

Calvert County, Maryland

Board of County Commissioners
Adopted Budget
Fiscal Year 2011

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Calvert County Government

Maryland

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the Calvert County Government for its annual budget for the fiscal year beginning July 1, 2009.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy department, as an operating guide, as a financial plan and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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INTRODUCTION



Board of County Commissioners of Calvert County, left to right: Linda L. Kelley, At Large; Gerald W. Clark, Vice President, 1st District; Wilson H. Parran, President, 3rd District; Barbara A. Stinnett, At Large; Susan Shaw, 2nd District.

Calvert County Government will:

- *Be responsible and accountable to all citizens of Calvert County;*
- *Provide high quality, effective and efficient services;*
- *Preserve Calvert County's environment, heritage and rural character;*
- *Foster opportunities for responsible and sustainable residential growth and economic development; and*
- *Support Calvert County's essential institutions and keep them strong.*



CALVERT COUNTY BOARD OF COUNTY COMMISSIONERS

Courthouse, 175 Main Street
Prince Frederick, Maryland 20678
Phone: (410) 535-1600 • (301) 855-1243

Board of Commissioners
Gerald W. Clark
Linda L. Kelley
Wilson H. Parran
Susan Shaw
Barbara A. Stinnett

TO THE CITIZENS OF CALVERT COUNTY:

We are pleased to present to you the fiscal year 2011 budget which begins July 1, 2010. The balanced General Fund budget totals \$224,969,990. Within this budget, we continue to address the County's priorities signifying our commitment towards an educational partnership, public safety, growth management, promoting homeownership, fiscal responsibility, and investing in our future.

- ✓ **Educational Partnership:** We recognize that education is the key to the success of our young citizens. As such, we will continue to foster an effective partnership with the Board of Education (BOE). A successful funding formula is in place through fiscal year 2012. The result of the funding formula will provide \$105,010,110 in operations funding, an increase of \$1,394,595 or 1.35%. Continuing to work in partnership with the Board of Education ensures effective financial planning for both the Board of Education and the County.
- ✓ **Public Safety:** The safety of our citizens is of the utmost importance. In 2008, according to the most recent statistics available, Calvert County has the 6th lowest crime rate in the State, proving that effective law enforcement is in place. The Detention Center is scheduled to open a work release facility in the very near future and has received four additional staff to assist in the operation. Many of our citizens are also volunteers, continuing Calvert's tradition of a 100% volunteer Fire/Rescue/EMS membership, providing 100% effective emergency medical and fire response. Through innovative marketing and strategic actions, this remarkable tradition continues. Funding for public safety in the fiscal year 2011 budget totals \$25,698,438, representing 11% of the General Fund budget.
- ✓ **Growth Management:** We have successfully responded to your request to maintain the rural character of Calvert County through effective growth management. Adjustments to our zoning policies have resulted in the reduction of population projections for 2020 from 122,000 to 96,000, a 21% reduction. This coupled with the current economic cycle has resulted in a reduction in building permits issued, which has resulted in an anticipated decline in excise tax revenues. For example, the budget for Excise Tax Fund revenues has been reduced from a high of \$6,304,590 in FY2005 to \$2,821,173 in FY2011. We have a planned use of the Excise Tax Fund balance to assist in covering the increased General Fund school debt service. However, these funds will only be transferred to the extent needed. If other categories of actual General Fund revenues exceed budget or there are determined to be General Fund expenditure savings at fiscal year end, the transfer will be decreased accordingly. The County continually reviews the prioritization of the capital projects planned to be funded by excise tax revenues to ensure that adequate sources of funding are available.

- ✓ **Promoting Homeownership:** We are continuing to provide assistance to our citizens in response to the tough economic climate. The County plans include \$6.8 million in anticipated Homestead Credits in FY2011. The Homestead and Homeowner Tax Credit programs are in place to provide some relief to homeowners towards their property tax bills. Participation in the Homeowner Tax Credit program continues to grow. Additionally, the County has an established, effective partnership with the State for a “House Keys 4 Employees” program. Additional information on these programs can be found on the County’s website at www.co.cal.md.us.

- ✓ **Fiscal Responsibility:** Prudent and restrained use of your tax dollars is a top priority of this Board. The property tax revenues represent a total of \$146.5 million, or 65% of the total revenue sources. Income tax, the County’s second largest revenue source totals \$56.0 million, representing the approximate amount the County received five years ago in FY 2006. The State continued to lower the amount of local aid dropping from a high in FY 2008 of \$7.2 million to \$750,000 in this budget. Previously, while the economy was doing well and producing high levels of recordation revenue and some other categories, we added significantly to our fund balances. Having these reserves has helped the County through these challenging fiscal times. In this current fiscal year and the next, County operating budgets have been reduced 2.57% and 4.05%, respectively. These reductions have enabled us to balance this budget without affecting services, without any loss in jobs or furloughs, and without having to raise taxes. Additionally, both the County and the Board of Education modified their contributions towards retiree health benefits. This resulted in an annual required contribution reduction of \$1 million. Both the County and Board of Education’s annual required contribution now totals \$9.2 million on the combined present value of benefits earned to date of \$103.7 million. Our goal with this financial challenge is to gradually absorb it within our budget. We are entering the third year of the phasing in this new cost. \$3 million is provided for in FY2011 and in our budget models, an additional \$1 million is added in each out year.

- ✓ **Investing in Our Future:** New schools and roads are by far the largest funding commitment of our FY2011 capital improvement plan (CIP) budget. To address our aging educational infrastructure, funding is being provided to complete the renovation of Calvert High School and the addition of the second building at the College of Southern Maryland. The issue of traffic congestion on our central corridor of Route 4 continues to be addressed with funding going towards additional work on the Prince Frederick Loop Road and improvements to Williams Road at the College of Southern Maryland. The FY2011 CIP budget totals \$46,380,800. The CIP plan is reviewed annually to take into consideration changes in the economy to include the County’s financial forecast and the cost of commodities, in addition to the requests being heard from the citizens.

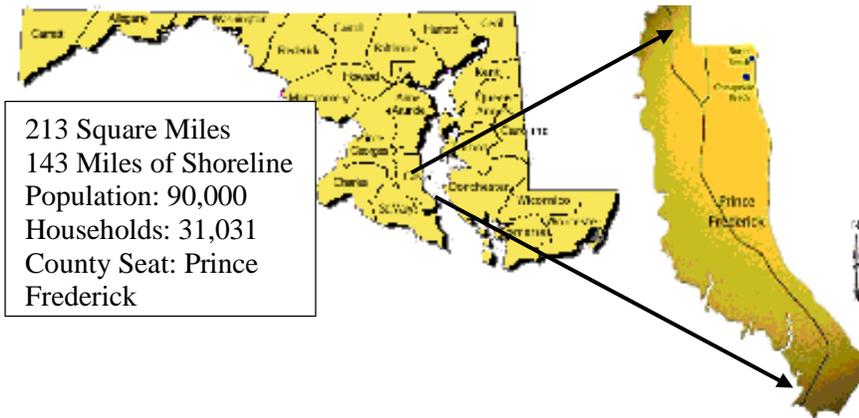
We would like to thank you, the citizens, for continuing to work with us to identify and ensure that funding is appropriately placed in line with the County’s highest priorities, keeping in mind the goal of a prudent, responsible, long-range financial plan, while continuing to enhance our beautiful County. Your efforts and contributions have afforded us the opportunity to present this structurally balanced budget.

Sincerely,

Board of County Commissioners for Calvert County

Wilson H. Parran, President
 Gerald W. Clark, Vice President
 Linda L. Kelley
 Susan Shaw
 Barbara A. Stinnett

CALVERT COUNTY, MD



Calvert County, the smallest county in Southern Maryland, is one of the fastest growing counties in the State. Despite this growth, Calvert County retains its rural character and agrarian roots, offering good schools, a clean environment and good quality of life. A peninsula bounded by the Chesapeake Bay on the east and the Patuxent River on the west, Calvert is defined by steep cliffs and woods that predominate on the bay side while along the Patuxent, rolling fields slip gently down to the river. The County's many creeks provide refuge for wildlife as well as scenic areas for boating and fishing.

Prince Frederick, the County seat, is located 41 miles southeast of Washington, D.C., and 60 miles south of Baltimore. There are two incorporated towns in Calvert County: North Beach and Chesapeake Beach, located on the Bay at the northeast corner of the County. In addition, the Comprehensive Plan identifies seven "town centers." These include (from north to south) Dunkirk, Owings, Huntingtown, Prince Frederick, St. Leonard, Lusby, and Solomons.

Established in 1654, Calvert County is one of the oldest counties in the United States. Native people lived in Calvert County 9,000 years ago, according to evidence unearthed by archaeologists at Jefferson Patterson Park and Museum. Calvert County's earliest identified settlers were Piscataway Indians. Native American tribes established villages at intervals along the river with the largest being at the mouth of Battle Creek. They grew corn and tobacco on rich farmlands that were to prove very attractive to colonists arriving from England in the early 1600's.

John Smith is reported to be the first Western man to lay eyes on Calvert County's peninsula, describing it in his journal as he saw it in 1608 during his exploration of the Bay. The first English settlement in Southern Maryland dates to somewhere between 1637 and 1642, although the county was actually organized in 1654. Established by Cecelius Calvert, the second Lord Baltimore, English gentry were the first European settlers, followed by Puritans, Huguenots, Quakers and Scots. In 1695, Calvert County was partitioned into St. Mary's, Charles and

Prince George's, and its boundaries became substantially what they are today. Life in agrarian Calvert County continued without much change into the 20th century. The introduction of the automobile made inland travel more attractive, although the lack of good roads made for a rough ride. In 1936, the county had only 15.2 miles of paved roads.

Two improvements that dramatically affected the county were the construction of MD Rt.4, a 38 mile-long four-lane highway begun in 1964 and completed in 1987 that runs the length of the county, and the Thomas Johnson Bridge connecting the southern tip of the county to St. Mary's County. These changes have fueled the remarkable growth that Calvert County is experiencing today.

Form of Government

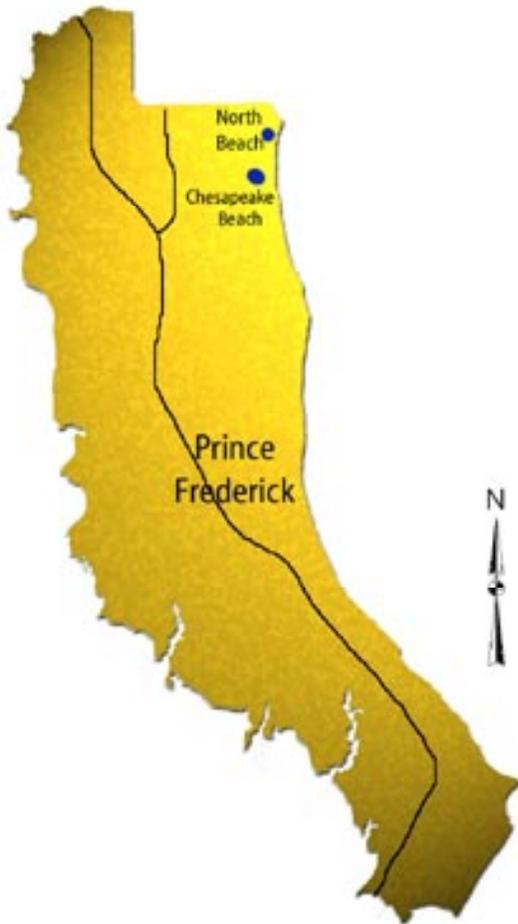
Calvert County has the Commissioner form of government in which the commissioners serve executive and legislative functions, operating under a Code of Public Local Laws of Calvert County, revised in 1985, and are subject to legislation adopted by the State Legislature.

Beginning with the general election to be held in Calvert County in November, 1978, five county commissioners shall be elected by countywide vote. One shall be a resident of the first election district, one a resident of the second district, and one a resident of the third election district of the county. Of the remaining candidates, the two receiving the highest number of votes shall be selected. Commissioners who are elected and qualify shall take office the third Tuesday of December following election. Each commissioner shall hold office for four years or until a successor is elected and qualified." (Code 1981,§ 4-102; 1985,ch 715,§ 2.)

The Commissioners appoint a County Administrator who is responsible for the day-to-day administration of the County government. The Commissioners establish policy, enact ordinances, review and approve annual budgets, conduct public hearings and make decisions on land use matters. The Commissioners also appoint all department heads, members of boards and commissions and represent the county in dealings with other municipalities, the state and federal government.

The Board of County Commissioners meet on Tuesday of each week beginning at 10:00 a.m. in the Commissioners Hearing Room located on the second floor of the County Courthouse. Evening meetings are scheduled when necessary. All regular or special meetings are open to the public. The Commissioners also meet in Executive Session, as allowed by law.

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Cove Point Lighthouse

Total Population ¹		Labor Force ²	
1900	10,223		
1970	20,682	Total	46,800
1990	51,372		
2000	74,563		
2009*	90,000		
Income ³		School Enrollment ⁴	
Median Household Income	\$ 92,152	Pre-K	353
Average Income	\$106,125	Kindergarten	1,046
Per Capita Income	\$ 36,413	Elementary	5,916
		Middle	3,903
Average single family home cost**		High	5,722
\$349,455 in 2008		Other	66
		Total	17,006

¹ Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population County 1950-2000

* Estimate, Calvert County Department of Planning & Zoning.

² Source: Maryland Department of Labor, Licensing and Regulation, Office of Workforce Information & Performance, January 2010

³ Source: Estimate, Claritas, Inc., May 2009

**Source: Metropolitan Regional Information Systems, Inc. – MLS Resale Data, January 2010

⁴ Source: Calvert County Public Schools, Official September 2009

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12/19/2006 thru 12/21/2010**

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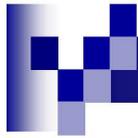
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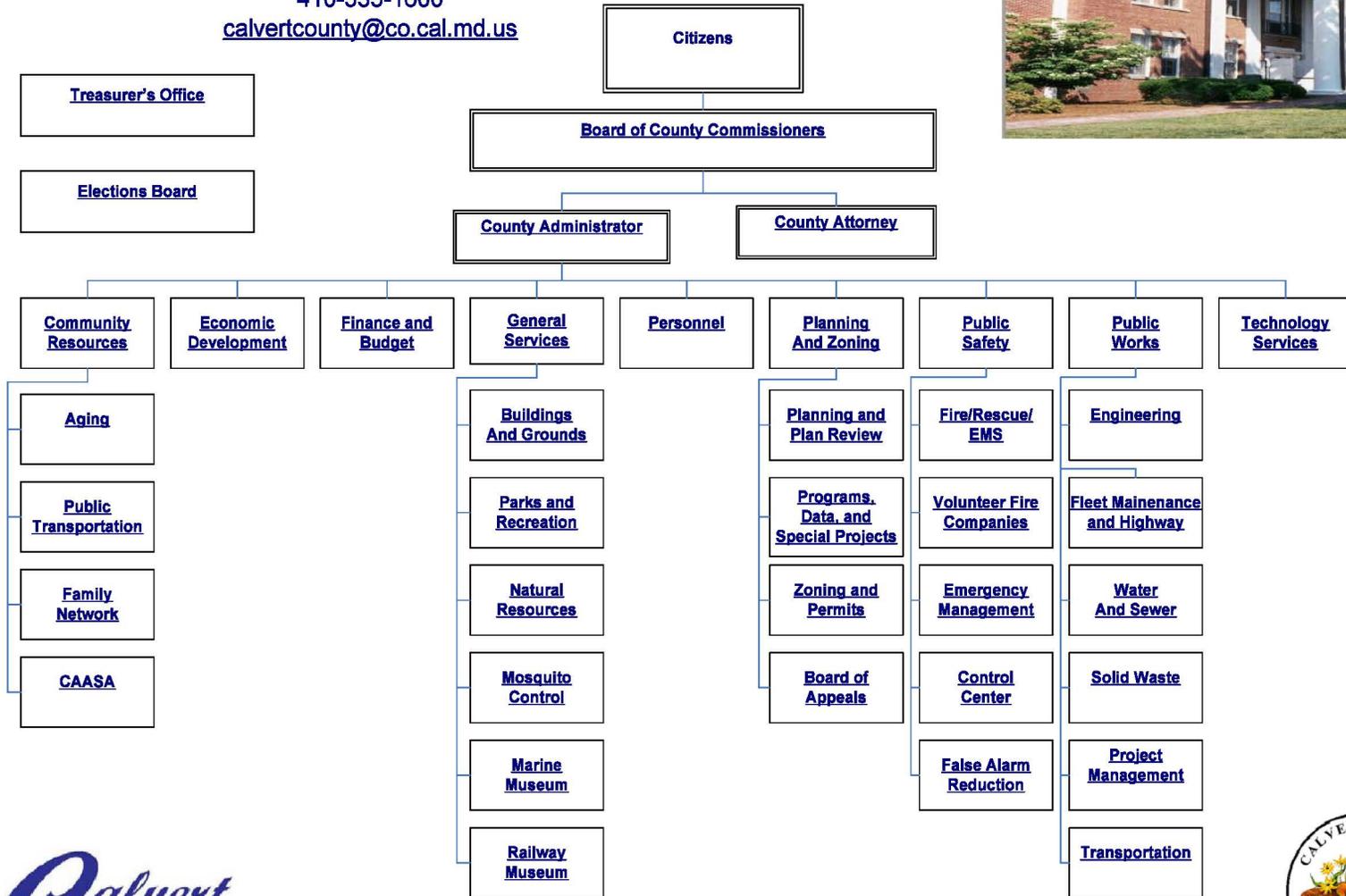


CALVERT COUNTY GOVERNMENT

175 Main Street, Prince Frederick, MD 20678

410-535-1600

calvertcounty@co.cal.md.us



DESCRIPTION OF FUNDS

The accounts of the County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenue and expenditures.

GOVERNMENTAL FUND TYPES

General Fund

The General Fund is the general operating fund of the County Commissioners. All financial resources are accounted for in this fund except those required to be accounted for in another fund.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds or specific revenue sources (other than major capital projects or expendable trusts) that are legally restricted to expenditures for specified purposes. These funds consist of: Planning & Zoning Special Revenue Fund, Housing Fund, Project Graduation, the Board of Library Trustees for Calvert County (the Library), Parks & Recreation Fund, Bar Library Fund, Economic Development Authority Revolving Loan Fund, Revolving Loan Fund, Calvert Family Network Fund, Grants Fund, Excise Tax Fund, Land Preservation Fund and Economic Development Incentive Fund.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities of the Board of Commissioners of Calvert County and the Board of Education of Calvert County Public Schools.

PROPRIETARY FUND TYPE

Enterprise Funds

Enterprise Funds are used to support any activity for which a fee is charged to external users for goods or services. These funds are used to account for the operations of the Water & Sewer Fund, the Solid Waste & Recycling Fund, the Golf Course Fund, and the Calvert Marine Museum.

Fiduciary Funds

The County's trust funds (Volunteer Fire Department and Rescue Squad Pension Plan, the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees Retirement Plan and the Other Post-Employment Benefits Trust Fund) are accounted for in essentially the same manner as a proprietary fund type.

BUDGETARY ACCOUNTING AND THE BUDGET PROCESS

The County budget consists of the current expenditure operating budget, the capital improvements program budget, and the budget message. It represents a complete financial plan of the County and reflects all receipts and disbursements from all sources. Formal budgetary integration is employed as a management control device during the year for the General Fund, Capital Projects Fund, and Enterprise Funds. Enterprise fund budgets and, generally, special revenue fund budgets are for management control only.

Budgetary Accounting

The budgets of the General Fund and Special Revenue Funds are prepared on a modified accrual basis. This means that the obligations of the County (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. Property taxes are the primary source of revenues susceptible to accrual. All other revenue is recognized when received. The County's annual financial statements are prepared on the basis of "generally accepted accounting principles" (GAAP), which conform to the way the budget is prepared except that encumbrances are recorded as a reservation of fund balance for financial reporting rather than as an expenditure.

The budget of the Capital Projects Fund is prepared on a project length basis. This fund's annual financial statements are prepared using the modified accrual basis of accounting. The budgets of the Enterprise Funds (Water & Sewer, Solid Waste & Recycling, Golf Course and Calvert Marine Museum) are prepared on the full accrual basis. Under this method, all revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. This is the same basis of accounting used for preparation of the annual financial statements of these funds.

The Budget Process

The budget process spans approximately ten months beginning with revenue projections in August through the formal budget adoption in May. This process is repeated annually. Generally, each County department, agency or board receiving County funds submits a budget request to the County Commissioners at a public hearing; additional public hearings are conducted to obtain taxpayer comments, and the budget is legally enacted through passage of a resolution by the County Commissioners. The budget calendar encompasses the process for both the operating and capital budgets.

BUDGETARY ACCOUNTING AND THE BUDGET PROCESS (CONT.)

Budget Adjustments

The Director of Finance & Budget is authorized to transfer budgeted amounts up to \$10,000 within departments in any fund. The County Administrator is authorized to transfer budgeted amounts up to \$25,000 within departments of any fund. Intradepartment budget adjustments exceeding \$25,000 but less than \$100,000 and all interdepartment budget adjustments less than \$100,000 may be approved by the Board of County Commissioners without passage of a resolution. Any change totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with certain public hearing requirements. In order to meet a public emergency affecting life, health or property, the Board of County Commissioners may, by resolution, make emergency appropriations from contingent or surplus funds.

FY 2011 BUDGET CALENDAR

July

- Current approved fiscal year budget is implemented by Finance and County spending units

September-December

- FY 2011 revenue projections prepared
- FY 2011 expenditure allocation strategy developed
- CIP budget guidelines distributed to departments
- Direction for budget preparation with Department Heads
- CIP requests due to Finance
- Legislative issues due to County Administrator
- Operating budget packages distributed
- Work session with BOCC to discuss FY 2011 CIP

January-February

- Budget work sessions with Dept. Heads & Agencies
- 6-Year CIP work session with BOCC
- Finalize Staff budget numbers

March

- Public Hearing – Staff recommended budget
- Budget work sessions with BOCC

April

- BOCC finalize unresolved operating and CIP budget issues
- Finalize BOCC budget numbers
- BOCC approve semi-annual payment option service charge rate
- Meeting with Town Mayors to approve tax differential – BOCC
- Publish constant yield notice

May

- Public Hearing – BOCC budget

June

- BOCC adopt FY 2011 budget

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BUDGET SUMMARY



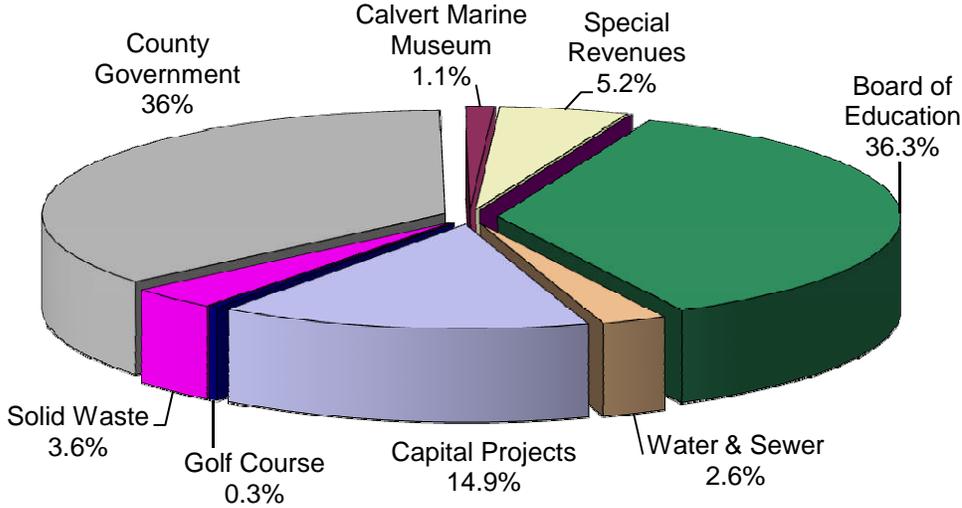
Solomons, Maryland

TOTAL EXPENDITURE BUDGET SUMMARY FY 2011 (Including Transfers)

FUND DESCRIPTION	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Commissioners Budget
General Fund			
County Government	\$ 106,549,844	\$ 108,831,704	\$ 111,840,576
Board of Education	112,189,425	111,360,446	113,129,414
Enterprise Funds ¹			
Calvert Marine Museum	3,720,436	2,976,156	3,521,622
Water and Sewer Fund	7,144,041	7,655,553	8,104,273
Solid Waste & Recycling Fund	10,848,552	12,892,429	11,086,924
Chesapeake Hills Golf Course Fund	292,249	1,042,831	1,065,576
Special Revenue Funds			
Planning & Zoning Fund	149,729	173,127	185,077
Bar Library Fund	100,727	99,201	125,623
Parks and Recreation Fund	1,658,194	2,362,245	3,079,566
Calvert Family Network Fund	873,788	1,007,600	1,009,615
Excise Fund	6,013,715	2,100,000	2,821,173
Grants Fund	5,902,598	6,449,025	6,657,612
Land Preservation Fund	936,393	607,000	2,236,000
Economic Development Incentive Fund	-	-	-
Revolving Loan Fund	-	1,000,000	-
Affordable Housing Trust Fund	31,362	1,050,000	50,000
Total Operating Funds	\$ 256,411,053	\$ 259,607,317	\$ 264,913,051
Total Capital Projects Fund	\$ 34,762,442	\$ 33,269,415	\$ 46,380,800
Total All Funds	\$ 291,173,495	\$ 292,876,732	\$ 311,293,851

¹Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

FY 2011 Budgeted Expenditures - All Funds
 Operating & Capital (Including Transfers)



General Fund:

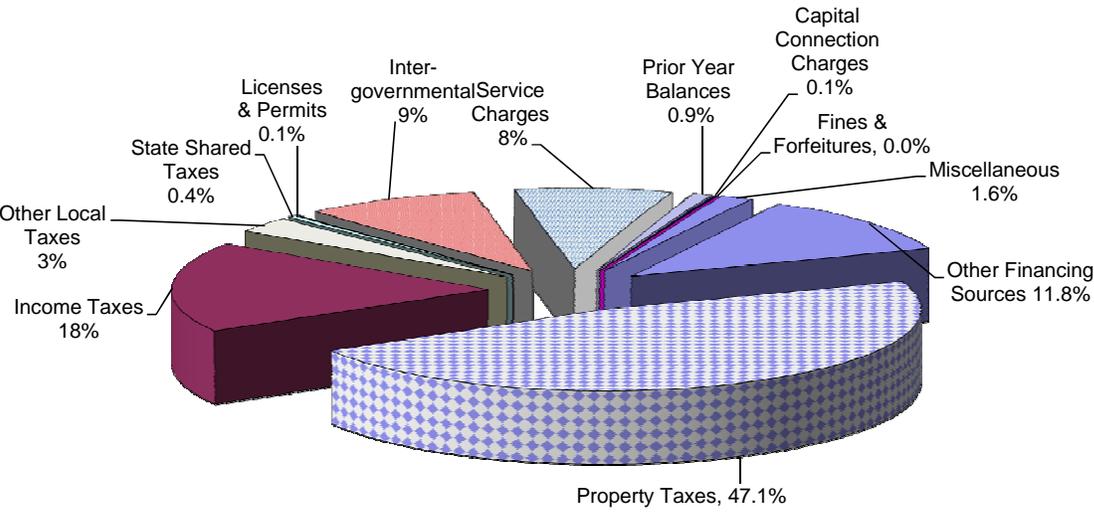
County Government	\$ 111,840,576
Board of Education	113,129,414

Other Funds:

Calvert Marine Museum	3,521,622
Water & Sewer	8,104,273
Solid Waste	11,086,924
Golf Course	1,065,576
Special Revenues	16,164,666
Capital Projects	46,380,800
Total Budget - All Funds	<u>\$ 311,293,851</u>

WHERE THE MONEY COMES FROM . . .

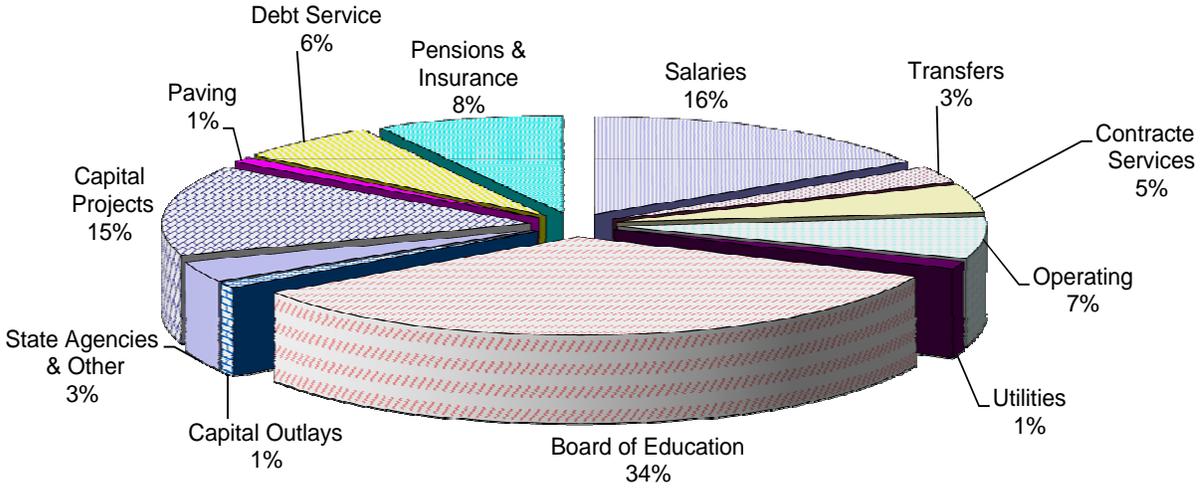
FY 2011 Budgeted Revenues - All Funds



Property Taxes	\$ 146,507,535
Income Taxes	\$ 55,972,450
Other Local Taxes	9,401,173
State Shared Taxes	1,250,000
Licenses & Permits	224,400
Intergovernmental	27,890,816
Service Charges	24,882,992
Prior Year Balances	3,018,515
Capital Connection Charges	450,600
Fines & Forfeitures	98,200
Miscellaneous	5,074,462
Other Financing Sources	<u>36,522,708</u>
Total Budget - All Funds	<u>\$ 311,293,851</u>

WHERE THE MONEY GOES . . .

FY 2011 Budgeted Expenditures - All Funds



Salaries	\$ 50,061,649
Transfers	8,312,212
Contracted Services	14,711,614
Operating	21,434,167
Utilities	3,939,284
Board of Education	105,010,110
Capital Outlays	2,916,567
State Agencies & Other	10,521,297
Capital Projects	46,380,800
Paving	2,896,716
Debt Service	19,427,282
Pensions & Insurance	25,682,153
Total Budget - All Funds	<u>\$ 311,293,851</u>

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Government Funds**

	General Fund			Nonmajor Governmental Funds		
	2009 Actual	2010 Budget	2011 Budget	2009 Actual	2010 Budget	2011 Budget
Financial Sources:						
Property Taxes	\$ 122,918,020	\$ 132,720,953	\$ 146,507,535	\$ -	\$ -	\$ -
Income Tax	58,370,205	60,500,000	55,972,450	-	-	-
Other Local Taxes	6,713,620	6,345,489	6,580,000	3,988,473	2,100,000	2,821,173
State Shared Taxes	6,155,275	3,441,125	1,250,000	108,138	-	-
Licenses & Permits	238,143	218,700	224,400	-	-	-
Intergovernmental	4,265,197	3,951,343	3,639,174	4,898,059	5,002,516	5,458,662
Charges for Services	3,846,542	4,061,900	3,800,532	2,017,334	2,588,421	3,256,531
Prior years Fund Balance	-	-	-	-	2,197,830	1,817,602
Fines & Forfeitures	132,870	42,600	42,600	32,737	51,000	55,600
Miscellaneous	4,874,627	4,153,756	3,457,015	703,865	49,300	48,688
Other Financing Sources	940,279	1,456,284	1,456,284	-	-	-
Total Financial Sources	\$ 208,454,778	\$ 216,892,150	\$ 222,929,990	## \$ 11,748,606	\$ 11,989,067	\$ 13,458,256
Use of Resources						
General Government	9,567,926	10,830,498	11,004,093	\$ 2,889,970	\$ 2,677,190	\$ 4,455,406
Public Safety	24,938,236	25,284,744	25,698,438	1,415,652	1,208,721	1,027,243
General Services	12,085,473	13,143,566	12,296,712	1,709,214	2,435,817	3,146,450
Economic Development	1,201,067	1,341,112	1,312,413	-	-	-
Public Works	10,261,999	9,395,469	9,123,611	-	-	-
Community Resources	1,809,581	1,897,977	1,829,545	4,015,657	4,426,470	4,714,394
Capital Projects	6,348,669	470,748	1,439,279	-	224,000	-
Pension & Insurance	19,880,661	20,727,192	23,086,132	-	-	-
St / Other Agencies	12,861,706	13,206,039	13,438,604	-	-	-
Debt Service - Other	16,321,248	17,190,159	17,641,922	-	-	-
Planned Surplus	-	-	-	-	576,000	272,173
Total Use of Resources	\$ 115,276,566	\$ 113,487,504	\$ 116,870,749	\$ 10,134,588	\$ 11,548,198	\$ 13,615,666
Other Financing Sources (Uses)						
Proceeds from Bond Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	(100,656,137)	(103,615,515)	(105,010,110)	## -	-	-
Operating Transfers In - Other	3,538,682	3,300,000	2,040,000	2,632,669	2,859,131	2,706,410
Operating Transfers Out - Other	(2,806,566)	(3,089,131)	(3,089,131)	(5,909,620)	(3,300,000)	(2,549,000)
Total Other Financing Sources (Uses)	\$ (99,924,021)	\$ (103,404,646)	\$ (106,059,241)	\$ (3,276,951)	\$ (440,869)	\$ 157,410
Fund Balance						
Reserved Funds	\$ 11,452,788	\$ 11,452,788	\$ 11,452,788	\$ 11,968,498	\$ 11,968,498	\$ 11,968,498
Unreserved Designated Funds	30,703,197	30,703,197	30,163,197	4,463,591	-	-
Unreserved/Undesignated Funds	17,620,000	17,620,000	18,160,000	2,334,555	712,725	(832,704)
Fund Balance - Beginning of Year	\$ 68,211,924	\$ 59,775,984	\$ 59,775,984	\$ 20,429,577	\$ 18,766,644	\$ 17,144,814
Net Increase (Decrease) in use of Fund Balance - Budgetary	(6,745,809)	-	-	(1,662,933)	(1,621,830)	(1,545,429)
Encumbrance Adjustment for GAAP	(1,690,131)	-	-	-	-	-
Fund Balance - End of Year	\$ 59,775,984	\$ 59,775,984	\$ 59,775,984	\$ 18,766,644	\$ 17,144,814	\$ 15,599,385

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Government Funds**

	Capital Funds			Total Governmental Funds		
	2009 Actual	2010 Budget	2011 Budget	2009 Actual	2010 Budget	2011 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ 122,918,020	\$ 132,720,953	\$ 146,507,535
Income Tax	-	-	-	58,370,205	60,500,000	55,972,450
Other Local Taxes	-	-	-	10,702,093	8,445,489	9,401,173
State Shared Taxes	-	-	-	6,263,413	3,441,125	1,250,000
Licenses & Permits	-	-	-	238,143	218,700	224,400
Intergovernmental	3,701,624	14,022,692	18,792,980	12,864,880	22,976,551	27,890,816
Charges for Services	-	-	-	5,863,876	6,650,321	7,057,063
Prior years Fund Balance	-	-	-	-	2,197,830	1,817,602
Fines & Forfeitures	-	-	-	165,607	93,600	98,200
Miscellaneous	-	-	-	5,578,492	4,203,056	3,505,703
Other Financing Sources	148,801	-	-	1,089,080	1,456,284	1,456,284
Total Financial Sources	\$ 3,850,425	\$ 14,022,692	\$ 18,792,980	\$ 224,053,809	\$ 242,903,909	\$ 255,181,226
Use of Resources						
General government	\$ -	\$ -	\$ -	\$ 12,457,896	\$ 13,507,688	\$ 15,459,499
Public Safety	-	-	-	26,353,888	26,493,465	26,725,681
General Services	-	-	-	13,794,687	15,579,383	15,443,162
Economic Development	-	-	-	1,201,067	1,341,112	1,312,413
Public Works	-	-	-	10,261,999	9,395,469	9,123,611
Community Resources	-	-	-	5,825,238	6,324,447	6,543,939
Capital Projects	24,807,060	16,094,415	27,050,800	31,155,729	16,789,163	28,490,079
Pension & Insurance	-	-	-	19,880,661	20,727,192	23,086,132
St / Other Agencies	-	-	-	12,861,706	13,206,039	13,438,604
Debt Service - Other	-	-	-	16,321,248	17,190,159	17,641,922
Planned Surplus	-	-	-	-	576,000	272,173
Total Use of Resources	\$ 24,807,060	\$ 16,094,415	\$ 27,050,800	\$ 150,218,214	\$ 141,130,117	\$ 157,537,215
Other financing sources (uses)						
Proceeds from Bond Sales	\$ 18,535,806	\$ 16,830,975	\$ 26,965,195	\$ 18,535,806	\$ 16,830,975	\$ 26,965,195
Operating Transfers In (Out) - BOE	(9,955,382)	(17,175,000)	(19,330,000)	(110,611,519)	(120,790,515)	(124,340,110)
Operating Transfers In - Other	4,943,504	2,415,748	622,625	11,114,855	8,574,879	5,369,035
Operating Transfers Out - Other	-	-	-	(8,716,186)	(6,389,131)	(5,638,131)
Total Other Financing Sources (Uses)	\$ 13,523,928	\$ 2,071,723	\$ 8,257,820	\$ (89,677,044)	\$ (101,773,792)	\$ (97,644,011)
Fund Balance						
Reserved Funds	\$ -	\$ -	\$ -	\$ 23,421,286	\$ 23,421,286	\$ 23,421,286
Unreserved Designated Funds	44,067,347	44,067,347	44,067,347	79,234,135	74,770,544	74,230,544
Unreserved/Undesignated Funds	-	-	-	19,954,555	18,332,725	17,327,296
Fund Balance - Beginning of Year	\$ 51,500,054	\$ 44,067,347	\$ 44,067,347	\$ 140,141,555	\$ 122,609,975	\$ 120,988,145
Net Increase (Decrease) in use of Fund Balance - Budgetary	(7,432,707)	-	-	(15,841,449)	(1,621,830)	(1,545,429)
Encumbrance Adjustment for GAAP	-	-	-	(1,690,131)	-	-
Fund Balance - End of Year	\$ 44,067,347	\$ 44,067,347	\$ 44,067,347	\$ 122,609,975	\$ 120,988,145	\$ 119,442,716

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Enterprise Funds**

	Calvert Marine Museum			Golf Course		
	2009 Actual	2010 Budget	2011 Budget	2009 Actual	2010 Budget	2011 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intragovernmental	-	-	-	-	-	-
Charges for Services	153,380	480,000	1,009,428	-	681,109	707,376
Prior Years Fund Balance	-	-	-	-	-	-
Prior Years Capital Connection	-	-	-	-	-	-
Capital Connection Charges	-	-	-	-	-	-
Miscellaneous	573,510	-	-	64,860	161,722	168,200
Other Financing Sources	-	-	-	-	-	-
Total Financial Sources	\$ 726,890	\$ 480,000	\$ 1,009,428	\$ 64,860	\$ 842,831	\$ 875,576
Use of Resources						
General Government	\$ -	\$ -	\$ -	\$ 292,249	\$ 981,495	\$ 1,002,740
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	3,720,436	2,976,156	3,521,622	-	-	-
Debt Service - Other	-	-	-	-	-	-
Planned Surplus/Capital Reserve	-	-	-	-	61,336	62,836
Total Use of Resources	\$ 3,720,436	\$ 2,976,156	\$ 3,521,622	\$ 292,249	\$ 1,042,831	\$ 1,065,576
Other Financing Sources (Uses)						
Capital Contributions	433,763	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	2,589,001	2,496,156	2,512,194	3,886,000	200,000	190,000
Operating Transfers Out - Other	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ 3,022,764	\$ 2,496,156	\$ 2,512,194	\$ 3,886,000	\$ 200,000	\$ 190,000
Net Assets						
Net Assets - Beginning of Year	\$ 3,943,119	\$ 3,972,337	\$ 3,972,337	\$ -	\$ 3,658,611	\$ 3,719,947
Change in Net Assets	29,218	-	-	3,658,611	61,336	62,836
Net Assets - End of Year	\$ 3,972,337	\$ 3,972,337	\$ 3,972,337	\$ 3,658,611	\$ 3,719,947	\$ 3,782,783

