



Calvert County, Maryland
Board of County Commissioners
Adopted Budget
Fiscal Year 2012

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Calvert County Government
Maryland**

For the Fiscal Year Beginning

July 1, 2010

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the Calvert County Government for its annual budget for the fiscal year beginning July 1, 2010.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy department, as an operating guide, as a financial plan and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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INTRODUCTION



Board of County Commissioners of Calvert County, left to right: Steven R. Weems, At Large; Gerald W. Clark, 1st District, Susan Shaw, President, 2nd District, Evan K. Slaughenhaupt Jr., 3rd District; Pat Nutter, Vice President, At Large.

Calvert County Government will:

- Be responsible and accountable to all citizens of Calvert County;*
- Provide high quality, effective, and efficient services;*
- Preserve Calvert County's environment, heritage, and rural character;*
- Foster opportunities for responsible and sustainable residential growth and economic development; and*
- Support Calvert County's essential institutions and keep them strong.*



**CALVERT COUNTY
BOARD OF COUNTY COMMISSIONERS**

Courthouse, 175 Main Street
Prince Frederick, Maryland 20678
410-535-1600 • 301-855-1243
www.co.cal.md.us

Board of Commissioners
Gerald W. Clark
Pat Nutter
Susan Shaw
Evan K. Slaughenhoupt Jr.
Steven R. Weems

TO THE CITIZENS OF CALVERT COUNTY:

We are pleased to present to you the fiscal year 2012 budget which begins July 1, 2011. The balanced General Fund budget totals \$229,241,787. Within this budget, we continue to address the County's priorities signifying our commitment towards an educational partnership, public safety, growth management, promoting homeownership, fiscal responsibility, and investing in our future.

- ✓ **Educational Partnership:** We recognize that education is the key to the success of our young citizens. As such, we will continue to foster an effective partnership with the Board of Education (BOE). A successful funding formula is in place through fiscal year 2012. The result of the funding formula will provide \$106,559,947 in operations funding, an increase of \$1,549,837 or 1.49%. In addition to the funding formula, the County and the BOE have entered into a collaborative grant agreement to allow the BOE to spend their health care reserves of \$7.1m in fiscal years 2012 through 2015. This agreement will result in providing the BOE an addition \$2,500,000 to use for operations in fiscal year 2012. Continuing to work in partnership with the Board of Education ensures effective financial planning for both the Board of Education and the County. The County and the Board are currently in negotiations on a new funding formula for fiscal year 2013 and beyond.
- ✓ **Public Safety:** The safety of our citizens is of the utmost importance. In 2009, according to the most recent statistics available, Calvert County has the 9th lowest crime rate in the State, proving that effective law enforcement is in place. In fiscal year 2012, we are adding four communications officers, three correctional officers, and one technology services employee to maintain staffing levels to properly support our Sheriff's department. Many of our citizens are also volunteers, continuing Calvert's tradition of a 100% volunteer Fire/Rescue/EMS membership, providing 100% effective emergency medical and fire response. Through innovative marketing and strategic actions, this remarkable tradition continues. Funding for public safety in the fiscal year 2012 budget totals \$25,698,835, representing 11% of the General Fund budget.
- ✓ **Growth Management:** We have successfully responded to your request to maintain the rural character of Calvert County through effective growth management. Adjustments to our zoning policies have resulted in the reduction of population projections for 2020 from 122,000 to 96,000, a 21% reduction. This coupled with the current economic cycle has resulted in a reduction in building permits issued, which has resulted in an anticipated decline in excise tax revenues. For example, the budget for Excise Tax Fund revenues has been reduced from a high of \$6,304,590 in fiscal year 2005 to \$2,342,150 in fiscal year 2012. We have a planned use of the Excise Tax Fund balance to assist in covering the increased General Fund school debt service. However, these funds will only be transferred to the extent needed. If other categories of actual General Fund revenues exceed budget or there are determined to be General Fund expenditure savings at fiscal year end, the transfer will be decreased accordingly. The County continually reviews the prioritization of the capital projects planned to be funded by excise tax revenues to ensure that adequate sources of funding are available.

- ✓ **Promoting Homeownership:** We are continuing to provide assistance to our citizens in response to the tough economic climate. The County plans include \$1 million in anticipated Homestead Credits in fiscal year 2012. The Homestead and Homeowner Tax Credit programs are in place to provide some relief to homeowners towards their property tax bills. Participation in the Homeowner Tax Credit program continues to grow. Additionally, the County has an established, effective partnership with the State for a “House Keys 4 Employees” program. Additional information on these programs can be found on the County’s website at www.co.cal.md.us.

- ✓ **Fiscal Responsibility:** As Counties and States across the country experience financial issues, some at crises levels, *we are managing well in Calvert County*. This is in part due to conservative financial management. In the years when revenues related to the booming housing market were at their peak, spending level increases stayed on trend. The financial plan presented in this year’s budget shows the majority of resources directed to only the most important services that a government provides. Calvert County’s fiscal position is in part due to the relative strength of the Washington/Baltimore real estate market, the relative strength of the local job market buoyed by Federal Government spending and employment, and our taxable public utility infrastructure. Property tax revenues represent a total of \$146.1 million, or 63% of the total revenue sources. Income tax, the County’s second largest revenue source totals \$61.5 million, a significant increase from last year’s budget but just 2.3% over the fiscal year 2011 projection. Income tax revenue is expected to continue with modest increases while fiscal year 2012 shows the first of an expected series of declines in real property revenues, the largest component of property tax. County management continues to lower operating budgets at every opportunity to do so, without impacting services. All of these factors have enabled us to balance this budget without affecting services and without having to raise taxes.

- ✓ **Investing in Our Future:** New schools are by far the largest funding commitment of our fiscal year 2012 capital improvement plan (CIP) budget. To address our aging educational infrastructure, funding is being provided to complete the phased replacement of the buildings at Calvert High School and completing and equipping the second building at the College of Southern Maryland. The issue of traffic congestion on our central corridor of Route 4 continues to be addressed with funding going towards additional work on the Prince Frederick Loop Road and improvements to Williams Road at the College of Southern Maryland. The fiscal year 2012 CIP budget totals \$22,534,800. The CIP plan is reviewed annually to take into consideration changes in the economy to include the County’s financial forecast and the cost of commodities, in addition to the requests being heard from the citizens.

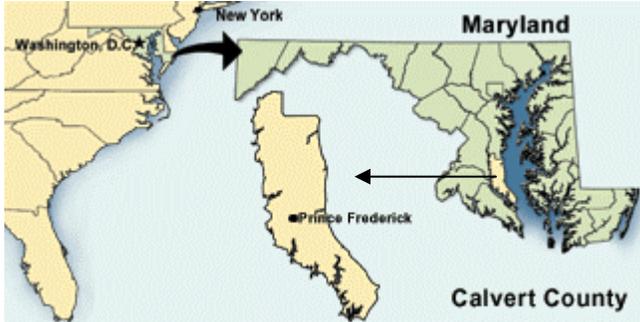
We would like to thank you, the citizens, for continuing to work with us to identify and ensure that funding is appropriately placed in line with the County’s highest priorities, keeping in mind the goal of a prudent, responsible, long-range financial plan, while continuing to enhance our beautiful County. Your efforts and contributions have afforded us the opportunity to present this structurally balanced budget.

Sincerely,

Board of County Commissioners for Calvert County

Susan Shaw, President
 Pat Nutter, Vice President
 Gerald W. Clark
 Evan K. Slaughenhoupt Jr.
 Steven R. Weems

CALVERT COUNTY, MD



213 Square Miles
143 Miles of Shoreline
Population: 88,737
Households: 31,552
County Seat: Prince Frederick

Calvert County, the smallest county in Southern Maryland, is one of the fastest growing counties in the State. Despite this growth, Calvert County retains its rural character and agrarian roots, offering good schools, a clean environment and good quality of life. A peninsula bounded by the Chesapeake Bay on the east and the Patuxent River on the west, Calvert is defined by steep cliffs and woods that predominate on the bay side while along the Patuxent, rolling fields slip gently down to the river. The County's many creeks provide refuge for wildlife as well as scenic areas for boating and fishing.

Prince Frederick, the County seat, is located 41 miles southeast of Washington, D.C., and 60 miles south of Baltimore. There are two incorporated towns in Calvert County: North Beach and Chesapeake Beach, located on the Bay at the northeast corner of the County. In addition, the Comprehensive Plan identifies seven "town centers." These include (from north to south) Dunkirk, Owings, Huntingtown, Prince Frederick, St. Leonard, Lusby, and Solomons.

Established in 1654, Calvert County is one of the oldest counties in the United States. Native people lived in Calvert County 9,000 years ago, according to evidence unearthed by archaeologists at Jefferson Patterson Park and Museum. Calvert County's earliest identified settlers were Piscataway Indians. Native American tribes established villages at intervals along the river with the largest being at the mouth of Battle Creek. They grew corn and tobacco on rich farmlands that were to prove very attractive to colonists arriving from England in the early 1600's.

John Smith is reported to be the first Western man to lay eyes on Calvert County's peninsula, describing it in his journal as he saw it in 1608 during his exploration of the Bay. The first English settlement in Southern Maryland dates to somewhere between 1637 and 1642, although the county was actually organized in 1654. Established by Cecelius Calvert, the second Lord Baltimore, English gentry were the first European settlers, followed by Puritans, Huguenots, Quakers and Scots.

In 1695, Calvert County was partitioned into St. Mary's, Charles and Prince George's counties, and its boundaries became substantially what they are today. Life in agrarian Calvert County continued without much change into the 20th century. The introduction of the automobile made inland travel more attractive, although the lack of good roads made for a rough ride. In 1936, the county had only 15.2 miles of paved roads.

Two improvements that dramatically affected the county were the construction of MD Rt.4, a 38 mile-long four-lane highway begun in 1964 and completed in 1987 that runs the length of the county, and the Thomas Johnson Bridge connecting the southern tip of the county to St. Mary's County. These changes have fueled the remarkable growth that Calvert County is experiencing today.

Form of Government

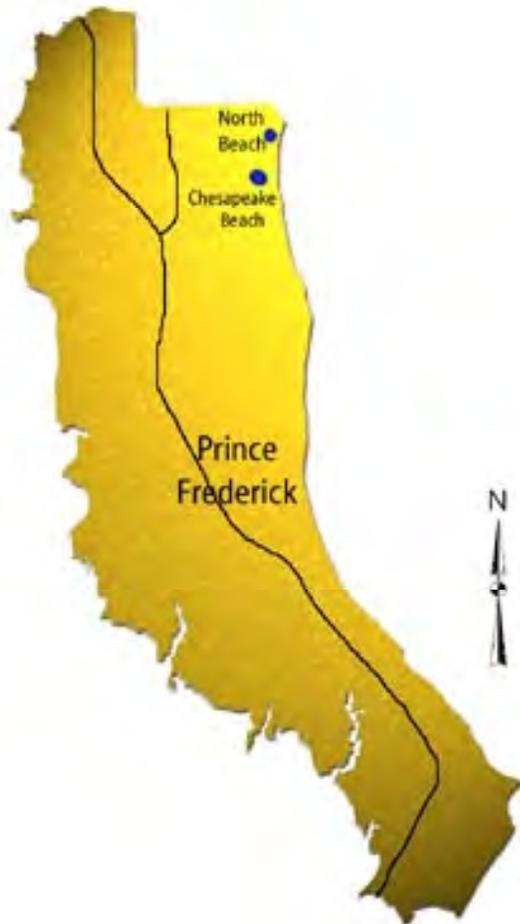
Calvert County has the Commissioner form of government in which the commissioners serve executive and legislative functions, operating under a Code of Public Local Laws of Calvert County, revised in 1985, and are subject to legislation adopted by the State Legislature.

"Beginning with the general election to be held in Calvert County in November, 1978, five county commissioners shall be elected by countywide vote. One shall be a resident of the first election district, one a resident of the second district, and one a resident of the third election district of the county. Of the remaining candidates, the two receiving the highest number of votes shall be selected. Commissioners who are elected and qualify shall take office the third Tuesday of December following election. Each commissioner shall hold office for four years or until a successor is elected and qualified." (Code 1981,§ 4-102; 1985,ch 715,§ 2.)

The Commissioners appoint a County Administrator who is responsible for the day-to-day administration of the County government. The Commissioners establish policy, enact ordinances, review and approve annual budgets, conduct public hearings and make decisions on land use matters. The Commissioners also appoint all department heads, members of boards and commissions and represent the county in dealings with other municipalities, the state and federal government.

The Board of County Commissioners meet on Tuesday of each week beginning at 10:00 a.m. in the Commissioners Hearing Room located on the second floor of the County Courthouse. Evening meetings are scheduled when necessary. All regular or special meetings are open to the public. The Commissioners also meet in Executive Session, as allowed by law.

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Cove Point Lighthouse

Total Population¹		Labor Force²	
1900	10,223		
1970	20,682		
1990	51,372		
2000	74,563		
2010	88,737		
2011*	88,977		
		Total	48,111
Income³		School Enrollment⁴	
Median Household Income	\$ 87,700	Pre-K	385
Average Income	\$100,500	Kindergarten	1,048
Per Capita Income	\$ 47,006	Elementary	5,831
		Middle	3,838
		High	5,650
		Other	71
		Total	16,823
Average single family home cost**			
	\$313,685		

¹ Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population County 1950-2010

* Estimate, Calvert County Department of Planning & Zoning

² Source: Maryland Department of Labor, Licensing and Regulation, Office of Workforce Information & Performance, Dec 2010

³ Source: Estimate, U.S. Census Bureau and the Maryland Department of Planning, Planning Data Services, May 2010

**Source: Metropolitan Regional Information Systems, Inc. – December 2010

⁴ Source: Calvert County Public Schools, Official September 2010

**BOARD OF COUNTY COMMISSIONERS
12/21/2010 thru 12/16/2014**

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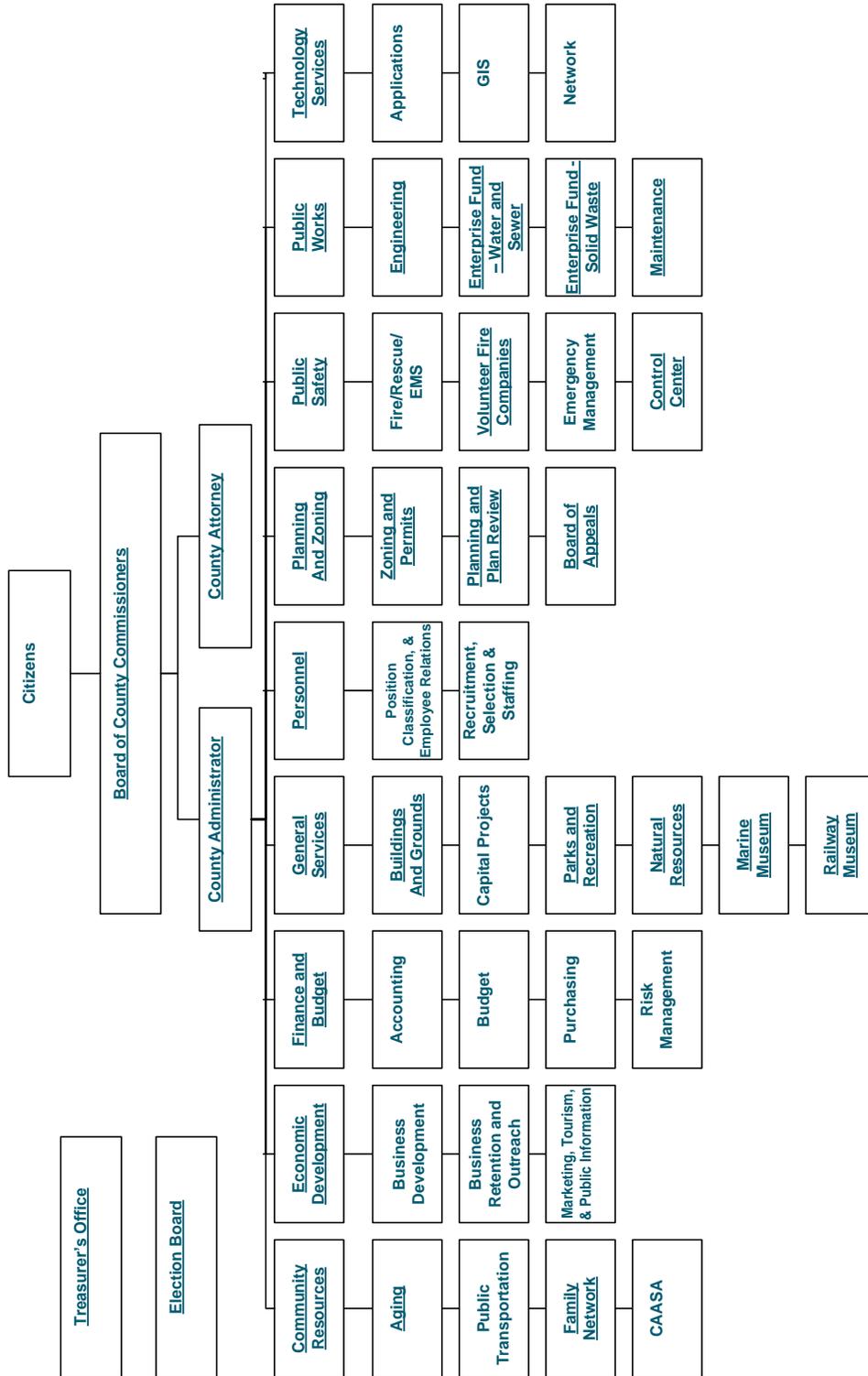
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CALVERT COUNTY GOVERNMENT

175 Main Street, Prince Frederick, MD 20678

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DESCRIPTION OF FUNDS

The accounts of the County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenue and expenditures.

GOVERNMENTAL FUND TYPES

General Fund

The General Fund is the general operating fund of the County Commissioners. All financial resources are accounted for in this fund except those required to be accounted for in another fund.

Special Revenue Funds and Nonmajor Governmental Funds

Special Revenue and Nonmajor Governmental Funds are used to account for the proceeds or specific revenue sources (other than major capital projects or expendable trusts) that are legally restricted to expenditures for specified purposes. These funds consist of: Planning & Zoning Special Revenue Fund, Housing Fund, the Board of Library Trustees for Calvert County (the Library), Parks & Recreation Fund, Bar Library Fund, Economic Development Authority Revolving Loan Fund, Revolving Loan Fund, Calvert Family Network Fund, Grants Fund, Excise Tax Fund, Land Preservation Fund and Economic Development Incentive Fund.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities of the Board of Commissioners of Calvert County and the Board of Education of Calvert County Public Schools.

PROPRIETARY FUND TYPE

Enterprise Funds

Enterprise Funds are used to support any activity for which a fee is charged to external users for goods or services. These funds are used to account for the operations of the Water & Sewer Fund, the Solid Waste & Recycling Fund, the Golf Course Fund, and the Calvert Marine Museum.

Fiduciary Funds

The County's trust funds (Volunteer Fire Department and Rescue Squad Pension Plan, the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees Retirement Plan and the Other Post-Employment Benefits Trust Fund) are accounted for in essentially the same manner as a proprietary fund type.

BUDGETARY ACCOUNTING AND THE BUDGET PROCESS

The County budget consists of the current expenditure operating budget, the capital improvements program budget, and the budget message. It represents a complete financial plan of the County and reflects all receipts and disbursements from all sources. Formal budgetary integration is employed as a management control device during the year for the General Fund, Capital Projects Fund, and Enterprise Funds. Enterprise fund budgets and, generally, special revenue fund budgets are for management control only.

Budgetary Accounting

The budgets of the General Fund and all of the Special Revenue and Nonmajor Governmental Funds are prepared on a modified accrual basis. This means that the obligations of the County (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. Property taxes are the primary source of revenues susceptible to accrual. All other revenue is recognized when received. The County's annual financial statements are prepared on the basis of "generally accepted accounting principles" (GAAP), which conform to the way the budget is prepared except that encumbrances are recorded as a reservation of fund balance for financial reporting rather than as an expenditure.

The budget of the Capital Projects Fund is prepared on a project length basis. This fund's annual financial statements are prepared using the modified accrual basis of accounting. The budgets of the Enterprise Funds (Water & Sewer, Solid Waste & Recycling, Golf Course and Calvert Marine Museum) are prepared on the full accrual basis. Under this method, all revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. This is the same basis of accounting used for preparation of the annual financial statements of these funds.

The Budget Process

The budget process spans approximately ten months beginning with revenue projections in August through the formal budget adoption in May. This process is repeated annually. Generally, each County department, agency or board receiving County funds submits a budget request to the County Commissioners at a public hearing; additional public hearings are conducted to obtain taxpayer comments, and the budget is legally enacted through passage of a resolution by the County Commissioners. The budget calendar encompasses the process for both the operating and capital budgets.

BUDGETARY ACCOUNTING AND THE BUDGET PROCESS (CONT.)

Budget Adjustments

The Director of Finance & Budget is authorized to transfer budgeted amounts up to \$10,000 within departments in any fund. The County Administrator is authorized to transfer budgeted amounts up to \$25,000 within departments of any fund. Intradepartment budget adjustments exceeding \$25,000 but less than \$100,000 and all interdepartment budget adjustments less than \$100,000 may be approved by the Board of County Commissioners without passage of a resolution. Any change totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with certain public hearing requirements. In order to meet a public emergency affecting life, health or property, the Board of County Commissioners may, by resolution, make emergency appropriations from contingent or surplus funds.

FY 2012 BUDGET CALENDAR

July 2010

- Current approved fiscal year budget is implemented by Finance and County spending units

August 2010-January 2011

- FY 2012 revenue projections prepared
- FY 2012 expenditure allocation strategy developed
- CIP budget guidelines distributed to departments
- Direction for budget preparation with Department Heads
- CIP requests due to Finance
- Legislative issues due to County Administrator
- Operating budget packages distributed
- Work session with BOCC to discuss FY 2012 CIP
- Budget work sessions with Dept. Heads & Agencies

February 2011

- Finalize Staff budget numbers
- 6 Year CIP work session with BOCC

March 2011

- Public Hearing – Staff Recommended budget
- Budget work sessions with BOCC

April 2011

- BOCC finalize unresolved operating and CIP budget issues
- Finalize BOCC budget numbers
- BOCC approve semi-annual payment option service charge rate
- Meeting with Town Mayors to approve tax differential – BOCC
- Publish constant yield notice (if required)

May 2011

- Public Hearing – BOCC Budget

June 2011

- BOCC adopt FY 2012 Budget

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BUDGET SUMMARY



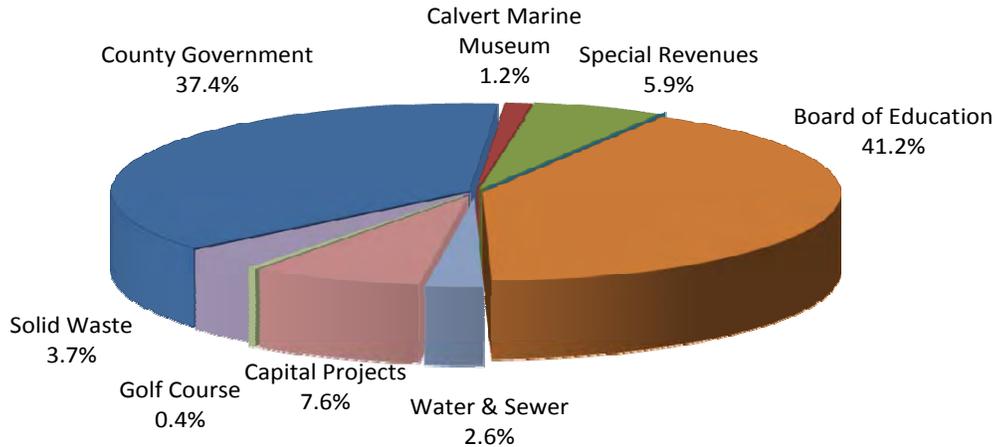
Solomons, Maryland

TOTAL EXPENDITURE BUDGET SUMMARY FY 2012 (Including Transfers)

<u>FUND DESCRIPTION</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Adopted Budget</u>	<u>FY 2012 Commissioners Budget</u>
General Fund			
County Government	\$ 102,983,252	\$ 111,840,576	\$ 110,487,545
Board of Education	111,373,791	113,129,414	121,554,242
Enterprise Funds ¹			
Calvert Marine Museum	3,400,170	3,521,622	3,553,867
Water and Sewer Fund	7,759,544	8,104,273	7,689,035
Solid Waste & Recycling Fund	10,101,302	11,086,924	11,016,590
Chesapeake Hills Golf Course Fund	950,647	1,065,576	1,009,700
Nonmajor Governmental Funds			
Planning & Zoning Fund	137,820	185,077	195,052
Bar Library Fund	114,373	125,623	102,159
Parks and Recreation Fund	2,123,493	3,079,566	3,461,728
Calvert Family Network Fund	695,569	1,009,615	527,120
Excise Fund	1,747,630	2,821,173	2,592,315
Grants Fund	6,693,943	6,657,612	6,080,204
Land Preservation Fund	629,339	2,236,000	4,385,200
Revolving Loan Fund	1,000,000	-	-
Affordable Housing Trust Fund	1,079,425	50,000	50,000
Total Operating Funds	\$ 250,790,298	\$ 264,913,051	\$ 272,704,757
Total Capital Projects Fund	\$ 31,771,809	\$ 46,380,800	\$ 22,534,800
Total All Funds	\$ 282,562,107	\$ 311,293,851	\$ 295,239,557

¹Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

FY 2012 Budgeted Expenditures - All Funds Operating & Capital (Including Transfers)



General Fund:

County Government	\$ 110,487,545
Board of Education	121,554,242

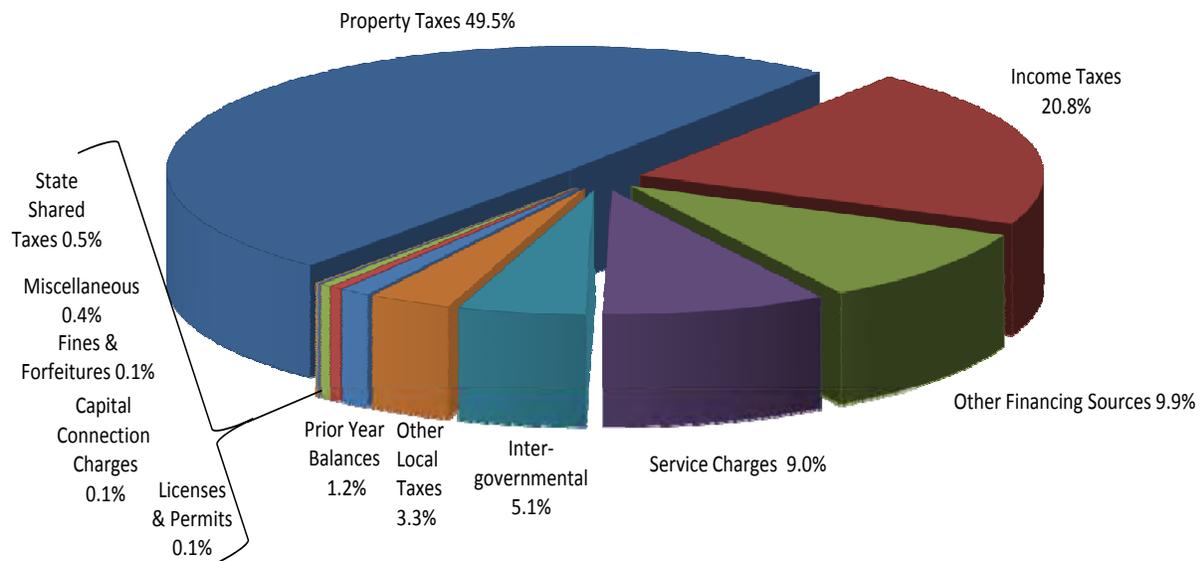
Other Funds:

Calvert Marine Museum	3,553,867
Water & Sewer Fund	7,689,035
Solid Waste Fund	11,016,590
Golf Course Fund	1,009,700
Non-Major Governmental Funds	17,393,778
Capital Projects Fund	<u>22,534,800</u>

Total Budget - All Funds	<u><u>\$ 295,239,557</u></u>
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WHERE THE MONEY COMES FROM . . .

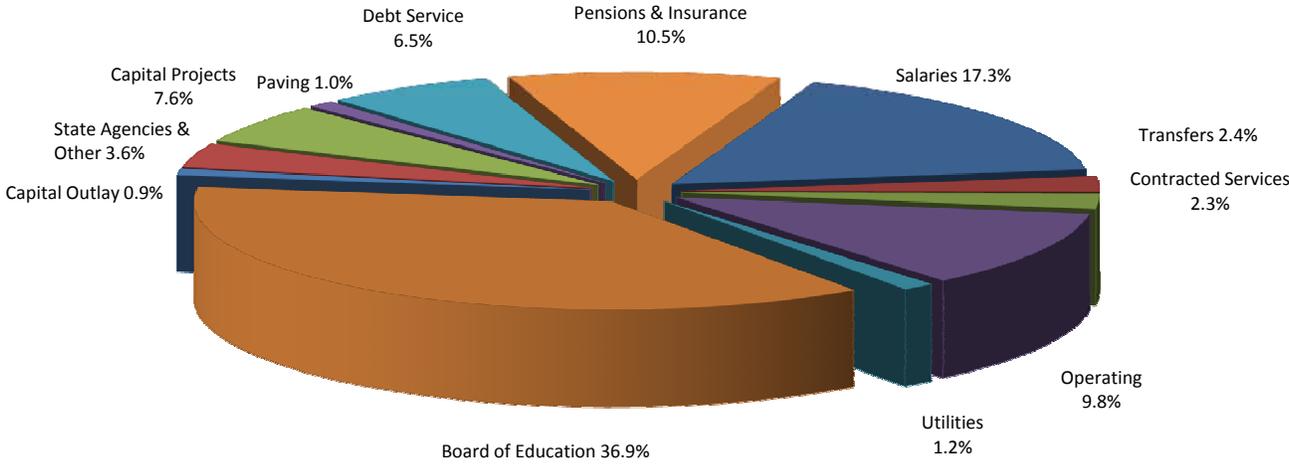
FY 2012 Budgeted Revenues - All Funds



Property Taxes	\$ 146,076,046
Income Taxes	61,517,634
Other Local Taxes	9,757,315
State Shared Taxes	1,422,900
Licenses & Permits	254,400
Intergovernmental	15,090,681
Service Charges	26,556,338
Prior Year Balances	3,531,502
Capital Connection Charges	225,600
Fines & Forfeitures	122,400
Miscellaneous	1,269,350
Other Financing Sources	<u>29,415,391</u>
 Total Budget - All Funds	 <u><u>\$ 295,239,557</u></u>

WHERE THE MONEY GOES . . .

FY2012 Budgeted Expenditures - All Funds



Salaries	\$ 50,978,087
Transfers	6,938,259
Contracted Services	6,670,717
Operating	34,143,470
Utilities	3,641,018
Board of Education	109,059,947
Capital Outlays	2,709,491
State Agencies & Other	10,672,870
Capital Projects	17,393,778
Paving	2,896,716
Debt Service	19,048,989
Pensions & Insurance	<u>31,086,216</u>
Total Budget - All Funds	<u><u>\$ 295,239,557</u></u>

Summary of Estimated Financial Sources and Uses and Changes in Fund Balance - Government Funds

	General Fund			Nonmajor Governmental Funds		
	2010 Actual	2011 Budget	2012 Budget	2010 Actual	2011 Budget	2012 Budget
Financial Sources:						
Property Taxes	\$ 133,981,114	\$ 146,507,535	\$ 146,076,046	\$ -	\$ -	\$ -
Income Tax	56,136,128	55,972,450	61,517,634	-	-	-
Other Local Taxes	6,522,635	6,580,000	6,365,000	4,397,125	2,821,173	3,392,315
State Shared Taxes	1,367,070	1,250,000	1,397,900	25,912	-	25,000
Licenses & Permits	328,671	224,400	254,400	-	-	-
Intergovernmental	3,498,015	3,639,174	3,638,361	5,338,189	5,458,662	4,357,670
Charges for Services	3,730,682	3,800,532	3,630,950	2,464,750	3,256,531	3,634,777
Prior Years Fund Balance	-	-	-	-	1,817,602	2,827,863
Fines & Forfeitures	140,447	42,600	66,800	49,839	55,600	55,600
Miscellaneous	2,556,839	3,457,015	828,862	101,016	48,688	100,944
Other Financing Sources	3,684,133	1,456,284	7,265,834	-	-	-
Total Financial Sources	\$ 211,945,734	\$ 222,929,990	\$ 231,041,787	\$ 12,376,831	\$ 13,458,256	\$ 14,394,169
Use of Resources:						
General Government	9,742,843	11,004,093	11,031,388	\$ 2,503,111	\$ 4,455,406	\$ 6,150,962
Public Safety	24,828,985	25,698,438	25,698,835	1,862,757	1,027,243	1,245,934
General Services	11,678,381	12,296,712	12,072,079	2,206,629	3,146,450	3,411,310
Economic Development	1,180,620	1,312,413	1,256,046	-	-	-
Public Works	9,616,540	9,123,611	9,165,528	-	-	-
Community Resources	1,758,568	1,829,545	1,848,647	3,878,825	4,714,394	3,875,986
Capital Projects	488,353	1,439,279	1,397,978	-	-	-
Pension & Insurance	18,890,670	23,086,132	26,456,728	-	-	-
St / Other Agencies	12,873,979	13,438,604	14,216,279	-	-	-
Debt Service - Other	16,876,023	17,641,922	16,749,201	-	-	-
Planned Surplus	-	-	-	-	272,173	258,436
Total Use of Resources	\$ 107,934,962	\$ 116,870,749	\$ 119,892,709	\$ 10,572,548	\$ 13,615,666	\$ 14,942,628
Other Financing Sources (Uses):						
Proceeds from Bond Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	(103,615,515)	(105,010,110)	(109,059,947)	-	-	-
Operating Transfers In - Other	1,300,000	2,040,000	1,000,000	2,581,368	2,706,410	2,999,609
Operating Transfers Out - Other	(2,806,566)	(3,089,131)	(3,089,131)	(3,649,044)	(2,549,000)	(2,451,150)
Total Other Financing Sources (Uses)	\$ (105,122,081)	\$ (106,059,241)	\$ (111,149,078)	\$ (1,067,676)	\$ 157,410	\$ 548,459
Fund Balance:						
Reserved Funds	\$ 10,438,949	\$ 10,438,949	\$ 10,438,949	\$ 13,275,882	11,966,056	\$ 11,966,056
Unreserved Designated Funds	28,650,914	28,650,914	28,210,605	1,534,628	-	-
Unreserved/Undesignated Funds	18,159,691	18,159,691	18,600,000	4,624,658	5,923,683	3,354,256
Fund Balance - Beginning of Year	\$ 59,775,985	\$ 57,249,554	\$ 57,249,554	\$ 18,698,560	\$ 19,435,168	\$ 17,889,739
Net Increase (Decrease) in use of Fund Balance - Budgetary	(1,111,309)	-	-	736,608	(1,545,429)	(2,569,427)
Encumbrance Adjustment for GAAP	(1,415,122)	-	-	-	-	-
Fund Balance - End of Year	\$ 57,249,554	\$ 57,249,554	\$ 57,249,554	\$ 19,435,168	\$ 17,889,739	\$ 15,320,312

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Government Funds**

	Capital Funds			Total Governmental Funds		
	2010 Actual	2011 Budget	2012 Budget	2010 Actual	2011 Budget	2012 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ 133,981,114	\$ 146,507,535	\$ 146,076,046
Income Tax	-	-	-	56,136,128	55,972,450	61,517,634
Other Local Taxes	-	-	-	10,919,760	9,401,173	9,757,315
State Shared Taxes	-	-	-	1,392,982	1,250,000	1,422,900
Licenses & Permits	-	-	-	328,671	224,400	254,400
Intergovernmental	2,198,620	18,792,980	7,094,650	11,034,824	27,890,816	15,090,681
Charges for Services	-	-	-	6,195,432	7,057,063	7,265,727
Prior years Fund Balance	-	-	-	-	1,817,602	2,827,863
Fines & Forfeitures	-	-	-	190,286	98,200	122,400
Miscellaneous	-	-	-	2,657,855	3,505,703	929,806
Other Financing Sources	39,352	-	-	3,723,485	1,456,284	7,265,834
Total Financial Sources	\$ 2,237,972	\$ 18,792,980	\$ 7,094,650	\$ 226,560,537	\$ 255,181,226	\$ 252,530,606
Use of Resources:						
General Government	\$ -	\$ -	\$ -	\$ 12,245,954	\$ 15,459,499	\$ 17,182,350
Public Safety	-	-	-	26,691,742	26,725,681	26,944,769
General Services	-	-	-	13,885,010	15,443,162	15,483,389
Economic Development	-	-	-	1,180,620	1,312,413	1,256,046
Public Works	-	-	-	9,616,540	9,123,611	9,165,528
Community Resources	-	-	-	5,637,393	6,543,939	5,724,633
Capital Projects	31,213,699	27,050,800	10,726,800	31,702,052	28,490,079	12,124,778
Pension & Insurance	-	-	-	18,890,670	23,086,132	26,456,728
St / Other Agencies	-	-	-	12,873,979	13,438,604	14,216,279
Debt Service - Other	-	-	-	16,876,023	17,641,922	16,749,201
Planned Surplus	-	-	-	-	272,173	258,436
Total Use of Resources	\$ 31,213,699	\$ 27,050,800	\$ 10,726,800	\$ 149,721,209	\$ 157,537,215	\$ 145,562,137
Other financing sources (uses):						
Proceeds from Bond Sales	\$ 19,897,080	\$ 26,965,195	\$ 11,852,000	\$ 19,897,080	\$ 26,965,195	\$ 11,852,000
Operating Transfers In (Out) - BOE	(558,110)	(19,330,000)	(11,808,000)	(104,173,625)	(124,340,110)	(120,867,947)
Operating Transfers In - Other	457,606	622,625	3,588,150	4,338,974	5,369,035	7,587,759
Operating Transfers Out - Other	-	-	-	(6,455,610)	(5,638,131)	(5,540,281)
Total Other Financing Sources (Uses)	\$ 19,796,576	\$ 8,257,820	\$ 3,632,150	\$ (86,393,181)	\$ (97,644,011)	\$ (106,968,469)
Fund Balance:						
Reserved Funds	\$ -	\$ -	\$ -	\$ 23,714,831	\$ 22,405,005	\$ 22,405,005
Unreserved Designated Funds	34,330,086	34,330,086	34,330,086	64,515,628	62,981,000	62,540,691
Unreserved/Undesignated Funds	-	-	-	22,784,349	24,083,374	21,954,256
Fund Balance - Beginning of Year	\$ 44,067,347	\$ 34,330,086	\$ 34,330,086	\$ 122,541,892	\$ 111,014,808	\$ 109,469,379
Net Increase (Decrease) in use of Fund Balance - Budgetary	(9,737,261)	-	-	(10,111,962)	(1,545,429)	(2,569,427)
Encumbrance Adjustment for GAAP	-	-	-	(1,415,122)	-	-
Fund Balance - End of Year	\$ 34,330,086	\$ 34,330,086	\$ 34,330,086	\$ 111,014,808	\$ 109,469,379	\$ 106,899,952

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Enterprise Funds**

	Calvert Marine Museum			Golf Course		
	2010 Actual	2011 Budget	2012 Budget	2010 Actual	2011 Budget	2012 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intragovernmental	-	-	-	-	-	-
Charges for Services	149,682	1,009,428	1,054,569	624,601	707,376	658,000
Prior Years Fund Balance	-	-	-	-	-	-
Prior Years Capital Connection	-	-	-	-	-	-
Capital Connection Charges	-	-	-	-	-	-
Miscellaneous	621,459	-	-	152,682	168,200	171,200
Other Financing Sources	-	-	-	-	-	-
Total Financial Sources	\$ 771,141	\$ 1,009,428	\$ 1,054,569	\$ 777,283	\$ 875,576	\$ 829,200
Use of Resources:						
General Government	\$ -	\$ -	\$ -	\$ 950,647	\$ 1,002,740	\$ 955,249
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	3,400,170	3,521,622	3,553,867	-	-	-
Debt Service - Other	-	-	-	-	-	-
Planned Surplus/Capital Reserve	-	-	-	-	62,836	54,451
Total Use of Resources	\$ 3,400,170	\$ 3,521,622	\$ 3,553,867	\$ 950,647	\$ 1,065,576	\$ 1,009,700
Other Financing Sources (Uses):						
Capital Contributions	223,334	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	2,430,703	2,512,194	2,499,298	610,000	190,000	180,500
Operating Transfers Out - Other	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ 2,654,037	\$ 2,512,194	\$ 2,499,298	\$ 610,000	\$ 190,000	\$ 180,500
Net Assets						
Net Assets - Beginning of Year	\$ 3,972,337	\$ 3,997,345	\$ 3,997,345	\$ 3,658,611	\$ 4,095,248	\$ 4,158,084
Change in Net Assets	25,008	-	-	436,637	62,836	54,451
Net Assets - End of Year	\$ 3,997,345	\$ 3,997,345	\$ 3,997,345	\$ 4,095,248	\$ 4,158,084	\$ 4,212,535

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Enterprise Funds**

	Water & Sewer Fund			Solid Waste & Recycling Fund		
	2010 Actual	2011 Budget	2012 Budget	2010 Actual	2011 Budget	2012 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intragovernmental	-	-	-	-	-	-
Charges for Services	6,054,458	6,649,452	6,648,212	10,206,344	10,681,588	10,929,830
Prior Years Fund Balance	-	651,254	477,708	-	321,576	-
Prior Years Capital Connection	-	228,083	225,931	-	-	-
Capital Connection Charges	792,838	450,600	225,600	-	-	-
Miscellaneous	-	124,884	111,584	95,545	53,760	56,760
Other Financing Sources	-	-	-	-	-	-
Total Financial Sources	\$ 6,847,296	\$ 8,104,273	\$ 7,689,035	\$ 10,301,889	\$ 11,056,924	\$ 10,986,590
Use of Resources:						
General Government	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	7,759,544	6,604,790	5,913,943	10,070,609	10,559,355	10,778,933
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	-	-	-	-	-	-
Debt Service - Other	-	1,352,791	1,549,492	30,693	432,569	144,995
Planned Surplus	-	146,692	225,600	-	95,000	92,662
Total Use of Resources	\$ 7,759,544	\$ 8,104,273	\$ 7,689,035	\$ 10,101,302	\$ 11,086,924	\$ 11,016,590
Other Financing Sources (Uses):						
Capital Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	-	-	-	75,030	30,000	30,000
Operating Transfers Out - Other	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ 75,030	\$ 30,000	\$ 30,000
Net Assets						
Net Assets - Beginning of Year	\$ 25,046,101	\$ 24,133,853	\$ 23,401,208	\$ 5,763,234	\$ 6,038,851	\$ 5,812,275
Change in Net Assets	(912,248)	(732,645)	(478,039)	275,617	(226,576)	92,662
Net Assets - End of Year	\$ 24,133,853	\$ 23,401,208	\$ 22,923,169	\$ 6,038,851	\$ 5,812,275	\$ 5,904,937

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Enterprise Funds**

	Total Enterprise Funds		
	2010 Actual	2011 Budget	2012 Budget
Financial Sources:			
Property Taxes	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-
State Shared Taxes	-	-	-
Licenses & Permits	-	-	-
Intragovernmental	-	-	-
Charges for Services	17,035,085	19,047,844	19,290,611
Prior Years Fund Balance	-	972,830	477,708
Prior Years Capital Connection	-	228,083	225,931
Capital Connection Charges	792,838	450,600	225,600
Miscellaneous	869,686	346,844	339,544
Other Financing Sources	-	-	-
Total Financial Sources	\$ 18,697,609	\$ 21,046,201	\$ 20,559,394
Use of Resources			
General Government	\$ 950,647	\$ 1,002,740	\$ 955,249
Public Safety	-	-	-
General Services	-	-	-
Economic Development	-	-	-
Public Works	17,830,153	17,164,145	16,692,876
Community Resources	-	-	-
Pension & Insurance	-	-	-
St / Other Agencies	3,400,170	3,521,622	3,553,867
Debt Service - Other	30,693	1,785,360	1,694,487
Planned Surplus	-	304,528	372,713
Total Use of Resources	\$ 22,211,663	\$ 23,778,395	\$ 23,269,192
Other Financing Sources (Uses)			
Capital Contributions	\$ 223,334	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-
Operating Transfers In - Other	2,505,733	2,732,194	2,709,798
Operating Transfers Out - Other	-	-	-
Total Other Financing Sources (Uses)	\$ 2,729,067	\$ 2,732,194	\$ 2,709,798
Net Assets			
Net Assets - Beginning of Year	\$ 38,440,283	38,265,297	\$ 37,368,912
Change in Net Assets	(174,986)	(896,385)	(330,926)
Net Assets - End of Year	\$ 38,265,297	\$ 37,368,912	\$ 37,037,986

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Combined**

	Combined Governmental & Enterprise Funds		
	2010 Actual	2011 Budget	2012 Budget
Financial Sources:			
Property Taxes	\$ 133,981,114	\$ 146,507,535	\$ 146,076,046
Income Tax	56,136,128	55,972,450	61,517,634
Other Local Taxes	10,919,760	9,401,173	9,757,315
State Shared Taxes	1,392,982	1,250,000	1,422,900
Licenses & Permits	328,671	224,400	254,400
Intergovernmental	11,034,824	27,890,816	15,090,681
Charges for Services	23,230,517	26,104,907	26,556,338
Prior Years Fund Balance	-	2,790,432	3,305,571
Prior Years Capital Connection	-	228,083	225,931
Capital Connection Charges	792,838	450,600	225,600
Fines & Forfeitures	190,286	98,200	122,400
Miscellaneous	3,527,541	3,852,547	1,269,350
Other Financing Sources	3,723,485	1,456,284	7,265,834
Total Financial Sources	\$ 245,258,146	\$ 276,227,427	\$ 273,090,000
Use of Resources:			
General Government	13,196,601	16,462,239	18,137,599
Public Safety	26,691,742	26,725,681	26,944,769
General Services	13,885,010	15,443,162	15,483,389
Economic Development	1,180,620	1,312,413	1,256,046
Public Works	27,446,693	26,287,756	25,858,404
Community Resources	5,637,393	6,543,939	5,724,633
Capital Projects	31,702,052	28,490,079	12,124,778
Pension & Insurance	18,890,670	23,086,132	26,456,728
St / Other Agencies	16,274,149	16,960,226	17,770,146
Debt Service - Other	16,906,716	19,427,282	18,443,688
Planned Surplus	-	576,701	631,149
Total Use of Resources	\$ 171,932,872	\$ 181,315,610	\$ 168,831,329
Other Financing Sources (Uses):			
Capital Contributions	223,334	-	-
Proceeds from Bond Sales	19,897,080	26,965,195	11,852,000
Operating Transfers In (Out) - BOE	(104,173,625)	(124,340,110)	(120,867,947)
Operating Transfers In - Other	6,844,707	8,101,229	10,297,557
Operating Transfers Out - Other	(6,455,610)	(5,638,131)	(5,540,281)
Total Other Financing Sources (Uses)	\$ (83,664,114)	\$ (94,911,817)	\$ (104,258,671)
Fund Balance (General Government)			
Reserved Funds	\$ 23,714,831	\$ 22,405,005	\$ 22,405,005
Unreserved Designated Funds	64,515,628	62,981,000	62,540,691
Unreserved/Undesignated Funds	22,784,349	24,083,374	21,954,256
Fund Balance - Beginning of Year	\$ 122,541,892	\$ 111,014,808	\$ 109,469,379
Net Increase (Decrease) in use of Fund Balance - Budgetary	(10,111,962)	(1,545,429)	(2,569,427)
Encumbrance Adjustment for GAAP	-	-	-
Encumbrance Adjustment for GAAP	(1,415,122)	-	-
Fund Balance - End of Year	\$ 111,014,808	\$ 109,469,379	\$ 106,899,952
Net Assets (Enterprise Funds)			
Net Assets - Beginning of Year	\$ 38,440,283	\$ 38,265,297	\$ 37,368,912
Change in Net Assets	\$ (174,986)	\$ (896,385)	\$ (330,926)
Net Assets - End of Year	\$ 38,265,297	\$ 37,368,912	\$ 37,037,986

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GENERAL FUND



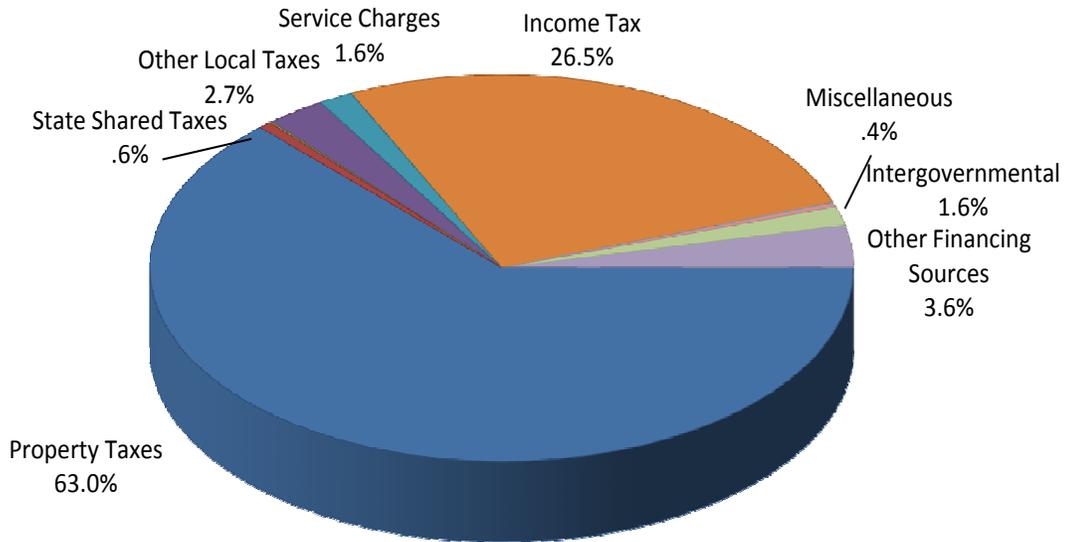
Calvert County Welcome Sign

STATEMENT OF REVENUES & EXPENDITURES
REVENUE DETAIL
EXPENDITURE DETAIL

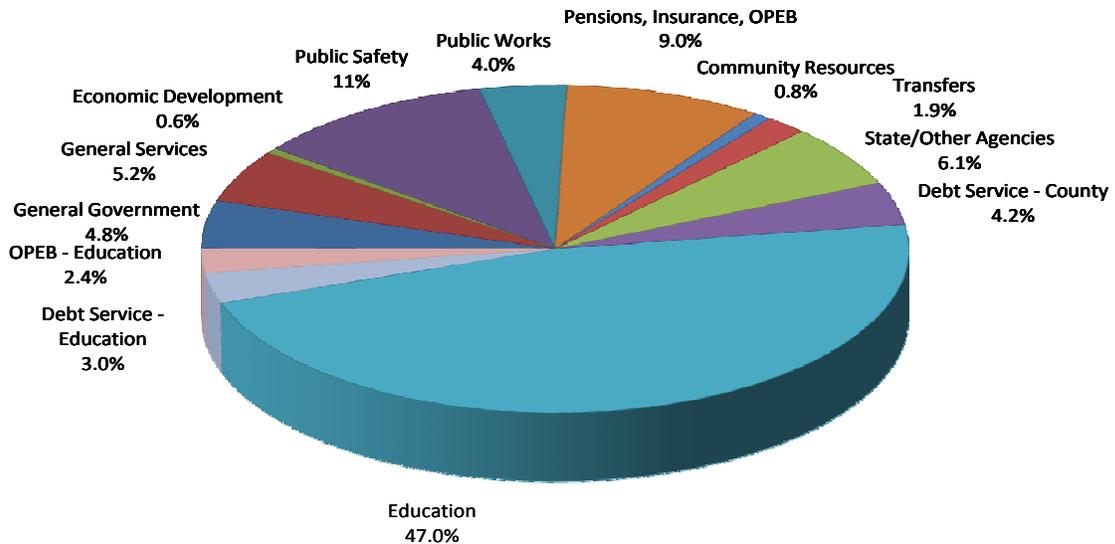
STATEMENT OF REVENUES & EXPENDITURES

	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Commissioners Budget
Revenues			
Property Taxes	\$ 133,981,114	\$ 146,507,535	\$ 146,076,046
Income Tax	56,136,128	55,972,450	61,517,634
Other Local Taxes	6,522,635	6,580,000	6,365,000
State Shared Taxes	1,367,070	1,250,000	1,397,900
Licenses & Permits	328,671	224,400	254,400
Intergovernmental	3,498,015	3,639,174	3,638,361
Service Charges	3,730,682	3,800,532	3,630,950
Fines & Forfeitures	140,447	42,600	66,800
Miscellaneous	2,556,839	3,457,015	828,862
Other Financing Sources	4,984,133	3,496,284	8,265,834
Total General Fund Revenues	<u>\$ 213,245,734</u>	<u>\$ 224,969,990</u>	<u>\$ 232,041,787</u>
Expenditures			
General Government	\$ 9,742,843	\$ 11,004,093	\$ 11,031,388
Public Safety	24,828,985	25,698,438	25,698,835
General Services	11,678,381	12,296,712	12,072,079
Economic Development	1,180,620	1,312,413	1,256,046
Public Works	9,616,540	9,123,611	9,165,528
Community Resources	1,758,568	1,829,545	1,848,647
Pensions/Insurance/OPEB	17,398,849	20,848,401	20,933,548
Transfers	3,294,919	4,528,410	4,487,109
State/Other Agencies	12,873,979	13,438,604	14,216,279
Debt Service - County	10,609,568	11,760,349	9,778,086
Total County Government	<u>\$ 102,983,252</u>	<u>\$ 111,840,576</u>	<u>\$ 110,487,545</u>
Education	\$ 103,615,515	\$ 105,010,110	\$ 109,059,947
Debt Service - Education	6,266,455	5,881,573	6,971,115
OPEB - Education	1,491,821	2,237,731	5,523,180
Total Board of Education	<u>\$ 111,373,791</u>	<u>\$ 113,129,414</u>	<u>\$ 121,554,242</u>
Total General Fund Expenditures	<u>\$ 214,357,043</u>	<u>\$ 224,969,990</u>	<u>\$ 232,041,787</u>
Fund Balances			
Reserved Funds	\$ 10,438,949	\$ 10,438,949	\$ 10,438,949
Unreserved Designated Funds			
Vacation and Sick Pay	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000
Future Capital Projects	19,404,914	19,404,914	18,964,605
Future Other Post Employment Benefits	5,746,000	5,746,000	5,746,000
Total Unreserved Designated Funds	<u>\$ 28,650,914</u>	<u>\$ 28,650,914</u>	<u>\$ 28,210,605</u>
Unreserved / Undesignated	<u>\$ 18,159,691</u>	<u>\$ 18,159,691</u>	<u>\$ 18,600,000</u>
Total Fund Balances and Reserves	<u>\$ 57,249,554</u>	<u>\$ 57,249,554</u>	<u>\$ 57,249,554</u>

GENERAL FUND - SUMMARY OF REVENUES



GENERAL FUND - SUMMARY OF EXPENDITURES



GENERAL FUND REVENUES

	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Commissioners Budget
<u>TAXES</u>			
Real Estate & Personal Property Taxes			
Real Estate Tax	\$ 116,593,076	\$ 114,232,297	\$ 107,645,082
Personal Property Tax	153,036	165,000	200,000
Corporate Tax	2,709,764	2,600,000	2,750,000
Payment In Lieu of Tax	19,646,574	19,646,574	19,646,574
Public Utility Tax	8,352,651	16,655,144	17,650,000
Additions and Abatements	(165,343)	(200,000)	(150,000)
Penalties and Interest	629,610	400,000	500,000
Tax Credits	(13,698,331)	(6,751,480)	(1,925,610)
Land Preservation Credit	(239,923)	(240,000)	(240,000)
Total Real Estate & Personal Property Taxes	\$ 133,981,114	\$ 146,507,535	\$ 146,076,046
Other Local Taxes			
Income Tax	\$ 56,136,128	\$ 55,972,450	\$ 61,517,634
Hotel Tax	693,265	730,000	715,000
Admissions & Amusements	25,009	30,000	30,000
Recordations	5,690,348	5,700,000	5,500,000
Trailer Parks	114,013	120,000	120,000
Total Other Local Taxes	\$ 62,658,763	\$ 62,552,450	\$ 67,882,634
State Shared Taxes			
Franchise	\$ 1,110,311	\$ 1,050,000	\$ 1,100,000
Highway User	256,759	200,000	297,900
Total State Shared Taxes	\$ 1,367,070	\$ 1,250,000	\$ 1,397,900
TOTAL TAXES	\$ 198,006,947	\$ 210,309,985	\$ 215,356,580
<u>LICENSES & PERMITS</u>			
Business Licenses and Permits			
Builder Licenses	\$ 33,760	\$ 25,000	\$ 25,000
Beer, Wine, and Liquor Licenses	127,803	70,000	105,000
Traders	91,406	85,000	85,000
Fortune Tellers	950		
Hawkers and Peddlers	3,911	2,000	2,000
Total Business Licenses and Permits	\$ 257,830	\$ 182,000	\$ 217,000
Other Permits			
Animal	\$ 28,115	\$ 25,000	\$ 20,000
Code Book Sales	605	700	700
Marriage	3,961	3,700	3,700
Gambling Permits	38,160	13,000	13,000
Total Other Permits	\$ 70,841	\$ 42,400	\$ 37,400
TOTAL LICENSES & PERMITS	\$ 328,671	\$ 224,400	\$ 254,400

	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Commissioners Budget
<u>INTERGOVERNMENTAL</u>			
Federal Grants			
Federal Emergency Management	\$ 76,698	\$ 25,000	\$ 82,407
Build America Bond Subsidy	-	-	110,437
Federal Detention Per Diem	20,479	40,000	20,479
Total Federal Grants	\$ 97,177	\$ 65,000	\$ 213,323
State Grants			
Police Protection	\$ 470,600	\$ 450,000	\$ 450,000
Library	397,822	430,000	384,000
Soil Conservation	61,191	61,191	61,191
State Prisoner Housing	33,007	100,000	90,000
Mosquito Control	11,080	-	-
Jury Reimbursement	22,655	30,000	30,000
State Reimbursements	29,060	28,000	-
Total State Grants	\$ 1,025,415	\$ 1,099,191	\$ 1,015,191
Other Intergovernmental			
911 Fees	\$ 610,644	\$ 620,000	\$ 610,000
Shore Erosion	26,258	26,258	26,258
Housing Authority Payroll Reimbursement	1,071,636	1,090,451	1,113,589
CMM Payroll Reimbursement - Board	375,547	420,830	370,000
CMM Payroll Reimbursement - Society	291,338	317,444	290,000
Total Other Intergovernmental	\$ 2,375,423	\$ 2,474,983	\$ 2,409,847
TOTAL INTERGOVERNMENTAL	\$ 3,498,015	\$ 3,639,174	\$ 3,638,361
<u>CHARGES FOR SERVICES</u>			
General Government			
Auto License Fees	\$ 2,700	\$ 2,600	\$ 2,600
Library Fines	137,998	135,000	135,000
Zoning Fees	22,540	20,000	20,000
Total General Government	\$ 163,238	\$ 157,600	\$ 157,600
Public Safety			
False Alarm Registration	\$ 3,775	\$ 3,800	\$ 3,800
False Alarm Fees	825	2,000	2,000
Sheriff's Fees	90,936	67,000	75,000
Chesapeake Beach Police Reimbursement	706,947	693,693	698,934
North Beach Police Reimbursement	326,503	321,252	320,193
Dominion Police Reimbursement	1,290,947	1,395,730	1,240,000
Lab Fees	15,361	15,000	15,000
Live In / Work Out - Detention Center	70,672	90,000	60,000
Electronic Monitoring - Detention Center	35,883	25,000	25,000
Public Safety Tower Revenue	84,732	70,000	70,000
Miscellaneous	34,074	-	7,345
Total Public Safety	\$ 2,660,655	\$ 2,683,475	\$ 2,517,272

GENERAL FUND REVENUES

	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Commissioners Budget
Highways & Streets			
Road Tax Districts	\$ 77,536	\$ 75,420	\$ 70,616
Developer Street Signs	195	600	600
Waterway Improvements	6,837	6,837	7,440
Total Highways & Streets	\$ 84,568	\$ 82,857	\$ 78,656
Miscellaneous			
Library - Copying and Miscellaneous	\$ 27,388	\$ 37,500	\$ 46,200
Engineering Inspections	93,811	125,000	100,000
Small Lot Clearing Fees	189	100	100
Protective Inspections	272,645	250,000	250,000
Soil Conservation Grading Fees	43,070	30,000	30,000
Office on Aging Program Fees	-	-	57,122
Administration Planting Bond - P&Z	2,832	4,500	4,500
Mosquito Control	26,961	20,000	20,000
Telephone Commission - Detention Center	269,059	315,000	275,000
Administration Fees - Semi-Annual Taxes	70,000	70,000	70,000
Replatting Fees - P&Z	4,060	4,000	4,000
Planning & Zoning Tower Fees	150	500	500
Board of Appeals Application Fees	12,056	20,000	20,000
Total Miscellaneous	\$ 822,221	\$ 876,600	\$ 877,422
TOTAL SERVICE CHARGES	\$ 3,730,682	\$ 3,800,532	\$ 3,630,950
<u>FINES & FORFEITURES</u>			
Criminal Court Fines	\$ 12,696	\$ 5,000	\$ 9,000
Home Study / DSS	3,825	2,000	2,000
Community Service Programs	26,608	25,000	25,000
Domestic Master Fees	737	800	800
Erosion/Sediment Control Penalty	-	800	-
Forfeiture Sheriff	77,544	-	-
Forfeiture State's Attorney	6,447	-	15,000
Animal Citation Fines	6,100	9,000	15,000
State's Attorney Fees	6,490	-	-
TOTAL FINES & FORFEITURES	\$ 140,447	\$ 42,600	\$ 66,800

	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Commissioners Budget
<u>MISCELLANEOUS</u>			
Interest and Dividends	\$ 157,174	\$ 2,400,000	\$ 250,000
Interest - State Office Building Lease	2,442	-	-
Interest on Notes	9,426	-	-
Administration Fee - Grant Coordinator	130,211	110,000	150,000
Rents and Concessions	20,461	40,000	40,000
Rent - Concrete Plant	25,360	25,000	25,000
Watermen's Wharf	4,000	4,200	4,200
State Office Building Operating Reimbursement	525,429	-	-
State Office Building Debt Service	629,965	629,965	-
State Office Building Land Lease	33,688	-	-
Tennison Charters	50,200	40,000	50,000
Kings Landing Pool Fees	12,518	-	-
Kings Landing Camp Fees	14,282	-	10,000
Flag Pond Entrance Fees	46,484	40,000	40,000
Boat Ramp Fees	4,004	6,000	6,000
P&R Self Sustained Program	15,000	15,000	15,000
Salary Reimbursements	70,908	35,000	35,000
Sick Call - Detention Center	11,956	8,000	8,000
Map Sales	302	500	500
Battle Creek Payroll Reimbursement	7,418	6,200	7,418
Library - Other Sources	32,449	2,000	-
Library - E-Rate	9,543	10,000	7,000
Insurance Reimbursement	651,012	-	-
Private Contributions	500	-	-
Miscellaneous Income	91,517	85,000	180,594
Filing Fees Elected Officials	590	150	150
Use of Prior Year Fund Balance	-	-	-
TOTAL MISCELLANEOUS	\$ 2,556,839	\$ 3,457,015	\$ 828,862
<u>OTHER FINANCING SOURCES</u>			
Board of Education Transfers:			
Transfer for Resident Trooper	\$ 91,146	\$ 126,284	\$ 135,834
Transfer for Wireless	32,500	30,000	30,000
Transfer for OPEB	1,398,596	1,300,000	7,100,000
Transfer from Capital Fund	139,251	-	-
Transfer from Housing Fund	1,022,640	-	-
Transfer from Revolving Loan Fund	1,000,000	-	-
Transfer from Excise Tax Fund	1,300,000	2,040,000	1,000,000
TOTAL OTHER FINANCING SOURCES	\$ 4,984,133	\$ 3,496,284	\$ 8,265,834
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$ 213,245,734	\$ 224,969,990	\$ 232,041,787

REVENUE HIGHLIGHTS

This section provides descriptions of some of the more significant revenue line items recorded in the funds and the assumptions used for the budget estimates. Many of these revenue types are recorded in the General Fund and are detailed on the General Fund Revenue pages just before this one.

Real Property Taxes – Revenues are from real property taxes, related penalties and interest, and property tax credit adjustments.

Real property tax revenues less tax credits are projected to decrease by \$1.8M from the FY 2011 adopted budget based upon the latest State Department of Assessments assessable base projections and the County's historical experience. This amount represents 46% of the General Fund revenue budget.

The budget is based on a FY 2012 tax rate of \$0.892 per \$100 of assessed property value, except within the two incorporated towns, North Beach and Chesapeake Beach. The County tax rate there is \$0.556 per \$100 of assessed property value.

This year's decrease is the first in recent history. We expect a slightly larger decline next year. After that, projections are based on a flat real estate market producing flat revenues.

Income Taxes – Local subdivisions in Maryland levy a percent of tax based upon State taxable income. In Calvert County, the local rate is 2.8% of an individual's Maryland taxable income. Income tax amounts to almost 27% of the General Fund revenue budget.

Income tax revenues are projected to increase by \$5.5M from the prior year's budget. The increase is closer to \$1M based on our current FY 2011 projection of income tax revenues. Unemployment in Calvert County is reported as a first quarter 2011 average of 5.7%, well below the national average. Calvert County's proximity to Washington, DC is one reason for this. Federal jobs and the businesses that support our national government have continued to provide employment sources. This rate continues to decline from recessionary levels.

Projections show income tax increasing at 3% into the future. Along with economic forecasts used by the state of Maryland, Gross Domestic Product and Inflation expectations are considered in this projection. Note that the visibility of future years' income tax revenue is weak, at best.

Personal, Corporate, Payments in Lieu of Tax and Public Utilities Taxes – Payments in lieu of tax are currently the largest item in this group at just over \$19.5M.

Public Utility assessments are estimated by the State Department of Assessments and Taxation using a unit cost method which considers the income generation capabilities as well as the operating and real assets which are owned and operated by utilities. The personal, corporate, and public utility tax rate, by law, is set at 2.5 times the local real estate tax rate or \$2.23 per \$100 of assessed value ($\$0.892 \times 2.5$).

The revenues within this group are primarily generated by Calvert Cliffs Nuclear Power Plant and Dominion Cove Point, one of the nation's largest liquefied natural gas (LNG) import facilities.

Personal and corporate property taxes are estimated with a slight increase from the FY 2011 adopted budget level.

Charges for Services – Fees and charges are assessed by the County to offset the costs of various services provided.

Revenue is collected for zoning fees, inspection fees, protective inspections, reimbursements from Chesapeake Beach and North Beach for sheriff's deputies assigned to those jurisdictions, and fees

collected from inmates at the Detention Center who are in the work release program. Additionally, a 100% reimbursed contractual agreement providing for sheriff's deputy security at Dominion Resources' Cove Point Liquefied Natural Gas Terminal was established in mid-2007, accounting for \$1.2M in this category. Charges for services are estimated to decrease by about 4.5%.

Revenue from Other Agencies – Revenues are received from the State and Federal governments, reimbursements from the Housing Authority, Calvert Marine Museum Board of Governors and Calvert Marine Museum Society for payroll processed on their behalf (the related payroll is included in the County's expenditures), and 911 fees collected through the telephone company. State and Federal grants can take the form of a general formula aid (e.g., Police Protection Aid) or specific program grants (e.g., Aging – Title III – Congregate Meals) and are also received to fund capital projects.

Other Taxes – Other tax revenue primarily includes recordation taxes and cable television franchise fees.

Recordation taxes are established by the local governing body with prior approval from the state legislature. Tax revenue is generated from the recording of real property financing transactions upon settlement. The FY 2012 budget is based on a rate of \$5.00 per \$500 value. The estimate involves various economic factors, such as housing starts, mortgage interest rates, real estate supply and demand, population growth, and speculation related to the housing market. Recordation tax is estimated at \$5.5M in the FY 2012 budget, down slightly from the \$5.7m budgeted in FY 2011. This line item is expected to continue in this range with a downward trend.

Excise Tax and Other Fees – Excise taxes are collected from the property owners when a new home or building is constructed and provide a source of revenue to build schools, parks, roads and landfills/solid waste disposal centers necessitated by the growth associated with new construction.

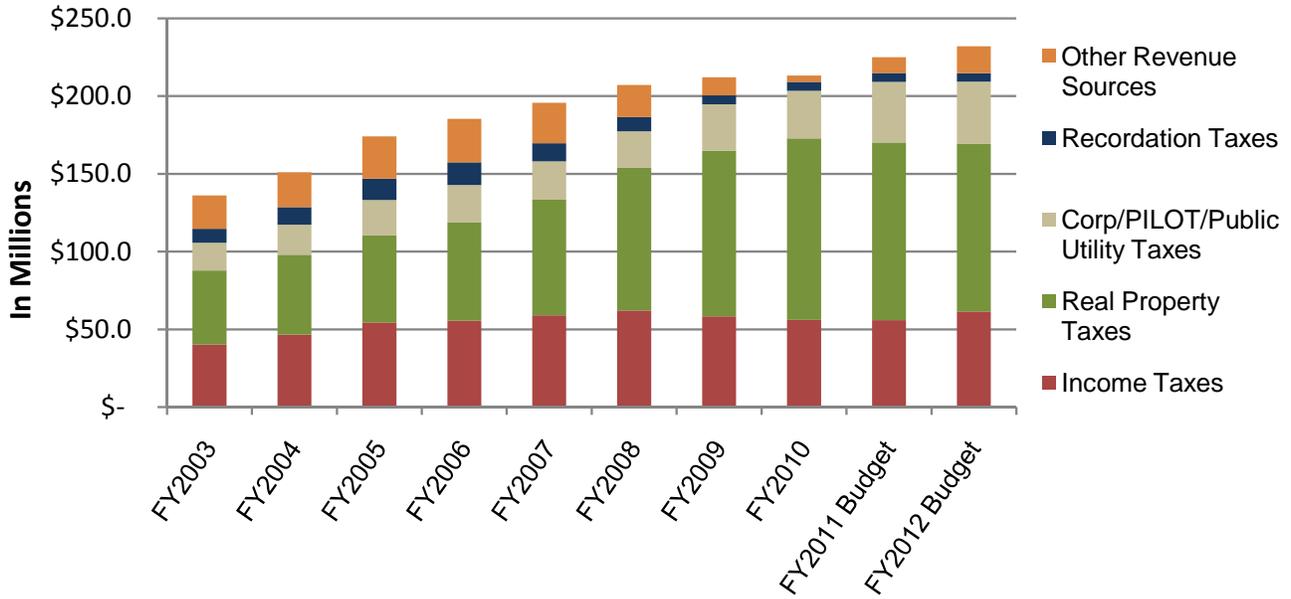
Revenue from Excise Taxes is recorded in a separate fund. However, when funds are available, a transfer to the General Fund is recorded to reimburse the General Fund for a portion of the debt service related to the borrowings to pay for the schools, parks, etc. mentioned above. The appendix provides for a summary of the excise tax structure.

Miscellaneous Other Revenues – Other miscellaneous sources of income are from investments, receipts from the State of Maryland for debt service and operating costs of the State Office Building, rents and concessions, donations, park entrance fees, and fees for recreation. This source of revenue fluctuates over the years. The State Office Building is no longer maintained by the County but by the State. That is the reason behind these zero dollar revenue lines.

