





# LMBs

## Local Power, Collective Voice

Established in 1990, Local Management Boards (LMBs) operate in all 24 Maryland jurisdictions to ***address the local needs of vulnerable children and families***. Local needs assessments and community plans drive the work of the LMBs, ***resulting in healthier communities and a safer Maryland***.



## Vision



Local power, collective voice of Maryland's children, youth and families.

## Mission



Collaborating with state and local partners to make systems equitable and effective for children, youth and families.

## Values



- Diversity, equity and inclusion
- Transparency and accountability
- Creative, positive disruption that improves the status quo
- Flexibility and responsiveness
- Community-led solutions

# Our History

**1978**

Governor issued Executive Order creating an office on children's issues

**1990**

Statute required each local jurisdiction to establish a Local Governing Entity now known as Local Management Board (LMBs)

**1994**

Statute established the Subcabinet Fund and at least one pilot for a system of interagency budgeting and funding

**1999-2002**

All LMBs signed agreements with the Subcabinet

**2006**

Statute re-established the LMBs

**2019**

24 resilient LMB's still in place and nationally recognized as trusted community brokers blending and braiding funds for vulnerable children and families

**1988**

Governor issued Executive Order creating Subcabinet (the Children's Cabinet). Annie E. Casey Foundation supported Maryland's reform efforts with a five-year \$7.5 million grant

**1996**

Final Task Force Report on Children, Youth and Families Systems Reform issued

**1992**

Statute established LMB role in services to return children from out-of-state placements and prevention of out-of-home placements

**2005**

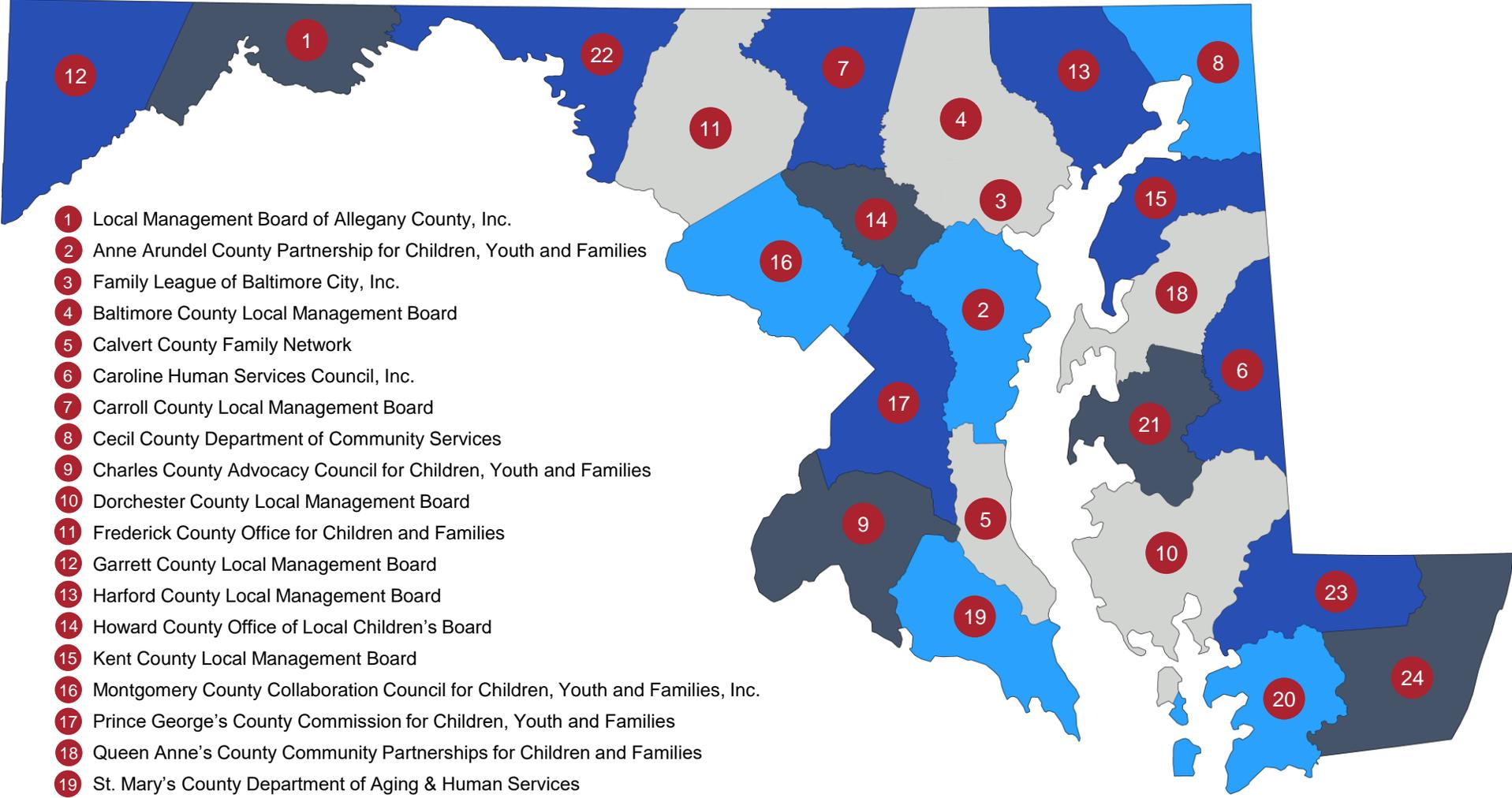
Statute sunsets, dissolving the Governor's Office for Children, the Subcabinet, and the LMBs