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Enterprise Funds**

	Water & Sewer Fund			Solid Waste & Recycling Fund		
	2009 Actual	2010 Budget	2011 Budget	2009 Actual	2010 Budget	2011 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intragovernmental	-	-	-	-	-	-
Charges for Services	4,267,452	5,186,364	5,427,537	11,203,257	12,646,022	10,681,588
Prior Years Fund Balance	-	553,147	651,254	-	82,647	321,576
Prior Years Capital Connection	250,750	-	228,083	-	-	-
Capital Connection Charges	1,236,123	504,000	450,600	-	-	-
Miscellaneous	1,221,345	1,412,042	1,346,799	70,974	163,760	53,760
Other Financing Sources	-	-	-	-	-	-
Total Financial Sources	\$ 6,975,670	\$ 7,655,553	\$ 8,104,273	\$ 11,274,231	\$ 12,892,429	\$ 11,056,924
Use of Resources						
General Government	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	7,144,041	6,195,765	6,604,790	10,800,938	12,435,289	10,559,355
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	-	-	-	-	-	-
Debt Service - Other	-	1,292,096	1,352,791	47,614	457,140	432,569
Planned Surplus	-	167,692	146,692	-	-	95,000
Total Use of Resources	\$ 7,144,041	\$ 7,655,553	\$ 8,104,273	\$ 10,848,552	\$ 12,892,429	\$ 11,086,924
Other Financing Sources (Uses)						
Capital Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	-	-	-	64,000	-	30,000
Operating Transfers Out - Other	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ 64,000	\$ -	\$ 30,000
Net Assets						
Net Assets - Beginning of Year	\$ 25,214,472	\$ 25,046,101	\$ 24,660,646	\$ 5,273,555	\$ 5,763,234	\$ 5,680,587
Change in Net Assets	(168,371)	(385,455)	(732,645)	489,679	(82,647)	(226,576)
Net Assets - End of Year	\$ 25,046,101	\$ 24,660,646	\$ 23,928,001	\$ 5,763,234	\$ 5,680,587	\$ 5,454,011

Summary of Estimated Financial Sources and Uses and Changes in Fund Balance - Enterprise Funds

	Total Enterprise Funds		
	2009 Actual	2010 Budget	2011 Budget
Financial Sources:			
Property Taxes	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-
State Shared Taxes	-	-	-
Licenses & Permits	-	-	-
Intragovernmental	-	-	-
Charges for Services	15,624,089	18,993,495	17,825,929
Prior Years Fund Balance	-	635,794	972,830
Prior Years Capital Connection	250,750	-	228,083
Capital Connection Charges	1,236,123	504,000	450,600
Miscellaneous	1,930,689	1,737,524	1,568,759
Other Financing Sources	-	-	-
Total Financial Sources	<u>\$ 19,041,651</u>	<u>\$ 21,870,813</u>	<u>\$ 21,046,201</u>
Use of Resources			
General Government	\$ 292,249	\$ 981,495	\$ 1,002,740
Public Safety	-	-	-
General Services	-	-	-
Economic Development	-	-	-
Public Works	17,944,979	18,631,054	17,164,145
Community Resources	-	-	-
Pension & Insurance	-	-	-
St / Other Agencies	3,720,436	2,976,156	3,521,622
Debt Service - Other	47,614	1,749,236	1,785,360
Planned Surplus	-	229,028	304,528
Total Use of Resources	<u>\$ 22,005,278</u>	<u>\$ 24,566,969</u>	<u>\$ 23,778,395</u>
		-	-
Other Financing Sources (Uses)		-	-
Capital Contributions	\$ 433,763	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-
Operating Transfers In - Other	2,653,001	2,696,156	2,732,194
Operating Transfers Out - Other	-	-	-
Total Other Financing Sources (Uses)	<u>\$ 3,086,764</u>	<u>\$ 2,696,156</u>	<u>\$ 2,732,194</u>
Net Assets			
Net Assets - Beginning of Year	\$ 34,431,146	38,440,283	\$ 38,033,517
Change in Net Assets	4,009,137	(406,766)	(896,385)
Net Assets - End of Year	<u>\$ 38,440,283</u>	<u>\$ 38,033,517</u>	<u>\$ 37,137,132</u>

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Combined**

	Combined Governmental & Enterprise Funds		
	2009 Actual	2010 Budget	2011 Budget
Financial Sources:			
Property Taxes	\$ 122,918,020	\$ 132,720,953	\$ 146,507,535
Income Tax	58,370,205	60,500,000	55,972,450
Other Local Taxes	10,702,093	8,445,489	9,401,173
State Shared Taxes	6,263,413	3,441,125	1,250,000
Licenses & Permits	238,143	218,700	224,400
Intergovernmental	12,864,880	22,976,551	27,890,816
Charges for Services	21,487,965	25,643,816	24,882,992
Prior years Fund Balance	-	2,833,624	2,790,432
Prior Years Capital Connection	250,750	-	228,083
Capital Connection Charges	1,236,123	504,000	450,600
Fines & Forfeitures	165,607	93,600	98,200
Miscellaneous	7,509,181	5,940,580	5,074,462
Other Financing Sources	1,089,080	1,456,284	1,456,284
Total Financial Sources	\$ 243,095,460	\$ 264,774,722	\$ 276,227,427
Use of Resources			
General Government	12,750,145	14,489,183	16,462,239
Public Safety	26,353,888	26,493,465	26,725,681
General Services	13,794,687	15,579,383	15,443,162
Economic Development	1,201,067	1,341,112	1,312,413
Public Works	28,206,978	28,026,523	26,287,756
Community Resources	5,825,238	6,324,447	6,543,939
Capital Projects	31,155,729	16,789,163	28,490,079
Pension & Insurance	19,880,661	20,727,192	23,086,132
St / Other Agencies	16,582,142	16,182,195	16,960,226
Debt Service - Other	16,368,862	18,939,395	19,427,282
Planned Surplus	-	805,028	576,701
Total Use of Resources	\$ 172,223,492	\$ 165,697,086	\$ 181,315,610
Other Financing Sources (Uses)			
Capital Contributions	433,763	-	-
Proceeds from Bond Sales	18,535,806	16,830,975	26,965,195
Operating Transfers In (Out) - BOE	(110,611,519)	(120,790,515)	(124,340,110)
Operating Transfers In - Other	13,767,856	11,271,035	8,101,229
Operating Transfers Out - Other	(8,716,186)	(6,389,131)	(5,638,131)
Total Other Financing Sources (Uses)	\$ (86,590,280)	\$ (99,077,636)	\$ (94,911,817)
Fund Balance (General Government)			
Reserved Funds	\$ 23,421,286	\$ 23,421,286	\$ 23,421,286
Unreserved Designated Funds	79,234,135	74,770,544	74,230,544
Unreserved/Undesignated Funds	19,954,555	18,332,725	17,327,296
Fund Balance - Beginning of Year	\$ 140,141,555	\$ 122,609,975	\$ 120,988,145
Net Increase (Decrease) in use of Fund Balance - Budgetary	(15,841,449)	(1,621,830)	(1,545,429)
Encumbrance Adjustment for GAAP	(1,690,131)	-	-
Fund Balance - End of Year	\$ 122,609,975	\$ 120,988,145	\$ 119,442,716
Net Assets (Enterprise Funds)			
Net Assets - Beginning of Year	\$ 34,431,146	\$ 38,440,283	\$ 38,033,517
Change in Net Assets	\$ 4,009,137	\$ (406,766)	\$ (896,385)
Net Assets - End of Year	\$ 38,440,283	\$ 38,033,517	\$ 37,137,132

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GENERAL FUND



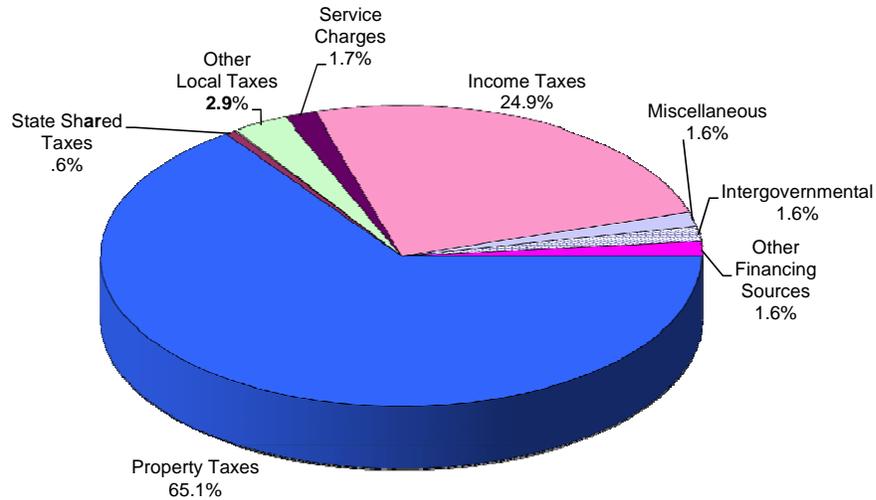
Calvert County Welcome Sign

STATEMENT OF REVENUES & EXPENDITURES
REVENUE DETAIL
EXPENDITURE DETAIL

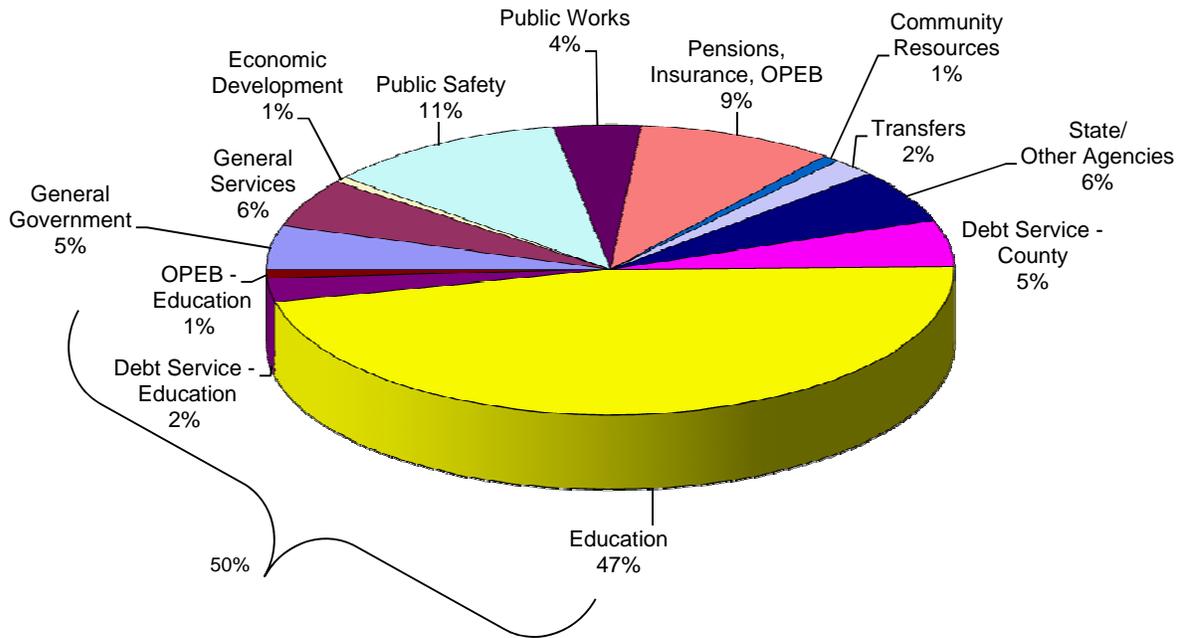
STATEMENT OF REVENUES & EXPENDITURES

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Commissioners Budget
Revenues			
Property Taxes	\$ 122,918,020	\$ 132,720,953	\$ 146,507,535
Income Tax	58,370,205	60,500,000	55,972,450
Other Local Taxes	6,713,620	6,345,489	6,580,000
State Shared Taxes	6,155,275	3,441,125	1,250,000
Licenses & Permits	238,143	218,700	224,400
Intergovernmental	4,265,197	3,951,343	3,639,174
Service Charges	3,846,542	4,061,900	3,800,532
Fines & Forfeitures	132,870	42,600	42,600
Miscellaneous	4,874,627	4,153,756	3,457,015
Other Financing Sources	4,478,961	4,756,284	3,496,284
Total General Fund Revenues	\$ 211,993,460	\$ 220,192,150	\$ 224,969,990
Expenditures			
General Government	\$ 9,567,926	\$ 10,830,498	\$ 11,004,093
Public Safety	24,938,236	25,284,744	25,698,438
General Services	12,085,473	13,143,566	12,296,712
Economic Development	1,201,067	1,341,112	1,312,413
Public Works	10,261,999	9,395,469	9,123,611
Community Resources	1,809,581	1,897,977	1,829,545
Pensions/Insurance/OPEB	15,405,198	19,474,007	20,848,401
Transfers	8,374,524	3,395,879	4,528,410
State/Other Agencies	12,861,706	13,206,039	13,438,604
Debt Service - County	10,044,134	10,862,413	11,760,349
Total County Government	\$ 106,549,844	\$ 108,831,704	\$ 111,840,576
Education	\$ 100,656,137	\$ 103,615,515	\$ 105,010,110
Capital - Education	780,711	164,000	-
Debt Service - Education	6,277,114	6,327,746	5,881,573
OPEB - Education	4,475,463	1,253,185	2,237,731
Total Board of Education	\$ 112,189,425	\$ 111,360,446	\$ 113,129,414
Total General Fund Expenditures	\$ 218,739,269	\$ 220,192,150	\$ 224,969,990
Fund Balances			
Reserved Funds	\$ 11,452,788	\$ 11,452,788	\$ 11,452,788
Unreserved Designated Funds			
Vacation and Sick Pay	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000
Rainy Day Fund / Future Capital Projects	20,346,197	20,346,197	19,806,197
Future Other Post Employment Benefits	6,857,000	6,857,000	6,857,000
Total Unreserved Designated Funds	\$ 30,703,197	\$ 30,703,197	\$ 30,163,197
Unreserved / Undesignated	\$ 17,620,000	\$ 17,620,000	\$ 18,160,000
Total Fund Balances and Reserves	\$ 59,775,985	\$ 59,775,985	\$ 59,775,985

GENERAL FUND - SUMMARY OF REVENUES



GENERAL FUND - SUMMARY OF EXPENDITURES



GENERAL FUND REVENUES

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Commissioners Budget
<u>TAXES</u>			
Real Estate & Personal Property Taxes			
Real Estate Tax	\$ 106,519,835	\$ 116,355,999	\$ 114,232,297
Personal Property Tax	163,866	180,000	165,000
Corporate Tax	16,193,384	2,450,000	2,600,000
Payment In Lieu of Tax	6,096,574	19,646,574	19,646,574
Public Utility Tax	7,528,408	8,000,000	16,655,144
Additions and Abatements	(121,879)	(300,000)	(200,000)
Penalties and Interest	396,946	400,000	400,000
Tax Credits	(13,677,001)	(13,857,620)	(6,751,480)
Land Preservation Credit	(182,113)	(154,000)	(240,000)
Total Real Estate & Personal Property Taxes	\$ 122,918,020	\$ 132,720,953	\$ 146,507,535
Other Local Taxes			
Income Tax	\$ 58,370,205	\$ 60,500,000	\$ 55,972,450
Hotel Tax	763,877	730,000	730,000
Admissions & Amusements	30,212	30,000	30,000
Recordations	5,799,985	5,445,489	5,700,000
Trailer Parks	119,546	140,000	120,000
Total Other Local Taxes	\$ 65,083,825	\$ 66,845,489	\$ 62,552,450
State Shared Taxes			
Franchise	\$ 1,078,080	\$ 1,000,000	\$ 1,050,000
Highway User	5,077,195	2,441,125	200,000
Total State Shared Taxes	\$ 6,155,275	\$ 3,441,125	\$ 1,250,000
TOTAL TAXES	\$ 194,157,120	\$ 203,007,567	\$ 210,309,985
<u>LICENSES & PERMITS</u>			
Business Licenses and Permits			
Builder Licenses	\$ 21,372	\$ 30,000	\$ 25,000
Beer, Wine, and Liquor Licenses	68,017	70,000	70,000
Traders	96,922	75,000	85,000
Hawkers and Peddlers	3,011	1,000	2,000
Total Business Licenses and Permits	\$ 189,322	\$ 176,000	\$ 182,000
Other Permits			
Animal	\$ 25,743	\$ 25,000	\$ 25,000
Code Book Sales	716	1,000	700
Marriage	4,162	3,700	3,700
Gambling Permits	18,200	13,000	13,000
Total Other Permits	\$ 48,821	\$ 42,700	\$ 42,400
TOTAL LICENSES & PERMITS	\$ 238,143	\$ 218,700	\$ 224,400

GENERAL FUND

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Commissioners Budget
<u>INTERGOVERNMENTAL</u>			
Federal Grants			
Federal Emergency Management	\$ 41,980	\$ 25,000	\$ 25,000
Federal Detention Per Diem	65,900	14,500	40,000
Grants from Federal Government	5,202	-	-
Total Federal Grants	\$ 113,082	\$ 39,500	\$ 65,000
State Grants			
Police Protection	\$ 725,037	\$ 735,000	\$ 450,000
Library	446,167	423,182	430,000
Soil Conservation	52,953	44,715	61,191
State Prisoner Housing	451,516	141,000	100,000
Mosquito Control	5,400	25,000	-
Jury Reimbursement	30,855	30,000	30,000
State Reimbursements	45,651	28,000	28,000
Total State Grants	\$ 1,757,579	\$ 1,426,897	\$ 1,099,191
Other Intergovernmental			
911 Fees	\$ 633,070	\$ 620,000	\$ 620,000
Shore Erosion	26,258	26,258	26,258
Housing Authority Payroll Reimbursement	1,022,376	1,100,414	1,090,451
CMM Payroll Reimbursement - Board	400,090	420,830	420,830
CMM Payroll Reimbursement - Society	308,665	317,444	317,444
CAASA Payroll Reimbursement	4,077	-	-
Total Other Intergovernmental	\$ 2,394,536	\$ 2,484,946	\$ 2,474,983
TOTAL INTERGOVERNMENTAL	\$ 4,265,197	\$ 3,951,343	\$ 3,639,174
<u>CHARGES FOR SERVICES</u>			
General Government			
Auto License Fees	\$ 2,823	\$ 2,600	\$ 2,600
Library Fines	145,819	135,000	135,000
Zoning Fees	29,530	20,000	20,000
Total General Government	\$ 178,172	\$ 157,600	\$ 157,600
Public Safety			
False Alarm Registration	\$ 4,175	\$ 3,800	\$ 3,800
False Alarm Fees	1,475	4,200	2,000
Sheriff's Fees	90,378	67,000	67,000
Chesapeake Beach Police Reimbursement	695,460	704,823	693,693
North Beach Police Reimbursement	319,314	325,360	321,252
Dominion Police Reimbursement	1,207,037	1,339,160	1,395,730
Lab Fees	13,576	16,000	15,000
Live In / Work Out - Detention Center	89,578	115,000	90,000
Electronic Monitoring - Detention Center	24,474	15,000	25,000
Public Safety Tower Revenue	81,194	66,000	70,000
Treatment Facility	9,841	-	-
Total Public Safety	\$ 2,536,502	\$ 2,656,343	\$ 2,683,475

GENERAL FUND REVENUES

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Commissioners Budget
Highways & Streets			
Road Tax Districts	\$ 80,552	\$ 75,420	\$ 75,420
Developer Street Signs	409	5,000	600
Waterway Improvements	6,837	6,837	6,837
Total Highways & Streets	\$ 87,798	\$ 87,257	\$ 82,857
Miscellaneous			
Library - Copying and Miscellaneous	\$ 46,347	\$ 37,500	\$ 37,500
Engineering Inspections	100,250	125,000	125,000
Small Lot Clearing Fees	557	100	100
Protective Inspections	277,734	600,000	250,000
Soil Conservation Grading Fees	29,180	44,700	30,000
Erosion/Sedimentary Control	750	-	-
Administration Planting Bond - P&Z	9,241	4,500	4,500
Mosquito Control	21,660	20,000	20,000
Telephone Commission - Detention Center	339,479	230,000	315,000
Administration Fees - Semi-Annual Taxes	195,000	70,000	70,000
Replating Fees - P&Z	5,280	3,400	4,000
Planning & Zoning Tower Fees	900	500	500
Board of Appeals Application Fees	17,692	25,000	20,000
Total Miscellaneous	\$ 1,044,070	\$ 1,160,700	\$ 876,600
TOTAL SERVICE CHARGES	\$ 3,846,542	\$ 4,061,900	\$ 3,800,532
<u>FINES & FORFEITURES</u>			
Criminal Court Fines	\$ 9,145	\$ 5,000	\$ 5,000
Home Study / DSS	1,800	2,000	2,000
Community Service Programs	24,337	25,000	25,000
Court Fines EMS	12,930	-	-
Domestic Master Fees	828	800	800
Erosion/Sediment Control Penalty	-	800	800
Forfeiture Sheriff	70,858	-	-
Forfeiture State's Attorney	766	-	-
Animal Citation Fines	5,600	9,000	9,000
State's Attorney Fees	6,606	-	-
TOTAL FINES & FORFEITURES	\$ 132,870	\$ 42,600	\$ 42,600

GENERAL FUND

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Commissioners Budget
<u>MISCELLANEOUS</u>			
Interest and Dividends	\$ 2,729,057	\$ 2,400,000	\$ 2,400,000
Interest - State Office Building Lease	4,675	6,500	-
Interest on Notes	10,078	-	-
Administration Fee - Grant Coordinator	157,482	97,000	110,000
Rents and Concessions	47,210	40,000	40,000
Rent - Concrete Plant	17,467	25,000	25,000
Watermen's Wharf	4,500	4,200	4,200
State Office Building Operating Reimbursement	624,288	648,595	-
State Office Building Debt Service	629,515	629,965	629,965
State Office Building Land Lease	30,814	30,814	-
Tennison Charters	46,137	40,000	40,000
Kings Landing Pool Fees	20,136	20,000	-
Kings Landing Camp Fees	9,668	8,500	-
Flag Pond Entrance Fees	46,563	40,000	40,000
Boat Ramp Fees	4,004	6,000	6,000
P&R Self Sustained Program	15,000	15,000	15,000
Salary Reimbursements	63,582	35,000	35,000
Sick Call - Detention Center	4,946	5,000	8,000
Map Sales	322	1,000	500
Battle Creek Payroll Reimbursement	7,018	6,032	6,200
Library - Other Sources	3,575	-	2,000
Library - E-Rate	9,831	10,000	10,000
Insurance Reimbursement	135,692	-	-
Private Contributions	5,168	-	-
Miscellaneous Income	247,899	85,000	85,000
Filing Fees Elected Officials	-	150	150
Use of Prior Year Fund Balance	-	-	-
TOTAL MISCELLANEOUS	\$ 4,874,627	\$ 4,153,756	\$ 3,457,015
<u>OTHER FINANCING SOURCES</u>			
Transfer from BOE Resident Trooper	\$ 114,779	\$ 126,284	\$ 126,284
Transfer from BOE Wireless	25,500	30,000	30,000
Transfer from BOE	800,000	-	-
Transfer for OPEB	-	1,300,000	1,300,000
Transfer from Housing Fund	-	1,000,000	-
Transfer from Revolving Loan Fund	-	1,000,000	-
Transfer from Excise Tax Fund	3,538,682	1,300,000	2,040,000
TOTAL OTHER FINANCING SOURCES	\$ 4,478,961	\$ 4,756,284	\$ 3,496,284
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$ 211,993,460	\$ 220,192,150	\$ 224,969,990

REVENUE HIGHLIGHTS

This section provides descriptions of some of the more significant revenue line items recorded in the funds and the assumptions used for the budget estimates. Many of these revenue types are recorded in the General Fund and are detailed on the General Fund Revenue pages just before this one.

Real Property Taxes – Revenues are from real property taxes, related penalties and interest, and property tax credit adjustments.

Real property tax revenues less tax credits are projected to increase \$5.0m from the FY 2010 adopted budget based upon the latest State Department of Assessments assessable base projections and the County's historical experience. This amount represents 48% of the General Fund revenue budget.

The budget is based on a FY 2011 tax rate of \$0.892 per \$100 of assessed property value, except within the two incorporated towns, North Beach and Chesapeake Beach. The County tax rate there is \$0.556 per \$100 of assessed property value. The revenue increases in property tax revenues are quickly slowing down as lower real estate values get reflected in the triennial assessment data. We are projecting 1% revenue growth in the short to intermediate term in this very significant line item. The projected FY2011 real property base, net of the homestead credit, is \$12,639,291,854 approximately \$622,100,000 or 5.2% higher than the previous fiscal year.

Income Taxes – Local subdivisions in Maryland levy a percent of tax based upon State taxable income. In Calvert County, the local rate is 2.8% of an individual's Maryland taxable income. Income tax amounts to 25% of the General Fund revenue budget.

Income tax revenues are projected to decrease by \$4.5m. Along with high unemployment, reduced capital gain reporting has drastically impacted this revenue.

Personal, Corporate, Payments in Lieu of Tax and Public Utilities Taxes – Payments in lieu of tax are currently the largest item in this group at just over \$19.5m.

Public Utility assessments are estimated by the State Department of Assessments and Taxation using a unit cost method which considers the income generation capabilities as well as the operating and real assets which are owned and operated by utilities. The personal, corporate, and public utility tax rate, by law, is set at 2.5 times the local real estate tax rate or \$2.23 per \$100 of assessed value ($\$0.892 \times 2.5$). Public Utilities revenue is estimated to increase by slightly more than \$8m, more than doubling from the FY 2010 budgeted level. This increase is due to improvements made at a local public utility.

Personal and corporate property taxes are estimated with a slight increase from the FY2010 adopted budget level.

Charges for Services – Fees and charges are assessed by the County to offset the costs of various services provided.

Revenue is collected for zoning fees, inspection fees, protective inspections, reimbursements from Chesapeake Beach and North Beach for sheriff's deputies assigned to those jurisdictions, and fees collected from inmates at the Detention Center who are in the work release program. Additionally, a 100% reimbursed contractual agreement providing for sheriff's deputy security at Dominion Resources' Cove Point Liquefied Natural Gas Terminal was established in mid-2007, accounting for \$1.3m in this category. Charges for services are estimated to decrease by about 8%.

Revenue from Other Agencies – Revenues are received from the State and Federal governments, reimbursements from the Housing Authority, Calvert Marine Museum Board of Governors and Calvert Marine Museum Society for payroll processed on their behalf (the related payroll is included in the County's expenditures), and 911 fees collected through the telephone company. State and Federal grants can take the form of a general formula aid (e.g., Police Protection Aid) or specific program grants (e.g., Aging – Title III – Congregate Meals) and are also received to fund capital projects. The State's funding of "local aid" in three major line items, Highway User Revenue, Police Protection and State Prisoner Housing has been reduced from \$6.3m in FY 2009 to a budgeted level of \$750,000 in FY 2011.

Other Taxes – Other tax revenue primarily includes recordation taxes, cable television franchise fees, and trailer park taxes.

Recordation taxes are established by the local governing body with prior approval from the state legislature. Tax revenue is generated from the recording of real property transfers and mortgages upon settlement. The FY2011 budget is based on a rate of \$5.00 per \$500 value. The estimate involves various economic factors, such as housing starts, mortgage interest rates, real estate supply and demand, population growth, and speculation related to the housing market. Recordation tax is estimated at \$5.7m in the FY 2011 budget, up slightly from the \$5.4m budgeted in FY 2010.

Excise Tax and Other Fees – Excise taxes are collected from the property owners when a new home or building is constructed and provide a source of revenue to build schools, parks, roads and landfills/solid waste disposal centers necessitated by the growth associated with new construction.

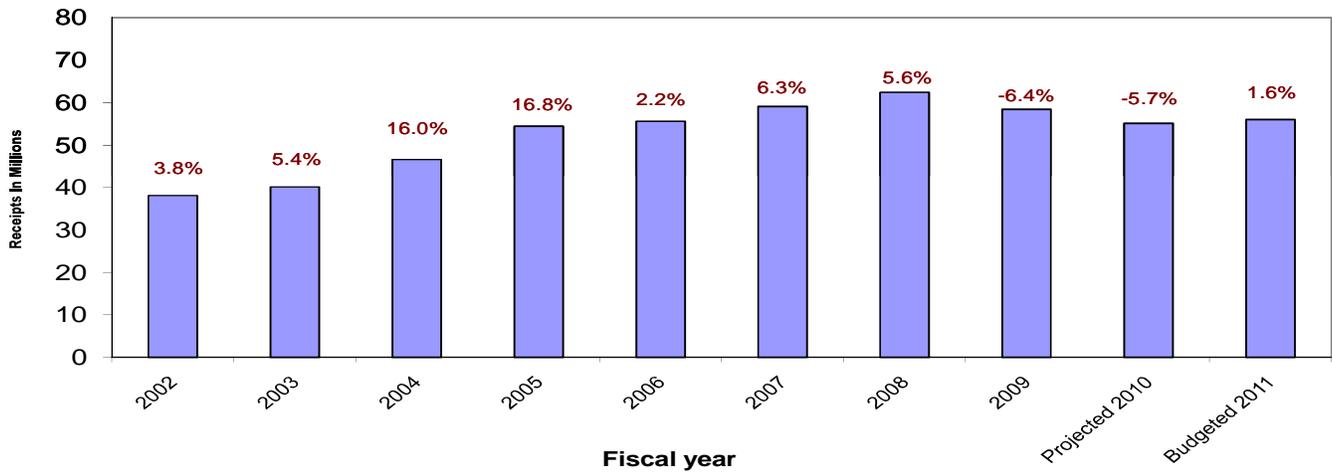
Revenue from Excise Taxes is recorded in a separate fund. However, when funds are available, a transfer to the General Fund is recorded to reimburse the General Fund for a portion of the debt service related to the borrowings to pay for the schools, parks, etc. mentioned above. The appendix provides for a summary of the excise tax structure.

Miscellaneous Other Revenues – Other miscellaneous sources of income are from investments, receipts from the State of Maryland for debt service and operating costs of the State Office Building, rents and concessions, donations, park entrance fees, and fees for recreation. This source of revenue fluctuates over the years. Note that the State Office Building will no longer be maintained by the County but by the State starting in FY 2011.

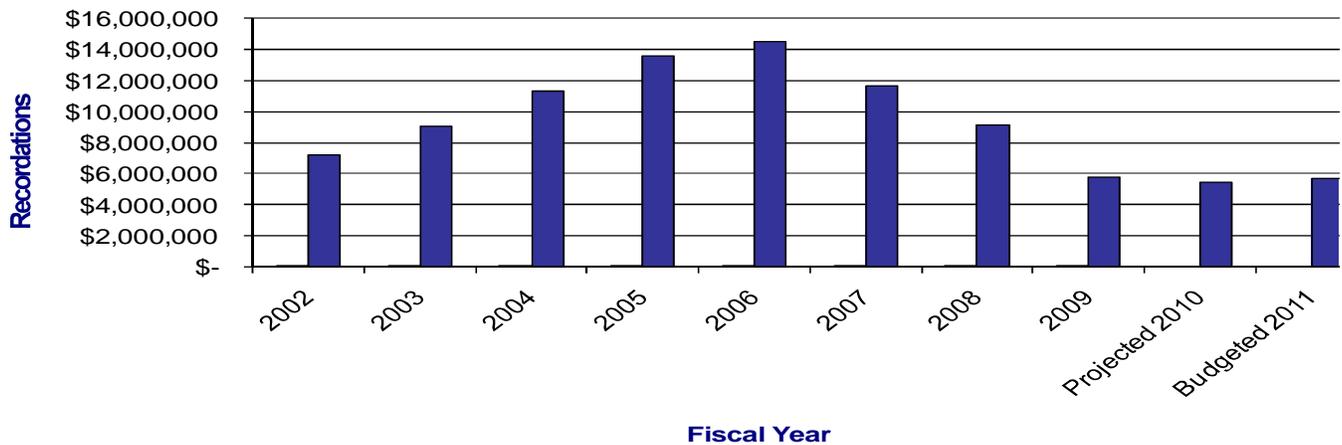
Transfers In – Transfers between funds occur during the year. Transfers in are shown as a revenue source for the receiving fund. The corresponding transfers out are shown as expenditures of the paying fund.

REVENUE TRENDS

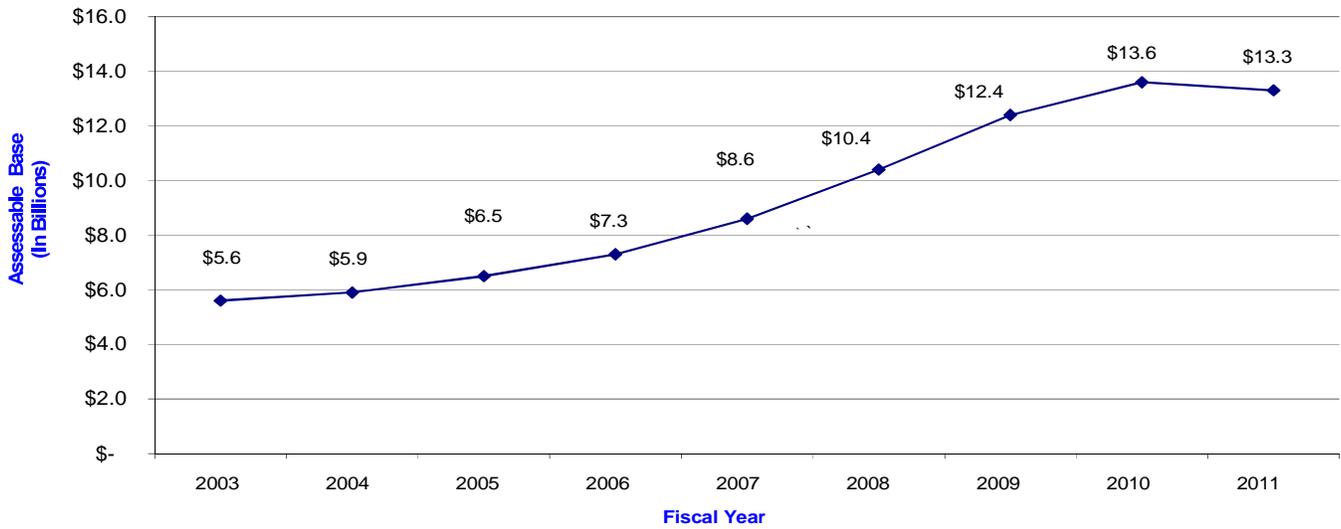
Income Tax Revenue



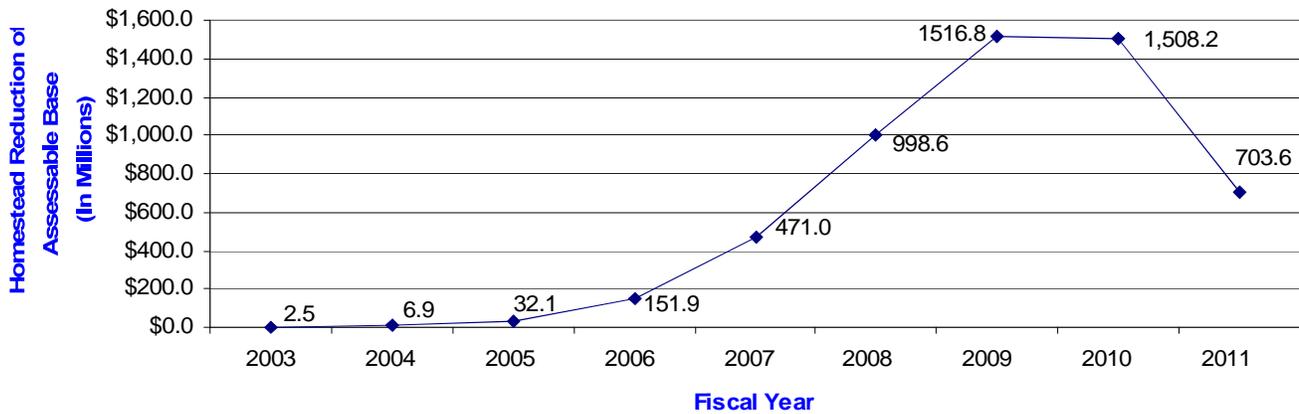
Recordations Revenue



Real Property Tax Assessments



Homestead Credit



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Providing leadership in the coordination, implementation, and administration of County policy.

Calvert County Courthouse



BOARD OF COUNTY COMMISSIONERS
TECHNOLOGY SERVICES
CIRCUIT COURT
ORPHAN'S COURT
STATE'S ATTORNEY
COUNTY TREASURER
FINANCE & BUDGET
COUNTY ATTORNEY
PERSONNEL
PLANNING & ZONING
INSPECTIONS & PERMITS

GENERAL GOVERNMENT

BOARD OF COUNTY COMMISSIONERS

DEPARTMENT DESCRIPTION

Serving the citizens of Calvert County by setting policy; providing effective efficient services; fostering responsible, sustainable growth and economic development; and supporting the County's essential institutions to keep them strong.

DEPARTMENT OBJECTIVES

- ◆ Monitor financial position to ensure long term financial stability.
- ◆ Continue to focus necessary resources toward education, transportation, and public safety.
- ◆ Continue the Prince Frederick Loop Road and the College of Southern Maryland's Prince Frederick Campus second building.
- ◆ Explore public/private partnerships to increase availability of workforce housing.
- ◆ Align resources with priorities to ensure effective and efficient use of tax payer dollars.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
BOCC Meetings	38	37	41	41
Agenda packets - error free	99%	100%	100%	100%
Minutes of Meetings - approved as written	90%	95%	98%	98%
Minutes of Meetings - completed within two weeks of meeting	95%	95%	98%	98%
Public Hearings Conducted	27	18	20	20
Resolutions Passed	62	48	50	50
Appointments	142	61	65	70
Gambling Permits Issued	27	30	27	30
Bingo Permits Issued	8	7	8	7
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Preserve the County's excellent financial position by maintaining a strong Bond Rating	Fitch AA+ Moody's Aa2 S&P AA	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AA+ Moody's Aa2 S&P AA+
Continue to grow participation in the House Keys 4 Employees Program	6	6	6	6
Continue to provide financial assistance to eligible citizens through the Homeowner's Tax Credit Program	\$227,953	\$333,910	\$375,000	\$400,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Board of County Commissioners				
Salaries	\$ 247,628	\$ 255,349	\$ 248,864	\$ 249,045
Operating	40,490	42,280	40,928	40,928
Contracted Services	50,944	9,000	4,750	4,750
Capital Outlay	1,530	-	-	-
Total	<u>\$ 340,592</u>	<u>\$ 306,629</u>	<u>\$ 294,542</u>	<u>\$ 294,723</u>
Total Expenditures as a percent of Total Operating Budget	0.16%	0.14%	0.13%	0.13%
Clerk to the Commissioners				
Salaries	\$ 58,976	\$ 60,635	\$ 60,642	\$ 60,942
Operating	139	1,900	1,765	1,769
Contracted Services	489	500	515	515
Total	<u>\$ 59,604</u>	<u>\$ 63,035</u>	<u>\$ 62,922</u>	<u>\$ 63,226</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
County Attorney				
Salaries	\$ 306,700	\$ 298,655	\$ 298,469	\$ 299,961
Operating	20,035	22,462	21,339	21,339
Contracted Services	24,787	40,000	38,000	38,000
Capital Outlay	-	350	-	-
Total	<u>\$ 351,522</u>	<u>\$ 361,467</u>	<u>\$ 357,808</u>	<u>\$ 359,300</u>
Total Expenditures as a percent of Total Operating Budget	0.16%	0.16%	0.16%	0.16%
MACO				
Operating	\$ 16,394	\$ 16,987	\$ 17,000	\$ 17,000
Total	<u>\$ 16,394</u>	<u>\$ 16,987</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Paupers Burial				
Operating	\$ 650	\$ 1,000	\$ 1,000	\$ 1,000
Total	<u>\$ 650</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

Board of County Commissioners	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Commissioner	5.0	5.0	5.0	5.0
Administrative Aide	1.0	1.0	1.0	1.0
TOTAL	6.0	6.0	6.0	6.0
Clerk to County Commissioners	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Clerk to County Commissioners	1.0	1.0	1.0	1.0
TOTAL	1.0	1.0	1.0	1.0
County Attorney	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
County Attorney	1.0	1.0	1.0	1.0
Associate County Attorney	1.0	1.0	1.0	1.0
Paralegal	1.0	1.0	1.0	1.0
Office Assistant III	0.0	1.0	1.0	1.0
Office Assistant I	1.0	0.0	0.0	0.0
TOTAL	4.0	4.0	4.0	4.0

COUNTY ADMINISTRATOR

DEPARTMENT DESCRIPTION

Direct the implementation of the Board of County Commissioners' (BOCC) policies to all County departments, as prescribed by the BOCC and Administrative Codes.