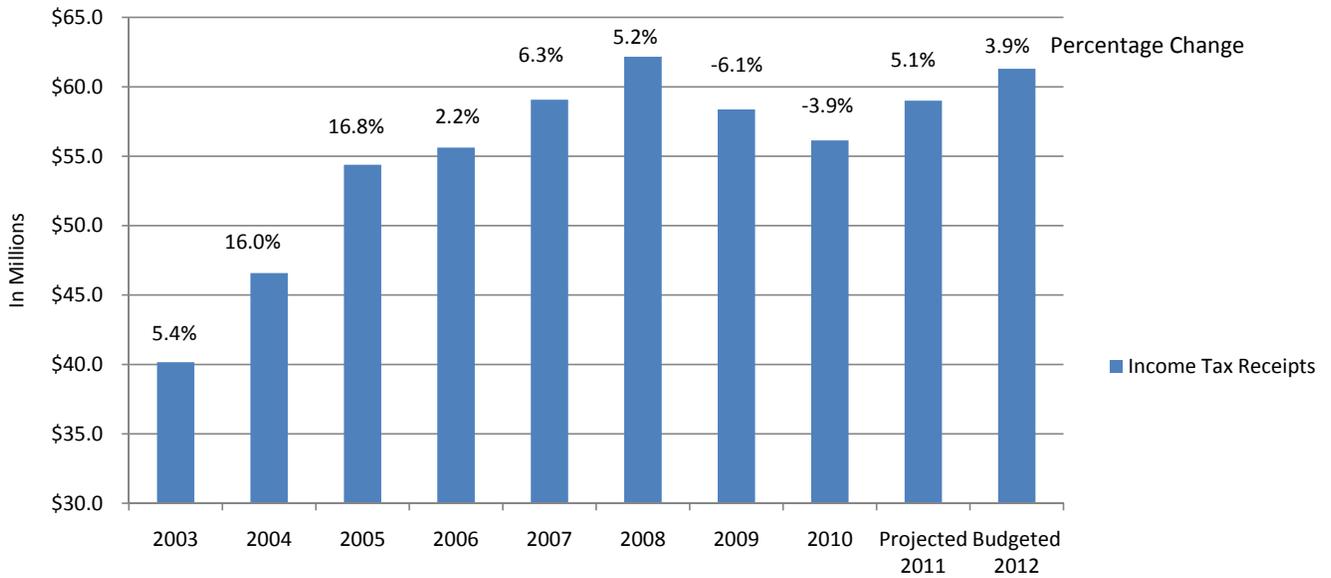
Transfers In – Transfers between funds occur during the year. Transfers in are shown as a revenue source for the receiving fund. The corresponding transfers out are shown as expenditures of the paying fund.

REVENUE TRENDS

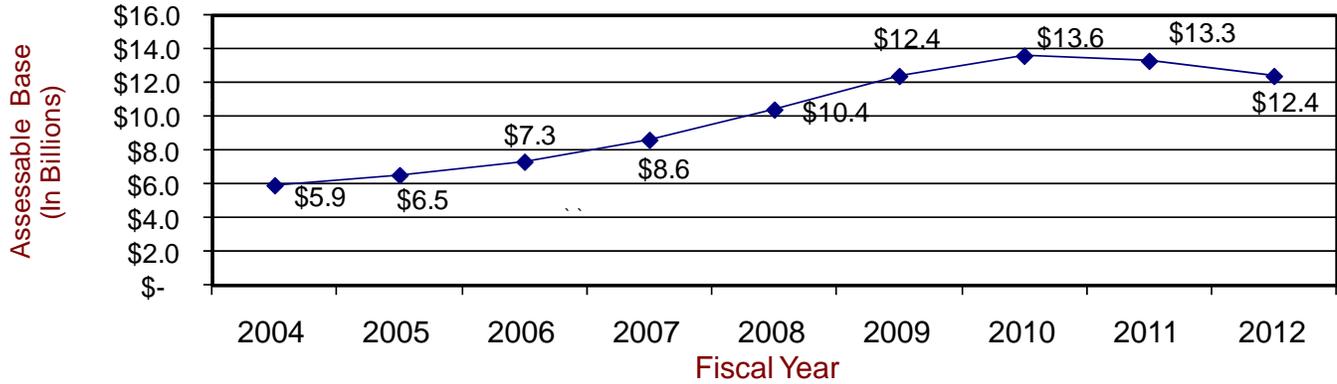
Major Components of General Fund Revenue



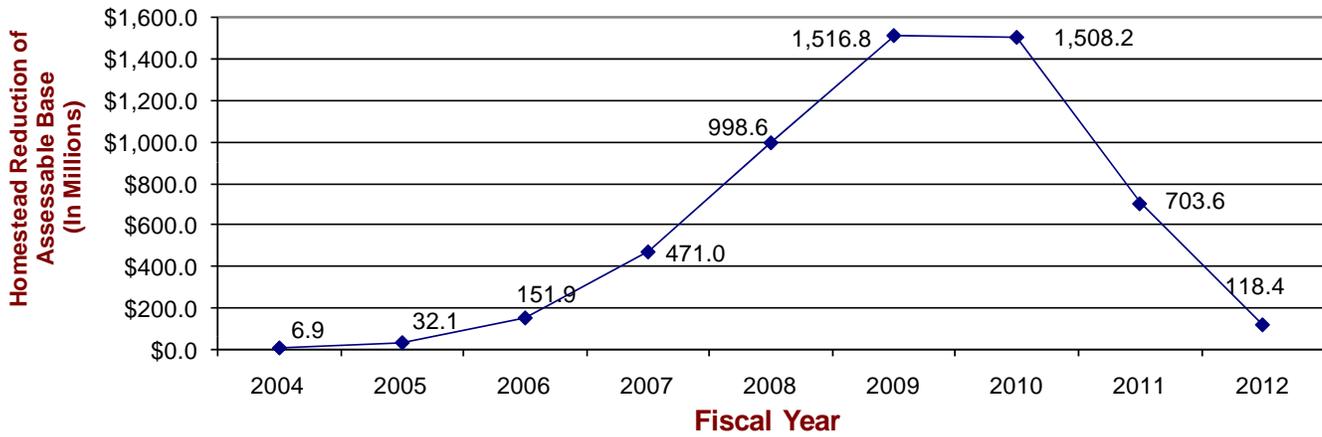
Income Tax Revenue



Real Property Assessments



Homestead Credit



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Providing leadership in the coordination, implementation, and administration of County policy.

Calvert County Courthouse



GENERAL GOVERNMENT

BOARD OF COUNTY COMMISSIONERS
TECHNOLOGY SERVICES
CIRCUIT COURT
ORPHAN'S COURT
STATE'S ATTORNEY
COUNTY TREASURER
FINANCE & BUDGET
COUNTY ATTORNEY
PERSONNEL
PLANNING & ZONING
INSPECTIONS & PERMITS

BOARD OF COUNTY COMMISSIONERS

DEPARTMENT DESCRIPTION

Serving the citizens of Calvert County by setting policy; providing effective efficient services; fostering responsible, sustainable growth and economic development; and supporting the County's essential institutions to keep them strong.

DEPARTMENT OBJECTIVES

- ◆ Monitor financial position to ensure long term financial stability.
- ◆ Continue to focus necessary resources toward education, transportation, and public safety.
- ◆ Continue the Prince Frederick Loop Road and the College of Southern Maryland's Prince Frederick Campus second building.
- ◆ Explore public/private partnerships to increase availability of workforce housing.
- ◆ Align resources with priorities to ensure effective and efficient use of tax payer dollars.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
BOCC Meetings	37	39	41	41
Agenda packets - error free	100%	100%	100%	100%
Minutes of Meetings - approved as written	95%	95%	98%	98%
Minutes of Meetings - completed within two weeks of meeting	95%	99%	99%	99%
Public Hearings Conducted	18	25	20	20
Resolutions Passed	48	50	50	50
Appointments	61	130	85	85
Gambling Permits Issued	30	19	25	25
Bingo Permits Issued	7	12	14	14
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Preserve the County's excellent financial position by maintaining a strong Bond Rating	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AAA Moody's Aa1 S&P AA+	Fitch AAA Moody's Aa1 S&P AAA	Fitch AAA Moody's Aa1 S&P AAA
Continue to grow participation in the House Keys 4 Employees Program	6	4	6	6
Continue to provide financial assistance to eligible citizens through the Homeowner's Tax Credit Program	\$333,910	\$379,211	\$400,000	\$400,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Board of County Commissioners				
Salaries	\$ 247,143	\$ 249,045	\$ 249,046	\$ 249,046
Operating	31,084	40,928	42,334	42,334
Contracted Services	1,623	4,750	600	600
Capital Outlay	-	-	-	-
Total	<u>\$ 279,850</u>	<u>\$ 294,723</u>	<u>\$ 291,980</u>	<u>\$ 291,980</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.13%	0.13%	0.13%
Clerk to the Commissioners				
Salaries	\$ 60,729	\$ 60,942	\$ 60,952	\$ 60,952
Operating	116	1,769	1,676	1,676
Contracted Services	-	515	489	489
Total	<u>\$ 60,845</u>	<u>\$ 63,226</u>	<u>\$ 63,117</u>	<u>\$ 63,117</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
County Attorney				
Salaries	\$ 299,612	\$ 299,961	\$ 299,961	\$ 299,961
Operating	15,547	21,339	21,339	21,339
Contracted Services	28,867	38,000	38,000	38,000
Capital Outlay	-	-	-	-
Total	<u>\$ 344,026</u>	<u>\$ 359,300</u>	<u>\$ 359,300</u>	<u>\$ 359,300</u>
Total Expenditures as a percent of Total Operating Budget	0.16%	0.16%	0.15%	0.15%
MACO				
Operating	<u>\$ 16,987</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>
Total	<u>\$ 16,987</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Paupers Burial				
Operating	<u>\$ -</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Total	<u>\$ -</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

STAFFING:

Board of County Commissioners	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	1.0	1.0	1.0	1.0
TOTAL		6.0	6.0	6.0	6.0
Clerk to County Commissioners	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
County Attorney	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
TOTAL		4.0	4.0	4.0	4.0

COUNTY ADMINISTRATOR

DEPARTMENT DESCRIPTION

Direct the implementation of the Board of County Commissioners' (BOCC) policies to all County departments, as prescribed by the BOCC and Administrative Codes.

DEPARTMENT OBJECTIVES

- ◆ Ensure implementation of BOCC goals, directives, and policies.
- ◆ Provide regular communication via weekly Department Head meetings.
- ◆ Practice open communication with employees via effective problem resolution and promotion of equal opportunity and affirmative action.
- ◆ Continue to enhance working relationships with other local and state governmental agencies.
- ◆ Continue to ensure the general public's needs are met and all inquiries are responded to in a timely manner.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
<u>Implementation of BOCC goals, directives, and policies:</u>				
# of BOCC directives and policies issued and completed	100%	100%	100%	100%
# of administrative referrals and administrative assignments completed	100%	100%	100%	100%
Open Communications:				
# of BOCC and staff meetings	36	36	36	36
# of Department Head meetings	36	36	36	36
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
<u>Trim assignments to various Departments:</u>				
# assigned per year	300	350	350	375
# of due dates met	290	340	340	355
# of due dates not met	10	10	10	20
<u>Mailroom:</u>				
Ensure the timely pick-up and delivery of all in-house and U.S. Mail	16,000	17,000	17,500	18,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
County Administrator				
Salaries	\$ 269,734	\$ 248,688	\$ 247,888	\$ 247,888
Operating	13,393	35,810	21,808	21,808
Contracted Services	7,087	11,105	14,407	14,407
Capital Outlay	-	1,000	-	-
Total	<u>\$ 290,214</u>	<u>\$ 296,603</u>	<u>\$ 284,103</u>	<u>\$ 284,103</u>
Total Expenditures as a percent of Total Operating Budget	0.14%	0.13%	0.12%	0.12%

STAFFING:

County Administrator	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0

TECHNOLOGY SERVICES

DEPARTMENT DESCRIPTION

Providing dependable and secure computing systems and technological solutions to assist the Departments within Calvert County Government to accomplish their goals.

DEPARTMENT OBJECTIVES

- ◆ Migrate to Windows 7 operating system for all desktops where compatible.
- ◆ Replace current website content management system and re-design County website.
- ◆ Begin moving wireless equipment off rented tower space to no-cost State tower space.
- ◆ Deploy new public facing web mapping application with new County base map.
- ◆ Plan the replacement of the State's Attorney and Community Services stand along access databases with functionality provided in the current public safety system.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Countywide support to managed desktop and laptop computers	795	835	910	930
Work Orders Completed	4,050	3,375	4,200	4,300
Mobile Data Terminals supported	73	96	110	130
Number of servers	120	165	180	200
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Meet Milestones of Implementation for EDMS/ERMS	Yes	Yes	Yes	Yes
Meet Milestones of Implementation of Public Safety System	No	Yes	Yes	Yes
Meet Milestones for Upgrade of Network Infrastructure	Yes	Yes	Yes	Yes
Meet Milestones for Improvement to Wireless Network	Yes	Yes	Yes	Yes
Meet Milestones of countywide upgrade to next version	Yes	Yes	Yes	n/a
Meet milestones of website content management system replacement	n/a	n/a	Yes	Yes

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Technology Services				
Salaries	\$ 1,262,993	\$ 1,295,537	\$ 1,323,354	\$ 1,323,354
Operating	105,950	129,892	129,722	129,722
Contracted Services	507,371	669,629	668,846	668,846
Capital Outlay	330,784	339,713	355,937	321,029
Total	\$ 2,207,098	\$ 2,434,771	\$ 2,477,859	\$ 2,442,951
Total Expenditures as a percent of Total Operating Budget	1.03%	1.08%	1.07%	1.05%

STAFFING:

Technology Services	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	3.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	23	1.0	1.0	1.0	1.0
GIS Technician	21	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Computer Services Technician II	20	0.0	1.0	1.0	1.0
Computer Services Technician I	18	3.0	2.0	3.0	3.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.4	0.6	0.6	0.6
Intern	n/a	0.4	0.2	0.2	0.2
TOTAL		21.8	21.8	22.8	22.8

COURTS

DEPARTMENT DESCRIPTION

The Circuit Court is a court of general jurisdiction which serves the citizens of Calvert County by resolving issues in civil and criminal cases in a timely and professional manner.

DEPARTMENT OBJECTIVES

- ◆ Continue timely adjudication (resolution) of all cases by providing a resolution within the period specified in the Maryland Case Time Standards.
- ◆ Provide public and court users with access to appropriate court records and information as desired by all methods available.
- ◆ Provide the public with material and on-line resources for legal research and case filing.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Civil Cases Filed (New & Reopened)	2,604	3,059	3,100	3,100
Juvenile Cases Filed (New & Reopened)	411	375	375	375
Criminal Cases Filed (New)	472	499	510	510
Domestic Violence Cases (New)	95	101	115	115
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Civil Cases (Hearings & Trials Conducted)	3,937	3,854	3,850	3,850
Juvenile Delinquency Cases (Hearings Conducted)	1,248	909	925	925
Criminal Cases (Hearings, Trials Conducted)	2,320	1,428	1,430	1,430
Domestic Violence Cases (Hearings Conducted)	131	137	140	140
<i>Please note that Outcomes are higher than shown ; however, the JIS/UCS system does not capture data for retired judges in summary form.</i>				
<i>Juvenile Delinquency cases are lower primarily due to closure of Juvenile Drug Court</i>				
<i>Source: On-Line JIS / UCS Reporting System</i>				

GENERAL FUND
GENERAL GOVERNMENT

	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Expenditures				
Circuit Court				
Salaries	\$ 529,971	\$ 510,138	\$ 509,888	\$ 509,888
Operating	66,799	75,310	81,120	81,120
Contracted Services	36,107	108,302	85,886	85,886
Capital Outlay	4,723	-	16,650	16,650
Total	<u>\$ 637,600</u>	<u>\$ 693,750</u>	<u>\$ 693,544</u>	<u>\$ 693,544</u>
Total Expenditures as a percent of Total Operating Budget	0.30%	0.31%	0.30%	0.30%
Grand Jury				
Operating	\$ 5,540	\$ 5,000	\$ 5,000	\$ 5,000
Total	<u>\$ 5,540</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Bar Library				
Operating	\$ 12,930	\$ -	\$ -	\$ -
Total	<u>\$ 12,930</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.00%	0.00%	0.00%
Judge of Orphan's Court				
Salaries	\$ 26,552	\$ 26,450	\$ 26,450	\$ 26,450
Operating	1,752	2,020	2,020	2,020
Total	<u>\$ 28,304</u>	<u>\$ 28,470</u>	<u>\$ 28,470</u>	<u>\$ 28,470</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%

STAFFING:

Circuit Court	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.8	0.8	0.8	0.8
Bailliff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	10.9	10.9
Judge of Orphan's Court	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

STATE'S ATTORNEY

DEPARTMENT DESCRIPTION

The Calvert County State's Attorney's Office exists to fulfill a State legislative mandate to prosecute all felony and misdemeanor offenses which occur in Calvert County, Maryland. These crimes include homicide, assault, sexual assault, child abuse, elder abuse, burglary, drugs, domestic violence, economic and white collar, DWI/DUI, traffic violations, and more. In addition, we provide outreach services to the community through lectures to various community groups and the schools.

DEPARTMENT OBJECTIVES

- ◆ Develop/expand/maintain programs in domestic violence, elder abuse (both financial and physical), child maltreatment, community outreach, District Court diversion and mediation, victim/witness assistance programs, and gang initiatives.
- ◆ Maintain an immediate screening process on all felony cases and a screening process for all citizen-generated criminal complaints.
- ◆ Continue to provide child support services to the community and continue to assist in the collection of child support funds for the children of Calvert County.
- ◆ Maintain a Community Service Program whereby labor is performed throughout the County by perpetrators of non-violent offenses.
- ◆ Continue to collect funds through forfeiture of illegal drug proceeds.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Circuit Court Cases Prosecuted	493	500	510	520
Resolutions	480	280	300	320
District Court Cases Prosecuted	5,410	5,601	5,800	6,000
Juvenile Cases Prosecuted	276	158	160	170
Resolutions	274	127	130	140
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
<u>Child Support</u>				
Court Orders Established	458	521	550	570
Court Orders Modified	148	116	130	140
Child Support Collections	\$11.1 million	\$10.59 million	\$11 million	\$11.2 million
<u>Community Service</u>				
Clients Assigned/Completed	984/830	968/966	731 / 723	745 / 737
Hours Assigned/Completed	19,631/16,658	22,440/17,201	17,710/9,651	18,103/9,800
Monetary Value of Community Service	\$174,914	\$181,982	\$102,103	\$103,555
Community Service Fees Collected	\$24,350	\$24,000	\$17,651	\$18,000
<u>Asset Forfeiture</u>				
Forfeited Funds	\$17,000	\$17,000	\$19,000	\$19,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
State's Attorney				
Salaries	\$ 1,244,079	\$ 1,325,443	\$ 1,366,233	\$ 1,366,233
Operating	82,767	90,915	94,117	94,117
Contracted Services	15,534	15,650	15,600	15,600
Capital Outlay	15,075	500	58,475	58,000
Total	<u>\$ 1,357,455</u>	<u>\$ 1,432,508</u>	<u>\$ 1,534,425</u>	<u>\$ 1,533,950</u>
Total Expenditures as a percent of Total Operating Budget	0.63%	0.64%	0.66%	0.66%

STAFFING:

State's Attorney	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	27	4.0	4.0	4.0	4.0
Assistant State's Attorney II	26	1.0	1.0	1.0	1.0
Assistant State's Attorney I	25	2.0	2.0	2.0	2.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	2.0	2.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	3.0	3.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		22.1	22.1	22.1	22.1

COUNTY TREASURER

DEPARTMENT DESCRIPTION

Receiving and disbursing of funds for the Calvert County Government. Also, responsible for the initiation of the enforcement of tax collection.

DEPARTMENT OBJECTIVES

- ◆ Increase public awareness of the Treasurer's Office responsibilities via newspaper advertisements.
- ◆ Increase public awareness of Credits offered by the State of Maryland Department of Assessments via newspaper advertisements.
- ◆ Continue trying to locate property owners with insufficient addresses.
- ◆ Continue with enhancements to the Munis Tax System: tax sale, audit letters, credits etc., to better meet the needs of the customers and the Treasurer's Office.
- ◆ Continue to provide prompt, friendly, and accurate customer service.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Real Estate Tax Bills	41,757	42,236	42,257	42,278
Personal/Corporate Tax Bills	2,338	2,381	2,357	2,333
Tax Bill Credits Issued				
Barn	546	564	567	570
Land Preservation	470	484	489	494
Commissioner	566	585	597	609
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
% of tax sale buyers registered in Munis Tax System	96%	91%	80%	80%
# of returned mail pieces for insufficient address	746	861	785	706
Increase the # of credit card and e-check transactions by 10% year				
# of transactions	291	346	363	380
\$\$ amount	\$466,182	\$537,611	\$575,244	\$615,510

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
County Treasurer				
Salaries	\$ 307,156	\$ 308,475	\$ 308,457	\$ 308,457
Operating	49,554	47,940	45,325	45,325
Contracted Services	15,866	18,562	17,850	17,850
Capital Outlay	-	-	-	-
Total	\$ 372,576	\$ 374,977	\$ 371,632	\$ 371,632
Total Expenditures as a percent of Total Operating Budget	0.17%	0.17%	0.16%	0.16%

STAFFING:

County Treasurer	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
TOTAL		7.6	7.6	7.6	7.6

FINANCE & BUDGET

DEPARTMENT DESCRIPTION

We are responsible for providing County management with timely and accurate information for decision making; maintaining a standard of excellence in financial reporting and budgeting; safeguarding assets; adding value to accounting data through financial analysis. The Department is also responsible for Purchasing, Health & Retirement Benefits, Payroll, Tax and Utility Billing, Risk Management, Capital Projects, Grants Coordination, Accounts Payable, Accounts Receivable and Oversight of County Investments.

DEPARTMENT OBJECTIVES

- ◆ Manage current financial plans and prepare financial models and forecasts to effectively manage the county's resources and financing associated with the county's current and long term program goals. Maintain and provide financial reporting as required under Generally Accepted Accounting Principles (GAAP), Governmental Accounting Standards Board (GASB) and as recommended by the Government Finance Officers Association (GFOA).
- ◆ Maintain an effective procurement system in accordance with county policies and procedures to acquire materials, services, and construction for the county.
- ◆ Review countywide internal control policies and practices.
- ◆ Produce and maintain payroll and accounts payable transactions in accordance with local, state, and federal requirements.
- ◆ Continue to manage an Other Post Employment Benefit (OPEB) trust plan for employees and retirees.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Purchase Orders Processed	7,273	6,717	6,851	6,988
Accounts Payable Checks	15,693	14,852	14,950	15,050
Average Number of Employees Per Pay	1,017	1,049	1,105	1,130
Fixed Assets Maintained	15,255	15,804	16,357	16,929
Fixed Asset Value	\$320 million	\$353 million	\$388 million	\$476 million
Employee Health Care Benefits Managed	823	840	845	850
Retiree Health Care Benefits Managed	174	181	185	190
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Maintain or improve General Obligation Bond rating which can result in a lower interest rate	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AAA Moody's Aa1 S&P AA+	Fitch AAA Moody's Aa1 S&P AAA	Fitch AAA Moody's Aa1 S&P AAA
Preparation of the Comprehensive Annual Financial Report in conformance with GAAP and meets GFOA financial reporting excellence benchmarks	Yes	Yes	Yes	Yes
Continue the phase-in of the required annual \$15 million OPEB contribution in the County's operating budget (amount contributed).	\$6,000,000	\$2,000,000	\$3,000,000	\$4,000,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Finance & Budget				
Salaries	\$ 1,314,006	\$ 1,353,253	\$ 1,360,850	\$ 1,369,567
Operating	95,929	127,749	85,048	85,048
Contracted Services	122,626	159,135	159,135	159,135
Capital Outlay	-	-	8,200	7,550
Total	<u>\$ 1,532,561</u>	<u>\$ 1,640,137</u>	<u>\$ 1,613,233</u>	<u>\$ 1,621,300</u>
Total Expenditures as a percent of Total Operating Budget	0.71%	0.73%	0.70%	0.70%
Accounting & Auditing				
Contracted Services	<u>\$ 71,737</u>	<u>\$ 77,096</u>	<u>\$ 76,775</u>	<u>\$ 76,775</u>
Total	<u>\$ 71,737</u>	<u>\$ 77,096</u>	<u>\$ 76,775</u>	<u>\$ 76,775</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%

STAFFING:

Finance & Budget	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	C	0.0	0.0	1.0	1.0
Deputy Director	28	1.0	1.0	0.0	0.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Capital & Special Projects Coordinator	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	1.5	1.5	1.5	1.5
Accountant II	24	1.0	1.0	1.0	1.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	1.0	1.0	1.0	1.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	2.0	2.0	2.0	2.0
Purchasing Assistant	20	3.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Account Technician I	19	2.0	2.0	2.0	2.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		23.6	23.6	23.6	23.6

PERSONNEL

DEPARTMENT DESCRIPTION

The Office of Personnel is responsible for administering and maintaining a comprehensive personnel system to enhance the efficient and effective use of the personnel resources of the County Government. It is a service-oriented organization responsive to employees, management, and the general public. Utilizing a system based upon merit principles and equal employment opportunities, the Office of Personnel administers programs for recruitment, examination, and selection; position classification; pay and leave; performance evaluation; tuition reimbursement; training; employee relations; and discipline and grievances.

DEPARTMENT OBJECTIVES

- ◆ Develop and promote the County's general training program.
- ◆ Develop and promote the Management/Leadership training program.
- ◆ Promote the Employee Assistance Program.
- ◆ Prepare federally mandated EEO4 Report and update the Equal Employment Opportunity Plan.
- ◆ Maintain an effective recruitment program.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Positions Advertised	101	108	113	119
Applications Processed	4,991	7,160	7,518	7,894
Interviews Scheduled	650	870	914	960
Hired	349	362	380	399
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Prepare federally mandated EEO4 Report	Yes	No	Yes	No
Develop and promote the Management Leadership Training Program	N/A	Yes	Yes	Yes
Promote the Employee Assistance Program	N/A	N/A	Yes	Yes
Train Employees on Various Topics	345	356	374	393
Expand New Hire Orientation by developing an electronic on-boarding process	No	No	Yes	Yes
Update the Equal Employment Opportunity Plan	Yes	No	Yes	No

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Personnel				
Salaries	\$ 519,652	\$ 510,000	\$ 528,423	\$ 498,357
Operating	26,995	64,975	60,925	60,925
Tuition Program	38,724	35,000	35,000	35,000
Contracted Services	39,588	87,874	72,425	72,425
Capital Outlay	-	-	3,700	3,700
Total	\$ 624,959	\$ 697,849	\$ 700,473	\$ 670,407
Total Expenditures as a percent of Total Operating Budget	0.29%	0.31%	0.30%	0.29%

STAFFING:

Personnel	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst	25	1.0	1.0	1.0	1.0
Personnel Analyst	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	1.6	0.6
TOTAL DIRECT STAFF		7.6	7.6	8.6	7.6
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		1.0	1.0	1.0	1.0

PLANNING & ZONING

DEPARTMENT DESCRIPTION

To coordinate all planning activities within Calvert County Government, including: the Planning Commission, the Board of Appeals and other boards and commissions. To administer the Zoning Ordinance, Subdivision Regulations and Building Code. To provide advice to the Board of County Commissioners concerning growth and development in Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Maintain, and where feasible, improve processes for all applications under review by the Department (subdivisions, site plans, Board of Appeals cases, Agricultural Preservation Districts, Historic Districts, commercial and residential building permits, architectural review cases, etc.)
- ◆ Provide as needed Planning and Zoning information and data to the public.
- ◆ Continue to update master plans and ordinances for implementation in the Comprehensive Plan.
- ◆ Complete Calvert County Transportation Plan.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Subdivision Applications - 90-day prelim review	100%	100%	100%	100%
Site Plan Applications receive technical evaluation within one month	100%	100%	100%	100%
Non-Crit. Area residential & commercial bldg. pmts receive PZ review - 2 workdays	90%	93%	90%	90%
Board of Appeals Applications scheduled for 1st possible hearing date	89%	79%	90%	85%
Agricultural Preservation Applications reviewed within 45 days by Ag. Bd.	100%	100%	90%	90%
Historic District Applications heard within 45 days by HDC	100%	100%	100%	100%
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
New Major and Minor Subdivision Applications	21	34	40	45
New Site Plan Applications	30	30	37	40
New Board of Appeals Cases heard	63	40	68	75
New Zoning Violations	317	308	300	300
New Agricultural Preservation Applications	37	0	5	7
Citizen access to public presentations via internet	12	18	20	20

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Planning & Zoning				
Salaries	\$ 1,080,999	\$ 1,060,831	\$ 1,053,451	\$ 1,053,451
Operating	40,765	63,646	58,911	58,911
Contracted Services	16,864	23,500	23,500	27,849
Capital Outlay	18,080	17,600	17,600	17,600
Total	<u>\$ 1,156,708</u>	<u>\$ 1,165,577</u>	<u>\$ 1,153,462</u>	<u>\$ 1,157,811</u>
Total Expenditures as a percent of Total Operating Budget	0.54%	0.52%	0.50%	0.50%

STAFFING:

Planning & Zoning	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Planning & Zoning	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Principal Planner	26	1.0	1.0	1.0	1.0
Zoning Planner	25	1.0	1.0	1.0	1.0
Planner II	24	2.0	2.0	2.0	2.0
Zoning Enforcement Chief	C	1.0	1.0	1.0	1.0
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
Planner I	22	3.0	3.0	3.0	3.0
Zoning Code Enforcer I	22	0.5	0.5	0.5	0.5
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		16.1	16.1	16.1	16.1

**Positions related to the Planning Commission and Board of Appeals are now reflected under those respective sections.

INSPECTIONS & PERMITS

DEPARTMENT DESCRIPTION

To provide for the health, safety and welfare of all citizens of Calvert County by preventing and correcting hazards attributed to the built environment. We will accomplish this through the effective, efficient and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code and all other applicable local ordinances. The Division will act as a liaison between local government agencies and the construction community and ensure that a service oriented, professional atmosphere is always present. Staff will maintain effective working relationships with our customers.

DEPARTMENT OBJECTIVES

- ◆ Continue to provide for the health, safety and welfare of all citizens of Calvert County through the effective, efficient and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code and all other applicable local ordinances.
- ◆ Continue to strive for customer satisfaction, by serving as a liaison between local government and the construction community, while ensuring that a service oriented and professional atmosphere is always present.
- ◆ Promote and maintain effective working relationships with our customers. Provide efficient and timely services related to processing permits, licenses and inspections.
- ◆ Continue to use and adapt to current technology, which includes upgrading to Hansen 8. This advanced system will allow for the creation of a portal for customers to conduct business with the office over the internet. Further implementation of the Trim document management system, in conjunction with Hansen 8 will enable staff to improve customer service, communication and develop greener, more environmentally friendly practices.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Building/Home Occupation/Signs/Occupancy/Use				
Permits Processed	1,428	1,472	1,510	1,600
Inspections Performed	6,187	6,390	6,500	6,700
Grading				
Permits Processed	707	672	790	790
Plumbing				
Permits Processed	757	744	1,075	1,075
Inspections Performed	3,919	4,453	5,000	5,000
Electrical				
Permits Processed	1,428	1,471	1,500	1,500
Inspections Performed	4,281	4,577	4,600	4,600
Project/Planning				
Permits Processed	75	72	48	48
Revenue				
Fees	\$282,128	\$327,352	\$330,000	\$330,000
Excise Tax	\$1,649,043	\$1,621,104	\$1,600,000	\$1,600,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
% of Inspections performed within 24-48 hours	98%	98%	98%	98%

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Inspections & Permits				
Salaries	\$ 690,697	\$ 722,328	\$ 727,098	\$ 717,098
Operating	36,845	39,952	58,950	58,950
Vehicle Related	4,971	24,000	-	-
Contracted Services	10,940	27,500	27,500	27,500
Capital Outlay	-	8,326	12,060	9,500
Total	<u>\$ 743,453</u>	<u>\$ 822,106</u>	<u>\$ 825,608</u>	<u>\$ 813,048</u>
Total Expenditures as a percent of Total Operating Budget	0.35%	0.37%	0.36%	0.35%

STAFFING:

Inspections & Permits	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	1.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	0.0	1.0	1.0	1.0
Permit Technician II	19	1.0	0.0	0.0	0.0
Permit Technician I	18	4.5	0.0	0.0	0.0
Permit Technician	18	0.0	4.5	4.5	4.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	14.2

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PUBLIC SAFETY

Responding efficiently to emergency fire, rescue, and medical needs within the County; assisting in the enforcement of State and County Laws.

Calvert County Detention Center



Calvert County Sheriff's Office



North Beach Volunteer Fire Department



Control Center

PUBLIC SAFETY
SHERIFF'S OFFICE
CONTROL CENTER
DETENTION CENTER
EMERGENCY MANAGEMENT
ANIMAL CONTROL
FIRE-RESCUE-EMS DIVISION

PUBLIC SAFETY

DEPARTMENT DESCRIPTION

The Department of Public Safety is dedicated to the efficient management of daily calls requiring emergency responders; proactively mitigating man-made, technological and/or natural disasters; responding effectively to emergency – fire, rescue and emergency medical service needs within the County; assertively reducing the number of false alarm dispatches; serve as the representative for Homeland Security issues and our Hazardous Materials Response Team; and assist the Calvert County Sheriff’s Office, as well as the Maryland State Police in their efforts to protect and serve the citizens of Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Maintain our high level of Public Safety services in a very difficult economical climate.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Registered alarm locations	15,728	15,226	14,975	14,875
Registered alarm companies	237	234	232	230
False Alarms	932	829	778	677
Unregistered alarm locations	4,795	4,706	4,661	4,635
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
HMRT Trained and Operational	100%	n/a	n/a	n/a
Develop strategic plan for the utilization of Department of Homeland Security funding	100%	100%	n/a	n/a
Implement Public Safety Integrated Software	85%	95%	100%	100%

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Public Safety				
Salaries	\$ 169,779	\$ 153,102	\$ 146,906	\$ 146,906
Operating	27,012	53,985	50,390	50,390
Contracted Services	1,268	1,300	1,800	1,800
Capital Outlay	4,639	-	-	-
Total	<u>\$ 202,698</u>	<u>\$ 208,387</u>	<u>\$ 199,096</u>	<u>\$ 199,096</u>
Total Expenditures as a percent of Total Operating Budget	0.09%	0.09%	0.09%	0.09%
Resident Trooper				
Contracted Services	<u>\$ 128,621</u>	<u>\$ 168,682</u>	<u>\$ 178,232</u>	<u>\$ 178,232</u>
Total	<u>\$ 128,621</u>	<u>\$ 168,682</u>	<u>\$ 178,232</u>	<u>\$ 178,232</u>
Total Expenditures as a percent of Total Operating Budget	0.06%	0.07%	0.08%	0.08%

STAFFING:

Director of Public Safety	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Staff Recommended Budget
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0

SHERIFF'S OFFICE

DEPARTMENT DESCRIPTION

As the primary law enforcement agency for Calvert County, the Calvert County Sheriff's Office will provide exceptional law enforcement services to the citizens of Calvert County and to prevent crime and the fear of crime through innovative law enforcement efforts. We will accomplish such tasks with the utmost professionalism, integrity compassion and respect in order to maintain the highest standards of public trust and confidence.

DEPARTMENT OBJECTIVES

- ◆ Apprise the new Board of County Commissioners on the State of the Office and inform them of crime statistics, deployment of personnel and needs pursuant to the adaptation of the 10-year strategic reorganization plan implemented in 2002 by Sheriff Mike Evans.
- ◆ Review deployment strategies of personnel in all areas.
- ◆ Review, develop and continue with specific strategies and implement programs designed to decrease crime rate and envelope all communities with law enforcement coverage.
- ◆ Begin the arduous task of maintaining files for recertification through the Commission for Accreditation of Law Enforcement Agencies (CALEA).
- ◆ Continue to seek grants to increase the ability of our crime lab technicians to perform more in-house analysis by obtaining specific analysis equipment and providing further training in our efforts to identify and apprehend criminal suspects.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2008	Actual CY2009	Projected CY2010	Projected CY2011
Calls for Service (excludes traffic, follow-up investigations, court, repo's)	85,941	83,062	85,553	88,120
# of Domestic Violence incidents responded to	1,231	1,203	1,239	1,276
# of Business & Community patrol checks	38,032	35,538	36,604	37,702
# of Sex Offenders registered in Calvert County	110	103	106	109
# of school related incidents/investigations	293	333	343	353
Program/Service Outcomes: (based on objectives)				
	Actual CY2008	Actual CY2009	Projected CY2010	Projected CY2011
Reduce the number of alcohol related traffic fatalities	5	0	5	8
Increase the number of overall traffic enforcement (citations, warnings, etc.)	29,555	29,471	30,355	31,265
Increase the closure percentage of cases handled by the Calvert Investigative Team	58	71	73	75
Reduce the number of armed robberies	15	27	26	25
Increase the overall number of criminal arrests made by the Calvert County Sheriffs	4,239	4,663	4,802	4,946

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Sheriff's Office				
Salaries	\$ 9,465,491	\$ 9,439,413	\$ 10,034,183	\$ 9,472,281
Operating	1,207,496	889,496	947,543	810,375
Vehicle Related	308,484	805,014	759,757	759,757
Contracted Services	75,198	96,975	82,555	73,975
Capital Outlay	295,314	361,339	746,178	266,318
Total	\$ 11,351,983	\$ 11,592,237	\$ 12,570,216	\$ 11,382,706
Total Expenditures as a percent of Total Operating Budget				
	5.30%	5.15%	5.42%	4.91%

STAFFING:

Sheriff's Office	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Sheriff	1.0	1.0	1.0	1.0
Assistant Sheriff	1.0	1.0	1.0	1.0
Deputy Sheriff Lieutenant	4.0	5.0	5.0	5.0
Deputy Sheriff First Sergeant	6.0	6.0	6.0	6.0
Deputy Sheriff Sergeant	14.7	13.7	13.7	13.7
Internal Affairs Investigator - Serg.	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	11.0	12.0	12.0	12.0
Crime Scene Technician	2.0	2.0	2.0	2.0
Deputy Sheriff	71.0	73.0	85.0	73.0
Special Deputy	8.5	8.5	8.5	8.5
Evidence Property Manager	1.0	1.0	1.0	1.0
Executive Administrative Aide	1.0	1.0	1.0	1.0
Project Coordinator	1.0	1.0	1.0	1.0
Civil Process Specialist	0.6	0.6	0.6	0.6
Office Specialist II	1.0	1.0	1.0	1.0
Office Specialist I	2.0	2.0	2.0	2.0
Office Assistant III	1.1	1.1	1.1	1.1
Office Assistant II	4.3	4.3	4.3	4.3
Office Assistant I	1.0	1.0	1.0	1.0
Civilian Duty Officer Supervisor	1.0	1.0	1.0	1.0
Civilian Duty Officer	5.0	5.0	5.0	5.0
TOTAL	139.2	142.2	154.2	142.2

CONTROL CENTER

DEPARTMENT DESCRIPTION

To provide Police, Fire and EMS services to the citizens of Calvert County and to anyone visiting our area. We work collaboratively with Fire, Police and Emergency Medical personnel in order to provide quality service to all. We achieve this through prompt, courteous, accurate and efficient handling of calls for service via phone or radio and by providing any answers or direction to the best of our ability. Our goal is to increase public awareness through community involvement and public education. We strive to be the best professional center we can be through dedication and teamwork. We take pride in our association, being amongst an elite group called Tele-Communicators. To help save lives, protect property and assist the public is what we're all about.

DEPARTMENT OBJECTIVES

- ◆ Completion of the renovations to our Backup 9-1-1 Center and get it fully operational this year.
- ◆ With the voluntary and mandatory negotiations with Nextel completed, start the rebanding process of our Public Safety Communications System.
- ◆ Continue obtaining money from the Emergency Number Systems Board (ENSB) for projects as they arise.
- ◆ Do Quality Assurance (QA) on Emergency Fire Dispatch (EFD) and Emergency Police Dispatch (EPD) protocols to bring us into compliance with National Academy Standards.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2009	Actual CY2010	Projected CY2011	Projected CY2012
Total Administrative Calls Received	120,306	102,108	107,213	112,574
Total 9-1-1 Calls Received	50,817	49,116	51,572	54,151
Total Calls Dispatched	161,125	164,347	167,634	170,987
Increase Staffing Level to full complement of staff	27 of 30	27 of 30	27 of 30	30 of 30
*Unable to run reports until December, 2010				
Program/Service Outcomes: (based on objectives)				
	Actual CY2009	Actual CY2010	Projected CY2011	Projected CY2012
Continue to submit projects to the Emergency Number Systems Board which meet guidelines for funding for reimbursement to Calvert County.	yes	yes	yes	yes
Work towards completion of Rebanding of the Public Safety Communications System	N/A	yes	yes	completed
Critique and score EPD and EFD calls for Quality Assurance Standards	N/A	N/A	N/A	yes

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Control Center				
Salaries	\$ 1,599,790	\$ 1,648,045	\$ 1,912,672	\$ 1,845,055
Operating	124,206	153,761	152,034	152,034
Radio Maintenance	269,830	258,714	259,422	259,422
Contracted Services	277,316	290,000	313,470	313,470
Capital Outlay	4,461	138,884	33,833	33,833
Total	<u>\$ 2,275,603</u>	<u>\$ 2,489,404</u>	<u>\$ 2,671,431</u>	<u>\$ 2,603,814</u>
Total Expenditures as a percent of Total Operating Budget	1.06%	1.11%	1.15%	1.12%

STAFFING:

Control Center	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Communications Chief	814	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	810	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	5.0
Communications Officer I	807	19.0	19.0	23.0	23.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		30.0	30.0	34.0	34.0

DETENTION CENTER

DEPARTMENT DESCRIPTION

The Calvert County Detention Center is dedicated to protecting the citizens and making the community we all share a safe place to live and work by: **C**reating a safe environment for the citizens of Calvert County by securing, in a humane environment, offenders legally entrusted to its custody and care, and to provide viable alternatives to incarceration. **C**ontributing to offender rehabilitation by providing substance abuse counseling, anger management classes and a life-skills framework to assist them in functioning as productive members of society. **D**eveloping staff through training programs to ensure the maintenance of a safe, pleasant, clean and professional work environment. **C**onducting daily operations while demanding the highest level of professionalism and integrity from staff that are proud to represent the community and the organization.

DEPARTMENT OBJECTIVES

- ◆ Continue to meet all Federal, State and local standards related to the correctional profession to ensure the health and safety of the staff and inmate population while continuing to address the inmate overcrowding issue at the Detention Center.
- ◆ Complete the opening of new Work Release and Community Corrections Facility and continue the development of a 3 to 5 year capital improvement program for Detention Center improvements and the construction of a new and expanded facility.
- ◆ Work toward meeting the minimum safe security staffing levels developed through a Strategic Management Planning process. This includes increasing the number of officers to both cover mandatory security posts and to be certified in emergency response to allow for sufficient response capability in emergency situations. The supervisors span of control must also be examined and addressed.
- ◆ Expansion of the alternatives to incarceration to assist in the agencies reintegration process while continuing to explore the expansion of available education and programming for all inmates.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY 2009	Actual FY 2010	Projected FY 2011	Projected FY 2012
Average Daily Population	268	288	311	336
Inmates Processed (intakes & releases)	7,959	8,711	9,460	10,207
Work Release	55	39	30	40
Inmate Transports	3,302	2,666	2,932	3,225
Program/Service Outcomes: (based on objectives)				
	Actual FY 2009	Actual FY 2010	Projected FY 2011	Projected FY 2012
Revenues	\$89,000	\$118,800	\$157,740	\$209,794
Volunteers	149	240	240	240
JSAP Program Participants	84	150	180	180
Work Details	78,793	88,530	98,268	109,077
Incidents	1,222	2,007	2,789	3,569

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Detention Center				
Salaries	\$ 5,208,106	\$ 5,111,935	\$ 5,805,397	\$ 5,087,980
Operating	230,348	258,348	268,654	214,194
Utilities	372,857	469,893	446,398	446,398
Inmate Care	136,762	116,869	104,025	104,025
Food	389,744	370,257	370,257	370,257
Contracted Services	546,395	605,865	598,426	598,426
Capital Outlay	35,413	72,300	42,520	42,520
Total	\$ 6,919,625	\$ 7,005,467	\$ 7,635,677	\$ 6,863,800
Total Expenditures as a percent of Total Operating Budget	3.23%	3.11%	3.29%	2.96%

STAFFING:

Detention Center	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	1.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	5.0
Correctional Officer	CO1/CO2	49.0	53.0	70.0	56.0
Building Engineer	811	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	1.0
Nurse	23	1.0	1.0	1.0	1.0
Work Release Supervisor	23	3.0	3.0	3.0	3.0
Case Manager	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	2.0	2.0	3.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	1.0	1.0	1.0	1.0
Custodian I	801	0.6	0.6	0.6	0.6
TOTAL		81.6	85.6	103.6	88.6

EMERGENCY MANAGEMENT

DEPARTMENT DESCRIPTION

The mission of the Emergency Management and Safety Division is to minimize the effects of disasters through planning, training, mitigation and response efforts by coordinating the response agencies, fostering public education and awareness, and preparing the County workforce to minimize injury.

DEPARTMENT OBJECTIVES

- ◆ Continue to develop and enhance the Safety Program to ensure a safe work environment for County workers.
- ◆ Enhance the ability to communicate during a disaster, both within the EOC and external to the EOC, utilizing WebEOC and the Public Safety Integrated Technology System.
- ◆ Continue to work with County divisions and the Courts System to facilitate the Courts Security Committee endeavor.
- ◆ Continue to work with County agencies to ensure preparedness for disasters.
- ◆ Continue to develop and enhance the ability to utilize volunteers in disasters.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Blood Borne Pathogen (BBP) Training	n/a	1	2	4
Community Emergency Response Team	230	250	275	300
Defensive Driving	163	90	180	180
CPR / AED	40	43	50	50
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Provide Blood Borne Pathogen and Exposure Control Plan Training	10%	20%	30%	40%
Respiratory Protection Program	50%	100%	100%	100%
Emergency Operations Plan Revisions Volunteer & Donations Management	25%	50%	100%	100%
WebEOC Access Offsite	10%	10%	90%	90%

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Emergency Management				
Salaries	\$ 172,007	\$ 168,830	\$ 155,665	\$ 155,665
Operating	23,007	32,360	34,543	34,543
Contracted Services	24,539	25,993	25,956	25,956
Capital Outlay	54,970	-	-	-
Total	<u>\$ 274,523</u>	<u>\$ 227,183</u>	<u>\$ 216,164</u>	<u>\$ 216,164</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.10%	0.09%	0.09%

STAFFING:

Emergency Management	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0

ANIMAL CONTROL

DEPARTMENT DESCRIPTION

The mission of the Calvert County Animal Control Unit is to fairly and humanely enforce the Animal Control laws, regulations and ordinances as set forth by the State of Maryland and the Board of County Commissioners for Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Create a Domestic Violence and Animal Cruelty Prevention Program and work with the Domestic Violence Advocate within the Calvert County Sheriff's Office. This program would be based on the proven link between violence against pets and domestic violence.
- ◆ Create a County Animal Response Team (CART) to assist at times of disasters, and to also assist with the Maryland State Animal Response Team (MDSART) if requested to respond in Maryland or surrounding areas for disasters.
- ◆ To have an Animal Matters Hearing Board in place to hear all complaints dealing with animals to take place of in front of a District Court Judge.
- ◆ To continue to provide a high level of service to the citizens of Calvert County.
- ◆ To further expand our ACO's participation in community events such as Rabies Clinics, Pet Walks, Neighborhood Crime Watch Meetings in all neighborhoods, Calvert County Fair and to provide instruction and material to the schools within Calvert County about rabies, animal welfare and safety, domestic violence with animals and bite prevention.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2008	Actual CY2009	Projected CY2010	Projected CY2011
Number of animal bites.	371	464	425	400
Sale of County Pet Licenses.	3,183	3,225	3,400	3,500
Fees collected from County Pet Licenses and Citations.	\$37,962	\$27,618	\$30,000	\$30,000
Number of calls for service.	8,139	8,063	8,000	8,000
Number of animals running at large.	783	790	775	750
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Continue with the implementation of new County Ordinances.	100%	100%	100%	100%
Implement Animal Matters Hearing Board (pending approval of BOCC).	80%	90%	100%	100%
Continue to increase the number of community events.	20	20	25	25

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Animal Control				
Salaries	\$ 306,751	\$ 323,109	\$ 407,048	\$ 324,850
Operating	56,054	36,115	50,883	33,865
Vehicle Related	7,595	56,780	61,000	53,000
Contracted Services	174,231	235,000	230,750	230,750
Capital Outlay	18,932	2,400	245,400	17,000
Total	<u>\$ 563,563</u>	<u>\$ 653,404</u>	<u>\$ 995,081</u>	<u>\$ 659,465</u>
Total Expenditures as a percent of Total Operating Budget	0.26%	0.29%	0.43%	0.28%

STAFFING:

Animal Control	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Animal Control Officer II	22	1.0	1.0	1.0	1.0
Animal Control Officer	18	5.0	5.0	7.0	5.0
Office Assistant III	17	0.0	0.0	1.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Temporary Office Clerk	n/a	0.0	0.0	0.0	0.3
TOTAL		7.0	7.0	10.0	7.3

FIRE-RESCUE-EMS DIVISION

DEPARTMENT DESCRIPTION

To protect and preserve our 100% volunteer fire-rescue-EMS system. To support our volunteer Fire-Rescue-EMS department's high quality fire protection, rescue and emergency medical services to the citizens of Calvert County by providing this service in the most effective, professional and efficient manner possible, while upholding the County's policies, procedures and directives. To promote partnerships within the public safety community, providing the citizens a high level of service and protection. To promote recruitment and retention of volunteer personnel by providing education, training and benefit opportunities.

DEPARTMENT OBJECTIVES

- ◆ Continue working with the volunteer F/R/EMS service to assure timely, professional response to the emergency needs of the citizens of the County.
- ◆ Continue acting as liaison for the County to numerous County and State F/R/EMS Commissions, Councils and Committees.
- ◆ Work to assure all departments' EMS quality management activities are being performed as required.
- ◆ Work to assure all department personnel are receiving access to occupational health programs to include vaccinations, immunizations, blood borne pathogens post exposure, respiratory fit testing, etc.
- ◆ Work with volunteers on ways to implement and improve recruitment and retention programs.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2008	Actual CY2009	Projected CY2010	Projected CY2011
Number of Volunteer Members (Average)	n/a	700	725	750
Number of responses	20,743	20,021	20,500	20,750
High School Vo-Tech Recruit Program	21	14	17	20
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Daycare Reimbursement	\$7,525	\$29,434	\$25,000	\$25,000
Scholarships/Tuition	\$51,876	\$47,599	\$50,000	\$50,000
Alternative Training	\$4,550	\$17,030	\$15,000	\$15,000
Alpha-Numeric/Mass Communication Program	\$15,174	\$14,253	\$22,700	\$2,270
Advertising and Promotions	\$11,253	\$8,647	\$13,000	\$13,000

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Fire/Rescue/EMS				
Salaries	\$ 243,405	\$ 239,875	\$ 234,538	\$ 234,538
Operating	127,851	189,350	176,525	176,525
Contracted Services	61,974	65,830	65,830	65,830
Capital Outlay	-	-	-	-
Total	<u>\$ 433,230</u>	<u>\$ 495,055</u>	<u>\$ 476,893</u>	<u>\$ 476,893</u>
Total Expenditures as a percent of Total Operating Budget	0.20%	0.22%	0.21%	0.21%
Volunteer Fire/Rescue/EMS Departments				
Operating	\$ 1,976,736	\$ 2,084,870	\$ 2,069,035	\$ 2,069,035
Insurance	426,205	482,249	567,820	738,180
Capital Outlay	127,713	120,500	149,000	149,000
Total	<u>\$ 2,530,654</u>	<u>\$ 2,687,619</u>	<u>\$ 2,785,855</u>	<u>\$ 2,956,215</u>
Total Expenditures as a percent of Total Operating Budget	1.18%	1.19%	1.20%	1.27%

STAFFING:

Fire/Rescue/EMS	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	1.0	1.0	1.0	1.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
EMS Medical Director	C	0.0	1.0	1.0	1.0
(Temp) Nurses	n/a	0.5	0.5	0.5	0.5
TOTAL		4.5	5.5	5.5	5.5

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Providing cultural and recreational opportunities in addition to providing efficient facility maintenance and management.

Tom Wisner Hall at Kings Landing



Calvert Marine Museum



Edward T. Hall Aquatic Center



Chesapeake Beach Railway Museum

GENERAL SERVICES

GENERAL SERVICES
BUILDINGS AND GROUNDS
MOSQUITO CONTROL
PARKS & RECREATION
CALVERT MARINE MUSEUM
NATURAL RESOURCES
RAILWAY MUSEUM

GENERAL SERVICES

DEPARTMENT DESCRIPTION

Oversee the operations and maintenance of all County offices, libraries, senior centers, community centers, parks, recreation areas, museums, and natural resource sites. General Services provides oversight and direction to the following Divisions: Buildings and Grounds, Mosquito Control, the Calvert Marine Museum, Natural Resources, Parks and Recreation, the Chesapeake Beach Railway Museum, the Capital Projects Supervisor and the Johnson Grass program.

DEPARTMENT OBJECTIVES

- ◆ Continue providing oversight to the General Services' divisions to ensure that they accomplish their missions within a balanced budget.
- ◆ Continue to oversee and monitor the operations, maintenance, and improvements of all County facilities including office space, libraries, senior centers, community centers, parks, recreation areas, ball fields, museums, and natural resource sites.
- ◆ Plan, promote and administer the Capital Improvement Projects for the Department.
- ◆ Provide outstanding service to all County citizens while maintaining a constant budget.
- ◆ Provide a safe, clean, comfortable, and environmentally-friendly workplace for over 1,000 County employees.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Number of new Capital Improvement Projects	16	13	7	20
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Percent of Capital Improvement Projects initiated	100%	100%	100%	100%
Percentage of General Services' divisions operating within a balanced budget	100%	100%	100%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
General Services				
Salaries	\$ 299,038	\$ 275,634	\$ 275,616	\$ 275,616
Operating	5,264	7,007	9,331	9,331
Capital Outlay	-	-	-	-
Total	<u>\$ 304,302</u>	<u>\$ 282,641</u>	<u>\$ 284,947</u>	<u>\$ 284,947</u>
Total Expenditures as a percent of Total Operating Budget	0.14%	0.13%	0.12%	0.12%

STAFFING:

General Services	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Capital Project Supervisor	25	1.0	1.0	1.0	1.0
Public Works Project Inspector	810	1.0	1.0	1.0	1.0
TOTAL		4.0	4.0	4.0	4.0

BUILDINGS & GROUNDS

DEPARTMENT DESCRIPTION

Responsible for the custodial care, buildings and grounds maintenance, repair and renovation of County-owned and leased facilities with its staff and contractors. The Division provides these services to all county departments, the county libraries, the Sheriff's Department, the Circuit Court system, county community centers, aquatic facilities, and senior centers.

DEPARTMENT OBJECTIVES

- ◆ Continue building maintenance to improve indoor air quality and monitoring of air quality in all County facilities.
- ◆ Continue scheduled replacement of HVAC units in County facilities with more efficient units.
- ◆ Continue scheduled roof replacements at County facilities with sun reflecting products on flat roofs.
- ◆ Reduce County Facilities' energy consumption by installing energy efficient lighting, replacement windows, and hot water heaters along with other cost saving measures.
- ◆ Continue necessary facilities repairs and maintenance.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY 2010	Projected FY2011	Projected FY2012
Number of Work Orders completed	1,733	1,328	1,350	1350
Total Square Footage of Facilities Maintained	633,167	692,976	664,849	677,048
Total Work Force to which facility maintenance is provided	768	770	770	770
Number of Fixed Asset transfers performed	386	301	305	305
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY 2010	Projected FY2011	Projected FY2012
Percent of budgeted Planned Maintenance Projects Completed	100%	100%	100%	100%
Energy Conservation Measures installed in County Services Plaza (kilowatt hours)	969,300	726,300	725,000	725,000
Percent of budgeted retrofitting of energy efficient lighting completed	100%	100%	100%	100%
Percent of budgeted HVAC Replacement Projects completed	100%	100%	100%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Buildings & Grounds				
Salaries	\$ 1,219,051	\$ 1,388,215	\$ 1,309,538	\$ 1,309,538
Operating	1,045,940	852,230	826,827	826,827
Utilities	988,355	1,415,879	1,251,839	1,251,839
Maintenance and Repair Projects	221,089	547,614	628,182	628,182
Contracted Services	484,473	536,428	514,159	514,159
Capital Outlay	102,344	166,500	181,000	124,000
Total	<u>\$ 4,061,252</u>	<u>\$ 4,906,866</u>	<u>\$ 4,711,545</u>	<u>\$ 4,654,545</u>
Total Expenditures as a percent of Total Operating Budget	1.89%	2.18%	2.03%	2.01%
State Office Building				
Salaries	\$ 106,040	\$ -	\$ -	\$ -
Fringe Benefits	38,763	-	-	-
Operating	24,767	-	-	-
Utilities	238,451	-	-	-
Maintenance and Repair Projects	79,596	-	-	-
Contracted Services	111,793	-	-	-
Total	<u>\$ 599,410</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Expenditures as a percent of Total Operating Budget	0.28%	0.00%	0.00%	0.00%

STAFFING:

Buildings & Grounds	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief - Buildings & Grounds	26	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	2.0	3.0	3.0	3.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	0.5	1.0	1.0	1.0
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	2.5	3.0	3.0	3.0
Custodian	11	12.0	12.0	12.0	12.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Riverwalk Attendant (Seasonal)	n/a	1.0	1.0	0.0	0.0
Grounds Maintenance Worker (Seasonal)	n/a	0.6	0.6	0.6	0.6
TOTAL		30.7	32.7	31.7	31.7
State Office Building					
HVAC Master Mechanic	22	1.0	0.0	0.0	0.0
Office Assistant II	16	0.5	0.0	0.0	0.0
Buildings & Grounds Worker I	13	0.5	0.0	0.0	0.0
TOTAL		2.0	0.0	0.0	0.0

MOSQUITO CONTROL

DEPARTMENT DESCRIPTION

Providing a county-wide integrated pest abatement of nuisance and vector (disease carrier) mosquitoes. The Mosquito Control Program is totally committed to an integrated approach that includes chemical, biological and physical control options to reduce the mosquito population throughout Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Increase the number of inspections for adult mosquitoes and larvae throughout the County.
- ◆ Continue community outreach with surveys and presentations to educate homeowners on the habits and biology of the Asian tiger mosquito and West Nile Virus.
- ◆ Assist the public, clientele, and others in accessing and making use of services.
- ◆ Complete all scheduled community spray routes.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
# of acres treated: larvicide	513.9	559.1	400	400
# of acres treated: ground adulticide	141,636	103,626	105,000	110,000
Number of citizen inquiries received with increased community education	220	192	200	240
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Percentage of community spraying completed as scheduled	97%	97%	100%	100%
Number of community mailings, handouts, surveys and presentations	9,453	16,662	16,000	9,000
Number of inspections for adult mosquitoes and larvae	1,179	1,810	1,400	1,600

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Mosquito Control				
Salaries	\$ 118,727	\$ 142,794	\$ 137,106	\$ 137,106
Operating	20,471	25,186	22,217	22,217
Chemicals	11,978	12,000	12,000	12,000
Contracted Services	22,080	23,885	23,800	23,800
Capital Outlay	17,802	13,990	21,105	21,105
Total	<u>\$ 191,058</u>	<u>\$ 217,855</u>	<u>\$ 216,228</u>	<u>\$ 216,228</u>
Total Expenditures as a percent of Total Operating Budget	0.09%	0.10%	0.09%	0.09%

STAFFING:

Mosquito Control	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.2	0.2	0.2
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.6	1.6	1.6
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

PARKS & RECREATION

DEPARTMENT DESCRIPTION

Providing opportunities for healthful, enjoyable, lifetime leisure activities to our entire community through a comprehensive program of recreational activities in the community centers, the public schools and the County parks. The Division is also responsible for the management, maintenance and development of the County's active recreation parks.

DEPARTMENT OBJECTIVES

- ◆ Provide a wide variety of quality recreational programs to the citizens of Calvert County.
- ◆ Implement the Capital Budget as approved by the County Commissioners.
- ◆ Provide a high level of customer service to the public.
- ◆ Increase program offerings at the Edward T. Hall Aquatic Center.
- ◆ Increase rounds at Chesapeake Hills Golf Course.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Provide quality recreation programs for the citizens of Calvert County	1,970	1,831	1,900	2,100
Increase the number of participants in recreation programs	43,071	39,246	40,000	42,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Continue to operate Breezy Point Beach & Campground as a self-sustaining operation	yes	yes	yes	yes
Continue to operate recreation programs as a self-sustaining operation	yes	yes	yes	yes
Increase program offerings at Edward T. Hall Aquatic Center	n/a	yes	yes	yes
Implement Parks & Recreation Capital Projects as authorized by the BOCC	1	2	4	7

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Parks and Recreation				
Salaries	\$ 2,531,423	\$ 2,647,579	\$ 2,647,570	\$ 2,647,570
Operating	394,241	475,063	448,097	448,097
Utilities	162,360	167,683	160,338	160,338
Maintenance and Repair Projects	42,515	85,000	85,000	85,000
Contracted Services	66,015	79,000	75,000	75,000
Capital Outlay	31,100	9,500	126,900	97,000
Total	<u>\$ 3,227,654</u>	<u>\$ 3,463,825</u>	<u>\$ 3,542,905</u>	<u>\$ 3,513,005</u>
Total Expenditures as a percent of Total Operating Budget	1.51%	1.54%	1.53%	1.51%

STAFFING:

Parks & Recreation	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.8	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.8	2.8	2.8	2.8
Facility Coordinator (Hourly)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Hourly)	n/a	8.8	8.8	8.8	8.8
TOTAL		68.6	68.6	68.6	68.6

CALVERT MARINE MUSEUM

DEPARTMENT DESCRIPTION

To collect, preserve, research and interpret the cultural and natural history of Southern Maryland. We are dedicated to the presentation of our three themes: regional paleontology, estuarine life of the tidal Patuxent River and adjacent Chesapeake Bay, and maritime history of these waters.

DEPARTMENT OBJECTIVES

- ◆ Complete Renovation of the Cove Point Lighthouse.
- ◆ Rehabilitate the otter exhibit.
- ◆ Mount new temporary exhibit on wooden boats in the Maritime History Hall.
- ◆ Implement Phase I of the Museum's Master Plan.
- ◆ Develop new membership marketing plan.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Total Museum Attendance	74,021	69,056	70,000	71,000
Number of participants in educational programs (on and off site)	18,347	18,344	18,500	18,500
Number of Museum members	2,902	2,758	2,900	3,000
Number of Volunteer hours	23,791	23,700	23,735	23,780
Value of Volunteer hours	\$453,456	\$517,371	\$518,135	\$519,117
Attendance at special events, including concerts	24,416	31,110	35,000	37,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Complete renovation of the Cove Point Lighthouse	50%	50%	75%	100%
Percent of members who renew	85%	67%	75%	80%
Complete Rehabilitation of the Otter Exhibit	N/A	N/A	25%	100%
Increase membership revenues 10% by fiscal year 2016.	\$156,377	\$136,229	\$143,449	\$147,035
Increase participation by at least 20% per year with the Distance Learning Program.	9	77	35	50
Implement Planning, Designing, and Fundraising for Phase I of the Master Plan	20%	60%	70%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Marine Museum				
Salaries	\$ 1,982,497	\$ 1,992,280	\$ 1,992,083	\$ 1,992,083
Operating	171,668	192,379	185,575	185,575
Utilities	173,010	201,258	190,785	190,785
Maintenance and Repair Projects	53,782	32,499	23,866	23,866
Contracted Services	52,911	59,578	61,202	61,202
Capital Outlay	7,006	19,000	48,438	31,347
Total	\$ 2,440,874	\$ 2,496,994	\$ 2,501,949	\$ 2,484,858
Total Expenditures as a percent of Total Operating Budget				
	1.14%	1.11%	1.08%	1.07%

STAFFING:

Marine Museum	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
COUNTY EMPLOYEES:					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	1.0	1.0	1.0	1.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	1.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Specialist III	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennison (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennison (Seasonal)	n/a	0.4	0.4	0.4	0.4
BOARD OF GOVERNORS EMPLOYEES:					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	1.0	1.0	1.0
Education Assistant	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	18	1.0	1.0	1.0	1.0
Admissions Clerk	11	1.6	1.6	1.6	1.6
Paleo Collections Manager	n/a	0.2	0.2	0.2	0.2
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	1.0
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
SOCIETY EMPLOYEES:					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2

NATURAL RESOURCES

DEPARTMENT DESCRIPTION

The Calvert County Natural Resources Division is responsible for the preservation, management and operation of natural resource areas for the purpose of providing compatible outdoor recreation and educational opportunities for the public.

DEPARTMENT OBJECTIVES

- ◆ Provide educational field experiences for all 1st, 3rd, & 5th grade classes in Calvert County schools.
- ◆ Provide quality field experiences for as many non-county school classes as our staff resources permit.
- ◆ Provide a variety of quality educational/outdoor recreation programs for public.
- ◆ Maximize opportunities for the public to enjoy our natural resource facilities.
- ◆ Maintain grounds, buildings, trails and other facilities at natural resource park locations to a high standard for the public.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Number of visitors at park facilities	49,209	49,689	49,700	49,700
Number of participants in educational programs conducted by staff	14,262	14,041	14,300	14,300
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Provide outdoor experiences for all Calvert County (1st, 3rd, & 5th grade classes)	yes	yes	yes	yes
Maintain grounds, buildings, trails and other facilities to a high level for the public	yes	yes	yes	yes
Continue offering broad range of quality education programs for the public	151	110	150	150
Open Biscoe Gray Horse Trail for limited public use	n/a	n/a	yes	yes
Complete the Biscoe Gray Heritage Farm Master Plan	n/a	n/a	yes	n/a

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Natural Resources				
Salaries	\$ 618,247	\$ 653,381	\$ 653,381	\$ 653,381
Operating	53,676	66,829	66,734	66,734
Utilities	37,581	43,469	39,972	39,972
Maintenance and Repair Projects	1,143	9,450	6,700	6,700
Contracted Services	4,973	10,249	9,249	9,249
Capital Outlay	-	-	-	-
Total	<u>\$ 715,620</u>	<u>\$ 783,378</u>	<u>\$ 776,036</u>	<u>\$ 776,036</u>
Total Expenditures as a percent of Total Operating Budget	0.33%	0.35%	0.33%	0.33%

STAFFING:

Natural Resources	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Ranger	22	2.0	2.0	0.0	0.0
Park Manager	22	0.0	0.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Seasonal)	n/a	0.8	0.8	0.8	0.8
Park Aide I (Seasonal)	n/a	1.7	1.7	1.7	1.7
Park Ranger (Seasonal)	n/a	0.5	0.5	0.5	0.5
Naturalist (Seasonal)	n/a	0.2	0.2	0.2	0.2
TOTAL		13.2	13.2	13.2	13.2

RAILWAY MUSEUM

DEPARTMENT DESCRIPTION

The Chesapeake Beach Railway Museum is a public non-profit, educational, locally oriented museum. Our mission is to collect, preserve, interpret and exhibit objects and information relating to the cultural and technological history of northern Calvert County. Our interpretive emphasis is placed on the history of the Chesapeake Beach Railway, the towns and resorts of Chesapeake Beach and North Beach, as well as general topics of railroad and local history. We are also dedicated to the preservation of the historic structure of the Chesapeake Beach Railway station building.

DEPARTMENT OBJECTIVES

- ◆ Continue the restoration project of the Chesapeake Beach Railway's passenger railcar, **Dolores**.
- ◆ Continue to improve and expand children's programs and special events.
- ◆ Expand Adult Program Series and Outreach Programs with our Bayside Chat Series and other programs.
- ◆ Continue the Collections Management Program with the acquisition of artifacts and the continuing care of our collections.
- ◆ Prepare and present sixth Annual Special Summer Exhibit focusing on **The History of Children in the Beach**.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Visitors - includes on-site, special and outreach programs	8,915	10,228	12,000	14,000
Number of Special Programs	37	50	50	50
Participants in Programs	3,569	5,118	5,000	6,000
Number of States Represented by Visitors	37	40	42	42
Number of Countries Represented by Visitors	10	18	16	16
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Annual Theme Events	14	16	16	16
Hospitality Tours	3	5	5	5
Website Hits - Average per day (counts each person who visits the site every time)	1,382	2,097	2,100	2,200
Website Hits - Average per day (counts each different person once)	936	949	1,000	1,000
Outreach Programs	12	12	12	12

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Railway Museum				
Salaries	\$ 96,246	\$ 97,802	\$ 97,807	\$ 97,807
Operating	8,696	11,893	10,195	10,195
Utilities	4,527	6,912	6,412	6,412
Contracted Services	28,742	26,046	26,046	26,046
Capital Outlay	-	2,500	2,000	2,000
Total	\$ 138,211	\$ 145,153	\$ 142,460	\$ 142,460
Total Expenditures as a percent of Total Operating Budget	0.06%	0.06%	0.06%	0.06%

STAFFING:

Railway Museum	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0

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Overseeing the County's economic development, marketing, business retention and tourism programs.

ECONOMIC DEVELOPMENT

Calvert Cliffs Nuclear Power Plant



Dominion Cove Point LNG



Patuxent Business Park

ECONOMIC DEVELOPMENT

DEPARTMENT DESCRIPTION

To enhance and diversify the economy of Calvert County by promoting quality economic development and tourism, by increasing the commercial tax base and providing new employment opportunities for residents. The Department of Economic Development administers the County's economic development, marketing, business retention, tourism and public information programs.

DEPARTMENT OBJECTIVES

- ◆ Conduct strategic outreach to secure new business and capital investment to Calvert County.
- ◆ Increase in-county jobs.
- ◆ Execute the 6th Annual Business Appreciation Week.
- ◆ Continue to expand outreach efforts for County government activities through electronic media.
- ◆ Evaluate marketing mix to continue to grow tourism visitation.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Tourism Visitors to the County	384,885	421,163	425,375	429,628
Electronic Newsletters	6	5	6	6
Visitors Guide Distributed	200,000	200,000	200,000	200,000
Printed Calendar of Events Distributed	60,000	*	*	*
Business Seminars	Yes	Yes	Yes	Yes
Business Site Visits	142	143	145	145
Annual Business Survey	Yes	Yes	Yes	Yes
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Capital Investment	\$24,548,500	\$12,105,540	\$12,710,817	\$13,346,358
New Business Growth - Maintain business growth rate**	3,999	4,145	4,172	4,200
Commercial Real Property Tax Base - Maintain steady growth	\$1,093,059,088	\$1,215,313,959	\$1,276,079,657	\$1,339,883,640
Increase SBDC referrals to strengthen existing businesses and assist start-ups	116	123	130	130
Re-evaluate marketing mix to increase visitor counts	384,885	421,163	425,375	429,628

*NOTE: Moved to online calendar of events distribution for cost savings.

**NOTE: In comparison of the FY 2011 budget book, the decrease in all business growth numbers are not an indicator of business closures. The Department has been verifying information for all businesses included in the business database in order to remove duplicates or misclassified listings for complete and accurate reporting.

GENERAL FUND
ECONOMIC DEVELOPMENT

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Economic Development (EDA/EDC/Tourism)				
Salaries	\$ 726,315	\$ 754,869	\$ 735,182	\$ 731,892
Operating	109,850	113,691	133,690	113,690
Advertising	187,958	283,131	252,325	252,325
Chamber of Commerce	96,877	100,462	103,979	103,979
Small Business Development Center	20,400	20,400	20,400	20,400
Contracted Services	30,222	30,600	30,600	30,600
Capital Outlay	8,998	9,260	5,660	3,160
Total	<u>\$ 1,180,620</u>	<u>\$ 1,312,413</u>	<u>\$ 1,281,836</u>	<u>\$ 1,256,046</u>
Total Expenditures as a percent of Total Operating Budget	0.55%	0.58%	0.55%	0.54%

STAFFING:

Economic Development	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Staff Recommended Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	1.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Business Retention Specialist	25	1.0	1.0	1.0	1.0
Public Information Specialist	24	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Business Retention Program Assistant	18	1.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.5	1.0	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	0.5	1.0	0.5	0.5
Audio Visual Technician	16	0.0	0.4	0.0	0.4
Media Specialist	21	0.0	0.0	0.4	0.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		12.1	12.5	12.5	12.5

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Managing capital construction projects and maintaining the public infrastructure and transportation system.