Governor issued Executive Order establishing Governor's Office for Children and the Children's Cabinet

**2011**

The great recession caused a 75% cut in state LMB funding

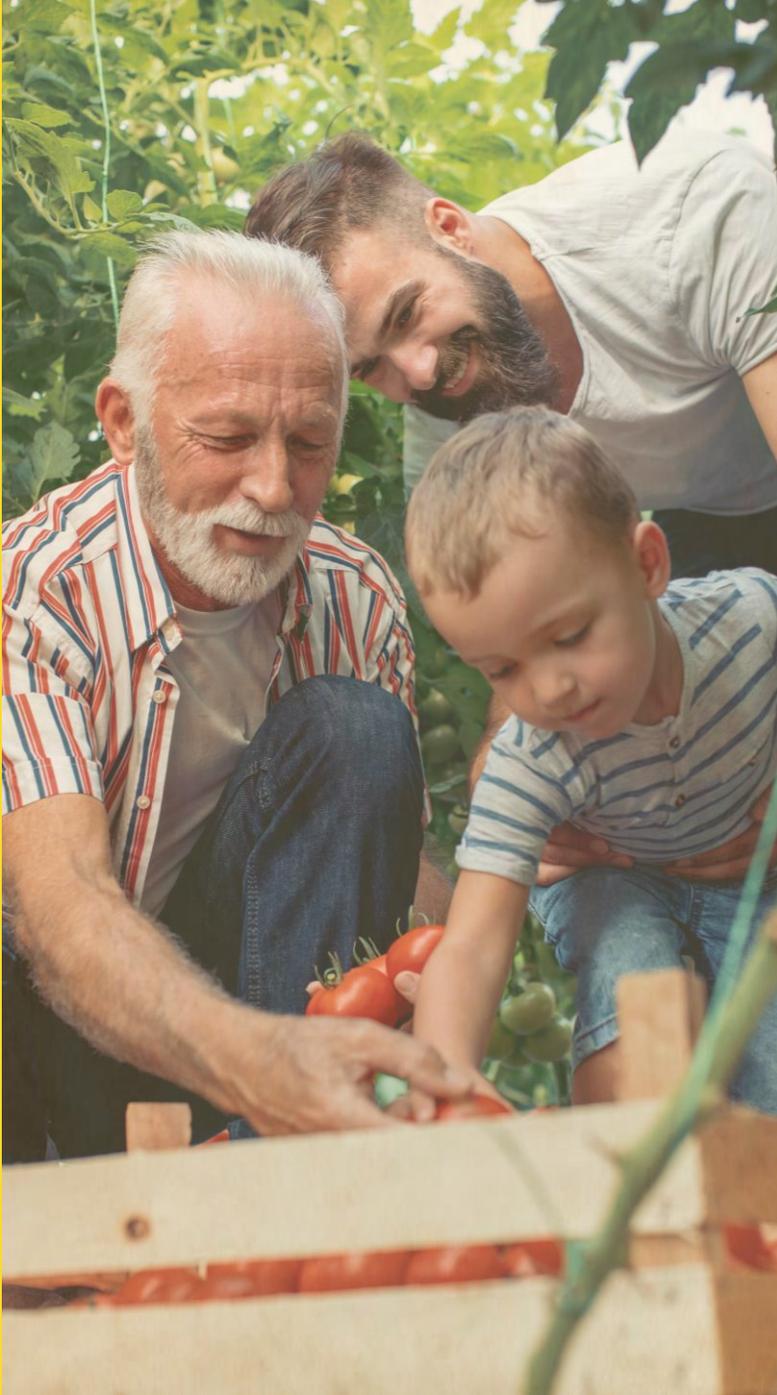
# LMBs Across Maryland



- 1 Local Management Board of Allegany County, Inc.
- 2 Anne Arundel County Partnership for Children, Youth and Families
- 3 Family League of Baltimore City, Inc.
- 4 Baltimore County Local Management Board
- 5 Calvert County Family Network
- 6 Caroline Human Services Council, Inc.
- 7 Carroll County Local Management Board
- 8 Cecil County Department of Community Services
- 9 Charles County Advocacy Council for Children, Youth and Families
- 10 Dorchester County Local Management Board
- 11 Frederick County Office for Children and Families
- 12 Garrett County Local Management Board
- 13 Harford County Local Management Board
- 14 Howard County Office of Local Children's Board
- 15 Kent County Local Management Board
- 16 Montgomery County Collaboration Council for Children, Youth and Families, Inc.
- 17 Prince George's County Commission for Children, Youth and Families
- 18 Queen Anne's County Community Partnerships for Children and Families
- 19 St. Mary's County Department of Aging & Human Services
- 20 Somerset County Local Management Board, Inc.
- 21 Talbot Family Network
- 22 Washington County Office of Community Grant Management
- 23 Wicomico Partnership for Families and Children
- 24 Worcester County Initiative to Preserve Families

# What Do LMBs Do?

- Convene stakeholders and strengthen the decision-making capacity at the local level;
- Develop a local 3-5 year Community Plan;
- Use Results Based Accountability to track state-level results and local progress;
- Influence the allocation of resources within the jurisdiction;
- Coordinate services to eliminate silos and duplication of services;