DEPARTMENT OBJECTIVES

- ◆ Ensure implementation of BOCC goals, directives, and policies.
- ◆ Provide regular communication via weekly Department Head meetings.
- ◆ Practice open communication with employees via effective problem resolution and promotion of equal opportunity and affirmative action.
- ◆ Continue to enhance working relationships with other local and state governmental agencies.
- ◆ Continue to ensure the general public's needs are met and all inquiries are responded to in a timely manner.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY 2009	Projected FY 2010	Projected FY 2011
<u>Implementation of BOCC goals, directives, and policies:</u>				
# of BOCC directives and policies issued and completed	100%	100%	100%	100%
# of administrative referrals and administrative assignments completed	100%	100%	100%	100%
<u>Open Communications:</u>				
# of BOCC and staff meetings	36	36	36	36
# of Department Head meetings	36	36	36	36
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
<u>Trim assignments to various Departments:</u>				
# assigned per year	300	350	350	350
# of due dates met	290	340	340	340
# of due dates not met	10	10	10	10
<u>Mailroom:</u>				
Ensure the timely pick-up and delivery of all in-house and U.S. Mail	16,000	16,000	17,000	17,500

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
County Administrator				
Salaries	\$ 206,357	\$ 254,329	\$ 247,451	\$ 248,688
Operating	2,473	13,320	34,310	35,810
Contracted Services	10,246	10,799	11,105	11,105
Capital Outlay	635	1,850	1,000	1,000
Total	<u>\$ 219,711</u>	<u>\$ 280,298</u>	<u>\$ 293,866</u>	<u>\$ 296,603</u>
Total Expenditures as a percent of Total Operating Budget	0.10%	0.12%	0.13%	0.13%

County Administrator	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst (CA)	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0

TECHNOLOGY SERVICES

DEPARTMENT DESCRIPTION

Providing dependable and secure computing systems and technological solutions to assist the Departments within Calvert County Government to accomplish their goals.

DEPARTMENT OBJECTIVES

- ◆ Complete plan and make a recommendation for website content management system replacement.
- ◆ Obtain new aerial photography and integrate into our Geographic Information System imagery.
- ◆ Replace network firewall and expand network file server storage capacity.
- ◆ Document Management implementation to ten more offices.
- ◆ Begin deployment onto state towers for wireless infrastructure.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Countywide Support to Managed Desktop and Laptop Computers	750	795	850	910
Work Orders Completed	4,124	4,050	4,500	5,500
Mobile Data Terminals Supported	50	73	100	120
Number of Servers	95	120	130	140
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Meet Milestones of Implementation for EDMS/ERMS	Yes	Yes	Yes	Yes
Meet Milestones of Implementation of Public Safety System	N/A	No	Yes	Yes
Meet Milestones for Upgrade of Network Infrastructure	N/A	Yes	Yes	Yes
Meet Milestones for Improvement to Wireless Network	N/A	Yes	Yes	Yes
Meet Milestones of Countywide Upgrade to Next Version	N/A	Yes	Yes	Yes

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Technology Services				
Salaries	\$ 1,264,008	\$ 1,292,347	\$ 1,289,114	\$ 1,295,537
Operating	117,343	137,970	129,892	129,892
Contracted Services	484,026	554,549	658,629	669,629
Capital Outlay	193,482	339,710	372,770	339,713
Total	\$ 2,058,859	\$ 2,324,576	\$ 2,450,405	\$ 2,434,771
Total Expenditures as a percent of Total Operating Budget	0.94%	1.03%	1.08%	1.08%

Technology Services	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	3.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	23	1.0	1.0	1.0	1.0
GIS Technician	21	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Computer Services Technician II	20	0.0	0.0	1.0	1.0
Computer Services Technician I	18	3.0	3.0	2.0	2.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.4	0.4	0.6	0.6
Intern	n/a	0.4	0.4	0.2	0.2
TOTAL		21.8	21.8	21.8	21.8

COURTS

DEPARTMENT DESCRIPTION

The Circuit Court is a court of general jurisdiction which serves the citizens of Calvert County by resolving issues in civil and criminal cases in a timely and professional manner.

DEPARTMENT OBJECTIVES

- ◆ Continue timely adjudication of all cases by providing a resolution within the period specified in the Maryland Case Time Standards.
- ◆ Provide public and court users with access to appropriate court records and information as desired by all methods available.
- ◆ Provide the public with material and on-line resources for legal research and case filing.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Civil Cases Filed (New & Reopened)	2,949	3,086	4,025	4,025
Juvenile Cases Filed (New & Reopened)	576	306	380	400
Criminal Cases Filed (New)	427	472	510	560
Domestic Violence Cases (New)	90	217	230	265
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Civil Cases (Hearings & Trials Conducted)	4,793	4,815	4,930	5,005
Juvenile Delinquency Cases (Hearings Conducted)	3,230	2,764	2,750	2,750
Criminal Cases (Hearings, Trials Conducted)	1,717	2,486	2,830	2,800
Domestic Violence Cases (Hearings Conducted)	102	217	230	280
<i>Source: On-Line JIS / UCS Reporting System</i>				

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Circuit Court				
Salaries	\$ 518,993	\$ 507,601	\$ 507,601	\$ 510,138
Operating	80,394	89,945	80,371	75,310
Contracted Services	39,049	34,734	108,302	108,302
Capital Outlay	12,931	-	-	-
Total	\$ 651,367	\$ 632,280	\$ 696,274	\$ 693,750
Total Expenditures as a percent of Total Operating Budget	0.30%	0.28%	0.31%	0.31%
Grand Jury				
Operating	\$ 5,480	\$ 5,000	\$ 5,000	\$ 5,000
Total	\$ 5,480	\$ 5,000	\$ 5,000	\$ 5,000
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Bar Library				
Operating	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Orphans Court				
Salaries	\$ 26,171	\$ 26,825	\$ 26,450	\$ 26,450
Operating	220	1,905	2,020	2,020
Total	\$ 26,391	\$ 28,730	\$ 28,470	\$ 28,470
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%

Circuit Court	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.8	0.8	0.8	0.8
Bailiff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	10.9	10.9
Judge of Orphan's Court	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

STATE'S ATTORNEY

DEPARTMENT DESCRIPTION

The Calvert County State's Attorney's Office exists to fulfill a State legislative mandate to prosecute all felony and misdemeanor offenses which occur in Calvert County, Maryland. These crimes include homicide, assault, sexual assault, child abuse, elder abuse, burglary, drugs, domestic violence, economic and white collar, DWI/DUI, traffic violations, and more. In addition we provide outreach services to the community through lectures to various community groups and the schools.

DEPARTMENT OBJECTIVES

- ◆ Develop/expand/maintain programs in domestic violence, elder abuse (both financial and physical), child maltreatment, community outreach, District Court diversion and mediation, victim/witness assistance programs, and gang initiatives.
- ◆ Maintain an immediate screening process on all felony cases and a screening process for all citizen-generated criminal complaints.
- ◆ Continue to provide child support services to the community and continue to assist in the collection of child support funds for the children of Calvert County.
- ◆ Maintain a Community Service Program whereby labor is performed throughout the County by perpetrators of non-violent offenses.
- ◆ Continue to collect funds through forfeiture of illegal drug proceeds.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Circuit Court Cases Prosecuted	343	417	463	513
Resolutions	143	140	171	221
District Court Cases Prosecuted	3,902	5,410	5,500	5,700
Juvenile Cases Prosecuted	250	276	250	255
Resolutions	202	274	190	195
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
<u>Child Support</u>				
Court Orders Established	408	458	485	512
Court Orders Modified	146	148	155	163
Child Support Collections	\$10.8 million	\$11.1 million	\$11.25 million	\$11.58 million
<u>Community Service</u>				
Clients Assigned/Completed	912/706	984/830	1,150/930	1,200/1,050
Hours Assigned/Completed	18,340/12,493	19,631/16,658	21,000/17,500	22,000/18,000
Monetary Value of Community Service	\$132,171	\$174,914	\$180,000	\$184,500
Community Service Fees Collected	\$25,925	\$24,350	\$25,800	\$27,000
<u>Asset Forfeiture</u>				
Forfeited Funds	\$34,362	\$17,000	\$19,000	\$19,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
States Attorney				
Salaries	\$ 1,268,350	\$ 1,291,862	\$ 1,319,396	\$ 1,325,443
Operating	79,961	92,082	90,915	90,915
Contracted Services	15,672	19,400	15,650	15,650
Capital Outlay	4,486	8,385	500	500
Total	\$ 1,368,469	\$ 1,411,729	\$ 1,426,461	\$ 1,432,508
Total Expenditures as a percent of Total Operating Budget				
	0.63%	0.63%	0.63%	0.64%

State's Attorney	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	27	4.0	4.0	4.0	4.0
Assistant State's Attorney II	26	1.0	1.0	1.0	1.0
Assistant State's Attorney I	25	1.0	1.0	2.0	2.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	1.0	2.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	3.0	3.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		20.1	21.1	22.1	22.1

COUNTY TREASURER

DEPARTMENT DESCRIPTION

Receiving and disbursing of funds for the Calvert County Government. Also, responsible for the initiation of the enforcement of tax collection.

DEPARTMENT OBJECTIVES

- ◆ Increase public awareness of the Treasurer's Office responsibilities via newspaper advertisements.
- ◆ Increase public awareness of Credits offered by the State of Maryland Department of Assessments via newspaper advertisements.
- ◆ Continue trying to locate property owners with insufficient addresses.
- ◆ Continue with enhancements to the Munis Tax System: tax sale, audit letters, credits etc., to better meet the needs of the customers and the Treasurer's Office.
- ◆ Continue to provide prompt, friendly, and accurate customer service.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Real Estate Tax Bills	41,390	41,757	42,032	42,238
Personal/Corporate Tax Bills	2,327	2,338	2,348	2,358
Tax Bill Credits Issued				
Barn	561	546	550	554
Land Preservation	466	470	476	482
Commissioner	552	566	570	574
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
% of tax sale buyers registered in Munis Tax System	62%	96%	70%	73%
# of returned mail pieces for insufficient address	935	746	646	546
Increase the # of credit card and e-check transactions by 10% year				
# of transactions	323	291	306	320
\$\$ amount	\$480,062	466,182	489,490	519,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011
				Commissioners Budget
County Treasurer				
Salaries	\$ 306,956	\$ 308,725	\$ 307,238	\$ 308,475
Operating	45,739	48,440	47,940	47,940
Contracted Services	18,960	21,562	18,562	18,562
Capital Outlay	-	-	-	-
Total	\$ 371,655	\$ 378,727	\$ 373,740	\$ 374,977
Total Expenditures as a percent of Total				
Operating Budget	0.17%	0.17%	0.16%	0.17%

County Treasurer	Level	FY 2009	FY 2010	FY 2011	FY 2011
		Actual	Adopted Budget	Requested Budget	Commissioners Budget
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
TOTAL		7.6	7.6	7.6	7.6

FINANCE & BUDGET

DEPARTMENT DESCRIPTION

Providing County management with information for making fiscal decisions through financial analysis, budget formulation, overseeing the investment of County finances, and maintaining a standard of excellence in financial reporting. Additionally, the Department is responsible for General Accounting, Budgeting, Purchasing, Health & Retirement Benefits, Payroll, Utility Billing, Risk Management, Capital Projects, Grants Coordination, and Accounts Payable.

DEPARTMENT OBJECTIVES

- ◆ Manage current financial plans and prepare financial models and forecasts to effectively manage the county's resources and financing associated with the county's current and long term program goals. Maintain and provide financial reporting as required under Generally Accepted Accounting Principles (GAAP), Governmental Accounting Standards Board (GASB) and as recommended by the Government Finance Officers Association (GFOA).
- ◆ Maintain an effective procurement system in accordance with county policies and procedures to acquire materials, services, and construction for the county.
- ◆ Review countywide internal control policies and practices.
- ◆ Produce and maintain payroll and accounts payable transactions in accordance with local, state, and federal requirements.
- ◆ Continue to manage an Other Post Employment Benefit (OPEB) trust plan for employees and retirees.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Purchase Orders Processed	7,291	7,273	7,423	7,598
Accounts Payable Checks	16,349	15,693	15,744	15,844
Average Number of Employees Per Pay	992	1,017	1,030	1,050
Fixed Assets Maintained	14,503	15,255	17,255	15,300
Fixed Asset Value	\$279 million	\$320 million	\$350 million	\$330 million
Employee Health Care Benefits Managed	791	823	830	830
Retiree Health Care Benefits Managed	167	174	180	185
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Maintain or improve General Obligation Bond rating which can result in a lower interest rate	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AAA Moody's Aa1 S&P AA+	Fitch AAA Moody's Aa1 S&P AA+
Comprehensive Annual Financial Report in conformance with GAAP and meets CFOA financial reporting excellence benchmarks	Yes	Yes	Yes	Yes
To complete the phase-in of the required annual \$10 million OPEB contribution in the County's operating budget by FY 2014.	Actual - \$4.8m Reserves - \$12.9m	Actual - \$6m Reserves - \$6.9m	Budget - \$2m Reserves - \$6m	Budget - \$3m Reserves - \$6m

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Finance & Budget				
Salaries	\$ 1,270,420	\$ 1,355,100	\$ 1,346,530	\$ 1,353,253
Operating	112,236	127,560	127,749	127,749
Contracted Services	133,237	154,500	159,135	159,135
Capital Outlay	4,401	9,580	-	-
Total	<u>\$ 1,520,294</u>	<u>\$ 1,646,740</u>	<u>\$ 1,633,414</u>	<u>\$ 1,640,137</u>
Total Expenditures as a percent of Total Operating Budget	0.70%	0.73%	0.72%	0.73%
Accounting & Auditing				
Contracted Services	\$ 72,481	\$ 74,850	\$ 77,096	\$ 77,096
Total	<u>\$ 72,481</u>	<u>\$ 74,850</u>	<u>\$ 77,096</u>	<u>\$ 77,096</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%

Finance & Budget	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	C	1.0	1.0	0.0	0.0
Deputy Director	28	0.0	0.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Capital & Special Projects Coordinator	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	0.5	1.5	1.5	1.5
Accountant II	24	2.0	1.0	1.0	1.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	1.0	1.0	1.0	1.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	0.0	1.0	1.0	1.0
Executive Administrative Aide	21	1.0	0.0	0.0	0.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	2.0	2.0	2.0
Purchasing Assistant	20	3.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Account Technician I	19	3.0	2.0	2.0	2.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		23.6	23.6	23.6	23.6

PERSONNEL

DEPARTMENT DESCRIPTION

The Office of Personnel is responsible for administering and maintaining a comprehensive personnel system to enhance the efficient and effective use of the personnel resources of the County Government. It is a service-oriented organization responsive to employees, management, and the general public. Utilizing a system based upon merit principles and equal employment opportunities, the Office of Personnel administers programs for recruitment, examination, and selection; position classification; pay and leave; performance evaluation; tuition reimbursement; training; employee relations; and discipline and grievances.

DEPARTMENT OBJECTIVES

- ◆ Conduct annual reclassification cycle.
- ◆ Develop and promote the County's general training program.
- ◆ Develop and promote the Management/Leadership training program.
- ◆ Implement an Employee Assistance Program, if funding is approved.
- ◆ Maintain an effective recruitment program.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Positions Advertised	122	101	106	111
Applications Processed	3,927	4,991	5,241	5,503
Interviews Scheduled	682	650	682	716
Hired	369	349	366	384
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Conduct Annual Reclassification Cycle	Yes	Yes	Yes	Yes
Prepare federally mandated EEO4 Report	Yes	No	Yes	No
Update County's Equal Employment Opportunity Plan	Yes	No	Yes	Yes
Train Employees on Various Topics	341	345	363	383
Promote County's Management Leadership Training Program	N/A	N/A	Yes	Yes
Implement an Employee Assistance Program, if funding is approved.	N/A	N/A	No	Yes

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Personnel				
Salaries	\$ 519,143	\$ 531,850	\$ 507,532	\$ 510,000
Operating	42,535	65,475	64,975	64,975
Tuition Program	-	34,400	35,000	35,000
Contracted Services	37,516	59,065	87,874	87,874
Capital Outlay	2,066	1,500	-	-
Total	\$ 601,260	\$ 692,290	\$ 695,381	\$ 697,849
Total Expenditures as a percent of Total Operating Budget	0.27%	0.31%	0.31%	0.31%

Personnel	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst	25	1.0	1.0	1.0	1.0
Personnel Analyst	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
TOTAL DIRECT STAFF		7.6	7.6	7.6	7.6
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		1.0	1.0	1.0	1.0

PLANNING & ZONING

DEPARTMENT DESCRIPTION

To coordinate all planning activities within Calvert County Government, including: the Planning Commission, the Board of Appeals and other boards and commissions. To administer the Zoning Ordinance, Subdivision Regulations and Building Code. To provide advice to the Board of County Commissioners concerning growth and development in Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Maintain, and where feasible, improve processes for all applications under review by the Department (subdivisions, site plans, Board of Appeals cases, Agricultural Preservation Districts, Historic Districts, commercial and residential building permits, architectural review cases, etc.)
- ◆ Increase citizen access to Planning and Zoning information and data.
- ◆ Complete update of Lusby and St. Leonard Plans; begin update process for Dunkirk Plan.
- ◆ Complete Calvert County Transportation Plan.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Re-Projected FY2010	Projected FY2011
Subdivision Applications - 90-day prelim review	100%	100%	100%	100%
Site Plan Applications receive technical evaluation within one month	100%	100%	100%	100%
Non-Crit. Area residential & commercial bldg. pmts receive PZ review - 2 workdays	90%	90%	90%	90%
Board of Appeals Applications heard within 45 days of application deadline	73%	89%	84%	87%
Agricultural Preservation Applications reviewed within 45 days by Ag. Bd.	100%	100%	90%	90%
Historic District Applications heard within 45 days by HDC	100%	100%	100%	100%
Update of 7 Master Plans/Ordinances according to goal (HMP presently on hold)	100%	75%	100%	100%
Update of Transportation Plan on target	on hold	75%	100%	100%
Citizen access to public presentations via internet	50%	75%	100%	100%
<i>Percentages based upon applications which provide all required information.</i>				
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Re-Projected FY2010	Projected FY2011
New Major and Minor Subdivision Applications	40	21	40	45
New Site Plan Applications	38	30	30	37
New Board of Appeals Cases heard	131	63	55	65
New Zoning Violations	409	317	400	400
New Agricultural Preservation Applications	11	37	10	10
Citizen access to public presentations via internet	16	12	24	25

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Planning & Zoning				
Salaries	\$ 1,021,322	\$ 1,048,249	\$ 1,055,608	\$ 1,060,831
Operating	60,011	81,538	63,646	63,646
Contracted Services	12,722	21,000	23,500	23,500
Capital Outlay	18,165	19,450	17,600	17,600
Total	<u>\$ 1,112,220</u>	<u>\$ 1,170,237</u>	<u>\$ 1,160,354</u>	<u>\$ 1,165,577</u>
Total Expenditures as a percent of Total Operating Budget	0.51%	0.52%	0.51%	0.52%

Planning & Zoning	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Planning & Zoning	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Principal Planner	26	1.0	1.0	1.0	1.0
Zoning Planner	25	1.0	1.0	1.0	1.0
Planner II	24	2.0	2.0	2.0	2.0
Zoning Enforcement Chief	C	1.0	1.0	1.0	1.0
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
Planner I	22	3.0	3.0	3.0	3.0
Zoning Code Enforcer I	22	0.5	0.5	0.5	0.5
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		16.1	16.1	16.1	16.1

**Positions related to the Planning Commission and Board of Appeals are now reflected under those respective sections.

INSPECTIONS & PERMITS

DEPARTMENT DESCRIPTION

To provide for the health, safety and welfare of all citizens of Calvert County by preventing and correcting hazards attributed to the built environment. We will accomplish this through the effective, efficient and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code and all other applicable local ordinances.

DEPARTMENT OBJECTIVES

- ◆ Continue to provide for the health, safety and welfare of all citizens of Calvert County through the effective, efficient and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code and all other applicable local ordinances.
- ◆ Continue to strive for customer satisfaction, by serving as a liaison between local government and the construction community, while ensuring that a service oriented and professional atmosphere is always present.
- ◆ Promote and maintain effective working relationships with our customers, which include property owners, developers, contractors, sub-contractors, engineers, architects and co-workers, through effective communication skills. Provide efficient and timely services related to processing permits, licenses and inspections.
- ◆ To ensure quality service, continue to use and adapt to current technology, which includes updating, and enhancing the capabilities of the Hansen Land Management system. Continue to improve customer service and green initiatives by enhancing services provided to applicants via the web. Continue to update and enhance the capabilities of the Trim document management system.
- ◆ Continue to educate customers on the use of the Permit Application System to check the status of their permits; and the use of Map Touch system, located in our office, to enable customers to print maps of their property.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Building/Home Occupation/Signs/Occupancy/Use				
Permits Processed	1,812	1,428	1,500	1,500
Inspections Performed	6,327	6,187	6,300	6,300
Grading				
Permits Processed	672	707	750	750
Plumbing				
Permits Processed	943	757	800	800
Inspections Performed	4,845	3,919	4,900	4,900
Electrical				
Permits Processed	1,666	1,425	1,600	1,600
Inspections Performed	5,154	4,281	4,500	4,500
Project/Planning				
Permits Processed	82	75	80	80
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
% of Inspections performed within 24-48 hours	97%	98%	98%	98%

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Inspections & Permits				
Salaries	\$ 720,458	\$ 742,870	\$ 718,983	\$ 722,328
Operating	28,255	29,000	39,952	39,952
Vehicle Related	18,799	37,965	24,000	24,000
Contracted Services	10,175	12,500	11,500	27,500
Capital Outlay	13,290	13,586	12,489	8,326
Total	<u>\$ 790,977</u>	<u>\$ 835,921</u>	<u>\$ 806,924</u>	<u>\$ 822,106</u>
Total Expenditures as a percent of Total				
Operating Budget	0.36%	0.37%	0.36%	0.37%

Inspections & Permits	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	1.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	0.0	1.0	1.0	1.0
Permit Technician II	19	1.0	0.0	0.0	0.0
Permit Technician I	18	4.5	0.0	0.0	0.0
Permit Technician	18	0.0	4.5	4.5	4.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	14.2

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PUBLIC SAFETY

Responding efficiently to emergency fire, rescue, and medical needs within the County; assisting in the enforcement of State and County Laws.

Calvert County Detention Center



Calvert County Sheriff's Office



St. Leonard Volunteer Fire & Rescue



Control Center

PUBLIC SAFETY
SHERIFF'S OFFICE
CONTROL CENTER
DETENTION CENTER
EMERGENCY MANAGEMENT
ANIMAL CONTROL
FIRE-RESCUE-EMS DIVISION

PUBLIC SAFETY

DEPARTMENT DESCRIPTION

The Department of Public Safety is dedicated to the efficient management of daily calls requiring emergency responders; proactively mitigating man-made, technological and/or natural disasters; responding effectively to emergency – fire, rescue and emergency medical service needs within the County; assertively reducing the number of false alarm dispatches; serve as the representative for Homeland Security issues and our Hazardous Materials Response Team; and assist the Calvert County Sheriff’s Office, as well as the Maryland State Police in their efforts to protect and serve the citizens of Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Maintain our high level of Public Safety services in a very difficult economical climate.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Registered alarm locations	15,972	15,728	15,484	15,196
Registered alarm companies	321	237	195	174
False Alarms	1,104	932	875	856
Unregistered alarm locations	4,862	4,795	4,728	4,661
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
HMRT Trained and Operational	60%	100%	n/a	n/a
Develop strategic plan for the utilization of Department of Homeland Security funding	75%	100%	n/a	n/a
Implement Public Safety Integrated Software	75%	85%	100%	100%

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Public Safety				
Salaries	\$ 153,372	\$ 152,621	\$ 152,341	\$ 153,102
Operating	36,754	56,495	53,985	53,985
Contracted Services	1,282	1,000	1,300	1,300
Capital Outlay	26,592	-	-	-
Total	\$ 218,000	\$ 210,116	\$ 207,626	\$ 208,387
Total Expenditures as a percent of Total Operating Budget	0.10%	0.09%	0.09%	0.09%
Resident Trooper				
Contracted Services	\$ 140,903	\$ 168,682	\$ 168,682	\$ 168,682
Total	\$ 140,903	\$ 168,682	\$ 168,682	\$ 168,682
Total Expenditures as a percent of Total Operating Budget	0.06%	0.07%	0.07%	0.07%

Director of Public Safety	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0

SHERIFF'S OFFICE

DEPARTMENT DESCRIPTION

As the primary law enforcement agency for Calvert County, the Calvert County Sheriff's Office will provide exceptional law enforcement services to the citizens of Calvert County and to prevent crime and the fear of crime through innovative law enforcement efforts. We will accomplish such tasks with the utmost professionalism, integrity compassion and respect in order to maintain the highest standards of public trust and confidence.

DEPARTMENT OBJECTIVES

- ◆ Continue to keep the Board of County Commissioners informed regarding crime statistics, deployment of personnel and needs pursuant to the adaptation of the 10-year strategic reorganization plan implemented in 2002 by Sheriff Mike Evans.
- ◆ Review deployment strategies of personnel in all areas.
- ◆ Review, develop and continue with specific strategies and implement programs designed to decrease crime rate and envelope all communities with law enforcement coverage.
- ◆ Maintain our efforts towards law enforcement accreditation.
- ◆ Increase the ability of our crime lab technicians to perform more in-house analysis by obtaining specific analysis equipment and providing further training in our efforts to identify and apprehend criminal suspects.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2007	Actual CY2008	Projected CY2009	Projected CY2010
Calls for Service (excludes traffic, follow-up investigations, court, repo's.)	76,223	85,941	94,535	103,988
# of Domestic Violence incidents responded to	1,189	1,231	1,354	1,489
# of Business & Community patrol checks	30,419	38,032	41,835	46,018
# of Sex Offenders registered in Calvert County	108	110	121	133
# of school related incidents/investigations	403	2,930	3,223	3,545
Program/Service Outcomes: (based on objectives)				
	Actual CY2007	Actual CY2008	Projected CY2009	Projected CY2010
Reduce the number of alcohol related traffic fatalities	7	5	5	7
Increase the number of overall traffic enforcement (citations, warnings, etc.)	26,727	29,555	32,510	35,761
Increase the closure percentage of cases handled by the Calvert Investigative Team	53	58	60	62
Reduce the number of armed robberies	11	15	12	13
Increase the overall number of criminal arrests made by the Calvert County Sheriffs	4,239	3,779	4,156	4,363

Expenditures	FY 2009 Actual	FY 2010	FY 2011	FY 2011
		Adopted Budget	Requested Budget	Commissioners Budget
Sheriff's Office				
Salaries	\$ 9,569,913	\$ 9,313,739	\$ 10,445,691	\$ 9,439,413
Operating	817,226	942,858	867,062	889,496
Vehicle Related	820,426	721,152	805,014	805,014
Contracted Services	69,916	100,790	96,600	96,975
Capital Outlay	596,139	283,281	381,343	361,339
Total	\$ 11,873,620	\$ 11,361,820	\$ 12,595,710	\$ 11,592,237
Total Expenditures as a percent of Total Operating Budget				
	5.43%	5.05%	5.56%	5.15%

Sheriff's Office	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Sheriff	1.0	1.0	1.0	1.0
Assistant Sheriff	1.0	1.0	1.0	1.0
Deputy Sheriff Lieutenant	4.0	4.0	5.0	5.0
Deputy Sheriff First Sergeant	6.0	6.0	6.0	6.0
Deputy Sheriff Sergeant	14.7	14.7	13.7	13.7
Internal Affairs Investigator - Serg.	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	11.0	11.0	12.0	12.0
Crime Scene Technician	2.0	2.0	3.0	2.0
Deputy Sheriff	71.0	71.0	85.0	73.0
Special Deputy	8.5	8.5	10.5	8.5
Evidence Property Manager	1.0	1.0	1.0	1.0
Civilian Quartermaster	0.0	0.0	0.6	0.0
Civilian Public Information Officer	0.0	0.0	1.0	0.0
Systems Analyst II	0.0	0.0	1.0	0.0
Executive Administrative Aide	1.0	1.0	1.0	1.0
Project Coordinator	1.0	1.0	1.0	1.0
Civil Process Specialist	0.6	0.6	0.6	0.6
Victims Services Coordinator	0.0	0.0	1.0	0.0
Computer Services Technician I	0.0	0.0	1.0	0.0
Office Specialist II	1.0	1.0	1.0	1.0
Office Specialist I	2.0	2.0	2.0	2.0
Office Assistant III	1.1	1.1	2.1	1.1
Office Assistant II	4.3	4.3	5.3	4.3
Office Assistant I	1.0	1.0	2.0	1.0
Civilian Duty Officer Supervisor	1.0	1.0	1.0	1.0
Civilian Duty Officer	5.0	5.0	7.0	5.0
Contract Cadets	0.0	0.0	2.3	0.0
TOTAL	139.2	139.2	169.1	142.2

CONTROL CENTER

DEPARTMENT DESCRIPTION

To provide Police, Fire and EMS services to the citizens of Calvert County and to anyone visiting our area. We work collaboratively with Fire, Police and Emergency Medical personnel in order to provide quality service to all. We achieve this through prompt, courteous, accurate and efficient handling of calls for service via phone or radio and by providing any answers or direction to the best of our ability. Our goal is to increase public awareness through community involvement and public education. We strive to be the best professional center we can be through dedication and teamwork. We take pride in our association, being amongst an elite group called Tele-Communicators. To help save lives, protect property and assist the public is what we're all about.

DEPARTMENT OBJECTIVES

- ◆ Implementation of the new Public Safety Software System.
- ◆ Continue voluntary and mandatory negotiations with Nextel regarding rebanding of our Public Safety Communications System.
- ◆ Continue obtaining money from the Emergency Number Systems Board (ENSB) for projects as they arise.
- ◆ Implement EPD and EFD Protocols.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2008	Projected CY2009	Projected CY2010	Projected CY2011
Total 9-1-1 Calls Received	40,947	39,129	41,085	43,139
Total Calls Dispatched	160,063	164,807	173,047	181,699
Increase Staffing Level to full complement of staff	27 of 30	28 of 30	30 of 30	30 of 30
Program/Service Outcomes: (based on objectives)				
	Actual CY2008	Actual CY2009	Projected CY2010	Projected CY2011
Continue to submit projects to the Emergency Number Systems Board which meet guidelines for funding for reimbursement to Calvert County.	yes	yes	yes	yes
Meeting timelines for Implementation of the Public Safety Software	yes	yes	yes	completed
Continue to meet FCC Guidelines regarding rebanding of the Public Safety Communications System.	yes	yes	yes	yes

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commisioners Budget
Control Center				
Salaries	\$ 1,688,406	\$ 1,640,597	\$ 1,640,597	\$ 1,648,045
Operating	124,985	155,790	153,761	153,761
Radio Maintenance	259,759	269,946	258,714	258,714
Contracted Services	5,524	286,322	290,000	290,000
Capital Outlay	140	-	138,884	138,884
Total	\$ 2,078,814	\$ 2,352,655	\$ 2,481,956	\$ 2,489,404
Total Expenditures as a percent of Total Operating Budget	0.95%	1.05%	1.10%	1.11%

Control Center	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commisioners Budget
Communications Chief	814	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	810	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	5.0
Communications Officer I	807	19.0	19.0	19.0	19.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		30.0	30.0	30.0	30.0

DETENTION CENTER

DEPARTMENT DESCRIPTION

The Calvert County Detention Center is dedicated to protecting the citizens and making the community we all share a safe place to live and work by: Creating a safe environment for the citizens of Calvert County by securing, in a humane environment, offenders legally entrusted to its custody and care, and to provide viable alternatives to incarceration. Contributing to offender rehabilitation by providing substance abuse counseling, anger management classes and a life-skills framework to assist them in functioning as productive members of society. Developing staff through training programs to ensure the maintenance of a safe, pleasant, clean and professional work environment. Conducting daily operations while demanding the highest level of professionalism and integrity from staff that are proud to represent the community and the organization.

DEPARTMENT OBJECTIVES

- ◆ Continue to meet all Federal, State and local standards related to the correctional profession to ensure the health and safety of the staff and inmate population while continuing to address the inmate overcrowding issue at the Detention Center.
- ◆ Complete the opening of new Work Release and Community Corrections Facility and continue the development of a 3 to 5 year capital improvement program for Detention Center improvements and the construction of a new and expanded facility.
- ◆ Work toward meeting the minimum safe security staffing levels developed through a Strategic Management Planning process. This includes increasing the number of officers to both cover mandatory security posts and to be certified in emergency response to allow for sufficient response capability in emergency situations. The supervisors span of control must also be examined and addressed.
- ◆ Expansion of the alternatives to incarceration to assist in the agencies reintegration process while continuing to explore the expansion of available education and programming for all inmates.
- ◆ Complete the implementation of the “New World” public safety system with the successful integration of the enhancement modules.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY 2008	Actual FY 2009	Projected FY 2010	Projected FY 2011
Average Daily Population	228	237	248	260
Inmates Processed (intakes & releases)	6,623	7,959	9,312	10,895
Work Release	61	67	74	82
Inmate Transports	2,946	3,302	3,666	4,069
Program/Service Outcomes: (based on objectives)				
	Actual FY 2008	Actual FY 2009	Projected FY 2010	Projected FY 2011
Revenues	984,745	989,466	678,950	650,000
Volunteers	140	149	160	170
JSAP Program Participants	49	84	168	168
Work Details	45,497	78,793	81,567	84,341
Incidents	814	1,222	1,625	2,162

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Detention Center				
Salaries	\$ 4,933,143	\$ 4,831,320	\$ 5,510,555	\$ 5,111,935
Operating	279,209	294,149	258,348	258,348
Utilities	409,364	488,650	469,893	469,893
Inmate Care	114,714	139,072	116,869	116,869
Food	356,121	389,744	370,257	370,257
Contracted Services	537,751	589,471	605,865	605,865
Capital Outlay	27,048	135,300	142,300	72,300
Total	\$ 6,657,350	\$ 6,867,706	\$ 7,474,087	\$ 7,005,467
Total Expenditures as a percent of Total Operating Budget				
	3.04%	3.05%	3.30%	3.11%

Detention Center	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	1.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	5.0
Correctional Officer	CO1/CO2	49.0	49.0	66.0	53.0
Building Engineer	811	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	1.0
Nurse	23	1.0	1.0	1.0	1.0
Work Release Supervisor	23	3.0	3.0	3.0	3.0
Case Manager	22	1.0	1.0	1.5	1.0
Work Release Supervisor	22	0.0	0.0	0.0	0.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	2.0	2.0	2.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	1.0	1.0	1.0	1.0
Custodian II	802	0.0	0.0	0.0	0.0
Custodian I	801	0.6	0.6	0.6	0.6
TOTAL		81.6	81.6	99.1	85.6

EMERGENCY MANAGEMENT

DEPARTMENT DESCRIPTION

The mission of the Emergency Management and Safety Division is to minimize the effects of disasters through planning, training, mitigation and response efforts by coordinating the response agencies, fostering public education and awareness, and preparing the County workforce to minimize injury.

DEPARTMENT OBJECTIVES

- ◆ Continue to develop and enhance the Safety Program to ensure a safe work environment for County workers.
- ◆ Enhance the ability to communicate during a disaster, both within the EOC and external to the EOC, utilizing WebEOC and the Public Safety Integrated Technology System.
- ◆ Continue to work with County divisions and the Courts System to facilitate the Courts Security Committee endeavor.
- ◆ Continue to work with County agencies to ensure preparedness for disasters.
- ◆ Continue to develop and enhance the ability to utilize volunteers in disasters.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Identify divisions requiring OSHA Blood Borne Pathogen Training	n/a	n/a	1	3
Citizen Education Programs	220	230	250	300
COPE Surveys (Safety Program)	27	50	100	100
Defensive Driving Training (Safety Program)	120	163	250	250
CPR w/ AED Training (Safety Program)	63	40	43	50
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Provide exposure control plan and blood borne pathogen training.	n/a	10%	50%	75%
Phase I of respiratory Protection Program completed for Water & Sewer.	35%	50%	80%	90%
EOP Revisions–Volunteer & Donations Management Annex	25%	50%	85%	100%
WebEOC access for EOC staff both internal and external of EOC	10%	20%	70%	100%

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Emergency Management				
Salaries	\$ 170,294	\$ 167,994	\$ 167,994	\$ 168,830
Operating	23,499	33,565	32,360	32,360
Contracted Services	26,435	25,295	25,993	25,993
Capital Outlay	-	-	-	-
Total	\$ 220,228	\$ 226,854	\$ 226,347	\$ 227,183
Total Expenditures as a percent of Total Operating Budget	0.10%	0.10%	0.10%	0.10%

Emergency Management	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0

ANIMAL CONTROL

DEPARTMENT DESCRIPTION

The mission of the Calvert County Animal Control Unit is to fairly and humanely enforce the Animal Control laws, regulations and ordinances as set forth by the State of Maryland and the Board of County Commissioners for Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Create a Domestic Violence and Animal Cruelty Prevention Program and work closely with the Domestic Violence Advocate within the Calvert County Sheriff's Office. This program would be based on the proven link between violence against pets and domestic violence.
- ◆ Create a County Animal Response Team (CART) to assist at times of disasters, and to also assist with the Maryland State Animal Response Team (MD SART) if requested to respond in Maryland or surrounding areas for disasters.
- ◆ To have an Animal Matters Hearing Board in place to hear all complaints dealing with animals to take place of in front of a District Court Judge.
- ◆ To continue to provide a high level of service to the citizens of Calvert County.
- ◆ To further expand our ACO's participation in community events such as Rabies Clinics, Pet Walks, Neighborhood Crime Watch Meetings in all neighborhoods, Calvert County Fair and to provide instruction and material to the schools within Calvert County about rabies, animal welfare and safety, domestic violence with animals and bite prevention.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2007	Actual CY2008	Projected CY2009	Projected CY2010
Number of animal bites.	381	371	400	375
Sale of County Pet Licenses.	3,122	3,183	3,300	3,500
Fees collected from County Pet Licenses and Citations.	\$30,883	\$37,962	\$30,000	\$33,000
Number of calls for service.	7,506	8,139	8,000	7,800
Number of animals running at large.	782	783	725	700
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Continue with the implementation of new County Ordinances.	100%	100%	100%	100%
Implement Animal Matters Hearing Board (pending approval of BOCC).	80%	80%	90%	100%
Continue to increase the number of community events.	20	20	20	25

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Animal Control				
Salaries	\$ 315,270	\$ 357,065	\$ 321,745	\$ 323,109
Operating	38,896	51,799	36,115	36,115
Vehicle Related	37,900	54,400	56,780	56,780
Contracted Services	215,848	229,258	235,000	235,000
Capital Outlay	46,735	46,270	119,800	2,400
Total	\$ 654,649	\$ 738,792	\$ 769,440	\$ 653,404
Total Expenditures as a percent of Total Operating Budget	0.30%	0.33%	0.34%	0.29%

Animal Control	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Animal Control Officer II	22	1.0	1.0	1.0	1.0
Animal Control Officer	18	5.0	5.0	5.0	5.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		7.0	7.0	7.0	7.0

FIRE-RESCUE-EMS DIVISION

DEPARTMENT DESCRIPTION

To protect and preserve our 100% volunteer fire-rescue-EMS system. To support our volunteer Fire-Rescue-EMS department's high quality fire protection, rescue and emergency medical services to the citizens of Calvert County by providing this service in the most effective, professional and efficient manner possible, while upholding the County's policies, procedures and directives. To promote partnerships within the public safety community, providing the citizens a high level of service and protection. To promote recruitment and retention of volunteer personnel by providing education, training and benefit opportunities.