PUBLIC WORKS



Calvert County Highway Maintenance

ENGINEERING
PROJECT MANAGEMENT
HIGHWAY MAINTENANCE
FLEET MAINTENANCE

ENGINEERING

DEPARTMENT DESCRIPTION

To provide Calvert County citizens with cost-effective, safe, quality, and environmentally friendly facilities, infrastructure and services through creative planning, quality design, efficient construction, and proper management in a team oriented environment.

DEPARTMENT OBJECTIVES

- ◆ Process Road PWAs in a timely manner.
- ◆ Continue to provide professional review of subdivision and site plans.
- ◆ Continue to oversee all public facility construction and maintenance projects.
- ◆ Review road plans in a timely manner.
- ◆ Continue to design and construct County roadways.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Public Works/Maintenance Agreements submitted for review	13	41	50	60
# of Minor Subdivisions submitted for development review	26	32	40	50
# of Major Subdivisions submitted for development review	42	42	46	50
# of Commercial site plans submitted for review	62	34	60	60
# of Residential/Commercial Grading Permits submitted for review	558	667	670	700
# of Road Plans submitted for review	17	24	30	36
As-builts - Road Completion Certifications	34	22	40	45
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Road PWA's processed within 30 days	6	2	10	12
Review of major & minor subdivision plans within 45 days	88	31	40	45
Initial review of commercial site plans within 30 days	32	27	40	45
Additional review of revised commercial site plans	82	7	40	45
Initial review of road plans within 90 days	16	75	80	85
Additional review of revised road plans	45	150	160	165
Initial review of As-Built Plans within 14 days	27	20	30	42
Additional review of revised As-Built Plans	7	5	10	15

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Engineering				
Salaries	\$ 964,231	\$ 1,001,771	\$ 1,200,077	\$ 1,134,484
Operating	59,748	83,197	74,223	74,223
Contracted Services	32,662	52,596	52,497	52,497
Capital Outlay	5,859	-	2,283	-
Total	<u>\$ 1,062,500</u>	<u>\$ 1,137,564</u>	<u>\$ 1,329,080</u>	<u>\$ 1,261,204</u>
Total Expenditures as a percent of Total Operating Budget	0.50%	0.51%	0.57%	0.54%

STAFFING:

Engineering	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Deputy Director	C	0.0	1.0	1.0	1.0
Enterprise Fund Deputy Director	C	0.0	1.0	1.0	1.0
Maintenance Operations Deputy Director	C	0.0	1.0	1.0	1.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	5.0	4.0	5.0	4.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agreement Coordinator	20	1.0	1.0	1.0	1.0
Road Inventory Clerk (Seasonal)	n/a	0.0	0.6	0.6	0.6
Intern	n/a	0.6	0.6	0.6	0.6
TOTAL		13.6	16.2	17.2	16.2

PROJECT MANAGEMENT

DEPARTMENT DESCRIPTION

The mission of Project Management includes the review and approval of all grading and utility permit applications for single family dwellings, commercial sites, mass grading plans, road construction, and County right-of-way utility cuts. Inspectors provide assurance to the citizens of Calvert County that construction and County contracted work related to this Division, meets the highest standards and complies with the County's DPW Road Ordinance, the Erosion and Sediment Control Ordinance, and the Storm Water Management Guidelines. Citizen inquiries and environmental concerns are given the highest priority and receive timely responses.

DEPARTMENT OBJECTIVES

- ◆ Provide excellent customer service to all citizens of Calvert County.
- ◆ To ensure the highest quality standards and specifications are met with contractors.
- ◆ To ensure specifications and design standards for new subdivision streets are met.
- ◆ To ensure that all grading and storm water inspections are in compliance with the Erosion and Sediment Control and Storm Water Management Ordinances.
- ◆ To ensure that the Rental service and other contracts to include paving, guardrail, tree trimming etc., are performed with quality, quantity and in a safe and cost effective manner.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Approved Grading Permits	700	475	500	500
Utility Permits Issued	183	176	180	160
Grading Inspections	3,789	3,500	3,750	3,500
Utility Inspections	389	376	400	400
Inspector Response to Complaints	551	500	525	500
Inspections performed on final state roadway inspections outside of daily site visits.	31	28	27	38
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Manage and inspect resurfacing of County roadways.	14	12	10	10
Final state roadway inspections in addition to daily site visits to new subdivisions.	101	95	95	100
New subdivision roads receiving final approval and accepted into County's Road Inventory System.	18	12	12	15

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Project Management & Inspections				
Salaries	\$ 447,070	\$ 443,095	\$ 443,074	\$ 443,074
Operating	28,483	14,440	13,355	13,355
Vehicle Related	9,699	25,260	24,360	24,360
Capital Outlay	17,865	-	-	-
Total	<u>\$ 503,117</u>	<u>\$ 482,795</u>	<u>\$ 480,789</u>	<u>\$ 480,789</u>
Total Expenditures as a percent of Total Operating Budget	0.23%	0.21%	0.21%	0.21%

STAFFING:

Project Management & Inspections	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Construction Project Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
TOTAL		7.0	7.0	7.0	7.0

HIGHWAY MAINTENANCE

DEPARTMENT DESCRIPTION

Oversee the maintenance and care of the county's road network. This includes maintaining over 900 lane miles as follows: improving drainage, pot hole repair, maintaining roadside shoulders, roadside mowing, guardrail maintenance, roadway line striping, maintaining road signage, litter pickup, and cutting back roadside trees. It also includes responding to all emergency/weather related situations such as snow removal, fallen trees, roadway flooding, etc.

DEPARTMENT OBJECTIVES

- ◆ Maintain all roads in a safe, reliable condition.
- ◆ Improve the litter condition along our County roads.
- ◆ Improve driver site distance on curves and at intersections.
- ◆ Complete all repairs and maintenance in 30 days or less.
- ◆ Expand Preventative Maintenance for all County road signs.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual	Actual	Projected	Projected
	FY2009	FY2010	FY2011	FY2012
# of down trees removal (work orders)	620	335	350	400
# of tree trimming (roads)	345	550	500	500
# of roadside mowing (acres)	2,200	4,364	4,300	4,300
# of shoulder repair (work orders)	350	368	375	400
# of driveway repair (work orders)	50	85	120	100
# of roadside trash removal (acres)	1,500	2,182	2,200	2,200
# of pothole repair (work orders)	250	250	155	155
# of guard rail/spraying (feet)	174,240	184,000	184,800	184,800
# of line marking (feet)	1.8 mil ft	2.0 mil ft	2.0 mil ft	2.0 mil ft
# of dead animal removal (work orders)	220	238	250	250
# of signs installed	1,500	1,200	1,500	1,500
# of snow removal lane miles	900	900	900	900
# of ditch line repair (work orders)	650	494	500	500
# of pipe installed (work orders)	50	100	75	75
Program/Service Outcomes: (based on objected)				
	Actual	Actual	Projected	Projected
	FY2009	FY2010	FY2011	FY2012
# of citizen requests completed	3,000	3,200	2,075	2,000
# of in-house maintenance projects	1,200	1,300	2,250	2,500
# of completed jobs	4,200	4,500	4,325	4,500
# of work orders per crew per day	3	4	4	4
# of average work orders per month	342	375	360	375
# of pending work orders	40	40	40	40

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Highway Maintenance				
Salaries	\$ 1,914,358	\$ 1,726,063	\$ 1,650,057	\$ 1,650,057
Operating	186,016	65,876	36,723	36,723
Vehicle Related	217,537	309,667	313,126	313,126
Utilities	19,047	23,283	22,117	22,117
Road Maintenance and Repairs	961,560	447,165	506,970	506,970
Paving	2,366,655	2,896,716	2,896,716	2,896,716
Snow Removal Salary, Supplies, Contractors	1,022,641	412,250	412,250	412,250
Rental Service Contract	137,800	251,750	152,000	152,000
Contracted Services	216,374	287,370	273,001	273,001
Capital Outlay	165,807	141,000	248,000	248,000
Total	<u>\$ 7,207,795</u>	<u>\$ 6,561,140</u>	<u>\$ 6,510,960</u>	<u>\$ 6,510,960</u>
Total Expenditures as a percent of Total Operating Budget	3.36%	2.92%	2.81%	2.81%
Highway Lighting				
Utilities	\$ 275,861	\$ 261,250	\$ 261,250	\$ 261,250
Total	<u>\$ 275,861</u>	<u>\$ 261,250</u>	<u>\$ 261,250</u>	<u>\$ 261,250</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.12%	0.11%	0.11%

STAFFING:

Highway Maintenance	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Maintenance Bureau Chief	815	1.0	0.0	0.0	0.0
Highway Maintenance Division Chief	813	0.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Sign Shop Supervisor	807	1.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	1.0	1.0	1.0	1.0
Highway Laborer/Operator	803	13.0	12.0	12.0	12.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.0	0.0	0.0

FLEET MAINTENANCE

DEPARTMENT DESCRIPTION

The Fleet Management Division is responsible for providing safe and reliable motorized equipment for use by County employees. This involves procurement of vehicles, parts and maintenance of equipment. All maintenance includes, but is not limited to: oil changes, tire mounting and rotation, heating and air conditioning repairs, brake replacement, electrical repairs, welding, hydraulic repairs, and repairing snow-removal equipment, waste management equipment, and specialized equipment for off-road projects conducted by Highway Maintenance. It also includes the management of the county's fuel management system.

DEPARTMENT OBJECTIVES

- ◆ Maintain an effective and safe preventive maintenance program.
- ◆ Maintain an adequate parts inventory for the established fleet.
- ◆ Provide fuel for all County vehicles and equipment.
- ◆ Reduce the number of repairs sent to outside vendors.
- ◆ To assist departments in obtaining appropriate vehicles for assigned duties.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Work Orders Completed	2,709	2,837	3,000	3,100
Man hours spent on Vehicle Maintenance	5,135	5,085	5,200	5,200
Labor dollars billed to various County Divisions	\$128,366	\$127,123	\$128,500	\$128,500
Total part transactions	40,672	38,114	41,000	41,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Vehicles in County Fleet	395	408	410	415
Safety related accidents	0	0	0	0
Jobs sent to outside vendors	187	192	210	210
Outside repair costs	\$113,572	\$89,251	\$110,000	\$110,000

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Fleet Maintenance				
Salaries	\$ 595,597	\$ 577,994	\$ 554,052	\$ 554,052
Operating	22,266	23,145	23,237	23,237
Vehicle Related	(117,017)	29,000	27,550	27,550
Utilities	23,487	30,723	29,186	29,186
Contracted Services	16,700	18,000	17,300	17,300
Capital Outlay	26,234	2,000	-	-
Total	\$ 567,267	\$ 680,862	\$ 651,325	\$ 651,325
Total Expenditures as a percent of Total Operating Budget	0.26%	0.30%	0.28%	0.28%

STAFFING:

Fleet Maintenance	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Office Specialist (PW)	19	1.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
TOTAL		10.0	10.0	10.0	10.0

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Fostering a coordinated and collaborative delivery of human services to the citizens of Calvert County.

Public Transportation



Calvert Pines Senior Center



North Beach Senior Center



Community Resources Building

COMMUNITY RESOURCES
OFFICE ON AGING
TRANSPORTATION

COMMUNITY RESOURCES

COMMUNITY RESOURCES

DEPARTMENT DESCRIPTION

The mission of the Department of Community Resources is to foster a coordinated and collaborative delivery of human services to the citizens of Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Maintain partnerships with County and State human services agencies and local non-profits; respond to citizen issues and concerns through coordination with same.
- ◆ Provide administrative oversight of federal and state grants for shelter and other emergency human services.
- ◆ Oversee the operation of the County's Public Transportation System, ensuring responsive, efficient services to citizens, and compliance with state and federal funding requirements.
- ◆ Provide comprehensive services to senior citizens of Calvert County through the Office on Aging and three senior centers. Ensure that services reflect citizen input, diversity, and high level of participant satisfaction.
- ◆ In conjunction with the Calvert Housing Opportunities Committee, develop strategies to promote public-private partnerships to increase the availability of moderately-priced housing for workforce and seniors.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Promote efficient and effective use of Public Transportation				
Farebox recovery ratio	n/a	7.6%	7.8%	8%
Passenger trips/mile	n/a	28%	29%	30%
Congregate and home-delivered meals served to eligible participants	47,085	43,887*	47,250	47,350
*decreased due to snow				
Senior participation in activities at senior centers (total units of service)	53,328	55,940	57,642	59,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Provide administrative oversight of federal and state grants for shelter and emergency human services	n/a	\$76,719	\$91,756	\$95,034
Respond to citizen inquiries/issues through coordination with County and State human services systems	276	300	325	350
Promote use of Calvert County Prescription Discount Program (Avg svgs/month)	\$2,497	\$4,258	\$4,500	\$4,750

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Community Resources				
Salaries	\$ 300,262	\$ 299,635	\$ 287,085	\$ 287,085
Operating	27,496	34,532	33,677	33,677
Contracted Services	1,200	2,495	2,448	2,448
Capital Outlay	-	-	-	-
Total	<u>\$ 328,958</u>	<u>\$ 336,662</u>	<u>\$ 323,210</u>	<u>\$ 323,210</u>
Total Expenditures as a percent of Total Operating Budget	0.15%	0.15%	0.14%	0.14%

STAFFING:

Director of Community Resources	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Staff Recommended Budget
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
TOTAL		4.5	4.5	4.5	4.5

OFFICE ON AGING

DEPARTMENT DESCRIPTION

Providing programs and services to Calvert County senior citizens and their families, thereby enabling them to live with dignity and independence. Offering educational, nutritional, physical fitness and recreational activities at the three senior centers, as well as providing volunteer opportunities.

DEPARTMENT OBJECTIVES

- ◆ Maintain meal service in the Eating Together and Home Delivered Meal Programs.
- ◆ Offer a wider range of senior trips.
- ◆ Offer informational presentations to seniors on areas of interest; including but not limited to Elder Law, Caring for the Disabled Adult Child as You Age, Meet Your Commissioners, etc.
- ◆ Promote evidence based program by offering “Living Well” classes and expanding program into the community.
- ◆ In conjunction with the Senior Health Insurance Program, continue to enhance and intensify outreach activities to help Medicare beneficiaries understand the Medicare Part D prescription drug program and apply for assistance programs for low income beneficiaries using funding granted by the Maryland Department of Aging (MDoA) through the Medicare Improvements for Patients and Providers Act (MIPPA) over a three year period.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY 2012
Number of Congregate and Home Delivered meals served to eligible participants <i>*Numbers decreased due to snow storm-Feb 10</i>	47,085	43,887*	47,250	47,350
Senior participation in fitness activities at the senior centers (units of service)	19,948	20,616	21,364	21,578
Senior participation in education activities at the senior centers (units of service)	7,714	7,279	7,352	7,426
Senior participation in recreation activities at the senior centers (units of service)	20,074	21,843	22,132	22,353
Senior participation in health promotion activities at the senior centers (units of service)	5,592	6,202	6,794	6,862
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Enhance and intensify outreach activities to help Medicare beneficiaries understand the Medicare Part D prescription drug program and apply for assistance programs for low income beneficiaries through the Medicare Improvements for Patients and Providers Act (MIPPA) funding from the Maryland Dept. of Aging (MDoA)	n/a	543	575	600
Partner with Developmental Disabilities program to offer a Caring for Disabled Children series for aging parents	n/a	11 clts/25 units	15 clts/30 units	n/a
Promote medication management through an evidence based program by offering three "Living Well" classes and to hold at least one training for leaders	4 classes/1 trg	3 classes/0 trg	4 classes/1 trg	4 classes/1 trg
Expand evening programs at Calvert Pines Senior Center to offer additional classes, dinners, and other activities on a monthly basis	81 clts/282 units	44 clts/200 units	60 clts/250 units	n/a

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Office on Aging				
Salaries	\$ 1,103,337	\$ 1,144,159	\$ 1,143,918	\$ 1,143,918
Operating	52,974	73,749	97,059	97,059
Contracted Services	610	-	20,626	20,626
Capital Outlay	19,634	-	-	-
Total	\$ 1,176,555	\$ 1,217,908	\$ 1,261,603	\$ 1,261,603
Total Expenditures as a percent of Total Operating Budget	0.55%	0.54%	0.54%	0.54%

STAFFING:

Office on Aging	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Staff Recommended Budget
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Prog Manager	25	1.0	1.0	1.0	1.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
TOTAL		24.6	24.6	24.6	24.6

TRANSPORTATION

DEPARTMENT DESCRIPTION

To provide a high quality transportation service to the citizens of Calvert County, which is safe, dependable and responsive to the needs of the community.

DEPARTMENT OBJECTIVES

- ◆ Provide information on and promote the use of County Public Transportation buses within Calvert County as well as commuter buses handling transportation out of the county.
- ◆ Maintain an acceptable compliance rate with Maryland Transit Administration performance measures.
- ◆ Increase Safety and Security training.
- ◆ Obtain additional funding, through the Maryland Transit Administration, to equip all buses with electronic farebox equipment.
- ◆ Continue to work with the Maryland Transit Administration on the location for the new Dunkirk Park and Ride Lot.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Total One Way Passenger Trips	134,786	109,705	110,000	111,000
Total Service Miles	455,749	463,419	463,400	463,400
Total Service Hours	30,372	29,635	31,300	31,300
Total Farebox Receipts	\$86,995	\$86,934	\$95,000	\$96,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Farebox Recovery Ratio-Minimum 7% per MTA Performance Standards	46%	60%	90%	90%
Cost Per Passenger Trip-Maximum \$13.00 per MTA Performance Standards	73%	40%	50%	50%
Cost Per Hour-Maximum \$40.00 per MTA Performance Standards	9%	10%	30%	50%
Passenger Trips Per Mile-Minimum .15 per MTA Performance Standards	73%	70%	75%	80%
Passenger Trips Per Hour-Minimum 2.5 per MTA Performance Standards	73%	70%	80%	90%

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Transportation				
Salaries	\$ 136,456	\$ 135,376	\$ 134,599	\$ 134,599
Operating	26,158	36,704	27,235	27,235
Transportation Subsidy	46,906	57,000	57,000	57,000
Contracted Services	43,535	45,895	45,000	45,000
Capital Outlay	-	-	-	-
Total	\$ 253,055	\$ 274,975	\$ 263,834	\$ 263,834
Total Expenditures as a percent of Total Operating Budget	0.12%	0.12%	0.11%	0.11%

STAFFING:

Transportation	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Staff Recommended Budget
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	0.8
Office Specialist I	18	1.0	1.0	1.0	1.0
TOTAL		2.8	2.8	2.8	2.8

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STATE AGENCIES & INDEPENDENT BOARDS



Annmarié Garden on St. John's Creek

BOARD OF EDUCATION

The Calvert County Board of Education provides a school environment and culture that creates enthusiasm for learning, where all students embrace the value of learning for its own sake. The system serves over 16,378 students in thirteen elementary schools, six middle schools and four high schools. Calvert County Public Schools strive for partnerships with families, government, businesses, churches and community organizations to promote superior academic and extra-curricular activities. The goal is to always place children first.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Board of Education				
Operating	\$ 103,615,515	\$ 105,010,110	\$ 106,559,947	\$ 106,559,947
Collaborative Grant	\$ -	\$ -	\$ -	\$ 2,500,000
Total	\$ 103,615,515	\$ 105,010,110	\$ 106,559,947	\$ 109,059,947
Total Expenditures as a percent of Total Operating Budget	48.34%	46.68%	45.92%	47.00%

BOARD OF EDUCATION FULL-TIME EQUIVALENT (FTE) (September Official Count)

	ACTUAL				PROJECTED
	2007	2008	2009	2010	2011
FTE Enrollment	16,952	16,660	16,627	16,373	16,305
% Increase	-0.37%	-1.72%	-0.20%	-1.53%	-0.42%

COLLEGE OF SOUTHERN MARYLAND

The College of Southern Maryland prepares its students and community to meet the challenges of individual, social and global changes. As a public two-year open-door institution, the college carries out its mission by promoting intellectual challenges, cultural exploration and social and environmental awareness; providing associate degree and certificate programs, job training opportunities, cultural enrichment, leadership development, community and economic development initiatives, customized workforce training, and wellness and fitness opportunities; and encouraging educational excellence, innovative approaches to instruction, problem solving, resource development, system design, and service delivery, collaboration with business, educational, community, and cultural organizations, and teamwork to foster constructive change.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Community College				
Operating	\$ 2,878,490	\$ 3,177,091	\$ 3,426,964	\$ 3,426,964
Total	\$ 2,878,490	\$ 3,177,091	\$ 3,426,964	\$ 3,426,964
Total Expenditures as a percent of Total Operating Budget	1.34%	1.41%	1.48%	1.48%

COLLEGE OF SOUTHERN MARYLAND FULL-TIME EQUIVALENT (FTE)

	Actual FY 2010	Budgeted FY 2011	Projected FY 2012
La Plata Campus	3,121	3,415	3,573
Leonardtown Campus	1,180	1,241	1,285
Prince Frederick Campus	1,095	1,162	1,219
Waldorf Campus	348	343	370
Total	5,744	6,161	6,447

HEALTH DEPARTMENT

Providing basic public health services in the areas of community health, mental health and environmental health. Community health includes communicable disease, maternal and child health, reproductive health, health promotion and health choice. Mental health, provides evaluations, therapy, medication management, counseling on domestic violence/sexual assault and substance abuse. In environmental health, the department handles septic systems, food program, water sampling, animal rabies investigation and disaster responses.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Health Department				
Operating	\$ 2,551,113	\$ 2,423,116	\$ 2,423,116	\$ 2,423,116
Total	\$ 2,551,113	\$ 2,423,116	\$ 2,423,116	\$ 2,423,116
Total Expenditures as a percent of Total Operating Budget	1.19%	1.08%	1.04%	1.04%

RESIDENTIAL SUBSTANCE ABUSE TREATMENT

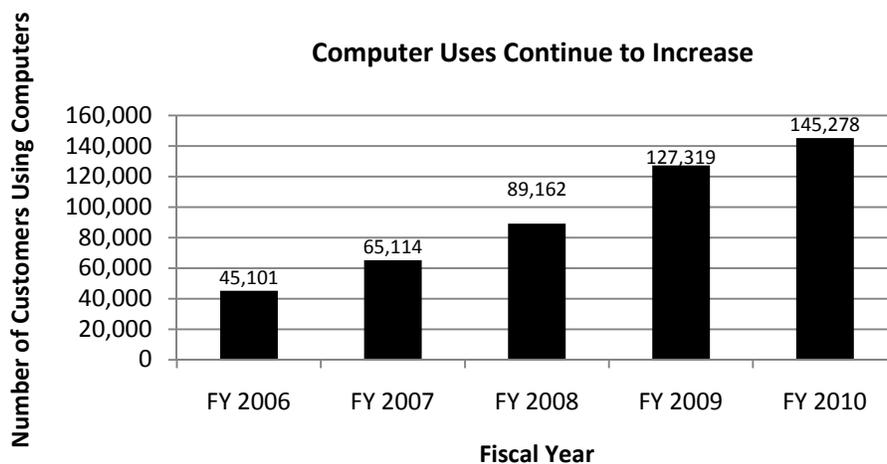
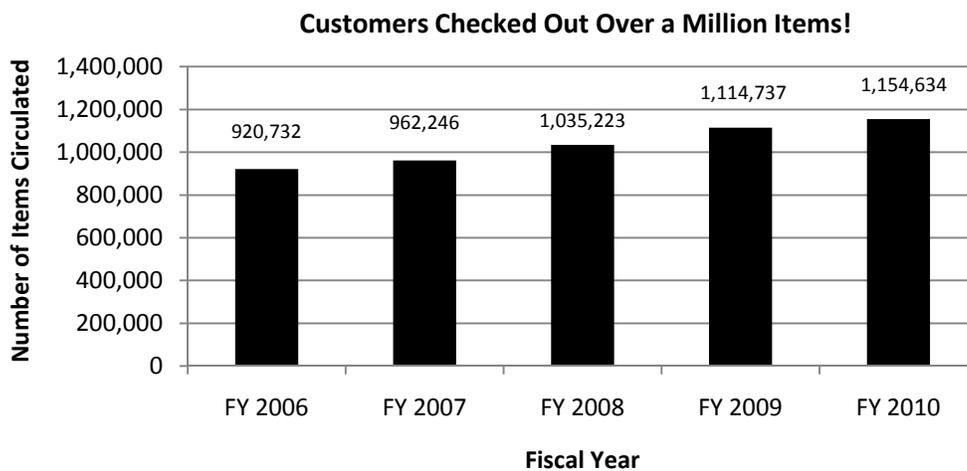
In coordination with Calvert Substance Abuse Services and the Calvert County Health Department, county funding provides professional assessment, treatment referrals and case management for Calvert County citizens in need of residential substance abuse services.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Residential Substance Abuse Treatment				
Contracted Services	\$ 148,485	\$ 171,000	\$ 162,450	\$ 162,450
Total	<u>\$ 148,485</u>	<u>\$ 171,000</u>	<u>\$ 162,450</u>	<u>\$ 162,450</u>
Total Expenditures as a percent of Total Operating Budget	0.07%	0.08%	0.07%	0.07%

PUBLIC LIBRARY

The Calvert Library provides people of all ages with information resources they need for personal growth and development, promotes reading, provides timely, accurate responses to questions, provides guidance and training on locating information using a variety of technologies and serves as a community gathering place that reflects the community's culture.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Public Library				
Operating	\$ 3,617,938	\$ 3,663,722	\$ 3,641,857	\$ 3,641,857
Total	\$ 3,617,938	\$ 3,663,722	\$ 3,641,857	\$ 3,641,857
Total Expenditures as a percent of Total Operating Budget	1.69%	1.63%	1.57%	1.57%



*Calvert Library
Prince Frederick, Maryland*



STATE AGENCIES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Health Agencies				
Salaries	\$ 32,625	\$ 32,500	\$ 32,500	\$ 32,500
Total	\$ 32,625	\$ 32,500	\$ 32,500	\$ 32,500
Total Expenditures as a percent of Total Operating Budget	0.02%	0.01%	0.01%	0.01%
Department of Social Services				
Operating	\$ 64,882	\$ 64,982	\$ 64,982	\$ 64,982
Total	\$ 64,882	\$ 64,982	\$ 64,982	\$ 64,982
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
Liquor Board				
Salaries	\$ 13,420	\$ 14,220	\$ 24,720	\$ 24,720
Operating	366	700	700	700
Contracted Services	20,673	5,000	25,000	25,000
Total	\$ 34,459	\$ 19,920	\$ 50,420	\$ 50,420
Total Expenditures as a percent of Total Operating Budget	0.02%	0.01%	0.02%	0.02%
Co-op Extension Service				
Operating	\$ 87,425	\$ 84,330	\$ 83,909	\$ 83,909
Contracted Services	-	2,400	2,280	2,280
Total	\$ 87,425	\$ 86,730	\$ 86,189	\$ 86,189
Total Expenditures as a percent of Total Operating Budget	0.04%	0.04%	0.04%	0.04%
Soil Conservation District				
Salaries	\$ 290,480	\$ 290,114	\$ 290,108	\$ 290,108
Operating	3,832	3,643	3,486	3,486
Total	\$ 294,312	\$ 293,757	\$ 293,594	\$ 293,594
Total Expenditures as a percent of Total Operating Budget	0.14%	0.13%	0.13%	0.13%
State Department of Assessments and Taxation				
Operating	\$ -	\$ -	\$ -	\$ 620,000
Total	\$ -	\$ -	\$ -	\$ 620,000
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.27%

INDEPENDENT BOARDS

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Board of Appeals				
Salaries	\$ 122,256	\$ 124,413	\$ 122,413	\$ 122,413
Operating	7,196	15,400	13,200	13,200
Contracted Services	14,092	24,000	24,000	24,000
Honorarium	21,700	27,000	25,000	25,000
Capital Outlay	856	-	-	-
Total	<u>\$ 166,100</u>	<u>\$ 190,813</u>	<u>\$ 184,613</u>	<u>\$ 184,613</u>
Total Expenditures as a percent of Total Operating Budget	0.08%	0.08%	0.08%	0.08%
Housing Authority				
Salaries	\$ 855,642	\$ 857,263	\$ 857,278	\$ 857,278
Total	<u>\$ 855,642</u>	<u>\$ 857,263</u>	<u>\$ 857,278</u>	<u>\$ 857,278</u>
Total Expenditures as a percent of Total Operating Budget	0.40%	0.38%	0.37%	0.37%
Forestry Service				
Operating	\$ 23,245	\$ 22,083	\$ 20,978	\$ 20,978
Total	<u>\$ 23,245</u>	<u>\$ 22,083</u>	<u>\$ 20,978</u>	<u>\$ 20,978</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Election Board				
Salaries	\$ 295,919	\$ 319,685	\$ 303,574	\$ 301,999
Operating	23,294	80,050	62,999	62,999
Contracted Services	54,867	150,600	166,175	166,175
Election Judges	-	87,400	43,700	43,700
Capital Outlay	-	10,840	500	500
Total	<u>\$ 374,080</u>	<u>\$ 648,575</u>	<u>\$ 576,948</u>	<u>\$ 575,373</u>
Total Expenditures as a percent of Total Operating Budget	0.17%	0.29%	0.25%	0.25%

COMMITTEES & COMMISSIONS

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Ethics Commission				
Operating	\$ 143	\$ 475	\$ 451	\$ 10,451
Total	\$ 143	\$ 475	\$ 451	\$ 10,451
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Environmental Commission				
Salaries	\$ 1,869	\$ 2,228	\$ 2,229	\$ 2,229
Operating	14	1,235	1,391	1,391
Contracted Services	753	523	280	280
Total	\$ 2,636	\$ 3,986	\$ 3,900	\$ 3,900
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Historic District Commission				
Salaries	\$ 4,458	\$ 4,622	\$ 4,623	\$ 4,623
Operating	3,732	4,093	3,888	3,888
Contracted Services	1,760	6,645	6,313	6,313
Total	\$ 9,950	\$ 15,360	\$ 14,824	\$ 14,824
Total Expenditures as a percent of Total Operating Budget	0.00%	0.01%	0.01%	0.01%
Planning Commission				
Salaries	\$ 648,612	\$ 665,131	\$ 661,635	\$ 661,635
Operating	9,302	27,500	21,000	21,000
Contracted Services	32,520	57,500	56,150	56,150
Honorarium	67,500	72,000	72,000	72,000
Capital Outlay	4,489	-	1,542	-
Total	\$ 762,423	\$ 822,131	\$ 812,327	\$ 810,785
Total Expenditures as a percent of Total Operating Budget	0.36%	0.37%	0.35%	0.35%
Commission for Women				
Operating	\$ 3,871	\$ 4,100	\$ 4,100	\$ 3,895
Total	\$ 3,871	\$ 4,100	\$ 4,100	\$ 3,895
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

NON-COUNTY AGENCIES

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Non-County Agencies				
African American Family Day	\$ 2,100	\$ 1,995	\$ 1,895	\$ 1,895
Agriculture Committee	1,761	2,375	2,256	2,256
Angels Watch Regional Shelter	12,428	-	11,806	-
Annmarie Garden	305,000	289,750	400,000	289,750
ARC of Southern Maryland	332,222	332,222	332,222	332,222
Arts Council of Calvert County	10,670	10,137	10,137	9,630
Calvert County Literacy Council	16,735	15,898	15,103	15,103
Calvert Hospice	16,393	15,573	15,573	14,794
Children's Day - Jefferson Patterson Park	3,492	3,317	3,151	3,151
Christmas in April	11,640	11,058	10,505	10,505
East John Youth Center (formerly included w/P&R)	-	-	10,000	3,800
ECHO House	30,000	70,660	75,000	70,660
Employees' Recognition Committee	5,640	8,462	8,039	8,039
Employees' Represent. Committee	-	380	361	361
Fair Board	36,000	34,200	33,000	32,490
Farmer's Market Association	2,566	2,850	2,850	2,708
Heritage Committee	3,110	2,955	2,807	2,807
Historical Society	23,848	22,656	21,523	21,523
Jefferson Patterson Park	60,000	57,000	54,150	54,150
Patuxent River Appreciation Day	9,438	15,200	14,440	14,440
The Promise Resource Center	9,942	9,445	8,973	8,973
Southern MD Center for Family Advocacy	39,781	37,792	35,902	35,902
Southern MD Higher Education Center	35,000	33,250	35,000	31,588
Southern MD Resource Cons/Devel.	8,650	8,218	8,900	7,807
Solomons Annual Events	10,670	10,137	10,670	9,630
St. Mary's College	6,000	6,000	6,000	6,000
Town Center Garden Club	400	380	400	361
Tri County Council	94,200	89,490	85,015	85,015
Tri County Youth Services Bureau	26,359	20,000	25,000	19,000
Washington Ear	600	600	600	-
Total	\$ 1,114,645	\$ 1,112,000	\$ 1,241,278	\$ 1,094,560
Total Expenditures as a percent of Total Operating Budget	0.52%	0.49%	0.53%	0.47%

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MISCELLANEOUS



Maryland Blue Crab

PENSION CONTRIBUTIONS

INSURANCE

OTHER FINANCING USES

CONTINGENCY

DEBT SERVICE

PENSIONS AND INSURANCE

The County contributes to four pension plans: the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees' Retirement Plan (this plan is closed to new employees), the Calvert County Employees Retirement Savings Plan (a 401A plan to which the County contributes 5% of eligible employees salary) and the Volunteer Fire Departments' and Rescue Squads' Retirement Plan. In addition to pension benefits, the County contributes to employees' health insurance benefits as well as the required employer related benefits, such as worker's compensation, unemployment insurance and social security. Employee benefits are administered by the Department of Finance and Budget.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Pension Contributions				
Total	\$ 9,314,858	\$ 10,015,100	\$ 10,456,333	\$ 9,785,655
Total Expenditures as a percent of Total Operating Budget	4.35%	4.45%	4.51%	4.22%
Worker's Compensation				
Total	\$ 1,293,487	\$ 1,755,542	\$ 1,500,000	\$ 1,506,151
Total Expenditures as a percent of Total Operating Budget	0.60%	0.78%	0.65%	0.65%
Health Insurance				
Total	\$ 5,599,412	\$ 7,588,709	\$ 7,101,000	\$ 7,141,923
Total Expenditures as a percent of Total Operating Budget	2.61%	3.37%	3.06%	3.08%
Other Post Employee Benefits (OPEB)				
County Contribution	\$ 2,000,000	\$ 3,000,000	\$ 4,000,000	\$ 200,000
School Board Contribution	\$ -	\$ -	\$ -	\$ 7,100,000
Total	\$ 2,000,000	\$ 3,000,000	\$ 4,000,000	\$ 7,300,000
Total Expenditures as a percent of Total Operating Budget	0.93%	1.33%	1.72%	3.15%
General Insurance				
Total	\$ 682,913	\$ 726,781	\$ 726,000	\$ 722,999
Total Expenditures as a percent of Total Operating Budget	0.32%	0.32%	0.31%	0.31%

OTHER FINANCING USES

This section details the general funds committed to expenditures reflected in other funds. For example, the transfer to capital projects fund of \$2.5 million is the amount of general fund monies allocated to “pay-go” capital improvement costs included in that fund. Please see the Capital Improvements Fund.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Transfers				
To Capital Projects Fund	\$ 13,295	\$ 1,602,000	\$ 2,500,000	\$ 1,277,000
To Land Preservation Fund	607,000	607,000	607,000	857,000
To Solid Waste & Recycling Fund	75,030	30,000	30,000	30,000
To Grants Fund	1,769,227	1,804,587	1,750,039	1,740,526
To Parks & Recreation Self Sustaining	192,211	294,823	280,083	402,083
To Golf Course	610,000	190,000	180,500	180,500
To Water and Sewer	28,156	-	-	-
Total	\$ 3,294,919	\$ 4,528,410	\$ 5,347,622	\$ 4,487,109
Total Expenditures as a percent of Total Operating Budget	1.54%	2.01%	2.30%	1.93%

CONTINGENCY

This section shows the funding allotted to the Commissioners’ contingency accounts: \$400,000 for general contingencies, \$100,000 for fuel contingency, and \$100,000 for the Fire and Rescue contingency. These funds are used at the discretion of the Board of County Commissioners for unforeseen circumstances that may arise during the year.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Contingency				
Contingency Reserve	\$ -	\$ 600,000	\$ 600,000	\$ 600,000
Total	\$ -	\$ 600,000	\$ 600,000	\$ 600,000
Total Expenditures as a percent of Total Operating Budget	0.00%	0.27%	0.26%	0.26%

DEBT SERVICE

This section reflects the annual debt service, principal and interest payments required on the County’s long-term debt.

Expenditures	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Debt Service				
Principal	\$ 12,024,609	\$ 12,617,499	\$ 11,570,859	\$ 11,570,859
Interest	4,851,414	5,024,423	5,178,342	5,178,342
Total	\$ 16,876,023	\$ 17,641,922	\$ 16,749,201	\$ 16,749,201
Total Expenditures as a percent of Total Operating Budget	7.87%	7.84%	7.22%	7.22%

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Operating and Maintaining Calvert County's Public Water and Sewer Systems

WATER & SEWER

*Solomons Standpipe and
Lusby Water Pumping Station*



Patuxent Business Park Tower



Summit/Highlands Water Tower



*Dares Beach Road Sewer Line
Replacement*

WATER & SEWER

DEPARTMENT DESCRIPTION

Providing all customers with the highest quality water (healthy, safe and clean) and service (reliable, responsive, timely and efficient), 24 hours a day, at the most cost effective and reasonable price. The Division of Water and Sewer currently serves approximately 5,000 County customers. The Division is responsible for the operation and maintenance of 21 water supply systems, 11 sewer systems and 9 wastewater treatment plants. Environmental monitoring and regulatory compliance are critical components of the operations.

DEPARTMENT OBJECTIVES

- ◆ Continue work on metering program for all systems, including installation of new meters for unmeasured systems and replacement of defective meters.
- ◆ Manage all operations and programs to maintain compliance with all federal and state requirements.
- ◆ Increase water and sewer revenues to bring them in line with related costs, following the adopted seven year rate adjustment plan.
- ◆ Review other fee structures as needed to cover costs in those areas.
- ◆ Work toward increased customer satisfaction by providing alternative payment methods such as credit card and electronic payments.
- ◆ Continue to build, improve and maintain facilities in accordance with the capital budget.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Projected FY2010	Projected FY2011	Projected FY2012
Total water flow (1,000 gallon increments)	451,211	473,772	497,460	522,333
Total sewer flow (1,000 gallon increments)	529,540	556,017	583,818	613,009
Total number of customers with water-only service	1,669	1,674	1,678	1,678
Total number of customers with sewer-only service	448	456	456	456
Total number of customers with both water and sewer service	2,869	2,892	2,914	2,914
Total number of bulk water and septage service	51	54	56	59
Program/Service Outcomes: (based on objectives)				
	Actual CY2009	Actual CY2010	Actual CY2011	Projected CY2012
Number of water systems on new base plus variable rates	12	13	13	17
Number of sewer systems on new base plus variable rates	5	5	5	7

Total Water and Sewer Fund				
	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Charges for Services	\$ 4,869,496	\$ 5,427,537	\$ 5,500,560	\$ 5,500,560
Other Revenue	1,184,962	1,346,799	1,259,236	1,259,236
Capital Connections - Current	792,838	450,600	225,600	225,600
Capital Contributions	-	228,083	225,931	225,931
Use of Operating Fund Balance*	-	651,254	498,708	477,708
Total Revenue	\$ 6,847,296	\$ 8,104,273	\$ 7,710,035	\$ 7,689,035
Expenses				
Salaries	\$ 1,652,155	\$ 1,739,127	\$ 1,569,975	\$ 1,569,975
Operating	3,082,897	3,585,129	3,234,473	3,192,473
Capital Outlay	59,219	393,525	221,318	242,318
Debt Service	217,121	1,352,791	1,549,492	1,549,492
Intrasystem Allocation	803,630	887,009	909,177	909,177
Depreciation	1,944,522	-	-	-
Reserve for Capital Improvement	-	146,692	225,600	225,600
Total Expenditures	\$ 7,759,544	\$ 8,104,273	\$ 7,710,035	\$ 7,689,035
*Source of funding will be an operating loan from the general fund Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Water & Sewer Fund					
STAFFING	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Utilities Bureau Chief	30	0.7	0.0	0.0	0.0
Water and Sewer Division Chief	28	0.0	1.0	1.0	1.0
Engineer	27	0.0	0.7	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Area Supervisor	24	3.0	3.0	3.0	3.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	4.0	4.0	3.0	3.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Data Manager	22	1.0	0.0	0.0	0.0
Master Electrician	22	0.0	1.0	1.0	1.0
Plant Supervisor I	21	2.0	2.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	8.0	7.0	8.0	8.0
Maintenance Technician	19	2.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Maintenance Trainee	15	0.0	1.0	1.0	1.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	6.0	6.0	4.0	4.0
Office Clerk (seasonal)	n/a	0.5	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	2.0	2.0	2.0	2.0
TOTAL		35.5	35.5	32.5	32.5



*Tobacco Ridge Sewage Treatment Plant
Prince Frederick, Maryland*

Water Systems				
	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Charges for Services	\$ 1,597,641	\$ 1,727,194	\$ 1,859,169	\$ 1,859,169
Other Revenue	104,865	179,684	109,584	109,584
Capital Connections - Current	441,230	159,000	69,000	69,000
Capital Contributions	-	-	-	-
Use of Operating Fund Balance	-	211,346	256,107	256,107
Total Revenue	\$ 2,143,736	\$ 2,277,224	\$ 2,293,860	\$ 2,293,860
Expenses				
Salaries	\$ 437,642	453,751	448,015	448,015
Operating	814,599	923,915	912,533	912,533
Capital Outlay	46,105	261,025	103,068	103,068
Debt Service	23,589	52,413	211,663	211,663
Intrasystem Allocation	430,802	439,428	549,581	549,581
Depreciation	745,842	-	-	-
Reserve for Capital Improvement	-	146,692	69,000	69,000
Total Expenditures	\$ 2,498,579	\$ 2,277,224	\$ 2,293,860	\$ 2,293,860
Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Sewer Systems				
	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Charges for Services	\$ 2,698,445	\$ 2,954,404	\$ 3,387,039	\$ 3,387,039
Other Revenue	242,655	280,108	240,475	240,475
Capital Connections - Current	351,608	291,600	156,600	156,600
Capital Contributions	-	228,083	225,931	225,931
Use of Operating Fund Balance	-	439,908	242,601	221,601
Total Revenue	\$ 3,292,708	\$ 4,194,103	\$ 4,252,646	\$ 4,231,646
Expenses				
Salaries	\$ 526,591	\$ 548,759	\$ 532,979	\$ 532,979
Operating	1,717,341	1,937,395	1,760,958	1,718,958
Capital Outlay	3,007	128,500	115,250	136,250
Debt Service	193,532	1,300,378	1,337,829	1,337,829
Intrasystem Allocation	238,664	279,071	349,030	349,030
Depreciation	1,170,978	-	-	-
Reserve for Capital Improvement	-	-	156,600	156,600
Total Expenditures	\$ 3,850,113	\$ 4,194,103	\$ 4,252,646	\$ 4,231,646
Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				



*Solomons Wastewater Treatment
Sequential Batch Reactors*

Contracted Systems				
<i>Chesapeake Beach WWTP, Huntingtown HS WWTP, Northern HS WWTP, Tapestry North Water & Sewer</i>				
	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Charges for Services	\$ 573,410	\$ 745,939	\$ 254,352	\$ 254,352
Other Revenue	-	-	-	-
Capital Connections - Current	-	-	-	-
Capital Contributions	-	-	-	-
Use of Operating Fund Balance	-	-	-	-
Total Revenue	\$ 573,410	\$ 745,939	\$ 254,352	\$ 254,352
Expenses				
Salaries	\$ 209,104	\$ 218,714	\$ 58,645	\$ 58,645
Operating	230,142	357,315	185,141	185,141
Capital Outlay	-	1,400	-	-
Debt Service	-	-	-	-
Intrasystem Allocation	134,164	168,510	10,566	10,566
Depreciation	-	-	-	-
Reserve for Capital Improvement	-	-	-	-
Total Expenditures	\$ 573,410	\$ 745,939	\$ 254,352	\$ 254,352

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Administration, Lab & System Maintenance				
	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Charges for Services	\$ -	\$ -	\$ -	\$ -
Other Revenue	837,442	887,007	909,177	909,177
Capital Connections - Current	-	-	-	-
Capital Contributions	-	-	-	-
Use of Operating Fund Balance	-	-	-	-
Total Revenue	\$ 837,442	\$ 887,007	\$ 909,177	\$ 909,177
Expenses				
Salaries	\$ 478,818	\$ 517,903	\$ 530,336	\$ 530,336
Operating	320,815	366,504	375,841	375,841
Capital Outlay	10,107	2,600	3,000	3,000
Debt Service	-	-	-	-
Intrasystem Allocation	-	-	-	-
Depreciation	27,702	-	-	-
Reserve for Capital Improvement	-	-	-	-
Total Expenditures	\$ 837,442	\$ 887,007	\$ 909,177	\$ 909,177

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.



*Industrial Park Water Tower
Prince Frederick, Maryland*

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Managing Calvert County's Solid Waste Activities

SOLID WASTE

Oil Recycling



Landfill Administration Building



Transfer Station at Appeal



Commingled Recycling Boxes

SOLID WASTE

DEPARTMENT DESCRIPTION

Providing all customers with efficient, reliable, and safe management of Calvert County's solid waste activities. Management activities include the operation of six resident convenience centers, recycling activities, a bulk pick-up program, and environmental monitoring. Additionally, the Division oversees the County's waste transfer to an out-of-state facility and maintains an active landfill at the County's Appeal site. The Division is also responsible for ensuring compliance with federal and state disposal and environmental laws and regulations.

DEPARTMENT OBJECTIVES

- ◆ Continue work on the relocation/construction of convenience centers.
- ◆ Continue the program to assess and improve the physical condition and safety of the Appeal Landfill facilities and the customer convenience centers.
- ◆ Continue to seek new and more profitable methods of handling recycling by local businesses and county residents.
- ◆ Study ways to increase the recycling rate for Calvert County.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)										
Please note: The information below includes collections from commercial entities and residents accepted at our customer convenience centers only, and such, does not represent the county as a whole.										
					Actual	Actual	Projected	Projected		
					FY2009	FY2010	FY2011	FY2012		
Total Trash handled/transferred through the county's convenience centers:										
Total number of tons of refuse and recycling processed and transferred					139,584	119,312	145,223	124,132		
Total number of tons of material collected and transferred (includes landfill)					141,264	119,323	146,971	124,144		
Calendar Year 2009 (actual)			Calendar Year 2010 (actual)			Calendar Year 2011 (projected)				
Total by Compactor Site (in tons)	Diversion		Diversion			Diversion				
	Trash	Recycling*	Rate	Trash	Recycling*	Rate	Trash	Recycling*	Rate	
Appeal	3,402	396	10%	3,280	463	12%	3,425	400	10%	
Ball Road	3,042	615	17%	3,042	556	15%	3,100	650	17%	
Barstow	2,108	491	19%	2,361	467	17%	2,150	500	19%	
Huntingtown	1,699	497	23%	1,889	489	21%	1,750	500	22%	
Lusby	3,660	434	11%	3,706	415	10%	3,700	450	11%	
Mt. Hope	4,888	1,102	18%	4,831	1,009	17%	5,000	1,100	18%	
Plum Point	2,574	559	18%	2,595	550	17%	2,600	600	19%	
Total	21,373	4,094	16%	21,704	3,949	15%	21,725	4,200	16%	
County-wide recycling rate, including commercial entities, is approximately 25%.										
Program/Service Outcomes: (based on objectives)										
					Actual	Actual	Projected	Projected		
					FY2009	FY2010	FY2011	FY2012		
Design of convenience centers and landfill improvements					2	0	0	2		
Construction of convenience centers and landfill improvements					0	2	2	2		
Recycling contracts rebid for increased revenue					5	1	1	5		

*Recycled materials include paper, glass, plastic, and metal

SOLID WASTE FUND

Solid Waste Fund	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Charges for Services	\$ 10,206,344	\$ 10,681,588	\$ 10,815,744	\$ 10,959,830
Other Revenue	170,575	83,760	56,760	56,760
Use of Equipment Reserve Prior Yr	-	321,576	-	-
Use of Fund Balance	-	-	-	-
Total Revenue	\$ 10,376,919	\$ 11,086,924	\$ 10,872,504	\$ 11,016,590
Expenses				
Salaries	\$ 1,639,509	\$ 1,697,062	\$ 1,761,021	\$ 1,761,021
Operating	7,750,797	8,328,293	8,465,334	8,604,712
Capital Outlay	131,193	534,000	413,200	413,200
Debt Service	30,693	432,569	58,170	144,995
Depreciation	549,110	-	-	-
Equipment Reserve	-	95,000	174,779	92,662
Total Expenditures	\$ 10,101,302	\$ 11,086,924	\$ 10,872,504	\$ 11,016,590

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Solid Waste Fund					
STAFFING	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Utilities Bureau Chief	30	0.7	0.0	0.0	0.0
Engineer	27	0.3	0.3	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Recycling Coordinator	24	1.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Compact Operator Supervisor	21	0.0	0.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Landfill Equipment Operator II	18	1.0	1.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	4.0	4.0	4.0	4.0
Compactor Operator	13	7.5	16.3	17.3	17.3
Compactor Operator Asst.	11	9.3	0.0	0.0	0.0
Landfill Attendant	11	0.0	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	0.5	0.5	0.5	0.5
TOTAL		40.0	39.3	41.3	41.3



Commingled Recycling



Citizen Convenience Center



Collection Box

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Operating Calvert County's Public Golf Course



GOLF COURSE



Chesapeake Hills Golf Course

GOLF COURSE

DEPARTMENT DESCRIPTION

The Chesapeake Hills Golf Course, operated by the Calvert County Division of Parks and Recreation, is located in Lusby Maryland. The course includes an 18-hole golf course, driving range and clubhouse facility. The golf course operates as an enterprise fund, via funds generated from user fees.

DEPARTMENT OBJECTIVES

- ◆ Implement improvements as authorized by the Board of County Commissioners
- ◆ Operate the Golf Course as a self-sustaining operation

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Increase the number of rounds played	n/a	22,046	22,600	23,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Projected FY2011	Projected FY2012
Implement improvements as authorized by the Board of County Commissioners	n/a	Yes	Yes	Yes
Operate the Golf Course as a self-sustaining program	n/a	Yes	Yes	Yes

Golf Course Fund				
	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Charges for Services	\$ 624,601	\$ 707,376	\$ 658,000	\$ 658,000
Other Revenue	152,682	168,200	171,200	171,200
Transfers for Capital Expenses	610,000	190,000	180,500	180,500
Total Revenue	\$ 1,387,283	\$ 1,065,576	\$ 1,009,700	\$ 1,009,700
Expenditures				
Salaries	\$ 407,800	\$ 376,180	\$ 376,510	\$ 376,510
Operating	408,144	618,960	571,139	571,139
Capital Outlay	-	-	-	-
Contracted Services	3,635	7,600	7,600	7,600
Depreciation	131,068	-	-	-
Surplus and Contingency Fees	-	62,836	54,451	54,451
Total Expenditures	\$ 950,647	\$ 1,065,576	\$ 1,009,700	\$ 1,009,700
Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Chesapeake Hills Golf Course					
STAFFING	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
General Manager	26	1.0	1.0	1.0	1.0
Superintendent	24	1.0	1.0	1.0	1.0
Clubhouse Manager	16	1.0	1.0	1.0	1.0
Mechanic	18	1.0	1.0	0.0	0.0
Lead Worker	16	1.0	1.0	0.0	0.0
Mechanic	n/a	0.0	0.0	1.0	1.0
Lead Worker	n/a	0.0	0.0	1.0	1.0
Groundskeeper (Seasonal)	n/a	1.4	1.4	1.4	1.4
Pro Shop Attendant (Seasonal)	n/a	0.8	0.8	0.8	0.8
Starter (Seasonal)	n/a	0.8	0.8	0.8	0.8
Cart Person (Seasonal)	n/a	0.8	0.8	0.8	0.8
Beverage Cart Person (Seasonal)	n/a	0.8	0.8	0.8	0.8
Bartender (Seasonal)	n/a	0.8	0.8	0.8	0.8
Cook (Seasonal)	n/a	0.5	0.5	0.5	0.5
TOTAL		10.9	10.9	10.9	10.9



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GRANTS

Utilizing Federal and State funds to enhance Local Government's ability to respond to citizen's needs and implement special programs.

Public Safety



Public Transportation



Senior Programs



Community Outreach

- GENERAL GOVERNMENT
- GENERAL SERVICES
- HUMAN SERVICES
- PUBLIC SAFETY

GRANTS FUND

REVENUE

OVERVIEW

SOURCES

This fund is comprised of special projects supported in full or in part by state and/or federal dollars granted with specific criteria for how the funding may be used. In many cases, the county must also provide a match to support these projects.

Total

\$6,080,204

In most cases, grants are awarded on a competitive basis. Determining factors in competition for grant dollars include need, the quality and creativity of the project proposed, and how well the project meets the criteria for which the grant was created.

Federal

\$2,252,226

Once awarded, grants generally come with specific requirements. Grant funded programs must adhere to strict financial requirements and must be monitored for effectiveness. Additionally, a separate audit of federal grants is required each year.

State

\$1,578,324

In Calvert County, grant funding helps the local government address a variety of needs. Due to the competitive nature of grants, budgets for each of the proposed projects listed in this document should be considered preliminary. Budgets for grant programs are not finalized until state or federal funds have actually been awarded. Typically, these awards are not made until after the beginning of the county's fiscal year in July.

Fees

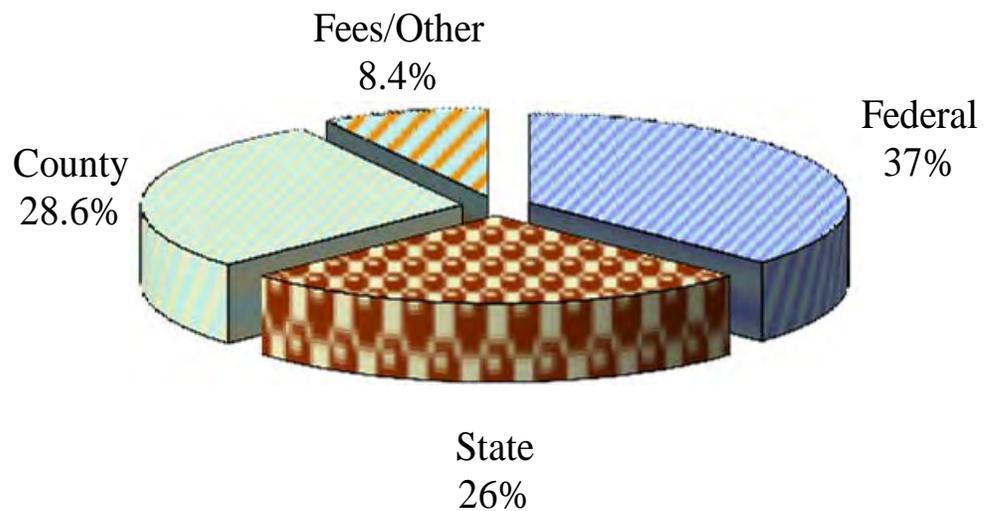
\$415,532

Other

\$93,596

County

\$1,740,526



SCHEDULE OF REVENUES

<u>Federal Grant Revenue</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Adopted</u>	<u>FY 2012 Proposed</u>
Domestic Master Grant	\$ 82,040	\$ 91,240	\$ 96,165
SA Non Support Grant	235,742	269,405	250,961
Critical Area Grant	11,000	11,000	11,000
Sheriff Child Support Enforcement	256,916	309,210	351,887
Bullet Proof Vests	6,835	18,050	12,500
Justice Assistance Grant	4,844	21,000	30,000
Byrne Memorial Justice Assitanc Grant-ARRA	49,059	-	-
Port Security Grant	10,333	-	-
License Plate Reader Grant	44,000	-	-
High Intensity Drug Trafficking Area Grant	7,664	7,500	7,500
COPS Mobile Command Unit	746,259	-	-
COPS Technology Grant	235,413	-	-
Domestic Violence Unit	8,956	14,000	14,000
Anti-Gang Strategy Grant	4,500	-	-
Sex Offender Compliance Grant	12,086	13,242	13,132
Homeland Security	171,703	206,000	328,004
Emergency Planner	62,058	70,000	70,000
Emergency Food Assistance	19,817	10,000	10,000
Transportation Grants	439,797	825,947	439,447
Highway Safety	100,152	127,417	111,378
CLG Tenant	5,650	-	-
CLG MHT	2,400	-	6,500
Emergency Shelter Grant	18,963	34,000	34,000
HUD Supportive Housing	18,252	18,252	18,252
Outpatient Substance Abuse	203,566	195,748	185,787
Senior Health Insurance	11,726	13,029	13,056
Title III B	50,237	45,080	43,800
Title III C-1	81,373	82,598	84,894
Title III C-2	45,884	46,043	46,485
Ombudsman	7,905	8,050	7,727
Medicaid Waiver Grant	39,986	36,899	35,080
Title III D	8,970	9,000	9,000
Title III E	9,166	21,721	21,671
Railway Museum Grant	198	-	-
Library Ready 2 Learn	981	-	-
Library Staff Development	8,000	-	-
Total Federal Grant Revenue	\$ 3,022,430	\$ 2,504,431	\$ 2,252,226

SCHEDULE OF REVENUES CONTINUED

<u>State Grant Revenue</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Adopted</u>	<u>FY 2012 Proposed</u>
Family Services Grant	\$ 182,399	\$ 198,320	190,134
SA Community Service Caseworker	14,925	8,871	7,336
MVOC Grant	-	35,000	-
Hall Creek Project Grant	19,706	-	-
Bay Restoration Fund Grant	829,921	995,000	672,500
Juvenile Transportation	10,794	45,000	45,000
School Bus Safety	-	35,000	15,000
Motor Carrier Safety Grant	12,061	10,000	10,000
VAWA	23,155	48,140	48,140
Tobacco Use Prevention	2,018	-	-
EMD Training Grant	1,657	2,200	2,200
Camp Calvert (Special Education Program)	-	5,880	5,849
MTDB Marketing Grant	28,620	30,600	30,600
Farmers Marketing Grant	1,500	-	-
Transportation Grants	222,072	256,591	246,319
Emergency & Transitional Housing Grant	29,504	29,504	32,782
SMP Grant	9,850	-	-
EBDP - Disease Prevention Grant	6,757	-	-
Senior Nutrition	14,606	14,606	14,606
Senior I&A	3,935	4,372	3,935
DDA Grant	60,896	59,398	59,602
Senior Care Grant	103,081	103,142	104,581
Guardianship Grant	7,500	7,500	7,500
Sheltered Housing Grant	8,725	9,245	8,042
Ombudsman	16,272	16,247	14,953
Money Follows Grant	1,680	-	19,822
MIPPA Grant	3,475	-	9,423
Medicaid Waiver	30,000	30,000	30,000
Total State Grant Revenue	<u>\$ 1,645,108</u>	<u>\$ 1,944,616</u>	<u>\$ 1,578,324</u>

GRANTS FUND
REVENUES

<u>Charges for Services</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Adopted</u>	<u>FY 2012 Proposed</u>
Family Service Evaluations/Screening	1,413	-	-
Non-Support Lab Fees	6,961	-	-
Transportation Contracts and Fees	147,448	149,000	176,210
Substance Abuse Client Fees	134,265	124,650	118,327
DDA Program Fees	3,052	5,500	7,000
OOA Transportation Contributions	3,255	1,300	2,834
OOA Meal Contributions	49,212	52,800	53,226
Meals on Wheels Contributions	56,765	61,438	57,935
Total Charges for Services	<u>\$ 402,370</u>	<u>\$ 394,688</u>	<u>\$ 415,532</u>
 <u>Other Revenue Sources</u>			
Port Security Grant - Dominion	3,445	-	-
Library Gates Grant	5,230	-	-
Johnson Grass Private Payments	798	-	-
Emergency Planning Specialist	-	-	71,400
MACRO Grant	-	-	5,000
Project Lifesaver	-	5,000	4,845
LGIT Training Grant	-	-	3,950
LGIT CALEA Grant	-	4,290	4,290
DHR Incentive Funds	15,509	-	4,111
Transfer from General Fund	1,769,227	1,804,587	1,740,526
Total Other Revenue Sources	<u>\$ 1,794,209</u>	<u>\$ 1,813,877</u>	<u>\$ 1,834,122</u>
 Total Grants Fund Revenue	 <u>\$ 6,864,118</u>	 <u>\$ 6,657,612</u>	 <u>\$ 6,080,204</u>

PROGRAM AREAS

EXPENDITURES

TOTAL

\$6,080,204

More than half of the grant funds included in the proposed FY 2011 budget will be devoted to human services including public transportation, programs for senior citizens, the homeless, those in need of emergency food and shelter, and substance abuse treatment.

HUMAN SERVICES

\$3,348,866

Substance Abuse

\$1,049,808

Office on Aging

\$756,134

Community Resources

\$206,412

Transportation

\$1,336,512

Grant funds are proposed for general government to fund family services programs in Circuit Court, child support prosecution, marketing activities to enhance economic development, and programs to protect the critical area surrounding the Chesapeake Bay.

GENERAL

GOVERNMENT

\$1,468,551

Circuit Court

\$335,839

State's Attorney

\$412,112

Planning & Zoning

\$690,000

Economic Development

\$30,600

Public safety also benefits from grant funds in this budget. Grant dollars are used for such programs as child support enforcement, transportation of juvenile offenders, training of emergency services personnel, and to provide protection for police officers.

Grant funding used in the Department of General Services help support summer special education programs through the county's Parks and Recreation Division.

PUBLIC SAFETY

\$1,245,934

Sheriff

\$774,330

Advanced Life Support

\$2,200

Emergency Management

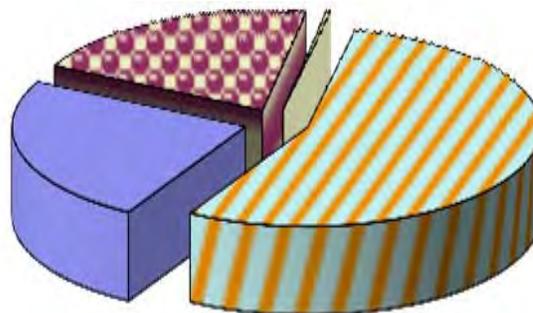
\$469,404

Public Safety

20.5%

General
Services

.3%



General
Government

24.2%

Human
Services

55%

GENERAL SERVICES

\$16,853

Parks & Recreation

\$16,853

GRANT PROGRAMS

	FY 2010	FY 2011	FY 2012
<u>General Government</u>	<u>Actual</u>	<u>Adopted</u>	<u>Proposed</u>
Family Services Grant	\$ 183,494	\$ 198,320	\$ 190,134
Domestic Master Grant	137,089	147,160	145,705
SA Non-Support Grant	382,628	434,525	404,776
Drug Court	4,646	-	-
SA Community Service Caseworker	14,925	8,871	7,336
MVOC Grant	-	83,230	-
Critical Area Grant	11,000	11,000	11,000
Hall Creek Project Grant	19,706	-	-
Bay Restoration Fund Grant	829,921	995,000	672,500
CLG MHT Grant	2,400	-	6,500
CLG Tenant	5,650	-	-
Farmers Marketing Grant	1,500	-	-
MTDB Marketing Grant	28,620	30,600	30,600
Total General Government	<u>\$ 1,621,579</u>	<u>\$ 1,908,706</u>	<u>\$ 1,468,551</u>
 <u>General Services</u>			
Johnson Grass	798	-	-
Camp Calvert (Special Education Grant)	25,553	16,884	16,853
Total General Services	<u>\$ 26,351</u>	<u>\$ 16,884</u>	<u>\$ 16,853</u>

GRANT PROGRAMS CONTINUED

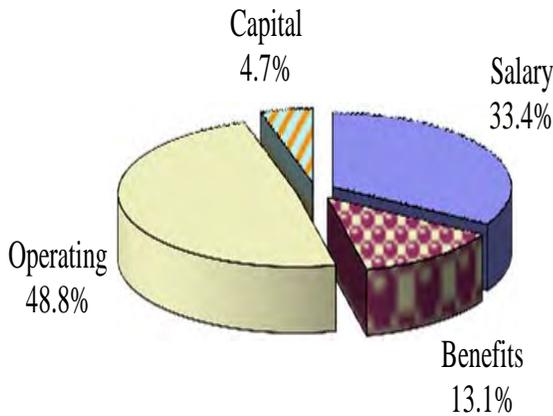
<u>Human Services</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Adopted</u>	<u>FY 2012 Proposed</u>
Emergency Food Assistance Grant	19,817	10,000	10,000
Emergency and Transitional Housing Grant	29,504	29,504	32,782
Highway Safety	100,152	127,417	111,378
Emergency Shelter Grant	18,963	34,000	34,000
HUD Supportive Housing	18,252	18,252	18,252
Transportation Grants	1,214,461	1,681,072	1,336,512
Outpatient Substance Abuse	977,637	1,018,166	992,369
JSAP	63,644	60,462	57,439
Senior Nutrition	36,474	36,474	36,474
EBDP - Disease Prevention Grant	6,757	-	-
Senior I&A Grant	3,935	4,372	3,935
DDA Grant	63,323	64,898	66,602
Senior Care Grant	103,081	103,142	104,581
Senior Health Insurance Grant	11,726	13,029	13,056
SMP Grant	9,850	-	-
Guardianship Grant	7,500	7,500	7,500
Sheltered Housing Grant	8,725	9,245	8,042
Title III B	53,491	46,380	46,634
Title III C-1	185,700	197,830	202,690
Title III C-2	107,650	116,119	114,099
Ombudsman	24,177	24,297	22,680
Medicaid Waiver Grant	69,986	66,899	65,080
ARRA Federal Nutrition	10,325	-	-
Title III D	8,970	9,000	9,000
Title III E	9,166	21,721	21,671
Money Follows Grant	1,680	-	19,822
MIPPA Grant	3,475	-	9,423
Project Lifesaver	625	5,000	4,845
Library Ready 2 Learn	981	-	-
Library Gates Grant	5,230	-	-
Library Staff Development	8,000	-	-
Total Human Services	\$ 3,183,257	\$ 3,704,779	\$ 3,348,866

GRANTS FUND
EXPENDITURES

<u>Public Safety</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Adopted</u>	<u>FY 2012 Proposed</u>
Juvenile Transportation	10,794	45,000	45,000
Tobacco Use Prevention	2,018	-	-
Sheriff Child Support Enforcement	430,073	498,725	537,272
Bullet Proof Vests	16,906	36,100	25,000
Justice Assistance Grant	4,844	21,000	30,000
Byrne Memorial Justice Assistance Grant-ARRA	49,059	-	-
Port Security Grant	13,778	-	-
License Plate Reader Grant	44,000	-	-
School Bus Safety	-	35,000	15,000
Domestic Violence Unit	8,956	14,000	14,000
VAWA	29,504	64,186	64,186
Emergency Planning Specialist	-	-	71,400
Motor Carrier Safety Grant	12,061	10,000	10,000
High Intensity Drug Trafficking Area Grant	7,664	7,500	7,500
COPS Command Unit	746,259	-	-
COPS Technology Grant	235,413	-	-
Anti-Gang Strategy Grant	3,780	-	-
EMD Training Grant	1,657	2,200	2,200
Emergency Planner	62,058	70,000	70,000
Homeland Security	171,847	206,000	328,004
Sex Offender Compliance Grant	12,086	13,242	13,132
MACRO Grant	-	-	5,000
LGIT Training Grant	-	-	3,950
LGIT CALEA Grant	-	4,290	4,290
Total Public Safety	<u>\$ 1,862,757</u>	<u>\$ 1,027,243</u>	<u>\$ 1,245,934</u>
Total Grant Programs	<u>\$ 6,693,943</u>	<u>\$ 6,657,612</u>	<u>\$ 6,080,204</u>

EXPENDITURE BY PROGRAM AND CATEGORY

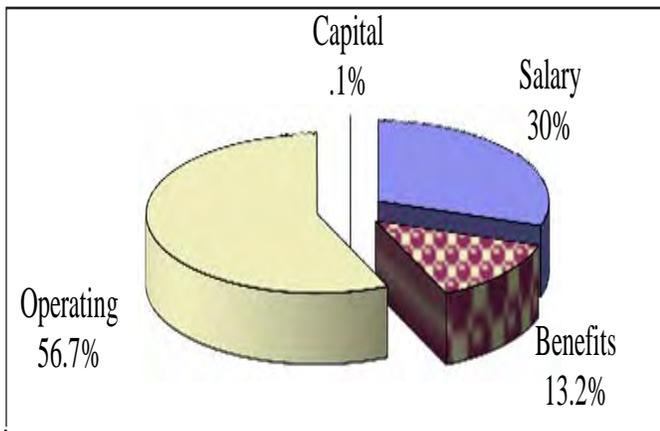
TOTAL GRANT FUND



Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 2,001,905	\$ 2,031,585
Benefits	780,265	794,983
Operating	3,191,651	2,965,887
Capital	526,375	287,749
Total	\$ 6,500,196	\$ 6,080,204

Revenue	FY 2011 Adopted	FY 2012 Proposed
Federal	\$ 2,498,267	\$ 2,252,226
State	1,857,640	1,578,324
County	1,740,311	1,740,526
Fees	403,978	509,128
Total	\$ 6,500,196	\$ 6,080,204

GENERAL GOVERNMENT



Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 476,706	\$ 440,643
Benefits	\$ 209,296	\$ 194,657
Operating	\$ 1,135,098	\$ 832,982
Capital	4,375	269
Total	\$ 1,825,476	\$ 1,468,551

Revenue	FY 2011 Adopted	FY 2012 Proposed
Federal	\$ 371,645	\$ 364,626
State	\$ 1,232,791	\$ 900,570
County	\$ 221,040	\$ 203,355
Income/Interest	-	-
Total	\$ 1,825,476	\$ 1,468,551

FAMILY SERVICES

This program provides services to families involved in the legal system. The goal of this program is to enhance the Court's ability to provide fair and efficient forum for resolving domestic and juvenile matters.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 96,839	\$ 96,841
Benefits	38,736	40,673
Operating	62,745	52,620
Capital	-	-
Total	\$ 198,320	\$ 190,134

Revenue	FY 2011 Adopted	FY 2012 Proposed
Federal	\$ -	\$ -
State	198,320	190,134
County	-	-
Income/Interest	-	-
Total	\$ 198,320	\$ 190,134

CHILD SUPPORT - MASTER

This grant supports the child support activities of the Domestic Master. Funds aid in the cost of adjudicating child support cases, including hearings and court orders.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 63,825	\$ 64,456
Benefits	25,530	24,613
Operating	53,430	56,367
Capital	4,375	269
Total	\$ 147,160	\$ 145,705
Revenue		
Federal	\$ 91,240	\$ 96,165
State	-	-
County	55,920	49,540
Income/Interest	-	-
Total	\$ 147,160	\$ 145,705

CHILD SUPPORT - STATE'S ATTORNEY

This grant program supports the Child Support branch of the State's Attorney's Office. It aids in establishing collection of child support money and prosecution of child support cases.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 255,763	\$ 219,183
Benefits	120,919	104,103
Operating	57,843	81,490
Capital	-	-
Total	\$ 434,525	\$ 404,776
Revenue		
Federal	\$ 269,405	\$ 250,961
State	-	-
County	165,120	153,815
Income/Interest	-	-
Total	\$ 434,525	\$ 404,776

CRITICAL AREA GRANT

This grant supports the county's efforts to provide high visibility advertising and marketing of local tourist sites and attractions.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 7,858	\$ 7,747
Benefits	3,142	3,253
Operating	-	-
Capital	-	-
Total	\$ 11,000	\$ 11,000
Revenue		
Federal	\$ 11,000	\$ 11,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 11,000	\$ 11,000

EXPENDITURE BY PROGRAM AND CATEGORY

MTDB MARKETING GRANT

This grant partially funds two staff positions to review the impact of proposed development on the Chesapeake Bay Critical Area and enforce the Critical Area regulations.