- Provide training and technical assistance for local partners; and
- Create an effective system of services that improve outcomes for all children, youth, and families.



# Why Are LMBs Effective?





# MALMB

## Elevating the Work of LMBs

**The Maryland Association of Local Management Boards (MALMB)** is a partnership of all 24 LMBs dedicated to highlighting the collective efforts of the LMBs, as well as the individual accomplishments of each jurisdiction.

# Our Collective Impact

## How Much



**144**  
LMB staff



**247**  
community events  
in which LMBs  
were an active  
participant

## How Well

#/% of revenue secured  
in addition to the CCIF  
allocation

**\$39,204,515**  
**217%**

## Better Off

#/% of programs/strategies met or  
exceeded performance measure targets



**112**

**83%**

## Served in FY18



**3,264**  
Hungry Children



**2,752**  
Children and Families  
Impacted by Incarceration



**366**  
Unaccompanied  
Homeless Youth



**1,111**  
Disconnected Youth



# Moving the Needle

## On Eight Child Well-Being Results

# Advancing Outcomes for Children, Youth and Families in Maryland

All LMB activities are devoted *to improving the Eight Maryland Child Well-Being Results:*



Babies born healthy



Youth will complete school



Healthy Children



Youth have opportunities for employment or career readiness



Children enter school ready to learn



Families are Safe & Economically Stable



Children are successful in school



Communities are Safe for Children, Youth & Families

LMBs apply *Results Based Accountability* practices to track and improve their efforts to achieve these 8 results

Every LMB designs a *unique set of programs and strategies* tailored for their own community's needs

All programs demonstrate *proven or promising* outcomes for the children and families served