DEPARTMENT OBJECTIVES

- ◆ Continue working with the volunteer F/R/EMS service to assure timely, professional response to the emergency needs of the citizens of the County.
- ◆ Continue acting as liaison for the County to numerous County and State F/R/EMS Commissions, Councils and Committees.
- ◆ Work to assure all departments' EMS quality management activities are being performed as required.
- ◆ Work to assure all department personnel are receiving access to occupational health programs to include vaccinations, immunizations, blood borne pathogens post exposure, respiratory fit testing, etc.
- ◆ Work with volunteers on ways to implement and improve recruitment and retention programs.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2007	Actual CY2008	Projected CY2009	Projected CY2010
Number of Volunteer Members (Average)	800	862	872	882
Number of responses	19,747	20,743	20,750	20,800
High School Vo-Tech Recruit Program	20	21	21	20
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Daycare Reimbursement	\$26,930	\$7,525	\$28,000	\$28,000
Scholarships/Tuition	\$39,166	\$51,876	\$50,000	\$50,000
Alternative Training	\$10,651	\$4,550	\$15,000	\$15,000
Alpha-Numeric/Mass Communication Program	\$33,749	\$15,174	\$43,116	\$43,116
Advertising and Promotions	\$12,411	\$11,256	\$9,672	\$13,000

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Fire/Rescue/EMS Division				
Salaries	\$ 224,760	\$ 221,997	\$ 238,797	\$ 239,875
Operating	142,228	223,858	189,350	189,350
Contracted Services	41,249	63,830	65,830	65,830
Capital Outlay	469	-	-	-
Total	\$ 408,706	\$ 509,685	\$ 493,977	\$ 495,055
Total Expenditures as a percent of Total Operating Budget	0.19%	0.23%	0.22%	0.22%
Volunteer Fire/Rescue/EMS Departments				
Operating	\$ 2,048,729	\$ 2,098,314	\$ 2,084,870	\$ 2,084,870
Insurance	388,273	445,120	458,473	482,249
Capital Outlay	152,074	125,000	99,300	120,500
Total	\$ 2,589,076	\$ 2,668,434	\$ 2,642,643	\$ 2,687,619
Total Expenditures as a percent of Total Operating Budget	1.18%	1.19%	1.17%	1.19%

Fire/Rescue/EMS	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	1.0	1.0	1.0	1.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
EMS Medical Director	C	0.0	0.0	1.0	1.0
(Temp) Nurses	n/a	0.0	0.5	0.5	0.5
TOTAL		4.0	4.5	5.5	5.5

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GENERAL SERVICES

Providing cultural and recreational opportunities in addition to providing efficient facility maintenance and management.

Kings Landing Pier



J.C. Lore & Sons Oyster House



Mosquito Control Trucks



Cove Point Park Playground

GENERAL SERVICES
BUILDINGS AND GROUNDS
MOSQUITO CONTROL
PARKS & RECREATION
CALVERT MARINE MUSEUM
NATURAL RESOURCES
RAILWAY MUSEUM

GENERAL SERVICES

DEPARTMENT DESCRIPTION

Oversee the operations and maintenance of all County offices, libraries, senior centers, community centers, parks, recreation areas, museums, and natural resource sites. General Services provides oversight and direction to the following Divisions: Buildings and Grounds, Mosquito Control, the Calvert Marine Museum, Natural Resources, Parks and Recreation, the Chesapeake Beach Railway Museum, Johnson Grass program, and the State Office Building.

DEPARTMENT OBJECTIVES

- ◆ Continue providing oversight to the General Services' divisions to ensure that they accomplish their missions within a balanced budget.
- ◆ Continue to oversee and monitor the operations, maintenance, and improvements of all County facilities including office space, libraries, senior centers, community centers, parks, recreation areas, ball fields, museums, and natural resource sites.
- ◆ Plan, promote and administer the Capital Improvement Projects for the General Services Department.
- ◆ Provide outstanding service to all County citizens while maintaining a constant budget.
- ◆ Provide a safe, clean, comfortable, and environmentally friendly workplace for over 1,000 County employees.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Number of new Capital Improvement Projects	16	12	16	13
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Percent of Capital Improvement Projects initiated	100%	100%	100%	100%
Percentage of General Services' divisions operating within a balanced budget	100%	100%	100%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
General Services				
Salaries	\$ 158,992	\$ 321,492	\$ 274,262	\$ 275,634
Operating	3,043	4,000	7,007	7,007
Capital Outlay	-	-	-	-
Total	<u>\$ 162,035</u>	<u>\$ 325,492</u>	<u>\$ 281,269</u>	<u>\$ 282,641</u>
Total Expenditures as a percent of Total Operating Budget	0.07%	0.14%	0.12%	0.13%

Director of General Services	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Project Engineer	27	0.0	1.0	1.0	1.0
Capital Project Supervisor	25	0.0	0.0	1.0	1.0
Public Works Project Inspector	810	0.0	1.0	1.0	1.0
TOTAL		2.0	4.0	5.0	5.0

BUILDINGS & GROUNDS

DEPARTMENT DESCRIPTION

Responsible for the custodial care, buildings and grounds maintenance, repair and renovation of County-owned and leased facilities. The Division provides these services to all County Departments, County Libraries, Sheriff's Department, Court Systems, Community Centers, and Senior Centers with its staff and contractors.

DEPARTMENT OBJECTIVES

- ◆ Continue scheduled HVAC duct cleaning to improve indoor air quality and monitor facility air quality.
- ◆ Continue scheduled replacement of HVAC units in County facilities.
- ◆ Continue scheduled roof replacements at County facilities.
- ◆ Reduce County Facilities' energy consumption by installing energy efficient lighting, energy efficient replacement windows and other cost saving measures.
- ◆ Continue necessary facilities repairs and maintenance.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Number of Work Orders completed	1,789	1,733	1,819	1,910
Total Square Footage of Facilities Maintained	626,862	633,167	659,070	659,070
Total Work Force to which facility maintenance is provided	746	768	770	770
Number of Fixed Asset transfers performed	354	386	394	402
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Percent of budgeted Planned Maintenance Projects Completed	100%	100%	100%	100%
Energy Conservation Measures installed in County Services Plaza (kilowatt hours)	986,850	969,300	949,914	949,914
Percent of budgeted Roof Replacement Projects completed	100%	100%	100%	100%
Percent of budgeted HVAC Replacement Projects completed	100%	100%	100%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Buildings & Grounds				
Salaries	\$ 1,259,582	\$ 1,282,339	\$ 1,373,579	\$ 1,388,215
Operating	1,030,035	880,157	860,180	852,230
Utilities	1,233,134	1,418,632	1,415,879	1,415,879
Maintenance and Repair Projects	245,932	668,859	547,614	547,614
Contracted Services	480,182	547,489	536,428	536,428
Capital Outlay	245,907	145,503	236,500	166,500
Total	\$ 4,494,772	\$ 4,942,979	\$ 4,970,180	\$ 4,906,866
Total Expenditures as a percent of Total Operating Budget	2.05%	2.20%	2.19%	2.18%
State Office Building				
Salaries	\$ 104,442	\$ 100,790	\$ -	\$ -
Fringe Benefits	36,557	38,208	-	-
Operating	42,850	35,584	-	-
Utilities	228,220	265,054	-	-
Maintenance and Repair Projects	67,367	102,826	-	-
Contracted Services	93,877	109,300	-	-
Total	\$ 573,313	\$ 651,762	\$ -	\$ -
Total Expenditures as a percent of Total Operating Budget	0.26%	0.29%	0.00%	0.00%

Buildings & Grounds	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Division Chief - Build. & Grounds	25	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	2.0	2.0	3.0	3.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	0.5	0.5	1.0	1.0
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	2.5	2.5	3.0	3.0
Custodian	11	12.0	12.0	12.0	12.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Riverwalk Attendant (Seasonal)	n/a	1.0	1.0	1.0	1.0
Grounds Maintenance Worker (Seasonal)	n/a	0.6	0.6	0.6	0.6
TOTAL		30.7	30.7	32.7	32.7
State Office Building					
HVAC Master Mechanic	22	1.0	1.0	0.0	0.0
Office Assistant II	16	0.5	0.5	0.0	0.0
Buildings & Grounds Worker I	13	0.5	0.5	0.0	0.0
TOTAL		2.0	2.0	0.0	0.0

MOSQUITO CONTROL

DEPARTMENT DESCRIPTION

Providing a county-wide integrated pest abatement of nuisance and vector (disease carrier) mosquitoes. The Mosquito Control Program is totally committed to an integrated approach that includes chemical, biological and physical control options to reduce the mosquito population throughout Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Increase the number of inspections for adult mosquitoes and larvae throughout the County.
- ◆ Continue community mailings, surveys and presentations to educate homeowners on the habits and biology of the Asian tiger mosquito and West Nile Virus.
- ◆ Assist the public, clientele, and others in accessing and making use of services.
- ◆ Complete all scheduled community spray routes.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
# of acres treated: larvicide	433.5	513.9	350	350
# of acres treated: ground adulticide	105,325	141,636	120,000	122,000
Number of citizen inquiries received with increased community education	112	220	180	190
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Percentage of community spraying completed as scheduled	99%	97%	100%	100%
Number of community mailings, handouts, surveys and presentations	7,668	9,453	9,500	10,000
Number of inspections for adult mosquitoes and larvae	1,054	1,179	1,200	1,250

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Mosquito Control				
Salaries	\$ 118,700	\$ 142,369	\$ 142,369	\$ 142,794
Operating	21,637	24,889	25,186	25,186
Chemicals	14,566	12,000	12,000	12,000
Contracted Services	20,423	27,055	23,885	23,885
Capital Outlay	25,184	17,910	13,990	13,990
Total	\$ 200,510	\$ 224,223	\$ 217,430	\$ 217,855
Total Expenditures as a percent of Total Operating Budget	0.09%	0.10%	0.10%	0.10%

Mosquito Control	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.2	0.2	0.2
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.6	1.6	1.6
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

PARKS & RECREATION

DEPARTMENT DESCRIPTION

Providing opportunities for healthful, enjoyable, lifetime leisure activities to our entire community through a comprehensive program of recreational activities in the community centers, the public schools and the County parks. The Division is also responsible for the management, maintenance and development of the County's active recreation parks.

DEPARTMENT OBJECTIVES

- ◆ Provide a wide variety of quality recreational programs to the citizens of Calvert County.
- ◆ Implement the Capital Budget as approved by the County Commissioners.
- ◆ Provide a high level of customer service to the public.
- ◆ Operate the Indoor Aquatic Center efficiently with the objective of becoming self-supporting.
- ◆ Operate Chesapeake Hills Golf Course efficiently with the objective of becoming self-supporting.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Provide quality recreation programs for the citizens of Calvert County	1,808	1,970	2,000	2,000
Increase the number of participants in recreation programs	34,399	43,071	43,500	43,500
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Continue to operate Breezy Point Beach & Campground as a self-sustained operation	yes	yes	yes	yes
Continue to operate programs as a self-sustaining operation	yes	yes	yes	yes
Implement Parks and Recreation Capital Projects as authorized by the BOCC	3.00	1.00	2.00	4.00
Implement and expand program offerings at new Edward T. Hall Aquatic Center	n/a	n/a	yes	yes
Increase program offerings at Chesapeake Hills Golf Course	n/a	n/a	n/a	yes

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Recreation				
Salaries	\$ 2,459,506	\$ 2,678,777	\$ 2,636,100	\$ 2,647,579
Operating	482,456	533,416	475,063	475,063
Utilities	171,763	174,300	167,683	167,683
Maintenance and Repair Projects	85,013	81,833	85,000	85,000
Contracted Services	79,029	74,320	79,000	79,000
Capital Outlay	8,525	32,500	9,500	9,500
Total	<u>\$ 3,286,292</u>	<u>\$ 3,575,146</u>	<u>\$ 3,452,346</u>	<u>\$ 3,463,825</u>
Total Expenditures as a percent of Total Operating Budget	1.50%	1.59%	1.52%	1.54%

Parks & Recreation	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.8	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.8	2.8	2.8	2.8
Facility Coordinator (Hourly)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Hourly)	n/a	8.8	8.8	8.8	8.8
Pool Manager (Hourly)	n/a	0.3	0.3	0.0	0.0
Assistant Pool Manager (Hourly)	n/a	0.3	0.3	0.0	0.0
Lifeguard I/II (Hourly)	n/a	1.2	1.2	0.0	0.0
Pool Clerk (Hourly)	n/a	0.3	0.3	0.0	0.0
TOTAL		68.6	70.7	68.6	68.6

CALVERT MARINE MUSEUM

DEPARTMENT DESCRIPTION

To collect, preserve, research and interpret the cultural and natural history of Southern Maryland. We are dedicated to the presentation of our three themes: regional paleontology, estuarine life of the tidal Patuxent River and adjacent Chesapeake Bay, and maritime history of these waters.

DEPARTMENT OBJECTIVES

- ◆ Complete Renovation of the Cove Point Lighthouse.
- ◆ Update of Estuarium Biology Hall.
- ◆ Mount new exhibit on Wooden Boats in the Maritime History Hall.
- ◆ Launch new Museum website.
- ◆ Increase Distance Learning Programs.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Total Museum Attendance	62,252	74,021	70,000	71,000
Number of participants in educational programs (on and off site)	13,770	18,347	18,897	19,464
Number of Museum members	3,006	2,654	2,733	2,816
Number of Volunteer hours	21,800	23,791	24,981	26,230
Value of Volunteer hours	\$415,508	\$453,456	\$476,138	\$499,944
Attendance at special events, including concerts	25,279	24,416	25,148	25,903
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Complete renovation of the Cove Point Lighthouse	N/A	50%	75%	100%
Percent of members who renew	56%	45%	48%	50%
Complete update of the Estuarium Biology Hall	N/A	N/A	10%	100%
Complete roll-out of the new CMM Website	N/A	N/A	50%	100%
Increase participation by 20% per year with the Distance Learning Program.	N/A	Yes	Yes	Yes
Complete improvements of Maritime History Hall	N/A	N/A	75%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011
				Commissioners Budget
Marine Museum				
Salaries	\$ 2,027,934	\$ 1,992,040	\$ 1,982,589	\$ 1,992,280
Operating	202,810	209,988	192,379	192,379
Utilities	177,635	201,040	201,258	201,258
Maintenance and Repair Projects	33,208	30,650	32,499	32,499
Contracted Services	55,992	58,438	59,578	59,578
Capital Outlay	14,860	4,000	19,000	19,000
Total	\$ 2,512,439	\$ 2,496,156	\$ 2,487,303	\$ 2,496,994
Total Expenditures as a percent of Total Operating Budget				
	1.15%	1.11%	1.10%	1.11%

Marine Museum	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
COUNTY EMPLOYEES:					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	26	0.0	0.0	0.0	0.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	1.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Physical Plant Supervisor	24	0.0	0.0	0.0	0.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Document Preparation Specialist I	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennon (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennon (Seasonal)	n/a	0.4	0.4	0.4	0.4
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
BOARD OF GOVERNORS EMPLOYEES:					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Education Assistant	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	17	0.0	0.0	0.0	0.0
Admissions Clerk	11	1.6	1.6	1.6	1.6
Paleo Collections Manager	n/a	0.2	0.2	0.2	0.2
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	1.0
Marine Museum					
SOCIETY EMPLOYEES:					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2

NATURAL RESOURCES

DEPARTMENT DESCRIPTION

The Calvert County Natural Resources Division is responsible for the preservation, management and operation of natural resource areas for the purpose of providing compatible outdoor recreation and educational opportunities for the public.

DEPARTMENT OBJECTIVES

- ◆ Provide quality educational field experiences for all 1st, 3rd, & 5th grade classes in Calvert County schools and provide quality field experiences for as many non-county school classes as our staff resources permit.
- ◆ Maintain grounds, buildings, trails and other facilities at park locations to be aesthetically pleasing to the public.
- ◆ Continue offering broad range of quality educational programs and other services for the general public.
- ◆ Open the Biscoe Gray Horse Trail for public use.
- ◆ Complete the Biscoe Gray Heritage Farm Master Plan.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Number of Visitors Utilizing Park Facilities	48,139	49,209	45,000	47,000
Program Schedules Distributed Quarterly	39,600	39,000	39,000	39,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Number of School Group Programs Conducted	281	286	290	295
Public Programs Conducted	222	231	230	235
Friends Group Supplemental Funds & Grants for Program Support	43,677	33,711	35,000	37,000

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Natural Resources				
Salaries	\$ 635,038	\$ 648,974	\$ 650,324	\$ 653,381
Operating	43,770	73,163	66,829	66,829
Utilities	33,989	43,700	43,469	43,469
Maintenance and Repair Projects	462	10,000	9,450	9,450
Contracted Services	9,333	10,700	10,249	10,249
Capital Outlay	-	-	-	-
Total	\$ 722,592	\$ 786,537	\$ 780,321	\$ 783,378
Total Expenditures as a percent of Total Operating Budget				
	0.33%	0.35%	0.34%	0.35%

Natural Resources	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Ranger	22	2.0	2.0	0.0	0.0
Park Manager	22	0.0	0.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Seasonal)	n/a	0.8	0.8	0.8	0.8
Park Aide I (Seasonal)	n/a	1.7	1.7	1.7	1.7
Park Ranger (Seasonal)	n/a	0.5	0.5	0.5	0.5
Naturalist (Seasonal)	n/a	0.2	0.2	0.2	0.2
TOTAL		13.2	13.2	13.2	13.2

RAILWAY MUSEUM

DEPARTMENT DESCRIPTION

The Chesapeake Beach Railway Museum is a public non-profit, educational, locally oriented museum. Our mission is to collect, preserve, interpret and exhibit objects and information relating to the cultural and technological history of northern Calvert County. Our interpretive emphasis is placed on the history of the Chesapeake Beach Railway, the towns and resorts of Chesapeake Beach and North Beach, as well as general topics of railroad and local history. We are also dedicated to the preservation of the historic structure of the Chesapeake Beach Railway station building.

DEPARTMENT OBJECTIVES

- ◆ Continue the Dolores Railway Restoration Project.
- ◆ Continue to improve and expand children's programs and special events.
- ◆ Expand Adult Program Series and Outreach Programs with our Bayside Chat Series and other programs.
- ◆ Continue the Collections Management Program and increase the endeavor to care for the artifacts in our collection.
- ◆ Prepare and present Fifth Annual Special Summer Exhibit.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Visitors - includes on-site, special and outreach programs	11,207	8,915	14,000	16,000
Number of Special Programs	35	37	40	40
Participants in Programs	2,434	3,569	4,200	4,200
Number of States Represented by Visitors	41	37	42	42
Number of Countries Represented by Visitors	15	10	16	16
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Annual Theme Events - Number of Events	12	14	16	16
Hospitality Tours	1	3	5	5
Website Hits - Average per day (counts each person who visits the site every time)	759	1,382	1,400	1,400
Website Hits - Average Visits per day (counts each different person once)	103	936	950	1,000
Outreach Programs	10	12	14	14

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Railway Museum				
Salaries	\$ 91,686	\$ 97,315	\$ 97,315	\$ 97,802
Operating	9,110	11,893	11,893	11,893
Utilities	4,822	6,776	6,912	6,912
Contracted Services	26,928	25,287	26,046	26,046
Capital Outlay	974	-	-	2,500
Total	<u>\$ 133,520</u>	<u>\$ 141,271</u>	<u>\$ 142,166</u>	<u>\$ 145,153</u>
Total Expenditures as a percent of Total				
Operating Budget	0.06%	0.06%	0.06%	0.06%

Railway Museum	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0

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Overseeing the County's economic development, marketing, business retention and tourism programs.

ECONOMIC DEVELOPMENT

Calvert Cliffs Nuclear Power Plant



Dominion Cove Point LNG



Patuxent Business Park

ECONOMIC DEVELOPMENT

DEPARTMENT DESCRIPTION

To enhance and diversify the economy of Calvert County by promoting quality economic development and tourism, by increasing the commercial tax base and providing new employment opportunities for residents. The Department of Economic Development administers the County's economic development, marketing, business retention, tourism and public information programs.

DEPARTMENT OBJECTIVES

- ◆ Continue to secure clients for Patuxent Business Park and continue to aggressively promote and recruit for additional capital investment.
- ◆ Increase in-County jobs.
- ◆ Execute the 5th Annual Business Appreciation Week.
- ◆ Conduct the mid-plan public meeting for the third five-year Economic Development Strategic Plan (2008 - 2012)

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Visitors to the County	405,195	396,092	400,053	404,053
Business Newsletters Printed & Electronic	12	12	12	12
Visitors Guide Distributed	105,000	220,000	220,000	220,000
Printed Calendar of Events Distributed	60,000	60,000	*	*
Tourism Inquiries - Advertising Response	22,840	25,853	26,112	26,373
Business Seminars	Yes	Yes	Yes	Yes
Business Site Visits	131	142	145	153
Annual Business Survey	Yes	Yes	Yes	Yes
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Capital Investment	\$45,722,655	\$24,548,500	\$25,775,925	\$27,064,721
New Business Growth - Maintain business growth rate	4,661	5,231	5,300	5,350
Commercial Real Property Tax Base - Maintain steady growth	\$687,109,300	\$1,093,059,088	\$1,215,313,959	\$1,276,079,657
Increase SBDC referrals to strengthen existing businesses and assist start-ups	65	116	128	140
Re-evaluate marketing mix to increase visitor counts	405,195	396,092	400,053	404,053
Tourism Inquiries	22,840	25,853	26,112	26,373

*NOTE: Moved to online calendar of events distribution for cost savings.

GENERAL FUND
ECONOMIC DEVELOPMENT

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
EDA/EDC/Tourism				
Salaries	\$ 725,673	\$ 751,711	\$ 751,127	\$ 754,869
Operating	101,153	111,690	113,691	113,691
Advertising	221,936	324,916	283,131	283,131
Chamber of Commerce	93,421	93,421	100,462	100,462
Small Business Development Center	20,400	20,400	20,400	20,400
Contracted Services	27,095	26,714	30,600	30,600
Capital Outlay	11,389	12,260	12,260	9,260
Total	<u>\$ 1,201,067</u>	<u>\$ 1,341,112</u>	<u>\$ 1,311,671</u>	<u>\$ 1,312,413</u>
Total Expenditures as a percent of Total				
Operating Budget	0.55%	0.60%	0.58%	0.58%

Economic Development	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	1.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Business Retention Specialist	25	1.0	1.0	1.0	1.0
Public Information Specialist	24	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Business Retention Program Assistant	18	1.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.0	0.0	0.4	0.4
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		12.1	12.1	12.5	12.5

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Managing capital construction projects and maintaining the public infrastructure and transportation system.

PUBLIC WORKS



Calvert County Highway Maintenance

ENGINEERING
PROJECT MANAGEMENT
HIGHWAY MAINTENANCE
FLEET MAINTENANCE

ENGINEERING

DEPARTMENT DESCRIPTION

To provide Calvert County citizens with cost-effective, safe, quality, and environmentally friendly facilities, infrastructure and services through creative planning, quality design, efficient construction, and proper management in a team oriented environment.

DEPARTMENT OBJECTIVES

- ◆ Process Road PWAs in a timely manner.
- ◆ Continue to provide professional review of subdivision and site plans.
- ◆ Continue to oversee all public facility construction and maintenance projects.
- ◆ Review road plans in a timely manner.
- ◆ Continue to design and construct County roadways.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Public Works/Maintenance Agreements submitted for review	29	13	35	20
# of Minor Subdivisions submitted for development review	55	26	30	50
# of Major Subdivisions submitted for development review	44	42	40	50
# of Commercial site plans submitted for review	47	62	40	65
# of Residential/Commercial Grading Permits submitted for review	692	558	680	630
# of Road Plans submitted for review	41	17	25	20
As-builts - Road Completion Certifications	23	34	20	40
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Road PWA's processed within 30 days	12	6	17	10
Review of major & minor subdivision plans within 45 days	99	88	70	115
Initial review of commercial site plans within 30 days	47	32	40	50
Additional review of revised commercial site plans	78	82	95	105
Initial review of road plans within 90 days	31	16	25	25
Additional review of revised road plans	47	45	40	50
Initial review of As-Built Plans within 14 days	13	27	20	30
Additional review of revised As-Built Plans	7	7	10	15

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Engineering				
Salaries	\$ 1,198,068	\$ 998,184	\$ 996,844	\$ 1,001,771
Operating	43,855	89,921	83,196	83,197
Contracted Services	60,463	44,596	44,596	52,596
Capital Outlay	43,297	4,540	-	-
Total	\$ 1,345,683	\$ 1,137,241	\$ 1,124,636	\$ 1,137,564
Total Expenditures as a percent of Total Operating Budget	0.62%	0.51%	0.50%	0.51%

Director of Public Works	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	6.0	5.0	5.0	5.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Public Works Project Inspector	810	1.0	0.0	0.0	0.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agree. Coord.	20	1.0	1.0	1.0	1.0
Capital Projects Contract Coordinator	20	1.0	1.0	1.0	1.0
Road Inventory Clerk (Seasonal)	n/a	0.0	0.0	0.6	0.6
Intern	n/a	0.6	0.6	0.6	0.6
TOTAL		16.6	14.6	15.2	15.2

PROJECT MANAGEMENT

DEPARTMENT DESCRIPTION

The mission of Project Management includes the review and approval of all grading and utility permit applications for single family dwellings, commercial sites, mass grading plans, road construction, and County right-of-way utility cuts. Inspectors provide assurance to the citizens of Calvert County that construction and County contracted work related to this Division, meets the highest standards and complies with the County's DPW Road Ordinance, the Erosion and Sediment Control Ordinance, and the Storm Water Management Guidelines. Citizen inquiries and environmental concerns are given the highest priority and receive timely responses.

DEPARTMENT OBJECTIVES

- ◆ Provide excellent customer service to all citizens of Calvert County.
- ◆ To ensure the highest quality standards and specifications are met with contractors.
- ◆ To ensure specifications and design standards for new subdivision streets are met.
- ◆ To ensure that all grading and storm water inspections are in compliance with the Erosion and Sediment Control and Stormwater Management Ordinances.
- ◆ To ensure that the Rental service and other contracts to include paving, guardrail, tree trimming etc., are performed with quality, quantity and in a safe and cost effective manner.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Approved Grading Permits	900	700	500	600
Utility Permits Issued	195	183	175	180
Grading Inspections	4,500	3,789	3,500	3,750
Utility Inspections	500	389	375	400
Inspector Response to Complaints	625	551	500	525
Inspections performed on final state roadway inspections outside of daily site visits.	35	31	28	27
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Manage and inspect resurfacing of County roadways.	15	14	12	8
Final state roadway inspections in addition to daily site visits to new subdivisions.	110	101	95	95
New subdivision roads receiving final approval and accepted into County's Road Inventory System.	17	18	12	12

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Project Management & Inspections				
Salaries	\$ 439,857	\$ 440,962	\$ 440,962	\$ 443,095
Operating	9,518	17,064	14,440	14,440
Vehicle Related	25,757	24,725	25,260	25,260
Capital Outlay	-	20,000	-	-
Total	\$ 475,132	\$ 502,751	\$ 480,662	\$ 482,795
Total Expenditures as a percent of Total Operating Budget	0.22%	0.22%	0.21%	0.21%

Project Management & Inspections	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
TOTAL		7.0	7.0	7.0	7.0

HIGHWAY MAINTENANCE

DEPARTMENT DESCRIPTION

Oversee the maintenance and care of the county's road network. This includes maintaining over 900 lane miles as follows: improving drainage, pot hole repair, maintaining roadside shoulders, roadside mowing, guardrail maintenance, roadway line striping, maintaining road signage, litter pickup, and cutting back roadside trees. It also includes responding to all emergency/weather related situations such as snow removal, fallen trees, roadway flooding.

DEPARTMENT OBJECTIVES

- ◆ Maintain all roads in a safe, useable condition.
- ◆ Improve the litter condition along our County roads.
- ◆ Improve driver site distance on curves and at intersections.
- ◆ Complete all repairs and maintenance in 30 days or less.
- ◆ Expand Preventative Maintenance for all County road signs.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
# of down trees removal (work orders)	590	620	650	525
# of tree trimming (roads)	450	345	475	475
# of roadside mowing (acres)	1,750	2,200	2,400	4,364
# of shoulder repair (work orders)	320	350	350	350
# of driveway repair (work orders)	50	50	55	50
# of roadside trash removal (acres)	1,400	1,500	2,182	2,182
# of pothole repair (work orders)	225	250	250	155
# of guard rail/spraying (feet)	174,240	174,240	184,000	184,800
# of line marking (feet)	1.92 mil ft	1.8 mil ft	2.0 mil ft	2.0 mil ft
# of dead animal removal (work orders)	210	220	225	250
# of signs installed	1,400	1,500	1,500	1,000
# of snow removal lane miles	1,980	890	900	900
# of ditch line repair (work orders)	600	650	650	350
# of pipe installed (work orders)	30	50	100	75
Program/Service Outcomes: (based on objected)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
# of citizen requests completed	3,000	3,000	3,200	3,300
# of in-house maintenance projects	1,200	1,200	1,300	3,000
# of completed jobs	4,100	4,000	4,500	6,300
# of work orders per crew per day	3	3	4	5
# of average work orders per month	342	342	375	525
# of pending work orders	40	40	40	40

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Highway Maintenance				
Salaries	\$ 1,698,964	\$ 1,717,906	\$ 1,717,906	\$ 1,726,063
Operating	40,578	47,633	65,876	65,876
Vehicle Related	303,224	314,153	309,667	309,667
Utilities	18,328	23,195	23,283	23,283
Road Maintenance and Repairs	582,110	438,460	447,165	447,165
Paving	4,140,404	3,049,175	2,896,716	2,896,716
Snow Removal Salary, Supplies, Contractors	309,918	466,250	412,250	412,250
Rental Service Contract	215,000	265,000	251,750	251,750
Contracted Services	208,805	279,000	287,370	287,370
Capital Outlay	167,045	168,500	161,000	141,000
Total	\$ 7,684,376	\$ 6,769,272	\$ 6,572,983	\$ 6,561,140
Total Expenditures as a percent of Total Operating Budget	3.51%	3.01%	2.90%	2.92%
Highway Lighting				
Utilities	\$ 240,882	\$ 275,000	\$ 261,250	\$ 261,250
Total	\$ 240,882	\$ 275,000	\$ 261,250	\$ 261,250
Total Expenditures as a percent of Total Operating Budget	0.11%	0.12%	0.12%	0.12%

Highway Maintenance	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Maintenance Bureau Chief	815	1.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Sign Shop Supervisor	807	1.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	1.0	1.0	1.0	1.0
Highway Laborer/Operator	803	13.0	13.0	13.0	13.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.6	0.0	0.0
TOTAL		36.6	36.6	36.0	36.0

FLEET MAINTENANCE

DEPARTMENT DESCRIPTION

The Fleet Management Division is responsible for providing safe and reliable motorized equipment for use by County employees. This involves procurement of vehicles, parts and maintenance of equipment. All maintenance includes, but is not limited to: oil changes, tire mounting and rotation, heating and air conditioning repairs, brake replacement, electrical repairs, welding, hydraulic repairs, and repairing snow-removal equipment, waste management equipment, and specialized equipment for off-road projects conducted by Highway Maintenance. It also includes the management of the county's fuel management system.

DEPARTMENT OBJECTIVES

- ◆ Maintain an effective and safe preventive maintenance program.
- ◆ Maintain an adequate parts inventory for the established fleet.
- ◆ Provide fuel for all County vehicles and equipment.
- ◆ Reduce the number of repairs sent to outside vendors.
- ◆ To assist departments in obtaining appropriate vehicles for assigned duties.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Work Orders Completed	2,371	3,529	3,500	3,500
Man hours spent on Vehicle Maintenance	4,749	5,135	5,200	5,200
Labor dollars billed to various County Divisions	\$118,740	\$128,366	\$128,500	\$128,500
Total Part Transactions	30,938	40,672	41,000	41,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Vehicles in County Fleet	385	395	410	415
Safety Related Accidents	0	0	0	0
Jobs sent to Outside Vendors	138	187	168	170
Outside Repair Costs	\$79,172	\$113,572	\$100,000	\$100,000

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Fleet Maintenance				
Salaries	\$ 558,680	\$ 577,344	\$ 575,144	\$ 577,994
Operating	19,120	21,624	23,145	23,145
Vehicle Related	(107,977)	33,675	29,000	29,000
Utilities	23,051	30,562	30,723	30,723
Contracted Services	14,206	18,000	18,000	18,000
Capital Outlay	8,846	30,000	2,500	2,000
Total	\$ 515,926	\$ 711,205	\$ 678,512	\$ 680,862
Total Expenditures as a percent of Total Operating Budget	0.24%	0.32%	0.30%	0.30%

Fleet Maintenance	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Office Specialist (PW)	19	1.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
TOTAL		10.0	10.0	10.0	10.0

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Fostering a coordinated and collaborative delivery of human services to the citizens of Calvert County.

COMMUNITY RESOURCES

Public Transportation



Calvert Pines Senior Center



North Beach Senior Center



Community Resources Building

COMMUNITY RESOURCES
OFFICE ON AGING
TRANSPORTATION

COMMUNITY RESOURCES

DEPARTMENT DESCRIPTION

The mission of the Department of Community Resources is to foster a coordinated and collaborative delivery of human services to the citizens of Calvert County.

DEPARTMENT OBJECTIVES

- ◆ On behalf of the Board of County Commissioners and citizens, maintain effective partnerships with County and State human service agencies; respond to citizen issues through coordination with same.
- ◆ In conjunction with the Calvert Housing Opportunities Committee, develop strategies to promote public-private partnerships to increase the availability workforce and senior housing, and promote first-time home ownership through House Keys 4 Employees program.
- ◆ Provide comprehensive services to senior citizens of Calvert County through the Office on Aging and three senior centers. Ensure that services reflect citizen input, diversity, and high level of participant satisfaction.
- ◆ Oversee the operation of the County's Public Transportation system, ensuring responsive, efficient services to citizens, and compliance with state and federal funding requirements.
- ◆ Work with the Maryland Transit Administration to finalize construction of Prince Frederick Park and Ride project in FY 2011.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Promote efficient and effective use of Public Transportation (# of passenger trips)	133,270	134,786	135,000	135,500
Total hours Public Transportation in service	25,896	30,372	31,000	31,300
Number of Congregate and Home Delivered meals served to eligible participants	46,727	47,085	47,150	47,250
Senior participation in recreation activities at the senior centers (units of service)	21,866	20,074	21,077	22,132
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Facilitate home ownership opportunities for first time homebuyers through House Keys 4 Employees Program/Housing Opportunities Fund.	6	6	6	6
Respond to citizen inquiries/issues through coordination with County and State human services systems.	20/mo	23/mo	25/mo	25/mo

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Community Resources				
Salaries	\$ 298,281	\$ 294,145	\$ 298,145	\$ 299,635
Operating	30,483	36,403	34,532	34,532
Contracted Services	90	2,500	2,495	2,495
Capital Outlay	-	-	-	-
Total	\$ 328,854	\$ 333,048	\$ 335,172	\$ 336,662
Total Expenditures as a percent of Total Operating Budget	0.15%	0.15%	0.15%	0.15%

Director of Community Resources	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
TOTAL		4.5	4.5	4.5	4.5

OFFICE ON AGING

DEPARTMENT DESCRIPTION

Providing programs and services to Calvert County senior citizens and their families, thereby enabling them to live with dignity and independence. Offering educational, nutritional, physical fitness and recreational activities at the three senior centers, as well as providing volunteer opportunities.

DEPARTMENT OBJECTIVES

- ◆ In conjunction with the Senior Health Insurance Program, enhance and intensify outreach activities to help Medicare beneficiaries understand the Medicare Part D prescription drug program and apply for assistance programs for low income beneficiaries using funding granted by the Maryland Department of Aging through the Medicare Improvements for Patients and Providers Act over a two year period.
- ◆ Partner with Developmental Disabilities program to offer a Caring for Disabled Children series for aging parents.
- ◆ Promote medication management through an evidence based program by offering three "Living Well" classes and to hold at least one training for leaders.
- ◆ Expand evening programs at Calvert Pines Senior Center to offer additional classes, dinners, and other activities on a monthly basis.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Number of Congregate and Home Delivered meals served to eligible participants	46,727	47,085	47,150	47,250
Senior participation in fitness activities at the senior centers (units of service)	16,470	19,948	20,945	21,364
Senior participation in education activities at the senior centers (units of service)	6,545	7,714	8,100	8,505
Senior participation in recreation activities at the senior centers (units of service)	21,866	20,074	21,077	22,132
Senior participation in health promotion activities at the senior centers (units of service)	5,548	5,592	5,872	6,794
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Increase senior awareness of health care fraud through a two year Senior Medicare Patrol grant from the Maryland Department of Aging (FY 09/10)	n/a	387	395	n/a
Promote medication management through an evidence based program by offering three "Living Well" classes and to hold at least one training for leaders	n/a	4 classes/1 trg	4 classes/1 trg	4 classes/ 1 trg
Expand evening programs at Calvert Pines Senior Center to offer additional classes, dinners, and other activities on a monthly basis	n/a	81 clts/282 units	85 clts/320 units	90 clts/335 units

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Office on Aging				
Salaries	\$ 1,138,039	\$ 1,176,961	\$ 1,138,656	\$ 1,144,159
Operating	75,214	77,631	73,749	73,749
Contracted Services	701	-	-	-
Capital Outlay	1,932	31,860	-	-
Total	<u>\$ 1,215,886</u>	<u>\$ 1,286,452</u>	<u>\$ 1,212,405</u>	<u>\$ 1,217,908</u>
Total Expenditures as a percent of Total Operating Budget	0.56%	0.57%	0.54%	0.54%

Office on Aging	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Prog Manager	25	1.0	1.0	1.0	1.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
TOTAL		24.6	24.6	24.6	24.6

TRANSPORTATION

DEPARTMENT DESCRIPTION

To provide a high quality transportation service to the citizens of Calvert County, which is safe, dependable and responsive to the needs of the community.

DEPARTMENT OBJECTIVES

- ◆ Provide information on and promote the use of County Public Transportation buses within Calvert County as well as commuter buses handling transportation out of the county.
- ◆ Maintain an acceptable compliance rate with Maryland Transit Administration performance measures.
- ◆ Increase Safety and Security training.
- ◆ Continue to work with Maryland Transit Administration on the expansion of the Fairgrounds Park and Ride lot.
- ◆ Continue to work with the Maryland Transit Administration on the location for the new Dunkirk Park and Ride Lot.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Total One Way Passenger Trips	133,270	134,786	135,000	135,500
Total Service Miles	488,363	455,749	456,000	456,500
Total Service Hours	25,896	30,372	31,000	31,300
Total Farebox Receipts	\$110,945	\$86,995	\$90,000	\$95,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Percentage of Bus Routes Complying with State Standards:				
Farebox Recovery Ratio-Minimum 7% per MTA Performance Standards	82%	46%	82%	90%
Cost Per Passenger Trip-Maximum \$13.00 per MTA Performance Standards	73%	73%	82%	82%
Cost Per Hour-Maximum \$40.00 per MTA Performance Standards	9%	9%	64%	73%
Passenger Trips Per Mile-Minimum .15 per MTA Performance Standards	82%	73%	82%	82%
Passenger Trips Per Hour-Minimum 2.5 per MTA Performance Standards	90%	73%	90%	90%

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Transportation				
Salaries	\$ 134,987	\$ 134,658	\$ 134,658	\$ 135,376
Operating	26,312	40,559	36,704	36,704
Transportation Subsidy	63,926	60,000	57,000	57,000
Contracted Services	39,616	43,260	45,895	45,895
Capital Outlay	-	-	-	-
Total	<u>\$ 264,841</u>	<u>\$ 278,477</u>	<u>\$ 274,257</u>	<u>\$ 274,975</u>
Total Expenditures as a percent of Total Operating Budget	0.12%	0.12%	0.12%	0.12%

Transportation	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	0.8
Office Specialist I	18	1.0	1.0	1.0	1.0
TOTAL		2.8	2.8	2.8	2.8

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STATE AGENCIES & INDEPENDENT BOARDS



Annmarie Garden on St. John's Creek

BOARD OF EDUCATION

The Calvert County Board of Education provides a school environment and culture that creates enthusiasm for learning, where all students embrace the value of learning for its own sake. The system serves over 17,015 students in twelve elementary schools, six middle schools and four high schools. Calvert County Public Schools strive for partnerships with families, government, businesses, churches and community organizations to promote superior academic and extra-curricular activities. The goal is to always place children first.