	FY 2011	FY 2012
Expense	Adopted	Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	30,600	30,600
Capital	-	-
Total	\$ 30,600	\$ 30,600
Revenue		
Federal	\$ -	\$ -
State	30,600	30,600
County	-	-
Income/Interest	-	-
Total	\$ 30,600	\$ 30,600

COMMUNITY SERVICE CASEWORKER GRANT

This program not only supports the Community Service Workers assigned to that worksite, but inmates also. This program has had a beneficial impact on the County roadways and has helped us to protect the environment, the Chesapeake Bay watershed and the Bay. These funds will support the Community Service Litter Control program and will defray county equipment costs for this program.

	FY 2011	FY 2012
Expense	Adopted	Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	8,871	7,336
Capital	-	-
Total	\$ 8,871	\$ 7,336
Revenue		
Federal	\$ -	\$ -
State	8,871	7,336
County	-	-
Interest/Income	-	-
Total	\$ 8,871	\$ 7,336

BAY RESTORATION FUND GRANT

The Bay Restoration Funds pays for costs associated with upgrading on site sewage disposal systems to best available technology for nitrogen removal. This grant funds one full-time sanitarian position and one part-time planner position as well as systems installation costs and nutrient analysis.

	FY 2011	FY 2012
Expense	Adopted	Proposed
Salary	\$ 52,422	\$ 52,416
Benefits	20,969	22,015
Operating	921,609	598,069
Capital	-	-
Total	\$ 995,000	\$ 672,500
Revenue		
Federal	\$ -	\$ -
State	995,000	672,500
County	-	-
Income/Interest	-	-
Total	\$ 995,000	\$ 672,500

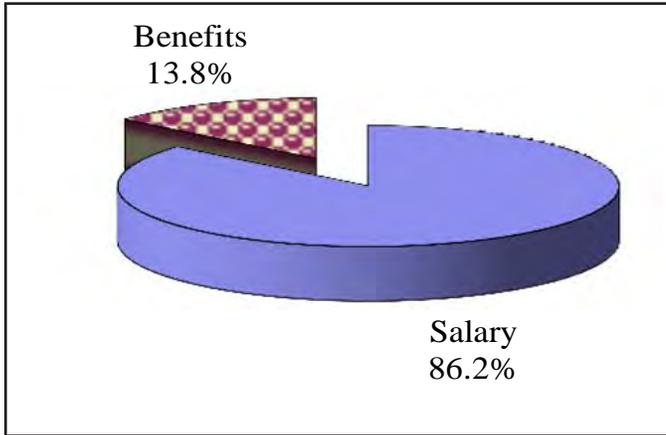
CLG MARYLAND HISTORICAL TRUST GRANT

The CLG grant from MHT will produce multimedia tours of agricultural landscapes in Calvert County based on products from earlier CLG-funded projects.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	6,500
Capital	-	-
Total	\$ -	\$ 6,500
Revenue		
Federal	\$ -	\$ 6,500
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 6,500

EXPENDITURE BY PROGRAM AND CATEGORY

GENERAL SERVICES



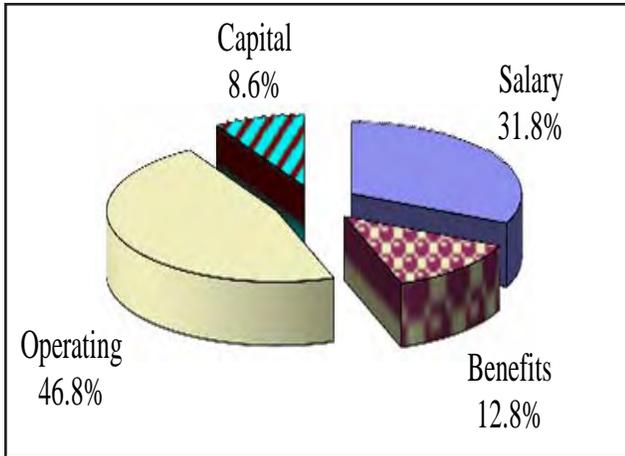
	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 14,555	\$ 14,528
Benefits	2,329	2,325
Operating	-	-
Capital	-	-
Total	\$ 16,884	\$ 16,853
Revenue		
Federal	\$ -	\$ -
State	5,880	5,849
County	11,004	11,004
Income/Interest	-	-
Total	\$ 16,884	\$ 16,853

CAMP CALVERT (SPECIAL EDUCATION PROGRAM)

Grant funds are used to provide a summer camp for children with developmental disabilities. The program offers active and passive recreational activities that build social and physical skills. Participants are given the opportunity to engage in a wide variety of recreational activities in the least restrictive environment possible.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 14,555	\$ 14,528
Benefits	2,329	2,325
Operating	-	-
Capital	-	-
Total	\$ 16,884	\$ 16,853
Revenue		
Federal	\$ -	\$ -
State	5,880	5,849
County	11,004	11,004
Income/Interest	-	-
Total	\$ 16,884	\$ 16,853

HUMAN SERVICES



Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 1,085,496	\$ 1,064,977
Benefits	434,780	428,778
Operating	1,662,504	1,567,631
Capital	522,000	287,480
Total	\$ 3,704,779	\$ 3,348,866

Revenue	FY 2011 Adopted	FY 2012 Proposed
Federal	\$ 1,467,620	\$ 1,060,577
State	536,769	551,565
County	1,300,702	1,316,347
Income/Interest	399,688	420,377
Total	\$ 3,704,779	\$ 3,348,866

SENIOR INFORMATION & ASSISTANCE

This program provides information and assistance on senior services and benefits to local senior citizens, caregivers, and family members.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 224	\$ 356
Benefits	90	149
Operating	4,058	3,430
Capital	-	-
Total	\$ 4,372	\$ 3,935

Revenue	FY 2011 Adopted	FY 2012 Proposed
Federal	\$ -	\$ -
State	4,372	3,935
County	-	-
Income/Interest	-	-
Total	\$ 4,372	\$ 3,935

DDA PROGRAM

This program provides individual support services for older adults with development disabilities.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 39,490	\$ 39,494
Benefits	15,796	16,587
Operating	9,612	10,521
Capital	-	-
Total	\$ 64,898	\$ 66,602

Revenue	FY 2011 Adopted	FY 2012 Proposed
Federal	\$ -	\$ -
State	59,398	59,602
County	-	-
Income/Interest	5,500	7,000
Total	\$ 64,898	\$ 66,602

EXPENDITURE BY PROGRAM AND CATEGORY

SENIOR CARE PROGRAM

This program helps income eligible seniors over the age of 65 to live in their own homes as long as possible with community support services.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	103,142	104,581
Capital	-	-
Total	\$ 103,142	\$ 104,581
Revenue		
Federal	\$ -	\$ -
State	103,142	104,581
County	-	-
Income/Interest	-	-
Total	\$ 103,142	\$ 104,581

SENIOR HEALTH INSURANCE

This program provides health insurance and benefits counseling to senior citizens.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 1,790	\$ 1,790
Benefits	716	752
Operating	10,523	10,514
Capital	-	-
Total	\$ 13,029	\$ 13,056
Revenue		
Federal	\$ 6,865	\$ 13,056
State	6,164	-
County	-	-
Income/Interest	-	-
Total	\$ 13,029	\$ 13,056

SENIOR NUTRITION

This grant provides supplemental funding for congregate and home-delivered meals for senior citizens.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	36,474	36,474
Capital	-	-
Total	\$ 36,474	\$ 36,474
Revenue		
Federal	\$ -	\$ -
State	14,606	14,606
County	21,868	21,868
Income/Interest	-	-
Total	\$ 36,474	\$ 36,474

SALGHS (SENIOR ASSISTED LIVING GROUP HOUSING SUBSIDY)

This grant provides subsidy funding for a senior assisted living group home in Calvert County.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	9,245	8,042
Capital	-	-
Total	\$ 9,245	\$ 8,042
Revenue		
Federal	\$ -	\$ -
State	9,245	8,042
County	-	-
Income/Interest	-	-
Total	\$ 9,245	\$ 8,042

MONEY FOLLOWS THE PERSON GRANT

The purpose of this grant is to reduce or eliminate barriers to receiving long term care services in home and community settings through the Living at Home Waiver and Older Adult Waiver programs. The Office on Aging will incorporate the goals and objectives of the MFP program into the current efforts provided under the Medicaid Waiver program.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ 13,959
Benefits	-	5,863
Operating	-	-
Capital	-	-
Total	\$ -	\$ 19,822
Revenue		
Federal	\$ -	\$ -
State	-	19,822
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 19,822

TITLE III B SUPPORT SERVICES

This program supports community services for senior citizens including transportation, legal aid and personal care.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	46,380	46,634
Capital	-	-
Total	\$ 46,380	\$ 46,634
Revenue		
Federal	\$ 45,080	\$ 43,800
State	-	-
County	-	-
Income/Interest	1,300	2,834
Total	\$ 46,380	\$ 46,634

EXPENDITURE BY PROGRAM AND CATEGORY

TITLE III C-1 CONGREGATE MEALS

This program provides noon-time meals each weekday at each of the county's three senior centers.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 59,958	\$ 59,958
Benefits	23,983	25,182
Operating	113,888	117,550
Capital	-	-
Total	\$ 197,830	\$ 202,690
Revenue		
Federal	\$ 82,598	\$ 84,894
State	-	-
County	62,432	64,570
Income/Interest	52,800	53,226
Total	\$ 197,830	\$ 202,690

TITLE III C-2 HOME DELIVERED MEALS

This program delivers a noon-time meal each weekday to home bound senior citizens. Emergency meals are also provided during inclement weather.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 21,620	\$ 21,620
Benefits	8,648	9,080
Operating	85,851	83,399
Capital	-	-
Total	\$ 116,119	\$ 114,099
Revenue		
Federal	\$ 46,043	\$ 46,485
State	-	-
County	8,638	9,679
Income/Interest	61,438	57,935
Total	\$ 116,119	\$ 114,099

GUARDIANSHIP

This program provides court appointed public guardianship for seniors who are unable to live without supervision.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 5,035	\$ 5,233
Benefits	2,014	2,198
Operating	451	69
Capital	-	-
Total	\$ 7,500	\$ 7,500
Revenue		
Federal	\$ -	\$ -
State	7,500	7,500
County	-	-
Income/Interest	-	-
Total	\$ 7,500	\$ 7,500

MEDICAID WAIVER

This program is designed to increase community health care to disabled individuals age 50 and over who would otherwise need nursing home care.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 27,457	\$ 27,456
Benefits	10,983	11,532
Operating	28,459	26,092
Capital	-	-
Total	\$ 66,899	\$ 65,080
Revenue		
Federal	\$ 36,899	\$ 35,080
State	30,000	30,000
County	-	-
Income/Interest	-	-
Total	\$ 66,899	\$ 65,080

TITLE III D ASK FOR A NURSE/**MEDICATION MANAGEMENT**

Through this grant the Office on Aging (OOA) contracts with Calvert Memorial Hospital to provide an on-site nurse four times each month at each of the county's senior centers. The OOA will provide presentations by local pharmacists, a medication planner and information brochures to seniors throughout the county.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	9,000	9,000
Capital	-	-
Total	\$ 9,000	\$ 9,000
Revenue		
Federal	\$ 9,000	\$ 9,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 9,000	\$ 9,000

TITLE III E FAMILY CAREGIVERS SUPPORT PROGRAM

This grant will fund training, information, and assistance to caregivers and establish a caregivers support group. Respite care and limited support services are available for caregivers.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	21,721	21,671
Capital	-	-
Total	\$ 21,721	\$ 21,671
Revenue		
Federal	\$ 21,721	\$ 21,671
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 21,721	\$ 21,671

EXPENDITURE BY PROGRAM AND CATEGORY

PROJECT LIFESAVER

Through a joint venture between the County’s Office on Aging and Sheriff’s Department, this grant supports the purchase of electronic tracking equipment that can locate lost or wandering persons suffering from Alzheimer’s disease or other related disorders.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	5,000	4,845
Capital	-	-
Total	\$ 5,000	\$ 4,845
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	5,000	4,845
Total	\$ 5,000	\$ 4,845

OMBUDSMAN/VULNERABLE ELDERLY

This program provides advocacy and investigates complaints of residents in long-term care facilities in Calvert County. The program also supports elder abuse prevention.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 15,360	\$ 8,423
Benefits	6,148	3,538
Operating	2,789	10,719
Capital	-	-
Total	\$ 24,297	\$ 22,680
Revenue		
Federal	\$ 8,050	\$ 7,727
State	16,247	14,953
County	-	-
Income/Interest	-	-
Total	\$ 24,297	\$ 22,680

EMERGENCY & TRANSITIONAL SERVICES

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, Catholic Charities, and Angel’s Watch Shelter.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	29,504	32,782
Capital	-	-
Total	\$ 29,504	\$ 32,782
Revenue		
Federal	\$ -	\$ -
State	29,504	32,782
County	-	-
Interest/Income	-	-
Total	\$ 29,504	\$ 32,782

MIPPA GRANT

The purpose of this grant is to provide outreach to beneficiaries with limited incomes, general Medicare Part D outreach and enrollment, and outreach activities aimed at preventing disease and promoting wellness. The Office on Aging will incorporate the goals and objectives of the MIPPA program into the current educational/outreach efforts that are provided under the Senior Health Insurance Program (SHIP).

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	9,423
Capital	-	-
Total	\$ -	\$ 9,423
Revenue		
Federal	\$ -	\$ -
State	-	9,423
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 9,423

HIGHWAY SAFETY GRANT

This grant support one staff position in the Calvert County Traffic Safety office. The goal of this office is to reduce the number and severity of crashes on Calvert County roadways through education programs and enforcement activities.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 57,824	\$ 75,739
Benefits	21,206	22,047
Operating	48,387	13,592
Capital	-	-
Total	\$ 127,417	\$ 111,378
Revenue		
Federal	\$ 127,417	\$ 111,378
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 127,417	\$ 111,378

TRANSPORTATION GRANTS

These fund support the operation of Calvert County's public transportation system. Grants include funding for the purchase of new vehicles, operation of special bus routes to improve access to local employment, and operation and extension of existing bus routes and hours of service. Contracts are also included for special services.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 562,431	\$ 567,431
Benefits	227,472	229,572
Operating	369,169	252,029
Capital	522,000	287,480
Total	\$ 1,681,072	\$ 1,336,512
Revenue		
Federal	\$ 825,947	\$ 439,447
State	256,591	246,319
County	449,534	474,536
Income/Interest	149,000	176,210
Total	\$ 1,681,072	\$ 1,336,512

EXPENDITURE BY PROGRAM AND CATEGORY

HUD SUPPORTIVE HOUSING

This grant supports a transitional housing program at Project Echo, the primary homeless shelter in Calvert County. The program enables two homeless families to stay in the two donated homes located in the rear of the shelter for up to two years as they increase their ability to live independently.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	18,252	18,252
Capital	-	-
Total	\$ 18,252	\$ 18,252
Revenue		
Federal	\$ 18,252	\$ 18,252
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 18,252	\$ 18,252

EMERGENCY SHELTER GRANT

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, and Catholic Charities.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	34,000	34,000
Capital	-	-
Total	\$ 34,000	\$ 34,000
Revenue		
Federal	\$ 34,000	\$ 34,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 34,000	\$ 34,000

EMERGENCY FOOD ASSISTANCE

This grant funds the distribution of surplus food to needy residents. Grant funds are passed to Southern Maryland Tri-County Community Action Committee for this purpose.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	10,000	10,000
Capital	-	-
Total	\$ 10,000	\$ 10,000
Revenue		
Federal	\$ 10,000	\$ 10,000
State	-	-
County	-	-
Interest/Income	-	-
Total	\$ 10,000	\$ 10,000

OUTPATIENT SUBSTANCE ABUSE TREATMENT

This grant program is designed to improve public health and safety by providing substance abuse treatment and education to individuals and family members who are suffering from the effects of substance abuse and chemical dependency. Services are provided at the Treatment Facility and a number of satellite facilities in the county.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 294,306	\$ 243,518
Benefits	117,723	102,278
Operating	606,137	646,573
Capital	-	-
Total	\$ 1,018,166	\$ 992,369
Revenue		
Federal	\$ 195,748	\$ 185,787
State	-	-
County	697,768	688,255
Income/Interest	124,650	118,327
Total	\$ 1,018,166	\$ 992,369

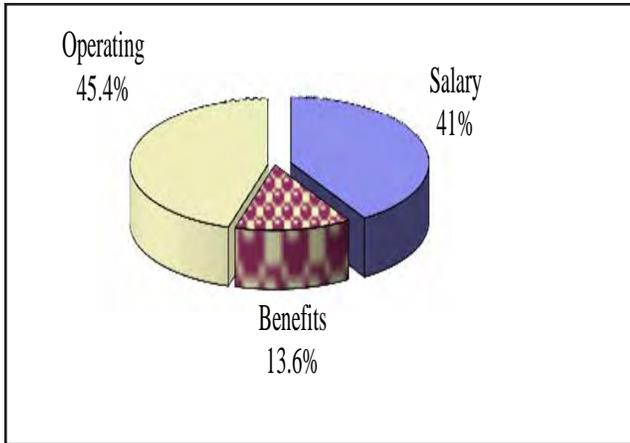
JAIL SUBSTANCE ABUSE PROGRAM

The Jail Substance Abuse Program is an intensive 60-day program for inmates suffering from addiction. The program is conducted at the Calvert County Detention Center and was designed to offer an alternative to conventional treatment programs for those individuals who are incarcerated due to substance abuse. The program utilizes the following: assessment, intake and referral, drug education, individual therapy, group therapy, life skills training, parenting skills and anger management.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	60,462	57,439
Capital	-	-
Total	\$ 60,462	\$ 57,439
Revenue		
Federal	\$ -	\$ -
State	-	-
County	60,462	57,439
Income/Interest	-	-
Total	\$ 60,462	\$ 57,439

EXPENDITURE BY PROGRAM AND CATEGORY

PUBLIC SAFETY



Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 425,148	\$ 511,437
Benefits	133,860	169,223
Operating	394,049	565,274
Capital	-	-
Total	\$ 953,057	\$ 1,245,934
Revenue		
Federal	\$ 659,002	\$ 827,023
State	82,200	120,340
County	207,565	209,820
Income/Interest	4,290	88,751
Total	\$ 953,057	\$ 1,245,934

JUVENILE TRANSPORTATION GRANT

The Department of Juvenile Services (DJS) provides this funding to cover the cost of transporting juvenile offenders incarcerated in DJS facilities to and from court.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 31,079	\$ 31,079
Benefits	6,672	6,672
Operating	7,249	7,249
Capital	-	-
Total	\$ 45,000	\$ 45,000
Revenue		
Federal	\$ -	\$ -
State	45,000	45,000
County	-	-
Interest/Income	-	-
Total	\$ 45,000	\$ 45,000

MACRO GRANT

The MACRO Grant provides support for a pilot project to develop and implement new alternatives to resolve citizens complaints against police officers which includes free mediation services for citizens and police of Calvert County.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	5,000
Capital	-	-
Total	\$ -	\$ 5,000
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	-	5,000
Total	\$ -	\$ 5,000

BULLET PROOF VESTS

This program provides federal dollars to reimburse the county for 50 percent of the cost of body armor for law enforcement and correctional officers.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	36,100	25,000
Capital	-	-
Total	\$ 36,100	\$ 25,000

	FY 2011 Adopted	FY 2012 Proposed
Revenue		
Federal	\$ 18,050	\$ 12,500
State	-	-
County	18,050	12,500
Interest/Income	-	-
Total	\$ 36,100	\$ 25,000

JUSTICE ASSISTANCE GRANT

The U.S. Department of Justice provides this funding to cover the cost of a variety of law enforcement and security needs.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	21,000	30,000
Capital	-	-
Total	\$ 21,000	\$ 30,000

	FY 2011 Adopted	FY 2012 Proposed
Revenue		
Federal	\$ 21,000	\$ 30,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 21,000	\$ 30,000

SCHOOL BUS SAFETY

This grant from the Maryland Department of State Police provides funding for enforcement of school bus safety laws with motorists.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 30,172	\$ 12,931
Benefits	4,828	2,069
Operating	-	-
Capital	-	-
Total	\$ 35,000	\$ 15,000

	FY 2011 Adopted	FY 2012 Proposed
Revenue		
Federal	\$ -	\$ -
State	35,000	15,000
County	-	-
Income/Interest	-	-
Total	\$ 35,000	\$ 15,000

EXPENDITURE BY PROGRAM AND CATEGORY

LGIT CALEA GRANT

This grant is provided by the Commission on Accreditation for Law Enforcement Agencies (CALEA) in order for personnel in the Calvert County’s Sheriff’s Office to attend annual training opportunities to teach new accreditation managers and staff members how to complete the very rigorous and time-consuming process of obtaining a Local Government Insurance Trust (LGIT) certification.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	4,290	4,290
Capital	-	-
Total	\$ 4,290	\$ 4,290
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	4,290	4,290
Total	\$ 4,290	\$ 4,290

HIGH INTENSITY DRUG TRAFFICKING AREA

The Washington/Baltimore High Intensity Drug Trafficking Area (HIDTA) grant provides reimbursement to the Sheriff’s Office to offset the cost of supplying and operating vehicles used by personnel assigned to HIDTA law enforcement and intelligence initiatives on a full-time basis.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	7,500	7,500
Capital	-	-
Total	\$ 7,500	\$ 7,500
Revenue		
Federal	\$ 7,500	\$ 7,500
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 7,500	\$ 7,500

DOMESTIC VIOLENCE PROTECTIVE ORDER

The Domestic Violence Temporary Order 100 Percent Service Project supports the Sheriff’s Office with additional manpower through the funding of overtime to effectively investigate and serve domestic violence orders on respondents who are difficult to locate.

Expense	FY 2011 Adopted	FY 2012 Proposed
Salary	\$ 12,069	\$ 12,069
Benefits	1,931	1,931
Operating	-	-
Capital	-	-
Total	\$ 14,000	\$ 14,000
Revenue		
Federal	\$ 14,000	\$ 14,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 14,000	\$ 14,000

EMERGENCY PLANNER

The Maryland Emergency Management Agency has provided funding for a minimum of two years for a full-time position in the Emergency Management office to address issues regarding regional planning, training, exercise, and equipment initiatives related to domestic preparedness.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 50,000	\$ 49,296
Benefits	20,000	20,704
Operating	-	-
Capital	-	-
Total	\$ 70,000	\$ 70,000
Revenue		
Federal	\$ 70,000	\$ 70,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 70,000	\$ 70,000

EMD TRAINING GRANT

This grant provides funding to support the ongoing training of Emergency Medical Dispatch personnel.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	2,200	2,200
Capital	-	-
Total	\$ 2,200	\$ 2,200
Revenue		
Federal	\$ -	\$ -
State	2,200	2,200
County	-	-
Income/Interest	-	-
Total	\$ 2,200	\$ 2,200

SHERIFF'S OFFICE***CHILD SUPPORT ENFORCEMENT***

Grant funds underwrite the child support enforcement activities of the Sheriff's Office including service of court orders and civil warrants. Special activities include an annual child support sweep to locate and arrest non-custodial parents who fail to pay child support.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 290,263	\$ 284,269
Benefits	98,752	105,288
Operating	109,710	147,715
Capital	-	-
Total	\$ 498,725	\$ 537,272
Revenue		
Federal	\$ 309,210	\$ 351,887
State	-	-
County	189,515	181,274
Income/Interest	-	4,111
Total	\$ 498,725	\$ 537,272

EXPENDITURE BY PROGRAM AND CATEGORY

SEX OFFENDER COMPLIANCE GRANT

The purpose of this grant is to fund the monitoring of local sex offenders who are required to participate in the Sex Offender Registry.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 11,565	\$ 11,321
Benefits	1,677	1,811
Operating	-	-
Capital	-	-
Total	\$ 13,242	\$ 13,132
Revenue		
Federal	\$ 13,242	\$ 13,132
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 13,242	\$ 13,132

HOMELAND SECURITY

This grant funding from the U.S. Department of Homeland Security, Office of Domestic Preparedness provides funds to enhance the ability of the county to prevent, deter, respond to, and recover from threats and incidents of terrorism in a framework of regional cooperation and planning. This grant program integrates the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Program.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	206,000	328,004
Capital	-	-
Total	\$ 206,000	\$ 328,004
Revenue		
Federal	\$ 206,000	\$ 328,004
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 206,000	\$ 328,004

LGIT TRAINING GRANT

This grant funds Law Enforcement Fitness training and is an example of the Local Government Insurance Trust and local government working together to address risk management concerns.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	3,950
Capital	-	-
Total	\$ -	\$ 3,950
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	-	3,950
Total	\$ -	\$ 3,950

MOTOR CARRIER SAFETY GRANT

This grant funding from the Maryland State Highway Administration enables the County to patrol roads on an overtime status to perform routine commercial vehicle traffic enforcement and North American Standard commercial motor vehicle inspections.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 8,621	\$ 8,621
Benefits	1,379	1,379
Operating	-	-
Capital	-	-
Total	\$ 10,000	\$ 10,000
Revenue		
Federal	\$ -	\$ -
State	10,000	10,000
County	-	-
Income/Interest	-	-
Total	\$ 10,000	\$ 10,000

VIOLENCE AGAINST WOMEN GRANT (VAWA)

The VAWA grant will provide a deputy sheriff for protective order hearings to interview respondents regarding access to firearms and interview petitioners for lethality assessment screening to connect them with outreach services.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ 51,569	\$ 51,569
Benefits	8,251	8,251
Operating	4,366	4,366
Capital	-	-
Total	\$ 64,186	\$ 64,186
Revenue		
Federal	\$ -	\$ -
State	48,140	48,140
County	16,046	16,046
Income/Interest	-	-
Total	\$ 64,186	\$ 64,186

EMERGENCY PLANNING SPECIALIST GRANT

The grant funding from Calvert Cliffs Nuclear Power Plant will assist with the additional workload of planning current activities surrounding Calvert Cliffs Units 1 and 2 and planning for Calvert Cliffs Unit 3.

	FY 2011 Adopted	FY 2012 Proposed
Expense		
Salary	\$ -	\$ 50,282
Benefits	-	21,118
Operating	-	-
Capital	-	-
Total	\$ -	\$ 71,400
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	-	71,400
Total	\$ -	\$ 71,400

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EXCISE TAX FUND

Providing a funding resource for construction financing and major maintenance costs associated with school facilities, parks & recreation, and roads.

Calvert Middle School



Breezy Point Beach & Campground



Southern Connector Road

EXCISE TAX

- ◆ The Calvert County Excise Tax was established in 2001 and increased in 2003. The collection and use of Excise Tax is broken down as follows for a single family dwelling:

\$7,800 Schools
\$1,300 Recreation
\$3,500 Roads

- ◆ These funds have significantly enhanced the County's ability to address capital needs in these areas without incurring new debt.

Note: The \$350 (per dwelling) Solid Waste portion of excise tax collected is not included in the above breakdown as it is recorded in the Solid Waste Fund.

EXCISE TAX FUND

Excise Tax	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Taxes	\$ 3,683,774	\$ 2,821,173	\$ 2,342,150	\$ 2,592,315
Miscellaneous	39,352	-	-	-
Use of Fund Balance	-	-	593,646	-
Total Revenue	\$ 3,723,126	\$ 2,821,173	\$ 2,935,796	\$ 2,592,315
Expenditures				
Transfer to General Fund - Debt Service	\$ 1,300,000	\$ 2,040,000	\$ 1,000,000	\$ 1,000,000
Transfer to Capital Projects	326,404	509,000	1,325,483	1,451,150
Transfer to Towns	121,226	-	-	-
Planned Surplus	-	272,173	610,313	141,165
Total Expenditures	\$ 1,747,630	\$ 2,821,173	\$ 2,935,796	\$ 2,592,315

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Managing multiple land preservation tools designed to help preserve agricultural land, maintain the County’s rural character, and reduce build out.

LAND PRESERVATION FUND



Farmland in Calvert County

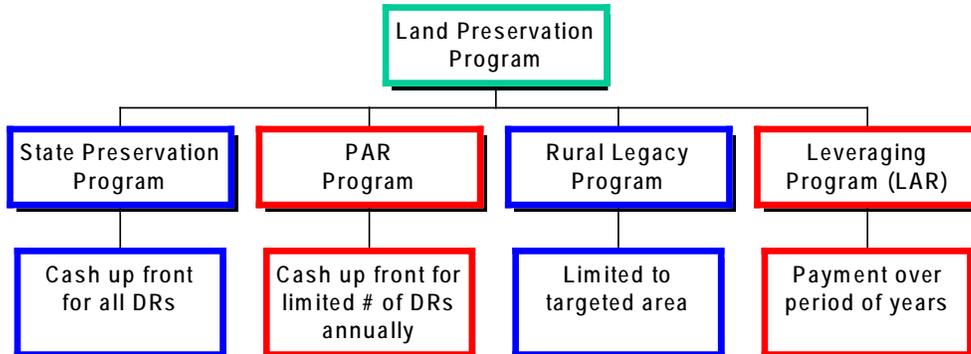
LAND PRESERVATION

◆ Historically, the land preservation funding had been shown under the Capital Projects Fund, while the related interest on the installment purchase agreements for the Leveraging Program has been shown in the General Fund. Beginning in FY 2004, as a means of providing a more comprehensive picture of the agricultural and land preservation initiatives, all related appropriations are now being included in the Land Preservation Fund.

◆ This fund is used to account for all of the land preservation tools utilized by the County:

- Maryland Agricultural Land Preservation Foundation (MALPF)
- Maryland Rural Legacy Program
- Purchase and Retire Program (PAR)
- Leveraging Program (LAR)

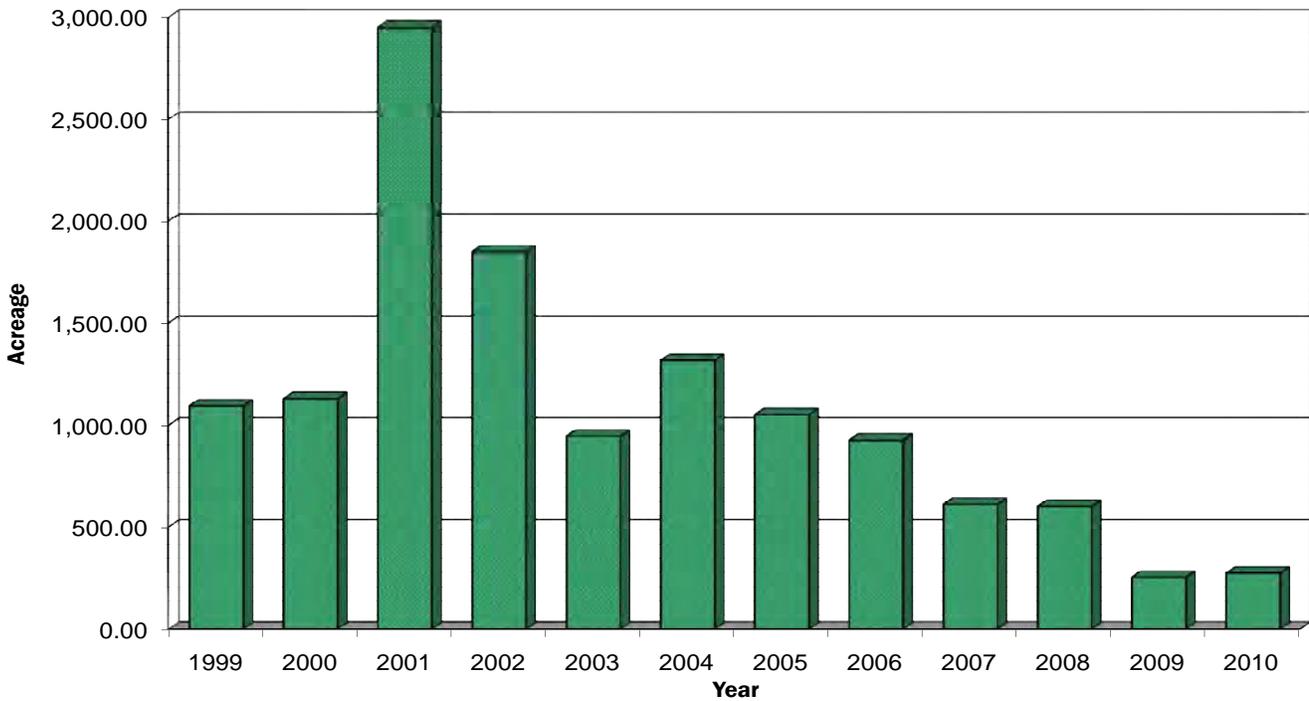
◆ The General Assembly granted authority up to \$17,800,000 for leveraging agreements. To date, the County has entered into agreements totaling \$11,245,305, with remaining authority of \$6,554,695.



LAND PRESERVATION FUND

Land Preservation	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Transfer from General Fund	\$ 607,000	\$ 607,000	\$ 607,000	\$ 857,000
Interest	713,351	-	700,000	-
State Transfer Tax	25,912	-	25,000	25,000
DNR - Rural Legacy	-	-	800,000	800,000
Tobacco/Misc Funds	-	-	-	-
Use of Prior Year Fund Balance		1,629,000	1,978,200	2,703,200
Total Revenue	\$ 1,346,263	\$ 2,236,000	\$ 4,110,200	\$ 4,385,200
Expenditures				
Purchase and Retirement	\$ 59,500	\$ 1,000,000	\$ 25,000	\$ 300,000
Leveraging	553,904	1,234,300	3,283,500	3,283,500
Rural Legacy	\$ 11,378	-	800,000	800,000
Interest/Administrative Fees	1,657	1,700	1,700	1,700
Easement Acquisition	2,900	-	-	-
Total Expenditures	\$ 629,339	\$ 2,236,000	\$ 4,110,200	\$ 4,385,200

Land Preserved 1999-2010



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NONMAJOR GOVERNMENTAL FUNDS

Breezy Point Beach & Campground



Job Shadow Day Participants



Cove Point Family Aquatic Center



Critical Area Reforestation

- BAR LIBRARY FUND
- PLANNING & ZONING FUND
- PARKS & RECREATION FUND
- CALVERT FAMILY NETWORK FUND
- INCENTIVE FUND
- ENTERPRISE & NONMAJOR GOVERNMENTAL FUND HIGHLIGHTS

BAR LIBRARY FUND

The Calvert County Law Library is the local repository for numerous legal resources, which are available in book form and/or computerized data. The facility is used by the members of the Calvert County Bar Association, the staff of the Circuit Court, the State's Attorney's Office, various County agencies, visiting attorneys, and the public.

Bar Library	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Court Fines	\$ 49,839	\$ 55,600	\$ 55,600	\$ 55,600
Evaluation Fees	-	-	-	-
Interest/Misc Income	1,048	-	1,948	1,948
General Fund Contribution	12,930	-	-	-
Use of Prior Year Fund Balance	-	70,023	44,611	44,611
Total Revenue	\$ 63,817	\$ 125,623	\$ 102,159	\$ 102,159
Expenditures				
Salaries	\$ 28,829	\$ 29,119	\$ 28,144	\$ 28,144
Operating	84,825	95,784	71,045	71,045
Contracted Services	719	720	720	720
Capital Outlay	-	-	2,250	2,250
Total Expenditures	\$ 114,373	\$ 125,623	\$ 102,159	\$ 102,159

PLANNING & ZONING FUND

The Calvert County Critical Area Program, implemented in December 1988, requires the County to maintain 100% of existing forest cover within the Critical Area (land within 1,000 feet of tidal waters). When maintenance or replacement of forest cover on site is not possible, a fee is collected to cover the cost of replacement on another tract within the critical area. These fees-in-lieu of replanting are held in the Critical Area Reforestation Fund and subsequently used to plant appropriate sites. The Critical Area Reforestation Evaluation (CARE) Committee reviews all applications for reforestation or tree planting using the Critical Area Reforestation Fund.

Planning & Zoning	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Fees/Fines	\$ 173,069	\$ 80,000	\$ 165,000	\$ 165,000
Interest/Misc Income	3,045	36,498	-	-
Use of Prior Year Fund Balance	-	68,579	30,052	30,052
Total Revenue	\$ 176,114	\$ 185,077	\$ 195,052	\$ 195,052
Expenditures				
Salaries	\$ 70,006	\$ 100,993	\$ 89,262	\$ 89,262
Operating	29,601	39,084	40,790	40,790
Contracted Services	38,213	45,000	65,000	65,000
Total Expenditures	\$ 137,820	\$ 185,077	\$ 195,052	\$ 195,052

PARKS & RECREATION FUND

The Parks & Recreation Fund is comprised of four components: Recreation Program Account, Breezy Point Beach and Campground, Marley Run Concession Stand and the Cove Point Family Aquatic Center. These programs operate primarily on monies from collected fees.

Parks & Recreation	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Program Revenue	\$ 901,396	\$ 1,059,824	\$ 1,219,935	\$ 1,219,935
Rents & Concessions	137,595	333,310	333,950	333,950
Camping	169,102	200,000	225,000	225,000
General Admission	470,200	732,933	830,084	830,084
Passes	188,888	455,776	445,276	445,276
Misc. Income	20,802	2,900	5,400	5,400
General Fund Contribution	192,211	294,823	280,083	402,083
Use of Prior Year Fund Balance	-	-	-	-
Total Revenue	\$ 2,080,194	\$ 3,079,566	\$ 3,339,728	\$ 3,461,728
Expenditures				
Salaries	\$ 570,561	\$ 1,190,660	\$ 1,227,331	\$ 1,227,331
Operating	878,289	812,307	866,728	866,728
Utilities	120,355	246,910	268,910	390,910
Food	60,034	104,000	104,000	104,000
Capital Outlay	11,811	4,500	74,500	74,500
Self Sustained Programs	430,852	662,189	584,988	584,988
Contracted Services	51,591	59,000	96,000	96,000
Contingency/Surplus	-	-	117,271	117,271
Total Expenditures	\$ 2,123,493	\$ 3,079,566	\$ 3,339,728	\$ 3,461,728

CALVERT FAMILY NETWORK FUND

The Calvert County Family Network (CCFN) is a Local Management Board (LMB). LMBs operate in each Maryland jurisdiction, partnering with county leadership, public and private agencies and businesses to build a community in which all children and families thrive.

Calvert Family Network	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Grants	\$ 695,569	\$ 736,615	\$ 527,120	\$ 527,120
Private Contributions	-	-	-	-
Local Management Board	-	273,000	-	-
Total Revenue	\$ 695,569	\$ 1,009,615	\$ 527,120	\$ 527,120
Expenditures				
Salaries	\$ 129,751	\$ 131,392	\$ 59,132	\$ 59,132
Board of Education	319,342	334,000	283,780	283,780
Operating	53,718	197,358	27,115	27,115
Contracted Services	192,758	344,850	157,093	157,093
Capital Outlay	-	2,015	-	-
Total Expenditures	\$ 695,569	\$ 1,009,615	\$ 527,120	\$ 527,120

INCENTIVE FUND

The Economic Development Incentive Fund was established by the Board of County Commissioners in 2005 and is administered by the Department of Economic Development. The purpose of the fund is to aid economic development within the County by providing assistance through loans and/or grants to qualified companies to establish new operations or facilities or to significantly expand existing operations or facilities in Calvert County.

Incentive Fund	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
General Fund Contribution	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 1,714			
Total Revenue	\$ 1,714	\$ -	\$ -	\$ -
Expenditures				
Operating	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ -	\$ -	\$ -

HOUSING FUND

This fund is used to record funds available for affordable housing loans and the house keys for employees program

Housing Fund	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Use of Fund Balance	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
Interest Income	6,090	-	-	-
Total Revenue	\$ 6,090	\$ 50,000	\$ 50,000	\$ 50,000
Expenditures				
Transfer to General Fund	\$ 1,022,640	\$ -	\$ -	\$ -
House Keys for Employees/Misc.	56,785	50,000	50,000	50,000
Total Expenditures	\$ 1,079,425	\$ 50,000	\$ 50,000	\$ 50,000

REVOLVING LOAN FUND

This fund was established in FY'95 for the purpose of making funds available to non-profit land trusts as a loan to preserve open space within the County and is to be repaid to the fund for future loans.

Revolving Loan Fund	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Revenue				
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -
Expenditures				
Transfer to General Fund	\$ 1,000,000	\$ -	\$ -	\$ -
Total Expenditures	\$ 1,000,000	\$ -	\$ -	\$ -

REVENUE HIGHLIGHTS

This section provides descriptions of the various revenues recorded in the enterprise and special revenue and nonmajor governmental funds and the assumptions used for the budget estimates. The enterprise funds include Water & Sewer fund, Solid Waste Fund, and Golf Course fund.

Water & Sewer Fund:

Charges for Services – The County assesses service charges to those residents and businesses connected to the county-operated water and sewer infrastructure. These charges are meant to cover the costs of general operations and maintenance for water and/or sewer service, and are billed on a quarterly basis. The Board of County Commissioners began a new rate plan in January 2006 to phase-in rate adjustments so revenues will eventually cover the necessary costs of operations. Until such time that the rates have been fully adjusted the County plans to use reserves to fund the deficit. In January 2011, a total of nine water only systems, one sewer only and four water and sewer systems had adopted the new rate structure, with six systems still on the old rate structure in January 2011. (Specific rates are addressed on pages 374-375 in the Appendix section of this document.) A projected decrease in expenses of 5.12% or \$415,238 is projected over the FY2011 adopted budget largely due to the termination of the operating contract of Chesapeake Beach Waste Water Treatment Plant and the loss of three employees.

Capital Connection – Capital Connection fees are one-time fees assessed by the County when new customers connect to the water & sewer infrastructure, or existing customers have a substantial change in usage. They are assessed to cover the cost of capacity for new usage. Current projections are that the number of new capital connections will decrease for FY2012 over FY2011, due to the continued slow-down in growth in the overall economy. The County completed its study of the fee structure for these charges three years ago, and a new, county-wide water and sewer fee of \$3,000 per water connection and \$5,400 per sewer connection was adopted in FY2009.

Other Revenue Sources – Additional miscellaneous revenues include meter sales, cell tower contracted agreements, bulk water sales, leachate treatment charges and interest on investments. A decrease is projected in the amount of \$173,400 from the FY2011 adopted budget due to the decrease on investment interest, user benefits, and bulk meter sales.

Solid Waste Fund:

Charges for Services – Landfill Tipping Fees are assessed by the County based on the weight of refuse disposed of at the landfill. This fee is primarily applicable to commercial haulers and others disposing of large quantities of waste. The FY2012 revenues generated by tipping fees are anticipated to continue to stay flat due to the unstable economy; however the expenses for the tipping fees also will be stagnant. Another major component of revenue is the Solid Waste Fee. It is assessed by the County on all residential and commercial property tax bills annually at a set amount. The revenues generated from this fee are anticipated to also stay flat. Solid Waste Fees collected are used to support the enterprise fund's general operations, especially financing the convenience centers used by county citizens.

Golf Course Fund – The Chesapeake Hills Golf Course is a public course operated by the Calvert County Division of Parks and Recreation. Primary revenues sources include fees for service and concessions. Additionally, the general fund will contribute \$180,500 to this fund.

Special Revenue Funds and Nonmajor Governmental Funds:

The following are the primary revenue sources of the special revenue and nonmajor governmental funds. These funds include the Grants Fund, Excise Tax Fund, Land Preservation Fund, Bar Library Fund, Planning & Zoning Fund, Parks & Recreation Fund, and Calvert Family Network Fund.

Grants Fund – The primary sources of grant revenue are Federal and State grants along with a County, General Fund match and Charges for Services/Fees. The Federal grant revenues are projected to decrease by \$236,080 or 9% in FY 2012. This is primarily due to the reporting requirements for the cost of a replacement bus in the Federal Transportation grant. The State grant revenues are projected to decrease by \$372,456 or 19%. This decrease is primarily due to the reduction in funding of the Bay Restoration Grant program. Charges for Services are projected to increase \$27,167 or 6%. County contributions in support of grant funded initiatives are to decrease \$54,548, or 3% in FY 2012 as compared to the FY 2011 adopted budget.

Excise Tax Fund - The excise tax revenues assessed by the County are collected for the benefit of capital improvements for schools, recreation, roads, and solid waste. The solid waste portion of the excise tax is recorded in the Solid Waste Fund. The excise tax may be paid one-third annually over the course of three years. Growth management initiatives and a decrease in building permits have resulted in a steady decline in excise tax revenues since its peak in FY 2005. The decrease in tax revenue in FY2012 as compared to the FY2011 adopted budget is estimated to be 8%.

Land Preservation Fund – Revenues are recorded as a transfer from the General Fund, as the county’s initiative to support the land preservation goals by providing for the interest payments due as a result of the successful Leveraging Program. This year includes the use of prior year’s fund balances. Additional revenues are received from the State Transfer Tax and miscellaneous funding.

Bar Library Fund - Revenues are collected in the form of court fines and general fund contribution. The revenues of this small fund are estimated to remain level for FY 2012.

Planning and Zoning Fund - Revenues are collected in the form of critical area fees to cover the County’s cost of replacing forest cover in appropriate areas. The revenues of this fund are estimated to increase by \$9,975 or 5.4% due to a small increase in building permits.

Parks & Recreation Fund – Revenues are collected in the form of program revenues, rents and concessions, camping, general admission, and miscellaneous income. Recreational opportunities are provided to the citizens of the county at Breezy Point Beach and Campground, Marley Run, the Cove Point Pool, the Edward T. Hall Aquatic Center and through a substantial number of programs. Fees are charged on a program or admission basis for those utilizing these recreational activities. The total revenues including the \$402,083 general fund contribution are estimated to increase by \$382,162 or 12%.

Calvert Family Network Fund – Revenues are collected in primarily in the form of grants, with additional sources being private contributions and local management board funding. At this time, funding is projected to decrease in FY 2012.

CAPITAL PROJECTS



Calvert Middle School

CAPITAL IMPROVEMENT PLAN

The **Capital Improvement Plan (CIP)** is a multi-year planning and budget process that assists the County in prioritizing current and future needs. The CIP has been developed to identify and adequately plan for future expansion, renovation, and construction. The goals of the plan are:

1. To build facilities required by the County's Comprehensive Plan;
2. To support the physical development objectives incorporated in approved County plans which support and augment the Comprehensive Plan;
3. To improve financial planning by comparing needs with available resources, identifying alternate revenue sources, and estimating future bond issues and debt services;
4. To establish priorities among projects so that staff effort and limited funds are used to the best advantage;
5. To coordinate the interactions of the various County departments with State and Federal agencies involved in implementing capital projects;
6. To provide an accurate, central source of information on all planned public construction for citizens, agencies, and interested organizations.

The first year of the plan, the capital budget is adopted by the Board of County Commissioners and funds are appropriated. The next 5-year period is used for planning purposes and is not authorized by the Commissioners until the annual budget for those years are legally adopted.

Capital expenditure is the outlay of funds relating to capital projects that results in the acquisition or construction of capital assets. Capital project is defined as the purchase of land, construction of a new facility or building, renovation of an existing facility or building, or purchase of a major piece of equipment. The County has further defined, to include, a value greater than \$25,000 and has a multi-year service life.

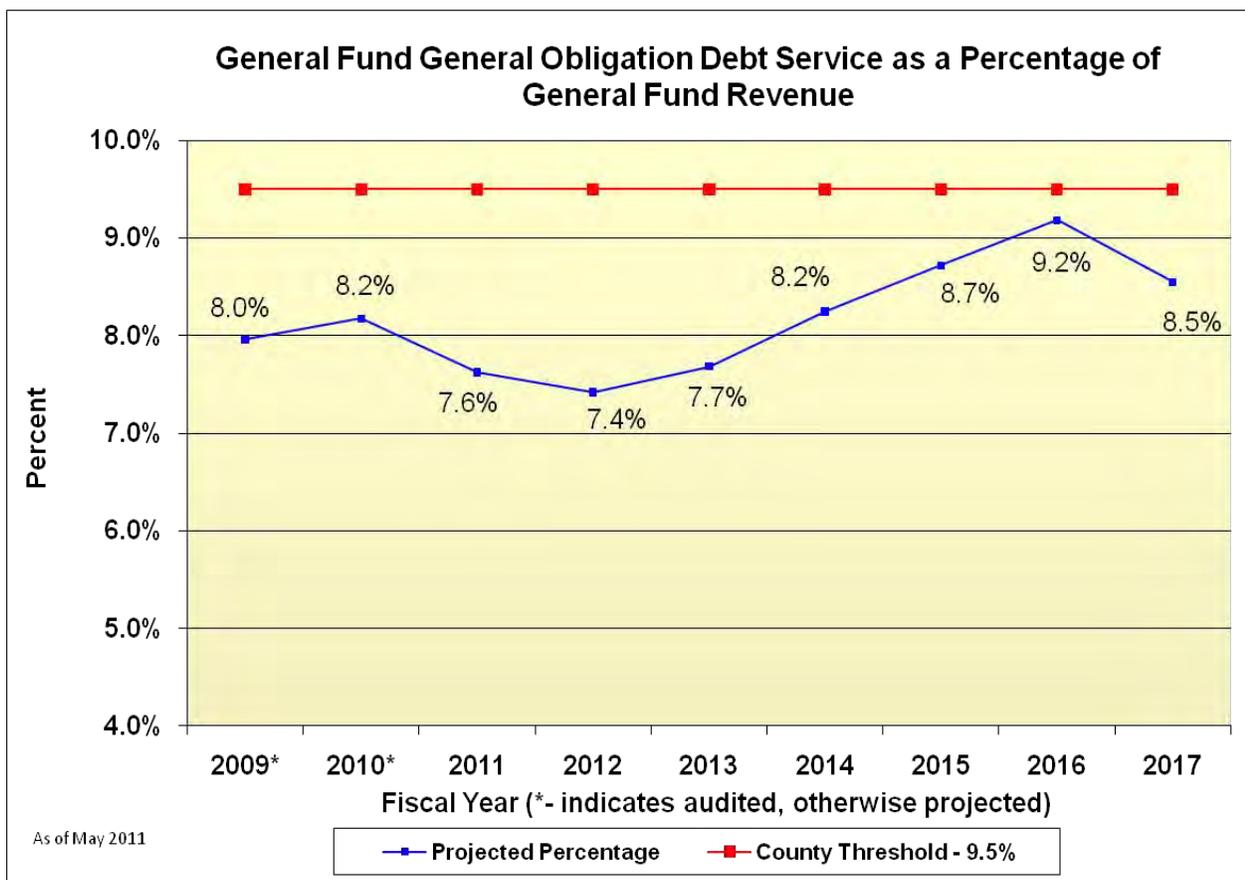
The CIP consists of two project categories; **Governmental Projects** and **Enterprise Fund Projects**. Governmental Projects include: Education, Public Facilities, Technology Services, Town Centers, Parks and Recreation, Public Works-Transportation, and Public Safety. Financing for these projects comes from the County's general fund, the sale of general obligation bonds, and federal/state funding. Funding for schools, roads, and recreation projects also comes from the collection of excise tax. These projects are accounted for in the Capital Project Fund and the debt payments associated with the sale of bonds are accounted for in the General Fund Operating Budget.

The Enterprise Fund Projects include: Water and Sewer, Solid Waste, Recycling, and the Chesapeake Hills Golf Course. Utility improvements in the Water and Sewer, Solid Waste and Recycling funds are funded from user fees, state and county loans, and general obligation bonds. The Golf Course is funded by user fees and if needed, will be supplemented by the general fund. These projects are accounted for in their individual Enterprise Funds and the debt payments associated with the sale of bonds or state loans are accounted for in the Enterprise Fund Operating Budgets.

There are various types of financial resources or revenues that are used to fund capital projects. Conventional revenue sources include: General Fund (Pay-go), General Obligation Bonds, grants from Federal and/or State agencies, excise tax, user fees, and state or county loans.

The General Fund, when used to fund capital projects, is normally limited to projects that are lower in costs and with shorter life spans or to supplement long term financing. General Fund refers to the collection of operating revenues from sources such as property taxes, income taxes, etc. The benefit of using this fund for projects is that no debt is acquired and the asset is fully paid for in one year while the benefit of the asset will continue into the future years. The downside to this funding is that tax rates or other revenue sources may have to be increased to cover the purchase of the capital assets.

Another revenue source is the sale of General Obligation Bonds, which are secured by the full faith and credit of the issuing body, and are generally considered to be payable from taxes and other general revenues. Bonds, when used to finance a capital projects, are limited to project costs in excess of \$500,000 and with a 15-year lifespan. The County's guideline is conservative and stipulates that the Debt Service threshold should not exceed 9.5% of General Fund Revenues. The County utilizes a Debt Affordability Model, which is shown below, as a guide to manage the debt level. The advantage of using this funding source for projects is that the financial impact is less of a burden on the taxpayer than if using General Fund and spreads the cost over the future generations using the facility/amenity. The disadvantage is that the interest expense related to the project is distributed over the life of the bond.



To ease the capital project financial burden the county receives supplemental assistance through state and local grants, excise tax revenues, water & sewer fees, and state loans.

Included as part of the CIP process, the debt levels and the scope of capital projects are established to determine their operational impact, if any, for both the General and Enterprise Funds. The operational and capital budgets are tied directly together. Additional infrastructure results in additional operating costs. Operating costs include: salary & wages, supplies, capital outlay, maintenance costs, and utilities.

Due to the pressures on the operating budget, under the current economic climate, several capital projects have been deferred beyond this six-year plan. See list below. Several of the projects listed had "seed" funds previously appropriated that are now being recommended to be reallocated to higher priority projects.

Capital Projects deferred from the FY2012-FY2017 Capital Improvement Plan

\$87,200,000

General Government

Agriculture Service Center -- \$3.7m
County Service Plaza – 2 -- \$7.9m
Fairview Library -- \$611k
Southern Branch Library -- \$5.5m
Southern Community Center - \$862k
Twin Beach Library -- \$5.5m

Public Works – Transportation

Boyd’s Turn Road -- \$2.9m
Lusby Parkway -- \$2.0m
Loop Road – PF Crossing -- \$800k
Loop Road – CMS Crossing -- \$800k
Skinners Turn Road -- \$6.7m
West Dares Beach Road -- \$3.3m
Wilson Road Improvements -- \$5.0m

Board of Education

Multi-Purpose Facility -- \$21.0m
Northern High School -- \$17.4m

Parks and Recreation

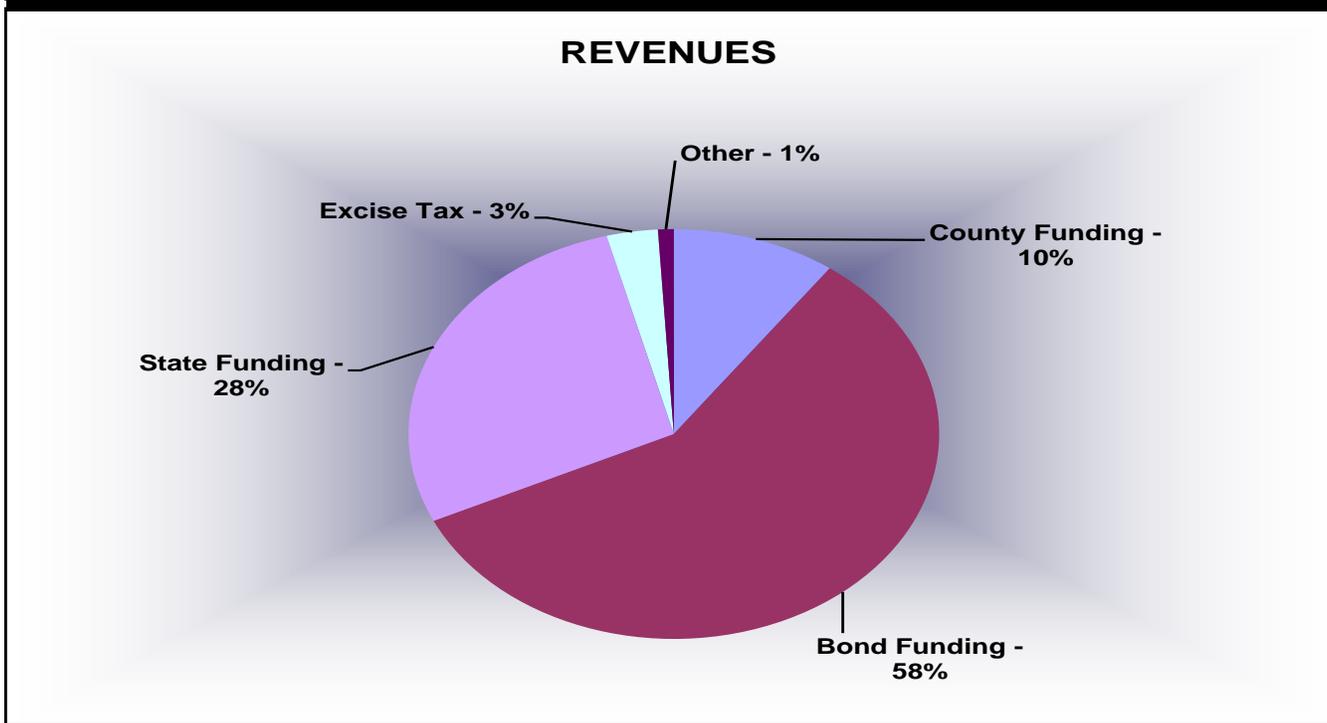
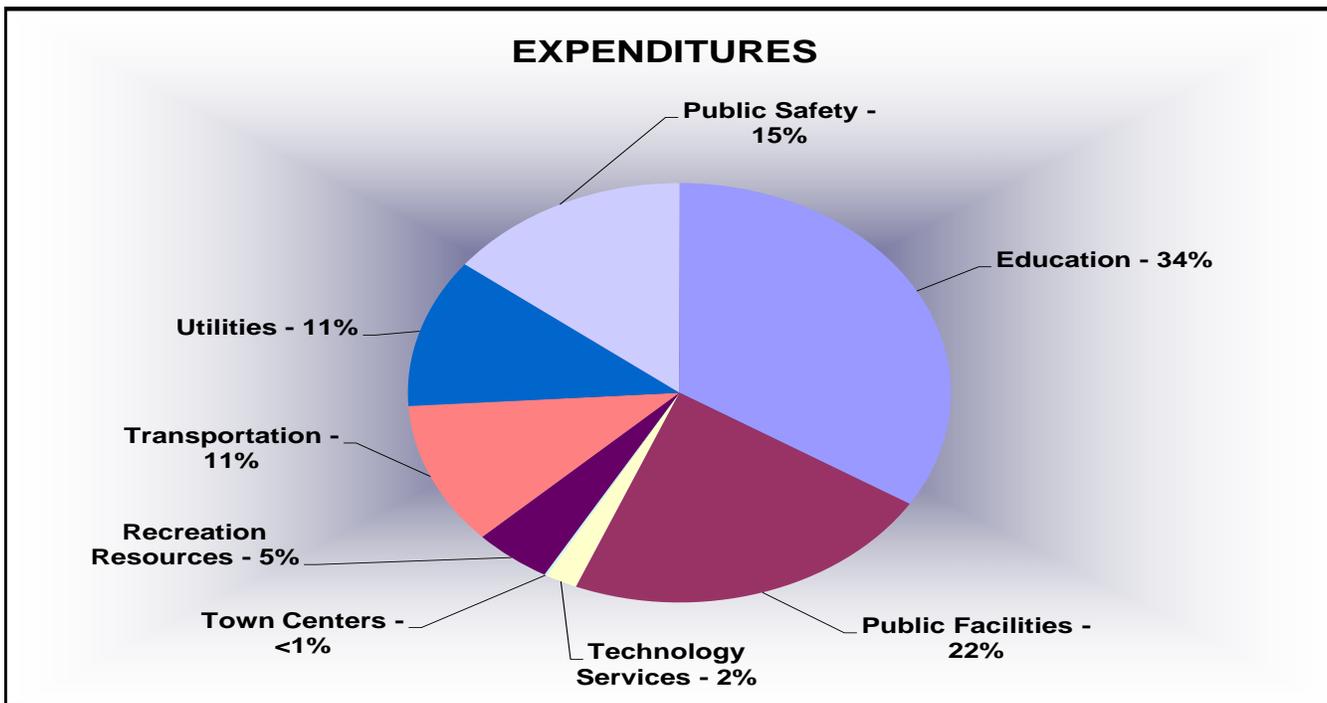
Biscoe Gray Master Plan -- \$200k
Cove Point Park -- \$530k
Dunkirk District Park -- \$1.3m
Hallowing Point Park -- \$1.2m

Components of the Capital Improvement Plan:

1. The Summary provides an overview of the capital budget for FY2012-FY2017 showing both expenditure and revenue categories by fiscal year.
2. The CIP Expenditure Section shows the projects by category over the six year period, providing the full scope of each project.
3. The CIP Revenue Section gives a breakout of sources of funding for each project by fiscal year.
4. The project summary sheets provide detailed information by project to include project description, project location, and the six year period for expenditures and revenues.

CAPITAL IMPROVEMENT PLAN

FY2012 - FY2017 Summary
\$217,568,987



SUMMARY

The summary provides an overview of the Capital Plan for the full six year span, showing both expenditure and revenue categories by fiscal year.

EXPENDITURES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Total
Education	\$11,808,000	\$11,507,000	\$10,389,937	\$5,008,000	\$13,184,000	\$21,820,000	\$73,716,937
Public Facilities	3,291,000	1,961,000	2,075,000	15,126,000	12,799,000	13,372,000	48,624,000
Technology Services	530,000	540,000	885,000	485,000	1,155,000	555,000	4,150,000
Town Centers	202,000	22,000	22,000	22,000	22,000	22,000	312,000
Recreation Resources	1,524,000	1,878,000	1,772,000	2,121,000	1,187,000	1,655,000	10,137,000
Public Works/Transportation	3,457,000	8,775,000	5,532,000	2,285,000	1,235,000	2,745,000	24,029,000
Public Works/Utilities	1,570,800	8,129,000	6,988,000	1,493,250	650,000	6,210,000	25,041,050
Public Safety	152,000	5,211,000	6,862,000	7,731,000	8,662,000	2,941,000	31,559,000
Total Expenditures	\$22,534,800	\$38,023,000	\$34,525,937	\$34,271,250	\$38,894,000	\$49,320,000	\$217,568,987

REVENUES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Total
County Funding*	\$1,909,000	\$3,338,000	\$3,141,000	\$3,430,000	\$5,439,000	\$4,502,000	\$21,759,000
Bond Funding - General Fund	8,948,000	16,612,000	17,981,689	21,331,000	17,394,000	27,624,000	109,890,689
Bond Funding - Enterprise Fund	2,904,000	2,145,000	4,067,000	1,218,250	530,000	5,510,000	16,374,250
State Grants/Loans	7,094,650	13,801,000	9,036,248	7,018,000	13,289,000	10,434,000	60,672,898
Excise Tax	1,451,150	1,364,000	300,000	999,000	2,122,000	550,000	6,786,150
Utilities Fees/Cap Conn/Other	228,000	763,000	0	275,000	120,000	700,000	2,086,000
Total Revenues	\$22,534,800	\$38,023,000	\$34,525,937	\$34,271,250	\$38,894,000	\$49,320,000	\$217,568,987

*Includes BOCC Capital Contingency projected funding of \$632,000

GOVERNMENTAL	PRIOR	FY 2012	FY 2013	FY 2014
EDUCATION	APPROPRIATION			
CONSTRUCTION				
Calvert High School Replacement				
A&E	\$4,157,000	\$340,000	\$250,000	\$150,000
Construction	\$22,922,063	\$9,146,000	\$9,146,000	\$4,282,937
Equipment	\$638,000	\$445,000	\$250,000	
Grandstand and lighting		\$660,000		
Northern High School Reno/Addition				
A&E				\$2,700,000
Construction				
Equipment				
Northern Middle School Reno/Addition				
Feasibility Study				\$105,000
A&E				
Brooks Administration Building				
Feasibility Study	\$104,000			
A&E		\$316,000	\$335,000	
Construction				\$726,000
Subtotal Construction	\$27,821,063	\$10,907,000	\$9,981,000	\$7,963,937
MAINTENANCE PROJECTS				
ADA and Security Improvements				
Multi-Purpose Facility				
Appeal Elem. - A&E for Roof Replacement		\$24,000	\$443,000	
Beach Elem. - Stage Addition				
Beach Elem. - Feasibility Study				
Calvert High School - Track Resurface				
Huntingtown Elem. - Roof Replacement				
Mt. Harmony Elem. - HVAC				
Mutual Elem. - A&E for Roof Replacement	\$21,000	\$210,000		
Mutual Elem. - Fire Supp. & Interior Reno.			\$250,000	\$2,426,000
Patuxent High - Roof Consultant & Repair				
Plum Point Elem. - A&E for Roof Replacement		\$41,000	\$833,000	
Plum Point Middle - Roof Replacement	\$50,000	\$585,000		
Sunderland Elem. - A&E for Roof Replacement		\$41,000		
Subtotal Maintenance	\$71,000	\$901,000	\$1,526,000	\$2,426,000
TOTAL EDUCATION	\$27,892,063	\$11,808,000	\$11,507,000	\$10,389,937

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	PROJECT	GOVERNMENTAL
			TOTALS FY12-FY17	EDUCATION
				CONSTRUCTION
			\$24,669,937	Calvert High School Replacement
				A&E
				Construction
				Equipment
				Grandstand and lighting
			\$30,750,000	Northern High School Reno/Addition
\$1,000,000	\$400,000	\$650,000		A&E
	\$9,000,000	\$16,500,000		Construction
		\$500,000		Equipment
			\$2,605,000	Northern Middle School Reno/Addition
				Feasibility Study
		\$2,500,000		A&E
			\$4,002,000	Brooks Administration Building
				Feasibility Study
				A&E
\$2,625,000				Construction
\$3,625,000	\$9,400,000	\$20,150,000	\$62,026,937	Subtotal Construction
				MAINTENANCE PROJECTS
	\$100,000	\$100,000	\$200,000	ADA and Security Improvements
	\$75,000		\$75,000	Multi-Purpose Facility
			\$467,000	Appeal Elem. - A&E for Roof Replacement
\$550,000			\$550,000	Beach Elem. - Stage Addition
		\$120,000	\$120,000	Beach Elem. - Feasibility Study
		\$110,000	\$110,000	Calvert High School - Track Resurface
	\$150,000		\$150,000	Huntingtown Elem. - Roof Replacement
	\$3,423,000		\$3,423,000	Mt. Harmony Elem. - HVAC
			\$210,000	Mutual Elem. - A&E for Roof Replacement
			\$2,676,000	Mutual Elem. - Fire Supp. & Interior Reno.
	\$36,000	\$1,340,000	\$1,376,000	Patuxent High - Roof Consultant & Repair
			\$874,000	Plum Point Elem. - A&E for Roof Replacement
			\$585,000	Plum Point Middle - Roof Replacement
\$833,000			\$874,000	Sunderland Elem. - A&E for Roof Replacement
\$1,383,000	\$3,784,000	\$1,670,000	\$11,690,000	Subtotal Maintenance
\$5,008,000	\$13,184,000	\$21,820,000	\$73,716,937	TOTAL EDUCATION

GOVERNMENTAL	PRIOR	FY 2012	FY 2013	FY 2014
PUBLIC FACILITIES	APPROPRIATION			
HVAC Replacements				
Calvert House				\$53,000
Calvert Pines				\$122,000
Courthouse				\$8,000
Health Department			\$78,000	
Mt. Hope Comm Ctr				
Northeast Comm Ctr		\$120,000		
Southern Comm Ctr		\$24,000		
Roof Replacement Schedule				
Flag Pond		\$30,000		
Hughes Tree Farm			\$15,000	
Northeast Comm Ctr				\$267,000
County Services Plaza 2				
A&E				
Construction				
Equipment				
County Services Plaza - Façade		\$57,000		
Calvert Marine Museum				
Master Plan Implementation	\$80,000	\$160,000	\$1,750,000	\$75,000
Roof Replacement	\$50,000	\$25,000		
Drum Point Lighthouse Roof Repair				
Collections Boat			\$68,000	
Land Acquisition				\$1,300,000
Boat Basin Timber Replacement			\$50,000	\$50,000
Otter Exhibit		\$50,000		
Security System Upgrades - Countywide		\$117,000		
Detention Center				
A&E	\$600,000	\$600,000		
Construction				\$200,000
Paint Housing Units	\$35,000	\$20,000		
Work Release Facility	\$2,156,000			
College of Southern Maryland				
A&E	\$346,500			
Construction	\$2,647,000	\$434,000		
Equipment		\$1,654,000		
Libraries				
Southern Branch Library				
Community/Senior Centers				
Southern Comm/Senior Ctr - Renovations	\$30,000			
Calvert Pines Senior Center	\$30,000			
TOTAL PUBLIC FACILITIES	\$5,974,500	\$3,291,000	\$1,961,000	\$2,075,000

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	PROJECT	GOVERNMENTAL
			TOTALS FY12-FY17	PUBLIC FACILITIES
				HVAC Replacements
			\$53,000	Calvert House
			\$122,000	Calvert Pines
			\$8,000	Courthouse
			\$78,000	Health Department
\$10,000			\$10,000	Mt. Hope Comm Ctr
			\$120,000	Northeast Comm Ctr
			\$24,000	Southern Comm Ctr
				Roof Replacement Schedule
			\$30,000	Flag Pond
			\$15,000	Hughes Tree Farm
			\$267,000	Northeast Comm Ctr
				County Services Plaza 2
\$1,612,000			\$1,612,000	A&E
		\$12,740,000	\$12,740,000	Construction
		\$624,000	\$624,000	Equipment
\$57,000			\$114,000	County Services Plaza - Façade
				Calvert Marine Museum
			\$1,985,000	Master Plan Implementation
			\$25,000	Roof Replacement
	\$83,000		\$83,000	Drum Point Lighthouse Roof Repair
			\$68,000	Collections Boat
			\$1,300,000	Land Acquisition
			\$100,000	Boat Basin Timber Replacement
			\$50,000	Otter Exhibit
			\$117,000	Security System Upgrades - Countywide
				Detention Center
			\$600,000	A&E
\$12,000,000	\$12,000,000		\$24,200,000	Construction
			\$20,000	Paint Housing Units
\$1,447,000			\$1,447,000	Work Release Facility
				College of Southern Maryland
			\$0	A&E
			\$434,000	Construction
			\$1,654,000	Equipment
				Libraries
	\$613,000		\$613,000	Southern Branch Library
				Community/Senior Centers
	\$103,000		\$103,000	Southern Comm/Senior Ctr - Renovations
		\$8,000	\$8,000	Calvert Pines Senior Center
\$15,126,000	\$12,799,000	\$13,372,000	\$48,624,000	TOTAL PUBLIC FACILITIES

GOVERNMENTAL	PRIOR	FY 2012	FY 2013	FY 2014
	APPROPRIATION			
TECHNOLOGY SERVICES				
GIS Implementation			\$175,000	\$250,000
Wireless Infrastructure			\$100,000	\$80,000
Public Safety System		\$55,000	\$110,000	
Licenses	\$350,000	\$175,000		
Network Infrastructure				\$350,000
Major System Replacement			\$100,000	\$150,000
Phone System Upgrade		\$300,000		
Major System Review	\$55,000		\$55,000	\$55,000
TOTAL TECHNOLOGY SERVICES	\$405,000	\$530,000	\$540,000	\$885,000
TOWN CENTERS				
Solomon's Town Center				
Waterman's Wharf		\$22,000	\$22,000	\$22,000
St. Leonard Town Center				
Second Exit Study		\$180,000		
TOTAL TOWN CENTERS	\$0	\$202,000	\$22,000	\$22,000

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	PROJECT	GOVERNMENTAL
			TOTALS FY12-FY17	
				TECHNOLOGY SERVICES
			\$425,000	GIS Implementation
\$80,000		\$100,000	\$360,000	Wireless Infrastructure
			\$165,000	Public Safety System
		\$200,000	\$375,000	Licenses
\$350,000	\$400,000		\$1,100,000	Network Infrastructure
	\$700,000	\$200,000	\$1,150,000	Major System Replacement
			\$300,000	Phone System Upgrade
\$55,000	\$55,000	\$55,000	\$275,000	Major System Review
\$485,000	\$1,155,000	\$555,000	\$4,150,000	TOTAL TECHNOLOGY SERVICES
				TOWN CENTERS
				Solomon's Town Center
\$22,000	\$22,000	\$22,000	\$132,000	Waterman's Wharf
				St. Leonard Town Center
			\$180,000	Second Exit Study
\$22,000	\$22,000	\$22,000	\$312,000	TOTAL TOWN CENTERS