# Results At-A-Glance



## Babies Born Healthy

**Infant Mortality**

8.0 in 2008 → 6.5 in 2017

*(per 1,000 live births)*

DECREASE

**Low Birth Weight**

9.1% in 2007 → 8.9% in 2017

DECREASE

**Births to Adolescents**

34.4% in 2007 → 15.9% in 2016

DECREASE



## Healthy Children

**Deaths**

77 in 2007 → 59.6 in 2016

*(per 1,000 children)*

DECREASE

**Substance Abuse**

73% in 2007 → 53.5% in 2016

*(children grade 9-12 who have ever had a drink of alcohol)*

DECREASE

16.8% in 2007 → 8.2% in 2016

*(children grade 9-12 who are cigarette smokers)*

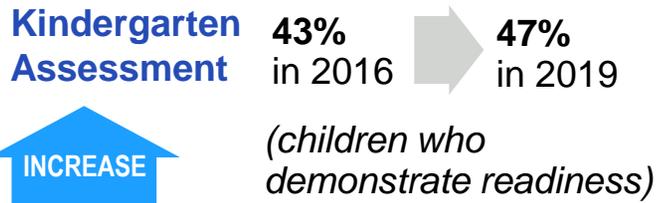
36% in 2007 → 31.4% in 2016

*(children grade 9-12 who have ever tried marijuana)*

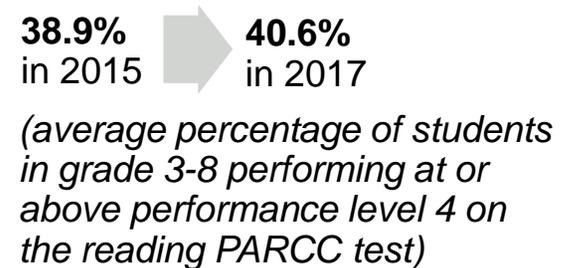
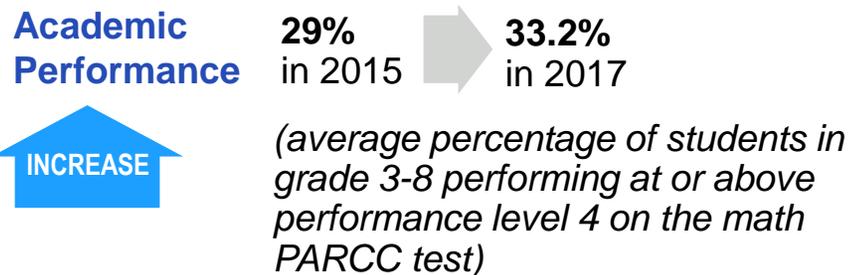
# Results At-A-Glance



## Children Enter School Ready to Learn



## Children Are Successful in School



# Results At-A-Glance



## Youth Will Complete School

**Dropout Rate**

3.5% in 2007 → 2.8% in 2017

DECREASE

**High School Program Completion**

74.3% in 2010 → 80.1% in 2015

INCREASE

*(high school graduates who complete a Career & Technology Education Program, the minimum requirements to enter the university system, or both)*