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Board of Education				
Operating	\$ 100,656,137	\$ 103,615,515	\$ 105,024,893	\$ 105,010,110
Total	\$ 100,656,137	\$ 103,615,515	\$ 105,024,893	\$ 105,010,110
Total Expenditures as a percent of Total Operating Budget	46.02%	46.06%	46.36%	46.68%

BOARD OF EDUCATION FULL-TIME EQUIVALENT (FTE) (September Official Count)

	ACTUAL				PROJECTED
	2006	2007	2008	2009	2010
FTE Enrollment	17,015	16,960	16,660	16,628	16,604
% Increase	0.71%	-0.32%	-1.77%	-0.19%	-0.14%

COLLEGE OF SOUTHERN MARYLAND

The College of Southern Maryland prepares its students and community to meet the challenges of individual, social and global changes. As a public two-year open-door institution, the college carries out its mission by promoting intellectual challenges, cultural exploration and social and environmental awareness; providing associate degree and certificate programs, job training opportunities, cultural enrichment, leadership development, community and economic development initiatives, customized workforce training, and wellness and fitness opportunities; and encouraging educational excellence, innovative approaches to instruction, problem solving, resource development, system design, and service delivery, collaboration with business, educational, community, and cultural organizations, and teamwork to foster constructive change.

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Community College				
Operating	\$ 2,755,571	\$ 2,878,490	\$ 3,177,091	\$ 3,177,091
Total	\$ 2,755,571	\$ 2,878,490	\$ 3,177,091	\$ 3,177,091
Total Expenditures as a percent of Total Operating Budget	1.26%	1.28%	1.40%	1.41%

COLLEGE OF SOUTHERN MARYLAND FULL-TIME EQUIVALENT (FTE)

	Actual FY 2009	Budgeted FY 2010	Projected FY 2011
La Plata Campus	3,005	3,292	3,415
Leonardtown Campus	1,084	1,182	1,241
Prince Frederick Campus	1,035	1,097	1,162
Waldorf Campus	300	324	343
Total	5,424	5,895	6,161

HEALTH DEPARTMENT

Providing basic public health services in the areas of community health, mental health and environmental health. Community health includes communicable disease, maternal and child health, reproductive health, health promotion and health choice. Mental health, provides evaluations, therapy, medication management, counseling on domestic violence/sexual assault and substance abuse. In environmental health, the department handles septic systems, food program, water sampling, animal rabies investigation and disaster responses.

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Health Department				
Operating	\$ 2,618,838	\$ 2,550,648	\$ 2,423,116	\$ 2,423,116
Total	\$ 2,618,838	\$ 2,550,648	\$ 2,423,116	\$ 2,423,116
Total Expenditures as a percent of Total				
Operating Budget	1.20%	1.13%	1.07%	1.08%

RESIDENTIAL SUBSTANCE ABUSE TREATMENT

In coordination with Calvert Substance Abuse Services and the Calvert County Health Department, county funding provides professional assessment, treatment referrals and case management for Calvert County citizens in need of residential substance abuse services.

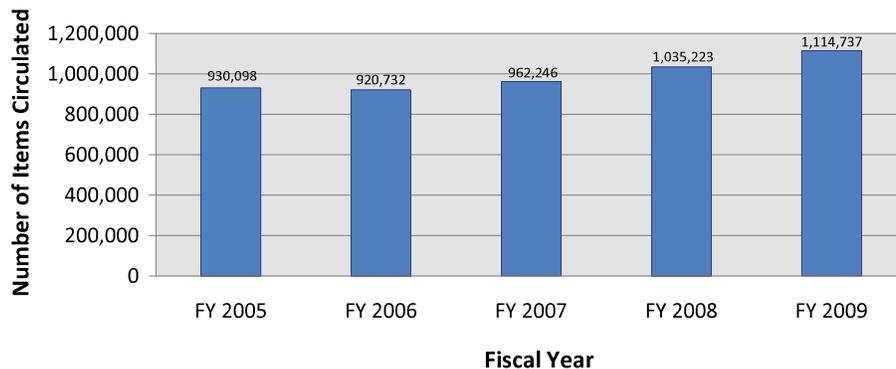
Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Residential Substance Abuse Treatment				
Contracted Services	\$ 96,890	\$ 180,000	\$ 171,000	\$ 171,000
Total	\$ 96,890	\$ 180,000	\$ 171,000	\$ 171,000
Total Expenditures as a percent of Total				
Operating Budget	0.04%	0.08%	0.08%	0.08%

PUBLIC LIBRARY

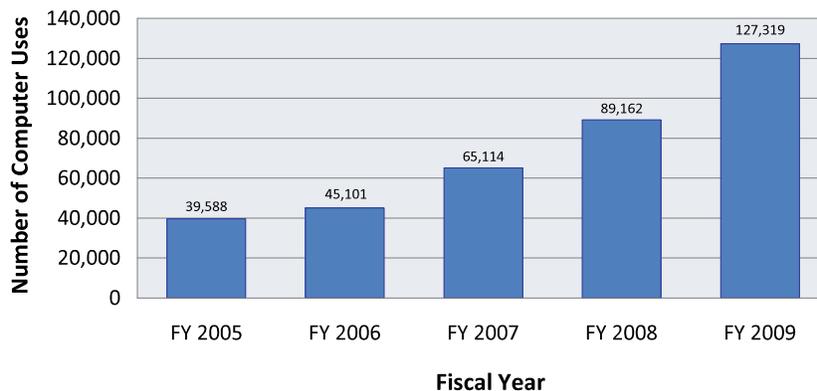
The Calvert Library provides people of all ages with information resources they need for personal growth and development, promotes reading, provides timely, accurate responses to questions, provides guidance and training on locating information using a variety of technologies and serves as a community gathering place that reflects the community's culture.

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Public Library				
Operating	\$ 3,607,866	\$ 3,660,435	\$ 3,663,585	\$ 3,663,722
Total	\$ 3,607,866	\$ 3,660,435	\$ 3,663,585	\$ 3,663,722
Total Expenditures as a percent of Total Operating Budget	1.65%	1.63%	1.62%	1.63%

Over 1 Million Circulation, Increase of 7.7%!



43% Increase in Computer Use in 1 year



*Calvert Library
Prince Frederick, Maryland*



STATE AGENCIES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Health Agencies				
Salaries	\$ -	\$ 32,500	\$ 32,500	\$ 32,500
Total	\$ -	\$ 32,500	\$ 32,500	\$ 32,500
Total Expenditures as a percent of Total Operating Budget	0.00%	0.01%	0.01%	0.01%
Department of Social Services				
Operating	\$ 63,959	\$ 64,982	\$ 64,982	\$ 64,982
Total	\$ 63,959	\$ 64,982	\$ 64,982	\$ 64,982
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
Liquor Board				
Salaries	\$ 13,000	\$ 14,220	\$ 14,220	\$ 14,220
Operating	584	700	700	700
Contracted Services	4,875	5,000	5,000	5,000
Total	\$ 18,459	\$ 19,920	\$ 19,920	\$ 19,920
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Election Board				
Salaries	\$ 305,035	\$ 288,625	\$ 318,287	\$ 319,685
Operating	50,243	65,643	80,050	80,050
Contracted Services	72,205	188,969	150,600	150,600
Election Judges	38,585	-	87,400	87,400
Capital Outlay	156	-	10,840	10,840
Total	\$ 466,224	\$ 543,237	\$ 647,177	\$ 648,575
Total Expenditures as a percent of Total Operating Budget	0.21%	0.24%	0.29%	0.29%
Co-op Extension Service				
Operating	\$ 88,385	\$ 84,580	\$ 84,330	\$ 84,330
Contracted Services	-	5,650	2,400	2,400
Total	\$ 88,385	\$ 90,230	\$ 86,730	\$ 86,730
Total Expenditures as a percent of Total Operating Budget	0.04%	0.04%	0.04%	0.04%
Soil Conservation District				
Salaries	\$ 256,593	\$ 288,670	\$ 288,670	\$ 290,114
Operating	3,601	3,835	3,643	3,643
Total	\$ 260,194	\$ 292,505	\$ 292,313	\$ 293,757
Total Expenditures as a percent of Total Operating Budget	0.12%	0.13%	0.13%	0.13%

INDEPENDENT BOARDS

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Board of Appeals				
Salaries	\$ 120,657	\$ 121,794	\$ 123,794	\$ 124,413
Operating	7,685	15,624	15,400	15,400
Contracted Services	15,825	24,000	24,000	24,000
Honorarium	23,700	32,000	27,000	27,000
Capital Outlay	-	-	1,560	-
Total	\$ 167,867	\$ 193,418	\$ 191,754	\$ 190,813
Total Expenditures as a percent of Total Operating Budget	0.08%	0.09%	0.08%	0.08%
Housing Authority				
Salaries	\$ 827,920	\$ 853,543	\$ 852,998	\$ 857,263
Total	\$ 827,920	\$ 853,543	\$ 852,998	\$ 857,263
Total Expenditures as a percent of Total Operating Budget	0.38%	0.38%	0.38%	0.38%
Forestry Service				
Operating	\$ 23,245	\$ 23,245	\$ 22,083	\$ 22,083
Total	\$ 23,245	\$ 23,245	\$ 22,083	\$ 22,083
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%

COMMITTEES & COMMISSIONS

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Ethics Commission				
Operating	\$ 59	\$ 500	\$ 475	\$ 475
Total	\$ 59	\$ 500	\$ 475	\$ 475
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Environmental Commission				
Salaries	\$ 3,612	\$ 2,217	\$ 2,217	\$ 2,228
Operating	-	1,300	1,235	1,235
Contracted Services	-	550	523	523
Total	\$ 3,612	\$ 4,067	\$ 3,975	\$ 3,986
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Historic District Commission				
Salaries	\$ 4,589	\$ 4,599	\$ 4,599	\$ 4,622
Operating	2,277	4,900	4,093	4,093
Contracted Services	5,740	6,645	6,645	6,645
Total	\$ 12,606	\$ 16,144	\$ 15,337	\$ 15,360
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Planning Commission				
Salaries	\$ 662,360	\$ 661,169	\$ 661,890	\$ 665,131
Operating	83,640	21,170	27,500	27,500
Contracted Services	35,520	68,500	57,500	57,500
Honorarium	-	79,075	72,000	72,000
Capital Outlay	-	-	-	-
Total	\$ 781,520	\$ 829,914	\$ 818,890	\$ 822,131
Total Expenditures as a percent of Total Operating Budget	0.36%	0.37%	0.36%	0.37%
Commission for Women				
Operating	\$ 4,333	\$ 4,341	\$ 4,100	\$ 4,100
Total	\$ 4,333	\$ 4,341	\$ 4,100	\$ 4,100
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

NON-COUNTY AGENCIES

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Non-County Agencies				
African American Family Day	\$ 2,100	\$ 2,100	\$ 1,995	\$ 1,995
Agriculture Committee	1,767	2,500	2,375	2,375
Angels Watch Regional Shelter	12,428	12,428	-	-
Anmarie Garden	305,000	305,000	289,750	289,750
ARC of Southern Maryland	332,222	332,222	332,222	332,222
Arts Council of Calvert County	10,670	10,670	10,137	10,137
Calvert County Literacy Council	16,735	16,735	15,898	15,898
Calvert Hospice	16,393	16,393	15,573	15,573
Children's Day - Jefferson Patterson Park	3,459	3,492	3,317	3,317
Christmas in April	11,640	11,640	11,058	11,058
ECHO House	30,000	30,000	70,660	70,660
Employees' Recognition Committee	8,299	8,907	8,462	8,462
Employees' Represent. Committee	31	400	380	380
Fair Board	36,000	36,000	34,500	34,200
Farmer's Market Association	2,877	3,000	2,850	2,850
Heritage Committee	3,113	3,110	2,955	2,955
Historical Society	23,848	23,848	22,656	22,656
Jefferson Patterson Park	60,000	60,000	57,000	57,000
Patuxent River Appreciation Day	12,532	16,000	15,200	15,200
Southern MD Center for Family Advocacy	39,781	39,781	37,792	37,792
Southern MD Child Care Resource	9,942	9,942	9,445	9,445
Southern MD Higher Education Center	35,000	35,000	33,250	33,250
Southern MD Resource Cons/Devel.	8,650	8,650	8,218	8,218
Solomons Annual Events	10,681	10,670	10,137	10,137
St. Mary's College	6,000	6,000	6,000	6,000
Town Center Garden Club	400	400	380	380
Tri County Alternatives for Youth	26,359	21,873	-	-
Tri County Community Action	18,448	-	-	-
Tri County Council	94,200	94,200	89,490	89,490
Tri County Youth Services Bureau	21,873	26,359	20,000	20,000
Washington Ear	600	600	600	600
Total	\$ 1,161,048	\$ 1,147,920	\$ 1,112,300	\$ 1,112,000
Total Expenditures as a percent of Total Operating Budget	0.53%	0.51%	0.49%	0.49%

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MISCELLANEOUS



Maryland Blue Crabs

PENSION CONTRIBUTIONS

INSURANCE

OTHER FINANCING USES

CONTINGENCY

DEBT SERVICE

PENSIONS AND INSURANCE

The County contributes to four pension plans: the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees' Retirement Plan (this plan is closed to new employees), the Calvert County Employees Retirement Savings Plan (a 401A plan to which the County contributes 5% of eligible employees salary) and the Volunteer Fire Departments' and Rescue Squads' Retirement Plan. In addition to pension benefits, the County contributes to employees' health insurance benefits as well as the required employer related benefits, such as worker's compensation, unemployment insurance and social security. Employee benefits are administered by the Department of Finance and Budget.

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Pension Contributions				
Total	\$ 6,611,363	\$ 9,427,773	\$ 10,015,100	\$ 10,015,100
Total Expenditures as a percent of Total Operating Budget	3.02%	4.19%	4.42%	4.45%
Worker's Compensation				
Total	\$ 1,290,693	\$ 1,658,504	\$ 1,755,542	\$ 1,755,542
Total Expenditures as a percent of Total Operating Budget	0.59%	0.74%	0.78%	0.78%
Health Insurance				
Total	\$ 5,046,558	\$ 6,821,061	\$ 7,588,709	\$ 7,588,709
Total Expenditures as a percent of Total Operating Budget	2.31%	3.03%	3.35%	3.37%
Other Post Employee Benefits (OPEB)				
Total	\$ 6,000,000	\$ 2,000,000	\$ 3,000,000	\$ 3,000,000
Total Expenditures as a percent of Total Operating Budget	2.74%	0.89%	1.32%	1.33%
General Insurance				
Total	\$ 932,047	\$ 819,854	\$ 726,781	\$ 726,781
Total Expenditures as a percent of Total Operating Budget	0.43%	0.36%	0.32%	0.32%

OTHER FINANCING USES

This section details the general funds committed to expenditures reflected in other funds. For example, the transfer to capital projects fund of \$2.5 million is the amount of general fund monies allocated to “pay-go” capital improvement costs included in that fund. Please see the Capital Improvements Fund.

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Transfers				
To Capital Projects Fund	\$ 2,808,566	\$ 470,748	\$ 1,602,000	\$ 1,602,000
To Land Preservation Fund	607,000	607,000	607,000	607,000
To Solid Waste & Recycling Fund	64,000	30,000	30,000	30,000
To Affordable Housing Fund	55,342	-	-	-
To Grants Fund	1,796,406	2,044,723	1,818,097	1,804,587
To Parks & Recreation Self Sustaining	173,921	207,408	294,823	294,823
To Golf Course	3,650,000	200,000	190,000	190,000
To Economic Development Incentive Fund	-	-	-	-
Total	\$ 9,155,235	\$ 3,559,879	\$ 4,541,920	\$ 4,528,410
Total Expenditures as a percent of Total Operating Budget	4.19%	1.58%	2.01%	2.01%

CONTINGENCY

This section shows the funding allotted to the Commissioners’ contingency accounts: \$400,000 for general contingencies, \$100,000 for fuel contingency, and \$100,000 for the Fire and Rescue contingency. These funds are used at the discretion of the Board of County Commissioners for unforeseen circumstances that may arise during the year.

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Contingency				
Contingency Reserve	\$ -	\$ 600,000	\$ 600,000	\$ 600,000
Total	\$ -	\$ 600,000	\$ 600,000	\$ 600,000
Total Expenditures as a percent of Total Operating Budget	0.00%	0.27%	0.26%	0.27%

DEBT SERVICE

This section reflects the annual debt service, principal and interest payments required on the County’s long-term debt.

Expenditures	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Debt Service				
Principal	\$ 11,513,920	\$ 11,921,353	\$ 12,617,499	\$ 12,617,499
Interest	4,807,328	5,268,808	5,024,423	5,024,423
Total	\$ 16,321,248	\$ 17,190,161	\$ 17,641,922	\$ 17,641,922
Total Expenditures as a percent of Total Operating Budget	7.46%	7.64%	7.79%	7.84%

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Operating and Maintaining Calvert County's Public Water and Sewer Systems

WATER & SEWER

*Solomons Standpipe and
Lusby Water Pumping Station*



Patuxent Business Park Tower



Summit/Highlands Water Tower



*Dares Beach Road Sewer Line
Replacement*

WATER & SEWER

DEPARTMENT DESCRIPTION

Providing all customers with the highest quality water (healthy, safe and clean) and service (reliable, responsive, timely and efficient), 24 hours a day, at the most cost effective and reasonable price. The Division of Water and Sewer currently serves approximately 5,000 County customers. The Division is responsible for the operation and maintenance of 21 water supply systems, 11 sewer systems and 9 wastewater treatment plants. Environmental monitoring and regulatory compliance are critical components of the operations.

DEPARTMENT OBJECTIVES

- ◆ Continue work on metering program for all systems, including installation of new meters for un-metered systems and replacement of broken meters.
- ◆ Manage all operations and programs to maintain compliance with all federal and state requirements.
- ◆ Increase water and sewer revenues to bring them in line with related costs, following the adopted seven year rate adjustment plan.
- ◆ Review other fee structures as needed to cover costs in those areas.
- ◆ Work toward increased customer satisfaction by providing alternative payment methods such as credit card and electronic payments.
- ◆ Continue to improve and maintain facilities in accordance with the capital budget.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011
Total water flow (1,000 gallon increments)	487,350	451,211	473,772	497,460
Total sewer flow (1,000 gallon increments)	658,169	529,540	556,017	583,818
Total number of customers with water-only service	1,664	1,669	1,674	1,678
Total number of customers with sewer-only service	433	448	456	456
Total number of customers with both water and sewer service	2,649	2,869	2,892	2,914
Total number of bulk water and septage service	53	51	54	56
Program/Service Outcomes: (based on objectives)				
	Actual Calendar 2008	Actual Calendar 2009	Actual Calendar 2010	Projected Calendar 2011
Number of water systems on new base plus variable rates	7	12	13	13
Number of sewer systems on new base plus variable rates	4	5	5	5

WATER & SEWER FUND

Total Water and Sewer Fund				
	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Revenue				
Charges for Services	\$ 4,267,452	\$ 5,186,364	\$ 5,408,214	\$ 5,427,537
Other Revenue	1,221,345	1,412,042	1,413,132	1,346,799
Capital Connections - Current	1,236,123	504,000	450,600	450,600
Capital Contributions	250,750	-	-	228,083
Use of Operating Fund Balance*	-	553,147	363,856	651,254
Total Revenue	\$ 6,975,670	\$ 7,655,553	\$ 7,635,802	\$ 8,104,273
Expenditures				
Salaries	\$ 1,578,540	\$ 1,697,999	\$ 1,726,753	\$ 1,739,127
Operating	2,811,527	3,222,668	3,512,836	3,585,129
Capital Outlay	159,747	428,774	316,896	393,525
Debt Service	24,706	1,292,096	1,115,503	1,352,791
Intrasystem Allocation	760,792	846,324	905,129	887,009
Depreciation	1,808,729	-	-	-
Reserve for Capital Expense	-	167,692	61,685	146,692
Total Expenditures	\$ 7,144,041	\$ 7,655,553	\$ 7,638,802	\$ 8,104,273
*Source of funding will be an operating loan from the general fund Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Water & Sewer Fund					
STAFFING	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	2011 Commissioners Budget
Utilities Bureau Chief	30	0.7	0.7	0.0	0.0
Division Chief	28	0.0	0.0	1.0	1.0
Engineer	27	0.0	0.0	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Area Supervisor	24	3.0	3.0	3.0	3.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	4.0	4.0	4.0	4.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Data Manager	22	1.0	1.0	0.0	0.0
Master Electrician	22	0.0	1.0	1.0	1.0
Plant Supervisor I	21	2.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	8.0	8.0	7.0	7.0
Maintenance Technician	19	2.0	2.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Maintenance Trainee	15	0.0	0.0	1.0	1.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	6.0	5.0	6.0	6.0
TOTAL		33.0	33.0	33.0	33.0



*Tobacco Ridge Sewage Treatment Plant
Prince Frederick, Maryland*

Water Systems				
	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Revenue				
Charges for Services	\$ 1,483,643	\$ 1,760,514	\$ 1,727,194	\$ 1,727,194
Other Revenue	192,760	171,584	179,684	179,684
Capital Connections - Current	512,995	180,000	159,000	159,000
Capital Contributions	250,750	-	-	-
Use of Operating Fund Balance	-	174,770	-	211,346
Total Revenue	\$ 2,440,148	\$ 2,286,868	\$ 2,065,878	\$ 2,277,224
Expenditures				
Salaries	\$ 434,398	\$ 454,784	448,132	453,751
Operating	661,318	875,836	881,465	923,915
Capital Outlay	97,114	300,260	176,396	261,025
Debt Service	24,706	52,413	43,208	52,413
Intrasystem Allocation	403,920	435,883	454,992	439,428
Depreciation	702,376	-	-	-
Reserve for Capital Expense	-	167,692	61,685	146,692
Total Expenditures	\$ 2,323,832	\$ 2,286,868	\$ 2,065,878	\$ 2,277,224
Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Sewer Systems				
	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Revenue				
Charges for Services	\$ 2,185,715	\$ 2,776,457	\$ 2,955,406	\$ 2,954,404
Other Revenue	257,948	394,133	287,318	280,108
Capital Connections - Current	723,128	324,000	291,600	291,600
Capital Contributions	-	-	-	228,083
Use of Operating Fund Balance	-	378,377	363,856	439,908
Total Revenue	\$ 3,166,791	\$ 3,872,967	\$ 3,898,180	\$ 4,194,103
Expenditures				
Salaries	\$ 467,603	\$ 542,327	\$ 542,668	\$ 548,759
Operating	1,623,896	1,738,705	1,887,761	1,937,395
Capital Outlay	47,569	84,229	106,500	128,500
Debt Service	-	1,239,683	1,072,295	1,300,378
Intrasystem Allocation	223,772	268,023	288,956	279,071
Depreciation	1,088,638	-	-	-
Reserve for Capital Expense	-	-	-	-
Total Expenditures	\$ 3,451,478	\$ 3,872,967	\$ 3,898,180	\$ 4,194,103
Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				



*Solomons Wastewater Treatment
Sequential Batch Reactors*

Contracted Systems				
<i>Chesapeake Beach WWTP, Huntingtown HS WWTP, Northern HS WWTP, Tapestry North Water & Sewer</i>				
	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Revenue				
Charges for Services	\$ 598,094	\$ 649,393	\$ 725,614	\$ 745,939
Other Revenue	-	-	-	-
Capital Connections - Current	-	-	-	-
Capital Contributions	-	-	-	-
Use of Operating Fund Balance	-	-	-	-
Total Revenue	\$ 598,094	\$ 649,393	\$ 725,614	\$ 745,939
Expenditures				
Salaries	\$ 205,679	\$ 214,845	\$ 217,626	\$ 218,714
Operating	259,315	288,730	345,407	357,315
Capital Outlay	-	3,400	1,400	1,400
Debt Service	-	-	-	-
Intrasystem Allocation	133,100	142,418	161,181	168,510
Depreciation	-	-	-	-
Reserve for Capital Expense	-	-	-	-
Total Expenditures	\$ 598,094	\$ 649,393	\$ 725,614	\$ 745,939

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Administration, Lab & System Maintenance				
	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Revenue				
Charges for Services	\$ -	\$ -	\$ -	\$ -
Other Revenue	770,637	846,325	946,130	887,007
Capital Connections - Current	-	-	-	-
Capital Contributions	-	-	-	-
Use of Operating Fund Balance	-	-	-	-
Total Revenue	\$ 770,637	\$ 846,325	\$ 946,130	\$ 887,007
Expenditures				
Salaries	\$ 470,860	\$ 486,043	\$ 518,327	\$ 517,903
Operating	266,998	319,397	398,203	366,504
Capital Outlay	15,064	40,885	32,600	2,600
Debt Service	-	-	-	-
Intrasystem Allocation	-	-	-	-
Depreciation	17,715	-	-	-
Reserve for Capital Expense	-	-	-	-
Total Expenditures	\$ 770,637	\$ 846,325	\$ 949,130	\$ 887,007

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.



*Industrial Park Water Tower
Prince Frederick, Maryland*

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Managing Calvert County's Solid Waste Activities

SOLID WASTE

Oil Recycling



Landfill Administration Building



Transfer Station at Appeal



Commingled Recycling Boxes

SOLID WASTE

DEPARTMENT DESCRIPTION

Providing all customers with efficient, reliable, and safe management of Calvert County's solid waste activities. Management activities include the operation of six resident convenience centers, recycling activities, a bulk pick-up program, and environmental monitoring. Additionally, the Division oversees the County's waste transfer to an out-of-state facility and maintains an active landfill at the County's Appeal site. The Division is also responsible for ensuring compliance with federal and state disposal and environmental laws and regulations.

DEPARTMENT OBJECTIVES

- ◆ Continue work on the relocation/construction of convenience centers.
- ◆ Continue the program to assess and improve the physical condition and safety of the Appeal Landfill facilities and the customer convenience centers.
- ◆ Continue to seek new and more profitable methods of handling recycling by local businesses and county residents.
- ◆ Study ways to increase the recycling rate for Calvert County.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)										
Please note: The information below includes collections from commercial entities and residents accepted at our customer convenience centers only, and such, does not represent the county as a whole.										
Total Trash handled/transferred through the county's convenience centers:						Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011	
Total number of tons of refuse and recycling processed and transferred						147,680	139,584	142,376	145,223	
Total number of tons of material collected						148,767	141,264	144,089	146,971	
Total by Compactor Site (in tons)	Calendar Year 2008 (actual)			Calendar Year 2009 (actual)			Calendar Year 2010 (projected)			
	Trash	Recycling*	Diversion Rate	Trash	Recycling*	Diversion Rate	Trash	Recycling*	Diversion Rate	
Appeal	3,738	396	10%	3,402	396	10%	3,425	400	10%	
Ball Road	3,062	661	18%	3,042	615	17%	3,100	650	17%	
Barstow	2,051	511	20%	2,108	491	19%	2,150	500	19%	
Huntingtown	1,731	526	23%	1,699	497	23%	1,750	500	22%	
Lusby	3,819	472	11%	3,660	434	11%	3,700	450	11%	
Mt. Hope	4,974	1,187	19%	4,888	1,102	18%	5,000	1,100	18%	
Plum Point	2,736	607	18%	2,574	559	18%	2,600	600	19%	
Total	22,111	4,360	16%	21,373	4,094	16%	21,725	4,200	16%	
Program/Service Outcomes: (based on objectives)										
Design of convenience centers and landfill improvements						Actual FY2008	Actual FY2009	Projected FY2010	Projected FY2011	
Construction of convenience centers and landfill improvements						0	0	2	2	
Recycling contracts rebid for increased revenue						1	5	1	1	

*Recycled materials include paper, glass, plastic, and metal

SOLID WASTE FUND

Solid Waste Fund	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Charges for Services	\$ 11,203,257	\$ 12,646,022	\$ 10,681,588	\$ 10,681,588
Other Revenue	134,974	163,760	83,760	83,760
Use of Equipment Reserve Prior Yr			219,837	321,576
Use of Fund Balance	-	82,647	-	-
Total Revenue	\$ 11,338,231	\$ 12,892,429	\$ 10,985,185	\$ 11,086,924
Expenditures				
Salaries	\$ 1,610,972	\$ 1,697,637	\$ 1,664,766	\$ 1,697,062
Operating	8,624,515	10,293,208	8,195,823	8,328,293
Capital Outlay	45,460	444,444	584,000	534,000
Debt Service	47,614	457,140	405,596	432,569
Depreciation	519,991	-	-	-
Equipment Reserve	-	-	135,000	95,000
Total Expenditures	\$ 10,848,552	\$ 12,892,429	\$ 10,985,185	\$ 11,086,924

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Solid Waste Fund					
STAFFING	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	2011 Commissioners Budget
Utilites Bureau Chief	30	0.3	0.3	0.0	0.0
Engineer	27	0.0	0.0	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Recycling Coordinator	24	1.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Office Specialist II	18	1.0	1.0	1.0	1.0
Landfill Equipment Operator II	18	1.0	0.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Landfill Equipment Operator I	17	0.0	1.0	0.0	0.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	4.0	4.0	4.0	4.0
Compactor Operator	13	15.8	16.8	16.3	16.3
Compactor Operator Asst.	11	0.0	0.0	0.0	0.0
Landfill Attendant	11	0.0	0.0	0.5	0.5
TOTAL		37.8	38.8	38.8	38.8



Commingled Recycling



Citizen Convenience Center



Collection Box

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Operating Calvert County's Public Golf Course

GOLF COURSE



Chesapeake Hills Golf Course

GOLF COURSE

DEPARTMENT DESCRIPTION

The Chesapeake Hills Golf Course, operated by the Calvert County Division of Parks and Recreation, is located in Lusby Maryland. The course includes an 18-hole golf course, driving range and clubhouse facility. The golf course operates as an enterprise fund, via funds generated from user fees.

DEPARTMENT OBJECTIVES

- ◆ Implement improvements as authorized by the Board of County Commissioners
- ◆ Operate the Golf Course as a self-sustaining operation

PERFORMANCE MEASURES

The first year of the County operation was not completed prior to the preparation of the budget document, therefore there is no historical data to establish performance measures.

Golf Course Fund				
	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Revenue				
Charges for Services	\$ -	\$ 681,109	\$ 704,970	\$ 707,376
Other Revenue	64,860	161,722	168,200	168,200
General Fund Revenue	3,886,000	200,000	190,000	190,000
Total Revenue	\$ 3,950,860	\$ 1,042,831	\$ 1,063,170	\$ 1,065,576
Expenditures				
Salaries	\$ 12,720	\$ 374,308	\$ 374,308	\$ 376,180
Operating	237,561	607,187	626,026	626,560
Capital Outlay	41,968	-	-	-
Debt Service	-	-	-	-
Depreciation	-	-	-	-
Surplus and Contingency Fees	-	61,336	62,836	62,836
Total Expenditures	\$ 292,249	\$ 1,042,831	\$ 1,063,170	\$ 1,065,576

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Chesapeake Hills Golf Course					
STAFFING	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	2011 Commissioners Budget
General Manager	26	0.0	1.0	1.0	1.0
Superintendent	24	0.0	1.0	1.0	1.0
Mechanic	18	0.0	1.0	1.0	1.0
Lead Worker	16	0.0	1.0	1.0	1.0
Club House Manager	16	0.0	1.0	1.0	1.0
Groundskeeper (Seasonal)	n/a	0.0	1.4	1.4	1.4
Pro Shop Attendant (Seasonal)	n/a	0.0	0.8	0.8	0.8
Starter (Seasonal)	n/a	0.0	0.8	0.8	0.8
Cart Person (Seasonal)	n/a	0.0	0.8	0.8	0.8
Beverage Cart Person (Seasonal)	n/a	0.0	0.8	0.8	0.8
Bartender (Seasonal)	n/a	0.0	0.8	0.8	0.8
Cook (Seasonal)	n/a	0.0	0.5	0.5	0.5
TOTAL		0.0	10.9	10.9	10.9



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GRANTS

Utilizing Federal and State funds to enhance Local Government's ability to respond to citizen's needs and implement special programs.

Emergency Services



Public Transportation



Senior Programs



Community Outreach



GENERAL GOVERNMENT
GENERAL SERVICES
HUMAN SERVICES
PUBLIC SAFETY

GRANTS FUND

REVENUE

SOURCES

Total

\$6,657,612

Federal

\$2,498,267

State

\$1,950,780

Fees

\$394,688

Other

\$9,290

County

\$1,804,587

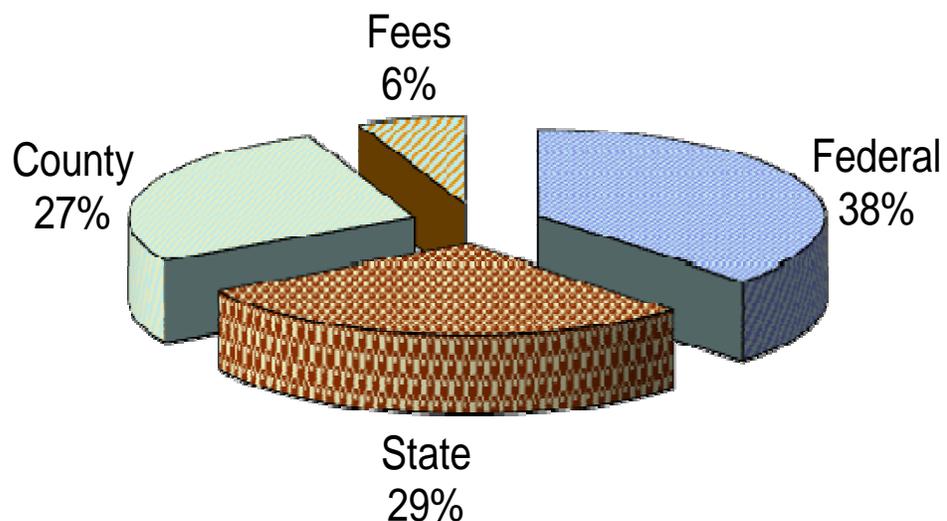
OVERVIEW

This fund is comprised of special projects supported in full or in part by state and/or federal dollars granted with specific criteria for how the funding may be used. In many cases, the county must also provide a match to support these projects.

In most cases, grants are awarded on a competitive basis. Determining factors in competition for grant dollars include need, the quality and creativity of the project proposed, and how well the project meets the criteria for which the grant was created.

Once awarded, grants generally come with specific requirements. Grant funded programs must adhere to strict financial requirements and must be monitored for effectiveness. Additionally, a separate audit of federal grants is required each year.

In Calvert County, grant funding helps the local government address a variety of needs. Due to the competitive nature of grants, budgets for each of the proposed projects listed in this document should be considered preliminary. Budgets for grant programs are not finalized until state or federal funds have actually been awarded. Typically, these awards are not made until after the beginning of the county's fiscal year in July.



SCHEDULE OF REVENUES

<u>Federal Grant Revenue</u>	<u>FY 2009 Actual</u>	<u>FY 2010 Adopted</u>	<u>FY 2011 Proposed</u>
Domestic Master Grant	\$ 81,663	\$ 88,567	\$ 91,240
SA Non Support Grant	210,473	268,821	269,405
Critical Area Grant	25,000	36,578	11,000
Coastal Communities Initiative Grant	29,766	-	-
Flood Mitigation Assistance Grant	31,732	-	-
Sheriff Child Support Enforcement	290,994	301,680	309,210
Bullet Proof Vests	17,001	17,325	18,050
Justice Assistance Grant	4,640	86,378	21,000
Gang Intelligence Network	46,681	-	-
High Intensity Drug Trafficking Area Grant	7,148	7,500	7,500
COPS Mobile Command Unit	930	-	-
Byrne Memorial Grant - MDTs	29,161	-	-
Byrne Memorial Grant - CCTV/Cameras	39,600	-	-
Domestic Violence Unit	11,206	14,000	14,000
Anti-Gang Strategy Grant	35,200	-	-
Sex Offender Compliance Grant	9,727	30,393	13,242
Homeland Security	538,051	251,201	206,000
Emergency Planner	46,605	67,000	70,000
House Elevation Project Grant	27,538	-	-
Emergency Food Assistance	9,043	10,000	10,000
Transportation Grants	222,406	381,881	825,947
Highway Safety	109,052	127,417	127,417
CLG Tenant	17,850	-	-
Emergency Shelter Grant	31,220	37,800	34,000
HUD Supportive Housing	18,252	18,252	18,252
Outpatient Substance Abuse	208,408	210,381	195,748
Senior Health Insurance	20,504	6,561	6,865
Title III B	36,897	40,490	45,080
Title III C-1	78,123	73,304	82,598
Title III C-2	49,828	44,301	46,043
Ombudsman	8,145	4,496	8,050
Medicaid Waiver	40,779	43,919	36,899
Title III D	8,914	9,000	9,000
Title III E	25,105	22,408	21,721
Library Ready 2 Learn	12,135	-	-
Library Staff Development	10,500	10,500	-
Total Federal Grant Revenue	\$ 2,390,276	\$ 2,210,153	\$ 2,498,267

SCHEDULE OF REVENUES CONTINUED

<u>State Grant Revenue</u>	<u>FY 2009 Actual</u>	<u>FY 2010 Adopted</u>	<u>FY 2011 Proposed</u>
Family Services Grant	\$ 184,945	\$ 243,673	\$ 198,320
Bar Library Grant	20,000	-	-
Drug Court	74,731	-	-
SA Community Service Caseworker	41,132	8,871	8,871
Juvenile Drug Court	1,249		
MVOC Grant	-	-	35,000
Bay Restoration Fund Grant	700,683	896,035	995,000
Juvenile Transportation	28,439	45,000	45,000
School Bus Safety	1,334	5,000	35,000
Motor Carrier Safety Grant	368	-	10,000
VAWA FY11	-	-	48,140
Tobacco Use Prevention	11,943	11,428	-
EMD Training Grant	1,920	1,200	2,200
Johnson Grass Program	-	2,376	-
Camp Calvert (Special Education Program)	8,654	5,880	5,880
MTDB Marketing Grant	36,807	36,732	30,600
Farmers Marketing Grant	1,500	-	-
Mini Grant - Brochures	1,000	-	-
Marley Run Grant	2,638	-	-
Transportation Grants	240,539	236,385	256,591
Emergency & Transitional Housing Grant	32,782	32,782	29,504
SMP Grant	7,500	10,000	-
Senior Nutrition	14,606	14,606	14,606
Senior I&A	4,372	4,602	4,372
DDA Grant	49,026	54,690	59,398
Senior Care Grant	101,871	104,581	103,142
Senior Health Insurance	2,601	6,144	6,164
Guardianship	7,500	7,500	7,500
Sheltered Housing	8,580	8,580	9,245
Information Technology Grant	1,441	1,441	-
Ombudsman	13,741	16,895	16,247
Medicaid Waiver	30,000	30,362	30,000
Total State Grant Revenue	\$ 1,631,901	\$ 1,784,763	\$ 1,950,780

GRANTS FUND
REVENUES

<u>Charges for Services</u>	<u>FY 2009 Actual</u>	<u>FY 2010 Adopted</u>	<u>FY 2011 Proposed</u>
Family Service Evaluations/Screening	3,864	-	-
Non-Support Lab Fees	7,813	-	-
Transportation Contracts and Fees	180,867	175,316	149,000
Substance Abuse Client Fees	114,023	111,000	124,650
DDA Program Fees	-	7,000	5,500
OOA Transportation Contributions	1,457	2,232	1,300
OOA Meal Contributions	51,305	52,100	52,800
Meals on Wheels Contributions	60,285	53,936	61,438
Total Charges for Services	\$ 419,614	\$ 401,584	\$ 394,688
 <u>Other Revenue Sources</u>			
Coastal Communities - Critical Area Fees	18,381	-	-
Library Gates Grant	7,770	-	-
Johnson Grass Private Payments	-	2,512	-
Project Lifesaver	-	1,000	5,000
LGIT Training Grant	990		
LGIT CALEA Grant	2,433	4,290	4,290
Transfer from General Fund	1,796,406	2,044,723	1,804,587
Total Other Revenue Sources	\$ 1,825,979	\$ 2,052,525	\$ 1,813,877
 Total Grants Fund Revenue	 <u>\$ 6,267,770</u>	 <u>\$ 6,449,025</u>	 <u>\$ 6,657,612</u>

PROGRAM AREAS

EXPENDITURES

TOTAL

\$6,657,612

HUMAN SERVICES

\$3,704,779

Substance Abuse

\$1,078,628

Office on Aging

\$725,906

Community Resources

\$219,173

Transportation

\$1,681,072

GENERAL GOVERNMENT

\$1,908,706

Circuit Court

\$345,480

State's Attorney

\$526,626

Planning & Zoning

\$1,006,000

Economic Development

\$30,600

PUBLIC SAFETY

\$1,027,243

Sheriff

\$749,043

Advanced Life Support

\$2,200

Emergency Management

\$276,000

GENERAL SERVICES

\$16,884

Parks & Recreation

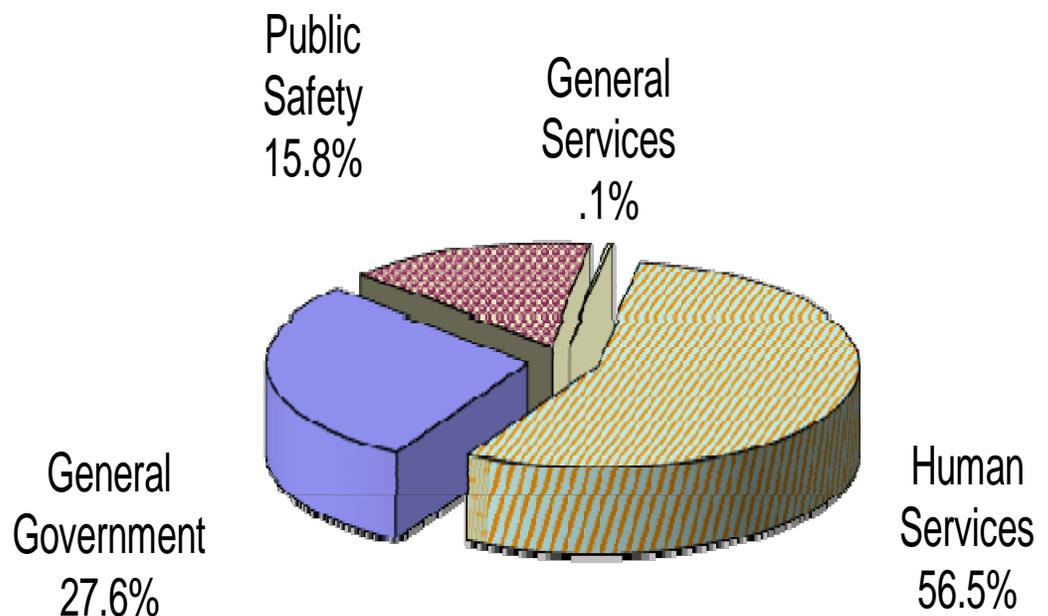
\$16,884

More than half of the grant funds included in the proposed FY 2011 budget will be devoted to human services including public transportation, programs for senior citizens, the homeless, those in need of emergency food and shelter, and substance abuse treatment.