GOVERNMENTAL	PRIOR	FY 2012	FY 2013	FY 2014
RECREATION RESOURCES	APPROPRIATION			
PARKS & COMMUNITY CENTERS				
Chesapeake Hills Golf Course (Enterprise)				
Renovation of Banquet Area/Pro Shop	\$153,000			\$1,200,000
Replacement of Irrigation System		\$504,000	\$624,000	
Cove Point Park				
Re-light Fields 1 & 2				\$383,000
Expand Maintenance Building		\$129,000		
Skateboard Park		\$64,000	\$672,000	
Tennis Court Renovation		\$101,000		
Paved Pathways & Lights				
Dunkirk Park				
Skateboard Park Ramp Replacements		\$229,000		
Multi-purpose Field Restrooms				
Picnic Area				
Hallowing Point Park				
Playground & Parking		\$416,000	\$481,000	
Restroom/Snack Stand Complex				
Basketball Courts				
Street & Parking Lot Lighting				
Beach Elementary				
Tennis Court Renovation			\$51,000	
Northeast Comm Ctr				
Gym Floor Replacement		\$81,000		
Solomon's Town Center Park				
Field Lighting				
NATURAL RESOURCE SITES				
Battle Creek Cypress Swamp				
Renovation of Exhibits	\$25,000			\$189,000
Road & Parking Improvements				
Addition/Renovation	\$20,000			
Kings Landing Park				
Parking				
Biscoe Gray Heritage Farm				
Master Plan Implementation	\$100,000		\$50,000	
TOTAL RECREATION RESOURCES	\$298,000	\$1,524,000	\$1,878,000	\$1,772,000

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	PROJECT	GOVERNMENTAL
			TOTALS FY12-FY17	RECREATION RESOURCES
				PARKS & COMMUNITY CENTERS
			\$3,192,000	Chesapeake Hills Golf Course (Enterprise)
\$864,000				Renovation of Banquet Area/Pro Shop
				Replacement of Irrigation System
			\$1,372,000	Cove Point Park
				Re-light Fields 1 & 2
				Expand Maintenance Building
				Skateboard Park
				Tennis Court Renovation
		\$23,000		Paved Pathways & Lights
			\$1,192,000	Dunkirk Park
	\$200,000			Skateboard Park Ramp Replacements
	\$103,000	\$660,000		Multi-purpose Field Restrooms
				Picnic Area
			\$2,681,000	Hallowing Point Park
\$682,000				Playground & Parking
				Restroom/Snack Stand Complex
	\$74,000	\$772,000		Basketball Courts
	\$256,000			Street & Parking Lot Lighting
			\$51,000	Beach Elementary
				Tennis Court Renovation
			\$81,000	Northeast Comm Ctr
				Gym Floor Replacement
			\$454,000	Solomon's Town Center Park
	\$454,000			Field Lighting
				NATURAL RESOURCE SITES
			\$434,000	Battle Creek Cypress Swamp
\$75,000				Renovation of Exhibits
\$170,000				Road & Parking Improvements
				Addition/Renovation
			\$280,000	Kings Landing Park
\$280,000				Parking
			\$400,000	Biscoe Gray Heritage Farm
\$50,000	\$100,000	\$200,000		Master Plan Implementation
\$2,121,000	\$1,187,000	\$1,655,000	\$10,137,000	TOTAL RECREATION RESOURCES

GOVERNMENTAL	PRIOR	FY 2012	FY 2013	FY 2014
PUBLIC WORKS	APPROPRIATION			
TRANSPORTATION				
Barstow Gas Remediation	\$41,500	\$628,000		
Bridge Maintenance Repairs	\$360,000		\$60,000	\$60,000
CMM Turning Lane				\$87,000
Dowell Road Widening	\$4,028,000	\$161,000	\$4,680,000	
Fairground Road Improvements	\$2,968,000	\$119,000		
Lake Karylbrook Dam	\$50,000	\$275,000		
PF Loop Rd - Rt. 231	\$702,000	\$1,210,000	\$1,100,000	
PF Loop Rd - FoxRun/Armory/DaresBch	\$14,928,000		\$2,100,000	
Road Tax Districts			\$50,000	\$100,000
SHA signal matching funds		\$60,000	\$60,000	\$60,000
Sidewalk Program			\$75,000	\$125,000
Skipjack Road @ MD 231			\$350,000	\$150,000
Storm Drainage Projects		\$120,000	\$120,000	\$120,000
Transportation Safety Projects			\$180,000	\$180,000
W. Dares Beach Road Improvements	\$80,000			
Williams Road/CSM Improvements	\$660,000			\$4,650,000
Wilson Road Improvements	\$990,000	\$884,000		
TOTAL TRANSPORTATION	\$24,807,500	\$3,457,000	\$8,775,000	\$5,532,000

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	PROJECT	GOVERNMENTAL
			TOTALS FY12-FY17	PUBLIC WORKS
				TRANSPORTATION
			\$628,000	Barstow Gas Remediation
\$60,000	\$60,000	\$60,000	\$300,000	Bridge Maintenance Repairs
	\$455,000		\$542,000	CMM Turning Lane
			\$4,841,000	Dowell Road Widening
			\$119,000	Fairground Road Improvements
			\$275,000	Lake Karylbrook Dam
			\$2,310,000	PF Loop Rd - Rt. 231
			\$2,100,000	PF Loop Rd - FoxRun/Armory/DaresBch
\$100,000	\$100,000	\$100,000	\$450,000	Road Tax Districts
\$60,000	\$60,000	\$60,000	\$360,000	SHA signal matching funds
\$125,000	\$125,000	\$125,000	\$575,000	Sidewalk Program
\$1,200,000			\$1,700,000	Skipjack Road @ MD 231
\$120,000	\$120,000	\$120,000	\$720,000	Storm Drainage Projects
\$180,000	\$180,000	\$180,000	\$900,000	Transportation Safety Projects
\$440,000	\$135,000	\$2,100,000	\$2,675,000	W. Dares Beach Road Improvements
			\$4,650,000	Williams Road/CSM Improvements
			\$884,000	Wilson Road Improvements
\$2,285,000	\$1,235,000	\$2,745,000	\$24,029,000	TOTAL TRANSPORTATION

ENTERPRISE	PRIOR	FY 2012	FY 2013	FY 2014
PUBLIC WORKS	APPROPRIATION			
UTILITIES				
LANDFILL PROJECTS				
Mt. Hope Convenience Center	\$2,583,000	\$94,000		
Subtotal Landfill	\$2,583,000	\$94,000	\$0	\$0
SEWER PROJECTS				
CB WWTP Reconstruction and ENR Upgrd	\$3,507,200	(\$811,200)	\$721,000	\$721,000
Industrial Park WWTP Upgrade	\$1,530,000	\$61,000		
Prince Frederick Sewer Line CMH to CMS	\$220,000	\$59,000	\$817,000	
Prince Frederick WWTP#1 Plant Upgrade			\$263,000	\$4,586,000
Prince Frederick PS#3 to Church Street			\$525,000	
Prince Frederick PS#2 to WWTP#2			\$553,000	\$553,000
Prince Frederick CMH WWPS Upgrade				\$26,000
Prince Frederick Dares Beach to PS#3				\$65,000
Prince Frederick PS#3 to Rt.231				
Prince Frederick PS#6 Upgrade				
Prince Frederick WWTP#2 to WWTP#1				
Solomon's Lab Expansion	\$270,752			
Solomon's WWTP Upgrade	\$75,000	\$315,000	\$5,000,000	
Solomon's Headworks Retrofit	\$340,000	\$939,000		
Solomon's Forcemain Study/Upgrade	\$425,000	\$17,000		
Solomon's WWPS Upgrade - Dowell Road	\$1,065,000	\$40,000		
Solomon's WWTP Improvements	\$650,000	\$653,000		
Solomon's Rehab WWTP Disposal Fields				
Solomon's Harbor WWPS Upgrade				
Subtotal Sewer	\$8,082,952	\$1,272,800	\$7,879,000	\$5,951,000
WATER PROJECTS				
Chesapeake Hgts/Dares Beach Water Trtmt	\$752,500	\$30,000		
Chesapeake Heights Water System Upgrade				
Dowell Road Well Relocation				
Hunting Hills Water System Upgrade	\$834,000	\$29,000		
Kenwood Tank Replacement				
Lakewood Water System Upgrade	\$899,320	\$40,000		
Paris Oaks Pump Station Rehab				
St. Leonard Well and Elevated Storage	\$398,000	\$105,000	\$250,000	\$1,037,000
White Sands Tank Replacement				
Subtotal Water	\$2,883,820	\$204,000	\$250,000	\$1,037,000
TOTAL UTILITIES	\$13,549,772	\$1,570,800	\$8,129,000	\$6,988,000
TOTAL PUBLIC WORKS	\$38,357,272	\$5,027,800	\$16,904,000	\$12,520,000

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	PROJECT	ENTERPRISE
			TOTALS FY12-FY17	PUBLIC WORKS
				UTILITIES
				LANDFILL PROJECTS
			\$94,000	Mt. Hope Convenience Center
\$0	\$0	\$0	\$94,000	Subtotal Landfill
				SEWER PROJECTS
			\$630,800	CB WWTP Reconstruction and ENR Upgrd
			\$61,000	Industrial Park WWTP Upgrade
			\$876,000	Prince Frederick Sewer Line CMH to CMS
			\$4,849,000	Prince Frederick WWTP#1 Plant Upgrade
			\$525,000	Prince Frederick PS#3 to Church Street
			\$1,106,000	Prince Frederick PS#2 to WWTP#2
\$656,000			\$682,000	Prince Frederick CMH WWPS Upgrade
\$482,250			\$547,250	Prince Frederick Dares Beach to PS#3
	\$65,000	\$600,000	\$665,000	Prince Frederick PS#3 to Rt.231
	\$30,000	\$750,000	\$780,000	Prince Frederick PS#6 Upgrade
\$275,000			\$275,000	Prince Frederick WWTP#2 to WWTP#1
	\$60,000	\$700,000	\$760,000	Solomon's Lab Expansion
			\$5,315,000	Solomon's WWTP Upgrade
			\$939,000	Solomon's Headworks Retrofit
			\$17,000	Solomon's Forcemain Study/Upgrade
			\$40,000	Solomon's WWPS Upgrade - Dowell Road
			\$653,000	Solomon's WWTP Improvements
\$80,000	\$250,000	\$750,000	\$1,080,000	Solomon's Rehab WWTP Disposal Fields
	\$10,000	\$750,000	\$760,000	Solomon's Harbor WWPS Upgrade
\$1,493,250	\$415,000	\$3,550,000	\$20,561,050	Subtotal Sewer
				WATER PROJECTS
			\$30,000	Chesapeake Hgts/Dares Beach Water Trtmt
	\$35,000	\$500,000	\$535,000	Chesapeake Heights Water System Upgrade
	\$40,000	\$460,000	\$500,000	Dowell Road Well Relocation
			\$29,000	Hunting Hills Water System Upgrade
	\$30,000	\$350,000	\$380,000	Kenwood Tank Replacement
			\$40,000	Lakewood Water System Upgrade
	\$100,000	\$1,000,000	\$1,100,000	Paris Oaks Pump Station Rehab
			\$1,392,000	St. Leonard Well and Elevated Storage
	\$30,000	\$350,000	\$380,000	White Sands Tank Replacement
\$0	\$235,000	\$2,660,000	\$4,386,000	Subtotal Water
\$1,493,250	\$650,000	\$6,210,000	\$25,041,050	TOTAL UTILITIES
\$3,778,250	\$1,885,000	\$8,955,000	\$49,070,050	TOTAL PUBLIC WORKS

GOVERNMENTAL	PRIOR	FY 2012	FY 2013	FY 2014
PUBLIC SAFETY	APPROPRIATION			
800n MHZ System Expansion - 6th Tower			\$2,927,000	
800 MHZ Digital Communication Systems				\$5,831,000
FIRE & RESCUE APPARATUS				
North Beach VFD & RS				
Replace Ambulance #18	\$161,000			
Replace Command #1			\$62,000	
Rehab Engine #11			\$150,000	
Replace Bush #1				\$70,000
Replace Rescue #1				
Rehab Engine #12				
Replace Tower #1				
Replace Ambulance #19				
Rehab Boat #1				
Prince Frederick VFD				
Replace Engine #22	\$461,000			
Replace Tanker #2	\$380,000			
Replace Command #2			\$62,000	
Replace Bush #2				
Solomon's VRS & FD				
Replace Ambulance #39	\$161,000			
Replace Command #3 (Annex)			\$62,000	
Rehab Engine #31			\$150,000	
Replace Command #3				
Replace Rescue #3				
Replace Ambulance #38				
Rehab Boat #3				
Replace Engine #31				
Replace Engine #33				
Replace Truck #3				
Prince Frederick VRS				
Replace Command #4			\$62,000	
Replace Ambulance #48			\$171,000	
Replace Ambulance #49				\$181,000
Replace Ambulance #47				
Rehab Boat #4				
Dunkirk VFD & RS				
Replace Ambulance #58			\$171,000	
Replace Ambulance #59			\$171,000	
Purchase 3rd Ambulance	\$0			
Replace Command #5			\$62,000	
Rehab Engine #52			\$150,000	
Replace Brush #5				

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	PUBLIC SAFETY	GOVERNMENTAL
			TOTALS FY12-FY17	PUBLIC SAFETY
			\$2,927,000	800n MHZ System Expansion - 6th Tower
\$5,831,000	\$5,831,000		\$17,493,000	800 MHZ Digital Communication Systems
				FIRE & RESCUE APPARATUS
			\$2,687,000	North Beach VFD & RS
				Replace Ambulance #18
				Replace Command #1
				Rehab Engine #11
\$673,000				Replace Bush #1
	\$179,000			Replace Rescue #1
	\$1,273,000			Rehab Engine #12
		\$215,000		Replace Tower #1
		\$65,000		Replace Ambulance #19
			\$137,000	Rehab Boat #1
				Prince Frederick VFD
				Replace Engine #22
				Replace Tanker #2
				Replace Command #2
\$75,000				Replace Bush #2
			\$3,768,000	Solomon's VRS & FD
				Replace Ambulance #39
				Replace Command #3 (Annex)
\$69,000				Rehab Engine #31
\$673,000				Replace Command #3
	\$203,000			Replace Rescue #3
	\$62,000			Replace Ambulance #38
	\$582,000			Rehab Boat #3
		\$617,000		Replace Engine #31
		\$1,350,000		Replace Engine #33
			\$679,000	Replace Truck #3
				Prince Frederick VRS
				Replace Command #4
				Replace Ambulance #48
	\$203,000			Replace Ambulance #49
	\$62,000			Replace Ambulance #47
			\$632,000	Rehab Boat #4
				Dunkirk VFD & RS
				Replace Ambulance #58
				Replace Ambulance #59
				Purchase 3rd Ambulance
				Replace Command #5
				Rehab Engine #52
	\$78,000			Replace Brush #5

GOVERNMENTAL	PRIOR	FY 2012	FY 2013	FY 2014
PUBLIC SAFETY	APPROPRIATION			
Huntingtown VFD & RS				
Replace Ambulance #69			\$171,000	
Replace Command #6			\$62,000	
Rehab Squad #6			\$110,000	
Replace Ambulance #68				\$181,000
Replace Engine #62				
St. Leonard VFD & RS				
Replace Ambulance #79	\$161,000			
Replace Ambulance #78			\$171,000	
Rehab Engine #72			\$150,000	
Rehab Engine #71				
Replace Brush #7				
Replace Command #7				
Calvert Advanced Life Support				
Replace Medic #105			\$93,000	
Replace Medic #101			\$93,000	
Replace Medic #103				\$99,000
Replace Medic #102				
Replace Medic #104				
Calvert Dive Team				
Replace Dive Rescue #12	\$58,000			
Subtotal Apparatus	\$1,382,000	\$0	\$2,123,000	\$531,000
PUBLIC SAFETY				
FIRE & RESCUE FACILITIES				
North Beach VFD & RS				
Resurface Parking Lot				
Prince Frederick VFD				
Repair Roof		\$152,000		
Emergency Generator			\$161,000	
A & E				\$250,000
Solomon's VRS & FD				
A & E				\$250,000
Dunkirk VFD & RS				
Water Supply Storage Tanks				
Subtotal Facilities	\$0	\$152,000	\$161,000	\$500,000
TOTAL PUBLIC SAFETY	\$1,382,000	\$152,000	\$5,211,000	\$6,862,000
TOTAL FY2012-FY2017 CIP	\$71,224,085	\$22,534,800	\$38,023,000	\$34,525,937

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	PROJECT	GOVERNMENTAL
			TOTALS FY12-FY17	PUBLIC SAFETY
			\$1,141,000	Huntingtown VFD & RS
				Replace Ambulance #69
				Replace Command #6
				Rehab Squad #6
		\$617,000		Replace Ambulance #68
				Replace Engine #62
			\$645,000	St. Leonard VFD & RS
				Replace Ambulance #79
				Replace Ambulance #78
\$169,000				Rehab Engine #72
	\$78,000			Rehab Engine #71
		\$77,000		Replace Brush #7
				Replace Command #7
			\$501,000	Calvert Advanced Life Support
				Replace Medic #105
				Replace Medic #101
\$105,000				Replace Medic #103
	\$111,000			Replace Medic #102
				Replace Medic #104
			\$0	Calvert Dive Team
				Replace Dive Rescue #12
\$1,764,000	\$2,831,000	\$2,941,000	\$10,190,000	Subtotal Apparatus
				PUBLIC SAFETY
				FIRE & RESCUE FACILITIES
			\$61,000	North Beach VFD & RS
\$61,000				Resurface Parking Lot
			\$563,000	Prince Frederick VFD
				Repair Roof
				Emergency Generator
				A & E
			\$250,000	Solomon's VRS & FD
				A & E
			\$75,000	Dunkirk VFD & RS
\$75,000				Water Supply Storage Tanks
\$136,000	\$0	\$0	\$949,000	Subtotal Facilities
\$7,731,000	\$8,662,000	\$2,941,000	\$31,559,000	TOTAL PUBLIC SAFETY
\$34,271,250	\$38,894,000	\$49,320,000	\$217,568,987	TOTAL FY2012-FY2017 CIP

FISCAL 2012 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Calvert High School Replacement						
A&E		\$340,000				\$340,000
Construction		\$2,724,000	\$6,422,000			\$9,146,000
Equipment		\$445,000				\$445,000
Grandstand and lighting		\$660,000				\$660,000
Brooks Administration Building						
A&E		\$316,000				\$316,000
Subtotal Construction	\$0	\$4,485,000	\$6,422,000	\$0	\$0	\$10,907,000
MAINTENANCE						
Appeal Elem - A&E for Roof Replacement				\$24,000		\$24,000
Mutual Elem - Roof Replacement			\$128,000	\$82,000		\$210,000
Plum Point Elem - A&E for Roof Replacement				\$41,000		\$41,000
Plum Point Middle - Roof Replacement			\$356,850	\$228,150		\$585,000
Sunderland Elem - A&E for Roof Replacement				\$41,000		\$41,000
Subtotal Maintenance	\$0	\$0	\$484,850	\$416,150	\$0	\$901,000
TOTAL EDUCATION	\$0	\$4,485,000	\$6,906,850	\$416,150	\$0	\$11,808,000
TECHNOLOGY SERVICES						
Public Safety System	\$55,000					\$55,000
Licenses	\$175,000					\$175,000
Phone System Upgrade	\$300,000					\$300,000
TOTAL TECHNOLOGY SERVICES	\$530,000	\$0	\$0	\$0	\$0	\$530,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
St. Leonard Town Center						
Second Exit Study	\$180,000					\$180,000
TOTAL TOWN CENTERS	\$202,000	\$0	\$0	\$0	\$0	\$202,000
PUBLIC FACILITIES						
HVAC Replacements						
Northeast Comm Ctr	\$120,000					\$120,000
Southern Comm Ctr	\$24,000					\$24,000
County Services Plaza 1 - Façade	\$57,000					\$57,000
Roof Replacement Schedule						
Flag Pond	\$30,000					\$30,000
Security System Upgrades - Countywide	\$117,000					\$117,000
Calvert Marine Museum						
Master Plan Implementation		\$160,000				\$160,000
Roof Replacement	\$25,000					\$25,000
Otter Exhibit	\$50,000					\$50,000
Detention Center						
A&E		\$300,000	\$300,000			\$600,000
Paint Housing Units	\$20,000					\$20,000
College of Southern Maryland						
Construction		\$109,000	\$325,000			\$434,000
Equipment		\$604,000	\$1,050,000			\$1,654,000
TOTAL PUBLIC FACILITIES	\$443,000	\$1,173,000	\$1,675,000	\$0	\$0	\$3,291,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2012 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
RECREATION RESOURCES	FUNDS	FINANCING	FUNDS	TAX		TOTAL
PARKS & COMMUNITY CENTERS						
Chesapeake Hills Golf Course						
Replacement of Irrigation System		\$504,000				\$504,000
Cove Point Park						
Skate Park		\$64,000				\$64,000
Expand Maintenance Building	\$129,000					\$129,000
Tennis Court Renovation	\$101,000					\$101,000
Dunkirk District Park						
Skateboard Park Ramp Replacements	\$211,000			\$18,000		\$229,000
Hallowing Point Park						
Playground & Parking			\$74,000	\$342,000		\$416,000
Northeast Comm Ctr						
Gym Floor Replacement	\$81,000					\$81,000
TOTAL RECREATION RESOURCES	\$522,000	\$568,000	\$74,000	\$360,000	\$0	\$1,524,000
PUBLIC WORKS						
TRANSPORTATION						
Barstow Gas Remediation		\$628,000				\$628,000
Dowell Road Widening				\$161,000		\$161,000
Fairground Road Improvements				\$119,000		\$119,000
Lake Karylbrook Dam				\$275,000		\$275,000
PF Loop Road - Rt. 231		\$1,210,000				\$1,210,000
SHA signal matching funds	\$60,000					\$60,000
Storm Drainage Projects				\$120,000		\$120,000
Wilson Road Improvements		\$884,000				\$884,000
TOTAL TRANSPORTATION	\$60,000	\$2,722,000	\$0	\$675,000	\$0	\$3,457,000
UTILITIES (Enterprise Fund)						
LANDFILL PROJECTS						
Mt. Hope Convenience Center					UTIL FEES	\$94,000
Subtotal-Landfill	\$0	\$0	\$0	\$0	\$94,000	\$94,000
SEWER PROJECTS						
CB WWTP Reconstruction and ENR Upgrd			(\$811,200)			(\$811,200)
Industrial Park WWTP Upgrade		\$811,000	(\$750,000)	(\$16,667)	\$16,667	\$61,000
Prince Frederick Sewer Line CMH to CMS		\$59,000				\$59,000
Solomon's Lab Expansion						\$0
Solomon's WWTP Upgrade					\$315,000	\$315,000
Solomon's Headworks Retrofit		\$939,000				\$939,000
Solomon's Forcemain Study/Upgrade		\$442,000			(\$425,000)	\$17,000
Solomon's WWPS Upgrade - Dowell Road					\$40,000	\$40,000
Solomon's WWTP Improvements		\$653,000				\$653,000
Subtotal Sewer	\$0	\$2,904,000	(\$1,561,200)	(\$16,667)	(\$53,333)	\$1,272,800
WATER PROJECTS						
Ches.Hghts/Dares Bch.Water Treatment					\$30,000	\$30,000
Hunting Hills Water System Upgrade					\$29,000	\$29,000
Lakewood Water System Upgrade					\$40,000	\$40,000
St. Leonard Well and Elevated Storage					\$105,000	\$105,000
Subtotal Water	\$0	\$0	\$0	\$0	\$204,000	\$204,000
TOTAL UTILITIES	\$0	\$2,904,000	(\$1,561,200)	(\$16,667)	\$244,667	\$1,570,800

FISCAL 2012 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC SAFETY	FUNDS	FINANCING	FUNDS	TAX		TOTAL
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Replace Apparatus						\$0
Prince Frederick VFD						
Replace Apparatus						\$0
Solomon's VRS & FD						
Replace Apparatus						\$0
Dunkirk VFD & RS						\$0
Purchase Apparatus						\$0
St. Leonard VFD & RS						
Replace Apparatus						\$0
Calvert Dive Team						
Replace Apparatus						\$0
Subtotal Apparatus	\$0	\$0	\$0	\$0	\$0	\$0
FIRE & RESCUE FACILITIES						
Prince Frederick VFD						
Roof	\$152,000					\$152,000
Subtotal Facilities	\$152,000	\$0	\$0	\$0	\$0	\$152,000
TOTAL PUBLIC SAFETY	\$152,000	\$0	\$0	\$0	\$0	\$152,000
	COUNTY	BOND	STATE	EXCISE	OTHER	TOTAL
TOTAL FY2012	\$1,909,000	\$11,852,000	\$7,094,650	\$1,434,483	\$244,667	\$22,534,800

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FISCAL 2013 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Calvert High School Replacement						
A&E		\$250,000				\$250,000
Construction		\$2,724,000	\$6,422,000			\$9,146,000
Equipment		\$250,000				\$250,000
Brooks Administration Building						
A&E		\$335,000				\$335,000
Subtotal Construction	\$0	\$3,559,000	\$6,422,000	\$0	\$0	\$9,981,000
MAINTENANCE						
Appeal Elem - Re-Roof			\$248,000	\$195,000		\$443,000
Mutual Elem - Fire Suppr & Interior Renov				\$250,000		\$250,000
Plum Point Elem - Roof Replacement			\$466,000	\$367,000		\$833,000
Subtotal Maintenance	\$0	\$0	\$714,000	\$812,000	\$0	\$1,526,000
TOTAL EDUCATION	\$0	\$3,559,000	\$7,136,000	\$812,000	\$0	\$11,507,000
TECHNOLOGY SERVICES						
GIS Implementation	\$175,000					\$175,000
Wireless I-Net	\$100,000					\$100,000
Public Safety System	\$110,000					\$110,000
Major System Replacement	\$100,000					\$100,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$540,000	\$0	\$0	\$0	\$0	\$540,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
TOTAL TOWN CENTERS	\$22,000	\$0	\$0	\$0	\$0	\$22,000
PUBLIC FACILITIES						
Health Department - HVAC	\$78,000					\$78,000
Roof Replacement - Hughes Tree Farm	\$15,000					\$15,000
Calvert Marine Museum						
Master Plan Implementation		\$750,000	\$500,000		\$500,000	\$1,750,000
Collection Boat	\$68,000					\$68,000
Boat Basin Timber Repl			\$50,000			\$50,000
TOTAL PUBLIC FACILITIES	\$161,000	\$750,000	\$550,000	\$0	\$500,000	\$1,961,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Chesapeake Hills Golf Course						
Replacement of Irrigation System		\$624,000				\$624,000
Cove Point Park						
Skateboard Park		\$522,000	\$150,000			\$672,000
Hallowing Point Park						
Playground & Parking			\$100,000	\$381,000		\$481,000
Beach Elementary						
Tennis Court Renovations				\$51,000		\$51,000
NATURAL RESOURCE SITES						
Biscoe Gray - Master Plan Implementation	\$50,000					\$50,000
TOTAL RECREATION RESOURCES	\$50,000	\$1,146,000	\$250,000	\$432,000	\$0	\$1,878,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2013 REVENUES	COUNTY	BOND	STATE	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
Dowell Road Widening		\$4,680,000				\$4,680,000
PF Loop - Rt. 231		\$1,100,000				\$1,100,000
PF Loop - FoxRun/Armory/DaresBch		\$2,100,000				\$2,100,000
Road Tax District	\$50,000					\$50,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$75,000					\$75,000
Skipjack Road @ MD 231		\$350,000				\$350,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
TOTAL TRANSPORTATION	\$281,000	\$8,230,000	\$144,000	\$120,000	\$0	\$8,775,000
UTILITIES (Enterprise Fund)						
SEWER PROJECTS					UTIL FEES	
CB WWTP Reconstruction and ENR Upgrd			\$721,000			\$721,000
Prince Frederick Sewer Line CMH to CMS		\$817,000				\$817,000
Prince Frederick WWTP#1 Plant Upgrade					\$263,000	\$263,000
Prince Frederick PS#3 to Church Street		\$525,000				\$525,000
Prince Frederick PS#2 to WWTP#2		\$553,000				\$553,000
Solomon's WWTP Upgrade			\$5,000,000			\$5,000,000
Subtotal Sewer	\$0	\$1,895,000	\$5,721,000	\$0	\$263,000	\$7,879,000
WATER PROJECTS					UTIL FEES	
St. Leonard Well and Elevated Storage		\$250,000				\$250,000
Subtotal Water	\$0	\$250,000	\$0	\$0	\$0	\$250,000
TOTAL UTILITIES	\$0	\$2,145,000	\$5,721,000	\$0	\$263,000	\$8,129,000
PUBLIC SAFETY						
800 MHZ System Expansion - 6th Tower		\$2,927,000				\$2,927,000
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Rehab Existing Apparatus	\$150,000					\$150,000
Replace Apparatus	\$62,000					\$62,000
Prince Frederick VFD						
Replace Apparatus	\$62,000					\$62,000
Solomon's VRS & FD						
Rehab Existing Apparatus	\$150,000					\$150,000
Replace Apparatus	\$62,000					\$62,000
Prince Frederick VRS						
Replace Apparatus	\$233,000					\$233,000
Dunkirk VFD & RS						
Rehab Existing Apparatus	\$150,000					\$150,000
Replace Apparatus	\$404,000					\$404,000
Huntingtown VFD & RS						
Rehab Existing Apparatus	\$110,000					\$110,000
Replace Apparatus	\$233,000					\$233,000
St. Leonard VRD & RS						
Rehab Existing Apparatus	\$150,000					\$150,000
Replace Apparatus	\$171,000					\$171,000
Calvert Advanced Life Support						
Replace Apparatus	\$186,000					\$186,000
Subtotal Apparatus	\$2,123,000	\$0	\$0	\$0	\$0	\$2,123,000
FIRE & RESCUE FACILITIES						
Prince Frederick VFD						
Generator	\$161,000					\$161,000
Subtotal Facilities	\$161,000	\$0	\$0	\$0	\$0	\$161,000
TOTAL PUBLIC SAFETY	\$2,284,000	\$2,927,000	\$0	\$0	\$0	\$5,211,000
	COUNTY	BOND	STATE	EXCISE	OTHER	TOTAL
TOTAL FY2013	\$3,338,000	\$18,757,000	\$13,801,000	\$1,364,000	\$763,000	\$38,023,000

FISCAL 2014 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Calvert High School Replacement						
A&E		\$150,000				\$150,000
Construction		\$1,144,689	\$3,138,248			\$4,282,937
Northern High School Renov/Addition						
A&E		\$2,700,000				\$2,700,000
Northern Middle School Reno/Addition						
Feasibility Study				\$105,000		\$105,000
Brooks Administration Building						
Construction		\$726,000				\$726,000
Subtotal Construction	\$0	\$4,720,689	\$3,138,248	\$105,000	\$0	\$7,963,937
MAINTENANCE						
Mutual Elem - Fire Suppr & Int Renov		\$1,068,000	\$1,358,000			\$2,426,000
Subtotal Maintenance	\$0	\$1,068,000	\$1,358,000	\$0	\$0	\$2,426,000
TOTAL EDUCATION	\$0	\$5,788,689	\$4,496,248	\$105,000	\$0	\$10,389,937
TECHNOLOGY SERVICES						
GIS Implementation	\$250,000					\$250,000
Wireless I-Net	\$80,000					\$80,000
Network Infrastructure	\$350,000					\$350,000
Major System Replacement	\$150,000					\$150,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$885,000	\$0	\$0	\$0	\$0	\$885,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
TOTAL TOWN CENTERS	\$22,000	\$0	\$0	\$0	\$0	\$22,000
PUBLIC FACILITIES						
HVAC Replacements						
Calvert House	\$53,000					\$53,000
Calvert Pines	\$122,000					\$122,000
Courthouse	\$8,000					\$8,000
Roof Replacements						
Northeast Comm Ctr	\$267,000					\$267,000
Calvert Marine Museum						
Master Plan Implementation		\$75,000				\$75,000
Land Acquisition			\$1,300,000			\$1,300,000
Boat Basin Timber Replacement			\$50,000			\$50,000
Detention Center						
Construction		\$200,000				\$200,000
TOTAL PUBLIC FACILITIES	\$450,000	\$275,000	\$1,350,000	\$0	\$0	\$2,075,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Chesapeake Hills Golf Course						
Renovation of Clubhouse/Banquet Area		\$1,200,000				\$1,200,000
Cove Point Park						
Re-light Fields 1 & 2	\$183,000		\$125,000	\$75,000		\$383,000
NATURAL RESOURCE SITES						
Cypress Swamp - Exhibit Renovations	\$189,000					\$189,000
TOTAL RECREATION RESOURCES	\$372,000	\$1,200,000	\$125,000	\$75,000	\$0	\$1,772,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2014 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
CMM Turning Lane		\$87,000				\$87,000
Road Tax Districts	\$100,000					\$100,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Skipjack Road @ MD 231		\$150,000				\$150,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
Williams Road/CSM Improvements		\$4,650,000				\$4,650,000
TOTAL TRANSPORTATION	\$381,000	\$4,887,000	\$144,000	\$120,000	\$0	\$5,532,000
UTILITIES (Enterprise Fund)						
SEWER PROJECTS					CAP CONN	
CB WWTP Reconstruction and ENR Upgrd			\$721,000			\$721,000
Prince Frederick WWTP#1 Plant Upgrade		\$2,386,000	\$2,200,000			\$4,586,000
Prince Frederick PS#2 to WWTP#2		\$553,000				\$553,000
Prince Frederick Dares Beach to PS#3		\$65,000				\$65,000
Prince Frederick CMH WWPS Upgrade		\$26,000				\$26,000
Subtotal Sewer	\$0	\$3,030,000	\$2,921,000	\$0	\$0	\$5,951,000
WATER PROJECTS					CAP CONN	
St. Leonard Well and Elevated Storage		\$1,037,000				\$1,037,000
Subtotal Water	\$0	\$1,037,000	\$0	\$0	\$0	\$1,037,000
TOTAL UTILITIES	\$0	\$4,067,000	\$2,921,000	\$0	\$0	\$6,988,000
PUBLIC SAFETY						
800 MHZ Digital Communication System		\$5,831,000				\$5,831,000
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Replace Apparatus	\$70,000					\$70,000
Prince Frederick VRS						
Replace Apparatus	\$181,000					\$181,000
Huntingtown VFD & RS						
Replace Apparatus	\$181,000					\$181,000
Calvert Advanced Life Support						
Replace Apparatus	\$99,000					\$99,000
Subtotal Apparatus	\$531,000	\$0	\$0	\$0	\$0	\$531,000
FIRE & RESCUE FACILITIES						
Prince Frederick Renovation						
A&E	\$250,000					\$250,000
Solomons Renovation						\$0
A&E	\$250,000					\$250,000
Subtotal Facilities	\$500,000	\$0	\$0			\$500,000
TOTAL PUBLIC SAFETY	\$1,031,000	\$5,831,000	\$0	\$0	\$0	\$6,862,000
	COUNTY	BOND	STATE/FED	EXCISE	OTHER	TOTAL
TOTAL FY2014	\$3,141,000	\$22,048,689	\$9,036,248	\$300,000	\$0	\$34,525,937

FISCAL 2015 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Northern High School Reno/Addition						
A&E		\$1,000,000				\$1,000,000
Brooks Administration Building						
Construction		\$2,625,000				\$2,625,000
Subtotal Construction	\$0	\$3,625,000	\$0	\$0	\$0	\$3,625,000
MAINTENANCE						
Beach Elem - Stage Addition			\$258,000	\$292,000		\$550,000
Sunderland Elem - Roof Replacement			\$466,000	\$367,000		\$833,000
Subtotal Maintenance	\$0	\$0	\$724,000	\$659,000	\$0	\$1,383,000
TOTAL EDUCATION	\$0	\$3,625,000	\$724,000	\$659,000	\$0	\$5,008,000
TECHNOLOGY SERVICES						
Wireless I-Net	\$80,000					\$80,000
Network Infrastructure	\$350,000					\$350,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$485,000	\$0	\$0	\$0	\$0	\$485,000
TOWN CENTERS						
Solomons Town Center						
Waterman's Wharf	\$22,000					\$22,000
TOTAL TOWN CENTERS	\$22,000	\$0	\$0	\$0	\$0	\$22,000
PUBLIC FACILITIES						
HVAC Replacements						
Mt. Hope Comm Ctr	\$10,000					\$10,000
County Services Plaza 2 - A&E		\$1,612,000				\$1,612,000
County Services Plaza - Façade	\$57,000					\$57,000
Detention Center						
Construction		\$6,000,000	\$6,000,000			\$12,000,000
Work Release Facility		\$1,447,000				\$1,447,000
Libraries						
TOTAL PUBLIC FACILITIES	\$67,000	\$9,059,000	\$6,000,000	\$0	\$0	\$15,126,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Chesapeake Hills Golf Course						
Renovation of Clubhouse/Banquet Area		\$864,000				\$864,000
Hallowing Point Park						
Restroom/Snack Stand Complex		\$532,000	\$150,000			\$682,000
NATURAL RESOURCE SITES						
Battle Creek Cypress Swamp						
Road & Parking Improvements	\$75,000					\$75,000
Addition/Renovation	\$170,000					\$170,000
Kings Landing						
Parking	\$280,000					\$280,000
Biscoe Gray Heritage Farm						
Master Plan Implementation	\$50,000					\$50,000
TOTAL RECREATION RESOURCES	\$575,000	\$1,396,000	\$150,000	\$0	\$0	\$2,121,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2015 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
Road Tax Districts	\$100,000					\$100,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Skipjack Road @ MD 231		\$1,200,000				\$1,200,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
W. Dares Beach Road Improvements		\$220,000		\$220,000		\$440,000
TOTAL TRANSPORTATION	\$381,000	\$1,420,000	\$144,000	\$340,000	\$0	\$2,285,000
UTILITIES (Enterprise Fund)						
SEWER PROJECTS					UTIL FEES	
Prince Frederick CMH WWPS Upgrade		\$656,000				\$656,000
Prince Frederick Dares Beach to PS#3		\$482,250				\$482,250
Prince Frederick WWTP#2 to WWTP#1					\$275,000	\$275,000
Solomons Lab Expansion						\$0
Solomons Rehab WWTP Disposal Fields		\$80,000				\$80,000
Subtotal Sewer	\$0	\$1,218,250	\$0	\$0	\$275,000	\$1,493,250
TOTAL UTILITIES	\$0	\$1,218,250	\$0	\$0	\$275,000	\$1,493,250
PUBLIC SAFETY						
800 MHZ Digital Communication System		\$5,831,000				\$5,831,000
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Replace Apparatus	\$673,000					\$673,000
Prince Frederick VFD						
Replace Apparatus	\$75,000					\$75,000
Solomons VRS & FD						
Replace Apparatus	\$742,000					\$742,000
St. Leonard VFD & RS						
Rehab Existing Apparatus	\$169,000					\$169,000
Calvert Advanced Life Support						
Replace Apparatus	\$105,000					\$105,000
Subtotal Apparatus	\$1,764,000	\$0	\$0			\$1,764,000
FIRE & RESCUE FACILITIES						
North Beach VFD & RS						
Resurface Parking Lot	\$61,000					\$61,000
Dunkirk VFD & RS						
Water Supply Storage Tank	\$75,000					\$75,000
Subtotal Facilities	\$136,000	\$0	\$0	\$0	\$0	\$136,000
TOTAL PUBLIC SAFETY	\$1,900,000	\$5,831,000	\$0	\$0	\$0	\$7,731,000
	COUNTY	BOND	STATE	EXCISE	OTHER	TOTAL
TOTAL FY2015	\$3,430,000	\$22,549,250	\$7,018,000	\$999,000	\$275,000	\$34,271,250

FISCAL 2016 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Northern High School Reno/Addition						
A&E		\$400,000				\$400,000
Construction		\$3,960,000	\$5,040,000			\$9,000,000
Subtotal Construction	\$0	\$4,360,000	\$5,040,000	\$0	\$0	\$9,400,000
MAINTENANCE						
ADA and Security Improvements	\$100,000					\$100,000
Multi-Purpose Facility	\$75,000					\$75,000
Huntingtown Elem - Re-roof				\$150,000		\$150,000
Mt. Harmony Elem - HVAC	\$207,000		\$1,805,000	\$1,411,000		\$3,423,000
Patuxent High - Roof Consultant & Repair				\$36,000		\$36,000
Subtotal Maintenance	\$382,000	\$0	\$1,805,000	\$1,597,000	\$0	\$3,784,000
TOTAL EDUCATION	\$382,000	\$4,360,000	\$6,845,000	\$1,597,000	\$0	\$13,184,000
TECHNOLOGY SERVICES						
Network Infrastructure	\$400,000					\$400,000
Major System Replacement	\$700,000					\$700,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$1,155,000	\$0	\$0	\$0	\$0	\$1,155,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
TOTAL TOWN CENTERS	\$22,000	\$0	\$0	\$0	\$0	\$22,000
PUBLIC FACILITIES						
Calvert Marine Museum						
Drum Point Lighthouse Roof Repair	\$83,000					\$83,000
Detention Center						
Construction		\$6,000,000	\$6,000,000			\$12,000,000
Libraries						
Southern Branch Library		\$613,000				\$613,000
Community/Senior Centers						
Southern Comm/Senior Ctr - Renovations	\$103,000					\$103,000
TOTAL PUBLIC FACILITIES	\$186,000	\$6,613,000	\$6,000,000	\$0	\$0	\$12,799,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Dunkirk Park						
Multi-purpose Field Restrooms	\$200,000					\$200,000
Picnic Area	\$103,000					\$103,000
Hallowing Point Park						
Basketball Courts				\$74,000		\$74,000
Street Lighting				\$256,000		\$256,000
Solomons Town Center						
Field Lighting	\$79,000		\$300,000	\$75,000		\$454,000
NATURAL RESOURCE SITES						
Biscoe Gray Heritage Farm						
Master Plan Implementation	\$100,000					\$100,000
TOTAL RECREATION RESOURCES	\$482,000	\$0	\$300,000	\$405,000	\$0	\$1,187,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2016 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
CMM Turning Lane		\$455,000				\$455,000
Road Tax Districts	\$100,000					\$100,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
W. Dares Beach Road Improvements		\$135,000				\$135,000
TOTAL TRANSPORTATION	\$381,000	\$590,000	\$144,000	\$120,000	\$0	\$1,235,000
UTILITIES (Enterprise Fund)						
SEWER PROJECTS					UTIL FEES	
Prince Frederick PS#3 to Rt. 231		\$65,000				\$65,000
Prince Frederick PS#6 Upgrade		\$30,000				\$30,000
Solomon's Lab Expansion					\$60,000	\$60,000
Solomon's Rehab WWTP Disposal Fields		\$250,000				\$250,000
Solomon's Harbor WWPS Upgrade		\$10,000				\$10,000
Subtotal Sewer	\$0	\$355,000	\$0	\$0	\$60,000	\$415,000
WATER PROJECTS					UTIL FEES	
Chesapeake Heights Water System Upgrade		\$35,000				\$35,000
Dowell Road Well Relocation		\$40,000				\$40,000
Kenwood Tank Replacement					\$30,000	\$30,000
Paris Oaks PS Rehab		\$100,000				\$100,000
Whitesands Tank Replacement					\$30,000	\$30,000
Subtotal Water	\$0	\$175,000	\$0	\$0	\$60,000	\$235,000
TOTAL UTILITIES	\$0	\$530,000	\$0	\$0	\$120,000	\$650,000
PUBLIC SAFETY						
800 MHZ Digital Communication System		\$5,831,000				\$5,831,000
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Rehab Existing Apparatus	\$179,000					\$179,000
Replace Apparatus	\$1,273,000					\$1,273,000
Solomons VRS & FD						
Rehab Existing Apparatus	\$62,000					\$62,000
Replace Apparatus	\$785,000					\$785,000
Prince Frederick VRS						
Rehab Existing Apparatus	\$62,000					\$62,000
Replace Apparatus	\$203,000					\$203,000
Dunkirk VFD & RS						
Replace Apparatus	\$78,000					\$78,000
St. Leonard VFD & RS						
Replace Apparatus	\$78,000					\$78,000
Calvert Advanced Life Support						
Replace Apparatus	\$111,000					\$111,000
TOTAL PUBLIC SAFETY	\$2,831,000	\$5,831,000	\$0	\$0	\$0	\$8,662,000
	COUNTY	BOND	STATE	EXCISE	OTHER	TOTAL
TOTAL FY2016	\$5,439,000	\$17,924,000	\$13,289,000	\$2,122,000	\$120,000	\$38,894,000

FISCAL 2017 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Northern High School Reno/Addition						
A&E		\$650,000				\$650,000
Construction		\$7,260,000	\$9,240,000			\$16,500,000
Equipment		\$500,000				\$500,000
Northern Middle School Reno/Addition						
A&E		\$2,500,000				\$2,500,000
Subtotal Construction	\$0	\$10,910,000	\$9,240,000	\$0	\$0	\$20,150,000
MAINTENANCE						
ADA and Security Improvements	\$100,000					\$100,000
Beach Elem - Feasibility Study				\$120,000		\$120,000
Calvert High School - Track Resurface				\$110,000		\$110,000
Patuxent High - Roof Consultant & Repair		\$590,000	\$750,000			\$1,340,000
Subtotal Maintenance	\$100,000	\$590,000	\$750,000	\$230,000		\$1,670,000
TOTAL EDUCATION	\$100,000	\$11,500,000	\$9,990,000	\$230,000	\$0	\$21,820,000
TECHNOLOGY SERVICES						
Wireless I-Net	\$100,000					\$100,000
Licenses	\$200,000					\$200,000
Major System Replacement	\$200,000					\$200,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$555,000	\$0	\$0	\$0	\$0	\$555,000
TOWN CENTERS						
Solomons Town Center						
Waterman's Wharf	\$22,000					\$22,000
TOTAL TOWN CENTERS	\$22,000	\$0	\$0	\$0	\$0	\$22,000
PUBLIC FACILITIES						
County Service Plaza 2						\$0
Construction		\$12,740,000				\$12,740,000
Equipment		\$624,000				\$624,000
Community/Senior Centers						\$0
Calvert Pines Senior Center	\$8,000					\$8,000
TOTAL PUBLIC FACILITIES	\$8,000	\$13,364,000	\$0	\$0	\$0	\$13,372,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Cove Point Park						
Paved Pathways & Lights	\$23,000					\$23,000
Dunkirk Park						
Picnic Area		\$660,000				\$660,000
Hallowing Point Park						
Basketball Courts	\$272,000		\$300,000	\$200,000		\$772,000
NATURAL RESOURCE SITES						
Biscoe Gray Heritage Farm						
Master Plan Implementation	\$200,000					\$200,000
TOTAL RECREATION RESOURCES	\$495,000	\$660,000	\$300,000	\$200,000	\$0	\$1,655,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2017 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER**	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
Road Tax Districts	\$100,000					\$100,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
W. Dares Beach Road Improvements		\$2,100,000				\$2,100,000
TOTAL TRANSPORTATION	\$381,000	\$2,100,000	\$144,000	\$120,000	\$0	\$2,745,000
UTILITIES (Enterprise Fund)						
SEWER PROJECTS						
Prince Frederick PS#3 to Rt. 231		\$600,000				\$600,000
Prince Frederick PS#6 Upgrade		\$750,000				\$750,000
Solomons Lab Expansion		\$700,000				\$700,000
Solomons Rehab WWTP Disposal Fields		\$750,000				\$750,000
Solomons Harbor WWPS Upgrade		\$750,000				\$750,000
Subtotal Sewer	\$0	\$3,550,000	\$0	\$0	\$0	\$3,550,000
WATER PROJECTS						
Chesapeake Heights Water System Upgrade		\$500,000				\$500,000
Dowell Road Well Relocation		\$460,000				\$460,000
Kenwood Tank Replacement					\$350,000	\$350,000
Paris Oaks PS Rehab		\$1,000,000				\$1,000,000
Whitesands Tank Replacement					\$350,000	\$350,000
Subtotal Water	\$0	\$1,960,000	\$0	\$0	\$700,000	\$2,660,000
TOTAL UTILITIES	\$0	\$5,510,000	\$0	\$0	\$700,000	\$6,210,000
PUBLIC SAFETY						
FIRE & RESCUE APPARATUS						
North Beach FVD & RS						
Rehab Existing Apparatus	\$65,000					\$65,000
Replace Apparatus	\$215,000					\$215,000
Solomons VRS & FD						
Replace Apparatus	\$1,967,000					\$1,967,000
Huntingtown VFD & RS						
Replace Apparatus	\$617,000					\$617,000
St. Leonard VFD & RS						
Replace Apparatus	\$77,000					\$77,000
TOTAL PUBLIC SAFETY	\$2,941,000	\$0	\$0	\$0	\$0	\$2,941,000
	COUNTY	BOND	STATE/FED	EXCISE	OTHER	TOTAL
TOTAL FY2017	\$4,502,000	\$33,134,000	\$10,434,000	\$550,000	\$700,000	\$49,320,000

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert High School	4650	Board of Education

Project Description: Demolition of existing high school, including auditorium, cafeteria and gymnasium. Design and build a multi-story educational structure equipped with modern and state-of-the-art equipment, building systems, and infrastructure. The project would include new grandstand and stadium lighting.	
Project Location: 600 Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: George Leah, Director of School Construction	Objective Met for Comprehensive/Town Center Master Plan: "Construct public school facilities to accommodate the County's population growth."
Grant/Loan Funding Source: State	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$4,157,000	\$340,000	\$250,000	\$150,000				\$4,897,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$22,922,063	\$9,146,000	\$9,146,000	\$4,282,937				\$45,497,000
Equipment	\$638,000	\$445,000	\$250,000					\$1,333,000
Other		\$660,000						\$660,000
TOTAL COSTS	\$27,717,063	\$10,591,000	\$9,646,000	\$4,432,937	\$0	\$0	\$0	\$52,387,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds	\$16,960,000	\$4,169,000	\$3,224,000	\$1,294,689				\$25,647,689
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan	\$10,757,063	\$6,422,000	\$6,422,000	\$3,138,248				\$26,739,311
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$27,717,063	\$10,591,000	\$9,646,000	\$4,432,937	\$0	\$0	\$0	\$52,387,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Northern High School	4652	Board of Education

Project Description: Major renovation and expansion to increase the SRC to 1500. FY2014-2017 - A/E services and LEED consultants to plan the project. FY2016-2017 - Construction. FY2017 - Furnishings and equipment.	
Project Location: 2950 Chaneyville Road Owings, MD 20736	Operational Budget Impact:
Project Lead: George Leah, Director of School Construction	
Grant/Loan Funding Source: State	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering				\$2,700,000	\$1,000,000	\$400,000	\$650,000	\$4,750,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$9,000,000	\$16,500,000	\$25,500,000
Equipment							\$500,000	\$500,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$2,700,000	\$1,000,000	\$9,400,000	\$17,650,000	\$30,750,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds				\$2,700,000	\$1,000,000	\$4,360,000	\$8,410,000	\$16,470,000
School Excise Tax	\$102,000							\$102,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan						\$5,040,000	\$9,240,000	\$14,280,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$102,000	\$0	\$0	\$2,700,000	\$1,000,000	\$9,400,000	\$17,650,000	\$30,852,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Northern Middle School	4645	Board of Education

Project Description:
Interior and systemic renovations.
FY2014 - Feasibility study
FY2016 - Revitalization and/or renovation of the facility to enhance instructional delivery and upgrade various systemic systems. A/E and LEED consulting services will be required.

Project Location: 2954 Chaneyville Road
Owings, MD 20736

Operational Budget Impact:

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering				\$105,000			\$2,500,000	\$2,605,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$105,000	\$0	\$0	\$2,500,000	\$2,605,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds							\$2,500,000	\$2,500,000
School Excise Tax				\$105,000				\$105,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$105,000	\$0	\$0	\$2,500,000	\$2,605,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Brooks Administration Building	4655	Board of Education

Project Description: The planned renovations will include upgrades to the fire alarm, electrical, HVAC, adding an elevator and addition. FY2012 - Design services. FY2013 - Upgrade fire alarm system to bring in compliance with latest NFPA Guidelines, install emergency generator and new electrical service. FY2014 - Upgrade the HVAC system and add an elevator. FY2015 - Third phase, addition and civil improvements.	
Project Location: 1305 Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: George Leah, Director of School Construction	Objective Met for Comprehensive/Town Center Master Plan: "Construct public school facilities to accommodate the County's population growth."
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Architect/Engineering	\$104,000	\$316,000	\$335,000					\$755,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$726,000	\$2,625,000			\$3,351,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$104,000	\$316,000	\$335,000	\$726,000	\$2,625,000	\$0	\$0	\$4,106,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
County Funding	\$104,000							\$104,000
G.O. Bonds		\$316,000	\$335,000	\$726,000	\$2,625,000			\$4,002,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$104,000	\$316,000	\$335,000	\$726,000	\$2,625,000	\$0	\$0	\$4,106,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
ADA & Security Improvements	4659	Board of Education

Project Description:
 ADA Improvements - Various disability access upgrades needed to comply with newly published ADA regulations.
 Security Amenities - Add interim vestibules at older schools which will require entry through main office only; and implement an employee identification card system in the schools.

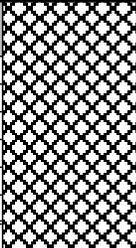
Project Location: Various locations
Operational Budget Impact:

Project Lead:
 George Leah, Director of School Construction

Grant/Loan Funding Source:
Election District: 1st, 2nd & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$100,000	\$100,000	\$200,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$200,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding						\$100,000	\$100,000	\$200,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$200,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Multi-Use Facility		Board of Education

Project Description:
FY2011 funds appropriated for the Brooks Administration/Warehouse feasibility study will be used to conduct a feasibility study.

Project Location: Undetermined **Operational Budget Impact:**

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source: **Election District:**
1st, 2nd & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$75,000		\$75,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$75,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding						\$75,000		\$75,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$75,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Appeal Elementary School	4631	Board of Education

Project Description:
PSCP submission documents and project documents need to be prepared.
Replace the roof on the original section of the building.

Project Location:
11655 H.G. Trueman Road
Lusby, MD 20657

Operational Budget Impact:

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source:
State

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering		\$24,000						\$24,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$443,000					\$443,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$24,000	\$443,000	\$0	\$0	\$0	\$0	\$467,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax		\$24,000	\$195,000					\$219,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$248,000					\$248,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$24,000	\$443,000	\$0	\$0	\$0	\$0	\$467,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Beach Elementary School	4632	Board of Education

Project Description:
 FY2015 - Addition to the east wing of the gymnasium to accommodate a small stage, which the school does not currently have.
 FY2017 - Conduct a feasibility study to evaluate the expected enrollment and new instructional demands along with the unique site specifications and age of building.

Project Location: 7900 Old Bayside Road
 Chesapeake Beach, MD 20732

Project Lead:
 George Leah, Director of School Construction

Grant/Loan Funding Source: State

Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering					\$50,000		\$120,000	\$170,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$460,000			\$460,000
Equipment					\$40,000			\$40,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$550,000	\$0	\$120,000	\$670,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax					\$292,000		\$120,000	\$412,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$258,000			\$258,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$550,000	\$0	\$120,000	\$670,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert High School	4650	Board of Education

Project Description:
Resurface the oval running track and various track & field runways.

Project Location:
600 Dares Beach Road
Prince Frederick, MD 20678-4235

Operational Budget Impact:

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction							\$110,000	\$110,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000	\$110,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax							\$110,000	\$110,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000	\$110,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Huntingtown Elementary School	4635	Board of Education

Project Description:
Replace the #4 roof top unit (1980 edition), which was not replaced during the 2008 systemic.

Project Location:
4345 Huntingtown Road
Huntingtown, MD 20639

Operational Budget Impact:

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$150,000		\$150,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax						\$150,000		\$150,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mt. Harmony Elementary School	4636	Board of Education

Project Description:
Replacement of boilers, chiller and tower, pumps, 16 air handling units, new duct work and the introduction of classroom variable air volume units.

Project Location:
900 West Mt. Harmony Road
Owings, MD 20736

Operational Budget Impact:

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source:
State

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$199,000		\$199,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$3,224,000		\$3,224,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$3,423,000	\$0	\$3,423,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding						\$207,000		\$207,000
G.O. Bonds								\$0
School Excise Tax						\$1,411,000		\$1,411,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan						\$1,805,000		\$1,805,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$3,423,000	\$0	\$3,423,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mutual Elementary School	4637	Board of Education

Project Description: FY2012- Re-roof with a modified EDPM (ethylene propylene diene monomer rubber) bitumen roof system. FY2013-2014 - Phase II Systemic - Installation of fire Suppression system and revitalization of outdated open space classroom area.	
Project Location: 1455 Ball Road Port Republic, MD 20676	Operational Budget Impact:
Project Lead: George Leah, Director of School Construction	
Grant/Loan Funding Source: State	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$21,000		\$250,000					\$271,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$210,000		\$2,426,000				\$2,636,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$21,000	\$210,000	\$250,000	\$2,426,000	\$0	\$0	\$0	\$2,907,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds				\$1,068,000				\$1,068,000
School Excise Tax	\$21,000	\$82,000	\$250,000					\$353,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$128,000		\$1,358,000				\$1,486,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$21,000	\$210,000	\$250,000	\$2,426,000	\$0	\$0	\$0	\$2,907,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Patuxent High School	4653	Board of Education

Project Description:

FY2016 - PSCP submission documents and project documents need to be prepared.
 FY2017 - The built-up portion of the building replacement along with repairs to the metal standing seam roof panels.

Project Location:

12485 Southern Connector Blvd.
 Lusby, MD 20657

Operational Budget Impact:

Project Lead:

George Leah, Director of School Construction

Grant/Loan Funding Source:

State

Election District:

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$36,000		\$36,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$1,340,000	\$1,340,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$36,000	\$1,340,000	\$1,376,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds							\$590,000	\$590,000
School Excise Tax						\$36,000		\$36,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan							\$750,000	\$750,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$36,000	\$1,340,000	\$1,376,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Plum Point Elementary School	4639	Board of Education

Project Description:
The membrane portion of this roof will need to be replaced. The standing seam portion of this roof will need to be coated or replaced.

Project Location:
1245 Plum Point Road
Huntingtown, MD 20639

Operational Budget Impact:

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source:
State

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering		\$41,000						\$41,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$833,000					\$833,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$41,000	\$833,000	\$0	\$0	\$0	\$0	\$874,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax		\$41,000	\$367,000					\$408,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$466,000					\$466,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$41,000	\$833,000	\$0	\$0	\$0	\$0	\$874,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Plum Point Middle School	4646	Board of Education

Project Description:
Replacement of the EPDM roof area of this building.

EPDM (ethylene propylene diene terpolymer) single-ply rubber roofing membrane used for low-slope commercial roofs.

Project Location:
1475 Plum Point Road
Huntingtown, MD 20639

Operational Budget Impact:

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source:
State

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$50,000						\$50,000
Land Acquisition							\$0
Site Work							\$0
Construction		\$585,000					\$585,000
Equipment							\$0
Other							\$0
TOTAL COSTS	\$50,000	\$585,000	\$0	\$0	\$0	\$0	\$635,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	
County Funding							\$0
G.O. Bonds							\$0
School Excise Tax	\$50,000	\$228,150					\$278,150
Rec. Excise Tax							\$0
Road Excise Tax							\$0
Utility Fees/Cap Conn.							\$0
State Grant/Loan		\$356,850					\$356,850
Other Grant Funds							\$0
Private Funds							\$0
TOTAL FUNDS	\$50,000	\$585,000	\$0	\$0	\$0	\$0	\$635,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Sunderland Elementary School	4641	Board of Education

Project Description:
The membrane portion of this roof will need to be replaced. The standing seam portion of this roof will need to be coated or replaced.

Project Location:
150 Clyde Jones Road
Sunderland, MD 20689

Project Lead:
George Leah, Director of School Construction

Grant/Loan Funding Source:
State

Operational Budget Impact:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering		\$41,000						\$41,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$833,000			\$833,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$41,000	\$0	\$0	\$833,000	\$0	\$0	\$874,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax		\$41,000			\$367,000			\$408,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$466,000			\$466,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$41,000	\$0	\$0	\$833,000	\$0	\$0	\$874,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Roof Replacement Schedule	VARIOUS	Public Facilities

Project Description: Flag Pond - FY2012 - \$30,000 Hughes Tree Farm House - FY2013 - \$15,000 Northeast Community Center - FY2014- \$267,000	
Project Location: Various	Operational Budget Impact: No additional operating expense
Project Lead: Robert Rawlings, Building & Grounds Division Chief	
Grant/Loan Funding Source:	Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$30,000	\$15,000	\$267,000				\$312,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$30,000	\$15,000	\$267,000	\$0	\$0	\$0	\$312,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$30,000	\$15,000	\$267,000				\$312,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$30,000	\$15,000	\$267,000	\$0	\$0	\$0	\$312,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
County Services Plaza Wing	4202	Public Facilities

Project Description:
The new wing of the Services Plaza building wil consist of a 4-story, 50,000 square foot office complex. It will provide additional space for county services, which are currently located in the Circuit Court building and rental space.

Project Location: 150 Main Street
Prince Frederick, MD 20678

Operational Budget Impact:

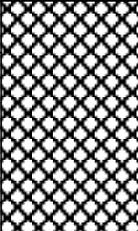
Project Lead:
Anita Jones, Capital Project Supervisor, General Services

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering					\$1,612,000			\$1,612,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$12,740,000	\$12,740,000
Equipment							\$624,000	\$624,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$1,612,000	\$0	\$13,364,000	\$14,976,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds					\$1,612,000		\$13,364,000	\$14,976,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$1,612,000	\$0	\$13,364,000	\$14,976,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies						\$2,350	\$2,468	\$4,818
Capital Outlay								\$0
Maintenance Costs						\$65,123	\$68,379	\$133,502
Utilities						\$150,187	\$157,696	\$307,883
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$217,660	\$228,543	\$446,203

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
County Services Plaza Façade	4202	Public Facilities

Project Description:
The façade of the County Services Plaza building requires painting and sealing every three years to prevent the leaking issues the building has experienced in the past.

Project Location:
150 Main Street
Prince Frederick, MD 20678

Operational Budget Impact:
No additional operating expense

Project Lead:
Robert Rawlings, Building & Grounds Division Chief

Grant/Loan Funding Source:

Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$57,000			\$57,000			\$114,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$57,000	\$0	\$0	\$57,000	\$0	\$0	\$114,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$57,000			\$57,000			\$114,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$57,000	\$0	\$0	\$57,000	\$0	\$0	\$114,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Master Plan	4405	Public Facilities

Project Description:
The Calvert Marine Museum completed a master plan in 2007. The first phase of that plan included the renovation of the auditorium, lobby, and store plus the expansion of the mezzanine for additional educational space. The consulting company, GWWO, completed the design development phase. The project includes the preparation of construction documents, acquiring permits, bidding, and construction of the first phase.

Project Location:
CMM Exhibition Building
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:

Project Lead:
Various

Grant/Loan Funding Source:
State bond bills
Private donations

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Architect/Engineering	\$80,000	\$160,000						\$240,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$1,750,000					\$1,750,000
Equipment				\$75,000				\$75,000
Other								\$0
TOTAL COSTS	\$80,000	\$160,000	\$1,750,000	\$75,000	\$0	\$0	\$0	\$2,065,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
County Funding	\$40,000							\$40,000
G.O. Bonds		\$160,000	\$750,000	\$75,000				\$985,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds - Bond Bills	\$40,000		\$500,000					\$540,000
Private Funds			\$500,000					\$500,000
TOTAL FUNDS	\$80,000	\$160,000	\$1,750,000	\$75,000	\$0	\$0	\$0	\$2,065,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Roof Replacement	4405	Public Facilities

Project Description:
The Marine Museum Annex wood-shingled roof that has started to leak. It will be replaced with an asphalt roof.

Project Location:
CMM Annex Building
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:

Project Lead:
Kenny Heard, Physical Plant Supervisor

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$25,000						\$25,000
Equipment	\$50,000							\$50,000
Other								\$0
TOTAL COSTS	\$50,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$75,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$50,000	\$25,000						\$75,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$50,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$75,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Drum Point Lighthouse	4405	Public Facilities

Project Description:
Repair the existing roof at the Drum Point Lighthouse. The staff will attempt to repair and renovate as much of the circa 1883 original raised-seam metal roof as possible.

Project Location:
Drum Point Lighthouse
14200 Solomons Island Road
Solomons, MD 20688

Project Lead:
Kenny Heard, Physical Plant Supervisor

Grant/Loan Funding Source:

Operational Budget Impact:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$83,000		\$83,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$83,000	\$0	\$83,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding						\$83,000		\$83,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$83,000	\$0	\$83,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Collections Boat	4405	Public Facilities

Project Description:
Replace the museum's 25-foot collections boat, which was originally purchased in 1991. The museum depends on the boat to collect specimens for the estuarium. The boat's wooden frame has been compromised due to the constant use. At the time of replacement, the collection boat will be 23-years old and past its useful life.

Project Location:
CMM Boat Basin
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:

Project Lead:
Kenneth Kaumeyer, Curator of Estuarine Biology

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$68,000					\$68,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$68,000	\$0	\$0	\$0	\$0	\$68,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$68,000					\$68,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$68,000	\$0	\$0	\$0	\$0	\$68,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Land Acquisition	4405	Public Facilities

Project Description:
As part of the approved master plan, specific properties have been identified for the future growth of the institution. The funds requested are for the potential acquisition of the most critical property.

Project Location:
CMM Exhibition Building
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:

Project Lead:
Sherrod Sturrock, Deputy Director

Grant/Loan Funding Source:
State - Program Open Space
Grant - Local Program Open Space

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition				\$1,300,000				\$1,300,000
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$1,300,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan				\$650,000				\$650,000
Other Grant Funds				\$650,000				\$650,000
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$1,300,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Boat Basin	4405	Public Facilities

Project Description:
The entire boat basin needs to be replaced, including the marsh walk and under the Drum Point Lighthouse, as the treated wood has started to deteriorate.

Project Location:
CMM Exhibition Building
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:

Project Lead:
Kenny Heard, Physical Plant Supervisor

Grant/Loan Funding Source:
State - DNR Waterway Improvements

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$50,000	\$50,000				\$100,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$50,000	\$50,000				\$100,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Otter Exhibit	4405	Public Facilities

Project Description:

The Otter Exhibit sand filters, controllers, ozone/bromine systems and electrical components needs to be replaced. The replacement parts and equipment servicing for the current system are no longer available.

Project Location:

CMM Exhibition Building
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:

Project Lead:

Kenneth Kaumeyer, Curator of Estuarine Biology

Grant/Loan Funding Source:

Election District:

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$50,000						\$50,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$50,000						\$50,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Security Systems Upgrades		Public Facilities

Project Description:
Upgrades to the County's Keri key fob system (\$42,000) and the panic alarm system (\$75,000) are required.

Project Location:
Various

Operational Budget Impact:
No additional operating expense

Project Lead:
Robert Rawlings, Building & Grounds Division Chief

Grant/Loan Funding Source:

Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$117,000						\$117,000
Other								\$0
TOTAL COSTS	\$0	\$117,000	\$0	\$0	\$0	\$0	\$0	\$117,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$117,000						\$117,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$117,000	\$0	\$0	\$0	\$0	\$0	\$117,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Detention Center - Expansion / Replacement	4103	Public Facilities

Project Description: The planning has begun on the expansion or replacement of the County Detention Center. The facility infrastructure, such as kitchen, medical, laundry, maintenance, office and program rooms, was originally constructed to support a 90 inmate capacity. The current design capacity is 172 inmates, and operational capacity is 228 inmates. The facility continues to reach or exceed operational capacity within specified inmate classifications. The security related equipment needs to be updated or replaced to improve safety and security of the staff and inmate population.	
Project Location: 325 Stafford Road Barstow, MD 20610	Operational Budget Impact:
Project Lead: Major Thomas Reece, Detention Center Administrator Anita Jones, Capital Projects Supervisor, General Services	Objective Met for Comprehensive/Town Center Master Plan: "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."
Grant/Loan Funding Source: State (Up to 50%)	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$600,000	\$600,000						\$1,200,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$12,000,000	\$12,000,000		\$24,000,000
Equipment								\$0
Other				\$200,000				\$200,000
TOTAL COSTS	\$600,000	\$600,000	\$0	\$200,000	\$12,000,000	\$12,000,000	\$0	\$25,400,000

FUNDING SOURCE	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds	\$300,000	\$300,000		\$200,000	\$6,000,000	\$6,000,000		\$12,800,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds	\$300,000	\$300,000			\$6,000,000	\$6,000,000		\$12,600,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$600,000	\$600,000	\$0	\$200,000	\$12,000,000	\$12,000,000	\$0	\$25,400,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Detention Center - Inmate Housing Unit Repainting	4103	Public Facilities

Project Description:
In the past, the County has saved a substantial amount money by utilizing inmates to paint the facility. However, the areas needing repair or repainting either require special equipment because they are in hard to reach areas, such as 20 foot ceilings; or require a professional contractor to address the deteriorating conditions of the affected area.

Project Location:
325 Stafford Road
Barstow, MD 20610

Operational Budget Impact:

Project Lead:
Major Thomas Reece, Detention Center Administrator
Anita Jones, Capital Projects Supervisor, General Services

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$35,000	\$20,000						\$55,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$35,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$55,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
County Funds	\$35,000	\$20,000						\$55,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$35,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$55,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Work Release Facility - Renovations	4104	Public Facilities

Project Description:
Phase I of the Work Release Facility renovations was completed in late 2010. Phase II encompasses the addition of an elevator, additional beds and program space. The design of Phase II has been completed.

Project Location:
325 Stafford Road
Barstow, MD 20610

Operational Budget Impact:

Project Lead:
Anita Jones, Capital Projects Supervisor, General Services

Grant/Loan Funding Source:
State

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$350,000							\$350,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$1,806,000				\$1,447,000			\$3,253,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,156,000	\$0	\$0	\$0	\$1,447,000	\$0	\$0	\$3,603,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds	\$2,156,000				\$1,447,000			\$3,603,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,156,000	\$0	\$0	\$0	\$1,447,000	\$0	\$0	\$3,603,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CSM - Phase II of Prince Frederick Campus	4707	Public Facilities

Project Description: The construction of the second academic building will contain graphics, various computer, health and science labs, classrooms, office area, and a large multipurpose room for a variety of academic activities. It will support the increasing student enrollment and address the shortage of office space. The construction plans include a 150-space parking lot needed to remedy the parking shortage.	
Project Location: 115 J.W. Williams Rd. Prince Frederick, MD 20678	Operational Budget Impact: Building is scheduled to open Spring 2012.
Project Lead: Richard Fleming, Vice President/Dean at College of Southern Maryland	Objective Met for Comprehensive/Town Center Master "Construct public school facilities to accommodate the County's population growth." "Assist adults who are making career transitions."
Grant/Loan Funding Source: State	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$346,500							\$346,500
Land Acquisition								\$0
Site Work								\$0
Construction	\$2,647,000	\$434,000						\$3,081,000
Equipment		\$1,654,000						\$1,654,000
Other								\$0
TOTAL COSTS	\$2,993,500	\$2,088,000	\$0	\$0	\$0	\$0	\$0	\$5,081,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds	\$2,993,500	\$713,000						\$3,706,500
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$1,375,000						\$1,375,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,993,500	\$2,088,000	\$0	\$0	\$0	\$0	\$0	\$5,081,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages		\$155,000	\$322,400	\$335,296	\$348,708	\$362,656		\$1,524,060
Supplies		\$2,300	\$4,784	\$4,975	\$5,174	\$5,381		\$22,614
Capital Outlay								\$0
Maintenance Costs		\$20,000	\$41,600	\$43,264	\$44,995	\$46,795		\$196,654
Utilities		\$77,000	\$160,160	\$166,566	\$173,229	\$180,158		\$757,113
Other Expenses		\$1,000	\$52,000	\$54,080	\$56,243	\$58,493		\$221,816
TOTAL COST		\$255,300	\$580,944	\$604,181	\$628,349	\$653,483	\$0	\$2,722,257

**Moved \$254k to capital from operating costs - for IT related items for new building.

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Southern Branch	4613	Public Facilities - Libraries

Project Description:

The Lusby location has not been determined. The library will be a 15,000 square foot building. The facility will provide material loaning, all ages events and programming, public use computers, reference services and materials, a meeting and quiet study room.