## Youth Have Opportunities for Employment or Career Readiness

**Unemployment**

19.8% in 2010 → 14.3% in 2016

DECREASE

*(of 16-24 year-olds who are unemployed)*

**Disconnected Youth**

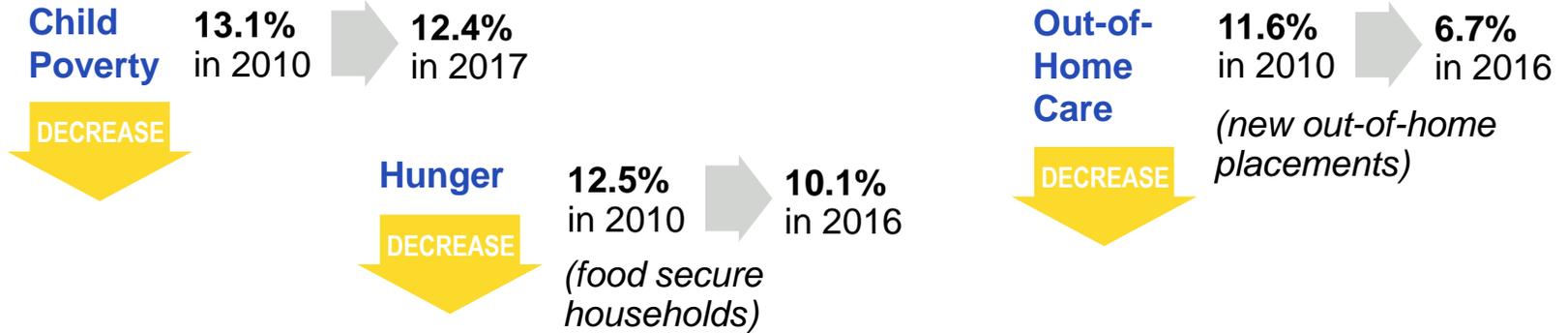
13.4% in 2011 → 11.4% in 2017

DECREASE

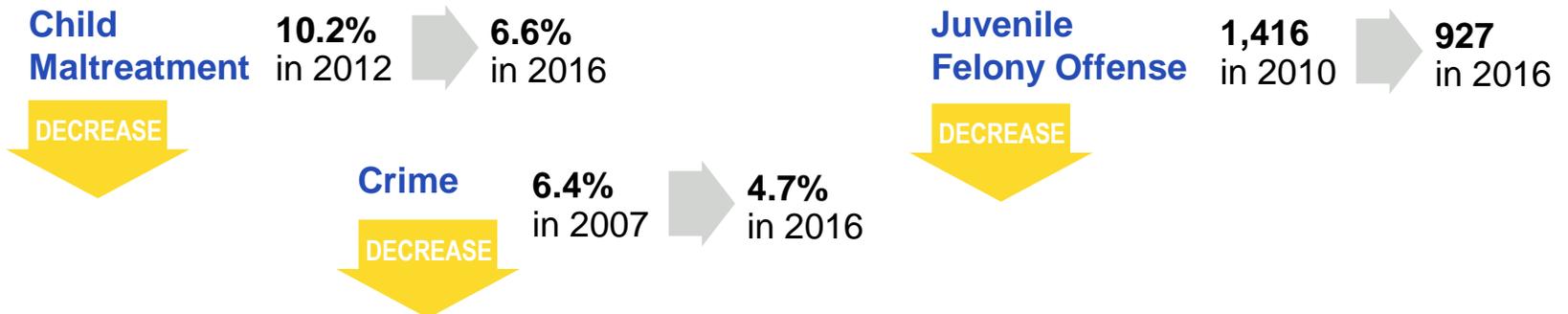
# Results At-A-Glance



## Families are Safe and Economically Stable



## Communities are Safe for Children, Youth, and Families



# Strategic Roadmap 2019-2021

## VISION

Local power, collective voice of Maryland's children, youth and families.

## MISSION

Collaborating with state and local partners to make systems equitable and effective for children, youth and families.

## PRIORITIES & STRATEGIES

<p><b>Build Capacity and Infrastructure of the Association</b></p> <ul style="list-style-type: none"> <li>Establish Association governance, funding model and operating structure</li> <li>Assess shared needs and opportunities among LMBs</li> <li>Improve data collection and track collective progress</li> </ul>	<p><b>Elevate Local Voice in Our Communities and at the State Level</b></p> <ul style="list-style-type: none"> <li>Create a communication strategy and collateral</li> <li>Cultivate a closer relationship with the Children's Cabinet</li> </ul>	<p><b>Advocate for Statewide Policies Critical to Our Work with Children, Youth and Families</b></p> <ul style="list-style-type: none"> <li>Develop a legislative agenda</li> <li>Hire a legislative liaison</li> <li>Build partnerships with other state/regional coalitions with aligned agendas</li> <li>Engage constituents in advocacy</li> </ul>	<p><b>Diversify and Grow Funding for Sustainable Impact</b></p> <ul style="list-style-type: none"> <li>Work with GOC/GOCCP to refine priorities, processes and measures</li> <li>Design and implement an integrated brand awareness strategy to support fundraising and recruitment and generate top-of-mind awareness among key constituents</li> <li>Concisely communicate measurable impact</li> </ul>
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## VALUES

- Diversity, equity and inclusion
- Transparency and accountability
- Creative, positive disruption that improves the status quo
- Flexibility and responsiveness
- Community-led solutions

## GOALS BY 2021

- Fully developed structure, infrastructure and a funding model for the Association
- Professional development offerings for LMB members
- LMBs are a recognizable and valued brand at the local and state level
- % increase in state and local funding for children, youth and families
- % increase in funding for LMBs
- Improve retention of LMB Directors

## 8 CHILD WELL-BEING RESULTS

<p>Babies are born healthy</p>	<p>Children grow up healthy</p>	<p>Children enter school ready to learn</p>	<p>Children are successful in school</p>	<p>Youth complete school</p>	<p>Youth have opportunities for employment &amp; career readiness</p>	<p>Communities are Safe for Children, Youth &amp; Families</p>	<p>Families are Safe &amp; Economically Stable</p>
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# Working Together for Maryland's Children, Youth and Families