Grant funds are proposed for general government to fund family services programs in Circuit Court, child support prosecution, marketing activities to enhance economic development, and programs to protect the critical area surrounding the Chesapeake Bay.

Public safety also benefits from grant funds in this budget. Grant dollars are used for such programs as child support enforcement, transportation of juvenile offenders, training of emergency services personnel, and to provide protection for police officers.

Grant funding used in the Department of General Services help support summer special education programs through the county's Parks and Recreation Division.



GRANT PROGRAMS

<u>General Government</u>	FY 2009 Actual	FY 2010 Adopted	FY 2011 Proposed
Family Services Grant	\$ 188,809	\$ 243,673	\$ 198,320
Domestic Master Grant	150,046	142,390	147,160
Bar Library Grant	20,000	-	-
SA Non-Support Grant	360,859	433,583	434,525
Drug Court	74,731	-	-
SA Community Service Caseworker	41,132	8,871	8,871
Juvenile Drug Court	1,249	-	-
MVOC Grant	-	-	83,230
Critical Area Grant	25,000	36,578	11,000
Bay Restoration Fund Grant	700,683	896,035	995,000
Coastal Communities Initiative Grant	48,147	-	-
CLG Tenant	17,850	-	-
Flood Mitigation Assistance Grant	31,732	-	-
Marley Run Grant	2,638	-	-
Mini Grant - Brochures	1,940	-	-
Farmers Marketing Grant	1,500	-	-
MTDB Marketing Grant	<u>36,807</u>	<u>36,732</u>	<u>30,600</u>
Total General Government	\$ 1,703,121	\$ 1,797,862	\$ 1,908,706
 <u>General Services</u>			
Johnson Grass	-	6,688	-
Camp Calvert (Special Education Grant)	<u>19,658</u>	<u>16,884</u>	<u>16,884</u>
Total General Services	\$ 19,658	\$ 23,572	\$ 16,884

GRANT PROGRAMS CONTINUED

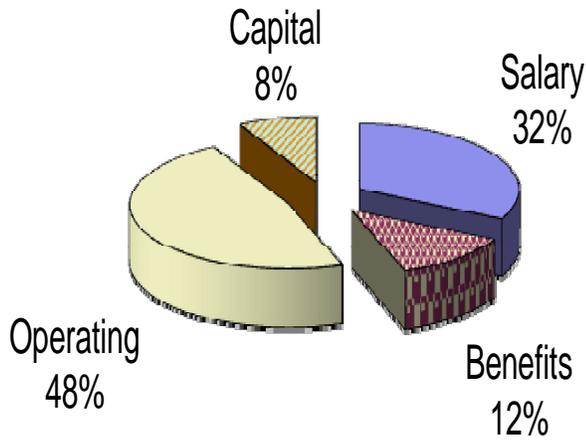
<u>Human Services</u>	<u>FY 2009 Actual</u>	<u>FY 2010 Adopted</u>	<u>FY 2011 Proposed</u>
Emerg. Food Assistance	9,043	10,000	10,000
Emergency and Transitional Housing Grant	32,782	32,782	29,504
Highway Safety	109,052	127,417	127,417
Emergency Shelter Grant	31,220	37,800	34,000
Adult Daycare	-	-	-
HUD Supportive Housing	18,252	18,252	18,252
Transportation Grants	1,093,532	1,311,483	1,681,072
Outpatient Substance Abuse	1,020,245	1,094,839	1,018,166
JSAP	58,702	63,644	60,462
Senior Nutrition	36,474	36,474	36,474
I&A Grant	4,372	4,602	4,372
DDA Grant	49,026	61,690	64,898
Senior Care Grant	101,871	104,581	103,142
Senior Health Insurance Grant	23,105	12,705	13,029
SMP Grant	7,500	10,000	-
Guardianship	7,500	7,500	7,500
Sheltered Housing	8,580	8,580	9,245
Information Technology Grant	1,441	1,441	-
Title III B	38,354	42,722	46,380
Title III C-1	215,853	187,836	197,830
Title III C-2	117,877	105,942	116,119
Ombudsman	21,886	21,391	24,297
Medicaid Waiver	70,779	74,281	66,899
Title III D	8,914	9,000	9,000
Title III E	25,105	22,408	21,721
Project Lifesaver	-	1,000	5,000
Library Ready 2 Learn	12,135		
Library Gates Grant	7,770		
Library Staff Development	10,500	10,500	-
Total Human Services	\$ 3,141,869	\$ 3,418,870	\$ 3,704,779

GRANTS FUND
EXPENDITURES

<u>Public Safety</u>	<u>FY 2009 Actual</u>	<u>FY 2010 Adopted</u>	<u>FY 2011 Proposed</u>
Juvenile Transportation	28,439	45,000	45,000
Tobacco Use Prevention	11,943	11,428	-
Sheriff Child Support Enforcement	541,775	484,014	498,725
Bullet Proof Vests	29,965	34,650	36,100
Law Enforc. Block Grant/Justice Assist.	4,640	86,378	21,000
School Bus Safety	1,334	5,000	35,000
Domestic Violence Unit	11,206	14,000	14,000
VAWA	-	-	64,186
Motor Carrier Safety Grant	368	-	10,000
High Intensity Drug Trafficking Area Grant	7,148	7,500	7,500
COPS Command Unit	930		
Byrne Memorial Grant - MDTs	29,161	-	-
Byrne Memorial Grant - CCTV/Cameras	39,600	-	-
Gang Intelligence Network	46,681		
Anti-Gang Strategy Grant	35,200	-	-
EMD Training Grant	1,920	1,200	2,200
Emergency Planner	46,605	67,000	70,000
House Elevation Project Grant	27,538	-	-
Homeland Security	538,051	251,201	206,000
PSIC Grant	-	166,667	-
Sex Offender Compliance Grant	9,727	30,393	13,242
LGIT Safety Grant	990		
LGIT CALEA Grant	2,433	4,290	4,290
Total Public Safety	\$ 1,415,653	\$ 1,208,721	\$ 1,027,243
Total Grant Programs	<u>\$ 6,280,300</u>	<u>\$ 6,449,025</u>	<u>\$ 6,657,612</u>

EXPENDITURE BY PROGRAM AND CATEGORY

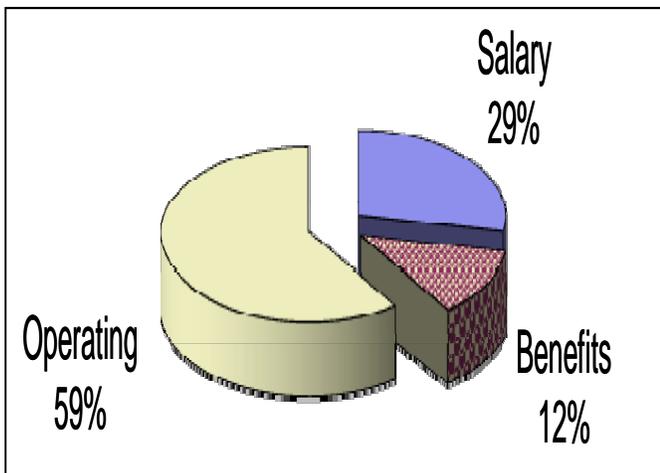
TOTAL GRANT FUND



Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 2,091,750	\$ 2,158,613
Benefits	748,514	810,682
Operating	3,419,336	3,161,942
Capital	189,425	526,375
Total	\$ 6,449,025	\$ 6,657,612

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ 2,210,153	\$ 2,498,267
State	1,784,763	1,950,780
County	2,044,723	1,804,587
Fees	409,386	403,978
Total	\$ 6,449,025	\$ 6,657,612

GENERAL GOVERNMENT



Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 482,229	\$ 531,634
Benefits	\$ 181,187	\$ 231,267
Operating	\$ 1,132,821	\$ 1,141,430
Capital	1,625	4,375
Total	\$ 1,797,862	\$ 1,908,706

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ 393,966	\$ 371,645
State	\$ 1,185,311	\$ 1,267,791
County	\$ 218,585	\$ 269,270
Income/Interest	-	-
Total	\$ 1,797,862	\$ 1,908,706

FAMILY SERVICES

This program provides services to families involved in the legal system. The goal of this program is to enhance the Court's ability to provide fair and efficient forum for resolving domestic and juvenile matters.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 85,455	\$ 96,839
Benefits	32,473	38,736
Operating	125,495	62,745
Capital	250	-
Total	\$ 243,673	\$ 198,320

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	243,673	198,320
County	-	-
Income/Interest	-	-
Total	\$ 243,673	\$ 198,320

CHILD SUPPORT - MASTER

This grant supports the child support activities of the Domestic Master. Funds aid in the cost of adjudicating child support cases, including hearings and court orders.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 63,507	\$ 63,825
Benefits	22,227	25,530
Operating	55,281	53,430
Capital	1,375	4,375
Total	\$ 142,390	\$ 147,160

Revenue		
Federal	\$ 88,567	\$ 91,240
State	-	-
County	53,823	55,920
Income/Interest	-	-
Total	\$ 142,390	\$ 147,160

CHILD SUPPORT - STATE'S ATTORNEY

This grant program supports the Child Support branch of the State's Attorney's Office. It aids in establishing collection of child support money and prosecution of child support cases.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 254,491	\$ 255,763
Benefits	96,703	120,919
Operating	82,389	57,843
Capital	-	-
Total	\$ 433,583	\$ 434,525

Revenue		
Federal	\$ 268,821	\$ 269,405
State	-	-
County	164,762	165,120
Income/Interest	-	-
Total	\$ 433,583	\$ 434,525

CRITICAL AREA GRANT

This grant supports the county's efforts to provide high visibility advertising and marketing of local tourist sites and attractions.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 26,615	\$ 7,858
Benefits	9,963	3,142
Operating	-	-
Capital	-	-
Total	\$ 36,578	\$ 11,000

Revenue		
Federal	\$ 36,578	\$ 11,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 36,578	\$ 11,000

EXPENDITURE BY PROGRAM AND CATEGORY

MTDB MARKETING GRANT

This grant partially funds two staff positions to review the impact of proposed development on the Chesapeake Bay Critical Area and enforce the Critical Area regulations.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	36,732	30,600
Capital	-	-
Total	\$ 36,732	\$ 30,600

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	36,732	30,600
County	-	-
Income/Interest	-	-
Total	\$ 36,732	\$ 30,600

COMMUNITY SERVICE CASEWORKER GRANT

This program not only supports the Community Service Workers assigned to that worksite, but inmates also. This program has had a beneficial impact on the County roadways and has helped us to protect the environment, the Chesapeake Bay watershed and the Bay. These funds will support the Community Service Litter Control program and will defray county equipment costs for this program.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	8,871	8,871
Capital	-	-
Total	\$ 8,871	\$ 8,871

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	8,871	8,871
County	-	-
Interest/Income	-	-
Total	\$ 8,871	\$ 8,871

BAY RESTORATION FUND GRANT

The Bay Restoration Funds pays for costs associated with upgrading on site sewage disposal systems to best available technology for nitrogen removal. This grant funds one full-time sanitarian position and one part-time planner position as well as systems installation costs and nutrient analysis.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 52,161	\$ 52,422
Benefits	19,821	20,969
Operating	824,053	921,609
Capital	-	-
Total	\$ 896,035	\$ 995,000

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	896,035	995,000
County	-	-
Income/Interest	-	-
Total	\$ 896,035	\$ 995,000

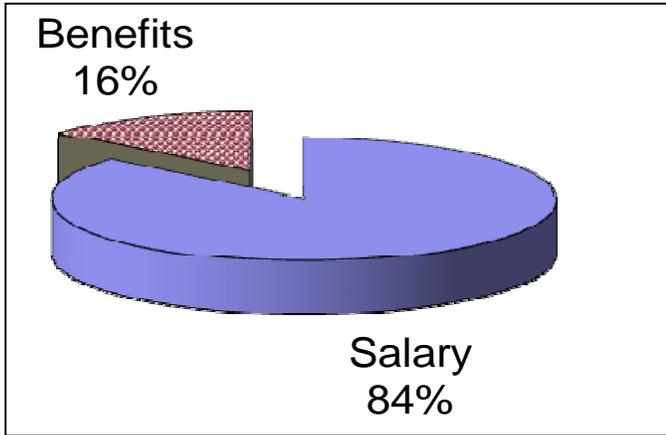
MARYLAND VICTIMS OF CRIME GRANT

The Maryland Victims of Crime grant funds the Senior Victimization Unit project. This grant funds one full-time attorney to be the point of contact with and provide seminars within the senior community.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ 54,928
Benefits	-	21,970
Operating	-	6,332
Capital	-	-
Total	\$ -	\$ 83,230
Revenue		
Federal	\$ -	\$ -
State	-	35,000
County	-	48,230
Income/Interest	-	-
Total	\$ -	\$ 83,230

EXPENDITURE BY PROGRAM AND CATEGORY

GENERAL SERVICES



Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 14,555	\$ 14,555
Benefits	2,329	2,329
Operating	6,688	-
Capital	-	-
Total	\$ 23,572	\$ 16,884

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	8,256	5,880
County	12,804	11,004
Income/Interest	2,512	-
Total	\$ 23,572	\$ 16,884

CAMP CALVERT (SPECIAL EDUCATION PROGRAM)

Grant funds are used to provide a summer camp for children with developmental disabilities. The program offers active and passive recreational activities that build social and physical skills. Participants are given the opportunity to engage in a wide variety of recreational activities in the least restrictive environment possible.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 14,555	\$ 14,555
Benefits	2,329	2,329
Operating	-	-
Capital	-	-
Total	\$ 16,884	\$ 16,884

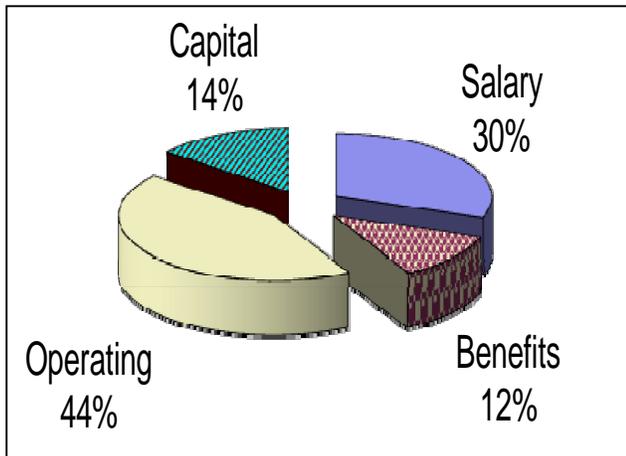
Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	5,880	5,880
County	11,004	11,004
Income/Interest	-	-
Total	\$ 16,884	\$ 16,884

JOHNSON GRASS PROGRAM

This program is responsible for controlling indigenous noxious weeds in Calvert County. The program provides advice to landowners and farms and offers spray services for a fee.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	6,688	-
Capital	-	-
Total	\$ 6,688	\$ -

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	2,376	-
County	1,800	-
Income/Interest	2,512	-
Total	\$ 6,688	\$ -

HUMAN SERVICES

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 1,191,366	\$ 1,127,086
Benefits	437,635	433,596
Operating	1,602,069	1,622,097
Capital	187,800	522,000
Total	\$ 3,418,870	\$ 3,704,779

Revenue		
Federal	\$ 1,040,710	\$ 1,467,620
State	528,568	536,769
County	1,447,008	1,300,702
Income/Interest	402,584	399,688
Total	\$ 3,418,870	\$ 3,704,779

SENIOR INFORMATION & ASSISTANCE

This program provides information and assistance on senior services and benefits to local senior citizens, caregivers, and family members.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 445	\$ 224
Benefits	169	90
Operating	3,987	4,058
Capital	-	-
Total	\$ 4,602	\$ 4,372

Revenue		
Federal	\$ -	\$ -
State	4,602	4,372
County	-	-
Income/Interest	-	-
Total	\$ 4,602	\$ 4,372

DDA PROGRAM

This program provides individual support services for older adults with development disabilities.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 39,294	\$ 39,490
Benefits	14,932	15,796
Operating	7,464	9,612
Capital	-	-
Total	\$ 61,690	\$ 64,898

Revenue		
Federal	\$ -	\$ -
State	54,690	59,398
County	-	-
Income/Interest	7,000	5,500
Total	\$ 61,690	\$ 64,898

EXPENDITURE BY PROGRAM AND CATEGORY

SENIOR CARE PROGRAM

This program helps income eligible seniors over the age of 65 to live in their own homes as long as possible with community support services.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	104,581	103,142
Capital	-	-
Total	\$ 104,581	\$ 103,142

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	104,581	103,142
County	-	-
Income/Interest	-	-
Total	\$ 104,581	\$ 103,142

SENIOR HEALTH INSURANCE

This program provides health insurance and benefits counseling to senior citizens.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 1,670	\$ 1,790
Benefits	635	716
Operating	10,400	10,523
Capital	-	-
Total	\$ 12,705	\$ 13,029

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ 6,561	\$ 6,865
State	6,144	6,164
County	-	-
Income/Interest	-	-
Total	\$ 12,705	\$ 13,029

SENIOR NUTRITION

This grant provides supplemental funding for congregate and home-delivered meals for senior citizens.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	36,474	36,474
Capital	-	-
Total	\$ 36,474	\$ 36,474

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	14,606	14,606
County	21,868	21,868
Income/Interest	-	-
Total	\$ 36,474	\$ 36,474

SALGHS (SENIOR ASSISTED LIVING GROUP HOUSING SUBSIDY)

This grant provides subsidy funding for a senior assisted living group home in Calvert County.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	8,580	9,245
Capital	-	-
Total	\$ 8,580	\$ 9,245

Revenue		
Federal	\$ -	\$ -
State	8,580	9,245
County	-	-
Income/Interest	-	-
Total	\$ 8,580	\$ 9,245

INFORMATION TECHNOLOGY

This grant provides the local Office on Aging the ability to purchase and maintain a data system to prepare reports for federal, state, and local governments.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	1,441	-
Capital	-	-
Total	\$ 1,441	\$ -

Revenue		
Federal	\$ -	\$ -
State	1,441	-
County	-	-
Income/Interest	-	-
Total	\$ 1,441	\$ -

TITLE III B SUPPORT SERVICES

This program supports community services for senior citizens including transportation, legal aid and personal care.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	42,722	46,380
Capital	-	-
Total	\$ 42,722	\$ 46,380

Revenue		
Federal	\$ 40,490	\$ 45,080
State	-	-
County	-	-
Income/Interest	2,232	1,300
Total	\$ 42,722	\$ 46,380

EXPENDITURE BY PROGRAM AND CATEGORY

TITLE III C-1 CONGREGATE MEALS

This program provides noon-time meals each weekday at each of the county's three senior centers.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 59,660	\$ 59,958
Benefits	22,673	23,983
Operating	105,503	113,888
Capital	-	-
Total	\$ 187,836	\$ 197,830

Revenue		
Federal	\$ 73,304	\$ 82,598
State	-	-
County	62,432	62,432
Income/Interest	52,100	52,800
Total	\$ 187,836	\$ 197,830

TITLE III C-2 HOME DELIVERED MEALS

This program delivers a noon-time meal each weekday to home bound senior citizens. Emergency meals are also provided during inclement weather.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 21,512	\$ 21,620
Benefits	8,174	8,648
Operating	76,256	85,851
Capital	-	-
Total	\$ 105,942	\$ 116,119

Revenue		
Federal	\$ 44,301	\$ 46,043
State	-	-
County	7,705	8,638
Income/Interest	53,936	61,438
Total	\$ 105,942	\$ 116,119

GUARDIANSHIP

This program provides court appointed public guardianship for seniors who are unable to live without supervision.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 5,455	\$ 5,035
Benefits	2,045	2,014
Operating	-	451
Capital	-	-
Total	\$ 7,500	\$ 7,500

Revenue		
Federal	\$ -	\$ -
State	7,500	7,500
County	-	-
Income/Interest	-	-
Total	\$ 7,500	\$ 7,500

MEDICAID WAIVER

This program is designed to increase community health care to disabled individuals age 50 and over who would otherwise need nursing home care.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 27,321	\$ 27,457
Benefits	10,383	10,983
Operating	36,577	28,459
Capital	-	-
Total	\$ 74,281	\$ 66,899

Revenue		
Federal	\$ 43,919	\$ 36,899
State	30,362	30,000
County	-	-
Income/Interest	-	-
Total	\$ 74,281	\$ 66,899

**TITLE III D ASK FOR A NURSE/
MEDICATION MANAGEMENT**

Through this grant the Office on Aging (OOA) contracts with Calvert Memorial Hospital to provide an on-site nurse four times each month at each of the county's senior centers. The OOA will provide presentations by local pharmacists, a medication planner and information brochures to seniors throughout the county.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	9,000	9,000
Capital	-	-
Total	\$ 9,000	\$ 9,000

Revenue		
Federal	\$ 9,000	\$ 9,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 9,000	\$ 9,000

**TITLE III E FAMILY CAREGIVERS SUPPORT
PROGRAM**

This grant will fund training, information, and assistance to caregivers and establish a caregivers support group. Respite care and limited support services are available for caregivers.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	22,408	21,721
Capital	-	-
Total	\$ 22,408	\$ 21,721

Revenue		
Federal	\$ 22,408	\$ 21,721
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 22,408	\$ 21,721

EXPENDITURE BY PROGRAM AND CATEGORY

PROJECT LIFESAVER

Through a joint venture between the County's Office on Aging and Sheriff's Department, this grant supports the purchase of electronic tracking equipment that can locate lost or wandering persons suffering from Alzheimer's disease or other related disorders.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	1,000	5,000
Capital	-	-
Total	\$ 1,000	\$ 5,000

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	1,000	5,000
Total	\$ 1,000	\$ 5,000

OMBUDSMAN/VULNERABLE ELDERLY

This program provides advocacy and investigates complaints of residents in long-term care facilities in Calvert County. The program also supports elder abuse prevention.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 14,662	\$ 15,360
Benefits	5,572	6,148
Operating	1,157	2,789
Capital	-	-
Total	\$ 21,391	\$ 24,297

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ 4,496	\$ 8,050
State	16,895	16,247
County	-	-
Income/Interest	-	-
Total	\$ 21,391	\$ 24,297

EMERGENCY & TRANSITIONAL SERVICES

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, Catholic Charities, and Angel's Watch Shelter.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	32,782	29,504
Capital	-	-
Total	\$ 32,782	\$ 29,504

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	32,782	29,504
County	-	-
Interest/Income	-	-
Total	\$ 32,782	\$ 29,504

LIBRARY STAFF DEVELOPMENT

This program support continuing professional training for the staff of the Calvert County Public Library.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	10,500	-
Capital	-	-
Total	\$ 10,500	\$ -

Revenue		
Federal	\$ 10,500	\$ -
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 10,500	\$ -

HIGHWAY SAFETY GRANT

This grant support one staff position in the Calvert County Traffic Safety office. The goal of this office is to reduce the number and severity of crashes on Calvert County roadways through education programs and enforcement activities.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 57,576	\$ 57,824
Benefits	20,115	21,206
Operating	49,726	48,387
Capital	-	-
Total	\$ 127,417	\$ 127,417

Revenue		
Federal	\$ 127,417	\$ 127,417
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 127,417	\$ 127,417

TRANSPORTATION GRANTS

These fund support the operation of Calvert County's public transportation system. Grants include funding for the purchase of new vehicles, operation of special bus routes to improve access to local employment, and operation and extension of existing bus routes and hours of service. Contracts are also included for special services.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 591,737	\$ 604,021
Benefits	211,564	226,289
Operating	320,382	328,762
Capital	187,800	522,000
Total	\$ 1,311,483	\$ 1,681,072

Revenue		
Federal	\$ 381,881	\$ 825,947
State	236,385	256,591
County	517,901	449,534
Income/Interest	175,316	149,000
Total	\$ 1,311,483	\$ 1,681,072

EXPENDITURE BY PROGRAM AND CATEGORY

HUD SUPPORTIVE HOUSING

This grant supports a transitional housing program at Project Echo, the primary homeless shelter in Calvert County. The program enables two homeless families to stay in the two donated homes located in the rear of the shelter for up to two years as they increase their ability to live independently.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	18,252	18,252
Capital	-	-
Total	\$ 18,252	\$ 18,252
Revenue		
Federal	\$ 18,252	\$ 18,252
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 18,252	\$ 18,252

EMERGENCY SHELTER GRANT

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, and Catholic Charities.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	37,800	34,000
Capital	-	-
Total	\$ 37,800	\$ 34,000
Revenue		
Federal	\$ 37,800	\$ 34,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 37,800	\$ 34,000

EMERGENCY FOOD ASSISTANCE

This grant funds the distribution of surplus food to needy residents. Grant funds are passed to Southern Maryland Tri-County Community Action Committee for this purpose.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	10,000	10,000
Capital	-	-
Total	\$ 10,000	\$ 10,000
Revenue		
Federal	\$ 10,000	\$ 10,000
State	-	-
County	-	-
Interest/Income	-	-
Total	\$ 10,000	\$ 10,000

OUTPATIENT SUBSTANCE ABUSE TREATMENT

This grant program is designed to improve public health and safety by providing substance abuse treatment and education to individuals and family members who are suffering from the effects of substance abuse and chemical dependency. Services are provided at the Treatment Facility and a number of satellite facilities in the county.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ 365,861	\$ 294,306
Benefits	139,027	117,723
Operating	589,951	606,137
Capital	-	-
Total	\$ 1,094,839	\$ 1,018,166

	FY 2010 Adopted	FY 2011 Proposed
Revenue		
Federal	\$ 210,381	\$ 195,748
State	-	-
County	773,458	697,768
Income/Interest	111,000	124,650
Total	\$ 1,094,839	\$ 1,018,166

JAIL SUBSTANCE ABUSE PROGRAM

The Jail Substance Abuse Program is an intensive 60-day program for inmates suffering from addiction. The program is conducted at the Calvert County Detention Center and was designed to offer an alternative to conventional treatment programs for those individuals who are incarcerated due to substance abuse. The program utilizes the following: assessment, intake and referral, drug education, individual therapy, group therapy, life skills training, parenting skills and anger management.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	63,644	60,462
Capital	-	-
Total	\$ 63,644	\$ 60,462

	FY 2010 Adopted	FY 2011 Proposed
Revenue		
Federal	\$ -	\$ -
State	-	-
County	63,644	60,462
Income/Interest	-	-
Total	\$ 63,644	\$ 60,462

SMP GRANT

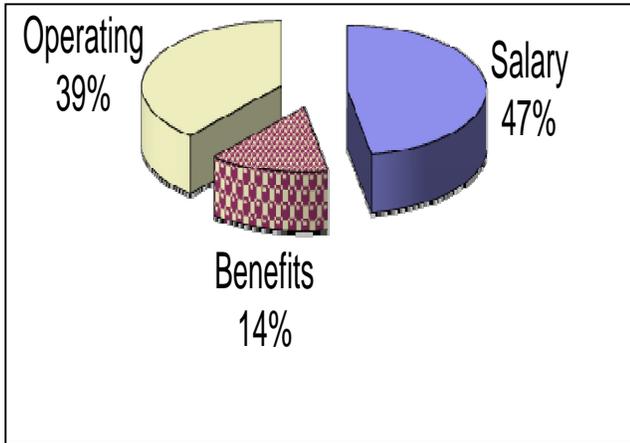
The purpose of this grant program is to target and educate Medicare beneficiaries and the public on Medicare fraud. The Calvert Office on Aging will incorporate the goals and objectives of the SMP Integration program into the current educational/outreach efforts that are provided by the Office on Aging under the Senior Health Insurance Program and Senior Information & Assistance programs.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ 6,173	\$ -
Benefits	2,346	-
Operating	1,481	-
Capital	-	-
Total	\$ 10,000	\$ -

	FY 2010 Adopted	FY 2011 Proposed
Revenue		
Federal	\$ -	\$ -
State	10,000	-
County	-	-
Income/Interest	-	-
Total	\$ 10,000	\$ -

EXPENDITURE BY PROGRAM AND CATEGORY

PUBLIC SAFETY



Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 403,600	\$ 485,338
Benefits	127,363	143,490
Operating	677,758	398,415
Capital	-	-
Total	\$ 1,208,721	\$ 1,027,243

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ 775,477	\$ 659,002
State	62,628	140,340
County	366,326	223,611
Income/Interest	4,290	4,290
Total	\$ 1,208,721	\$ 1,027,243

JUVENILE TRANSPORTATION GRANT

The Department of Juvenile Services (DJS) provides this funding to cover the cost of transporting juvenile offenders incarcerated in DJS facilities to and from court.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 31,044	\$ 31,079
Benefits	6,517	6,672
Operating	7,439	7,249
Capital	-	-
Total	\$ 45,000	\$ 45,000

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	45,000	45,000
County	-	-
Interest/Income	-	-
Total	\$ 45,000	\$ 45,000

TOBACCO USE PREVENTION

Funding is provided by the local Health Department for the purpose of promoting anti-smoking to elementary school children. Funding is also provided to conduct tobacco sales compliance checks at local businesses.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 6,230	\$ -
Benefits	998	-
Operating	4,200	-
Capital	-	-
Total	\$ 11,428	\$ -

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	11,428	-
County	-	-
Interest/Income	-	-
Total	\$ 11,428	\$ -

BULLET PROOF VESTS

This program provides federal dollars to reimburse the county for 50 percent of the cost of body armor for law enforcement and correctional officers.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	34,650	36,100
Capital	-	-
Total	\$ 34,650	\$ 36,100

	FY 2010 Adopted	FY 2011 Proposed
Revenue		
Federal	\$ 17,325	\$ 18,050
State	-	-
County	17,325	18,050
Interest/Income	-	-
Total	\$ 34,650	\$ 36,100

JUSTICE ASSISTANCE GRANT

The U.S. Department of Justice provides this funding to cover the cost of a variety of law enforcement and security needs.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	86,378	21,000
Capital	-	-
Total	\$ 86,378	\$ 21,000

	FY 2010 Adopted	FY 2011 Proposed
Revenue		
Federal	\$ 86,378	\$ 21,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 86,378	\$ 21,000

SCHOOL BUS SAFETY

This grant from the Maryland Department of State Police provides funding for enforcement of school bus safety laws with motorists.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ 4,200	\$ 30,172
Benefits	800	4,828
Operating	-	-
Capital	-	-
Total	\$ 5,000	\$ 35,000

	FY 2010 Adopted	FY 2011 Proposed
Revenue		
Federal	\$ -	\$ -
State	5,000	35,000
County	-	-
Income/Interest	-	-
Total	\$ 5,000	\$ 35,000

EXPENDITURE BY PROGRAM AND CATEGORY

LGIT CALEA GRANT

This grant is provided by the Commission on Accreditation for Law Enforcement Agencies (CALEA) in order for personnel in the Calvert County’s Sheriff’s Office to attend annual training opportunities to teach new accreditation managers and staff members how to complete the very rigorous and time-consuming process of obtaining a Local Government Insurance Trust (LGIT) certification.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	4,290	4,290
Capital	-	-
Total	\$ 4,290	\$ 4,290
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	4,290	4,290
Total	\$ 4,290	\$ 4,290

HIGH INTENSITY DRUG TRAFFICKING AREA

The Washington/Baltimore High Intensity Drug Trafficking Area (HIDTA) grant provides reimbursement to the Sheriff’s Office to offset the cost of supplying and operating vehicles used by personnel assigned to HIDTA law enforcement and intelligence initiatives on a full-time basis.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	7,500	7,500
Capital	-	-
Total	\$ 7,500	\$ 7,500
Revenue		
Federal	\$ 7,500	\$ 7,500
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 7,500	\$ 7,500

DOMESTIC VIOLENCE PROTECTIVE ORDER

The Domestic Violence Temporary Order 100 Percent Service Project supports the Sheriff’s Office with additional manpower through the funding of overtime to effectively investigate and serve domestic violence orders on respondents who are difficult to locate.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ 12,069	\$ 12,069
Benefits	1,931	1,931
Operating	-	-
Capital	-	-
Total	\$ 14,000	\$ 14,000
Revenue		
Federal	\$ 14,000	\$ 14,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 14,000	\$ 14,000

EMERGENCY PLANNER

The Maryland Emergency Management Agency has provided funding for a minimum of two years for a full-time position in the Emergency Management office to address issues regarding regional planning, training, exercise, and equipment initiatives related to domestic preparedness.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 45,445	\$ 50,000
Benefits	17,269	20,000
Operating	4,286	-
Capital	-	-
Total	\$ 67,000	\$ 70,000

Revenue		
Federal	\$ 67,000	\$ 70,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 67,000	\$ 70,000

EMD TRAINING GRANT

This grant provides funding to support the ongoing training of Emergency Medical Dispatch personnel.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	1,200	2,200
Capital	-	-
Total	\$ 1,200	\$ 2,200

Revenue		
Federal	\$ -	\$ -
State	1,200	2,200
County	-	-
Income/Interest	-	-
Total	\$ 1,200	\$ 2,200

SHERIFF'S OFFICE***CHILD SUPPORT ENFORCEMENT***

Grant funds underwrite the child support enforcement activities of the Sheriff's Office including service of court orders and civil warrants. Special activities include an annual child support sweep to locate and arrest non-custodial parents who fail to pay child support.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 279,730	\$ 290,263
Benefits	95,877	98,752
Operating	108,407	109,710
Capital	-	-
Total	\$ 484,014	\$ 498,725

Revenue		
Federal	\$ 301,680	\$ 309,210
State	-	-
County	182,334	189,515
Income/Interest	-	-
Total	\$ 484,014	\$ 498,725

EXPENDITURE BY PROGRAM AND CATEGORY

SEX OFFENDER COMPLIANCE GRANT

The purpose of this grant is to fund the monitoring of local sex offenders who are required to participate in the Sex Offender Registry.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ 24,882	\$ 11,565
Benefits	3,971	1,677
Operating	1,540	-
Capital	-	-
Total	\$ 30,393	\$ 13,242

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ 30,393	\$ 13,242
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 30,393	\$ 13,242

HOMELAND SECURITY

This grant funding from the U.S. Department of Homeland Security, Office of Domestic Preparedness provides funds to enhance the ability of the county to prevent, deter, respond to, and recover from threats and incidents of terrorism in a framework of regional cooperation and planning. This grant program integrates the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Program.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	251,201	206,000
Capital	-	-
Total	\$ 251,201	\$ 206,000

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ 251,201	\$ 206,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 251,201	\$ 206,000

PSIC GRANT

This grant will allow the Tri-County area (Calvert, Charles and St. Mary's Counties) to share a \$2,000,000 grant from the State of Maryland's State Interoperability Executive Committee. This grant will allow the three counties to complete the build out of the NPSPAC 800 MHz mutual aid radio frequencies.

Expense	FY 2010 Adopted	FY 2011 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	166,667	-
Capital	-	-
Total	\$ 166,667	\$ -

Revenue	FY 2010 Adopted	FY 2011 Proposed
Federal	\$ -	\$ -
State	-	-
County	166,667	-
Income/Interest	-	-
Total	\$ 166,667	\$ -

MOTOR CARRIER SAFETY GRANT

This grant funding from the Maryland State Highway Administration enables the County to patrol roads on an overtime status to perform routine commercial vehicle traffic enforcement and North American Standard commercial motor vehicle inspections.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ 8,621
Benefits	-	1,379
Operating	-	-
Capital	-	-
Total	\$ -	\$ 10,000

Revenue		
Federal	\$ -	\$ -
State	-	10,000
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 10,000

VIOLENCE AGAINST WOMEN GRANT (VAWA)

The VAWA grant will provide a deputy sheriff for protective order hearings to interview respondents regarding access to firearms and interview petitioners for lethality assessment screening to connect them with outreach services.

	FY 2010 Adopted	FY 2011 Proposed
Expense		
Salary	\$ -	\$ 51,569
Benefits	-	8,251
Operating	-	4,366
Capital	-	-
Total	\$ -	\$ 64,186

Revenue		
Federal	\$ -	\$ -
State	-	48,140
County	-	16,046
Income/Interest	-	-
Total	\$ -	\$ 64,186

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EXCISE TAX FUND

Providing a funding resource for construction financing and major maintenance costs associated with school facilities, parks & recreation, and roads.

Barstow Elementary School



Breezy Point Beach & Campground



Southern Connector Road

EXCISE TAX

- ◆ The Calvert County Excise Tax was established in 2001 and increased in 2003. The collection and use of Excise Tax is broken down as follows for a single family dwelling:

\$7,800 Schools
\$1,300 Recreation
\$3,500 Roads

- ◆ These funds have significantly enhanced the County's ability to address capital needs in these areas without incurring new debt.

Note: The \$350 Solid Waste portion, which is not include in the above breakdown, for excise tax revenue is recorded in the Solid Waste Fund.

EXCISE TAX FUND

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Taxes	\$ 2,820,550	\$ 2,100,000	\$ 2,821,173	\$ 2,821,173
Miscellaneous	33,987	-	-	-
Use of Fund Balance	-	-	-	-
Total Revenue	\$ 2,854,537	\$ 2,100,000	\$ 2,821,173	\$ 2,821,173
Expenditures				
Transfer to General Fund - Debt Service	\$ -	\$ 1,300,000	\$ 2,040,000	\$ 2,040,000
Transfer to Capital Projects	5,909,620	224,000	509,000	509,000
Transfer to Towns	104,095	-	-	-
Planned Surplus	-	576,000	272,173	272,173
Total Expenditures	\$ 6,013,715	\$ 2,100,000	\$ 2,821,173	\$ 2,821,173

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Managing multiple land preservation tools designed to help preserve agricultural land, maintain the County's rural character, and reduce build out.