This facility is the highest priority for the Board of Library Trustees.

Project Location:

Lusby, MD 20657

Operational Budget Impact:

See below

Project Lead:

Pat Hofmann, Director of Calvert County Library

Grant/Loan Funding Source:

State - MD Department of Education

Election District:

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$613,000		\$613,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$613,000	\$0	\$613,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds						\$613,000		\$613,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$613,000	\$0	\$613,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages							\$340,000	\$340,000
Supplies							\$2,000	\$2,000
Capital Outlay							\$0	\$0
Maintenance Costs							\$0	\$0
Utilities							\$5,000	\$5,000
Other Expenses							\$105,000	\$105,000
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$452,000	\$452,000

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Southern Community Center / Southern Pines Senior Center	4602	Public Facilities - Community / Senior Centers

Project Description:
Community Resources Department and the Office on Aging were approved for a joint building study at Southern Community Center. The Library will conduct a county wide building study. The funds will be used as determined by the study.

Project Location: Southern Community Center / Southern Pines Senior Center
20 Appeal Lane
Lusby, MD 20657

Operational Budget Impact:

Project Lead:
Susan A. Justice, Division Chief/OOA

Grant/Loan Funding Source: Maryland Senior Center Capital Improvement Grant
Maryland Department of Aging

Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$30,000					\$103,000		\$133,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$30,000	\$0	\$0	\$0	\$0	\$103,000	\$0	\$133,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$30,000					\$103,000		\$133,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$30,000	\$0	\$0	\$0	\$0	\$103,000	\$0	\$133,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Pines Senior Center Renovation/Expansion	4601	Public Facilities - Community / Senior Centers

Project Description: Conduct a senior center feasibility study due to the expected senior population increase over the next 20 years.	
Project Location: Calvert Pines Senior Center 450 West Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: Susan A. Justice, Division Chief/OOA	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$30,000						\$8,000	\$38,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$30,000	\$0	\$0	\$0	\$0	\$0	\$8,000	\$38,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$30,000						\$8,000	\$38,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$30,000	\$0	\$0	\$0	\$0	\$0	\$8,000	\$38,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
GIS Implementation	4035	Technology Services

Project Description:
In FY2011, the State performed an aerial fly over and baseline GIS imagery data will be provided at no cost to the County. The funding is needed to acquire the topography, LIDAR and other planimetric features.

Project Location: Calvert County
Operational Budget Impact:

Project Lead: Kathleen O'Brien, Project Coordinator

Grant/Loan Funding Source:
Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other			\$175,000	\$250,000				\$425,000
TOTAL COSTS	\$0	\$0	\$175,000	\$250,000	\$0	\$0	\$0	\$425,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$175,000	\$250,000				\$425,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$175,000	\$250,000	\$0	\$0	\$0	\$425,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Wireless Infrastructure	4022	Technology Services

Project Description:
The funding will be used to relocate the wireless equipment from rented locations to the two new tower locations, and will be used to pay for switches for fiber connections to the new tower locations.

In future years, these funds will be used to replace WAN infrastructure including radios, antennas and dishes as they reach end-of-life.

Project Location: Calvert County **Operational Budget Impact:** None

Project Lead:
Don Langley, Network Administrator Supervisor

Grant/Loan Funding Source: **Election District:**

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other			\$100,000	\$80,000	\$80,000		\$100,000	\$360,000
TOTAL COSTS	\$0	\$0	\$100,000	\$80,000	\$80,000	\$0	\$100,000	\$360,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$100,000	\$80,000	\$80,000		\$100,000	\$360,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$100,000	\$80,000	\$80,000	\$0	\$100,000	\$360,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Public Safety System	4040	Technology Services

Project Description:
Interface the County's public safety (New World) system with other additional agencies, including District and Circuit Courts, Clerk of the Courts, State's Attorney, Maryland State Police, Parole & Probation, and Juvenile Services.

Project Location: Calvert County **Operational Budget Impact:** None

Project Lead:
Heath Starkweather, Systems Analyst II

Grant/Loan Funding Source: **Election District:**

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$55,000	\$110,000					\$165,000
TOTAL COSTS	\$0	\$55,000	\$110,000	\$0	\$0	\$0	\$0	\$165,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$55,000	\$110,000					\$165,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$55,000	\$110,000	\$0	\$0	\$0	\$0	\$165,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Licenses	4036	Technology Services

Project Description:
Purchase of 3-year enterprise licensing agreements for Microsoft desktop applications.

Project Location: Calvert County
Operational Budget Impact:

Project Lead:
Kathleen O'Brien, Project Coordinator

Grant/Loan Funding Source:
Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	\$350,000	\$175,000					\$200,000	\$725,000
TOTAL COSTS	\$350,000	\$175,000	\$0	\$0	\$0	\$0	\$200,000	\$725,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$350,000	\$175,000					\$200,000	\$725,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$350,000	\$175,000	\$0	\$0	\$0	\$0	\$200,000	\$725,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Network Infrastructure	4021	Technology Services

Project Description:
Replace the Storage Area Network and server infrastructure in the County's three data centers.

Project Location:
Calvert County

Operational Budget Impact:
None

Project Lead:
Donald Langley, Network Administrator Supervisor

Grant/Loan Funding Source:

Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment				\$350,000	\$350,000	\$400,000		\$1,100,000
Other								\$0
TOTAL COSTS		\$0	\$0	\$350,000	\$350,000	\$400,000	\$0	\$1,100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding				\$350,000	\$350,000	\$400,000		\$1,100,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$350,000	\$350,000	\$400,000	\$0	\$1,100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Major System Replacement		Technology Services

Project Description:
 Replace hardware and upgrade, increase functionality or replace major software systems including those for tax collection, financial and human resource management; and land, document and utility asset management.

Project Location: Various
Operational Budget Impact:

Project Lead:
 Kathleen O'Brien, Project Coordinator

Grant/Loan Funding Source:
Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other			\$100,000	\$150,000		\$700,000	\$200,000	\$1,150,000
TOTAL COSTS	\$0	\$0	\$100,000	\$150,000	\$0	\$700,000	\$200,000	\$1,150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$100,000	\$150,000		\$700,000	\$200,000	\$1,150,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$100,000	\$150,000	\$0	\$700,000	\$200,000	\$1,150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Phone System Upgrade	4024	Technology Services

Project Description:
The current main switch has reach capacity and can no longer be upgraded. Replace the County phone system to provide Voice Over Internet Phone and auto forwarding to other phones capabilities; and to eliminate partner phone systems at various sites outside the main Courthouse campus to ensure continuity of operations.

Project Location: Various
Operational Budget Impact:

Project Lead:
Kathleen O'Brien, Project Coordinator

Grant/Loan Funding Source:
Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$300,000						\$300,000
TOTAL COSTS	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$300,000						\$300,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Major System Review	4061	Technology Services

Project Description:
Consulting and design services for the evaluation of major technology systems to determine user requirements, existing capabilities, upgrade or replacement feasibility and future cost.

Project Location: Various

Operational Budget Impact:

Project Lead:
Kathleen O'Brien, Project Coordinator

Grant/Loan Funding Source:

Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	\$55,000		\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$330,000
TOTAL COSTS	\$55,000	\$0	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$330,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$55,000		\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$330,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$55,000	\$0	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$330,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center - Watermans Wharf	4251	Town Centers

Project Description: The Waterman's Wharf in Solomons is allotted \$22,000 per year for the upkeep of the facility.	
Project Location: Solomons Island Road South Solomons, MD 20688	Operational Budget Impact:
Project Lead: Robert Rawlings, Buildings & Grounds Division Chief	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$132,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$132,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$132,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$132,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard Town Center - 2nd Exit	4265	Town Centers

Project Description:
Study alternatives for second access road to Calvert and Long Beachs to determine which alternative is the most feasible. The second access is described in the St. Leonard Town Center Master Plan as necessary for safety, emergency evacuation or when the primary access point is blocked.

Project Location: St. Leonard - From the Town Center west to Calvert / Long Beaches
Operational Budget Impact:

Project Lead: Terry Carlson, Public Works Director
Objective Met for Comprehensive/Town Center Master Plan:
"Provide a second access route from Calvert Beach and Long Beach to Route 765." (St. Leonard TC MP)
"Maintain and improve the arterial and non-arterial road systems to provide for safe and efficient travel."

Grant/Loan Funding Source:
Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering		\$180,000						\$180,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$180,000						\$180,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CHGC Clubhouse Renovation	4312	Recreation Resources - Parks & Community Centers

Project Description: FY2014 - Renovation of the banquet area and catering kitchen. FY2015 - Renovation of pro shop and install new restrooms.	
Project Location: Chesapeake Hills Golf Course 11352 HG Trueman Rd Lusby, MD 20657	Operational Budget Impact:
Project Lead: Walter McKain, Park Maintenance Supervisor	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$153,000							\$153,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$1,150,000	\$842,000			\$1,992,000
Equipment				\$50,000	\$22,000			\$72,000
Other								\$0
TOTAL COSTS	\$153,000	\$0	\$0	\$1,200,000	\$864,000	\$0	\$0	\$2,217,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$153,000							\$153,000
G.O. Bonds				\$1,200,000	\$864,000			\$2,064,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$153,000	\$0	\$0	\$1,200,000	\$864,000	\$0	\$0	\$2,217,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CHGC Irrigation Renovation	4312	Recreation Resources - Parks & Community Centers

Project Description:
This project will be completed in three phases in FY2012 and FY2013. Phase 1 includes replacing the pump and intake. Phase 2 will be to replace the greens loop and phase 3 includes replacing the fairways loop.

Project Location:
Chesapeake Hills Golf Course
11352 HG Trueman Rd
Lusby, MD 20657

Operational Budget Impact:

Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$504,000	\$624,000					\$1,128,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$504,000	\$624,000	\$0	\$0	\$0	\$0	\$1,128,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds		\$504,000	\$624,000					\$1,128,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$504,000	\$624,000	\$0	\$0	\$0	\$0	\$1,128,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact	
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017		
Salaries & Wages								\$0	
Supplies								\$0	
Capital Outlay								\$0	
Maintenance Costs								\$0	
Utilities								\$0	
Other Expenses								\$0	
TOTAL COST			\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Re-Light Fields 1&2	4311	Recreation Resources - Parks & Community Centers

Project Description:
This initiative is to retrofit the fields #1 & #2 with new energy efficient and dark sky compliant lights. The current light system is old and inefficient, and parts are difficult to obtain.

Project Location:
Cove Point Park
750 Cove Point Rd
Lusby, MD 20657

Operational Budget Impact:

Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:
Program Open Space

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$383,000				\$383,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$383,000	\$0	\$0	\$0	\$383,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding				\$183,000				\$183,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax				\$75,000				\$75,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan				\$125,000				\$125,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$383,000	\$0	\$0	\$0	\$383,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Maintenance Building Expansion	4311	Recreation Resources - Parks & Community Centers

Project Description:
Enlarge the size of the facility maintenance building to accommodate the staff needs and provide additional, secured storage for tools, equipment and other implements.

Project Location: Cove Point Park 750 Cove Point Rd Lusby, MD 20657	Operational Budget Impact: \$1,700
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Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:	Election District: 1st
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$129,000						\$129,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$129,000	\$0	\$0	\$0	\$0	\$0	\$129,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$129,000						\$129,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$129,000	\$0	\$0	\$0	\$0	\$0	\$129,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages	X							\$0
Supplies				\$800				\$800
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities				\$900				\$900
Other Expenses								\$0
TOTAL COST			\$0	\$0	\$1,700	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Skateboard Park	4311	Recreation Resources - Parks & Community Centers

Project Description: Design and construct a skateboard park and adjacent parking.	
Project Location: Cove Point Park 750 Cove Point Rd Lusby, MD 20657	Operational Budget Impact: \$500
Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities."
Grant/Loan Funding Source: Program Open Space	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering		\$64,000						\$64,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$480,000					\$480,000
Equipment			\$192,000					\$192,000
Other								\$0
TOTAL COSTS	\$0	\$64,000	\$672,000	\$0	\$0	\$0	\$0	\$736,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$64,000						\$64,000
G.O. Bonds			\$522,000					\$522,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$150,000					\$150,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$64,000	\$672,000	\$0	\$0	\$0	\$0	\$736,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs				\$500				\$500
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$500	\$0	\$0	\$0	\$500

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Tennis Court Renovation	4311	Recreation Resources - Parks & Community Centers

Project Description:
Resurface and color coat four tennis courts, and replace the fencing fabric and netting.

Project Location:
Cove Point Park
750 Cove Point Rd
Lusby, MD 20657

Operational Budget Impact:

Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$101,000						\$101,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$101,000	\$0	\$0	\$0	\$0	\$0	\$101,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$101,000						\$101,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$101,000	\$0	\$0	\$0	\$0	\$0	\$101,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages	X							\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST			\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Pathways and Lights	4311	Recreation Resources - Parks & Community Centers

Project Description:
Construct paved, lighted pathways between the park facilities.

Project Location:
Cove Point Park
750 Cove Point Rd
Lusby, MD 20657

Operational Budget Impact:

Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering							\$23,000	\$23,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$23,000	\$23,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding							\$23,000	\$23,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$23,000	\$23,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk Park - Skateboard Park Ramp Replacements	4316	Recreation Resources - Parks & Community Centers

Project Description:
Install modular steel ramps on a blacktop overlay of the existing skate pad surface.

Project Location:
Dunkirk District Park
Southern Maryland Blvd
Dunkirk, MD 20754

Operational Budget Impact:

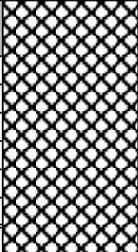
Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$229,000						\$229,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$229,000	\$0	\$0	\$0	\$0	\$0	\$229,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$211,000						\$211,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax		\$18,000						\$18,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$229,000	\$0	\$0	\$0	\$0	\$0	\$229,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST			\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk Park - Multi-Purpose Field Restroom	4316	Recreation Resources - Parks & Community Centers

Project Description: Construct a restroom at the new multi-purpose field.	
Project Location: Dunkirk District Park Southern Maryland Blvd Dunkirk, MD 20754	Operational Budget Impact: \$1,000
Project Lead: Walter McKain, Park Maintenance Supervisor	
Grant/Loan Funding Source:	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$200,000		\$200,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding						\$200,000		\$200,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs							\$500	\$500
Utilities							\$500	\$500
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk Park - Picnic Area	4316	Recreation Resources - Parks & Community Centers

Project Description:
Develop a recreational area to include picnic shelters, pathways and parking.

Project Location:
Dunkirk District Park
Southern Maryland Blvd
Dunkirk, MD 20754

Operational Budget Impact:

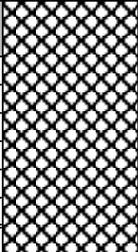
Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$103,000		\$103,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$660,000	\$660,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$103,000	\$660,000	\$763,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding						\$103,000		\$103,000
G.O. Bonds							\$660,000	\$660,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$103,000	\$660,000	\$763,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST			\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Playground and Parking	4320	Recreation Resources - Parks & Community Centers

Project Description: Construct a handicap accessible playground and parking area.	
Project Location: Hallowing Point Park 4665 Hallowing Point Rd Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities."
Grant/Loan Funding Source: Program Open Space	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$59,115							\$59,115
Land Acquisition								\$0
Site Work		\$297,000						\$297,000
Construction								\$0
Equipment		\$119,000	\$481,000					\$600,000
Other								\$0
TOTAL COSTS	\$59,115	\$416,000	\$481,000	\$0	\$0	\$0	\$0	\$956,115

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$59,115							\$59,115
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax		\$342,000	\$381,000					\$723,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$74,000	\$100,000					\$174,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$59,115	\$416,000	\$481,000	\$0	\$0	\$0	\$0	\$956,115

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Restroom & Snack Stand Complex	4320	Recreation Resources - Parks & Community Centers

Project Description:
Construct a new building to accommodate the complex snack stand and restrooms. Renovate the existing building for storage and office space.

Project Location:
Hallowing Point Park
4665 Hallowing Point Rd
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:
Program Open Space

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work					\$122,000			\$122,000
Construction					\$560,000			\$560,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$682,000	\$0	\$0	\$682,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds					\$532,000			\$532,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$150,000			\$150,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$682,000	\$0	\$0	\$682,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Basketball Courts	4320	Recreation Resources - Parks & Community Centers

Project Description: Remove the existing basketball court and replace with two new, lighted courts.	
Project Location: Hallowing Point Park 4665 Hallowing Point Rd Prince Frederick, MD 20678	Operational Budget Impact: \$525
Project Lead: Walter McKain, Park Maintenance Supervisor	
Grant/Loan Funding Source: Program Open Space	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$74,000		\$74,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment							\$772,000	\$772,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$74,000	\$772,000	\$846,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding							\$272,000	\$272,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax						\$74,000	\$200,000	\$274,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan							\$300,000	\$300,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$74,000	\$772,000	\$846,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities							\$525	\$525
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$525	\$525

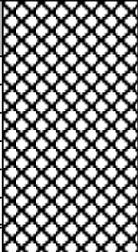
**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Street & Parking Lot Lighting	4320	Recreation Resources - Parks & Community Centers

Project Description: Install street lighting throughout park and parking lot lighting at the front parking lots.	
Project Location: Hallowing Point Park 4665 Hallowing Point Rd Prince Frederick, MD 20678	Operational Budget Impact: \$1,750
Project Lead: Walter McKain, Park Maintenance Supervisor	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$256,000		\$256,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$256,000	\$0	\$256,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax						\$256,000		\$256,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$256,000	\$0	\$256,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities							\$550	\$550
Other Expenses							\$1,200	\$1,200
TOTAL COST			\$0	\$0	\$0	\$0	\$0	\$1,750

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Beach Elementary - Tennis Court Renovation	4632	Recreation Resources - Parks & Community Centers

Project Description:
Resurface and color coat two tennis courts.

Project Location:
Beach Elementary School
7900 Old Bayside Rd
Chesapeake Beach, MD 20732

Operational Budget Impact:

Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$51,000					\$51,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$51,000	\$0	\$0	\$0	\$0	\$51,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax			\$51,000					\$51,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$51,000	\$0	\$0	\$0	\$0	\$51,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Northeast Community Center - Gym Floor Replacement	4336	Recreation Resources - Parks & Community Centers

Project Description:
The wooden gym floor needs to be replaced. The existing underlayment has deteriorated beyond repair.

Project Location:
Northeast Community Center
4075 Gordon Stinnett Ave
Chesapeake Beach, MD 20732

Operational Budget Impact:

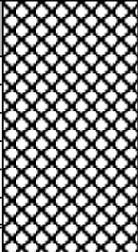
Project Lead:
Walter McKain, Park Maintenance Supervisor

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$81,000						\$81,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$81,000	\$0	\$0	\$0	\$0	\$0	\$81,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$81,000						\$81,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$81,000	\$0	\$0	\$0	\$0	\$0	\$81,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST			\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center Park - Field Lighting	4348	Recreation Resources - Parks & Community Centers

Project Description: This initiative is to retrofit the field with energy efficient and dark sky compliant lights.	
Project Location: Solomons Town Center Park Solomons, MD 20688	Operational Budget Impact: \$1,100
Project Lead: Walter McKain, Park Maintenance Supervisor	
Grant/Loan Funding Source: Program Open Space	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$454,000		\$454,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$454,000	\$0	\$454,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding						\$79,000		\$79,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax						\$75,000		\$75,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan						\$300,000		\$300,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$454,000	\$0	\$454,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities						\$1,100		\$1,100
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$1,100	\$0	\$1,100

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Battle Creek Cypress Swamp - Renovation of Exhibits	4451	Recreation Resources - Natural Resource Sites

Project Description:

The existing exhibits are over 10 years old and need to be replaced and/or renovated to maintain and further the mission of the Natural Resources Division. New exhibits will entice and educate new visitors and school groups that visit the facility.

Project Location:
Battle Creek Cypress Swamp
2880 Grays Rd
Prince Frederick, MD 20678

Operational Budget Impact:

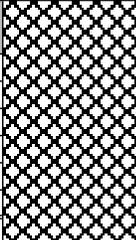
Project Lead:
Dwight Williams, Division Chief, Natural Resources
Andy Brown, Senior Naturalist, Natural Resources

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$25,000			\$189,000				\$214,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$25,000	\$0	\$0	\$189,000	\$0	\$0	\$0	\$214,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding				\$189,000				\$189,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$189,000	\$0	\$0	\$0	\$189,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Battle Creek Cypress Swamp - Road & Parking Improvements	4451	Recreation Resources - Natural Resource Sites

Project Description:
The facility entrance road and parking areas need to be repaved. The existing surface is damaged and requires frequent maintenance, and it has a poor appearance to the general public.

Project Location:
Battle Creek Cypress Swamp
2880 Grays Rd
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:
Dwight Williams, Division Chief, Natural Resources
Andy Brown, Senior Naturalist, Natural Resources

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$75,000			\$75,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding					\$75,000			\$75,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Battle Creek Cypress Swamp - Addition/Renovation	4451	Recreation Resources - Natural Resource Sites

Project Description:

The Nature Center, which serves as headquarters for the Natural Resources Division, is in need of some additional storage and office space. Renovations would include modification of the existing visitor reception area to better serve the public.

Project Location:

Battle Creek Cypress Swamp
2880 Grays Rd
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:

Dwight Williams, Division Chief, Natural Resources
Andy Brown, Senior Naturalist, Natural Resources

Grant/Loan Funding Source:

Election District:

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$20,000							\$20,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$170,000			\$170,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$20,000	\$0	\$0	\$0	\$170,000	\$0	\$0	\$190,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding					\$170,000			\$170,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax	\$20,000							\$20,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$20,000	\$0	\$0	\$0	\$170,000	\$0	\$0	\$190,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities						\$1,500		\$1,500
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$1,500	\$0	\$1,500

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
King's Landing Park - Parking	4452	Recreation Resources - Natural Resource Sites

Project Description:
The Tom Wisner Hall is used by citizens for various functions and meetings. Currently there is no defined parking to support these scheduled events. This initiative would provide defined parking for approximately 100 vehicles with outdoor lighting. The project must meet Chesapeake Bay Critical Area criteria and the materials must be a pervious surface, such as pavers.

Project Location:
Thomas Wisner Hall
3255 Kings Landing Rd
Huntingtown, MD 20639

Operational Budget Impact:

Project Lead:
Dwight Williams, Division Chief, Natural Resources
Jacqueline Waymire, Park Ranger, Natural Resources

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$280,000			\$280,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$280,000	\$0	\$0	\$280,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding					\$280,000			\$280,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$280,000	\$0	\$0	\$280,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Biscoe Gray Heritage Farm	4455	Recreation Resources - Natural Resource Sites

Project Description:
Implementation of the comprehensive Master Plan to develop the potential of this facility as an educational resource and tourist attraction.

Project Location:
Grays Road
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:
Dwight Williams, Division Chief, Natural Resources

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$100,000				\$50,000			\$150,000
Land Acquisition								\$0
Site Work						\$100,000		\$100,000
Construction			\$50,000				\$200,000	\$250,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$100,000	\$0	\$50,000	\$0	\$50,000	\$100,000	\$200,000	\$500,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$8,750		\$50,000		\$50,000	\$100,000	\$200,000	\$408,750
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan	\$26,250							\$26,250
Other Grant Funds	\$65,000							\$65,000
Private Funds								\$0
TOTAL FUNDS	\$100,000	\$0	\$50,000	\$0	\$50,000	\$100,000	\$200,000	\$500,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST			\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Barstow Gas Remediation	4905	Public Works - Transportation

Project Description:
This project is for the construction of a Landfill gas recovery system. The landfill gas will be collected in a safe, efficient and environmentally friendly manner and disposed of by flaring in an approved manner by MDE. The purpose of this project is to insure the containment of landfill gas within the boundaries of the landfill to the maximum extent possible and give our citizens a level of comfort.

Project Location:
Barstow Landfill
350 Stafford Road
Barstow, MD 20610

Operational Budget Impact:

Project Lead:
P. Rai Sharma, Project Engineer II

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$41,500							\$41,500
Land Acquisition								\$0
Site Work								\$0
Construction		\$628,000						\$628,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$41,500	\$628,000	\$0	\$0	\$0	\$0	\$0	\$669,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$41,500							\$41,500
G.O. Bonds		\$628,000						\$628,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$41,500	\$628,000	\$0	\$0	\$0	\$0	\$0	\$669,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

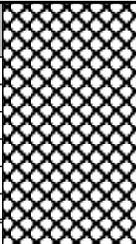
**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Bridge Maintenance Repairs	4544	Public Works-Transportation

Project Description: The bridge consultant recommends various types, quantities and estimated costs for repairs and maintenance of the short and long span bridges in Calvert County, which are inspected on a biennial cycle. The scheduled maintenance and repairs are required to prevent deterioration of the structures. Some of the repairs required are specialized, including epoxy injection of concrete wearing surfaces, abutments and wing walls; and repairs to spalled areas of concrete deck soffit, abutments and bridge railing. Repair of slope erosion, guardrail and replacement of rip rap are required periodically.	
Project Location: Countywide	Operational Budget Impact:
Project Lead: Karl Deugwillo, Jr., Project Engineer	
Grant/Loan Funding Source:	Election District: 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$60,000		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$110,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$300,000		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$550,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$360,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$660,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$360,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$660,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$360,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$660,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM Turning Lane		Public Works - Transportation

Project Description:
Create a by-pass lane at Calvert Marine Museum by removing islands, adjusting sidewalks and relocating utilities as necessary from the museum entrance to Lore Road. The turning lane will alleviate back-up of northbound traffic by allowing cars to by-pass vehicles waiting to turn left at the Visitors Center and proceed southbound over the Thomas Johnson Bridge.

Project Location: 14200 Solomons Island Road to Lore Road
Solomons, MD 20688

Operational Budget Impact:

Project Lead:
Terry Carlson, Public Works Director

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering				\$87,000				\$87,000
Land Acquisition						\$55,000		\$55,000
Site Work								\$0
Construction						\$400,000		\$400,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$87,000	\$0	\$455,000	\$0	\$542,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds				\$87,000		\$455,000		\$542,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$87,000	\$0	\$455,000	\$0	\$542,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dowell Road Widening	4519	Public Works - Transportation

Project Description: Improvements include wider travel lanes to accommodate "share the road " concept with bike riders and a two-way center lane from HG Truman Road to Ann Marie Gardens. The project includes drainage and safety improvements as well as increase the efficiency of the road due to the increase traffic from the Harbors at Solomons subdivision.	
Project Location: Located in the north end of the Solomons Town Center	Operational Budget Impact:
Project Lead: P. Rai Sharma, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Promote multiple modes of transportation to reduce dependence on automobiles within Solomons Town Center, and connect the Town Center with adjacent communities through the encouraged use of water taxis, car pools, a trolley system, bicycle routes and storage, Segways, and electric carts." (Solomons TC MP) "Maintain and improve the arterial and non-arterial road systems to provide for safe and efficient travel."
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$743,000	\$30,000						\$773,000
Land Acquisition	\$1,714,000	\$68,500						\$1,782,500
Site Work	\$544,000	\$21,500						\$565,500
Construction	\$1,027,000	\$41,000	\$4,680,000					\$5,748,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$4,028,000	\$161,000	\$4,680,000	\$0	\$0	\$0	\$0	\$8,869,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$30,000							\$30,000
G.O. Bonds	\$3,150,000		\$4,680,000					\$7,830,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax	\$700,000	\$161,000						\$861,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds	\$148,000							\$148,000
TOTAL FUNDS	\$4,028,000	\$161,000	\$4,680,000	\$0	\$0	\$0	\$0	\$8,869,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Fairground Road Improvements	4549	Public Works - Transportation

Project Description: The road improvements include wider lanes to accommodate "share the road" concept with bike riders and water and sewer service. The project includes drainage and safety improvements as well as increase the efficiency of the road due to the increased traffic from the new MTA Park and Ride and new Silverwood Lane subdivision.	
Project Location: Prince Frederick Town Center between Armory and Dares Beach Road	Operational Budget Impact:
Project Lead: P. Rai Sharma, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Maintain and improve the arterial and non-arterial road systems to provide for safe and efficient travel."
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$295,000	\$12,000						\$307,000
Land Acquisition	\$400,000	\$16,000						\$416,000
Site Work	\$73,000	\$3,000						\$76,000
Construction	\$2,200,000	\$88,000						\$2,288,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,968,000	\$119,000	\$0	\$0	\$0	\$0	\$0	\$3,087,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$70,000							\$70,000
G.O. Bonds	\$2,798,000							\$2,798,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax	\$100,000	\$119,000						\$219,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,968,000	\$119,000	\$0	\$0	\$0	\$0	\$0	\$3,087,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lake Karylbrook Dam	4565	Public Works - Transportation

Project Description:
To reconstruct the existing riser (vertical stand pipe) and barrel (pipe under the dam). These structures have exceeded their useful design life and are showing signs of deterioration.

Project Location:
Karen Drive
Chesapeake Beach, MD

Operational Budget Impact:

Project Lead:
P. Rai Sharma, Project Engineer II

Grant/Loan Funding Source:

Election District:
3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$50,000							\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$275,000						\$275,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$50,000	\$275,000	\$0	\$0	\$0	\$0	\$0	\$325,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$50,000							\$50,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax		\$275,000						\$275,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$50,000	\$275,000	\$0	\$0	\$0	\$0	\$0	\$325,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PF Loop Rd - Rt. 231	4537	Public Works-Transportation

Project Description: The PF Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the intersection improvements needed at the MD 231 / Prince Frederick Boulevard interesection. This project will be constructed at the completion of the Prince Frederick Boulevard project (from south of MD 231 to the Prince Frederick Crossing subdivision) by the developer.	
Project Location: Intersection of MD 231 and Prince Frederick Blvd	Operational Budget Impact:
Project Lead: Karl Deugwillo, Project Engineer	Objective Met for Comprehensive/Town Center Master Plan: "Maintain and improve the arterial and non-arterial road systems to provide for safe and efficient travel."
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$300,000		\$100,000					\$400,000
Land Acquisition	\$40,000	\$260,000						\$300,000
Site Work		\$150,000						\$150,000
Construction	\$362,000	\$800,000	\$1,000,000					\$2,162,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$702,000	\$1,210,000	\$1,100,000	\$0	\$0	\$0	\$0	\$3,012,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds	\$702,000	\$1,210,000	\$1,100,000					\$3,012,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$702,000	\$1,210,000	\$1,100,000	\$0	\$0	\$0	\$0	\$3,012,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PF Loop Road-Fox Run//Armory/Dares Beach	4541	Public Works-Transportation

Project Description:
The PF Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the portion of the road from the new Calvert Middle School connecting with Fox Run Boulevard to Armory Road to MD Route 402 (Dares Beach Road) to Main Street on the east side of MD 2/4. This section has been divided into three design/construction contracts.

Project Location: Prince Frederick
Operational Budget Impact:

Project Lead: Karl Deugwillo, Project Engineer

Grant/Loan Funding Source:
Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$780,000							\$780,000
Land Acquisition	\$1,432,000							\$1,432,000
Site Work								\$0
Construction	\$12,716,000		\$2,100,000					\$14,816,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$14,928,000	\$0	\$2,100,000	\$0	\$0	\$0	\$0	\$17,028,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds	\$14,928,000		\$2,100,000					\$17,028,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$14,928,000	\$0	\$2,100,000	\$0	\$0	\$0	\$0	\$17,028,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Road Tax Districts	4542	Public Works-Transportation

Project Description:
These funds are used for design services, grading and paving of private roadways to meet County standards for acceptance into the County road system.

Project Location: Countywide **Operational Budget Impact:**

Project Lead:
Terry Carlson, Director of Public Works
DPW

Grant/Loan Funding Source: **Election District:**
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work			\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$450,000
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$450,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$450,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$450,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
SHA Signal Matching Funds	4522	Public Works-Transportation

Project Description:
Funding for Calvert County's share of traffic signal costs for SHA installed traffic control devices.

Project Location: Countywide
Operational Budget Impact:

Project Lead:
Terry Carlson, Director of Public Works
DPW

Grant/Loan Funding Source:
Election District:
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding		\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Skipjack Road @ MD 231		Public Works-Transportation

Project Description:
Construction of safety and operational improvements at the intersection of Skipjack Road and MD 231. The scope of work includes traffic signalization and geometric improvements.

Project Location: Skipjack Road and MD 231
Operational Budget Impact:

Project Lead: Terry Carlson, Director of Public Works

Grant/Loan Funding Source:
Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering			\$350,000	\$50,000				\$400,000
Land Acquisition								\$0
Site Work				\$100,000	\$1,200,000			\$1,300,000
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$350,000	\$150,000	\$1,200,000	\$0	\$0	\$1,700,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds			\$350,000	\$150,000	\$1,200,000			\$1,700,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$350,000	\$150,000	\$1,200,000	\$0	\$0	\$1,700,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Storm Drainage Projects	4543	Public Works-Transportation

Project Description:
Study, design and construction of storm drainage improvements in conjunction with the upgrade of County roads.

Project Location: Countywide

Operational Budget Impact:

Project Lead:
Terry Carlson, Director of Public Works
DPW

Grant/Loan Funding Source:

Election District:
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$720,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax		\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$720,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$720,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Transportation Safety Projects	4526	Public Works-Transportation

Project Description:
These funds are used for guardrail, raised pavement markers and other safety program items.

Project Location: Countywide

Operational Budget Impact:

Project Lead:
Terry Carlson, Director of Public Works
DPW

Grant/Loan Funding Source: State

Election District: 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$180,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$144,000	\$144,000	\$144,000	\$144,000	\$144,000	\$720,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
W. Dares Beach Road Improvements	4527	Public Works-Transportation

Project Description:
The project improvements include widening the roadway to 4 travel lanes with no center turn lane, as well as providing curbs, gutters, sidewalks, and other safety features. The existing road consists of two travel lanes with a continuous center turn lane and a sidewalk on the south side.

Project Location:
Prince Frederick Town Center
West Dares Beach Road, from MD 4 to Prince Frederick Boulevard

Operational Budget Impact:

Project Lead:
Karl Deugwilllo, Project Engineer

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$80,000				\$240,000			\$320,000
Land Acquisition					\$200,000			\$200,000
Site Work						\$135,000		\$135,000
Construction							\$2,100,000	\$2,100,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$80,000	\$0	\$0	\$0	\$440,000	\$135,000	\$2,100,000	\$2,755,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds	\$80,000				\$220,000	\$135,000	\$2,100,000	\$2,535,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax					\$220,000			\$220,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$80,000	\$0	\$0	\$0	\$440,000	\$135,000	\$2,100,000	\$2,755,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Williams Road/CSM Improvements	4563	Public Works-Transportation

Project Description:

This public works initiative will include major improvements to Williams Road, including additional travel lanes from route MD 231 to the College of Southern Maryland roundabout to support the campus expansion. It also includes a new segment of roadway from the roundabout to the future extension of the West Dares Beach Road, and drainage and safety enhancements.

Project Location:

Adjacent to CSM Prince Frederick Campus

Operational Budget Impact:

Project Lead:

Karl Deugwillo, Project Engineer

Grant/Loan Funding Source:

Election District:

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$660,000							\$660,000
Land Acquisition								\$0
Site Work				\$250,000				\$250,000
Construction				\$4,400,000				\$4,400,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$660,000	\$0	\$0	\$4,650,000	\$0	\$0	\$0	\$5,310,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds	\$660,000			\$4,650,000				\$5,310,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$660,000	\$0	\$0	\$4,650,000	\$0	\$0	\$0	\$5,310,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Wilson Road Improvements	4553	Public Works-Transportation

Project Description:
This comprehensive transportation plan addresses safety improvements from route MD 402 to Emmanuel Church Road to meet American Association of State Highway and Transportation Officials (AASHTO) standards. The plan includes additional right-of-way requirements and utility relocation. Some of the engineering costs will be paid by the Hunting Creek Farms subdivision developer.

Project Location: Wilson Road **Operational Budget Impact:**

Project Lead: P. Rai Sharma, Project Engineer II **Objective Met for Comprehensive/Town Center Master Plan:** "Maintain and improve the arterial and non-arterial road systems to provide for safe and efficient travel."

Grant/Loan Funding Source: **Election District:** 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$90,000							\$90,000
Land Acquisition	\$275,000							\$275,000
Site Work	\$275,000							\$275,000
Construction	\$350,000	\$884,000						\$1,234,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$990,000	\$884,000	\$0	\$0	\$0	\$0	\$0	\$1,874,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds	\$900,000	\$884,000						\$1,784,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax	\$90,000							\$90,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$990,000	\$884,000	\$0	\$0	\$0	\$0	\$0	\$1,874,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mt. Hope Convenience Center	4904	DPW Utilities: Solid Waste

Project Description: The County is constructing a new compactor site at the existing salt dome location (Pushaw Station Road) to improve the safety and operational efficiency of this convenience center.	
Project Location: Mt. Hope Customer Convenience Center 95 Pushaw Station Road, Sunderland, MD	Operational Budget Impact: There will be no additional operational impact due to this WWPS undergoing equipment replacement.
Project Lead: Michael Thomas, Division Chief, Solid Waste Allen Brunson, Project Engineer I	Objective Met for Comprehensive/Town Center Master Plan: "Ensure the safe and environmentally sound disposal of solid waste, wastewater, and hazardous waste generated in Calvert County."
Grant/Loan Funding Source:	Election District: 1st (01-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$238,965							\$238,965
Land Acquisition								\$0
Site Work								\$0
Construction	\$2,344,035	\$94,000						\$2,438,035
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,583,000	\$94,000	\$0	\$0	\$0	\$0	\$0	\$2,677,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds	\$1,000,000							\$1,000,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$1,583,000	\$94,000						\$1,677,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,583,000	\$94,000	\$0	\$0	\$0	\$0	\$0	\$2,677,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CB WWTP Reconstruction and ENR Upgrade	4854	DPW Utilities: Sewer Project

Project Description: This project would replace equipment and upgrade the Chesapeake Beach WWTP, which has reached the end of its useful life. Concurrently with this replacement, the plant will be modified for Enhanced Nutrient Removal (ENR).	
Project Location: Chesapeake Beach Wastewater Treatment Plant 8550 Bayside Road Chesapeake Beach, MD 20732	Operational Budget Impact:
Project Lead: Rick Mason, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible."
Grant/Loan Funding Source: MD Department of the Environment Loan MD Department of the Environment Grant (Bay Restoration Fund)	Election District: 3rd (03-001, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$585,000	(\$238,320)						\$346,680
Land Acquisition								\$0
Site Work								\$0
Construction	\$2,922,200	(\$572,880)	\$721,000	\$721,000				\$3,791,320
Equipment								\$0
Other								\$0
TOTAL COSTS	\$3,507,200	(\$811,200)	\$721,000	\$721,000	\$0	\$0	\$0	\$4,138,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds	\$2,626,560	(\$811,200)						\$1,815,360
Other Grant Funds	\$880,640		\$721,000	\$721,000				\$2,322,640
Private Funds								\$0
TOTAL FUNDS	\$3,507,200	(\$811,200)	\$721,000	\$721,000	\$0	\$0	\$0	\$4,138,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Industrial Park Wastewater Treatment Plant Upgrade	4855	DPW Utilities: Sewer Project

Project Description:

Select the more cost effective alternative project to reconstruct the influent pump station to send the wastewater flow to the PF WWTP #1 in lieu of the alternative project to replace the aging WWTP equipment with a new sequencing batch reactor waterwater treatment plant. The potential for beneficial water reuse will also be evaluated.

Project Location:

Calvert County Industrial Park WWTP
300 Skipjack Road
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:

Rick Mason, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:

"Ensure the safe and environmentally sound disposal of solid waste, wastewater, and hazardous waste generated in Calvert County."

Grant/Loan Funding Source:

MD Department of the Environment Loan

Election District:

2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$130,000	\$3,000						\$133,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$1,400,000	\$58,000						\$1,458,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$1,530,000	\$61,000	\$0	\$0	\$0	\$0	\$0	\$1,591,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds	\$16,667	(\$16,667)						\$0
G.O. Bonds	\$0	\$811,000						\$811,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$30,000	\$16,667						\$46,667
State Funds	\$1,483,333	(\$750,000)						\$733,333
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$1,530,000	\$61,000	\$0	\$0	\$0	\$0	\$0	\$1,591,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Sewer Line - CMH to Old CMS	4864	DPW Utilities: Sewer Project

Project Description:
Replace aging forcemain sewer line along Solomons Island Road from the Calvert Memorial Hospital WWPS #4 through the intersection of Dares Beach Road in the vicinity of the old Calvert Middle School.

Project Location: Solomons Island Road (MD State Route 2/4) between the CMH and CMS in Prince Frederick, MD 20679

Operational Budget Impact:

Project Lead:
Rick Mason, Project Engineer II

Grant/Loan Funding Source:

Election District:
2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$42,000	\$52,000						\$94,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$178,000	\$7,000	\$817,000					\$1,002,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$220,000	\$59,000	\$817,000	\$0	\$0	\$0	\$0	\$1,096,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds	\$220,000	\$59,000	\$817,000					\$1,096,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$220,000	\$59,000	\$817,000	\$0	\$0	\$0	\$0	\$1,096,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick WWTP #1 Plant Upgrade		DPW Utilities: Sewer Project

Project Description:

This project will provide an upgrade to add capacity to the existing facility. The intent is to address current effluent disposal practices for the existing facility and add Sequencing Batch Reactor Technology to the processing.

Project Location:

Prince Frederick WWTP #1
455 Sugar Notch Rd.
Prince Frederick, MD 20679

Operational Budget Impact:

There will be additional operational impact due to this WWTP undergoing process modifications.

Project Lead:

Rick Mason, Project Engineer II

Grant/Loan Funding Source:

MD Department of the Environment Loan

Election District:

2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering			\$263,000					\$263,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$4,586,000				\$4,586,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$263,000	\$4,586,000	\$0	\$0	\$0	\$4,849,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds				\$2,386,000				\$2,386,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees			\$263,000					\$263,000
State Funds				\$2,200,000				\$2,200,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$263,000	\$4,586,000	\$0	\$0	\$0	\$4,849,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500
Capital Outlay								\$0
Maintenance Costs		\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000
Utilities		\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
Other Expenses								\$0
TOTAL COST		\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$42,500

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick PS #3 to Church Street	4864	DPW Utilities: Sewer Project

Project Description: Replace the existing forcemain between Prince Frederick Wastewater Pump Station #3 and the intersection of Church Street and Heritage Boulevard.	
Project Location: Prince Frederick Boulevard to Church Street Prince Frederick, MD 20679	Operational Budget Impact: There will be no additional operational impact due to this infrastructure undergoing repairs.
Project Lead: Rick Mason, Project Engineer II	
Grant/Loan Funding Source:	Election District: 2nd (02-002 & 02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering			\$25,000					\$25,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$500,000					\$500,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$525,000	\$0	\$0	\$0	\$0	\$525,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds			\$525,000					\$525,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$525,000	\$0	\$0	\$0	\$0	\$525,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick PS #2 to WWTP #2		DPW Utilities: Sewer Project

Project Description:
 Reline the existing gravity sewer line between Prince Frederick Wastewater Pump Station #2 (off of Main Street in the vicinity of Hawk Hill Drive) through easements north of Calvert Towne through to the Prince Frederick Wastewater Treatment Plant #2 (Tobacco Ridge) Wastewater Pump Station #1.

Project Location: Main Street through Calvert Towne to Tobacco Ridge
 Prince Frederick, MD 20679

Operational Budget Impact:

Project Lead:
 Lonnie Smith, W&S Plant Supervisor

Grant/Loan Funding Source:

Election District:
 2nd (02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering			\$100,000					\$100,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$453,000	\$553,000				\$1,006,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$553,000	\$553,000	\$0	\$0	\$0	\$1,106,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds			\$553,000	\$553,000				\$1,106,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$553,000	\$553,000	\$0	\$0	\$0	\$1,106,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick CMH WWPS Upgrade		DPW Utilities: Sewer Project

Project Description:
Upgrade of the Prince Frederick Calvert Memorial Hospital Wastewater Pump Station #4. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.

Project Location: Calvert Memorial Hospital WWPS (#4)
150 Hospital Drive
Prince Frederick, MD 20678

Project Lead:
Allen Brunson, Project Engineer I

Grant/Loan Funding Source:

Election District:
2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering				\$26,000				\$26,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$656,000			\$656,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$26,000	\$656,000	\$0	\$0	\$682,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds				\$26,000	\$656,000			\$682,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$26,000	\$656,000	\$0	\$0	\$682,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Dares Beach to PS #3	4862	DPW Utilities: Sewer Project

Project Description:
 Reline the existing gravity sewer line between the intersection of Dares Beach Road and Solomons Island Road through the Prince Frederick Wastewater Pump Station #3.

Project Location:
 Dares Beach Road to PF WWPS #3
 Prince Frederick, MD 20678

Project Lead:
 Allen Brunson, Project Engineer I

Grant/Loan Funding Source:

Operational Budget Impact:

Election District:
 2nd (02-002 & 02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering				\$65,000				\$65,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$482,250			\$482,250
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$65,000	\$482,250	\$0	\$0	\$547,250

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds				\$65,000	\$482,250			\$547,250
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$65,000	\$482,250	\$0	\$0	\$547,250

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick PS#3 to Rt. 231		DPW Utilities: Sewer Project

Project Description:
Extend force main from Prince Frederick Wastewater Pump Station #3 to the forcemain on Route 231. This project is necessary so that costs are reduced in the processing of the sewerage.

Project Location: _____ **Operational Budget Impact:** _____

Project Lead:
Allen Brunson, Project Engineer I

Grant/Loan Funding Source: _____ **Election District:**
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$65,000		\$65,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$600,000	\$600,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$65,000	\$600,000	\$665,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds						\$65,000	\$600,000	\$665,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$65,000	\$600,000	\$665,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick PS #6 Upgrade		DPW Utilities: Sewer Project

Project Description:
This project will provide an upgrade to add capacity to the existing facility and replace aged infrastructure.

Project Location: _____ **Operational Budget Impact:** _____

Project Lead:
Allen Brunson, Project Engineer I

Grant/Loan Funding Source: _____ **Election District:**
2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition						\$30,000		\$30,000
Site Work								\$0
Construction							\$750,000	\$750,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$30,000	\$750,000	\$780,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds						\$30,000	\$750,000	\$780,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$30,000	\$750,000	\$780,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick WWTP #2 to WWTP #1		DPW Utilities: Sewer Project

Project Description: This project will include an evaluation of the capacity and condition of the aging Prince Frederick forcemain; and analyze the impacts and interactions of the pump stations connected to this forcemain. Evaluation will also consider modifications on pumping operations between the Prince Frederick Wastewater Treatment Plants #1 and #2, and evaluate possible changes to existing forcemain connection by Prince Frederick Wastewater Pump Station #3.	
Project Location: Easements from PF WWTP #1 and #2 Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: Rick Mason, Project Engineer II	
Grant/Loan Funding Source:	Election District: 2nd (02-002, 02-004 & 02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering					\$125,000			\$125,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$150,000			\$150,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$275,000	\$0	\$0	\$275,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees					\$275,000			\$275,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$275,000	\$0	\$0	\$275,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Lab Expansion	4875	DPW Utilities: Water and Sewer Project

Project Description:

This lab supports the 21 water systems and 7 wastewater treatment plants serving Calvert County. This lab has not had an expansion or upgrade since 1993; and has experienced more than a 50% increase in demand. The replacement of the existing laboratory will include new water testing capabilities. The new lab site will be in a central location and will comply with current ADA requirements. Additionally, the project will include construction of a maintenance facility.

Project Location:

Solomons WWTP Office
500 Sweetwater Road, Lusby, MD 20657

Operational Budget Impact:

Project Lead:

Allen Brunson, Project Engineer I
Rick Mason, Project Engineer II

Grant/Loan Funding Source:

Election District:

1st (01-002, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$23,083					\$60,000		\$83,083
Land Acquisition								\$0
Site Work								\$0
Construction	\$155,917						\$700,000	\$855,917
Equipment	\$91,752							\$91,752
Other								\$0
TOTAL COSTS	\$270,752	\$0	\$0	\$0	\$0	\$60,000	\$700,000	\$1,030,752

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds							\$700,000	\$700,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$270,752					\$60,000		\$330,752
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$270,752	\$0	\$0	\$0	\$0	\$60,000	\$700,000	\$1,030,752

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages			\$21,000	\$42,000	\$42,000	\$42,000	\$42,000	\$189,000
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities			\$375	\$750	\$750	\$750	\$750	\$3,375
Other Expenses								\$0
TOTAL COST		\$0	\$21,375	\$42,750	\$42,750	\$42,750	\$42,750	\$192,375

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Upgrade	4863	DPW Utilities: Sewer Project

Project Description: A study was undertaken in FY10 to determine the the scope, construction cost and schedule for completing an upgrade to the existing 21-year old wastewater treatment plant. The upgrade recommendations include increasing the plant capacity, replacing system components that are failing or undersized, and satisfying MDE requirements for plant discharge limits.	
Project Location: Solomons WWTP 500 Sweetwater Road, Lusby, MD 20657	Operational Budget Impact:
Project Lead: Rick Mason, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible."
Grant/Loan Funding Source:	Election District: 1st (01-002, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$75,000	\$315,000						\$390,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$5,000,000					\$5,000,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$75,000	\$315,000	\$5,000,000	\$0	\$0	\$0	\$0	\$5,390,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Capital Connections	\$75,000	\$315,000						\$390,000
State Funds			\$5,000,000					\$5,000,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$75,000	\$315,000	\$5,000,000	\$0	\$0	\$0	\$0	\$5,390,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies				\$1,000	\$1,000	\$1,000	\$1,000	\$4,000
Capital Outlay								\$0
Maintenance Costs				\$2,000	\$2,000	\$2,000	\$2,000	\$8,000
Utilities				\$4,000	\$4,000	\$4,000	\$4,000	\$16,000
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$7,000	\$7,000	\$7,000	\$7,000	\$28,000

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Headworks Retrofit	4861	DPW Utilities: Sewer Project

Project Description: Retrofit the existing equipment at the Solomons Headworks Facility, including: design and install a new barscreen system to address influent solids removal handling and replace existing ventilation equipment in PS #1 to ensure proper confined space entry provisions and install a Godwin dri-prime stand-by pump for emergency operation replacement of existing in-line sewage pumps.	
Project Location: Solomons Headworks Wastewater Pump Station 14155 Solomons Island Rd. S. Solomons, MD 20688	Operational Budget Impact:
Project Lead: Allen Brunson, Project Engineer I	
Grant/Loan Funding Source:	Election District: 1st (01-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Architect/Engineering	\$48,000							\$48,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$27,000	\$46,000						\$73,000
Equipment	\$265,000	\$893,000						\$1,158,000
Other								\$0
TOTAL COSTS	\$340,000	\$939,000	\$0	\$0	\$0	\$0	\$0	\$1,279,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
County Funds								\$0
G.O. Bonds		\$1,279,000						\$1,279,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$340,000	(\$340,000)						\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$340,000	\$939,000	\$0	\$0	\$0	\$0	\$0	\$1,279,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$9,000
Utilities		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$6,000
Other Expenses								\$0
TOTAL COST		\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$15,000

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Forcemain Study/Upgrade	4859	DPW Utilities: Sewer Project

Project Description:
The existing capacity of the forcemain has dropped from 700 GPM to 450 GPM. The project includes the study of the aging forcemain pump station, impacts on other connected pump stations and the performance of the existing force main which sends effluent to the Solomons WWTP. Construction will include cleaning the forcemain, replacing the forcemain check valves, replacing the existing Pistagrit degritting unit and cleaning the headworks equalization basin.

Project Location:
Solomons Headworks Wastewater Pump Station
14155 Solomons Island Rd. S.
Solomons, MD 20688

Operational Budget Impact:

Project Lead:
Allen Brunson, Project Engineer I

Objective Met for Comprehensive/Town Center Master
"Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible."

Grant/Loan Funding Source:

Election District:
1st (01-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$56,370							\$56,370
Land Acquisition								\$0
Site Work								\$0
Construction	\$368,630	\$17,000						\$385,630
Equipment								\$0
Other								\$0
TOTAL COSTS	\$425,000	\$17,000	\$0	\$0	\$0	\$0	\$0	\$442,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds		\$442,000						\$442,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$425,000	(\$425,000)						\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$425,000	\$17,000	\$0	\$0	\$0	\$0	\$0	\$442,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWPS Upgrade - Dowell Road	4865	DPW Utilities: Sewer Project

Project Description: Upgrade of the Solomons Dowell Road wastewater pump station to meet the increased demands on the system, replace aged equipment, incorporate improved safety features and modify station to increase emergency storage capacity to comply with current state requirements.	
Project Location: Dowell Road WWPS 13885 Dowell Road, Dowell, MD 20629	Operational Budget Impact:
Project Lead: Allen Brunson, Project Engineer I	Objective Met for Comprehensive/Town Center Master Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible."
Grant/Loan Funding Source:	Election District: 1st (01-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$115,000							\$115,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$908,000	\$40,000						\$948,000
Equipment	\$42,000							\$42,000
Other								\$0
TOTAL COSTS	\$1,065,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$1,105,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds	\$1,000,000							\$1,000,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$65,000	\$40,000						\$105,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$1,065,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$1,105,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Improvements	4860	DPW Utilities: Sewer Project

Project Description:
The project includes pretreatment for septage receiving, plant safety study and rehabilitation, plant lightning protection, a PLC control system and new rotary fan sludge press to increase plant safety, efficiency and protect on-site electrical equipment.
Project to be combined with the Solomons WWTP Upgrade, Project Number 4863.

Project Location: Solomons WWTP Office
500 Sweetwater Road, Lusby, MD 20657

Project Lead: Rick Mason, Project Engineer II

Grant/Loan Funding Source:

Election District: 1st (01-002, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$75,000							\$75,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$47,000						\$47,000
Equipment	\$575,000	\$606,000						\$1,181,000
Other								\$0
TOTAL COSTS	\$650,000	\$653,000	\$0	\$0	\$0	\$0	\$0	\$1,303,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds	\$575,000	\$653,000						\$1,228,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$75,000							\$75,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$650,000	\$653,000	\$0	\$0	\$0	\$0	\$0	\$1,303,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Rehab WWTP Disposal Fields		DPW Utilities: Sewer Project

Project Description:
The replacement of 14 failing rapid sand beds, each is approximately 1/4 acres in size x 3 feet deep at the Solomons Wastewater Treatment Plant. A reuse option will be explored to reduce the load on the rapid infiltration sand filters.

Project Location:
Solomons WWTP
500 Sweetwater Road, Lusby, MD 20657

Operational Budget Impact:

Project Lead:
Rick Mason, Project Engineer II

Grant/Loan Funding Source:

Election District:
1st (01-002, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Architect/Engineering					\$80,000			\$80,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$250,000	\$750,000	\$1,000,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$80,000	\$250,000	\$750,000	\$1,080,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
County Funds								\$0
G.O. Bonds					\$80,000	\$250,000	\$750,000	\$1,080,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$80,000	\$250,000	\$750,000	\$1,080,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Harbor WWPS Upgrade		DPW Utilities: Sewer Project

Project Description:
Upgrade of the Solomons Harbor Wastewater Pump Station. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.

Project Location:
Solomons Harbor WWPS
Lusby, MD 20657

Operational Budget Impact:

Project Lead:
Rick Mason, Project Engineer II

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$10,000		\$10,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$750,000	\$750,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$10,000	\$750,000	\$760,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds						\$10,000	\$750,000	\$760,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$10,000	\$750,000	\$760,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Chesapeake Heights/Dares Beach Water Treatment	4810	DPW Utilities: Water Project

Project Description: Construct new well into the Patapsco Aquifer in the vicinity of the Chesapeake Heights Water Treatment Plant to comply with the MDE water quality standards.	
Project Location: Chesapeake Heights Water Pump Station 4106 Cassell Boulevard Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: Allen Brunson, Project Engineer I	Objective Met for Comprehensive/Town Center Master Plan: Specifically Mentioned-"The provisions of adequate roads, water, wastewater systems, public transportation, and high-quality internet communication systems, together with public amenities such as parks, town squares, trails, sidewalks, bikeways, and indoor recreational and cultural facilities, should remain a top priority, in accordance with master plans for town centers."
Grant/Loan Funding Source: MD Department of the Environment Grant MD Department of the Environment Loan	Election District: 2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering	\$162,500							\$162,500
Land Acquisition		\$30,000						\$30,000
Site Work								\$0
Construction	\$590,000							\$590,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$752,500	\$30,000	\$0	\$0	\$0	\$0	\$0	\$782,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$152,500	\$30,000						\$182,500
State Funds	\$600,000							\$600,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$752,500	\$30,000	\$0	\$0	\$0	\$0	\$0	\$782,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities		\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$15,000
Other Expenses								\$0
TOTAL COST		\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$15,000

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Chesapeake Heights Water System Upgrade		Public Works/Utilities: Water Project

Project Description:
Replacement of aged infrastructure, including distribution lines, and isolation valves throughout the system.

Project Location:
Chesapeake Heights Water Pump Station
4106 Cassell Boulevard
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:
Allen Brunson, Project Engineer I

Grant/Loan Funding Source:

Election District:
2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$35,000		\$35,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$500,000	\$500,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$35,000	\$500,000	\$535,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds						\$35,000	\$500,000	\$535,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$35,000	\$500,000	\$535,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dowell Road Well Relocation		Public Works/Utilities: Water Project

Project Description:
The project will include locating a suitable well site away from pump station; well design and construction; extending a water line from the well site to the distribution network, and abandoning the existing well.

Project Location:
Dowell Road WWPS
13885 Dowell Road, Dowell, MD 20629

Operational Budget Impact:

Project Lead:
Allen Brunson, Project Engineer I

Grant/Loan Funding Source:

Election District:
1st (01-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$40,000		\$40,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$460,000	\$460,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$40,000	\$460,000	\$500,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds						\$40,000	\$460,000	\$500,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$40,000	\$460,000	\$500,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hunting Hills Water System Upgrade	4800	Public Works/Utilities: Water Project

Project Description: Replacement of existing 1960s water system, including water storage tank, disinfection equipment and distribution lines. The current system has exceeded its useful life.	
Project Location: Hunting Hills Water Pump Station & System 25 Well Street, Huntingtown, MD 20639	Operational Budget Impact:
Project Lead: Rick Mason, Project Engineer	
Grant/Loan Funding Source:	Election District: 2nd (02-003, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Architect/Engineering	\$47,200							\$47,200
Land Acquisition								\$0
Site Work								\$0
Construction	\$786,800	\$29,000						\$815,800
Equipment								\$0
Other								\$0
TOTAL COSTS	\$834,000	\$29,000	\$0	\$0	\$0	\$0	\$0	\$863,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
County Funds								\$0
G.O. Bonds	\$815,700							\$815,700
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$18,300	\$29,000						\$47,300
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$834,000	\$29,000	\$0	\$0	\$0	\$0	\$0	\$863,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lakewood Water System Upgrade	4801	DPW Utilities: Water Project

Project Description:
Replacement of existing 1960s water system, including water storage tank, disinfection equipment and distribution lines. The current system has exceeded its useful life.

Project Location:
Lakewood Water Pump Station & System
11208A Oakwood Drive
Dunkirk, MD 20754

Operational Budget Impact:

Project Lead:
Rick Mason, Project Engineer

Grant/Loan Funding Source:

Election District:
3rd (03-007, 27A)

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Architect/Engineering	\$18,320							\$18,320
Land Acquisition								\$0
Site Work								\$0
Construction	\$881,000	\$40,000						\$921,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$899,320	\$40,000	\$0	\$0	\$0	\$0	\$0	\$939,320

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
County Funds								\$0
G.O. Bonds	\$880,245							\$880,245
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$19,075	\$40,000						\$59,075
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$899,320	\$40,000	\$0	\$0	\$0	\$0	\$0	\$939,320

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2012	FY2013	FY2014	FY2015	FY2016		FY2017
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Paris Oaks Pump Station Rehab		Public Works/Utilities: Water Project

Project Description:
Explore options to increase well yield or supply additional capacity through an interconnection to the Highlands Water System; and demolish abandoned pump station.

Project Location: Fifth Street Extension
Chesapeake Beach, MD

Operational Budget Impact:

Project Lead:
Rick Mason, Project Engineer

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$100,000		\$100,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$1,000,000	\$1,000,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$100,000	\$1,000,000	\$1,100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds						\$100,000	\$1,000,000	\$1,100,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$100,000	\$1,000,000	\$1,100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard Well and Elevated Storage	4804	DPW Utilities: Water Project

Project Description: The project includes design and permitting; and constructing an additional well and elevated storage tower to supplement the existing smaller production wells needed to satisfy current and future demand, ensure proper distribution system pressure, provide for adequate fire suppression reserves and balance the system supply in coordination with the existing water storage tank.	
Project Location: New St. Leonard Water Pump Station 5370 Saint Leonard Road St. Leonard, MD. 20685	Operational Budget Impact:
Project Lead: Rick Mason, Project Engineer	Objective Met for Comprehensive/Town Center Master Specifically Mentioned- "The provisions of adequate roads, water, wastewater systems, public transportation, and high-quality internet communication systems, together with public amenities such as parks, town squares, trails, sidewalks, bikeways, and indoor recreational and cultural facilities, should remain a top priority, in accordance with master plans for town centers."
Grant/Loan Funding Source:	Election District: 2nd (02-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$250,000	\$105,000					\$355,000
Land Acquisition	\$131,000						\$131,000
Site Work							\$0
Construction	\$17,000		\$250,000	\$1,037,000			\$1,304,000
Equipment							\$0
Other							\$0
TOTAL COSTS	\$398,000	\$105,000	\$250,000	\$1,037,000	\$0	\$0	\$1,790,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds							\$0
G.O. Bonds			\$250,000	\$1,037,000			\$1,287,000
Rec. Excise Tax							\$0
School Excise Tax							\$0
Road Excise Tax							\$0
Utility Fees	\$398,000	\$105,000					\$503,000
State Funds							\$0
Other Grant Funds							\$0
Private Funds							\$0
TOTAL FUNDS	\$398,000	\$105,000	\$250,000	\$1,037,000	\$0	\$0	\$1,790,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs						\$15,000	\$15,000
Utilities		\$500	\$500	\$500	\$500	\$500	\$3,000
Other Expenses							\$0
TOTAL COST		\$500	\$500	\$500	\$500	\$15,500	\$33,000

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
White Sands Tank Replacement		Public Works/Utilities: Water Project

Project Description: The White Sands' hydropneumatic tanks will be replaced, and pumping stations will be rehabilitated.	
Project Location: White Sands Sycamore Rd Lusby, MD 20657	Operational Budget Impact:
Project Lead: Rick Mason, Project Engineer	Objective Met for Comprehensive/Town Center Master Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible."
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering						\$30,000		\$30,000
Land Acquisition							\$350,000	\$350,000
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$30,000	\$350,000	\$380,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees						\$30,000	\$350,000	\$380,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$30,000	\$350,000	\$380,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
800 MHz System Expansion - 6th Tower		Public Safety

Project Description:
The density of new buildings in the Twin Beach area has necessitated the County add a site to the current public safety communications system to properly support in-building communications for our police, fire, and EMS personnel. The project will include the installation of a 6th communications system site including all electronic equipment, shelter, UPS, generator, and installation services.

*Rebanding is still in the negotiation phase and we are unable to move forward on this project until negotiations are completed later in 2011. This is a federally mandated project.

Project Location: Northeast Sector of Calvert County
Operational Budget Impact: \$192,000 over a 5 year period

Project Lead: Yvette Myers, Chief of Communications

Grant/Loan Funding Source:
Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering			\$393,000					\$393,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$917,000					\$917,000
Equipment								\$0
Other			\$1,617,000					\$1,617,000
TOTAL COSTS	\$0	\$0	\$2,927,000	\$0	\$0	\$0	\$0	\$2,927,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds			\$2,927,000					\$2,927,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$2,927,000	\$0	\$0	\$0	\$0	\$2,927,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs				\$32,000	\$33,000	\$34,000	\$35,000	\$134,000
Utilities				\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$37,000	\$38,000	\$39,000	\$40,000	\$154,000

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
800 MHZ Digital Communications System		Public Safety

Project Description:
Upgrade the current 800 MHz analog trunked communications system to a digital 800 MHz P-25 compliant communications system. The current analog system is outdated and equipment is becoming obsolete. The digital system will allow for more interoperability with other Counties that we currently do not have communications capabilities with. The equipment costs include replacement of current portable and mobile radios for subscribers to operate on the new system.

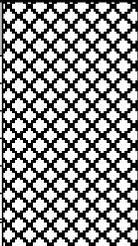
Project Location: Countywide
Operational Budget Impact:

Project Lead: Yvette Myers, Chief of Communications

Grant/Loan Funding Source:
Election District: 1st, 2nd, and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering				\$5,464,000				\$5,464,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$367,000	\$132,000			\$499,000
Equipment					\$5,699,000	\$5,831,000		\$11,530,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$5,831,000	\$5,831,000	\$5,831,000	\$0	\$17,493,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding								\$0
G.O. Bonds				\$5,831,000	\$5,831,000	\$5,831,000		\$17,493,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$5,831,000	\$5,831,000	\$5,831,000	\$0	\$17,493,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
North Beach VFDRS, Company 1	1610	Public Safety - Fire & Rescue

Equipment:	
FY2013 - Replace Command 1 - \$62,000	FY2016 - Rehab Engine 12 - \$179,000
FY2013 - Rehab Engine 11 - \$150,000	FY2016 - Replace Tower 1 - \$1,273,000
FY2014 - Replace Brush 1 - \$70,000	FY2017 - Replace Ambulance 19 - \$215,000
FY2015 - Replace Rescue 1 - \$673,000	FY2017 - Rehab Boat 1 - \$65,000
Facilities:	
FY2015 - Resurface Parking Lot - \$61,000	
Project Location:	Operational Budget Impact:
North Beach Volunteer Fire Department 8536 Bayside Road North Beach, MD 20714	
Project Lead:	
James Richardson, Fire/Rescue/EMS Coordinator	
Grant/Loan Funding Source:	Election District:
	3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$61,000			\$61,000
Equipment	\$161,000		\$212,000	\$70,000	\$673,000	\$1,452,000	\$280,000	\$2,848,000
Other								\$0
TOTAL COSTS	\$161,000	\$0	\$212,000	\$70,000	\$734,000	\$1,452,000	\$280,000	\$2,909,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$161,000		\$212,000	\$70,000	\$734,000	\$1,452,000	\$280,000	\$2,909,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$161,000	\$0	\$212,000	\$70,000	\$734,000	\$1,452,000	\$280,000	\$2,909,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick VFD, Company 2	1620	Public Safety - Fire & Rescue

Equipment: FY2013 - Replace Command 2 - \$62,000 FY2015 - Replace Brush 2 - \$75,000	
Facilities: FY2012 - Building Roof Repair - \$152,000 FY2013 - Replace Emergency Generator - \$161,000 FY2014 - Building A & E - \$250,000	
Project Location: Prince Frederick Volunteer Fire Department 450 Solomons Island Rd N Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: James Richardson, Fire/Rescue/EMS Coordinator	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering				\$250,000				\$250,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$152,000	\$161,000					\$313,000
Equipment	\$841,000		\$62,000		\$75,000			\$978,000
Other								\$0
TOTAL COSTS	\$841,000	\$152,000	\$223,000	\$250,000	\$75,000	\$0	\$0	\$1,541,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$841,000	\$152,000	\$223,000	\$250,000	\$75,000		\$0	\$1,541,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$841,000	\$152,000	\$223,000	\$250,000	\$75,000	\$0	\$0	\$1,541,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons VRSFD, Company 3	1630	Public Safety - Fire & Rescue

Equipment:	
FY2013 - Replace Command 3 (Annex) - \$62,000	FY2016 - Replace Ambulance 38 - \$203,000
FY2013 - Rehab Engine 31 - \$150,000	FY2016 - Rehab Boat 3 - \$62,000
FY2015 - Replace Command 3 - \$69,000	FY2016 - Replace Engine 31 - \$582,000
FY2015 - Replace Rescue 3 - \$673,000	FY2017 - Replace Engine 33 - \$617,000
	FY2017 - Replace Truck 3 - \$1,350,000
Facilities:	
FY2014 - Building Renovation A/E - \$250,000	
Project Location:	
Solomons Volunteer Rescue Squad & Fire Department 13150 HG Trueman Road Lusby, MD 20657	
Operational Budget Impact:	
Solomons Volunteer Rescue Squad & Fire Department 13150 HG Trueman Road Lusby, MD 20657	
Project Lead:	
James Richardson, Fire/Rescue/EMS Coordinator	
Grant/Loan Funding Source:	
Election District:	
1st	

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering				\$250,000				\$250,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$161,000		\$212,000		\$742,000	\$847,000	\$1,967,000	\$3,929,000
Other								\$0
TOTAL COSTS	\$161,000	\$0	\$212,000	\$250,000	\$742,000	\$847,000	\$1,967,000	\$4,179,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$161,000		\$212,000	\$250,000	\$742,000	\$847,000	\$1,967,000	\$4,179,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$161,000	\$0	\$212,000	\$250,000	\$742,000	\$847,000	\$1,967,000	\$4,179,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

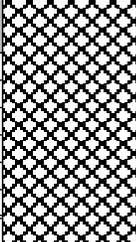
**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick VRS, Company 4	1640	Public Safety - Fire & Rescue

Equipment: FY2013 - Replace Command 4 - \$62,000 FY2013 - Replace Ambulance 48 - \$171,000 FY2014 - Replace Ambulance 49 - \$181,000 FY2016 - Replace Ambulance 47 - \$203,000 FY2016 - Rehab Boat 4 - \$62,000	
Project Location: Prince Frederick Volunteer Rescue Squad 755 Solomons Island Rd N Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: James Richardson, Fire/Rescue/EMS Coordinator	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$233,000	\$181,000		\$265,000		\$679,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$233,000	\$181,000	\$0	\$265,000	\$0	\$679,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$233,000	\$181,000		\$265,000		\$679,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$233,000	\$181,000	\$0	\$265,000	\$0	\$679,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk VFDRS, Company 5	1650	Public Safety - Fire & Rescue

Equipment: FY2013 - Replace Ambulance 58 - \$171,000 FY2013 - Replace Ambulance 59 - \$171,000 FY2013 - Replace Command 5 - \$62,000 FY2013 - Rehab Engine 52 - \$150,000 FY2016 - Replace Brush 5 - \$78,000	
Facilities: FY2015 - Water Supply Storage Tank - \$75,000	
Project Location: Dunkirk Volunteer Fire Department 3170 W Ward Rd Dunkirk, MD 20754	Operational Budget Impact:
Project Lead: James Richardson, Fire/Rescue/EMS Coordinator	
Grant/Loan Funding Source:	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$75,000			\$75,000
Equipment	\$0		\$554,000			\$78,000		\$632,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$554,000	\$0	\$75,000	\$78,000	\$0	\$707,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$0		\$554,000		\$75,000	\$78,000		\$707,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$554,000	\$0	\$75,000	\$78,000	\$0	\$707,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Huntingtown VFDRS, Company 6	1660	Public Safety - Fire & Rescue

Equipment:

FY2013 - Replace Ambulance 69 - \$171,000
 FY2013 - Replace Command 6 - \$62,000
 FY2013 - Rehab Squad 6 - \$110,000
 FY2014 - Replace Ambulance 68 - \$181,000
 FY2017 - Replace Engine 62 - \$617,000

Project Location:

Huntingtown Volunteer Fire Department
 4030 Old Town Rd
 Huntingtown, MD 20639

Operational Budget Impact:

Project Lead:

James Richardson, Fire/Rescue/EMS Coordinator

Grant/Loan Funding Source:

Election District:

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$343,000	\$181,000			\$617,000	\$1,141,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$343,000	\$181,000	\$0	\$0	\$617,000	\$1,141,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$343,000	\$181,000			\$617,000	\$1,141,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$343,000	\$181,000	\$0	\$0	\$617,000	\$1,141,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard VFDRS, Company 7	1670	Public Safety - Fire & Rescue

Equipment: FY2013 - Replace Ambulance 78 - \$171,000 FY2013 - Rehab Engine 72 - \$150,000 FY2015 - Rehab Engine 71 - \$169,000 FY2016 - Replace Brush 7 - \$78,000 FY2017 - Replace Command 7 - \$77,000	
Project Location: St. Leonard Volunteer Fire Department And Rescue Squad 200 Calvert Beach Rd Saint Leonard, MD 20685	Operational Budget Impact:
Project Lead: James Richardson, Fire/Rescue/EMS Coordinator	
Grant/Loan Funding Source:	Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$161,000		\$321,000		\$169,000	\$78,000	\$77,000	\$806,000
Other								\$0
TOTAL COSTS	\$161,000	\$0	\$321,000	\$0	\$169,000	\$78,000	\$77,000	\$806,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$161,000		\$331,000		\$169,000	\$78,000	\$77,000	\$816,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$161,000	\$0	\$331,000	\$0	\$169,000	\$78,000	\$77,000	\$816,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2012-FY2017 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Advanced Life Support, Company 10	1700	Public Safety - Fire & Rescue

Equipment: FY2013 - Replace Medic 105 - \$93,000 FY2013 - Replace Medic 101 - \$93,000 FY2014 - Replace Medic 103 - \$99,000 FY2015 - Replace Medic 102 - \$105,000 FY2016 - Replace Medic 104 - \$111,000	
Project Location: Calvert County Life Support 60 Industry Ln Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: James Richardson, Fire/Rescue/EMS Coordinator	
Grant/Loan Funding Source:	Election District: 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$186,000	\$99,000	\$105,000	\$111,000		\$501,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$186,000	\$99,000	\$105,000	\$111,000	\$0	\$501,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding			\$186,000	\$99,000	\$105,000	\$111,000		\$501,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$186,000	\$99,000	\$105,000	\$111,000	\$0	\$501,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2012-FY2017 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Rescue Dive Team, Company 12	1710	Public Safety - Fire & Rescue

Equipment:

Project Location: _____ **Operational Budget Impact:** _____

Project Lead:
James Richardson, Fire/Rescue/EMS Coordinator

Grant/Loan Funding Source: _____ **Election District:** _____

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$58,000							\$58,000
Other								\$0
TOTAL COSTS	\$58,000	\$0	\$0	\$0	\$0	\$0	\$0	\$58,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
County Funding	\$58,000							\$58,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$58,000	\$0	\$0	\$0	\$0	\$0	\$0	\$58,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

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STAFFING



Wm. B. Tennison

Board of County Commissioners	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	1.0	1.0	1.0	1.0
TOTAL		6.0	6.0	6.0	6.0
Clerk to County Commissioners	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
County Administrator	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst (CA)	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0
Technology Services	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	3.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	23	1.0	1.0	1.0	1.0
GIS Technician	21	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Computer Services Technician II	20	0.0	0.0	1.0	1.0
Computer Services Technician I	18	3.0	3.0	3.0	3.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.4	0.4	0.6	0.6
Intern	n/a	0.4	0.4	0.2	0.2
TOTAL		21.8	21.8	22.8	22.8
Circuit Court	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.8	0.8	0.8	0.8
Bailiff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	10.9	10.9
Judge of Orphan's Court	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

State's Attorney	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	27	4.0	4.0	4.0	4.0
Assistant State's Attorney II	26	1.0	1.0	1.0	1.0
Assistant State's Attorney I	25	2.0	2.0	2.0	2.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	2.0	2.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	3.0	3.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		22.1	22.1	22.1	22.1

Election Board	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Elections Administrator	27	1.0	1.0	1.0	1.0
Election Systems Auto. Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Elections Registrar	18	2.0	2.0	2.0	2.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Election Board Member	A	3.0	3.0	3.0	3.0
TOTAL		9.0	9.0	9.0	9.0

County Treasurer	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
TOTAL		7.6	7.6	7.6	7.6

Finance & Budget	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	C	1.0	1.0	0.0	0.0
Deputy Director	28	0.0	0.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Capital & Special Projects Coordinator	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	0.5	0.5	1.5	1.5
Accountant II	24	2.0	2.0	1.0	1.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	1.0	1.0	1.0	1.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	0.0	1.0	1.0	1.0
Executive Administrative Aide	21	1.0	0.0	0.0	0.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	2.0	2.0	2.0
Purchasing Assistant	20	3.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Account Technician I	19	3.0	2.0	2.0	2.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		23.6	23.6	23.6	23.6

County Attorney	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
TOTAL		4.0	4.0	4.0	4.0
Personnel	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst	25	1.0	1.0	1.0	1.0
Personnel Analyst	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
TOTAL DIRECT STAFF		7.6	7.6	7.6	7.6
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		1.0	1.0	1.0	1.0
Planning & Zoning	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Planning & Zoning	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Planning Commission Administrator	27	0.0	0.0	0.0	0.0
Principal Planner	26	1.0	1.0	1.0	1.0
Board of Appeals Planner	25	0.0	0.0	0.0	0.0
Board of Appeals Planner	22	0.0	0.0	0.0	0.0
Zoning Planner	25	1.0	1.0	1.0	1.0
Planner II	24	2.0	2.0	2.0	2.0
Zoning Enforcement Chief	C	1.0	1.0	1.0	1.0
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
Planner I	22	3.0	3.0	3.0	3.0
Zoning Code Enforcer I	22	0.5	0.5	0.5	0.5
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Public Advocate	19	0.0	0.0	0.0	0.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	0.0	0.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	0.0	0.0	0.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		16.1	16.1	16.1	16.1
Planning Commission	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Planning Commission Administrator	27	1.0	1.0	1.0	1.0
Principal Planner	26	4.0	4.0	4.0	4.0
Planner I	22	2.0	2.0	2.0	2.0
Public Advocate	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assist. III	17	1.0	1.0	1.0	1.0
Office Assist. II	16	0.0	0.0	0.0	0.0
TOTAL		10.0	10.0	10.0	10.0

Historic District Commission		FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Level					
Office Assist. II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Board of Appeals		FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Level					
Board of Appeals Planner	26	1.0	1.0	1.0	1.0
Office Assist. II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
Environmental Commission		FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Level					
Office Assist II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Inspections & Permits		FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Level					
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	1.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	1.0	1.0	1.0	1.0
Permit Technician II	19	0.0	0.0	0.0	0.0
Permit Technician I	18	0.0	0.0	0.0	0.0
Permit Technician	18	4.5	4.5	4.5	4.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	14.2
Director of Public Safety		FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Level					
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
Sheriff's Office		FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Level					
Sheriff	E	1.0	1.0	1.0	1.0
Assistant Sheriff	A	1.0	1.0	1.0	1.0
Deputy Sheriff Lieutenant	SLS	4.0	4.0	5.0	5.0
Deputy Sheriff First Sergeant	SSF	6.0	6.0	6.0	6.0
Deputy Sheriff Sergeant	SSS	14.7	14.7	13.7	13.7
Internal Affairs Investigator - Serg.	SSS	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	SCS	11.0	15.0	12.0	12.0
Crime Scene Technician	809	2.0	2.0	2.0	2.0
Deputy Sheriff	SFS/SDS	71.0	70.0	85.0	73.0
Special Deputy	C	8.5	8.5	8.5	8.5
Evidence Property Manager	C	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	1.0	1.0	1.0	1.0
Project Coordinator	21	1.0	1.0	1.0	1.0
Civil Process Specialist	20	0.6	0.6	0.6	0.6
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	2.0	2.0	2.0	2.0
Office Assistant III	17	1.1	1.1	1.1	1.1
Office Assistant II	16	4.3	4.3	4.3	4.3
Office Assistant I	15	1.0	1.0	1.0	1.0
Civilian Duty Officer Supervisor	18	1.0	1.0	1.0	1.0
Civilian Duty Officer	13	5.0	5.0	5.0	5.0
TOTAL		139.2	142.2	154.2	142.2

Control Center	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Communications Chief	814	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	810	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	5.0
Communications Officer I	807	19.0	19.0	23.0	23.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		30.0	30.0	34.0	34.0
Detention Center	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	1.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	5.0
Correctional Officer	CO1/CO2	49.0	53.0	70.0	56.0
Building Engineer	811	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	1.0
Nurse	23	1.0	1.0	1.0	1.0
Work Release Supervisor	23	3.0	3.0	3.0	3.0
Case Manager	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	2.0	2.0	3.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	1.0	1.0	1.0	1.0
Custodian I	801	0.6	0.6	0.6	0.6
TOTAL		81.6	85.6	103.6	88.6
Emergency Management	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	0.0	0.0
TOTAL		3.0	3.0	3.0	3.0
Animal Control	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Animal Control Officer II	22	1.0	1.0	1.0	1.0
Animal Control Officer	18	5.0	5.0	7.0	5.0
Office Assistant III	17	0.0	0.0	1.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Temporary Office Clerk	n/a	0.0	0.0	0.0	0.3
TOTAL		7.0	7.0	10.0	7.3

Liquor Board	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Liquor Board Member	A	3.0	3.0	3.0	3.0
Clerk	A	0.2	0.2	0.2	0.2
TOTAL		3.2	3.2	3.2	3.2
Fire/Rescue/EMS					
	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	1.0	1.0	1.0	1.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
EMS Medical Director	C	0.0	1.0	1.0	1.0
(Temp) Nurses	n/a	0.5	0.5	0.5	0.5
TOTAL		4.5	5.5	5.5	5.5
Director of General Services					
	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Project Engineer II	27	0.0	1.0	0.0	0.0
Capital Project Supervisor	25	0.0	0.0	1.0	1.0
Public Works Project Inspector	810	0.0	1.0	1.0	1.0
TOTAL		2.0	4.0	4.0	4.0
Buildings & Grounds					
	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief - Buildings & Grounds	26	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	2.0	3.0	3.0	3.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Specialist I	17	1.0	1.0	1.0	1.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	0.5	1.0	1.0	1.0
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	2.5	3.0	3.0	3.0
Custodian	11	12.0	12.0	12.0	12.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Riverwalk Attendant (Seasonal)	n/a	1.0	1.0	1.0	1.0
Grounds Maintenance Worker (Seasonal)	n/a	0.6	0.6	0.6	0.6
TOTAL		30.7	32.7	32.7	32.7
State Office Building					
	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
HVAC Master Mechanic	22	1.0	0.0	0.0	0.0
Office Assistant II	16	0.5	0.0	0.0	0.0
Buildings & Grounds Worker I	13	0.5	0.0	0.0	0.0
TOTAL		2.0	0.0	0.0	0.0
Mosquito Control					
	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.2	0.2	0.2
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.6	1.6	1.6
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

Parks & Recreation	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.8	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.8	2.8	2.8	2.8
Facility Coordinator (Hourly)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Hourly)	n/a	8.8	8.8	8.8	8.8
Pool Manager (Hourly)	n/a	0.3	0.0	0.0	0.0
Assistant Pool Manager (Hourly)	n/a	0.3	0.0	0.0	0.0
Lifeguard I/II (Hourly)	n/a	1.2	0.0	0.0	0.0
Pool Clerk (Hourly)	n/a	0.3	0.0	0.0	0.0
TOTAL		68.6	68.6	68.6	68.6

Marine Museum	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
COUNTY EMPLOYEES:					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	1.0	1.0	1.0	1.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	1.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Specialist III	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennis (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennis (Seasonal)	n/a	0.4	0.4	0.4	0.4

Marine Museum	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
BOARD OF GOVERNORS EMPLOYEES:					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	1.0	1.0	1.0
Education Assistant	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	18	1.0	1.0	1.0	1.0
Admissions Clerk	11	1.6	1.6	1.6	1.6
Paleo Collections Manager	n/a	0.2	0.2	0.2	0.2
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	1.0
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
Marine Museum					
Marine Museum	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
SOCIETY EMPLOYEES:					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2
Natural Resources					
Natural Resources	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Ranger	22	2.0	2.0	0.0	0.0
Park Manager	22	0.0	0.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Seasonal)	n/a	0.8	0.8	0.8	0.8
Park Aide I (Seasonal)	n/a	1.7	1.7	1.7	1.7
Park Ranger (Seasonal)	n/a	0.5	0.5	0.5	0.5
Naturalist (Seasonal)	n/a	0.2	0.2	0.2	0.2
TOTAL		13.2	13.2	13.2	13.2
Railway Museum					
Railway Museum	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
Economic Development					
Economic Development	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	1.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Business Retention Specialist	25	1.0	1.0	1.0	1.0
Public Information Specialist	24	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Business Retention Program Assistant	18	1.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.0	0.4	0.4	0.4
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		12.1	12.5	12.5	12.5

Engineering	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Deputy Director	C	0.0	1.0	1.0	1.0
Enterprise Fund Deputy Director	C	0.0	1.0	1.0	1.0
Maintenance Operations Deputy Director	C	0.0	1.0	1.0	1.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	5.0	4.0	5.0	4.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agreement Coordinator	20	1.0	1.0	1.0	1.0
Road Inventory Clerk (Seasonal)	n/a	0.0	0.6	0.6	0.6
Intern	n/a	0.6	0.6	0.6	0.6
TOTAL		13.6	16.2	17.2	16.2
Project Management & Inspections	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
Office Specialist (PW)	19	0.0	0.0	0.0	0.0
TOTAL		7.0	7.0	7.0	7.0
Fleet Maintenance	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Fleet Maintenance Service Coord.	19	0.0	0.0	0.0	0.0
Office Specialist (PW)	19	1.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
Office Assistant II	16	0.0	0.0	0.0	0.0
TOTAL		10.0	10.0	10.0	10.0
Highway Maintenance	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Maintenance Bureau Chief	815	0.0	1.0	1.0	1.0
Highway Maintenance Division Chief	813	0.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Highway Maint Crew Leader II	807	0.0	0.0	0.0	0.0
Sign Shop Supervisor	807	1.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Highway Supervisor	806	0.0	0.0	0.0	0.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	1.0	1.0	1.0	1.0
Highway Laborer/Operator	803	13.0	12.0	12.0	12.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.0	0.0	0.0
TOTAL		35.6	36.0	36.0	36.0
Director of Community Resources	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5

Office on Aging	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Prog Manager	25	1.0	1.0	1.0	1.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
TOTAL		24.6	24.6	24.6	24.6

Transportation	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	0.8
Office Specialist I	18	1.0	1.0	1.0	1.0
TOTAL		2.8	2.8	2.8	2.8

Library	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Director	30	1.0	1.0	1.0	1.0
Assistant Director	28	0.0	0.0	0.0	0.0
Branch Manager III	26	1.0	1.0	1.0	1.0
Branch Manager II	24	3.0	3.0	3.0	3.0
Information Services Coordinator	24	1.0	1.0	1.0	1.0
Children's Coordinator	24	1.0	1.0	1.0	1.0
Public Relations Coordinator	24	1.0	1.0	1.0	1.0
Network Administrator I	24	1.0	1.0	1.0	1.0
Assistant Branch Manager	22	3.0	3.0	3.0	3.0
Circulation Supervisor	22	1.0	1.0	1.0	1.0
Reference Supervisor	22	1.0	1.0	1.0	1.0
Children's Supervisor	22	1.0	1.0	1.0	1.0
Reference Librarian II	21	1.0	1.0	1.0	1.0
Children's Librarian II	21	4.8	4.8	4.8	4.8
Public Services Librarian II	20	18.4	18.4	18.4	18.4
Public Services Librarian I	19	3.8	3.8	3.8	3.8
Assistant Computer Services Tech.	18	1.0	1.0	1.0	1.0
Children's Assistant	17	1.0	1.0	1.0	1.0
Clerical Assistant	15	1.0	1.0	1.0	1.0
Circulation Assistant II	14	1.8	1.8	1.8	1.8
Circulation Assistant I	13	0.6	0.6	0.6	0.6
Custodian	11	0.7	0.7	0.7	0.7
Student Page	n/a	3.3	3.3	3.3	3.3
Substitute Librarians	n/a	0.4	0.4	0.4	0.4
TOTAL		52.8	52.8	52.8	52.8

Soil Conservation	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
District Manager-Soil Conserv.	26	1.0	1.0	1.0	1.0
Erosion and Sed. Control Special.	22	2.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
TOTAL		5.0	5.0	5.0	5.0

GENERAL FUND STAFFING SUMMARY	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Board of County Commissioners		6.0	6.0	6.0	6.0
Clerk To County Commissioners		1.0	1.0	1.0	1.0
County Administrator		3.0	3.0	3.0	3.0
Technology Services		21.8	21.8	22.8	22.8
Circuit Court		10.9	10.9	10.9	10.9
Judges of Orphans Court		3.0	3.0	3.0	3.0
State's Attorney		22.1	22.1	22.1	22.1
Election Board		9.0	9.0	9.0	9.0
County Treasurer		7.6	7.6	7.6	7.6
Finance and Budget		23.6	23.6	23.6	23.6
County Attorney		4.0	4.0	4.0	4.0
Personnel		8.6	8.6	8.6	8.6
Planning and Zoning		16.1	16.1	16.1	16.1
Inspections and Permits		14.2	14.2	14.2	14.2
Planning Commission		10.0	10.0	10.0	10.0
Historic District Commission		0.1	0.1	0.1	0.1
Board of Appeals		2.0	2.0	2.0	2.0
Environmental Commission		0.1	0.1	0.1	0.1
TOTAL GENERAL GOVERNMENT		163.1	163.1	164.1	164.1
Public Safety		2.0	2.0	2.0	2.0
Sheriff's Office		139.2	142.2	154.2	142.2
Control Center		30.0	30.0	34.0	34.0
Detention Center		81.6	85.6	103.6	88.6
Treatment Facility		0.0	0.0	0.0	0.0
Emergency Management		3.0	3.0	3.0	3.0
Animal Control		7.0	7.0	10.0	7.3
Liquor Board		3.2	3.2	3.2	3.2
Fire/Rescue/EMS		4.5	5.5	5.5	5.5
TOTAL PUBLIC SAFETY		270.5	278.5	315.5	285.8
General Services		2.0	4.0	4.0	4.0
Buildings and Grounds		30.7	32.7	32.7	32.7
Mosquito Control		4.1	4.1	4.1	4.1
State Office Building		2.0	0.0	0.0	0.0
Parks & Recreation		68.6	68.6	68.6	68.6
Marine Museum		40.2	40.2	40.2	40.2
Natural Resources		13.2	13.2	13.2	13.2
Railway Museum		2.0	2.0	2.0	2.0
TOTAL GENERAL SERVICES		162.8	164.8	164.8	164.8
Economic Development		12.1	12.5	12.5	12.5
TOTAL ECONOMIC DEVELOPMENT		12.1	12.5	12.5	12.5
Engineering		13.6	16.2	17.2	16.2
Project Management and Inspection		7.0	7.0	7.0	7.0
Fleet Maintenance		10.0	10.0	10.0	10.0
Highway Maintenance		35.6	35.0	36.0	36.0
TOTAL PUBLIC WORKS		66.2	68.2	70.2	69.2
Community Resources		4.5	4.5	4.5	4.5
Office on Aging		24.6	24.6	24.6	24.6
Transportation		2.8	2.8	2.8	2.8
TOTAL COMMUNITY RESOURCES		31.9	31.9	31.9	31.9
Library		52.8	52.8	52.8	52.8
Soil Conservation		5.0	5.0	5.0	5.0
TOTAL MISCELLANEOUS		57.8	57.8	57.8	57.8
TOTAL POSITIONS BUDGETED		764.5	776.8	816.8	786.1

Note: FTE's include full time, part time, seasonal, substitute, temporary, intern, and co-op positions.

Staffing Level Guide
E = Elected
A = Appointed
C = Contract

Water & Sewer Fund					
		FY 2010	FY 2011	FY 2012	2012
STAFFING	Level	Actual	Adopted	Requested	Commissioners
			Budget	Budget	Budget
Utilities Bureau Chief	30	0.7	0.0	0.0	0.0
Division Chief	28	0.0	1.0	1.0	1.0
Engineer	27	0.0	0.7	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Area Supervisor	24	3.0	3.0	3.0	3.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	4.0	4.0	3.0	3.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Data Manager	22	1.0	0.0	0.0	0.0
Master Electrician	22	0.0	1.0	1.0	1.0
Plant Supervisor I	21	2.0	2.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	8.0	7.0	8.0	8.0
Maintenance Technician	19	2.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Maintenance Trainee	15	0.0	1.0	1.0	1.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	6.0	6.0	4.0	4.0
Office Clerk (seasonal)	n/a	0.5	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	2.0	2.0	2.0	2.0
TOTAL		35.5	35.5	32.5	32.5
Solid Waste Fund					
		FY 2010	FY 2011	FY 2012	2012
STAFFING	Level	Actual	Adopted	Requested	Commissioners
			Budget	Budget	Budget
Utilities Bureau Chief	30	0.7	0.0	0.0	0.0
Engineer	27	0.3	0.3	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Recycling Coordinator	24	1.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Compact Operator Supervisor	21	0.0	0.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Office Specialist II	18	1.0	1.0	1.0	1.0
Landfill Equipment Operator II	18	1.0	1.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	4.0	4.0	4.0	4.0
Compactor Operator	13	7.5	16.3	17.3	17.3
Compactor Operator Asst.	11	9.3	0.0	0.0	0.0
Landfill Attendant	11	0.0	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	0.5	0.5	0.5	0.5
TOTAL		40.0	39.3	41.3	41.3
Chesapeake Hills Golf Course Fund					
		FY 2010	FY 2011	FY 2012	2012
STAFFING	Level	Actual	Adopted	Requested	Commissioners
			Budget	Budget	Budget
General Manager	26	1.0	1.0	1.0	1.0
Superintendent	24	1.0	1.0	1.0	1.0
Mechanic	18	1.0	1.0	1.0	1.0
Lead Worker	16	1.0	1.0	1.0	1.0
Club House Manager	16	1.0	1.0	1.0	1.0
Groundskeeper (Seasonal)	n/a	1.4	1.4	1.4	1.4
Pro Shop Attendant (Seasonal)	n/a	0.8	0.8	0.8	0.8
Starter (Seasonal)	n/a	0.8	0.8	0.8	0.8
Cart Person (Seasonal)	n/a	0.8	0.8	0.8	0.8
Beverage Cart Person (Seasonal)	n/a	0.8	0.8	0.8	0.8
Bartender (Seasonal)	n/a	0.8	0.8	0.8	0.8
Cook (Seasonal)	n/a	0.5	0.5	0.5	0.5
TOTAL		10.9	10.9	10.9	10.9

GRANTS FUND					
Circuit Court	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Family Services Coordinator	A	1.0	1.0	1.0	1.0
Legal Secretary III	21	0.6	0.6	0.6	0.6
Legal Secretary I	18	0.0	0.2	0.2	0.2
Office Assistant II	16	0.2	0.0	0.0	0.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Bailiff	A	0.4	0.4	0.4	0.4
TOTAL		3.2	3.2	3.2	3.2
State's Attorney	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Senior Assistant State's Attorney	27	1.0	1.0	1.0	1.0
Assistant State's Attorney	25	0.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		5.0	6.0	6.0	6.0
Planning & Zoning	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Planner II	24	1.1	1.1	1.1	1.1
TOTAL		1.1	1.1	1.1	1.1
Sheriff's Office	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Deputy Sheriff Sergeant	SSS	0.3	0.3	0.3	0.3
Deputy Sheriff First Class	SFS	2.0	2.0	2.0	2.0
Special Deputy	C	0.8	1.8	1.8	1.8
Office Specialist (Civil Process)	20	0.4	0.4	0.4	0.4
Office Assistant III	17	0.9	0.9	0.9	0.9
TOTAL		4.4	5.4	5.4	5.4
Emergency Management	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Emergency Planning Specialist	23	0.0	0.0	1.0	1.0
Emergency Planner	22	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	2.0	2.0
Transportation	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Bus/Van Driver	14	14.9	14.9	14.9	14.9
Driver Dispatch/Supervisor	19	0.2	0.2	0.2	0.2
Bus/Van Driver (Temporary)	n/a	2.0	2.0	2.0	2.0
TOTAL		17.1	17.1	17.1	17.1
Community Resources	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Traffic Safety Cncl Coordinator	23	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
Substance Abuse	Level	FY 2010 Actual	FY 2011 Adopted Budget	FY 2012 Requested Budget	FY 2012 Commissioners Budget
Substance Abuse & Fiscal Mgr	27	1.0	1.0	1.0	1.0
Substance Abuse Clinical Coord.	25	2.0	1.0	1.0	1.0
Addiction Counselor II	21	2.0	2.0	2.0	2.0
Addctn Couns/Adolescent	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	0.0	0.0	0.0
Office Assistant II - P/T	16	0.6	0.6	0.6	0.6
Custodian	11	0.4	0.4	0.4	0.4
TOTAL		8.0	6.0	6.0	6.0

Office on Aging		FY 2010	FY 2011	FY 2012	FY 2012
Level	Actual	Adopted	Requested	Commissioners	Budget
Developmental Disabilities Spec.	21	1.0	1.0	1.0	1.0
Medicaid Waiver Coordinator	21	0.6	0.6	0.6	0.6
Long Term Care Advocate	20	0.6	0.6	0.6	0.6
Food Services Coordinator	18	1.0	1.0	1.0	1.0
Food Service Worker	14	1.0	1.0	1.0	1.0
TOTAL		4.2	4.2	4.2	4.2
GRANTS FUND TOTAL		45.0	45.0	46.0	46.0
CRITICAL AREA FUND		FY 2010	FY 2011	FY 2012	FY 2012
Level	Actual	Adopted	Requested	Commissioners	Budget
Planner I	22	0.8	0.9	0.9	0.9
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
TOTAL		1.3	1.4	1.4	1.4
BAR LIBRARY FUND		FY 2010	FY 2011	FY 2012	FY 2012
Level	Actual	Adopted	Requested	Commissioners	Budget
Office Specialist II	19	0.8	0.8	0.8	0.8
TOTAL		0.8	0.8	0.8	0.8
CALVERT FAMILY NETWORK FUND		FY 2010	FY 2011	FY 2012	FY 2012
Level	Actual	Adopted	Requested	Commissioners	Budget
Family Network Coordinator	25	1.0	1.0	1.0	1.0
Evaluation & Monitoring Specialist	23	1.6	1.0	0.0	0.0
Account Technician II	20	0.4	0.4	0.0	0.0
Office Specialist I	18	1.0	1.0	0.0	0.0
TOTAL		4.0	3.4	1.0	1.0
PARKS AND REC SELF-SUSTAINING		FY 2010	FY 2011	FY 2012	FY 2012
Level	Actual	Adopted	Requested	Commissioners	Budget
Parks Water Maintenance Specialist	24	0.3	0.0	0.0	0.0
Building Maintenance Mechanic	20	0.0	1.0	1.0	1.0
Park Manager	22	0.0	1.0	1.0	1.0
Aquatic Facility Manager	22	0.0	1.0	1.0	1.0
Aquatic Facility Assistant Manager	20	0.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Office Assistant II	16	0.0	1.0	1.0	1.0
Front Desk Attendant	14	1.0	1.0	1.0	1.0
Custodian	11	0.0	1.5	1.5	1.5
TRS Program Coordinator (Hourly)	n/a	0.3	0.3	0.3	0.3
TRS Counselor II (Hourly)	n/a	0.5	0.5	0.5	0.5
Pool Manager (Hourly)	n/a	0.2	3.4	3.4	3.4
Assistant Pool Manager (Hourly)	n/a	1.2	4.4	4.4	4.4
Reservations Clerk (Hourly)	n/a	0.7	0.7	0.7	0.7
Lifeguard Instructor (Hourly)	n/a	0.0	0.4	0.4	0.4
Lifeguard I/II (Hourly)	n/a	8.4	16.7	16.7	16.7
Pool Clerk/Gate Attendant (Hourly)	n/a	2.9	6.7	6.7	6.7
Concession Stand Mgr (Hourly)	n/a	1.0	1.0	1.0	1.0
Concession Stand Attend. (Hourly)	n/a	3.8	3.8	3.8	3.8
Camp Director (Hourly)	n/a	2.7	2.7	2.7	2.7
Facility Supervisor I/II (Hourly)	n/a	2.0	2.0	2.0	2.0
Facility Coordinator (Hourly)	n/a	2.0	2.0	2.0	2.0
Grounds Maint. Worker (Hourly)	n/a	1.1	1.1	1.1	1.1
Water Safety Instructor (Hourly)	n/a	0.0	1.6	1.6	1.6
Swimming Supervisors (Hourly)	n/a	0.2	0.4	0.4	0.5
Swimming Instructors (Hourly)	n/a	1.2	1.2	1.2	1.2
TOTAL		30.5	57.3	57.3	57.3

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PAY SCALES



Solomons Island, Maryland

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

**70 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 4, 2011**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
711	14.11	14.61	15.12	15.67	16.21	16.77	17.19	17.63	18.06	18.51	18.77	19.02	19.30	19.57	19.84	20.09	20.36	20.63	20.92
	987.70	1,022.70	1,058.40	1,096.90	1,134.70	1,173.90	1,203.30	1,234.10	1,264.20	1,295.70	1,313.90	1,331.40	1,351.00	1,369.90	1,388.80	1,406.30	1,425.20	1,444.10	1,464.40
	25,680	26,590	27,518	28,519	29,502	30,521	31,266	32,087	32,869	33,688	34,161	34,616	35,126	35,617	36,109	36,564	37,055	37,547	38,074
712	14.67	15.20	15.73	16.28	16.85	17.44	17.86	18.31	18.78	19.25	19.52	19.79	20.07	20.35	20.63	20.91	21.19	21.48	21.77
	1,026.90	1,064.00	1,101.10	1,139.60	1,179.50	1,220.80	1,250.20	1,281.70	1,314.60	1,347.50	1,366.40	1,385.30	1,404.90	1,424.50	1,444.10	1,463.70	1,483.30	1,503.60	1,523.90
	26,699	27,864	28,629	29,630	30,667	31,741	32,505	33,324	34,180	35,035	35,526	36,018	36,527	37,037	37,547	38,056	38,566	39,094	39,621
713	15.28	15.61	16.34	16.92	17.52	18.12	18.58	19.05	19.53	20.02	20.30	20.58	20.86	21.16	21.46	21.75	22.04	22.34	22.63
	1,069.60	1,106.70	1,143.80	1,184.40	1,226.40	1,268.40	1,300.60	1,333.50	1,367.10	1,401.40	1,421.00	1,440.60	1,460.20	1,481.20	1,502.20	1,522.50	1,542.80	1,563.80	1,584.10
	27,810	28,774	29,739	30,794	31,866	32,975	33,816	34,671	35,545	36,436	37,456	37,965	38,511	39,057	39,595	40,113	40,659	41,187	41,735
714	15.87	16.43	16.99	17.62	18.22	18.85	19.35	19.80	20.31	20.81	21.11	21.41	21.71	22.01	22.31	22.62	22.93	23.25	23.56
	1,110.90	1,150.10	1,189.30	1,233.40	1,275.40	1,319.50	1,354.50	1,386.00	1,421.70	1,456.70	1,477.70	1,498.70	1,519.70	1,540.70	1,561.70	1,583.40	1,605.10	1,627.50	1,649.20
	28,483	29,903	30,922	32,068	33,160	34,307	35,217	36,036	36,964	37,874	38,420	38,966	39,512	40,058	40,604	41,168	41,733	42,315	42,879
715	16.52	17.10	17.69	18.30	18.93	19.61	20.09	20.60	21.12	21.66	21.96	22.26	22.57	22.88	23.21	23.53	23.84	24.16	24.49
	1,156.40	1,197.00	1,238.30	1,281.00	1,325.10	1,372.70	1,406.30	1,442.00	1,478.40	1,516.20	1,537.20	1,558.20	1,579.90	1,601.60	1,624.70	1,647.10	1,669.80	1,691.20	1,714.30
	30,066	31,122	32,168	33,306	34,453	35,680	36,594	37,492	38,438	39,421	39,967	40,513	41,077	41,642	42,242	42,825	43,389	43,971	44,572
716	17.18	17.78	18.39	19.03	19.71	20.39	20.90	21.43	21.97	22.51	22.82	23.15	23.48	23.80	24.13	24.45	24.78	25.11	25.47
	1,202.60	1,244.60	1,287.30	1,332.10	1,379.70	1,427.30	1,463.00	1,500.10	1,537.90	1,575.70	1,597.40	1,620.50	1,643.60	1,666.00	1,689.10	1,711.50	1,734.60	1,757.70	1,782.90
	31,268	32,360	33,470	34,635	35,872	37,110	38,038	39,003	39,985	40,968	41,532	42,133	42,734	43,316	43,917	44,499	45,100	45,700	46,355
717	17.85	18.49	19.14	19.79	20.49	21.20	21.74	22.29	22.84	23.42	23.74	24.07	24.41	24.75	25.10	25.45	25.79	26.13	26.48
	1,249.50	1,294.30	1,339.80	1,385.30	1,434.30	1,484.00	1,521.80	1,560.30	1,598.80	1,639.40	1,661.80	1,684.90	1,708.70	1,732.50	1,757.00	1,781.50	1,805.30	1,829.10	1,853.60
	32,487	33,652	34,835	36,018	37,292	38,564	39,567	40,568	41,569	42,624	43,207	43,807	44,428	45,045	45,682	46,319	46,938	47,557	48,194
718	18.57	19.23	19.89	20.59	21.32	22.05	22.61	23.17	23.74	24.35	24.69	25.02	25.41	25.76	26.11	26.47	26.80	27.18	27.54
	1,299.90	1,346.10	1,392.30	1,441.30	1,492.40	1,543.50	1,582.70	1,621.90	1,661.80	1,704.50	1,728.30	1,751.40	1,775.70	1,803.20	1,827.70	1,852.90	1,876.00	1,902.60	1,927.80
	33,797	34,999	36,200	37,474	38,802	40,131	41,150	42,169	43,207	44,317	44,936	45,536	46,246	46,883	47,520	48,175	48,776	49,468	50,123
719	19.33	20.00	20.68	21.42	22.15	22.92	23.53	24.10	24.69	25.33	25.70	26.05	26.41	26.78	27.15	27.52	27.89	28.27	28.64
	1,353.10	1,400.00	1,448.30	1,499.40	1,550.50	1,604.40	1,647.10	1,697.00	1,726.30	1,773.10	1,799.00	1,823.50	1,846.70	1,874.60	1,900.50	1,926.40	1,952.30	1,978.90	2,004.80
	35,181	36,400	37,656	38,984	40,313	41,714	42,825	43,882	44,936	46,101	46,774	47,411	48,068	48,740	49,413	50,086	50,760	51,451	52,125
720	20.08	20.79	21.52	22.28	23.05	23.86	24.45	25.05	25.69	26.34	26.70	27.08	27.47	27.84	28.24	28.61	28.99	29.40	29.79
	1,405.60	1,455.30	1,506.40	1,559.60	1,613.50	1,670.20	1,711.50	1,754.20	1,798.30	1,843.80	1,869.00	1,895.60	1,922.90	1,948.80	1,976.80	2,002.70	2,029.30	2,058.00	2,085.30
	36,546	37,838	39,166	40,550	41,951	43,425	44,499	45,609	46,756	47,939	48,594	49,286	49,995	50,669	51,397	52,070	52,762	53,508	54,218
721	21.70	22.44	23.25	24.04	24.88	25.78	26.40	27.06	27.76	28.44	28.84	29.25	29.67	30.07	30.49	30.90	31.33	31.76	32.17
	1,519.00	1,570.80	1,627.50	1,682.80	1,741.60	1,804.60	1,848.40	1,894.20	1,943.20	1,990.80	2,018.80	2,047.50	2,076.90	2,104.90	2,134.30	2,163.00	2,193.10	2,223.20	2,251.90
	39,494	40,841	42,315	43,753	45,282	46,920	48,048	49,249	50,523	51,761	52,489	53,235	53,999	54,727	55,492	56,238	57,021	57,803	58,549

* Bi-weekly salary is calculated by multiplying 70 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

**70 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 4, 2011**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
722	23.43	24.25	25.09	25.97	26.88	27.83	28.82	29.24	29.97	30.70	31.14	31.58	32.02	32.47	32.91	33.37	33.82	34.27	34.74
	1,640.10	1,697.50	1,756.30	1,817.90	1,881.60	1,948.10	1,996.40	2,046.80	2,097.90	2,149.00	2,179.80	2,210.60	2,241.40	2,272.90	2,303.70	2,335.90	2,367.40	2,398.90	2,431.80
	42,643	44,135	45,684	47,265	48,922	50,651	51,906	53,217	54,545	55,874	56,675	57,476	58,276	59,095	59,896	60,733	61,552	62,371	63,227
723	25.54	26.42	27.37	28.32	29.31	30.33	31.07	31.86	32.66	33.49	33.95	34.42	34.90	35.41	35.90	36.37	36.87	37.36	37.88
	1,787.80	1,849.40	1,915.90	1,982.40	2,051.70	2,123.10	2,174.90	2,230.20	2,286.20	2,344.30	2,376.50	2,409.40	2,443.00	2,478.70	2,513.00	2,545.90	2,580.90	2,615.20	2,651.60
	46,483	48,084	49,813	51,542	53,344	55,201	56,547	57,985	59,441	60,952	61,789	62,644	63,518	64,446	65,338	66,193	67,103	67,995	68,942
724	27.83	28.80	29.81	30.86	31.94	33.05	33.88	34.72	35.60	36.48	36.99	37.53	38.05	38.58	39.12	39.64	40.18	40.72	41.28
	1,948.10	2,016.00	2,086.70	2,160.20	2,235.80	2,313.50	2,371.60	2,430.40	2,492.00	2,553.60	2,589.30	2,627.10	2,663.50	2,700.60	2,738.40	2,774.80	2,812.60	2,850.40	2,889.60
	50,651	52,416	54,254	56,165	58,131	60,151	61,662	63,190	64,792	66,394	67,322	68,305	69,251	70,216	71,198	72,145	73,128	74,110	75,130
725	30.33	31.41	32.49	33.64	34.81	36.03	36.93	37.87	38.79	39.78	40.32	40.89	41.47	42.05	42.63	43.20	43.80	44.38	44.99
	2,123.10	2,198.70	2,274.30	2,354.80	2,436.70	2,522.10	2,585.10	2,650.90	2,715.30	2,784.60	2,822.40	2,862.30	2,902.90	2,943.50	2,984.10	3,024.00	3,066.00	3,106.60	3,149.30
	55,201	57,166	59,132	61,225	63,354	65,575	67,213	68,923	70,598	72,400	73,382	74,420	75,475	76,531	77,587	78,624	79,716	80,772	81,882
726	33.08	34.24	35.44	36.66	37.94	39.28	40.26	41.26	42.29	43.34	43.95	44.57	45.19	45.83	46.46	47.08	47.74	48.37	49.04
	2,315.60	2,396.80	2,480.80	2,566.20	2,655.80	2,749.60	2,818.20	2,888.20	2,960.30	3,033.80	3,076.50	3,119.90	3,163.30	3,208.10	3,252.20	3,295.60	3,341.80	3,385.90	3,432.80
	60,206	62,317	64,501	66,721	69,051	71,490	73,273	75,093	76,968	78,879	79,989	81,117	82,246	83,411	84,557	85,686	86,887	88,033	89,253
727	36.04	37.31	38.61	39.96	41.36	42.80	43.89	44.87	46.11	47.25	47.91	48.58	49.26	49.96	50.65	51.33	52.03	52.72	53.46
	2,522.80	2,611.70	2,702.70	2,797.20	2,895.20	2,996.00	3,072.30	3,147.90	3,227.70	3,307.50	3,353.70	3,400.80	3,448.20	3,497.20	3,545.50	3,593.10	3,642.10	3,690.40	3,742.20
	65,593	67,904	70,270	72,727	75,275	77,896	79,880	81,845	83,820	85,995	87,196	88,416	89,653	90,927	92,183	93,421	94,695	95,950	97,297
728	39.29	40.65	42.10	43.58	45.07	46.66	47.84	49.02	50.25	51.50	52.23	52.95	53.71	54.45	55.20	55.95	56.71	57.48	58.27
	2,750.30	2,845.50	2,947.00	3,050.60	3,154.90	3,266.20	3,348.80	3,431.40	3,517.50	3,605.00	3,656.10	3,706.50	3,759.70	3,811.50	3,864.00	3,916.50	3,969.70	4,023.60	4,078.90
	71,508	73,983	76,622	79,316	82,027	84,921	87,069	89,216	91,455	93,730	95,059	96,369	97,752	99,099	100,464	101,829	103,212	104,614	106,051
729	42.82	44.32	45.88	47.50	49.14	50.86	52.13	53.44	54.77	56.13	56.91	57.72	58.51	59.34	60.17	60.97	61.81	62.63	63.52
	2,997.40	3,102.40	3,211.60	3,325.00	3,439.80	3,560.20	3,649.10	3,740.80	3,833.90	3,929.10	3,983.70	4,040.40	4,095.70	4,153.80	4,211.90	4,267.90	4,326.70	4,384.10	4,446.40
	77,932	80,662	83,502	86,450	89,435	92,565	94,877	97,261	99,681	102,157	103,576	105,050	106,488	107,999	109,509	110,965	112,494	113,987	115,606
730	46.67	48.31	50.01	51.76	53.57	55.44	56.81	58.25	59.69	61.18	62.04	62.90	63.80	64.68	65.59	66.47	67.37	68.28	69.22
	3,266.90	3,381.70	3,500.70	3,623.20	3,749.90	3,880.80	3,976.70	4,077.50	4,176.30	4,282.60	4,342.80	4,403.00	4,466.00	4,527.60	4,591.30	4,652.90	4,715.90	4,779.60	4,845.40
	84,939	87,924	91,018	94,203	97,497	100,901	103,394	106,015	108,636	111,348	112,913	114,478	116,116	117,718	119,374	120,975	122,613	124,270	125,980
731	50.89	52.65	54.50	56.41	58.38	60.42	61.93	63.49	65.06	66.70	67.63	68.59	69.54	70.51	71.51	72.47	73.44	74.44	75.47
	3,562.30	3,685.50	3,815.00	3,948.70	4,086.60	4,229.40	4,335.10	4,444.30	4,554.20	4,669.00	4,734.10	4,801.30	4,867.80	4,935.70	5,005.70	5,072.90	5,140.80	5,210.80	5,282.90
	92,620	95,823	99,190	102,666	106,252	109,964	112,713	115,552	118,409	121,394	123,087	124,834	126,563	128,328	130,148	131,895	133,661	135,481	137,355
CR01	27.69	28.65	29.66	30.68	31.77	32.87	33.71	34.54	35.42	36.29	36.78	37.30	37.84	38.36	38.89	39.44	39.96	40.49	41.05
	1,938.30	2,005.50	2,076.20	2,147.60	2,223.90	2,300.90	2,359.70	2,417.80	2,479.40	2,540.30	2,574.60	2,611.00	2,648.80	2,685.20	2,722.30	2,760.80	2,797.20	2,834.30	2,873.50
	50,396	52,143	53,981	55,838	57,821	59,823	61,352	62,863	64,464	66,048	66,940	67,886	68,869	69,815	70,780	71,781	72,727	73,692	74,711

* Bi-weekly salary is calculated by multiplying 70 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

**80 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 4, 2011**

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
801	13.62	14.08	14.59	15.10	15.62	16.16	16.57	16.97	17.43	17.84	18.09	18.35	18.60	18.86	19.13	19.40	19.66	19.92	20.18
	1,089.60	1,126.40	1,167.20	1,208.00	1,249.60	1,292.80	1,325.60	1,357.60	1,394.40	1,427.20	1,468.00	1,488.00	1,508.00	1,530.40	1,552.00	1,572.80	1,593.60	1,614.40	1,614.40
	28,330	29,286	30,347	31,408	32,490	33,613	34,466	35,298	36,254	37,107	37,627	38,168	38,688	39,229	39,790	40,352	40,893	41,434	41,974
802	14.96	15.51	16.03	16.60	17.19	17.79	18.23	18.67	19.16	19.65	19.91	20.18	20.46	20.74	21.03	21.35	21.62	21.92	22.21
	1,196.80	1,240.80	1,282.40	1,328.00	1,375.20	1,423.20	1,458.40	1,493.60	1,532.80	1,572.00	1,592.80	1,614.40	1,636.80	1,659.20	1,682.40	1,708.00	1,729.60	1,753.60	1,776.80
	31,117	32,261	33,342	34,528	35,755	37,003	37,918	38,834	39,853	40,872	41,413	41,974	42,557	43,139	43,742	44,408	44,970	45,594	46,197
803	15.73	16.27	16.85	17.44	18.05	18.66	19.15	19.64	20.10	20.60	20.88	21.18	21.48	21.78	22.08	22.38	22.68	22.98	23.32
	1,256.40	1,301.60	1,348.00	1,395.20	1,444.00	1,492.80	1,532.00	1,571.20	1,608.00	1,648.00	1,670.40	1,694.40	1,718.40	1,742.40	1,766.40	1,790.40	1,814.40	1,838.40	1,865.60
	32,718	33,842	35,048	36,275	37,544	38,813	39,832	40,851	41,808	42,648	43,430	44,054	44,678	45,302	45,926	46,550	47,174	47,798	48,506
804	16.52	17.10	17.69	18.30	18.93	19.61	20.09	20.80	21.12	21.65	21.95	22.25	22.56	22.87	23.20	23.52	23.83	24.15	24.49
	1,321.60	1,368.00	1,415.20	1,464.00	1,514.00	1,568.80	1,607.20	1,648.00	1,689.60	1,732.00	1,756.00	1,780.00	1,804.80	1,829.60	1,856.00	1,881.60	1,906.40	1,932.00	1,959.20
	34,362	35,568	36,795	38,064	39,374	40,789	41,787	42,848	43,930	45,032	45,656	46,280	46,925	47,570	48,256	48,922	49,566	50,232	50,939
805	17.35	17.94	18.56	19.23	19.88	20.59	21.11	21.64	22.16	22.72	23.03	23.38	23.70	24.03	24.36	24.68	25.01	25.38	25.72
	1,388.00	1,435.20	1,484.80	1,538.40	1,590.40	1,647.20	1,688.80	1,731.20	1,772.80	1,817.60	1,842.40	1,870.40	1,896.00	1,922.40	1,948.80	1,974.40	2,000.80	2,030.40	2,057.60
	36,088	37,315	38,605	39,998	41,350	42,827	43,909	45,011	46,093	47,258	47,902	48,630	49,295	49,982	50,669	51,334	52,021	52,790	53,498
806	18.21	18.84	19.49	20.17	20.87	21.62	22.15	22.71	23.29	23.87	24.21	24.54	24.88	25.23	25.59	25.93	26.28	26.64	26.99
	1,456.80	1,507.20	1,559.20	1,613.60	1,669.60	1,729.60	1,772.00	1,816.80	1,863.20	1,909.60	1,936.80	1,963.20	1,990.40	2,018.40	2,047.20	2,074.40	2,102.40	2,131.20	2,159.20
	37,877	39,187	40,539	41,954	43,410	44,970	46,072	47,237	48,443	49,650	50,357	51,043	51,750	52,478	53,227	53,934	54,662	55,411	56,139
807	19.11	19.78	20.48	21.18	21.94	22.69	23.27	23.86	24.44	25.06	25.42	25.77	26.13	26.48	26.86	27.22	27.59	27.98	28.34
	1,528.80	1,582.40	1,638.40	1,694.40	1,755.20	1,815.20	1,861.60	1,908.80	1,955.20	2,004.80	2,033.60	2,061.60	2,090.40	2,118.40	2,148.80	2,177.60	2,207.20	2,238.40	2,267.20
	39,749	41,142	42,598	44,054	45,635	47,195	48,402	49,629	50,835	52,125	52,874	53,602	54,350	55,078	55,869	56,618	57,387	58,198	58,947
808	20.07	20.77	21.50	22.26	23.02	23.84	24.43	25.02	25.66	26.30	26.68	27.04	27.44	27.81	28.19	28.59	28.96	29.37	29.77
	1,605.60	1,661.60	1,720.00	1,780.80	1,841.60	1,907.20	1,954.40	2,001.60	2,052.80	2,104.00	2,134.40	2,163.20	2,195.20	2,224.80	2,255.20	2,287.20	2,316.80	2,349.60	2,381.60
	41,746	43,202	44,720	46,301	47,882	49,587	50,814	52,042	53,373	54,704	55,494	56,243	57,075	57,845	58,635	59,467	60,237	61,090	61,922
809	21.07	21.80	22.56	23.37	24.18	25.01	25.85	26.28	26.94	27.62	28.01	28.39	28.79	29.20	29.61	30.01	30.40	30.82	31.25
	1,685.60	1,744.00	1,804.80	1,869.60	1,934.40	2,000.80	2,052.00	2,102.40	2,155.20	2,209.60	2,240.80	2,271.20	2,303.20	2,336.00	2,368.80	2,400.80	2,432.00	2,465.60	2,500.00
	43,826	45,344	46,925	48,610	50,294	52,021	53,352	54,662	56,035	57,450	58,261	59,051	59,883	60,736	61,589	62,421	63,232	64,106	65,000
810	22.12	22.89	23.70	24.52	25.40	26.27	26.92	27.61	28.30	28.99	29.42	29.82	30.24	30.65	31.08	31.52	31.94	32.36	32.82
	1,769.60	1,831.20	1,896.00	1,961.60	2,032.00	2,101.60	2,153.60	2,208.80	2,264.00	2,319.20	2,353.60	2,385.60	2,419.20	2,452.00	2,486.40	2,521.60	2,555.20	2,588.80	2,625.60
	46,010	47,611	49,296	51,002	52,832	54,642	55,994	57,429	58,864	60,299	61,194	62,026	62,899	63,752	64,646	65,562	66,435	67,309	68,266

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

**80 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 4, 2011**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
811	24,33	25,18	26,07	26,98	27,92	28,90	29,83	30,37	31,13	31,90	32,35	32,80	33,26	33,74	34,20	34,66	35,12	35,61	36,09
	1,946.40	2,014.40	2,085.60	2,156.40	2,233.60	2,312.00	2,370.40	2,429.60	2,490.40	2,552.00	2,588.00	2,624.00	2,660.80	2,699.20	2,736.00	2,772.80	2,809.60	2,848.80	2,887.20
	50,806	52,374	54,226	56,118	58,074	60,112	61,630	63,170	64,750	66,352	67,288	68,224	69,181	70,178	71,136	72,093	73,050	74,069	75,067
812	27,25	28,21	29,21	30,21	31,27	32,36	33,18	34,02	34,85	35,73	36,22	36,72	37,24	37,77	38,29	38,81	39,33	39,87	40,43
	2,180.00	2,256.80	2,336.80	2,416.80	2,501.60	2,588.80	2,654.40	2,721.60	2,788.00	2,858.40	2,897.60	2,937.60	2,979.20	3,021.60	3,063.20	3,104.80	3,146.40	3,189.60	3,234.40
	56,680	58,677	60,757	62,837	65,042	67,309	69,014	70,762	72,488	74,318	75,338	76,378	77,459	78,552	79,643	80,725	81,806	82,930	84,094
813	30,52	31,59	32,70	33,85	35,02	36,26	37,14	38,09	39,03	40,02	40,58	41,14	41,74	42,32	42,89	43,49	44,07	44,66	45,27
	2,441.60	2,527.20	2,616.00	2,708.00	2,801.60	2,900.80	2,971.20	3,047.20	3,122.40	3,201.60	3,246.40	3,291.20	3,338.20	3,385.60	3,431.20	3,479.20	3,525.60	3,572.80	3,621.80
	63,482	65,707	68,016	70,408	72,842	75,421	77,251	79,227	81,182	83,242	84,406	85,571	86,819	88,026	89,211	90,459	91,666	92,893	94,162
814	34,17	35,40	36,62	37,91	39,22	40,60	41,62	42,66	43,73	44,80	45,44	46,08	46,72	47,38	48,05	48,69	49,35	50,02	50,70
	2,733.60	2,832.00	2,929.60	3,032.80	3,137.60	3,248.00	3,326.60	3,412.80	3,498.40	3,584.00	3,635.20	3,686.40	3,737.60	3,790.40	3,844.00	3,895.20	3,948.00	4,001.60	4,056.00
	71,074	73,632	76,170	78,853	81,578	84,448	86,570	88,733	90,958	93,184	94,515	95,846	97,178	98,550	99,944	101,275	102,648	104,042	105,456
815	38,26	39,63	41,00	42,45	43,92	45,46	46,60	47,77	48,94	50,18	50,88	51,61	52,33	53,05	53,80	54,52	55,26	56,01	56,78
	3,060.80	3,170.40	3,280.00	3,396.00	3,513.60	3,638.40	3,728.00	3,821.60	3,915.20	4,014.40	4,070.40	4,128.80	4,186.40	4,244.00	4,304.00	4,361.60	4,420.80	4,480.80	4,542.40
	79,581	82,430	85,280	88,296	91,354	94,598	96,928	99,362	101,795	104,374	105,830	107,349	108,846	110,344	111,904	113,402	114,941	116,501	118,102

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate
 * Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

**CORRECTIONAL OFFICER CALVERT COUNTY PAY SCALE
 EFFECTIVE July 4, 2011**

(HOURLY SALARY)
 (BI-WEEKLY SALARY)
 (ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
CO1	19.37	20.06	20.75	21.48	22.22	22.99	23.59	24.18	24.77	25.40	25.76	26.11	26.48	26.85	27.23	27.60	27.97	28.35	28.72
	1,549.60	1,604.80	1,660.00	1,718.40	1,777.60	1,839.20	1,887.20	1,934.40	1,981.60	2,032.00	2,060.80	2,088.80	2,118.40	2,148.00	2,178.40	2,208.00	2,237.60	2,268.00	2,297.60
	40,290	41,725	43,160	44,678	46,218	47,819	49,067	50,294	51,522	52,832	53,581	54,309	55,078	55,848	56,638	57,408	58,178	58,968	59,738
CO2	21.57	22.31	23.08	23.91	24.73	25.61	26.26	26.90	27.58	28.25	28.64	29.04	29.46	29.88	30.28	30.69	31.11	31.54	31.97
	1,725.60	1,784.80	1,846.40	1,912.80	1,978.40	2,048.80	2,100.80	2,152.00	2,208.40	2,260.00	2,291.20	2,323.20	2,356.80	2,390.40	2,422.40	2,455.20	2,488.80	2,523.20	2,557.60
	44,866	46,405	48,006	49,733	51,438	53,269	54,621	55,952	57,386	58,760	59,571	60,403	61,277	62,150	62,982	63,835	64,709	65,603	66,498
CO3	23.70	24.54	25.42	26.29	27.21	28.17	28.86	29.58	30.32	31.07	31.53	31.96	32.40	32.85	33.32	33.77	34.22	34.68	35.15
	1,896.00	1,963.20	2,033.60	2,103.20	2,176.80	2,253.60	2,308.80	2,366.40	2,425.60	2,485.60	2,522.40	2,556.80	2,592.00	2,628.00	2,665.60	2,701.60	2,737.60	2,774.40	2,812.00
	49,296	51,043	52,874	54,683	56,597	58,594	60,029	61,526	63,066	64,626	65,582	66,477	67,392	68,328	69,306	70,242	71,178	72,134	73,112
CO4	26.08	26.98	27.95	28.91	29.92	30.97	31.77	32.54	33.37	34.19	34.67	35.14	35.65	36.15	36.66	37.14	37.66	38.16	38.70
	2,086.40	2,158.40	2,236.00	2,312.80	2,393.60	2,477.60	2,541.60	2,603.20	2,669.60	2,735.20	2,773.60	2,811.20	2,852.00	2,892.00	2,932.80	2,971.20	3,012.80	3,052.80	3,096.00
	54,246	56,118	58,136	60,133	62,234	64,418	66,082	67,693	69,410	71,115	72,114	73,091	74,152	75,192	76,253	77,251	78,333	79,373	80,496
CO5	30.28	31.35	32.46	33.60	34.76	35.99	36.86	37.81	38.75	39.73	40.28	40.83	41.42	42.00	42.58	43.14	43.74	44.33	44.93
	2,422.40	2,508.00	2,596.80	2,688.00	2,780.80	2,879.20	2,948.80	3,024.80	3,100.00	3,178.40	3,222.40	3,266.40	3,313.60	3,360.00	3,406.40	3,451.20	3,499.20	3,546.40	3,594.40
	62,982	65,208	67,517	69,888	72,301	74,859	76,689	78,645	80,600	82,638	83,782	84,926	86,154	87,360	88,566	89,731	90,979	92,206	93,454

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays --- annual salary will be rounded to the nearest dollar.

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

**DEPUTY SHERIFF CALVERT COUNTY PAY SCALE
EFFECTIVE July 4, 2011**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
SDS01	21.36	22.49	23.72	25.04	26.44	26.94	27.46	28.00	29.07	29.66	30.23	30.83	31.45	32.05	32.67	33.31	33.99	34.65	35.31
	1,708.80	1,799.20	1,897.60	2,003.20	2,115.20	2,155.20	2,196.80	2,240.00	2,325.60	2,372.80	2,418.40	2,466.40	2,516.00	2,564.00	2,613.60	2,664.80	2,719.20	2,772.00	2,824.80
	44,429	46,779	49,338	52,083	54,995	56,035	57,117	58,240	60,466	61,693	62,878	64,126	65,416	66,664	67,954	69,285	70,699	72,072	73,445
SFS02	22.86	24.14	25.50	26.91	28.43	28.96	29.53	30.10	31.23	31.84	32.46	33.11	33.76	34.42	35.10	35.80	36.49	37.21	37.94
	1,828.80	1,931.20	2,040.00	2,152.80	2,274.40	2,316.80	2,362.40	2,408.00	2,498.40	2,547.20	2,596.80	2,648.80	2,700.80	2,753.60	2,808.00	2,864.00	2,919.20	2,976.80	3,035.20
	47,549	50,211	53,040	55,973	59,134	60,237	61,422	62,608	64,958	66,227	67,517	68,869	70,221	71,594	73,008	74,464	75,989	77,397	78,915
SCS03	24.56	25.94	27.41	28.94	30.58	31.17	31.76	32.39	33.55	34.21	34.87	35.58	36.28	36.98	37.73	38.47	39.21	39.98	40.76
	1,964.80	2,075.20	2,192.80	2,315.20	2,446.40	2,493.60	2,540.80	2,591.20	2,694.00	2,736.80	2,789.60	2,846.40	2,902.40	2,958.40	3,018.40	3,077.60	3,136.80	3,198.40	3,260.80
	51,065	53,955	57,013	60,195	63,606	64,834	66,061	67,371	69,784	71,157	72,530	74,006	75,462	76,918	78,478	80,018	81,557	83,158	84,781
SSS04	26.40	27.87	29.46	31.13	32.88	33.52	34.15	34.83	36.05	36.76	37.50	38.24	38.98	39.76	40.54	41.34	42.15	42.98	43.83
	2,112.00	2,229.60	2,356.80	2,490.40	2,630.40	2,681.60	2,732.00	2,786.40	2,884.00	2,940.80	3,000.00	3,059.20	3,118.40	3,180.80	3,243.20	3,307.20	3,372.00	3,438.40	3,506.40
	54,912	57,970	61,277	64,750	68,390	69,722	71,032	72,446	74,984	76,461	78,000	79,539	81,078	82,701	84,323	85,987	87,672	89,398	91,166
SSF05	28.12	29.69	31.38	33.15	35.01	35.71	36.38	37.10	38.39	39.16	39.93	40.72	41.54	42.34	43.17	44.03	44.90	45.80	46.68
	2,249.60	2,375.20	2,510.40	2,652.00	2,800.80	2,856.80	2,910.40	2,968.00	3,071.20	3,132.80	3,194.40	3,257.60	3,323.20	3,387.20	3,453.60	3,522.40	3,592.00	3,664.00	3,734.40
	58,490	61,755	65,270	68,952	72,821	74,277	75,670	77,168	79,851	81,453	83,054	84,698	86,403	88,067	89,794	91,582	93,392	95,264	97,094
SLS06	33.32	35.13	37.04	39.05	41.21	41.99	42.75	43.61	44.98	45.89	46.78	47.73	48.67	49.63	50.61	51.62	52.63	53.67	54.73
	2,665.60	2,810.40	2,963.20	3,124.00	3,296.80	3,359.20	3,420.00	3,488.80	3,598.40	3,671.20	3,742.40	3,818.40	3,893.60	3,970.40	4,048.80	4,129.60	4,210.40	4,293.60	4,378.40
	69,306	73,070	77,043	81,224	85,717	87,339	88,920	90,709	93,558	95,451	97,302	99,278	101,234	103,230	105,269	107,370	109,470	111,634	113,838

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

(HOURLY SALARY)

**HOURLY/SEASONAL CALVERT COUNTY PAY SCALE
EFFECTIVE July 4, 2011**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
H01	3.63	3.76	3.89	4.02	4.17	4.31	4.46	4.62	4.78	4.95
H02	7.25	7.50	7.77	8.04	8.32	8.61	8.91	9.22	9.55	9.88
H03	7.75	8.02	8.30	8.59	8.89	9.20	9.53	9.86	10.21	10.56
H04	8.25	8.54	8.84	9.15	9.47	9.80	10.14	10.50	10.86	11.24
H05	8.75	9.06	9.37	9.70	10.04	10.39	10.76	11.13	11.52	11.93
H06	9.25	9.57	9.91	10.26	10.61	10.99	11.37	11.77	12.18	12.61
H07	10.00	10.35	10.71	11.09	11.48	11.88	12.29	12.72	13.17	13.63
H08	10.75	11.13	11.52	11.92	12.34	12.77	13.21	13.68	14.16	14.65
H09	11.25	11.64	12.05	12.47	12.91	13.36	13.83	14.31	14.81	15.33
H10	12.00	12.42	12.85	13.30	13.77	14.25	14.75	15.27	15.80	16.35
H11	14.00	14.49	15.00	15.52	16.07	16.63	17.21	17.81	18.44	19.08
H12	15.00	15.53	16.07	16.63	17.21	17.82	18.44	19.08	19.75	20.44
H13	16.00	16.56	17.14	17.74	18.36	19.00	19.67	20.36	21.07	21.81
H14	17.00	17.60	18.21	18.85	19.51	20.19	20.90	21.63	22.39	23.17
H15	19.00	19.67	20.35	21.07	21.80	22.57	23.36	24.17	25.02	25.90

* Only pay per hour is shown for this pay scale due to the intermittent/seasonal nature of this type of employment.

TAX RATES & FEES



Chesapeake Bay

CALVERT COUNTY ASSESSABLE PROPERTY BASE

	<u>FY 2010 Actual</u>	<u>FY 2011 Budget</u>	<u>FY 2012 Budget</u>
Real Property:			
Full Year			
County	\$ 13,445,744,899	\$ 12,091,170,916	\$ 11,464,759,883
North Beach	256,425,275	286,167,459	236,061,569
Chesapeake Beach	816,733,946	914,975,090	707,144,205
Half Year	65,902,884	30,000,000	40,000,000
Business Personal Property	128,701,690	126,300,000	126,300,000
Public Utilities	375,773,445	730,000,000	791,480,000
	<hr/>	<hr/>	<hr/>
Total Assessable Base	<u>\$ 15,089,282,139</u>	<u>\$ 14,178,613,465</u>	<u>\$ 13,365,745,657</u>

CALVERT COUNTY TAX RATES

TAX	BASIS	FY 2011 RATES	FY 2012 RATES
Property Tax	Real:		
	Per \$100 of assessed value:		
	County	\$0.892	\$0.892
	Chesapeake Beach	\$0.556	\$0.556
	North Beach	\$0.556	\$0.556
	Personal		
	Per \$100 of assessed value:		
	County	\$2.23	\$2.23
	Chesapeake Beach	\$1.39	\$1.39
	North Beach	\$1.39	\$1.39
Local Income Tax	Percentage of taxable income	2.80%	2.80%
Admissions & Amusement Tax	Percentage of receipts	1%	1%
Hotel Tax	Percentage of receipts	5%	5%
Recordation Tax	Per each \$500 of value when property is sold and title recorded	\$5.00	\$5.00
Trailer Park Tax	Percentage of space rental receipts	20%	20%
Cable T.V. Franchise Tax	Percentage of subscriber revenues	5%	5%
911 Fee (local)	Monthly telephone bill	\$0.75	\$0.75
Excise Tax	Per residential dwelling unit		
	Schools	\$7,800	\$7,800
	Roads	\$3,500	\$3,500
	Parks	\$1,300	\$1,300
	Solid Waste	\$350	\$350
	Per commercial square feet		
	Solid Waste	\$0.11	\$0.11

**CALVERT COUNTY
PROPERTY TAX RATES**

<u>FISCAL YEAR</u>	<u>COUNTY APPROVED TAX RATE</u>	<u>CONSTANT YIELD TAX RATE</u>
1993	2.23	2.12
1994	2.23	2.09
1995	2.23	2.17
1996	2.23	2.19
1997	2.23	2.22
1998	2.23	2.21
1999	2.23	2.19
2000	2.23	2.19
2001	2.23	2.33
2002	0.892 *	0.869
2003	0.892	0.867
2004	0.892	0.856
2005	0.892	0.842
2006	0.892	0.830
2007	0.892	0.805
2008	0.892	0.793
2009	0.892	0.803
2010	0.892	0.825
2011	0.892	0.857
Proposed 2012	0.892	0.911

<u>FISCAL YEAR</u>	<u>CHESAPEAKE BEACH</u>		<u>NORTH BEACH</u>	
	<u>APPROVED TAX RATE</u>	<u>CONSTANT YIELD TAX RATE</u>	<u>APPROVED TAX RATE</u>	<u>CONSTANT YIELD TAX RATE</u>
1993	1.63	1.52	1.39	1.26
1994	1.63	1.54	1.39	1.28
1995	1.63	1.56	1.39	1.31
1996	1.39	1.33	1.39	1.32
1997	1.39	1.41	1.39	1.37
1998	1.39	1.37	1.39	1.36
1999	1.39	1.35	1.39	1.35
2000	1.39	1.33	1.39	1.33
2001	1.39	1.35	1.39	1.35
2002	0.556 *	0.527	0.556 *	0.527
2003	0.556	0.531	0.556	0.531
2004	0.556	0.531	0.556	0.531
2005	0.556	0.531	0.556	0.552
2006	0.556	0.494	0.556	0.490
2007	0.556	0.502	0.556	0.499
2008	0.556	0.502	0.556	0.515
2009	0.556	0.495	0.556	0.486
2010	0.556	0.502	0.556	0.495
2011	0.556	0.502	0.556	0.499
Proposed 2012	0.556	0.669	0.556	0.639

The "constant yield tax rate" is certified to the County by the State Department of Assessments and Taxation. It represents the property tax rate for the coming tax year that will generate the same amount of revenue that was generated during the current tax year. As assessments increase, the constant yield tax rate decreases. In other words, if assessments increase and the approved tax rate stays the same, the County will generate more taxes than in the current year, thus a tax increase has occurred. In such cases, the county must advertise the tax increase and hold a public hearing. This is done as part of the annual budget process.

How are your Property Taxes Calculated?



Estimated Market Value of your House	\$250,000
Divided by \$100 increments	\$2,500
Multiplied by the real property tax rate	\$0.892
County property taxes due	\$2,230

Calvert County Schedule of Fees

Water & Sewer Fund

Rates shown do not include the Maryland Bay Restoration Fee.

Type	Jan-Dec 10 FY 2009/10	Jan-Dec 11 FY 2010/11	Jan-Dec 12 FY 2011/12
<u>Unmetered Water & Sewer (Flat Rate)*</u>			
Hunting Hills - Water	\$ 42.00	\$ 42.00	\$ 42.00
Lakewood - Water	\$ 42.00	\$ 42.00	\$ 42.00
St. Leonard - Water	\$ 42.00	\$ 42.00	base/variable
Dares Beach - Sewer	\$ 106.00	\$ 106.00	base/variable
Marley Run - Sewer	\$ 156.00	\$ 156.00	base/variable
Twin Beach - Sewer	base/variable	base/variable	base/variable
<u>Metered Water (no minimum)</u>			
Cavalier	base/variable	base/variable	base/variable
Chesapeake Heights	base/variable	base/variable	base/variable
Paris Oaks	base/variable	base/variable	base/variable
Shores of Calvert	base/variable	base/variable	base/variable
Summit & Highland	base/variable	base/variable	base/variable
White Sands	base/variable	base/variable	base/variable
<u>Metered Water (First 10,000 gals.)</u>			
Cross Point	base/variable	base/variable	base/variable
Tara	base/variable	base/variable	base/variable
Walnut Creek	base/variable	base/variable	base/variable
Kenwood Beach	\$ 35.00	\$ 35.00	base/variable
Marley Run	\$ 45.00	\$ 45.00	base/variable
<u>Metered Water (First 15,000 gals.)</u>			
Dares Beach	\$ 18.75	\$ 18.75	base/variable
<u>Water & Sewer (no minimum)</u>			
Chesapeake Lighthouse			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Solomons			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
<u>Water & Sewer (First 15,000 gals.)</u>			
Industrial Park			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Prince Frederick			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable

*Flat-rated water systems with meters installed in a given fiscal year will go to a metered rate in the following fiscal year. See ** for more on rate adjustments in years following the change to metered rates.

Type	Jan-Dec 10 FY 2009/10	Jan-Dec 11 FY 2010/11	Jan-Dec 12 FY 2011/12
User Benefits			
Dares Beach - Sewer	\$ 120.00	\$ 120.00	\$ -
Dares Beach - Water	\$ 46.74	\$ 46.74	\$ -
Kenwood Beach - Water	\$ 49.25	\$ 49.25	\$ -
St. Leonard - Water	\$ 13.83	\$ 13.83	\$ -
Base plus Variable Rates-Water (no minimum)**			
Base rate charged per EDU	\$ 34.83	\$ 38.37	\$ 41.94
Variable Rate charged per 1,000 gallons	\$ 1.75	\$ 1.86	\$ 1.95
Base plus Variable Rates-Unmetered Sewer (includes 10,000 gal charge)**			
Base rate charged per EDU	\$ 107.33	\$ 123.97	\$ 140.74
Base plus Variable Rates-Water & Sewer (no minimum)**			
Base rate charged per EDU	\$ 115.16	\$ 131.74	\$ 148.88
Variable Rate charged per 1,000 gallons	\$ 4.45	\$ 4.92	\$ 5.33

Systems transitioning 1/1/2012:

St. Leonard & Kenwood Beach Water
Dares Beach & Marley Run Water & Sewer

Systems transitioning 1/1/2012:

Hunting Hills & Lakewood Water

<u>Other Fees--Charges per 1,000 gallons</u>	FY 2010	FY 2011	FY 2012
Bulk Water	\$ 3.75	\$ 3.75	\$ 3.75
Septage Treatment Plant	\$ 20.00	\$ 20.00	\$ 20.00
Holding Tank	\$ 10.00	\$ 10.00	\$ 10.00
Septage	\$ 45.00	\$ 45.00	\$ 45.00

**On December 13, 2005, the Board of County Commissioners voted to adopt a new, county-wide Base plus Variable Rate for all water and sewer systems, with a seven year phase-in planned. Systems will remain at their current rate until the new county-wide rate, as calculated on a 10,000 gallon basis, exceeds that rate. These rate adjustments will be implemented every calendar year, rather than a fiscal year basis.

Solid Waste Fund

Type	FY 2010	FY 2011	FY 2012
Solid Waste Fee	\$ 113.00	\$ 113.00	\$ 113.00
Tipping Fee/Per Ton-residential	\$ 63.77	\$ 63.89	\$ 65.27
Tipping Fee/Per Ton-commercial	\$ 70.85	\$ 70.98	\$ 72.52
Tire Tipping Fee/Per Ton	\$ 178.00	\$ 178.00	\$ 178.00
Impact Fee			
Commercial/Per Sq. Ft.	\$ 0.11	\$ 0.11	\$ 0.11
Residential	\$ 350.00	\$ 350.00	\$ 350.00

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ECONOMIC FACTORS



Dominion Cove Point LNG

ECONOMIC FACTORS

SELECTED DEMOGRAPHIC AND ECONOMIC FACTORS

Population

The population of Calvert County has increased 63% over the last 60 years as set forth below.

2010	88,737
2000	74,563
1990	51,372
1980	34,638
1970	20,682
1960	15,826
1950	12,100

Source: U.S. Department of Commerce, U.S. Census Bureau, 2010.