LAND PRESERVATION FUND



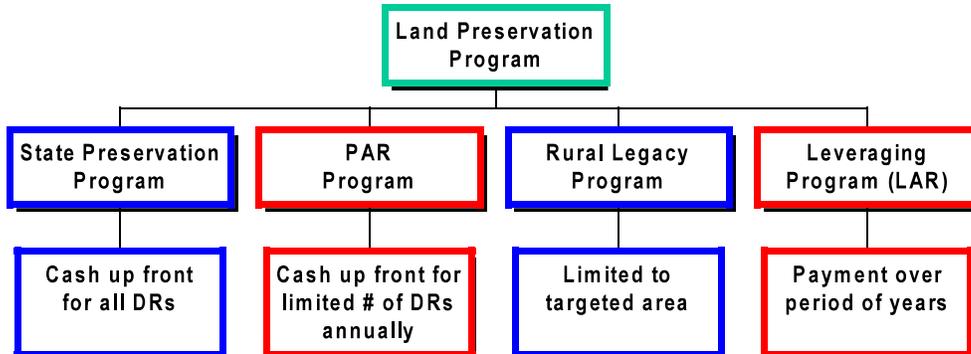
Farmland in Calvert County

LAND PRESERVATION

- ◆ Historically, the land preservation funding had been shown under the Capital Projects Fund, while the related interest on the installment purchase agreements for the Leveraging Program has been shown in the General Fund. Beginning in FY 2004, as a means of providing a more comprehensive picture of the agricultural and land preservation initiatives, all related appropriations are now being included in the Land Preservation Fund.
- ◆ This fund is used to account for all of the land preservation tools utilized by the County:

Maryland Agricultural Land Preservation Foundation (MALPF)
Maryland Rural Legacy Program
Purchase and Retire Program (PAR)
Leveraging Program (LAR)

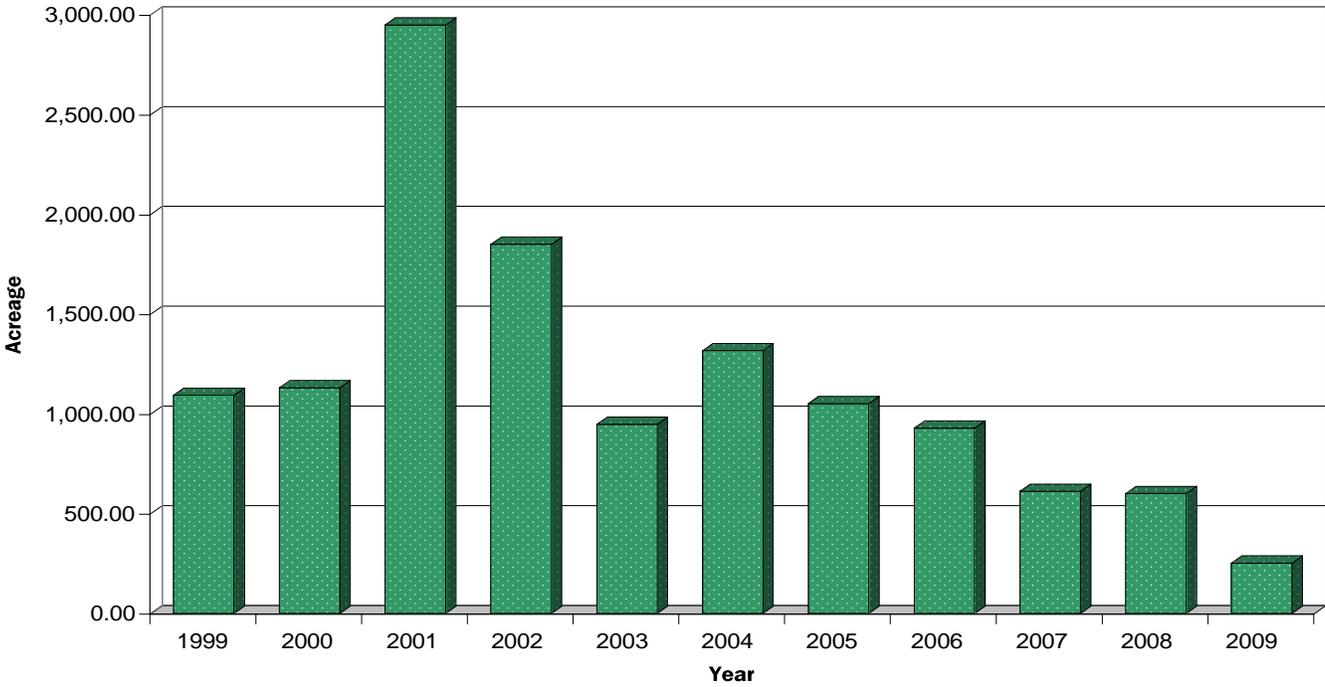
- ◆ The General Assembly granted authority up to \$17,800,000 for leveraging agreements. To date, the County has entered into agreements totaling \$10,413,705, with remaining authority of \$7,386,295.



LAND PRESERVATION FUND

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Transfer from General Fund	\$ 607,000	\$ 607,000	\$ 607,000	\$ 607,000
Interest	586,840	-	-	-
State Transfer Tax	108,138	-	-	-
DNR - Rural Legacy	-	-	-	-
Tobacco/Misc Funds	1,167,917	-	-	-
Use of Prior Year Fund Balance	-	-	1,629,000	1,629,000
Total Revenue	\$ 2,469,895	\$ 607,000	\$ 2,236,000	\$ 2,236,000
Expenditures				
PAR Fund	\$ 382,500	\$ -	\$ 1,000,000	\$ 1,000,000
Leveraging	-	607,000	1,234,300	1,234,300
Interest/Administrative Fees	554,393	-	1,700	1,700
Easement Acquisition	-	-	-	-
Total Expenditures	\$ 936,893	\$ 607,000	\$ 2,236,000	\$ 2,236,000

Land Preserved 1999-2009



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OTHER SPECIAL REVENUE FUNDS

Breezy Point Beach & Campground



Job Shadow Day Participants



Cove Point Family Aquatic Center



Critical Area Reforestation

BAR LIBRARY FUND
PLANNING & ZONING FUND
PARKS & RECREATION FUND
CALVERT FAMILY NETWORK FUND
INCENTIVE FUND
ENTERPRISE & SPECIAL REVENUE FUND HIGHLIGHTS

BAR LIBRARY FUND

The Calvert County Law Library is the local repository for numerous legal resources, which are available in book form and/or computerized data. The facility is used by the members of the Calvert County Bar Association, the staff of the Circuit Court, the State's Attorney's Office, various County agencies, visiting attorneys, and the public.

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Court Fines	\$ 32,737	\$ 51,000	\$ 55,600	\$ 55,600
Evaluation Fees	-	-	-	-
Interest/Misc Income	867	10,000	-	-
General Fund Contribution	-	-	-	-
Use of Prior Year Fund Balance		38,201	69,820	70,023
Total Revenue	\$ 33,604	\$ 99,201	\$ 125,420	\$ 125,623
Expenditures				
Salaries	\$ 28,573	\$ 28,974	\$ 28,974	\$ 29,119
Operating	70,858	70,227	95,726	95,784
Contracted Services	1,296	-	720	720
Total Expenditures	\$ 100,727	\$ 99,201	\$ 125,420	\$ 125,623

PLANNING & ZONING FUND

The Calvert County Critical Area Program, implemented in December 1988, requires the County to maintain 100% of existing forest cover within the Critical Area (land within 1,000 feet of tidal waters). When maintenance or replacement of forest cover on site is not possible, a fee is collected to cover the cost of replacement on another tract within the critical area. These fees-in-lieu of replanting are held in the Critical Area Reforestation Fund and subsequently used to plant appropriate sites. The Critical Area Reforestation Evaluation (CARE) Committee reviews all applications for reforestation or tree planting using the Critical Area Reforestation Fund.

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Critical Area Fees	\$ 33,312	\$ 35,000	\$ 80,000	\$ 80,000
Interest/Misc Income	39,200	28,498	36,498	36,498
Use of Prior Year Fund Balance	-	109,629	67,974	68,579
Total Revenue	\$ 72,512	\$ 173,127	\$ 184,472	\$ 185,077
Expenditures				
Salaries	\$ 83,431	\$ 93,719	\$ 100,561	\$ 100,993
Operating	29,274	34,408	38,911	39,084
Contracted Services	37,024	45,000	45,000	45,000
Total Expenditures	\$ 149,729	\$ 173,127	\$ 184,472	\$ 185,077

PARKS & RECREATION FUND

The Parks & Recreation Fund is comprised of four components: Recreation Program Account, Breezy Point Beach and Campground, Marley Run Concession Stand and the Cove Point Family Aquatic Center. These programs operate primarily on monies from collected fees.

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Program Revenue	\$ 808,735	\$ 1,044,398	\$ 1,059,400	\$ 1,059,824
Rents & Concessions	135,366	255,659	333,310	333,310
Camping	232,705	139,914	200,000	200,000
General Admission	342,186	448,978	720,692	732,933
Passes	45,416	262,888	455,776	455,776
Misc. Income	147	3,000	2,900	2,900
General Fund Contribution	173,921	207,408	294,823	294,823
Use of Prior Year Fund Balance	-	-	-	-
Total Revenue	\$ 1,738,476	\$ 2,362,245	\$ 3,066,901	\$ 3,079,566
Expenditures				
Salaries	\$ 527,311	\$ 800,051	\$ 1,179,242	\$ 1,190,660
Operating	377,713	582,874	811,060	812,307
Utilities	24,963	136,870	246,910	246,910
Food	73,643	104,000	104,000	104,000
Capital Outlay	12,267	2,250	4,500	4,500
Self Sustained Programs	597,819	694,000	662,189	662,189
Contracted Services	44,478	42,200	59,000	59,000
Total Expenditures	\$ 1,658,194	\$ 2,362,245	\$ 3,066,901	\$ 3,079,566

CALVERT FAMILY NETWORK FUND

The Calvert County Family Network (CCFN) is a Local Management Board (LMB). LMBs operate in each Maryland jurisdiction, partnering with county leadership, public and private agencies and businesses to build a community in which all children and families thrive.

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Grants	\$ 639,166	\$ 736,615	\$ 736,615	\$ 736,615
Private Contributions	844	-	-	-
Local Management Board	236,716	273,000	273,000	273,000
Total Revenue	\$ 876,726	\$ 1,009,615	\$ 1,009,615	\$ 1,009,615
Expenditures				
Salaries	\$ 175,387	\$ 213,084	\$ 131,392	\$ 131,392
Board of Education	334,232	334,000	334,000	334,000
Operating	105,944	115,666	197,358	197,358
Contracted Services	253,193	344,850	344,850	344,850
Capital Outlay	5,032	2,015	2,015	2,015
Total Expenditures	\$ 873,788	\$ 1,009,615	\$ 1,009,615	\$ 1,009,615

INCENTIVE FUND

The Economic Development Incentive Fund was established by the Board of County Commissioners in 2005 and is administered by the Department of Economic Development. The purpose of the fund is to aid economic development within the County by providing assistance through loans and/or grants to qualified companies to establish new operations or facilities or to significantly expand existing operations or facilities in Calvert County.

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
General Fund Contribution	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -
Expenditures				
Operating	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ -	\$ -	\$ -

HOUSING FUND

This fund is used to record funds available for affordable housing loans and the house keys for employees program

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Use of Fund Balance	-	\$ 1,050,000	\$ 50,000	\$ 50,000
Interest Income	5,570			
Transfer from General Fund	55,342			
Total Revenue	60,912	\$ 1,050,000	\$ 50,000	\$ 50,000
Expenditures				
Transfer to General Fund	-	\$ 1,000,000	\$ -	\$ -
Miscellaneous	31,362	50,000	50,000	50,000
Total Expenditures	31,362	\$ 1,050,000	\$ 50,000	\$ 50,000

REVOLVING LOAN FUND

This fund was established in FY'95 for the purpose of making funds available to non-profit land trusts as a loan to preserve open space within the County and is to be repaid to the fund for future loans.

	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Budget Request	FY 2011 Commissioners Budget
Revenue				
Use of Fund Balance	-	\$ 1,000,000	\$ -	\$ -
Total Revenue	-	\$ 1,000,000	\$ -	\$ -
Expenditures				
Transfer to General Fund	-	\$ 1,000,000	\$ -	\$ -
Total Expenditures	-	\$ 1,000,000	\$ -	\$ -

REVENUE HIGHLIGHTS

This section provides descriptions of the various revenues recorded in the enterprise and special revenue funds and the assumptions used for the budget estimates. The enterprise funds include the Water & Sewer fund, the Solid Waste fund and the Golf Course fund.

Water & Sewer Fund:

Charges for Services – The County assesses service charges to those residents and businesses connected to the county-operated water and sewer infrastructure. These charges are meant to cover the costs of general operations and maintenance for water and/or sewer service, and are billed on a quarterly basis. The Board of County Commissioners began a new rate plan in January 2006 to phase-in rate adjustments so revenues will eventually cover the necessary costs of operations. Until such time that the rates have been fully adjusted the County plans to use reserves to fund the deficit. In January 2010, a total of nine water only systems, one sewer only and four water and sewer systems had adopted the new rate structure, with no system adopting the new structure in January 2011. (Specific rates are addressed on pages 374-375 in the Appendix section of this document.) A projected increase in expenses of 5.86% or \$448,720 is projected over the FY2010 adopted budget largely due to the increase in debt service in the sewer systems.

Capital Connection – Capital Connection fees are one-time fees assessed by the County when new customers connect to the water & sewer infrastructure, or existing customers have a substantial change in usage. They are assessed to cover the cost of capacity for new usage. Current projections are that the number of new capital connections will decrease for FY2011 over FY2010, due to a slow-down in growth in the overall economy. The County has completed its study of the fee structure for these charges, and a new, county-wide water and sewer fee of \$3,000 per water connection and \$5,400 per sewer connection was adopted in FY2009.

Other Revenue Sources – Additional miscellaneous revenues include meter sales, cell tower contracted agreements, bulk water sales, leachate treatment charges and interest on investments. A decrease is projected in the amount of \$42,106 from the FY2010 adopted budget largely due to the decrease on investment interest.

Solid Waste Fund:

Charges for Services – Landfill Tipping Fees are assessed by the County based on the weight of refuse disposed of at the landfill. This fee is primarily applicable to commercial haulers and others disposing of large quantities of waste. The FY2011 revenues generated by tipping fees are anticipated to continue to decrease due to the decline in the overall economy; however the expenses for the tipping fees also will decrease. Another major component of revenue is the Solid Waste Fee. It is assessed by the County on all residential and commercial property tax bills annually at a set amount. The revenues generated from this fee are anticipated to increase by \$41,245. Solid Waste Fees collected are used to support the enterprise fund's general operations, especially financing the convenience centers used by county citizens. There was not any increase in FY2011 for Solid Waste Fees per property due to the \$6 increase per property needed in FY2010.

Golf Course Fund – The Chesapeake Hills Golf Course is a public course operated by the Calvert County Division of Parks and Recreation. Primary revenues sources include fees for service and concessions. Additionally, the general fund will contribute \$190,000 to this fund.

Special Revenue Funds:

The following are the primary revenue sources of the special revenue funds. The special revenue funds include the Grants Fund, Excise Tax Fund, Land Preservation Fund, Bar Library Fund, Planning & Zoning Fund, Parks & Recreation Fund, and Calvert Family Network Fund.

Grants Fund – The primary sources of grant revenue are Federal and State grants along with a County, General Fund match and Charges for Services/Fees. The Federal grant revenues are projected to increase by \$298,932 or 12% in FY2011. This is primarily due to an increase in the Federal Transportation grant; which includes a request for a replacement bus. The State grant revenues are projected to increase by \$37,052 or 2%. This increase is in support of the Motor Carrier Safety Grant, Violence Against Women Grant and the Maryland Victims of Crime Grant, but partially offset by the decrease in State funding for Public Transportation. Charges for Services are projected to decrease \$19,408 or 5%. County contributions in support of grant funded initiatives are to decrease \$226,626, or 12% in FY2011 as compared to the FY2010 adopted budget.

Excise Tax Fund - The excise tax revenues assessed by the County are collected for the benefit of capital improvements for schools, recreation, roads, and solid waste. The solid waste portion of the excise tax is recorded in the Solid Waste Fund. The excise tax may be paid one-third annually over the course of three years. Growth management initiatives and a decrease in building permits have resulted in a steady decline in excise tax revenues since its peak in FY2005. The increase in tax revenue in FY2011 as compared to the FY2010 adopted budget is estimated to be 2% but still 47% below our peak in FY2005.

Land Preservation Fund – Revenues are recorded as a transfer from the General Fund, as the county’s initiative to support the land preservation goals by providing for the interest payments due as a result of the successful Leveraging Program. This year includes the use of prior year’s fund balances. Additional revenues are received from the State Transfer Tax and Miscellaneous funding.

Bar Library Fund - Revenues are collected in the form of court fines and general fund contribution. The revenues of this small fund are estimated to remain level for FY2011.

Planning and Zoning Fund - Revenues are collected in the form of critical area fees to cover the County’s cost of replacing forest cover in appropriate areas. The revenues of this fund are estimated to decrease by \$6,279 or less than 1% due to the decline in building permits.

Parks & Recreation Fund – Revenues are collected in the form of program revenues, rents and concessions, camping, general admission, and miscellaneous income. Recreational opportunities are provided to the citizens of the county at Breezy Point Beach and Campground, Marley Run, the Cove Point Pool, the Edward T. Hall Aquatic Center and through a substantial number of programs. Fees are charged on a program or admission basis for those utilizing these recreational activities. The total revenues including the \$294,823 general fund contribution are estimated to increase by \$705,000, or 30%. This big increase is related mostly to the new Calvert County Indoor Aquatic Center.

Calvert Family Network Fund – Revenues are collected in primarily in the form of grants, with additional sources being private contributions and local management board funding. At this time, funding is projected to remain at the same level as FY2011.

CAPITAL PROJECTS



Edward T. Hall Aquatic Center

CAPITAL IMPROVEMENT PLAN

The **Capital Improvement Plan (CIP)** is a multi-year planning and budget process that assists the County in prioritizing current and future needs. The CIP has been developed to identify and adequately plan for future expansion, renovation, and construction. The goals of the plan are:

1. To build facilities required by the County's Comprehensive Plan;
2. To support the physical development objectives incorporated in approved County plans which support and augment the Comprehensive Plan;
3. To improve financial planning by comparing needs with available resources, identifying alternate revenue sources, and estimating future bond issues and debt services;
4. To establish priorities among projects so that staff effort and limited funds are used to the best advantage;
5. To coordinate the interactions of the various County departments with State and Federal agencies involved in implementing capital projects;
6. To provide an accurate, central source of information on all planned public construction for citizens, agencies, and interested organizations.

The first year of the plan, the capital budget is adopted by the Board of County Commissioners and funds are appropriated. The next 5-year period is used for planning purposes and is not authorized by the Commissioners until the annual budget for those years are legally adopted.

Capital expenditure is the outlay of funds relating to capital projects that results in the acquisition or construction of capital assets. Capital project is defined as the purchase of land, construction of a new facility or building, renovation of an existing facility or building, or purchase of a major piece of equipment. The County has further defined, to include, a value greater than \$25,000 and has a multi-year service life.

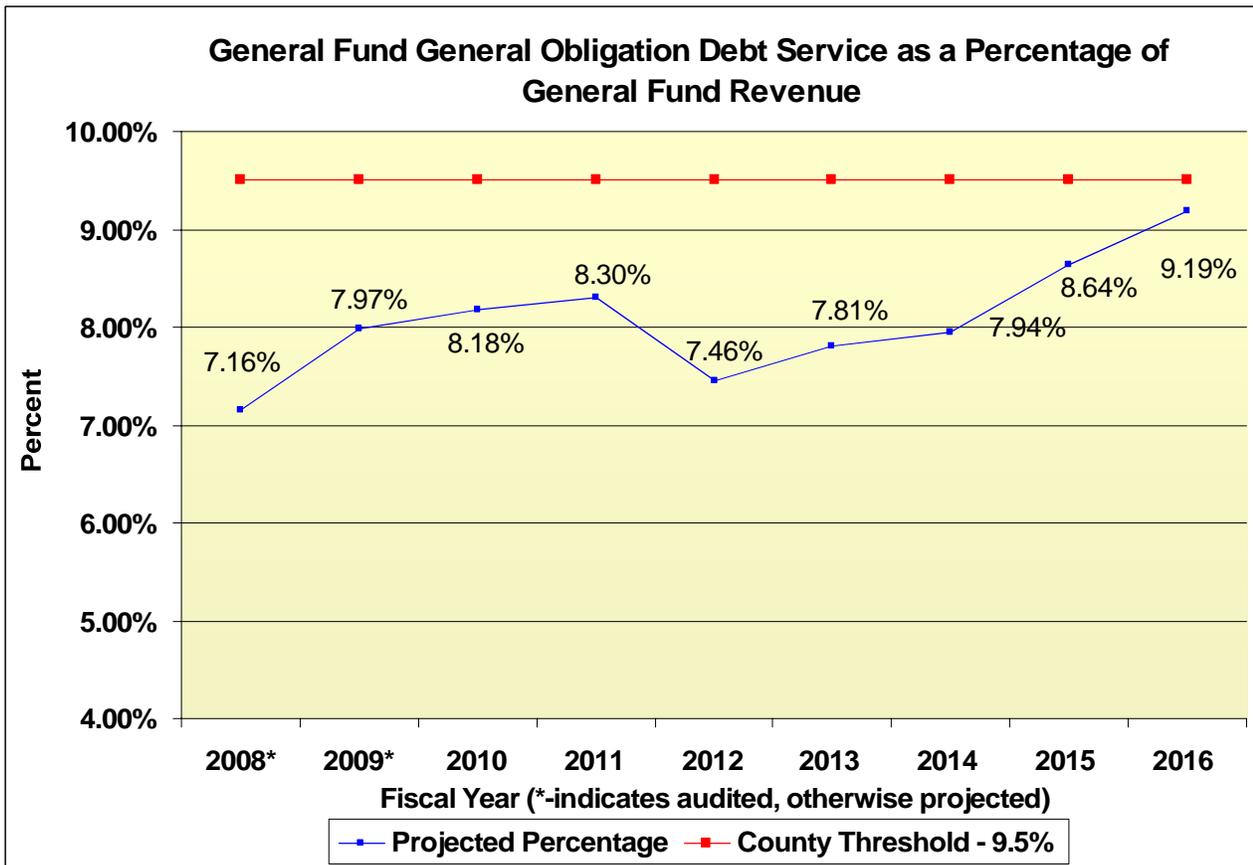
The CIP consists of two project categories; Governmental Projects and Enterprise Fund Projects. Governmental Projects include: Education, Public Facilities, Technology Services, Town Centers, Parks and Recreation, Public Works-Transportation, and Public Safety. Financing for these projects comes from the County's general fund, the sale of general obligation bonds, and federal/state funding. Funding for schools, roads, and recreation projects also comes from the collection of an excise tax. These projects are accounted for in the Capital Project Fund and the debt payments associated with the sale of bonds are accounted for in the General Fund Operating Budget.

The Enterprise Fund Projects include: Water and Sewer, Solid Waste, Recycling, and the Chesapeake Hills Golf Course. Utility improvements in the Water and Sewer, Solid Waste and Recycling funds are funded from user fees, state and county loans, and general obligation bonds. The Golf Course is funded by user fees and if needed, will be supplemented by the general fund. These projects are accounted for in their individual Enterprise Funds and the debt payments associated with the sale of bonds or state loans are accounted for in the Enterprise Fund Operating Budgets.

There are various types of financial resources or revenues that are used to fund capital projects. Conventional revenue sources include: General Fund (Pay-go), General Obligation Bonds, grants from Federal and/or State agencies, excise tax, user fees, and state or county loans.

The General Fund, when used to fund capital projects, is normally limited to projects that are lower in costs and with shorter life spans or to supplement long term financing. General Fund refers to the collection of operating revenues from sources such as property taxes, income taxes, etc. The benefit of using this fund for projects is that no debt is acquired and the asset is fully paid for in one year while the benefit of the asset will continue into the future years. The downside to this funding is that tax rates or other revenue sources may have to be increased to cover the purchase of the capital assets.

Another revenue source is the sale of General Obligation Bonds, which are secured by the full faith and credit of the issuing body, and are generally considered to be payable from taxes and other general revenues. Bonds, when used to finance a capital projects, are limited to project costs in excess of \$500,000 and with a 15-year lifespan. The County’s guideline is conservative and stipulates that the Debt Service threshold should not exceed 9.5% of General Fund Revenues. The County utilizes a Debt Affordability Model as a guide to manage the debt level. The advantage of using this funding source for projects is that the financial impact is less of a burden on the taxpayer than if using General Fund and spreads the cost over the future generations using the facility/amenity. The disadvantage is that the interest expense related to the project is distributed over the life of the bond.



To ease the capital project financial burden the county receives supplemental assistance through state and local grants, excise tax revenues, water & sewer fees, and state loans.

Included as part of the CIP process, the debt levels and the scope of capital projects are established to determine their operational impact, if any, for both the General and Enterprise Funds. The operational and capital budgets are tied directly together. Additional infrastructure results in additional operating costs. Operating costs include: salary & wages, supplies, capital outlay, maintenance costs, and utilities.

Due to the pressures on the operating budget, under the current economic climate, several capital projects have been deferred beyond this six-year plan. See list below. Several of the projects listed had "seed" funds previously appropriated that are now being recommended to be reallocated to higher priority projects.

Capital Projects deferred from the FY2011- FY2016 Capital Improvement Plan

\$26,414,000

General Government

Fairview Library – \$729k
Twin Beach Library – \$5.7m
Calvert Pine Senior Center – \$1.3m
Soil Conservation – \$3.3m

Public Works - Transportation

Lusby Parkway – \$1.8m
Loop Road - PF Crossing -- \$790k
Loop Road - CMS Crossing – \$795k
Skinners Turn Road – \$6.6m
West Dares Beach Road -- \$5.4m

Components of the Capital Improvement Plan:

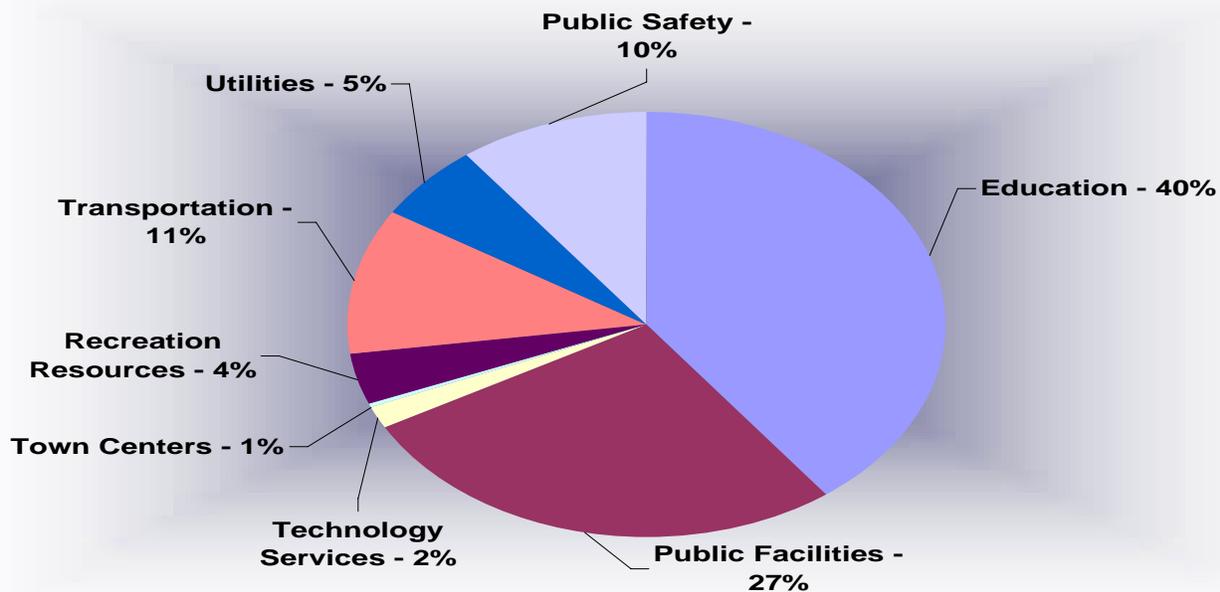
1. The Summary provides an overview of the capital budget for FY2011-FY2016 showing both expenditure and revenue categories by fiscal year.
2. The CIP Expenditure Section shows the projects by category over the six year period, providing the full scope of each project.
3. The CIP Revenue Section gives a breakout of sources of funding for each project by fiscal year.
4. The project summary sheets provide detailed information by project to include project description, project location, and the six year period for expenditures and revenues.

CAPITAL IMPROVEMENT PLAN

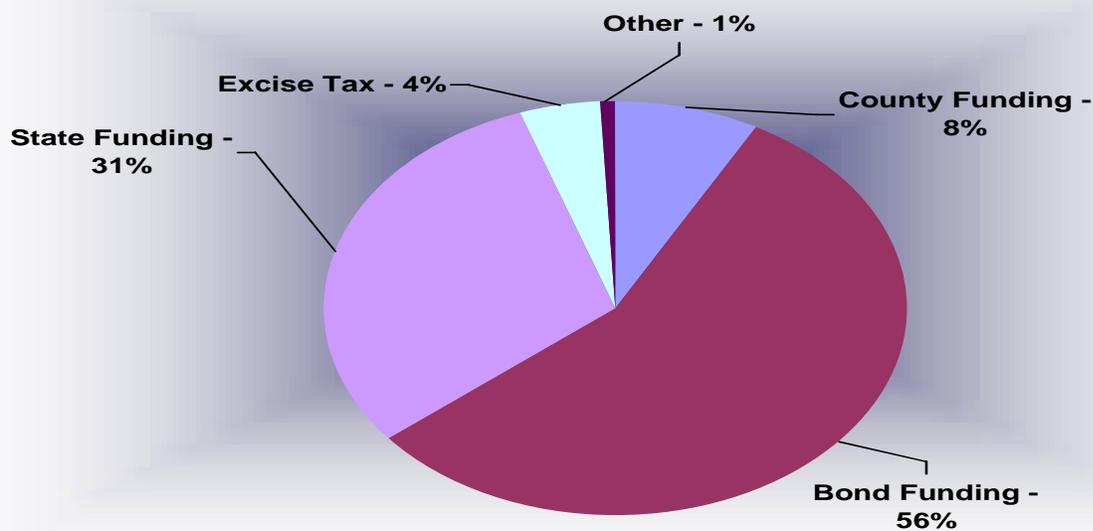
FY2011 - FY2016 Summary

\$255,271,337

EXPENDITURES



REVENUES



SUMMARY

The summary provides an overview of the Capital Plan for the full six year span, showing both expenditure and revenue categories by fiscal year.

TOTAL EXPENDITURES	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
Education	\$19,330,000	\$18,694,037	\$12,864,000	\$4,443,000	\$19,915,000	\$26,299,000	\$101,545,037
Public Facilities	12,985,000	5,924,000	1,238,000	24,375,000	18,719,000	5,865,000	69,106,000
Technology Services	665,000	285,000	840,000	865,000	515,000	1,085,000	4,255,000
Town Centers	22,000	263,000	109,000	22,000	477,000	22,000	915,000
Recreation Resources	1,011,000	1,852,000	2,178,000	1,392,000	1,519,000	2,017,000	9,969,000
Public Works/Transportation	6,034,000	7,370,000	3,595,000	3,455,000	1,988,000	5,886,000	28,328,000
Public Works/Utilities	5,984,800	2,580,000	1,152,500	5,408,000	0	0	15,125,300
Public Safety	349,000	3,616,000	1,473,000	1,520,000	1,248,000	17,822,000	26,028,000
Total Expenditures	\$46,380,800	\$40,584,037	\$23,449,500	\$41,480,000	\$44,381,000	\$58,996,000	\$255,271,337

TOTAL REVENUES	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Total
County Funding	\$1,602,000	\$3,591,000	\$4,029,000	\$4,107,000	\$3,719,000	\$3,867,000	\$20,915,000
Bond Funding	26,965,195	22,808,709	8,412,672	25,056,500	22,043,000	37,844,000	143,130,075
State Grants	17,190,980	11,531,328	8,765,328	9,935,500	15,691,000	14,740,000	77,854,136
Excise Tax	509,000	1,953,000	1,875,000	2,381,000	2,606,000	2,545,000	11,869,000
State/County W&S Loans	0	0	0	0	0	0	0
Utilities Fees/Cap Conn/Other	113,625	700,000	367,500	0	322,000	0	1,503,125
Total Revenues	\$46,380,800	\$40,584,037	\$23,449,500	\$41,480,000	\$44,381,000	\$58,996,000	\$255,271,337

GOVERNMENTAL	PRIOR	FY 2011	FY 2012	FY 2013
EDUCATION	APPROPRIATION			
CONSTRUCTION				
Calvert High School Replacement				
A&E	\$3,816,000	\$341,000	\$340,000	\$250,000
Construction	\$4,974,063	\$18,178,000	\$13,783,037	\$9,079,000
Equipment		\$638,000	\$445,000	\$250,000
Grandstand and lighting			\$660,000	
Northern High School Renovation/Addition				
Feasibility Study		\$102,000		
A&E				\$2,700,000
Construction				
Equipment				
Northern Middle School Renovation/Addition				
Feasibility Study				
A&E				
Brooks Administration Building				
Feasibility Study	\$104,000			
A&E			\$316,000	
Construction				\$335,000
Subtotal Construction	\$8,894,063	\$19,259,000	\$15,544,037	\$12,614,000
MAINTENANCE PROJECTS				
ADA and Security Improvements				
Alternative Education Facility				
Appeal Elem. - Re-roof			\$467,000	
Beach Elem. - Stage Addition				
Huntingtown Elem. - Re-roof				
Hunting Creek Annex				
Septic Fields			\$91,000	
Mechanical			\$372,000	
Mt. Harmony Elem. - HVAC				
Mutual Elementary				
Fire Suppression & Interior Renovation				\$250,000
Partial Re-Roof		\$21,000	\$210,000	
Patuxent High - Roof Consultant & Repair				
Plum Point Elem. - Roof Replacement			\$774,000	
Plum Point Middle - Roof Replacement		\$50,000	\$374,000	
Sunderland Elem. - Roof Replacement			\$774,000	
School Water Wells			\$88,000	
Subtotal Maintenance	\$0	\$71,000	\$3,150,000	\$250,000
TOTAL EDUCATION	\$8,894,063	\$19,330,000	\$18,694,037	\$12,864,000

CAPITAL IMPROVEMENT PLAN

FY 2014	FY 2015	FY 2016	PROJECT	GOVERNMENTAL
			TOTALS FY11-FY16	EDUCATION
				CONSTRUCTION
\$150,000			\$44,114,037	Calvert High School Replacement
				A&E
				Construction
				Equipment
				Grandstand and lighting
			\$39,852,000	Northern High School Renovation/Addition
				Feasibility Study
\$1,000,000	\$400,000	\$650,000		A&E
	\$15,000,000	\$19,500,000		Construction
		\$500,000		Equipment
			\$2,605,000	Northern Middle School Renovation/Addition
\$105,000				Feasibility Study
		\$2,500,000		A&E
			\$4,002,000	Brooks Administration Building
				Feasibility Study
				A&E
\$726,000	\$2,625,000			Construction
\$1,981,000	\$18,025,000	\$23,150,000	\$90,573,037	Subtotal Construction
				MAINTENANCE PROJECTS
		\$100,000	\$100,000	ADA and Security Improvements
		\$75,000	\$75,000	Alternative Education Facility
			\$467,000	Appeal Elem. - Re-roof
	\$550,000		\$550,000	Beach Elem. - Stage Addition
		\$150,000	\$150,000	Huntingtown Elem. - Re-roof
				Hunting Creek Annex
			\$91,000	Septic Fields
			\$372,000	Mechanical
		\$2,824,000	\$2,824,000	Mt. Harmony Elem. - HVAC
				Mutual Elementary
\$2,426,000			\$2,676,000	Fire Suppression & Interior Renovation
			\$231,000	Partial Re-Roof
\$36,000	\$1,340,000		\$1,376,000	Patuxent High - Roof Consultant & Repair
			\$774,000	Plum Point Elem. - Roof Replacement
			\$424,000	Plum Point Middle - Roof Replacement
			\$774,000	Sunderland Elem. - Roof Replacement
			\$88,000	School Water Wells
\$2,462,000	\$1,890,000	\$3,149,000	\$10,972,000	Subtotal Maintenance
\$4,443,000	\$19,915,000	\$26,299,000	\$101,545,037	TOTAL EDUCATION

GOVERNMENTAL	PRIOR	FY 2011	FY 2012	FY 2013
PUBLIC FACILITIES	APPROPRIATION			
HVAC Replacements				
Calvert House				
Calvert Pines				
Courthouse				
Health Department				\$75,000
Mt. Hope				
Northeast Comm Ctr			\$116,000	
Southern Comm Ctr			\$23,000	
Roof Replacement Schedule				
Flag Pond			\$29,000	
Mt. Hope				
County Services Plaza				
County Services Plaza 2			\$1,880,000	
County Services Plaza Façade			\$55,000	
Marine Museum				
Master Plan Implementation	\$80,000		\$70,000	
Roof Replacement	\$50,000		\$45,000	
Drum Point Lighthouse Roof Repair				
Collections Boat				\$68,000
Land Acquisition			\$1,300,000	
Boat Basin Timber Replacement			\$50,000	\$50,000
Detention Center				
A&E	\$600,000		\$600,000	
Construction				
Plumbing Renovations		\$150,000		
Paint Housing Units		\$35,000	\$20,000	
400 MHZ Radios		\$50,000		
Modular Classroom			\$336,000	
Work Release Facility	\$2,156,000			\$1,045,000
Substance Abuse Facility				
Construction	\$2,052,000	\$2,120,000		
College of Southern Maryland				
A&E	\$1,387,000			
Construction		\$10,590,000		
Equipment			\$1,400,000	
Libraries				
Countywide Library Study		\$30,000		
Southern Branch Library				
Community Centers				
Southern Comm Ctr - P&R Needs Study		\$10,000		
Southern Comm Ctr - Renovations	\$30,000			
TOTAL PUBLIC FACILITIES	\$6,355,000	\$12,985,000	\$5,924,000	\$1,238,000

CAPITAL IMPROVEMENT PLAN

FY 2014	FY 2015	FY 2016	PROJECT	GOVERNMENTAL
			TOTALS FY11-FY16	PUBLIC FACILITIES
				HVAC Replacements
\$51,000			\$51,000	Calvert House
\$118,000			\$118,000	Calvert Pines
\$97,000			\$97,000	Courthouse
			\$75,000	Health Department
	\$10,000		\$10,000	Mt. Hope
			\$116,000	Northeast Comm Ctr
			\$23,000	Southern Comm Ctr
				Roof Replacement Schedule
			\$29,000	Flag Ponds
	\$136,000		\$136,000	Mt. Hope
				County Services Plaza
\$12,850,000	\$7,550,000		\$22,280,000	County Services Plaza 2
	\$55,000		\$110,000	County Services Plaza Façade
				Marine Museum
\$1,253,000	\$322,000		\$1,645,000	Master Plan Implementation
			\$45,000	Roof Replacement
		\$80,000	\$80,000	Drum Point Lighthouse Roof Repair
			\$68,000	Collections Boat
			\$1,300,000	Land Acquisition
			\$100,000	Boat Basin Timber Replacement
				Detention Center
			\$600,000	A&E
\$10,000,000	\$10,000,000		\$20,000,000	Construction
			\$150,000	Plumbing Renovations
			\$55,000	Paint Housing Units
			\$50,000	400 MHZ Radios
			\$336,000	Modular Classroom
			\$1,045,000	Work Release Facility
				Substance Abuse Facility
			\$2,120,000	Construction
				College of Southern Maryland
			\$0	A&E
			\$10,590,000	Construction
			\$1,400,000	Equipment
				Libraries
			\$30,000	Countywide Library Study
	\$546,000	\$4,956,000	\$5,502,000	Southern Branch Library
				Community Centers
			\$10,000	Southern Comm Ctr - P&R Needs Study
\$6,000	\$100,000	\$829,000	\$935,000	Southern Comm Ctr - Renovations
\$24,375,000	\$18,719,000	\$5,865,000	\$69,106,000	TOTAL PUBLIC FACILITIES

GOVERNMENTAL	PRIOR	FY 2011	FY 2012	FY 2013
	APPROPRIATION			
TECHNOLOGY SERVICES				
GIS Implementation				\$175,000
Wireless I-Net		\$260,000		\$100,000
Public Safety System			\$55,000	\$110,000
Licenses	\$175,000	\$175,000	\$175,000	
Network Infrastructure		\$175,000		
Major System Upgrade				\$400,000
Major System Review		\$55,000	\$55,000	\$55,000
Phone System				
TOTAL TECHNOLOGY SERVICES	\$175,000	\$665,000	\$285,000	\$840,000
TOWN CENTERS				
Solomon's Town Center				
Riverwalk - Replace Railing Pickets	\$25,000		\$26,000	
Waterman's Wharf	\$41,000	\$22,000	\$22,000	\$22,000
CMM - Turning Lane				\$87,000
St. Leonard Town Center				
Sewer Feasibility Study			\$65,000	
Second Exit Study			\$150,000	
TOTAL TOWN CENTERS	\$66,000	\$22,000	\$263,000	\$109,000