The following table sets forth the population of Calvert County in its two incorporated municipalities for the years 1970, 1980, 1990, and 2000.

<u>Municipality</u>	<u>1970</u>	<u>1980</u>	<u>1990</u>	<u>2000</u>
Chesapeake Beach	934	1,408	2,403	3,180
North Beach	761	1,504	1,179	1,880

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count, 1970, 1980, 1990 and 2000.

The following table sets forth the most recently published age and sex distribution estimates for Calvert County for the Census years 1980, 1990 and 2000:

<u>Age</u>	<u>1980</u>				<u>1990</u>				<u>2000</u>			
	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>
0-4.....	1,410	8.2	1,293	7.4	2,086	8.2	1,980	7.6	2,528	6.9	2,549	6.7
5-19.....	5,185	30.1	4,766	27.4	6,098	23.9	5,756	22.2	9,707	26.4	9,016	23.9
20-44.....	6,425	37.3	6,546	37.6	10,436	40.9	10,880	42.0	12,850	35.0	13,809	36.5
45-64.....	2,985	17.3	3,157	18.2	4,959	19.4	4,595	17.7	8,910	24.2	8,567	22.7
65+.....	1,234	7.1	1,637	9.4	1,908	7.6	2,675	10.5	2,772	7.5	3,855	10.2
Total.....	<u>17,239</u>	<u>100.0%</u>	<u>17,399</u>	<u>100.0%</u>	<u>25,487</u>	<u>100.0%</u>	<u>25,885</u>	<u>100.0%</u>	<u>36,767</u>	<u>100.0%</u>	<u>37,796</u>	<u>100.0%</u>

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count 1980, 1990 and 2000.

The average Calvert County household size was 2.91 persons in the 2000 Census, 3.01 persons in the 1990 Census, 3.19 persons in the 1980 Census and 3.73 persons in the 1970 Census.

Business, Employment and Labor

In the following table, statistics are provided relating to the distribution of employment by employer classification by place of work for calendar years 2006-2010.

**Calvert County
Employment by Place of Work**

Classification	2006	2007	2008	2009	2010*
Wholesale and retail trade.....	N/A	N/A	N/A	N/A	N/A
Contract Construction.....	2,504	2,329	2,161	1,903	1,845
Finance, insurance, real estate.....	771	722	645	673	620
Transportation, communications and utilities (excluding railroads).....	4,713	4,863	4,660	4,713	4,676
Manufacturing.....	723	758	725	600	629
Service and other.....	8,746	9,035	9,059	8,852	9,105
Local and State Government.....	3,815	3,627	3,987	4,010	4,095
Federal Government.....	150	153	153	146	215
Total.....	21,422	21,487	21,391	20,898	21,185

Source: Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information, "Employment and Payrolls".

Annual averages for years 2006 - 2009.

* 2nd Quarter averages for 2010.

Listed below are the ten largest employers located in Calvert County:

Ten Largest Employers

Employer	Principal Products or Activity	June 2010 Employment
Calvert County Board of Education.....	Public Education	2,257
Calvert County Government.....	Government	1,200
Calvert Memorial Hospital.....	Hospital	1,146
Constellation Energy Group.....	Nuclear Power	800
Wal-Mart.....	Retail Chain	460
Arc of Southern Maryland.....	Assisted Living	425
Giant Food.....	Grocery Chain	385
Navy Recreation Center.....	Military Recreation	292
Safeway.....	Grocery Chain	290
Asbury Solomons.....	Retirement Community	229

Source: Calvert County Department of Economic Development.

The following table indicates the County's unemployment rate as compared with the other counties of the Maryland portion of the Washington Region, the State and the United States for the years 2006-2010.

Annual Average Unemployment Rate

	2010	2009	2008	2007	2006
Calvert County.....	6.1%	5.8%	3.6%	2.9%	3.1%
Charles County.....	6.1	5.8	3.7	3.0	3.1
Frederick County.....	6.5	6.2	3.7	2.9	3.1
Montgomery County.....	5.5	5.3	3.3	2.7	2.8
Prince George's County.....	7.4	6.9	4.5	3.7	4.1
State of Maryland.....	7.5	7.1	4.4	3.6	3.8
United States.....	9.6	9.3	5.8	4.6	4.6

Source: Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information; U.S. Bureau of Labor Statistics.

ECONOMIC FACTORS

The number of persons living in Calvert County who were available for work and composed the work force totaled 47,417 in February, 2011 and the total employment for this force was 44,703 resulting in an unemployment rate of 5.7% for this period. Certain comparative unemployment rates are given below for February, 2011.

Calvert County	5.7%
Charles County	6.0
Frederick County	6.5
Montgomery County.....	5.1
Prince George’s County.....	7.0
State of Maryland	7.3
United States.....	8.9

Source: “State of Maryland Civilian Labor Force, Employment, and Unemployment by Place of Residence, March 2011” Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information.

Income

Personal income growth in Calvert County, the State and the United States from 2003 to 2008 is shown below.

Calvert County, State of Maryland, and United States Average Per Capita Personal Income

<u>Calendar Year</u>	<u>Calvert County</u>	<u>Percent Change from Previous Year</u>	<u>State of Maryland</u>	<u>Percent Change from Previous Year</u>	<u>United States</u>	<u>Percent Change from Previous Year</u>
2008.....	\$43,320	5.1%	\$48,164	3.6%	\$40,166	4.0%
2007.....	41,200	5.3	46,471	6.1	38,615	5.1
2006.....	39,134	4.8	43,788	7.4	36,714	6.1
2005.....	37,323	4.6	40,760	2.8	34,471	4.3
2004.....	35,684	6.0	39,631	5.8	33,050	5.0
2003.....	33,665	2.8	37,446	3.6	31,472	1.8

Source: Maryland Department of Planning, Planning Data Services from U.S. Bureau of Economic Analysis, April 2010.

Calvert County and the State of Maryland Total Personal Income (\$000’s)

<u>Calendar Year</u>	<u>Personal Income (\$000’s)</u>		<u>Percent Change from Previous Year</u>	
	<u>Calvert County</u>	<u>State of Maryland</u>	<u>Calvert County</u>	<u>State of Maryland</u>
2008.....	\$3,836,426	\$272,542,169	5.6%	4.3%
2007.....	3,631,560	261,114,676	5.9	6.5
2006.....	3,427,469	245,303,232	4.8	4.6
2005.....	3,270,323	234,609,327	6.2	6.4
2004.....	3,079,000	220,402,185	8.7	6.7
2003.....	2,833,000	206,412,000	6.9	4.3

Source: Maryland Department of Planning, Planning Data Services, from U.S. Bureau of Economic Analysis, April 2010.

Commuting Patterns

The 2000 Census survey determined the work commuting patterns for workers 16 years of age and older for the labor forces of each of Maryland’s counties and the City of Baltimore. Comparative figures for workers commuting outside the county of residence for the subdivisions in the Maryland portion of the Washington MSA are presented below.

Calvert County	60.6%
Charles County	59.8
Frederick County.....	41.1
Montgomery County	41.3
Prince George’s County	60.8

Source: Census 2000 Summary File 3 (SF3) – Sample Data, U.S. Census Bureau.

Education

Survey results of the number of high school students in the Maryland portion of the Washington MSA and the State as a whole who graduated in 2010, as a percentage of their ninth grade enrollment four grades earlier, are presented below:

Calvert County	92.4%
Charles County	89.8
Frederick County.....	94.5
Montgomery County	90.0
Prince George’s County	84.2
State of Maryland.....	86.5

Source: Maryland State Department of Education. Maryland Report Card 2010 Performance Report State and School Systems.

The following table sets forth the years of school completed by persons 25 years of age and older as a percentage of the population described in the 2000 Census for Calvert County and the other counties in the Maryland portion of the Washington MSA and the State:

	<u>Calvert</u>	<u>Charles</u>	<u>Frederick</u>	<u>Montgomery</u>	<u>Prince George’s</u>	<u>State</u>
Elementary (grades K-8).....	3.1%	4.0%	4.29%	4.4%	4.7%	5.1%
High School						
1–3 years	9.9	10.1	8.7	5.3	10.4	11.1
4 years.....	34.4	33.4	30.1	14.5	27.3	26.7
College						
No degree	24.3	25.9	20.5	16.7	25.0	20.3
Associate degree.....	5.8	6.5	6.5	4.6	5.5	5.3
Bachelor’s degree.....	14.2	13.2	18.9	27.1	16.9	18.0
Graduate/Professional degree.....	8.3	6.8	11.1	27.5	10.2	13.4

Source: Table DP-2. Profile of Selected Social Characteristics: 2000. U.S. Census Bureau, Census 2000.

Economy

Over the past several decades, Calvert County has transitioned from an agricultural community into a mixed community with both suburban and rural characteristics. This is due to the County's geographic proximity to Washington, D.C., Baltimore, Annapolis and the Patuxent River Naval Air Station.

Calvert County's economy remains relatively stable when compared to other jurisdictions in the nation. A number of other factors have contributed to the economic stability including: 1) a strong and positive local business climate, 2) job growth, 3) an enhanced focus on business retention and expansion efforts that have served to strengthen and encourage development of the County's existing industries and provided strong support during a national economic downturn, and 4) an enhanced focus on economic development activities. The following table represents a stable employment market, reflecting jobs located in the County regardless of place of residence.

	Total Private Sector Jobs	Financials	Prof/Bus Services	Other Services	Target Market
2005	17,014	756	1,599	768	3,123
2006	17,531	758	1,715	815	3,288
2007	17,852	740	1,744	823	3,307
2008	17,745	667	1,747	856	3,270
2009	17,021	667	1,691	821	3,179

Source: Maryland Department of Labor, Licensing and Regulation, Division of Workforce Development and Adult Learning

RESOLUTIONS & FINANCIAL POLICIES



Calvert Marine Museum

**TITLE 5
BUDGET AND FINANCE**

ANNOTATED CODE OF MARYLAND REFERENCES

Fiscal year — See Art. 24, § 1-102 and Art. 19, § 35.

Annual audit of county accounts, records, etc. — See Art. 19, §§ 40 and 41.

PUBLIC LOCAL LAW REFERENCES

County Treasurer — See Title 3.

Agricultural land preservation program — See Title 12.

Contracts and purchasing — See Title 6.

**Subtitle 1
Budget**

§ 5-101. Composition; contents. [1985, ch. 715, § 2]

- (a) Composition. The county budget shall consist of the current expense budget, the capital program and capital budget, and the budget message.
- (b) Contents of current expense budget. The proposed current expense budget shall contain not less than the following information:
 - (1) A detailed statement of all revenue estimated to be received by the county during the next fiscal year, showing all funds and sources of income;
 - (2) A statement of the bonded and other indebtedness of the county and all debt service requirements;
 - (3) A statement of the estimated cash surplus available for expenditures;
 - (4) Estimates of the amounts necessary for conducting the business of the county in the next fiscal year to be financed from the estimated revenue, classified by department, program, services, and project, together with a comparative statement of authorized expenditures and revenues from the fiscal year then ending; and
 - (5) Any other material that the Commissioners require.
- (c) Contents of capital program. The proposed capital program shall list and describe the proposed capital projects to be undertaken in the next fiscal year (including those previously authorized) and in each of the next five fiscal years, the proposed means of financing them, and the relative priority of each project in each fiscal year.
- (d) Contents of capital budget. The proposed capital budget shall include:

§ 5-101 CALVERT COUNTY CODE § 5-102

- (1) A statement of anticipated revenues for the next fiscal year from all borrowing and other sources, and
 - (2) The amount proposed to be spent on each project in the next fiscal year, including those previously authorized, considering the priorities set out in the capital program.
- (e) Contents of budget message. The budget message shall explain through a narrative and summary tables the current budgets and capital program. It shall at least describe all important features of the budgets and capital program and indicate any significant changes in programs, projects, fiscal policies, and expenditures compared to the fiscal year then ending.

§ 5-102. Budget requests; hearings, availability of copies. [Code 1981, §§ 4-201, 4-202; 1985, ch. 715, § 2]

- (a) Itemized budget requests. At a public hearing held on the date set by the Commissioners, each county department, agency, or board receiving county funds shall submit to the County Commissioners and to the Director of Administration and Finance, an itemized budget request for all funds requested for the next fiscal year. The Commissioners shall publish notice of the time and place of this hearing in at least two county newspapers for at least two weeks before the hearing is held. At this hearing, county citizens may present their views on budget requests and funding levels.
- (b) Public hearing. Before taking final action on a proposed budget, the County Commissioners shall hold a public hearing to permit county residents to comment on it. The Commissioners shall publish notice of the time and place of the hearing in at least two county newspapers for at least two weeks before the hearing is held. The final budget shall be adopted by a resolution approved by the Commissioners.
- (c) Availability of copies. By the time of the first notice of public hearing, the proposed county budget shall be filed with the clerk of the County Commissioners and be available for public inspection. One copy shall be supplied to each newspaper of general circulation in the county and to each branch of the county library and copies shall be made available to the public at or below cost.

§ 5-103. Subsequent budget changes. [1985, ch. 715, § 2; 1996, ch. 49, § 1]

- (a) The County Commissioners may change an adopted budget only by resolutions that comply with this section, the Maryland Constitution, state laws or public local laws. Changes may not be subdivided to alter the applicability of the requirements of this section.

- (b) The County Commissioners by resolution may establish procedures for the administrative transfer of appropriations between general classifications of expenditures in the current expense budget within the same office or department, transfers between departments, agencies, boards or commissions, interproject transfers of appropriations between capital projects in the capital budget, and the addition of new budget items.
- (c) Any change involving funds totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget. **[Amended 2001, ch. 237]**
- (d) To meet a public emergency affecting life, health, or property, the Commissioners by resolution may make emergency appropriations from contingent or surplus funds.

Subtitle 2
Permitted Appropriations

§ 5-201. Compliance with budget provisions. [1985, ch. 715, § 2]

All appropriations made under this subtitle shall comply with the provisions of Subtitle 1 of this title.

§ 5-202. Calvert Memorial Hospital. [Code 1981, § 4-401; 1985, ch. 715, § 2]

The County Commissioners may appropriate a sum in an amount to be determined by them to the Calvert Memorial Hospital.

1 § 5-203. Fair Board. [Code 1981, § 4-402; 1985, ch. 715, § 2; 1991, ch. 225.; 1992, ch. 22, § 1]

- (a) The County Commissioners shall appropriate annually not less than \$5,000 to the Fair Board of Calvert County.
- (b) The County Commissioners may loan monetary aid to the Fair Board.

§ 5-204. Preservation of historic sites, museums, etc. [Code 1981, § 4-403; 1985, ch. 715, § 2]

The County Commissioners may appropriate a sum in an amount to be determined by them for the benefit of the hemlock stand on Hellen Creek, the Chesapeake Beach Railway Museum, and the Jefferson Patterson Park and Museum.

1 Editor's Note: Section 2, Ch. 225 of 1991, provides, in part, that subsection (b) of this section "shall remain effective until December 31, 1994 and at the end of December 31, 1994, and with no further action required by the General Assembly, [subsection (b) of this section] shall be abrogated and of no further force and effect."

Subtitle 3**Audits****§ 5-301. Appointment, duties, removal, etc., of auditor. [Code 1981, § 1-101; 1985, ch. 715, § 2]**

The County Commissioners shall appoint and pay an auditor who annually shall audit the books, records, vouchers, and accounts of all persons, offices, boards, and commissions that collect, handle, or disburse funds of the county. The Commissioners may remove the auditor in their discretion, and shall fill all vacancies immediately. All audits shall be conducted by certified public accountants.

§ 5-302. Duties of officials; powers of auditor. [Code 1981, § 1-102; 1985, ch. 715, § 2]

The officials whose finances are being audited shall produce, upon request of the auditor, any and all books, vouchers, accounts, and other records and papers in any way pertaining to the funds or an audit of them. The auditor may summon, with or without directions to produce books and records, and examine under oath or affirmation, which the auditor may administer, officials whose affairs are being audited or any other person deemed necessary on the matters pertaining to the county funds or relating to the matters being audited. For these purposes the auditors shall have the power to issue process compelling the attendance of a witness and the production of the records and papers of a witness. Any person who refuses or neglects to produce any books, vouchers, accounts, or other records and papers, as required, or refuses to respond to the summons or to be sworn or affirmed, or being sworn or affirmed, to answer the questions of the auditor relating to the funds or the matters and finances to be audited, is guilty of a misdemeanor, and on conviction shall be fined not more than \$500 for each offense. The auditor, whenever possible, shall require the production or the attendance and testimony at the office or place where the books and records are kept or where the official duties of the official whose finances are being audited are principally carried on.

§ 5-303. Auditor's report. [Code 1981, § 1-103; 1985, ch. 715, § 2]

The auditor shall submit to the County Commissioners each year by the date set by them, a management letter and a report on the revenues and disbursements of county funds for that fiscal year. The report shall contain the information required by the Commissioners and be executed in a manner that gives the citizens of the county an intelligent understanding of the revenues and expenditures of the county. The management letter and report shall be available for public inspection and copies shall be made available to the public at or below cost. The auditors shall prepare a summary of the report which shall be published in at least 1 county newspaper within a month after the report is received by the Commissioners.

§ 5-304. Accounting system. [Code 1981, § 1-104; 1985, ch. 715, § 2]

Upon recommendation by the auditor, the County Commissioners may require the use of any system of bookkeeping or accounting by the officials subject to an audit under this subtitle.

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RESOLUTION NO. 15-11

[PERTAINING TO THE ADOPTION OF THE OPERATING AND CAPITAL IMPROVEMENT BUDGETS FOR FISCAL YEAR 2012 AND LEVYING TAXES.]

WHEREAS, the Board of County Commissioners of Calvert County has received and considered an operating budget and a capital improvements budget for Fiscal Year 2012, and

WHEREAS, the required revenue of the implementation of the said operating and capital improvements budgets necessitates a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of Towns of North Beach and Chesapeake Beach, and

WHEREAS, the required revenue of the implementation of the said operating and capital improvements budgets necessitates a public utility (real and personal) and a personal property tax rate of Two Dollars and Twenty-Three Cents (\$2.23) per One Hundred Dollars (\$100.00) on the assessed valuation of property located outside the municipal limits of North Beach and Chesapeake Beach, and

WHEREAS, the Board of County Commissioners has considered a tax rate differential for the Towns of Chesapeake Beach and North Beach, pursuant to Tax Property Article, Section 6-306 of the Annotated Code of Maryland.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County that there is hereby levied a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Eleven Billion, Four Hundred Sixty-Four Million, Seven Hundred Fifty-Nine Thousand, Eight Hundred Eighty-Three Dollars (\$11,464,759,883).

BE IT FURTHER RESOLVED that a personal property rate of Two Dollars and Twenty-Three Cents (\$2.23) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of public utility property (real and personal) and personal property located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Eight Hundred Ninety-Nine Million, Four Hundred Thirty-Five Thousand Dollars (\$899,435,000).

BE IT FURTHER RESOLVED that a real property tax of Fifty-Five and Six-Tenths of a cent (\$.556) per One Hundred Dollars (\$100.00) of the full cash assessed valuation of real property in the estimated amount of Two Hundred Thirty-Six Million, Sixty-One Thousand, Five Hundred Sixty-Nine Dollars (\$236,061,569) be applied in the Town of North Beach and a real property tax of Fifty-Five and Six-Tenths of a cent (\$.556) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property in the estimated amount of Seven Hundred Seven Million, One Hundred Forty-Four Thousand, Two Hundred Five Dollars (\$707,144,205) be applied in the Town of Chesapeake Beach.

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BE IT FURTHER RESOLVED that a personal property tax rate of One Dollar and Thirty-Nine cents (\$1.39) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of public utility property (real and personal) and personal property, estimated at One Million, Five Hundred Forty-One Thousand Dollars (\$1,541,000) for the Town of North Beach and Eleven Million, Five Hundred Fifty-Nine Thousand Dollars (\$11,559,000) for the Town of Chesapeake Beach.

BE IT FURTHER RESOLVED that a state real property tax rate of Eleven and Two Tenths of a cent (\$.112) per One Hundred Dollars (\$100.00) of full cash assessed valuation of real property is hereby levied on the estimated amount of Twelve Billion, Four Hundred Seven, Nine Hundred Sixty-Five Thousand, Six Hundred Fifty-Seven Dollars (\$12,407,965,657) and a state public utility operating real property tax rate of Twenty-Eight cents (\$.28) per One Hundred Dollars (\$100.00) of assessed value is hereby levied on the estimated amount Fifty-Nine Million, Eighty-Six Thousand Dollars (\$59,086,000) for the use of the State of Maryland.

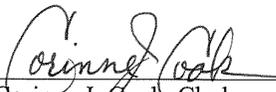
BE IT FURTHER RESOLVED that an interest rate of 0.5% annual percentage rate (APR) be established for the semi-annual real property tax payment option. This APR plus an administrative fee (10% of the APR) equates to a total semi-annual payment service charge rate of 0.55%. Therefore, for the three-month period, October 2011 to December 2011, this fee is 0.14%.

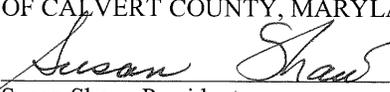
BE IT FURTHER RESOLVED that a General Fund budget for FY 2012 in the amount of Two Hundred Thirty-Two Million, Forty-One Thousand, Seven Hundred Eighty-Seven Dollars (\$232,041,787) attached hereto as Exhibit 1, is adopted. Included is a transfer to the Capital Projects Fund in the amount of One Million, Two Hundred Seventy-Seven Thousand Dollars (\$1,277,000) that supports a FY 2012 Capital Projects Fund budget of Twenty-two Million, Five Hundred Thirty-Four Thousand, Eight Hundred Dollars (\$22,534,800).

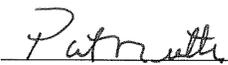
DONE, this 7 day of June, 2011, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND

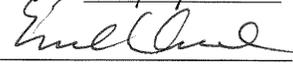

Corinne J. Cook, Clerk


Susan Shaw, President


Pat Nutter, Vice President

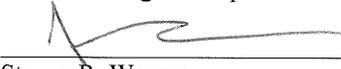
Approved for legal
sufficiency on 6/7/11


Gerald W. Clark

By: 
Emanuel Demedis
County Attorney


Evan K. Slaughenhoupt Jr.

Received by County Attorney 6/9/2011
1045
Recorded in Liber 36
389 COUNTY COMMISSIONERS
RESOLUTIONS AND RESOLUTION.


Steven R. Weems



RES. No. 15-11

RESOLUTION NO. 16-11

[PERTAINING TO THE REPEAL OF RESOLUTION NO. 13-96 AND THE RE-ESTABLISHMENT OF A POLICY ON CALVERT COUNTY'S STABILIZATION ARRANGEMENT]

WHEREAS, upon the advice and recommendation of certain bond rating agencies, the Board of County Commissioners of Calvert County, Maryland, adopted Resolution 13-96 establishing a Stabilization Arrangement Amount within the Committed Fund Balance for contingency and emergency situations as determined by the County Commissioners; and

WHEREAS, the Board of County Commissioners recognizes the fact that the County is dependent upon revenues from its two largest taxpayers, Constellation Energy Group LLC and Dominion, both members of the energy industry; and

WHEREAS, the Board of County Commissioners desire a short-term replacement source, in the event of a catastrophic change in the value of their enterprise assets.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County, Maryland, that the policy contained in Resolution 13-96 be, and the same hereby is repealed, and be it further

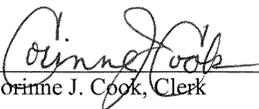
RESOLVED, that the following policies are hereby established with regard to the maintenance of the County's Stabilization Arrangement Amount within the Committed Fund Balance:

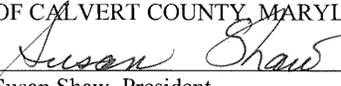
- 1) The Stabilization Arrangement Amount within the Committed Fund Balance shall be maintained at a level of \$10 million or eight percent (8%) of the current operating budget, whichever is greater.
- 2) In the event the Stabilization Arrangement Amount within the Committed Fund Balance is drawn below a level of eight percent (8%) of current budgeted General Fund expenditures, the funds shall be replenished, as indicated in number one, within two years.
- 3) This Stabilization Arrangement Amount is intended to be used only after all other available fund balances are exhausted and that use shall be at the sole discretion of the Board of County Commissioners of Calvert County.

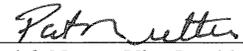
BE IT FURTHER RESOLVED, that this Resolution shall become effective immediately upon its adoption.

DONE, this 7 day of June, 2011, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

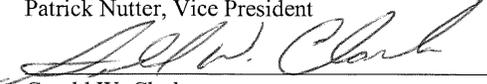
ATTEST:


Corinne J. Cook, Clerk

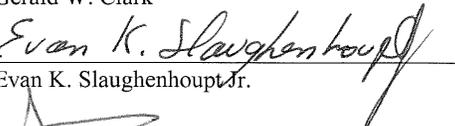
BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND

Susan Shaw, President

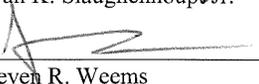

Patrick Nutter, Vice President

Approved for legal
sufficiency on 6/7/11


Gerald W. Clark

By: 
Emmanuel Demedis
County Attorney
Recorded in Liber KPS No. 36 of 6/9 2011
at 4 P.M. Same day
Folio 39
COUNTY COMMISSIONERS
RESOLUTION.


Evan K. Slaughenhoupt Jr.


Steven R. Weems



DK 00036 PG 392

RESOLUTION NO. 17-11

[PERTAINING TO THE CLASSIFICATION OF FUND BALANCES IN GOVERNMENTAL FUNDS]

WHEREAS, the Board of County Commissioners of Calvert County, Maryland, seeks to adhere to the reporting requirements set forth by Governmental Accounting Standards Board (GASB) Statement No. 54 Fund Reporting and Governmental Fund Type definitions; and

WHEREAS, one of the mandates of GASB No. 54 requires a governmental entity to establish the order in which source of funds will be spent to meet the expenditures of the governmental entity.

NOW THEREFORE, BE IT RESOLVED, that the Board of County Commissioners of Calvert County, Maryland, establishes the following order in which fund balances will be spent when multiple fund balance types are available for a specific purpose: nonspendable, restricted, committed, assigned and unassigned; and

BE IT FURTHER RESOLVED, that the Director of the Department of Finance and Budget, or his designee, is hereby authorized to identify the fund balance components from which funds are to be drawn to pay a particular expenditure; and,

BE IT FURTHER RESOLVED, that this Resolution shall become effective immediately upon its adoption.

DONE, this 7 day of June, 2011, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

Corinne J. Cook
Corinne J. Cook, Clerk

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND

Susan Shaw
Susan Shaw, President

Pat Nutter
Pat Nutter, Vice President

Gerald W. Clark
Gerald W. Clark

Evan K. Slaughenrotp Jr.
Evan K. Slaughenrotp Jr.

Steven R. Weems
Steven R. Weems

Approved for legal sufficiency on 6/7/11

By: Emanuel Demedis
Emanuel Demedis
County Attorney

Received for Record 6/9 2011
at 10:45 o'clock A M. Same day
recorded in Liber KPS No. 36
Page 392
COUNTY COMMISSIONERS
OF FINANCE AND ADMINISTRATION

John P. Smith

RES. NO. 17-11

RESOLUTION NO. 37-09

PERTAINING TO THE ADOPTION OF A DEBT POLICY

WHEREAS, the Board of County Commissioners for Calvert County, Maryland, has general authority to adopt policies for Calvert County, Maryland; and

WHEREAS, 2009, MD Acts, c. 693, requires that each local government unit adopt a local debt policy; and

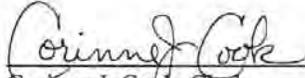
WHEREAS, the Board of County Commissioners for Calvert County, Maryland, met in public session on September 22, 2009, and determined to adopt the Debt Policy.

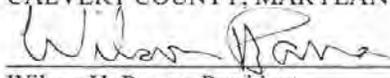
NOW, THEREFORE, BE IT RESOLVED AND ORDAINED, by the Board of County Commissioners for Calvert County, Maryland, that the Debt Policy, attached hereto as Exhibit A, BE and the same hereby IS adopted as the official Debt Policy for Calvert County, Maryland.

DONE, this 22 day of Sept., 2009, by the Board of County Commissioners for Calvert County, Maryland, sitting in regular session.

ATTEST:

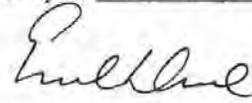
BOARD OF COUNTY COMMISSIONERS
CALVERT COUNTY, MARYLAND

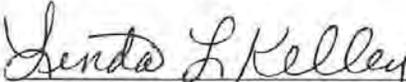

Cortinne J. Cook, Clerk


Wilson H. Parran, President

Approved for legal
sufficiency on 9/22/09
by


Gerald W. Clark, Vice President


Emanuel Demedis
County Attorney


Linda L. Kelley


Susan Shaw

Received for Record 9/24 2009
at 9:15 o'clock 3 P. M. Same day
recorded in Liber KPS No. 31
Folio 136 COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTION.


Barbara A. Stinnett



BK00031FG137

Attachment A

DEBT POLICY FOR CALVERT COUNTY MARYLAND

This debt policy is intended to provide Calvert County management with written guidelines and restrictions affecting the amount, issuance process and type of debt issued. The County uses debt to spread the costs of public facilities/amenities (Capital Projects) over a longer period of time. The citizens using the facilities in the future will be the same tax payers supporting the general fund's payment of debt service.

I. INTRODUCTION

- A. This Debt policy reflects the combined practices of Calvert County (also referred to as the "County") with respect to long-term debt management. Debt policies are written guidelines and restrictions that affect the amount and type of debt issued by Calvert County.
- B. This debt policy is to be used in conjunction with the operating and capital budgets, the Capital Improvement Program (CIP) and other fiscal policies.
- C. Adherence to debt policies signals to the rating agencies and the capital markets that Calvert County is well managed and will meet its obligations in a timely manner. Following this debt policy will enhance the quality of debt related decisions by imposing order and discipline and by promoting consistency and continuity in decision making. Adherence to this debt policy will help to ensure that Calvert County maintains a sound financial position and credit quality is protected. This debt policy demonstrates the County's commitment to long-term financial planning and will be positively regarded by the municipal market when reviewing Calvert County's credit quality.
- D. Calvert County's debt policy is intended to apply to most forms of long-term obligations including General Obligation Debt, capital leases, State revolving loan funds, conduit debt, and inter-fund borrowings. Vested leave and health care benefits, while they fit the definition of long term debt, are not intended to be covered by this policy.

II. QUALIFYING USES OF DEBT/PROHIBITIONS ON THE USE OF DEBT

Much of the CIP is expected to be funded with debt. Capital assets usually have a long useful life and will serve future, as well as current, taxpayers. It would be inequitable and an unreasonable fiscal burden to make current taxpayers pay for capital projects out of current tax revenues. Accordingly, debt issues are advisable, necessary and equitable.

- A. Debt issued for projects should have a term equal to or less than the useful life of the asset financed.
- B. Prior to considering debt as a source of funding capital projects, the County shall determine if other potential revenue sources, such as pay-as-you-go (Paygo), intergovernmental aid or private contributions are available.
- C. Projects costing less than \$500,000 will not be funded from borrowings unless as a part of a group of projects.

- D. The County may share funding with municipalities in their projects if it is clear that the County will receive the benefit of these projects.
- E. The County will consider issuing debt to improve leased property only if the County has a non-cancellable lease on the property that exceeds the economic life of the asset and the maturity of the debt.
- F. The County will only issue debt to construct or acquire public facilities for which it expects to sustain future annual operational and maintenance costs. By providing a yearly budget to the Buildings and Grounds division and consistent with the philosophy of keeping the capital facilities and infrastructure systems in good repair and to maximize the capital stock's useful life, the County will set aside sufficient revenue from operations to fund ongoing normal maintenance needs.
- G. The County has no intent to issue long-term debt to reduce the unfunded liability of the Pension Trust.
- H. The County has no intent to issue long-term debt to reduce the unfunded liability of the Other Post Employment Benefits Trust.
- I. Long-term debt may not be used to finance ongoing and recurring operational expenditures and expenses.

III. TYPES OF DEBT INSTRUMENTS

A. General Obligation Debt

1. General Obligation Bonds – General Obligation (“G.O.”) Bonds are the most common form of debt instrument for Calvert County. These are generally tax-exempt and are backed by the full faith and credit of Calvert County. General Obligation Bonds are issued to finance the purchase, construction and equipment of infrastructure and facilities for a wide variety of functions such as transportation, public schools, community college, public safety, roads and highways, bridges and other programs. Calvert County issues General Obligation Bonds pursuant to authorization granted from time to time by the Maryland General Assembly at the request of the County.
2. Bond Anticipation Notes (BANs) – These are generally short term in nature and are issued as interim financing for a variety of financial reasons. On occasion BANs may be issued in one or more smaller amounts before a single larger size G.O. issue is executed. Proceeds of future G.O. Bond issues would be used to pay off the BANs. State law permits the issuance of BANs by Calvert County.
3. Agricultural Land Preservation Installment Purchase Agreements (IPAs) – These are general obligation debt instruments to fund purchases of property development rights and are backed by the full faith and credit of Calvert County. When these agreements are entered into, a treasury security is purchased to pay the principal when due. Because of this source for payment, this debt is not part of Debt Affordability calculations.

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Attachment A

4. State of Maryland Revolving Loan Programs – The loan programs the County regularly participates in are those offered by the Maryland Department of the Environment. Interest rates are generally lower than those for which the County qualifies on its own merit in the open market. On occasion, loans may be for no interest. On some loans, the State assesses fees to supplement the low interest rates.
 5. The recently enacted American Recovery and Reinvestment Act (“ARRA”) provides a number of taxable and tax-exempt financing options, some with a limited duration. Calvert County will review appropriate ARRA options and utilize them where such an issuance would benefit the County.
- B. Other Forms of Debt
1. Revenue Bonds
 - a. Revenue Bonds are secured by the pledge of particular revenues to their repayment. The revenues pledged may be those of a Special Revenue or Enterprise fund, or they may be derived from revenues received from or in connection with a particular project, all or part of which is financed from the proceeds of revenue bonds.
 - b. Revenue Bonds are generally tax-exempt and structured to be self-supporting. Because they are self-supporting they are excluded from Debt Affordability calculations.
 - c. Revenue-based debt generally carries a higher interest rate but allows a direct relationship between the cost of a project and the users who benefit from it.
 2. Interfund Loans – Loans may be extended between funds of the County. In such an event, interest rates will be determined by the Board of County Commissioners. No inter-fund loans will be executed without a plan of repayment to the affected fund.
- C. Other Financing Mechanisms
1. Capital Leases – this form of financing is used regularly for the purchase of substantial equipment that may not qualify to be financed with General Obligation Bonds. The term of this form of financing is typically five to ten years. The equipment being purchased is sometimes the collateral for the leases. Capital Lease agreements are subject to annual appropriation.

IV. DEBT LIMITS

- A. The County periodically requests authorization from the General Assembly, which specifies a not to exceed principal amount of bonds that can be issued pursuant to that authorization.
- B. The County has a Debt Affordability model that it uses to determine the amount of new debt the County can afford to support. The model is driven by revenue and growth assumptions with established standards controlling the amount of new debt to be issued over the life of the CIP. The County uses the following guidelines in deciding how much additional General Obligation Debt may be issued in the six-year CIP period:

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- There are guidelines relative to:
 1. The ratio of General Fund Debt Service to General Fund Revenue
 - Set at 9.5%;
 2. The ratio of General Fund Debt to Assessed Value of Taxable Real Property,
 - Set at 4.5%;
 3. The ratio of Debt Per Capita
 - Set at \$1,500;
 4. Other standards as may be appropriate.

V. DEBT STRUCTURE: TERM

- A. Bonds are typically issued for 15 years. The Agricultural Land Preservation Installment Purchase Agreements (IPA) program typically limits terms to between ten (10) and twenty (20) years. When bond market conditions warrant, or when a specific project would have a shorter useful life, then different repayment terms may be used.
- B. Capital Leases generally have a term of five to ten years.
- C. County debt issues may be structured for repayment with near level debt service payments or level principal payments. Current County practice has been to utilize the near-level debt service payment method to facilitate the budget process.
- D. The size of the debt issue should be such that economies of scale are reached with regard to issuance costs, including but not limited to Bond Counsel, Financial Advisor, and rating fees.

VI. METHOD OF SALE

- A. Competitive sales should generally be used for General Obligation Debt issues. Negotiated sales may be used if the Board of County Commissioners (BOCC), in conjunction with the Director of Finance and Budget and the County's Financial Advisor, determines that such a sale method is in the best interests of the County.
- B. Electronic bidding systems should be encouraged in order to enhance participation.

VII. DEBT MANAGEMENT POLICIES

- A. The County will at all times manage its debt and sustain its strong financial position, including healthy reserves, to seek and maintain the highest credit rating possible. As established in Resolution No. 13-96, based on recommendations by certain bond rating agencies, an Undesignated Unreserved Fund Balance of \$10 million or eight percent (8%) of the current operating budget whichever is greater shall be maintained as detailed in the resolution.
- B. The County may seek credit enhancements such as letters of credit or insurance when necessary for marketing purposes or cost effectiveness.
- C. The County will consider utilizing debt service reserve funds for certain debt issuances if advantageous to the County for marketing or cost mitigation purposes.
- D. The County will monitor compliance with bond covenants as applicable. Bond covenants are generally related to Revenue Bonds or special obligation debt.
- E. Each year in conjunction with the adoption of the capital budget, the Capital Projects Coordinator will file a "Declaration of Official Intent to Reimburse." This provides

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Attachment A

the County with the right to reimburse itself from future General Obligation Debt issues for capital costs advanced prior to the issuance of the debt. These reimbursement rights are subject to rules promulgated by the Internal Revenue Service.

VIII. FINANCING MECHANISMS

- A. The County pledges its full faith and credit to repayment of all General Obligation Debt. Accordingly, paying principal and interest on General Obligation Debt is the absolute first claim on County resources.
- B. In addition to its general income and property tax resources the County may allocate portions of certain revenue sources to the repayment of its General Obligation Debt
- C. The County will consider various financing techniques, including fixed or variable interest rate debt, to minimize the interest costs over the life of the issue. These techniques will be evaluated based on market conditions and risk.
- D. Use of Derivatives/Swaps
 - 1. A derivative is an instrument that receives its value from or gets its value from another instrument, asset, index or event. County policy is to not use derivatives. Any use of derivatives would require a revision to the County's current policy. This policy is not intended to preclude the investment by the County in U.S. Treasury STRIPS (Separate Trading in Registered Interest and Principal Securities) and, in particular, the County may invest in STRIPS in connection with its agricultural land preservation program.
 - 2. A swap is an interest rate exchange transaction. County policy is to not enter into swap agreements. Again, any use of Swaps would require a revision to the County's current policy.

IX. REFUNDING

- A. The County, in conjunction with its Financial Advisor, will monitor its outstanding debt in light of current debt market conditions and will refund any qualifying debt when sufficient savings can be realized.

X. POST-ISSUANCE ADMINISTRATION/ARBITRAGE

- A. In connection with each issuance of debt the interest on which will qualify for exemption from federal income tax, the County will execute such certificate(s) and file such information returns as Bond Counsel advises are necessary and appropriate to establish qualification for such exemption.
- B. Subsequent to the issuance of any issue of tax-exempt debt the County will comply with such requirements for the maintenance of the tax-exempt status of the interest payable on the debt (including without limitation restrictions related to arbitrage yield restrictions, rebate of arbitrage profits, and private business use) as are contained in the certificate(s) referenced in paragraph X.A or as may otherwise become applicable to the debt subsequent to its issuance.
- C. The County intends that its tax-exempt debt be issued in such amounts and at such times relative to the expected expenditure of proceeds as to reasonably expect, as of

the time of issuance, that the expenditure of proceeds will qualify for an exception to the arbitrage rebate and yield restriction rules of federal income tax law.

- D. The investment of unspent bond proceeds shall be in accordance with the County's Investment Policy, the tax certificate executed by the County in connection with the issuance of such debt, and the trust indenture or other documents, if any, entered into by the County in connection with the issuance of the debt and imposing restrictions on such investment.
- E. All trust accounts will be closed timely when no longer needed.

XI. CONTINUING DISCLOSURE

- A. The County will comply with all disclosure requirements established by the Securities and Exchange Commission.
- B. The Continuing Disclosure Agreements can be found as an appendix to every Official Statement.

XII. SERVICE PROVIDERS

- A. The BOCC is responsible for establishing a selection and contracting process for professional services relative to the issuance of debt. The criteria used in selecting service providers include quality of services, cost of services, experience in their respective expertise, and ability and willingness to comply with the County's terms and conditions. The main service providers include:
 - 1. Financial Advisor
 - a. The Financial Advisor's primary role is assisting in the issuance of General Obligation Debt.
 - b. The Director of Finance and Budget shall advise the BOCC relative to the solicitation for, selection of and contract duration of the Financial Advisor.
 - c. The County shall not limit itself to having a single Financial Advisor or firm under contract at any one time if desired.
 - 2. Bond Counsel
 - a. As part of its responsibility to manage outside attorney contracts, the County Attorney will work closely with the Director of Finance and Budget and advise the BOCC relative to the duties and responsibilities and the solicitation and selection of and duration of employment for Bond Counsel.
 - b. Bond Counsel's primary role is assisting in the issuance of General Obligation Debt.
 - c. In addition to debt related issues, Bond Counsel may be employed to handle issues related to tax matters and Internal Revenue Service procedural issues.
 - d. The County shall not limit itself to having a single Bond Counsel firm under contract at any one time if desired.

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Attachment A

XIII. CREDIT RATINGS

- A. The County's ability to borrow at the lowest cost of funds depends upon its credit standing as assessed by major credit rating agencies.
- B. In order to enhance the County's position in the debt market, the Director of Finance and Budget will be responsible for determining whether ratings will be requested.
- C. The Director of Finance and Budget is responsible for maintaining relationships with these agencies and keeping them informed relative to material economic events that occur in the County between debt issuances (between official rating events). The BOCC, Bond Counsel and the County's Financial Advisor may be consulted when determining whether an economic event is of significant proportion to qualify for such a notification.
- D. The County shall maintain adequate systems of internal control, comply with applicable laws and regulations, and conduct its financial affairs in such a way as to sustain a strong financial position in order to maintain the highest credit rating level possible.

XIV. ADMINISTRATION/RESPONSIBILITIES

- A. The BOCC is responsible for implementing and revising these policies as appropriate.
- B. The Director of Finance and Budget is responsible for:
 - 1. The administration of these policies.
 - 2. Analyzing debt issuances or other debt related proposals, responding to such proposals and recommending to the President of the Board of County Commissioners if in the opinion of the Director of Finance and Budget, or their designee the proposed financing agreement is beneficial to the County and complies with the County's long term financial strategy.
- C. The Director of Finance and Budget, based upon advice and counsel from the Financial Advisor and Bond Counsel, may deviate from the guidelines established in this Debt Policy on a case by case basis, as may be warranted in particular circumstances, with the advance approval of the BOCC.

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RESOLUTION NO. 2707

**A RESOLUTION CONCERNING THE ADMINISTRATIVE
TRANSFER OF BUDGET APPROPRIATIONS**

WHEREAS, pursuant to the authority granted in Article 5, of the Code of Public Local Laws for Calvert County, Maryland, the Board of County Commissioners of Calvert County, Maryland, has the power to establish procedures for the administrative transfer of appropriations between specified categories of expenditures in the County's expenditures listed in the current budget; and

WHEREAS, the Board of County Commissioners has via previous resolution 8-97 empowered the Director of Finance and Budget to make administrative transfers of appropriations, in the amount of not more than five thousand dollars (\$5,000.00) each.

WHEREAS, the Board of County Commissioners finds that it is in the County's best interests to increase the Director of Finance and Budget's authority to conduct administrative transfers of appropriations from an upper limit of five thousand dollars (\$5,000.00) to ten thousand dollars (\$10,000.00) and to establish the County Administrator's authority to conduct administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each.

NOW, THEREFORE, BE IT RESOLVED AND ORDAINED by the Board of County Commissioners of Calvert County, Maryland, that the Director of Finance and Budget is empowered to make administrative transfers of expenditures within the current expense budget, within the same office or department, between departments, agencies, boards or commissions, inter-project transfers of appropriations between capital projects in the capital budget, and, the addition of new budget items, in the amount of not more than ten thousand dollars (\$10,000.00) each, and be it further

RESOLVED, that by the Board of County Commissioners of Calvert County Maryland, that the County Administrator is empowered to make administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each, and be it further

RESOLVED, that any change involving funds totaling more than twenty-five thousand dollars (\$25,000.00) but less than one hundred thousand dollars (\$100,000.00) be approved by the Board of County Commissioners without passage of a resolution, and be it further

RESOLVED, that any change involving funds totaling more than one hundred thousand dollars (\$100,000.00) may be made only by resolution approved by the Board of Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget; and be it further

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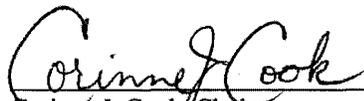
RESOLVED, that in order to meet a public emergency affecting life, health or property, the Board of Commissioners by resolution may make emergency appropriation without meeting publication and public hearing requirements.

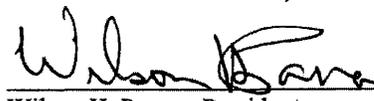
AND BE IT FURTHER RESOLVED, that these provisions shall be effective immediately.

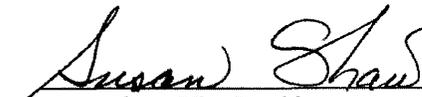
DONE, this 7 day of Aug., 2007, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND


Corinne J. Cook, Clerk

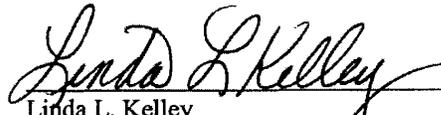

Wilson H. Parran, President

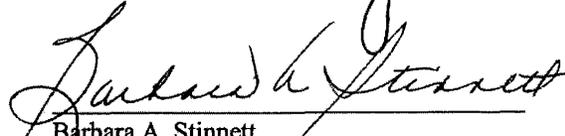

Susan Shaw, Vice President

Approved for legal
sufficiency on 8/7/07
by


Gerald W. Clark


Emanuel Demedis
County Attorney


Linda L. Kelley


Barbara A. Stinnett

Received for Record 8/14 2007
at 1:55 o'clock P. M. Same day
recorded in Liber KPS No. 26
Folio 116 BY COMMISSIONERS
ORDINANCES A ON



Resolution No. 27-07

6- 665

RESOLUTION NO. 31 - 95

PERTAINING TO THE ADOPTION OF INVESTMENT POLICIES AND GUIDELINES CONCERNING THE INVESTMENT OF COUNTY FUNDS.

WHEREAS, pursuant to the requirements in Article 95, Section 22F of the Annotated Code of Maryland, 1957 edition, as amended, the Board of County Commissioners of Calvert County, Maryland, must adopt investment policy and guidelines for the proper investment of county funds;

WHEREAS, after due notice was published, a public hearing was held by the Board of County Commissioners on August 15, 1995, at which time public comment was solicited, and at which time the Board then voted to adopt the investment policy and guidelines attached hereto.

NOW, THEREFORE, BE IT RESOLVED, AND ORDAINED by the Board of County Commissioners of Calvert County, Maryland, that the investment policy and guidelines which is attached hereto and incorporated herein by reference, BE and hereby IS adopted as the investment policy for Calvert County, Maryland.

DONE, this 22nd day of August, 1995, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

6-666

ATTEST:

Mary S. Watson
Mary S. Watson, Clerk

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND

Mary M. King
Mary M. King, President

Hagner R. Mister
Hagner R. Mister, Vice President

Patrick M. Buehler
Patrick M. Buehler

Mark R. Frazer
Mark R. Frazer, D.D.S.

Linda L. Kelley
Linda L. Kelley

Reviewed and approved as
to form and legal sufficiency,
this 21st day of Aug, 1995.

Emanuel Demedis
Emanuel Demedis
County Attorney

Received for Record August 4, 1995
at 2:00 o'clock P.M. Same day
recorded in Liber A. B. E. No. 6
Folio 665 COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTION

Andrew B. Edwards, Clerk

CALVERT COUNTY GOVERNMENT
INVESTMENT POLICY AND GUIDELINES

**AUTHORITY: Article 95, § 22,
Annotated Code of Maryland and
State Finance & Procurement Article § 6-222**

Introduction

At such time as the County shall have on deposit funds not needed for immediate expenditure, the Director of Finance and Budget or his/her designee is authorized to invest such funds until the time they will be needed in such securities as are indicated in these guidelines.

Policy

It is the policy of the Board of County Commissioners of Calvert County to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all state and local statutes governing the investment of public funds.

Scope

This investment policy applies to all financial assets of the Board of County Commissioners of Calvert County. These assets are included in the following funds:

General Fund
Capital Project Funds
Enterprise Funds
Trust and Agency Funds
Special Revenue Funds

This investment policy also applies to those agencies whose investments are managed by County staff.

This policy does not cover the financial assets of the Calvert County Sheriff's and Correctional Officers Pension Plan or the Calvert County Volunteer Fire Department and Rescue Squad Pension Plan. There is a separate investment policy which governs these assets.

Investment Objectives

I. Safety of principal;

A. Gains through price appreciation may be taken at the discretion of the Investment Manager.

B. No principal loss will be realized without approval from the Director of Finance and Budget.

II. Long-run preservation of principal; low volatility of market value;

III. Liquidity to meet short term working capital needs;

IV. Best available yield consistent with safety and liquidity objectives.

Investment Guidelines

I. The standard of prudence to be applied by the investment officer shall be the “prudent person” rule, which states, “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” The prudent person rule shall be applied in the context of managing the overall portfolio.

II. Investments are limited to:

1. Any obligation for which the United States has pledged its full faith and credit for the payment of principal and interest:

a. There shall be no dollar limitation on investments in any U.S. Government obligation.

2. Any obligation that a federal agency issues in accordance with an act of Congress:

a. There is no dollar limitation on federal agency obligations guaranteed by or backed by the full faith and credit of the U.S. Government.

b. Investment in the debt of other federal agencies, instrumentalities, and/or government sponsored corporations shall not exceed 10% of the portfolio at the time of purchase.

3. Bankers' Acceptances (BA's) of domestic and foreign banks that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from either Standard & Poor's or Moody's:

- a. The maximum investments in individual domestic or foreign banking institutions shall be limited to the greater of \$1,000,000 or 10% of the total investment portfolio at the time of purchase.
- b. The total investment in Bankers' Acceptances shall not exceed 25% of the entire investment portfolio.

4. Repurchase Agreements (repo's) with dealers on the Approved List of Securities Dealers (attached) and/or with banking institutions that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from Standard and Poor's and/or AA from Moody's:

- a. Repo's must be collateralized by one of the following types of obligations:
 - U.S. Government obligations backed by the full faith and credit of the U.S. Government;
 - or
 - federal agency obligations that are backed by the full faith and credit of the U.S. Government.
- b. Value of the underlying repurchase collateral must be equal to or exceed 102% of the principal and interest amount of the investment.
- c. The maximum repo investments with authorized banking institutions or securities dealers may not exceed the greater of \$5,000,000 or 10% of the total investment portfolio at the time of purchase.
- d. Prior to negotiating repo trades with any financial institution, a repurchase agreement contract mutually acceptable to both the County and financial institution must be executed.

5. Certificates of deposit of financial institutions that are nationally chartered or chartered in the State of Maryland:

- a. The deposit must be interest bearing; and

- b. the financial institution provides collateral, equal to the investment criteria outlined in these guidelines, with a market value that equals or exceeds 102% of the amount by which the deposit exceeds the deposit insurance, and custodian holds the collateral.
 - c. The maximum investments in nationally or Maryland chartered banking institutions shall not exceed the greater of \$5,000,000 or 10% of the total portfolio at the time of purchase.
6. Securities of, or other interests in, any open-end or closed-end management type of investment company or investment trust registered under the provisions of the federal Investment Company Act of 1940.
- a. The portfolio of the investment company fund or trust is limited to direct obligations of the U.S. Government and to repurchase agreements fully collateralized by U.S. Government obligations and;
 - b. the investment company fund or trust takes delivery of that collateral, either directly or through an authorized custodian.
 - c. The investment company fund or trust must maintain a net asset value of \$1.00 at all times and the fund or trust must provide investors with daily liquidity.
 - d. The maximum investments in an investment company or trust of any one company shall not exceed the greater of \$5,000,000 or 25% of the total portfolio at the time of purchase.
7. Other investment instruments and guidelines which receive the express written approval of the Director of Finance and Budget.
8. Relative to sovereign risk, at any time, no more than \$1,000,000 or 10% of the total investment portfolio is to be invested with financial institutions residing in a single foreign country.
9. Investment maturities in any permitted investment shall not exceed 24 months in duration unless prior approval is received from the Director of Finance and Budget or his/her designee. Investment in securities exceeding 24 months in duration shall not exceed 20% of the total investment portfolio at the time of purchase.

10. No principal loss will be realized without the express approval of the Director of Finance and Budget.

11. Principal and interest income will be reinvested immediately upon receipt.

12. The borrowing of money for the sole purpose of investment is prohibited.

Ethics and Conflicts of Interest

Officials and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the Director of Finance and Budget any material (15% or more ownership) financial interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the County's portfolio. Employees and officers having material ownership as defined above shall subordinate their personal investment transactions to those of the County, particularly with regard to the time of purchases and sales.

Authorized Dealers/Brokers

All of the County's investments with the exception of certificates of deposit, money market accounts, and investments in the Maryland Local Government Investment Pool are required to be third party held, thereby eliminating the risk of using an dealer/broker who is in financial hardship. Therefore, the dealer/broker used in an investment transaction is at the discretion of the authorized individual making the trade.

It is the County's policy to limit the purchase of certificates of deposit to \$100,000 per financial institution covered under FDIC insurance. All money market accounts are to be maintained at the financial institution where the County has contracted its banking services.

Custodial/Investment Manager Guidelines

1. The investment manager is not permitted to invest public funds of Calvert County in a manner inconsistent with this adopted policy.
2. All investments, with the exception of directly purchased C.D.'s, must be third party held.

3. All securities purchased by the County or agencies shall be delivered versus payment to the applicable primary safekeeping bank or correspondent bank, on the settlement day.
4. The custodian will provide a monthly report of each portfolio's transactions to the Director of Finance and Budget.
5. The Investment Manager will issue quarterly reports and will be available for meetings with the Director of Finance and Budget.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the Board of Commissioners of Calvert County investment risk constraints and cash flow needs.
7. Performance Measurement Standards - Results will be reviewed on a quarterly basis using time weighted, dollar weighted, balanced index, and consumer prices. The manager is expected to outperform the appropriate measures over a full market cycle. The benchmarks are as follows:

Calvert County Government's portfolio return will be measured against:

Merrill Lynch 1-3 year government securities,
and,
91-day Treasury Bill Index.

Due to liquidity demands, the Board of Education's portfolio return will be measured against:

30-day Treasury Bill Index.

Reporting Requirements

The County shall file an investment report with the State Treasurer every January 15 and July 15, beginning January 15, 1996. The report shall be:

- a. prepared and certified by the investment manager for accuracy and compliance with the approved policy;
- b. certified by the County Administrator as to the date on which the form was received, and a statement that he/she has checked the report and has verified that the information contained in the report complies with the approved policy.

[This reporting requirement ended in October of 1999 and last required report was filed on July 15, 1999]

Calvert County Long – Term Obligations

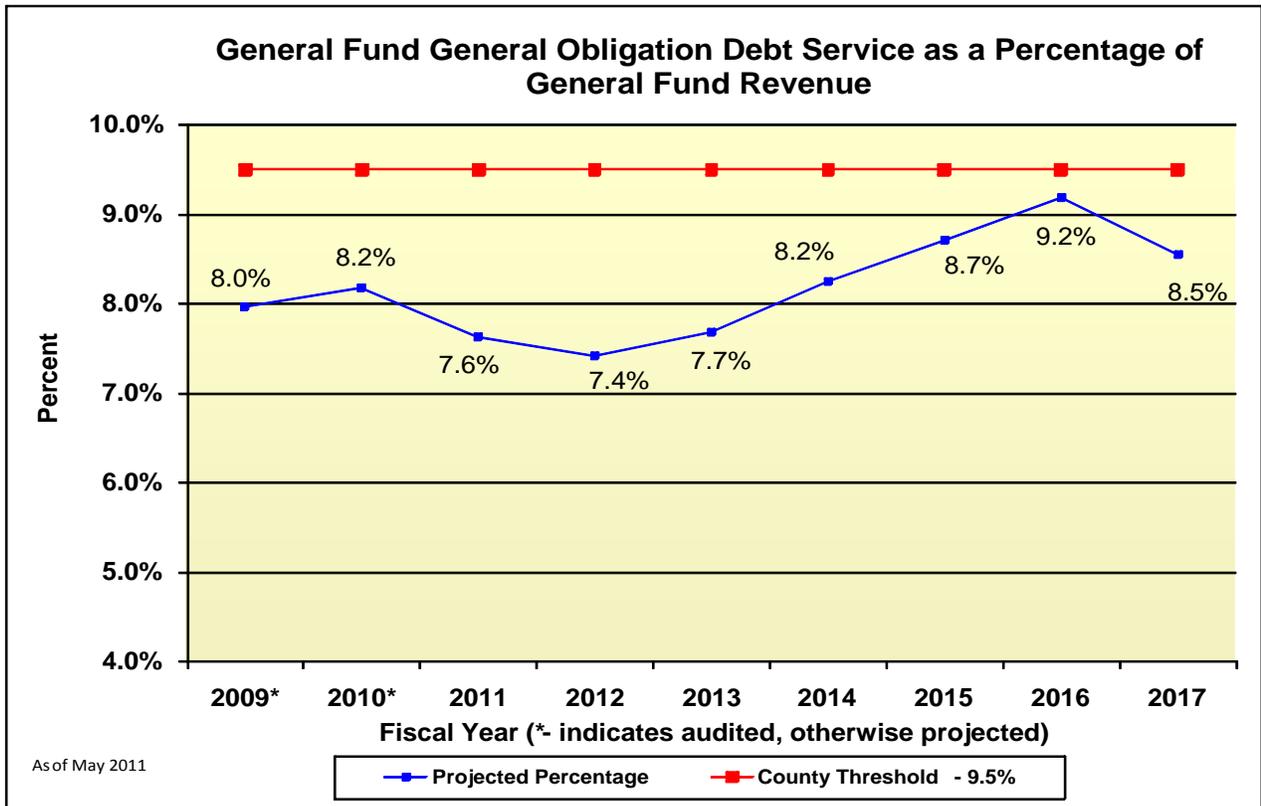
Over the years, Calvert County has issued debt to pay for capital projects and school construction projects and for water and sewer and solid waste projects. Our debt issues have been for fifteen-year terms for capital and school construction projects; this is a rapid repayment schedule considering most counties issue debt for twenty-year terms. The water and sewer and solid waste projects repayment schedule have twenty-five year terms and are repaid by their individual funds. The County has received the following ratings from the three major rating agencies:

Fitch Ratings AAA
Moody’s Investors Service, Inc. Aa1
Standard & Poor’s AAA

The Board of County Commissioners of Calvert County approved the debt affordability limits proposed by the County's Financial Advisor, Davenport and Co. LLC, on November 13, 2001. The approved limits are as follows:

- Debt to assessed value 4.5%
- Debt per capita \$1,500
- Debt Service as a percent of current General Fund Revenue 9.5%

This means the County should only issue debt up to the point that the debt service, principal and interest payments do not exceed 9.5% of County revenues. The County's projected Fiscal Year 2012 level of debt service is 8.30% of General Fund revenue. The chart below shows the level of County debt, actual and projected, to the debt affordability limit for the Fiscal Years 2009 through 2017.



Calvert County
Long – Term Obligations
All Funds

The minimum annual principal and interest requirements to amortize all outstanding debt, except accumulated unpaid vacation, personal and sick leave, estimated landfill closure and postclosure costs, as of June 30, 2010 are as follows:

Years Ending June 30,	Governmental Activities	Business-Type Activities
2011	\$ 17,687,683	\$ 1,585,330
2012	18,154,022	1,224,351
2013	14,518,309	1,226,088
2014	14,584,701	1,227,636
2015	14,434,553	1,228,963
2016-2020	65,081,210	4,243,571
2021-2025	28,124,042	2,618,371
2026-2030	1,449,771	487,456
2031-2033	-	48,389
Def. loss on ref./premium		(26,242)
	<u>\$ 174,034,291</u>	<u>\$ 13,863,913</u>
Principal	\$ 137,673,863	\$ 11,482,866
Interest	36,360,428	2,381,047
	<u>\$ 174,034,291</u>	<u>\$ 13,863,913</u>

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GLOSSARY



*Otter Exhibit at Calvert Marine Museum
Solomons, Maryland*

GLOSSARY

Accounting System	The total structure of records and procedures which are used to record, classify, and report information on the financial position and operations of a governmental unit.
Accrual Basis of Accounting	The recognition of a financial transaction at the time of occurrence.
Appropriation	An authorization granted by a legislative body to incur obligations and make expenditures for specific purposes within a specific time frame.
Arbitrage	Arbitrage is the difference which occurs when tax-exempt bonds bear interest at a lower rate than comparable taxable securities. This difference happens when a local government unit (in normal market conditions) issues tax-exempt bonds and invests the bond proceeds in higher-yielding taxable securities. Since local governments do not pay income taxes, the spread between the interest <i>payments</i> on the bonds and the interest <i>earnings</i> on the investments is profit, or arbitrage, for the local government. In some cases the local government must "rebate" the arbitrage to the Federal government.
Assessable Tax Base	The total valuation placed upon real and personal property, less certain exemptions, by the State Department of Assessments and Taxation for the purposes of levying property taxes. The Board of County Commissioners determines the tax rate to be applied against the tax base to generate tax revenues to support the annual budget.
Assessed Valuation	The valuation established for individual real estate or other property by the State for purposes of taxation. The assessment for real property is currently established at 100% of market value.
Authorized Position	Employee positions authorized in the annual budget by the Board of County Commissioners. Position status will vary depending upon factors such as full or part-time status, merit system or contract position, etc.
Balanced Budget	A budget in which all expenditures are equaled by all revenues. The County's General Fund budget must be balanced by State Law.
Bond Rating	Evaluation of the credit quality of bonds usually made by independent rating services. Ratings generally measure the probability of the timely repayment of principal of and interest on municipal bonds. Before a bond issuance, rating agencies may require information on demographics, debt burden, economic base, finances and management structure. The information is evaluated and the bond issue is assigned a letter rating which reflects the creditworthiness of the bonds. For example, Moody's Investors Service has 19 different gradations of bond ratings in 9 bond categories ranging from highest quality (Aaa) to default status (C). The higher the credit rating, the more favorable the effect on the marketability of the bond. Calvert County's bond ratings are shown in the performance measures for the Department of Finance and Budget.
Bonds	A written promise to pay a specified sum of money, called the face value of principal amount, at a specified date or dates in the future, called the

	maturity date, together with periodic interest at a specified rate. Bonds are primarily used to finance capital projects.
Budget	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.
Budget Calendar	The schedule of key dates which Calvert County follows in the preparation and adoption of the budget.
Budget Document	The document prepared by the Department of Finance & Budget to present the comprehensive financial program of the Board of County Commissioners. Included in the document are the Commissioners' budget message, performance and workload indicators, various supporting schedules and other supplemental information. The County's long-term capital improvements program is also incorporated in the document.
Budget Message	A general discussion of the budget by the Board of County Commissioners which contains an overview of the approved budget, explains some of the principal budget issues and major items funded, and describes how the budget is financed.
Capital Budget	A plan of capital expenditures and the means of financing, usually based on the first year of the capital improvement program; represents the appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.
Capital Improvements Plan	A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth in each capital project, identifying the beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures. Annually the Board of County Commissioners adopts a capital budget and six-year capital program.
Capital Outlay	An expenditure expected to have a useful life greater than five years or an estimated total cost of \$5,000 or more.
Capital Project	Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increases useful life.
Capital Project Fund	See governmental funds.
Component Unit	A legally separate organization for which the elected officials of the primary government are financially accountable.
Cost-of-Living Adjustment (COLA)	An increase in salaries to offset the impact of inflation on compensation.
Debt Service	The required principal and interest payments due on debt issued by the County for financing long-term capital improvements according to a predetermined payment schedule.
Department/Division	A basic organizational unit of a government which is functionally unique in its delivery of services.
Depreciation	The accounting process of expensing capital assets over its estimated useful life.

Encumbrances	A commitment of funds against an appropriation which may be in the form of a purchase order or contract. The encumbrance reserves the appropriated funds for a future expenditure. The total of expenditures and encumbrances for a department in a given fiscal year may not exceed its total appropriation.
Enterprise Fund	A fund established to account for operations that are financed and operated in a manner similar to business enterprises and where operations are entirely or predominately self-supporting by user charges. Examples in Calvert County are the Water and Sewer Fund and the Solid Waste Fund.
Expenditures	The payment for goods delivered or services rendered and which decreases net financial resources.
Fiduciary Funds	A fund established for assets held in a trustee or agent capacity for outside parties, including individuals, private organizations, and other governments.
Fiscal Year	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. Calvert County's fiscal year begins on July 1 and end on June 30 of the following year. Fiscal year 2012 begins on July 1, 2011 and will end on June 30, 2012.
Fixed Assets	Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.
Fund	An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.
Fund Balance	The excess of the assets of a fund over its liabilities and reserves. Fund balance is also sometimes called net assets. A negative fund balance is sometimes called a deficit. Since the adoption of GASB 54, there are five types of governmental fund balance. They are: nonspendable, restricted, committed, assigned, and unassigned (general fund only).
Full Time Equivalent	A method of measuring the equivalent full time personnel by combining the hours of those employees working more than 24 hours but less than 35 hours.
General Fund Transfer	In Calvert County this refers to the transfer of general fund current revenues from the operating budget to the capital budget to finance certain capital projects in lieu of borrowing funds. Utilizing current revenues instead of long-term financing is often referred to as "pay-as-you-go" or "pay-go". It also refers to transfers to the Solid Waste & Recycling Fund, Land Preservation Fund, Parks & Recreation Self Sustaining Fund, Grants Fund, and the Economic Development Incentive Fund.
General Obligation Bonds	Bonds that are secured by the full faith and credit of the issuing body and generally are considered to be payable from taxes and other general revenues.
Governmental Funds	Governmental funds are the operating funds for local government. They do not include proprietary (business) funds, or fiduciary funds held in trust. Governmental funds are where the bread-and-butter services can be

found—police, fire, social services, inspections and permits, and so on.

There are five types of governmental funds:

- The General Operating fund is used to account for all transactions of a governmental unit which are not accounted for in another fund. Generally, this is the governmental accounting fund that accounts for the ordinary operations of a governmental unit which are financed from taxes and other general revenues.
- Special revenue funds and some nonmajor governmental funds are used to report specific revenue sources that are limited to being used for a particular purpose, such as the Land Preservation fund.
- Debt service funds account for the repayment of debt. Calvert County does not use a debt service fund.
- The Capital Projects fund accounts for the construction, rehabilitation, and acquisition of capital assets, such as buildings, equipment, and roads.
- Permanent funds account for resources that cannot be expended, but must be held in perpetuity. Calvert County does not have any permanent funds.

Grade/Step	Refers to the placement on the Calvert County salary schedules and depends on the position classification and the individual employee status and longevity.
Grant	A contribution of assets by one governmental unit to another unit. Typically, these contributions are made to local governments from the state and federal governments and are usually made to aid in the support of a specified function, but may also be for general purposes.
Homestead Tax Credit	A State property tax credit program that limits the increase in residential taxable assessments each year to a fixed percentage. Each county is required to limit taxable assessment increases to 10% or less.
Impact Fees	One-time charges assessed against new development that attempt to recover from the developer the capital cost of the additional public facilities needed to serve that development. The current impact fee in Calvert County is \$12,950, and is utilized for parks and recreation facilities, school facilities, and landfills.
Income Tax	Tax on personal income. This is the second largest revenue source for Calvert County. The current income tax rate is 2.8%.
Investment	Securities purchased and held for the production of income in the form of interest and dividends. An investment instrument is the specific type of security which a government purchases and holds.
Modified Accrual	The basis of accounting under which expenditures are recorded when the related fund liability is incurred and revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). In Calvert, the modified accrual basis of accounting is used by all governmental fund types which includes the general fund.

Operating Budget	The annual budget which supports the day-to-day operations of the County government. Most of the expenditures occur in the general fund, but there are also some operational costs funded through enterprise and special revenue funds.
Operating Expenditures	The costs of day-to-day operations such as personnel, materials, and equipment required for a department of function.
Other Post Employment Benefits (OPEB)	Government Accounting Standards Board (GASB) Statement 43 requires that a postemployment benefit plan be set up and that disclosure of the funding status of the plan be shown in the county's financial statements. The postemployment benefit required to be disclosed under this Statement is healthcare insurance costs. GASB Statement 45 requires that the county account for the actuarially determined liability of the postemployment benefit and annual contribution to the plan.
Pay-Go	Pay-Go funding is the application of operating revenues for projects. The County typically used this type of financing for projects that are relatively small in nature, have short life spans, or as a supplement to long-term financing.
Performance/Workload Indicator	Specific quantitative measures of work performed or to be accomplished within an activity or program (e.g., total circulation of library books and materials). Also, a specific quantitative measure of results obtained through an activity or program (e.g., percentage of library materials available within seven days of the request at a specific branch library).
Proprietary funds	See Enterprise funds.
Property Tax	Tax on the value of real and personal property and is levied almost exclusively by local governments. In Maryland, the State Department of Assessments and Taxation is responsible for the valuation and assessment of all property in the State. The local government is responsible for setting the tax rate to be applied to the property assessments to general revenues in support of the local budget. The property tax is the major revenue source in Maryland county governments. The current local real property tax rate in Calvert County is \$.892 per \$100 of assessed value. The current local personal property tax rate in Calvert County is \$2.23 per \$100 of assessed value.
Revenue	Funds that a government receives as income and represents an increase in net financial resources. These receipts may include tax payments, interest earnings, service charges, fees, grants, intergovernmental payments, and other miscellaneous sources.
Special Revenue Funds	See governmental funds.

ACRONYMS

A/E	Architecture/Engineering
AED	Automated External Defibrillator
ALS	Advanced Life Support
BOCC	Board of County Commissioners
BOE	Board of Education
CAFR	Comprehensive Annual Financial Report
CALS	Calvert Advanced Life Support
CB	Chesapeake Beach
CCFN	Calvert County Family Network
CCG	Calvert County Government
CCM	Calvert Country Market
CHESPAX	Chesapeake/Patuxent
CIP	Capital Improvement Plan
CJIS	Criminal Justice Information System
CLG	Certified Local Government
CMH	Calvert Memorial Hospital
CMM	Calvert Marine Museum
CSM	College of Southern Maryland
DCSAP	Detention Center Substance Abuse Program
DDA	Developmental Disabilities Administration
DPW	Department of Public Works
DPZ	Department of Planning & Zoning
EEOP	Equal Employment Opportunity Plan
EMD	Emergency Medical Device
EMS	Emergency Medical Service
ETHS	Emergency Transitional Housing Service
FLSA	Fair Labor Standards Act
GFOA	Government Finance Officers Association

GIS	Geographical Information System
G.O.	General Obligation (Bonds)
HVAC	Heating Ventilation & Air Conditioning
IPA	Industrial Park Authority
IVR	Interactive Voice Response System
JSAP	Jail Substance Abuse Program
LAR	Leveraging Program
LGIT	Local Governments Insurance Trust
LMB	Local Management Board
MALPF	Maryland Agricultural Land Preservation Foundation
MIEMSS	Maryland Institute for Emergency Medical Services System
MPFOA	Maryland Public Finance Officers Association
MTA	Maryland Transit Authority
MTDB	Maryland Tourism Development Board
MUNIS	Municipal Information System
NB	North Beach
OOA	Office on Aging
OPEB	Other Post Employment Benefits
P&Z	Planning & Zoning
PILG	Preservation Incentives for Local Governments
PAR	Purchase and Retire Program
SBDC	Small Business Development Center
So MD	Southern Maryland
TC	Town Center
VFD	Volunteer Fire Department
VRS	Volunteer Rescue Squad
WMD	Weapons of Mass Destruction
WWTP	Wastewater Treatment Plant

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Fishing Pier, Solomons

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