CAPITAL IMPROVEMENT PLAN

FY 2014	FY 2015	FY 2016	PROJECT	GOVERNMENTAL
			TOTALS FY11-FY16	
				TECHNOLOGY SERVICES
\$250,000			\$425,000	GIS Implementation
\$80,000	\$80,000		\$520,000	Wireless I-Net
			\$165,000	Public Safety System
			\$350,000	Licenses
\$350,000	\$350,000	\$400,000	\$1,275,000	Network Infrastructure
\$100,000		\$600,000	\$1,100,000	Major System Upgrade
\$55,000	\$55,000	\$55,000	\$330,000	Major System Review
\$30,000	\$30,000	\$30,000	\$90,000	Phone System
\$865,000	\$515,000	\$1,085,000	\$4,255,000	TOTAL TECHNOLOGY SERVICES
				TOWN CENTERS
				Solomon's Town Center
			\$26,000	Riverwalk - Replace Railing Pickets
\$22,000	\$22,000	\$22,000	\$132,000	Waterman's Wharf
	\$455,000		\$542,000	CMM - Turning Lane
				St. Leonard Town Center
			\$65,000	Sewer Feasibility Study
			\$150,000	Second Exit Study
\$22,000	\$477,000	\$22,000	\$915,000	TOTAL TOWN CENTERS

GOVERNMENTAL	PRIOR	FY 2011	FY 2012	FY 2013
RECREATION RESOURCES	APPROPRIATION			
PARKS & COMMUNITY CENTERS				
Chesapeake Hills Golf Course (Enterprise)				
Clubhouse Master Plan		\$153,000		
Renovation of Pro Shop/Restrooms			\$965,000	
Renovation of Banquet Area				\$565,000
Cove Point Park				
Re-light Fields 1 & 2				
Expand Maintenance Building				\$124,000
Picnic Shelters & Connecting Paths		\$31,000	\$223,000	
Small Shelters & Additional Parking				
Dog Park				
Skate Park			\$61,000	\$645,000
Dunkirk Park				
Update Master Plan				\$59,000
Expand Maintenance Building		\$176,000		
Paved Pathways & Lights				
Hallowing Point Park				
Accessible Playground & Parking			\$399,000	\$438,000
Picnic Area @ 231 entrance				
Restroom/Snack Stand Complex				
Basketball Courts				\$71,000
Expand Parking Lot #1				
Street Lighting				
Update Master Plan				
Solomon's Park				
Restroom and Utilities		\$437,000		
Field Lighting				
NATURAL RESOURCE SITES				
Battle Creek Cypress Swamp				
Renovation of Exhibits		\$25,000	\$189,000	
Paving & Expanded Parking Area				
Addition/Renovation			\$15,000	
Kings Landing Park				
Parking				\$276,000
Equestrian Trails - Construction	\$189,000	\$189,000		
TOTAL RECREATION RESOURCES	\$189,000	\$1,011,000	\$1,852,000	\$2,178,000

CAPITAL IMPROVEMENT PLAN

FY 2014	FY 2015	FY 2016	PROJECT	GOVERNMENTAL
			TOTALS FY11-FY16	RECREATION RESOURCES
				PARKS & COMMUNITY CENTERS
			\$1,683,000	Chesapeake Hills Golf Course (Enterprise)
				Clubhouse Master Plan
				Renovation of Pro Shop/Restrooms
				Renovation of Banquet Area
			\$1,738,000	Cove Point Park
\$368,000				Re-light Fields 1 & 2
				Expand Maintenance Building
				Picnic Shelters & Connecting Paths
\$23,000	\$175,000			Small Shelters & Additional Parking
	\$88,000			Dog Park
				Skate Park
			\$1,121,000	Dunkirk Park
				Update Master Plan
				Expand Maintenance Building
	\$443,000	\$443,000		Paved Pathways & Lights
			\$3,528,000	Hallowing Point Park
				Accessible Playground & Parking
	\$45,000	\$586,000		Picnic Area @ 231 entrance
\$655,000				Restroom/Snack Stand Complex
		\$742,000		Basketball Courts
\$287,000				Expand Parking Lot #1
		\$246,000		Street Lighting
\$59,000				Update Master Plan
			\$874,000	Solomon's Park
				Restroom and Utilities
	\$437,000			Field Lighting
				NATURAL RESOURCE SITES
			\$560,000	Battle Creek Cypress Swamp
				Renovation of Exhibits
	\$164,000			Paving & Expanded Parking Area
	\$167,000			Addition/Renovation
			\$276,000	Kings Landing Park
				Parking
			\$189,000	Equestrian Trails - Construction
\$1,392,000	\$1,519,000	\$2,017,000	\$9,969,000	TOTAL RECREATION RESOURCES

GOVERNMENTAL	PRIOR	FY 2011	FY 2012	FY 2013
PUBLIC WORKS	APPROPRIATION			
TRANSPORTATION				
Barstow Salt Dome Replacement		\$504,000		
Boyd's Turn Road - Phase 2	\$4,036,000			
Bridge Maintenance Repairs			\$60,000	\$60,000
Dowell Road Widening	\$2,950,000			
Fairground Road Improvements	\$2,769,000	\$200,000		
Lake Karylbrook Dam	\$50,000		\$275,000	
PF Loop Road - Rt. 231	\$662,000	\$40,000	\$1,000,000	
PF Loop Road - FoxRun/Armory/Wdares	\$11,628,000	\$3,300,000		\$2,000,000
Road Tax Districts			\$50,000	\$50,000
SHA signal matching funds		\$60,000	\$60,000	\$60,000
Sidewalk Program			\$125,000	\$125,000
Skinner's Turn Road-Widening w/turns				
Skipjack Road @ MD 231				\$1,000,000
Stafford Road Waterline Extension	\$330,000	\$620,000		
Storm Drainage Projects		\$120,000	\$120,000	\$120,000
Transportation Safety Projects		\$180,000	\$180,000	\$180,000
W. Dares Beach Road Extension				
W. Dares Beach Road Improvements	\$80,000			
Williams Road/CSM Improvements		\$660,000	\$4,650,000	
Wilson Road Improvements	\$640,000	\$350,000	\$850,000	
TOTAL TRANSPORTATION	\$23,145,000	\$6,034,000	\$7,370,000	\$3,595,000
UTILITIES (Enterprise)				
LANDFILL PROJECTS				
Barstow Landfill Gas Remediation			\$375,000	
Mt. Hope Convenience Center Reconstruction	\$429,000	\$2,154,000		
Subtotal Landfill	\$429,000	\$2,154,000	\$375,000	\$0
SEWER PROJECTS				
Calvert Memorial WWPS		\$26,250	\$656,250	
Prince Frederick Master Plan		\$250,000		
Prince Frederick Sewer Line CMH to Calvt Middle	\$180,000	\$40,000	\$50,000	\$785,000
Prince Frederick WWTP#1 Plant Upgrade				\$262,500
Prince Frederick WWPS#2 Upgrade	\$432,500	\$287,500		
Prince Frederick Sewer Relining - Dares Beach	\$300,000	\$247,250		
Solomon's Master Plan		\$150,000		
Solomon's I & I Study		\$150,000		
Solomon's WWTP Improvements	\$650,000		\$606,250	
Solomon's Headworks Retrofit	\$275,000	\$65,000	\$892,500	
Solomon's Forcemain Study	\$325,000	\$100,000		
Solomon's WWPS Upgrade - Dowell Road	\$217,000	\$848,000		
Subtotal Sewer	\$2,379,500	\$2,164,000	\$2,205,000	\$1,047,500
WATER PROJECTS				
Chesapeake Heights Water Treatment	\$652,500	\$100,000		
East Prince Frederick Water Tower and Well	\$2,000,000	\$1,000,000		
Lakewood Water System Upgrade	\$350,520	\$548,800		
St. Leonard Well and Elevated Storage	\$380,000	\$18,000		\$105,000
Subtotal Water	\$4,035,520	\$1,666,800	\$0	\$105,000
TOTAL UTILITIES	\$6,844,020	\$5,984,800	\$2,580,000	\$1,152,500

CAPITAL IMPROVEMENT PLAN

FY 2014	FY 2015	FY 2016	PROJECT	GOVERNMENTAL
			TOTALS FY11-FY16	PUBLIC WORKS
				TRANSPORTATION
			\$504,000	Barstow Salt Dome Replacement
\$2,860,000			\$2,860,000	Boyd's Turn Road - Phase 2
\$60,000	\$60,000	\$60,000	\$300,000	Bridge Maintenance Repairs
		\$4,937,000	\$4,937,000	Dowell Road Widening
			\$200,000	Fairground Road Improvements
			\$275,000	Lake Karylbrook Dam
			\$1,040,000	PF Loop Road - Rt. 231
			\$5,300,000	PF Loop Road - FoxRun/Armory/Wdares
\$50,000	\$50,000	\$50,000	\$250,000	Road Tax Districts
\$60,000	\$60,000	\$60,000	\$360,000	SHA signal matching funds
\$125,000	\$125,000	\$125,000	\$625,000	Sidewalk Program
	\$453,000	\$220,000	\$673,000	Skinner's Turn Road-Widening w/turns
			\$1,000,000	Skipjack Road @ MD 231
			\$620,000	Stafford Road Waterline Extension
\$120,000	\$120,000	\$120,000	\$720,000	Storm Drainage Projects
\$180,000	\$180,000	\$180,000	\$1,080,000	Transportation Safety Projects
	\$500,000		\$500,000	W. Dares Beach Road Extension
	\$440,000	\$134,000	\$574,000	W. Dares Beach Road Improvements
			\$5,310,000	Williams Road/CSM Improvements
			\$1,200,000	Wilson Road Improvements
\$3,455,000	\$1,988,000	\$5,886,000	\$28,328,000	TOTAL TRANSPORTATION
				UTILITIES (Enterprise)
				LANDFILL PROJECTS
			\$375,000	Barstow Landfill Gas Remediation
			\$2,154,000	Mt. Hope Convenience Center Reconstruction
\$0	\$0	\$0	\$2,529,000	Subtotal Landfill
				SEWER PROJECTS
			\$682,500	Calvert Memorial WWPS
			\$250,000	Prince Frederick Master Plan
			\$875,000	Prince Frederick Sewer Line CMH to Calvt Middle
\$4,410,000			\$4,672,500	Prince Frederick WWTP#1 Plant Upgrade
			\$287,500	Prince Frederick WWPS#2 Upgrade
			\$247,250	Prince Frederick Sewer Relining - Dares Beach
			\$150,000	Solomon's Master Plan
			\$150,000	Solomon's I & I Study
			\$606,250	Solomon's WWTP Improvements
			\$957,500	Solomon's Headworks Retrofit
			\$100,000	Solomon's Forcemain Study
			\$848,000	Solomon's WWPS Upgrade - Dowell Road
\$4,410,000	\$0	\$0	\$9,826,500	Subtotal Sewer
				WATER PROJECTS
			\$100,000	Chesapeake Heights Water Treatment
			\$1,000,000	East Prince Frederick Water Tower and Well
			\$548,800	Lakewood Water System Upgrade
\$998,000			\$1,121,000	St. Leonard Well and Elevated Storage
\$998,000	\$0	\$0	\$2,769,800	Subtotal Water
\$5,408,000	\$0	\$0	\$15,125,300	TOTAL UTILITIES

GOVERNMENTAL	PRIOR	FY 2011	FY 2012	FY 2013
PUBLIC SAFETY	APPROPRIATION			
800n MHZ System Expansion			\$2,661,000	
800 MHZ Digital Communication Systems				
FIRE & RESCUE APPARATUS				
North Beach VFD & RS				
Replace Ambulance #18			\$161,000	
Replace Command #1				\$62,000
Rehab Engine #11				\$150,000
Replace Bush #1				
Replace Rescue #1				
Replace Ambulance #19				
Rehab Engine #12				
Replace Tower #1				
Prince Frederick VFD				
Replace Command #2			\$58,000	
Rehab Engine #22				\$150,000
Replace Tanker #2				
Replace Bush #2				
Solomon's VRS & FD				
Rehab Rescue #3			\$106,000	
Replace Command #3				\$62,000
Rehab Engine #31				\$150,000
Replace Ambulance #39				
Replace Command #3				
Prince Frederick VRS				
Replace Command #4			\$58,000	
Replace Ambulance #48				\$171,000
Replace Ambulance #49				
Dunkirk VFD & RS				
Replace Ambulance #58				\$171,000
Replace Ambulance #59				\$171,000
Replace Command #5				\$61,000
Replace Brush #5				
Huntingtown VFD & RS				
Rehab Engine #62		\$80,000		
Replace Ambulance #69				\$171,000
Replace Command #6				\$61,000
Replace Ambulance #68				
St. Leonard VFD & RS				
Replace Ambulance #79			\$161,000	
Replace Ambulance #78			\$161,000	
Replace Brush #7				
Calvert Advanced Life Support				
Replace Medic #105			\$88,000	
Replace Medic #101				\$93,000
Replace Medic #103				
Replace Medic #102				
Replace Medic #104				
Calvert Dive Team				
Replace Dive Rescue #12			\$162,000	
Subtotal Apparatus	\$0	\$80,000	\$955,000	\$1,473,000

CAPITAL IMPROVEMENT PLAN

FY 2014	FY 2015	FY 2016	PUBLIC SAFETY	GOVERNMENTAL
			TOTALS FY11-FY16	PUBLIC SAFETY
		\$15,900,000	\$2,661,000	800n MHZ System Expansion
			\$15,900,000	800 MHZ Digital Communication Systems
				FIRE & RESCUE APPARATUS
			\$2,771,000	North Beach VFD & RS
				Replace Ambulance #18
				Replace Command #1
\$70,000				Rehab Engine #11
	\$673,000			Replace Bush #1
		\$203,000		Replace Rescue #1
		\$179,000		Replace Ambulance #19
		\$1,273,000		Rehab Engine #12
				Replace Tower #1
			\$770,000	Prince Frederick VFD
				Replace Command #2
				Rehab Engine #22
\$489,000				Replace Tanker #2
	\$73,000			Replace Bush #2
			\$579,000	Solomon's VRS & FD
				Rehab Rescue #3
				Replace Command #3
				Rehab Engine #31
	\$192,000			Replace Ambulance #39
	\$69,000			Replace Command #3
			\$410,000	Prince Frederick VRS
				Replace Command #4
\$181,000				Replace Ambulance #48
				Replace Ambulance #49
			\$481,000	Dunkirk VFD & RS
				Replace Ambulance #58
				Replace Ambulance #59
		\$78,000		Replace Command #5
				Replace Brush #5
			\$493,000	Huntingtown VFD & RS
				Rehab Engine #62
				Replace Ambulance #69
\$181,000				Replace Command #6
				Replace Ambulance #68
			\$400,000	St. Leonard VFD & RS
				Replace Ambulance #79
		\$78,000		Replace Ambulance #78
				Replace Brush #7
			\$496,000	Calvert Advanced Life Support
				Replace Medic #105
\$99,000				Replace Medic #101
	\$105,000			Replace Medic #103
		\$111,000		Replace Medic #102
				Replace Medic #104
			\$162,000	Calvert Dive Team
				Replace Dive Rescue #12
\$1,020,000	\$1,112,000	\$1,922,000	\$6,562,000	Subtotal Apparatus

GOVERNMENTAL	PRIOR	FY 2011	FY 2012	FY 2013
PUBLIC FACILITIES	APPROPRIATION			
FIRE & RESCUE FACILITIES				
North Beach VFD & RS				
Resurface Parking Lot				
Prince Frederick VFD				
A & E				
Solomon's VRS & FD				
Repair Roof		\$60,000		
A&E				
Prince Frederick VRS				
Repair Roof		\$10,000		
Dunkirk VFD & RS				
Water Supply Storage Tanks				
St. Leonard VFD & RS				
Replace Roof		\$199,000		
Subtotal Facilities	\$0	\$269,000	\$0	\$0
TOTAL PUBLIC SAFETY	\$0	\$349,000	\$3,616,000	\$1,473,000
TOTAL FY2011-FY2016 CIP	\$68,160,583	\$45,993,300	\$44,994,037	\$23,187,000

CAPITAL IMPROVEMENT PLAN

FY 2014	FY 2015	FY 2016	PROJECT	GOVERNMENTAL
			TOTALS FY11-FY16	PUBLIC FACILITIES
				FIRE & RESCUE FACILITIES
			\$61,000	North Beach VFD & RS
	\$61,000			Resurface Parking Lot
			\$250,000	Prince Frederick VFD
\$250,000				A & E
			\$310,000	Solomon's VRS & FD
				Repair Roof
\$250,000				A&E
			\$10,000	Prince Frederick VRS
				Repair Roof
			\$75,000	Dunkirk VFD & RS
	\$75,000			Water Supply Storage Tanks
			\$199,000	St. Leonard VFD & RS
				Replace Roof
\$500,000	\$136,000	\$0	\$905,000	Subtotal Facilities
\$1,520,000	\$1,248,000	\$17,822,000	\$26,028,000	TOTAL PUBLIC SAFETY
\$41,480,000	\$44,381,000	\$58,996,000	\$255,271,337	TOTAL FY2011-FY2016 CIP

FISCAL 2011 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Calvert High School Replacement						
A&E		\$341,000				\$341,000
Construction		\$9,498,000	\$8,680,000			\$18,178,000
Equipment		\$638,000				\$638,000
Northern High School Renovation/Addition						
Feasibility Study				\$102,000		\$102,000
Subtotal Construction	\$0	\$10,477,000	\$8,680,000	\$102,000	\$0	\$19,259,000
MAINTENANCE						
Mutual Elementary - Roof/Fire Suppression				\$21,000		\$21,000
Plum Point Middle - Roof Reply				\$50,000		\$50,000
Subtotal Maintenance	\$0	\$0	\$0	\$71,000		\$71,000
TOTAL EDUCATION	\$0	\$10,477,000	\$8,680,000	\$173,000	\$0	\$19,330,000
TECHNOLOGY SERVICES						
Licenses	\$175,000					\$175,000
Wireless I-Net	\$260,000					\$260,000
Network Infrastructure	\$175,000					\$175,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$665,000	\$0	\$0	\$0	\$0	\$665,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
TOTAL TOWN CENTERS	\$22,000	\$0	\$0	\$0	\$0	\$22,000
PUBLIC FACILITIES						
Detention Center - Plumbing Renovations	\$150,000					\$150,000
Detention Center - Paint Housing Units	\$35,000					\$35,000
Detention Center - 400 MHZ Radios					\$50,000	\$50,000
Substance Abuse Facility		\$970,000	\$1,150,000			\$2,120,000
CSM - Construction		\$2,647,000	\$7,943,000			\$10,590,000
Countywide Library Study	\$30,000					\$30,000
Southern Comm. Ctr - P&R Needs Study	\$10,000					\$10,000
TOTAL PUBLIC FACILITIES	\$225,000	\$3,617,000	\$9,093,000	\$0	\$50,000	\$12,985,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Cove Point Park						
Picnic Shelters & Connecting Paths	\$31,000					\$31,000
Chesapeake Hills Golf Course						
Clubhouse Master Plan		\$153,000				\$153,000
Dunkirk Park						
Expand Maintenance Building				\$176,000		\$176,000
Solomon's Park						
Restroom and Utilities		\$326,000	\$111,000			\$437,000
NATURAL RESOURCE SITES						
Battle Creek Cypress Swamp						
Renovation of Exhibits	\$25,000					\$25,000
Equestrian Trails - Construction	\$189,000					\$189,000
TOTAL RECREATION RESOURCES	\$245,000	\$479,000	\$111,000	\$176,000	\$0	\$1,011,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2011 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Barstow Salt Dome Replacement		\$504,000				\$504,000
Fairground Road Improvements		\$200,000				\$200,000
PF Loop Road - Rt. 231				\$40,000		\$40,000
PF Loop Road - FoxRun/Armory/Wdares		\$3,300,000				\$3,300,000
SHA signal matching funds	\$60,000					\$60,000
Stafford Road Waterline Extension		\$620,000				\$620,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
Williams Road/CSM Improvements		\$660,000				\$660,000
Wilson Road Improvements		\$350,000				\$350,000
TOTAL TRANSPORTATION	\$96,000	\$5,634,000	\$144,000	\$160,000	\$0	\$6,034,000
UTILITIES (Enterprise Fund)						
LANDFILL PROJECTS						
Mt. Hope Convenience Center Reconstruction		\$1,000,000		CTY LOAN	UTIL FEES	\$2,154,000
					\$1,154,000	\$2,154,000
Subtotal Landfill	\$0	\$1,000,000	\$0	\$0	\$1,154,000	\$2,154,000
SEWER PROJECTS						
Calvert Memorial WWPS					\$26,250	\$26,250
Prince Frederick Master Plan					\$250,000	\$250,000
Prince Frederick Sewer Line CMH to Calvt Middle		\$220,000	(\$180,000)			\$40,000
Prince Frederick WWPS#2 Upgrade		\$720,000			(\$432,500)	\$287,500
Prince Frederick Sewer Relining - Dares Beach		\$547,250	(\$150,000)		(\$150,000)	\$247,250
Solomon's Master Plan					\$150,000	\$150,000
Solomon's I & I Study					\$150,000	\$150,000
Solomon's WWTP Plant Improvements		\$575,000	(\$650,000)		\$75,000	\$0
Solomon's WWTP Plant Upgrades				(\$75,000)	\$75,000	\$0
Solomon's Headworks Retrofit					\$65,000	\$65,000
Solomon's Forcemain Study					\$100,000	\$100,000
Solomon's WWPS Upgrade - Dowell Road		\$1,000,000			(\$152,000)	\$848,000
Subtotal Sewer	\$0	\$3,062,250	(\$980,000)	(\$75,000)	\$156,750	\$2,164,000
WATER PROJECTS						
Chesapeake Heights Water Treatment			(\$12,500)		\$112,500	\$100,000
East Prince Frederick Water Tower and Well		\$1,000,000	\$1,000,000		(\$1,000,000)	\$1,000,000
Hunting Hills Water System Upgrade		\$815,700	(\$794,000)	(\$40,000)	\$18,300	\$0
Lakewood Water System Upgrade		\$880,245	(\$50,520)	(\$300,000)	\$19,075	\$548,800
St. Leonard Well and Elevated Storage					\$18,000	\$18,000
Subtotal Water	\$0	\$2,695,945	\$142,980	(\$340,000)	(\$832,125)	\$1,666,800
TOTAL UTILITIES	\$0	\$6,758,195	(\$837,020)	(\$415,000)	\$478,625	\$5,984,800
PUBLIC SAFETY						
FIRE & RESCUE APPARATUS						
Huntingtown VFD & RS - Rehab Apparatus	\$80,000					\$80,000
Subtotal Apparatus	\$80,000	\$0	\$0	\$0	\$0	\$80,000
FIRE & RESCUE FACILITIES						
Solomon's Renovation - Roof Repair	\$60,000					\$60,000
Prince Frederick VRS - Roof Repair	\$10,000					\$10,000
St. Leonard VFD & RS - Replace Roof	\$199,000					\$199,000
Subtotal Facilities	\$269,000	\$0	\$0	\$0	\$0	\$269,000
TOTAL PUBLIC SAFETY	\$349,000	\$0	\$0	\$0	\$0	\$349,000
	COUNTY	BOND	STATE/FED	EXCISE	OTHER	TOTAL
TOTAL FY2011	\$1,602,000	\$26,965,195	\$17,190,980	\$94,000	\$528,625	\$46,380,800

FISCAL 2012 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Calvert High School Replacement						
A&E		\$340,000				\$340,000
Construction		\$5,486,709	\$8,296,328			\$13,783,037
Equipment/Grandstand Lighting		\$1,105,000				\$1,105,000
Brooks Administration Building						
A&E		\$316,000				\$316,000
Subtotal Construction	\$0	\$7,247,709	\$8,296,328	\$0	\$0	\$15,544,037
MAINTENANCE						
Appeal Elementary - Re-roof			\$270,000	\$197,000		\$467,000
Hunting Creek Annex - Septic/Mechanical				\$463,000		\$463,000
Mutual Elementary - Roof/Fire Suppression			\$128,000	\$82,000		\$210,000
Plum Point Elementary - Roof Repl			\$447,000	\$327,000		\$774,000
Plum Point Middle - Roof Repl			\$228,000	\$146,000		\$374,000
Sunderland Elementary - Roof Repl			\$447,000	\$327,000		\$774,000
School Water Wells	\$88,000					\$88,000
Subtotal Maintenance	\$88,000	\$0	\$1,520,000	\$1,542,000	\$0	\$3,150,000
TOTAL EDUCATION	\$88,000	\$7,247,709	\$9,816,328	\$1,542,000	\$0	\$18,694,037
TECHNOLOGY SERVICES						
Public Safety System	\$55,000					\$55,000
Licenses	\$175,000					\$175,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$285,000	\$0	\$0	\$0	\$0	\$285,000
TOWN CENTERS						
Solomon's Town Center						
Replace Railings & Pickets	\$26,000					\$26,000
Waterman's Wharf	\$22,000					\$22,000
St. Leonard Town Center						
Sewer Feasibility Study	\$65,000					\$65,000
Second Exit Study	\$150,000					\$150,000
TOTAL TOWN CENTERS	\$263,000	\$0	\$0	\$0	\$0	\$263,000
PUBLIC FACILITIES						
County Services Plaza						
A&E		\$1,550,000				\$1,550,000
Equipment		\$330,000				\$330,000
Façade	\$55,000					\$55,000
HVAC Replacements						
Northeast Comm Ctr	\$116,000					\$116,000
Southern Comm Ctr	\$23,000					\$23,000
Roof Replacement Schedule - Flag Pond	\$29,000					\$29,000
Marine Museum						
Master Plan Implementation	\$70,000					\$70,000
Roof Replacement	\$45,000					\$45,000
Land Acquisition			\$650,000		\$650,000	\$1,300,000
Boat Basin Timber Repl			\$50,000			\$50,000
Detention Center						
A&E		\$300,000	\$300,000			\$600,000
Paint Housing Units	\$20,000					\$20,000
Modular Classroom	\$336,000					\$336,000
College of Southern Maryland - Equipment		\$350,000	\$1,050,000			\$1,400,000
TOTAL PUBLIC FACILITIES	\$694,000	\$2,530,000	\$2,050,000	\$0	\$650,000	\$5,924,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Chesapeake Hills Golf Course						
Renovation of Pro Shop/Restrooms		\$965,000				\$965,000
Cove Point Park						
Picnic Shelters & Connecting Paths	\$60,000		\$113,000	\$50,000		\$223,000
Skate Park	\$61,000					\$61,000
Hallowing Point Park						
Accessible Playground & Parking			\$158,000	\$241,000		\$399,000
NATURAL RESOURCE SITES						
Battle Creek Cypress Swamp						
Renovation of Exhibits	\$189,000					\$189,000
Addition/Renovation	\$15,000					\$15,000
TOTAL RECREATION RESOURCES	\$325,000	\$965,000	\$271,000	\$291,000	\$0	\$1,852,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2012 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
Lake Karylbrook Dam	\$275,000					\$275,000
PF Loop Road - Rt. 231		\$1,000,000				\$1,000,000
Road Tax Districts	\$50,000					\$50,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
Williams Road/CSM Improvements		\$4,650,000				\$4,650,000
Wilson Road Improvements		\$850,000				\$850,000
TOTAL TRANSPORTATION	\$606,000	\$6,500,000	\$144,000	\$120,000	\$0	\$7,370,000
UTILITIES (Enterprise Fund)						
LANDFILL PROJECTS						
Barstow Landfill Gas Remediation	\$375,000					\$375,000
Subtotal Landfill	\$375,000	\$0	\$0	\$0	\$0	\$375,000
SEWER PROJECTS				CTY LOAN	UTIL FEES	
Calvert Memorial WWPS		\$656,250				\$656,250
Industrial Park WWTP Upgrade		\$750,000	(\$750,000)	(\$16,667)	\$16,667	\$0
Prince Frederick Sewer Line CMH to Calvt Middle					\$50,000	\$50,000
Solomon's WWTP Improvements		\$606,250				\$606,250
Solomon's Headworks Retrofit		\$892,500				\$892,500
Subtotal Sewer	\$0	\$2,905,000	(\$750,000)	(\$16,667)	\$66,667	\$2,205,000
TOTAL UTILITIES	\$375,000	\$2,905,000	(\$750,000)	(\$16,667)	\$66,667	\$2,580,000
PUBLIC SAFETY						
800n MHZ System Expansion		\$2,661,000				\$2,661,000
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Replace Apparatus	\$161,000					\$161,000
Prince Frederick VFD						
Replace Apparatus	\$58,000					\$58,000
Solomon's VRS & FD						
Rehab Existing Apparatus	\$106,000					\$106,000
Prince Frederick VRS						
Replace Apparatus	\$58,000					\$58,000
St. Leonard VFD & RS						
Replace Apparatus	\$322,000					\$322,000
Calvert Advanced Life Support						
Replace Apparatus	\$88,000					\$88,000
Calvert Dive Team						
Replace Apparatus	\$162,000					\$162,000
TOTAL PUBLIC SAFETY	\$955,000	\$2,661,000	\$0	\$0	\$0	\$3,616,000
	COUNTY	BOND	STATE	EXCISE	OTHER	TOTAL
TOTAL FY2012	\$3,591,000	\$22,808,709	\$11,531,328	\$1,936,333	\$716,667	\$40,584,037

FISCAL 2013 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Calvert High School Replacement						
A&E		\$250,000				\$250,000
Construction		\$782,672	\$8,296,328			\$9,079,000
Equipment		\$250,000				\$250,000
Northern High School Renovation/Addition						
A&E		\$1,700,000		\$1,000,000		\$2,700,000
Brooks Administration Building						
Construction		\$335,000				\$335,000
Subtotal Construction	\$0	\$3,317,672	\$8,296,328	\$1,000,000	\$0	\$12,614,000
MAINTENANCE						
Mutual Elementary - Fire Suppr & Interior Renov				\$250,000		\$250,000
Subtotal Maintenance	\$0	\$0	\$0	\$250,000	\$0	\$250,000
TOTAL EDUCATION	\$0	\$3,317,672	\$8,296,328	\$1,250,000	\$0	\$12,864,000
TECHNOLOGY SERVICES						
GIS Implementation	\$175,000					\$175,000
Wireless I-Net	\$100,000					\$100,000
Public Safety System	\$110,000					\$110,000
Major System Upgrade	\$400,000					\$400,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$840,000	\$0	\$0	\$0	\$0	\$840,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
CMM - Turning Lane	\$87,000					\$87,000
TOTAL TOWN CENTERS	\$109,000	\$0	\$0	\$0	\$0	\$109,000
PUBLIC FACILITIES						
Health Department - HVAC						
	\$75,000					\$75,000
Marine Museum						
Collection Boat	\$68,000					\$68,000
Boat Basin Timber Repl			\$50,000			\$50,000
Detention Center						
Work Release Facility		\$1,045,000				\$1,045,000
TOTAL PUBLIC FACILITIES	\$143,000	\$1,045,000	\$50,000	\$0	\$0	\$1,238,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Chesapeake Hills Golf Course						
Renovation of Banquet Area		\$565,000				\$565,000
Cove Point Park						
Expand Maintenance Building	\$124,000					\$124,000
Skate Park	\$395,000		\$175,000	\$75,000		\$645,000
Dunkirk Park						
Update Master Plan				\$59,000		\$59,000
Hallowing Point Park						
Accessible Playground & Parking	\$338,000		\$100,000			\$438,000
Basketball Courts				\$71,000		\$71,000
NATURAL RESOURCE SITES						
Kings Landing Park						
Parking	\$276,000					\$276,000
TOTAL RECREATION RESOURCES	\$1,133,000	\$565,000	\$275,000	\$205,000	\$0	\$2,178,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2013 REVENUES	COUNTY	BOND	STATE	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
PF Loop - FoxRun/Armory/Wdares		\$2,000,000				\$2,000,000
Road Tax District	\$50,000					\$50,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Skipjack Road @ MD 231		\$700,000		\$300,000		\$1,000,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
TOTAL TRANSPORTATION	\$331,000	\$2,700,000	\$144,000	\$420,000	\$0	\$3,595,000
UTILITIES (Enterprise Fund)						
SEWER PROJECTS					UTIL FEES	
Prince Frederick Sewer Line CMH to Calvt Middle		\$785,000				\$785,000
Prince Frederick WWTP#1 Plant Upgrade					\$262,500	\$262,500
Subtotal Sewer	\$0	\$785,000	\$0	\$0	\$262,500	\$1,047,500
WATER PROJECTS					UTIL FEES	
St. Leonard Well and Elevated Storage					\$105,000	\$105,000
Subtotal Water	\$0	\$0	\$0	\$0	\$105,000	\$105,000
TOTAL UTILITIES	\$0	\$785,000	\$0	\$0	\$367,500	\$1,152,500
PUBLIC SAFETY						
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Rehab Existing Apparatus	\$150,000					\$150,000
Replace Apparatus	\$62,000					\$62,000
Prince Frederick VFD						
Rehab Existing Apparatus	\$150,000					\$150,000
Solomon's VRS & FD						
Rehab Existing Apparatus	\$150,000					\$150,000
Replace Apparatus	\$62,000					\$62,000
Prince Frederick VRS						
Replace Apparatus	\$171,000					\$171,000
Dunkirk VFD & RS						
Replace Apparatus	\$403,000					\$403,000
Huntingtown VFD & RS						
Replace Apparatus	\$232,000					\$232,000
Calvert Advanced Life Support						
Replace Apparatus	\$93,000					\$93,000
TOTAL PUBLIC SAFETY	\$1,473,000	\$0	\$0	\$0	\$0	\$1,473,000
	COUNTY	BOND	STATE	EXCISE	OTHER	TOTAL
TOTAL FY2013	\$4,029,000	\$8,412,672	\$8,765,328	\$1,875,000	\$367,500	\$23,449,500

FISCAL 2014 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Calvert High School Replacement						
A&E				\$150,000		\$150,000
Northern High School Renovation/Addition						
A&E				\$1,000,000		\$1,000,000
Northern Middle School Renovation/Addition						
Feasibility Study	\$105,000					\$105,000
Brooks Administration Building						
Construction		\$726,000				\$726,000
Subtotal Construction	\$105,000	\$726,000	\$0	\$1,150,000	\$0	\$1,981,000
MAINTENANCE						
Mutual Elementary - Fire Suppr & Interior Renov		\$946,000	\$1,480,000			\$2,426,000
Patuxent High - Roof Consultant & Repair				\$36,000		\$36,000
Subtotal Maintenance	\$0	\$946,000	\$1,480,000	\$36,000	\$0	\$2,462,000
TOTAL EDUCATION	\$105,000	\$1,672,000	\$1,480,000	\$1,186,000	\$0	\$4,443,000
TECHNOLOGY SERVICES						
GIS Implementation	\$250,000					\$250,000
Wireless I-Net	\$80,000					\$80,000
Network Infrastructure	\$350,000					\$350,000
Major System Upgrade	\$100,000					\$100,000
Phone System	\$30,000					\$30,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$865,000	\$0	\$0	\$0	\$0	\$865,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
TOTAL TOWN CENTERS	\$22,000	\$0	\$0	\$0	\$0	\$22,000
PUBLIC FACILITIES						
County Services Plaza - New Wing						
Construction		\$12,850,000				\$12,850,000
HVAC Replacements						
Calvert House	\$51,000					\$51,000
Calvert Pines	\$118,000					\$118,000
Courthouse	\$97,000					\$97,000
Marine Museum						
Master Plan Implementation		\$626,500	\$626,500			\$1,253,000
Detention Center						
Construction		\$5,000,000	\$5,000,000			\$10,000,000
Community Centers						
Southern Community Center - Renovation	\$6,000					\$6,000
TOTAL PUBLIC FACILITIES	\$272,000	\$18,476,500	\$5,626,500	\$0	\$0	\$24,375,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Cove Point Park						
Re-light Fields 1 & 2	\$168,000		\$125,000	\$75,000		\$368,000
Small shelters and additional parking	\$23,000					\$23,000
Hallowing Point Park						
Restroom/Snack Stand Complex	\$305,000		\$150,000	\$200,000		\$655,000
Expand Parking Lot #1	\$287,000					\$287,000
Update Master Plan	\$59,000					\$59,000
TOTAL RECREATION RESOURCES	\$842,000	\$0	\$275,000	\$275,000	\$0	\$1,392,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2014 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Boyd's Turn Road - Phase 2	\$150,000	\$1,910,000		\$800,000		\$2,860,000
Bridge Maintenance Repairs	\$60,000					\$60,000
Road Tax Districts	\$50,000					\$50,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
TOTAL TRANSPORTATION	\$481,000	\$1,910,000	\$144,000	\$920,000	\$0	\$3,455,000
UTILITIES (Enterprise Fund)						
WATER PROJECTS					UTIL FEES	
Prince Frederick WWTP#1 Plant Upgrade		\$2,000,000	\$2,410,000			\$4,410,000
St. Leonard Well and Elevated Storage		\$998,000				\$998,000
Subtotal Water	\$0	\$2,998,000	\$2,410,000	\$0	\$0	\$5,408,000
TOTAL UTILITIES	\$0	\$2,998,000	\$2,410,000	\$0	\$0	\$5,408,000
PUBLIC SAFETY						
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Replace Apparatus	\$70,000					\$70,000
Prince Frederick VFD						
Replace Apparatus	\$489,000					\$489,000
Prince Frederick VRS						
Replace Apparatus	\$181,000					\$181,000
Huntingtown VFD & RS						
Replace Apparatus	\$181,000					\$181,000
Calvert Advanced Life Support						
Replace Apparatus	\$99,000					\$99,000
Subtotal Apparatus	\$1,020,000	\$0	\$0	\$0	\$0	\$1,020,000
FIRE & RESCUE FACILITIES						
Prince Frederick Renovation						
A&E	\$250,000					\$250,000
Solomon's Renovation						
A&E	\$250,000					\$250,000
Subtotal Facilities	\$500,000	\$0	\$0	\$0	\$0	\$500,000
TOTAL PUBLIC SAFETY	\$1,520,000	\$0	\$0	\$0	\$0	\$1,520,000
	COUNTY	BOND	STATE/FED	EXCISE	OTHER	TOTAL
TOTAL FY2014	\$4,107,000	\$25,056,500	\$9,935,500	\$2,381,000	\$0	\$41,480,000

FISCAL 2015 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Northern High School Renovation/Addition						
A&E		\$400,000				\$400,000
Construction		\$5,350,000	\$9,150,000	\$500,000		\$15,000,000
Brooks Administration Building						
Construction		\$2,625,000				\$2,625,000
Subtotal Construction	\$0	\$8,375,000	\$9,150,000	\$500,000	\$0	\$18,025,000
MAINTENANCE						
Beach Elementary - Stage Addition			\$280,000	\$270,000		\$550,000
Patuxent High - Roof Consultant & Repair			\$817,000	\$523,000		\$1,340,000
Subtotal Maintenance	\$0	\$0	\$1,097,000	\$793,000	\$0	\$1,890,000
TOTAL EDUCATION	\$0	\$8,375,000	\$10,247,000	\$1,293,000	\$0	\$19,915,000
TECHNOLOGY SERVICES						
Wireless I-Net	\$80,000					\$80,000
Network Infrastructure	\$350,000					\$350,000
Phone System	\$30,000					\$30,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$515,000	\$0	\$0	\$0	\$0	\$515,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
Turning Lane/CMM		\$455,000				\$455,000
TOTAL TOWN CENTERS	\$22,000	\$455,000	\$0	\$0	\$0	\$477,000
PUBLIC FACILITIES						
County Services Plaza - New Wing						
Construction		\$7,550,000				\$7,550,000
Plaza Façade	\$55,000					\$55,000
Mt. Hope Community Center						
HVAC Replacement	\$10,000					\$10,000
Roof Replacement	\$136,000					\$136,000
Marine Museum						
Master Plan Implementation					\$322,000	\$322,000
Detention Center						
Construction		\$5,000,000	\$5,000,000			\$10,000,000
Libraries						
Southern Branch Library	\$546,000					\$546,000
Community Centers						
Southern Community Center - Renovation	\$100,000					\$100,000
TOTAL PUBLIC FACILITIES	\$847,000	\$12,550,000	\$5,000,000	\$0	\$322,000	\$18,719,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Cove Point Park						
Small shelters and additional parking	\$175,000					\$175,000
Dog Park	\$88,000					\$88,000
Dunkirk Park						
Paved Pathways & Lights	\$100,000	\$193,000		\$150,000		\$443,000
Hallowing Point Park						
Picnic Area @ 231 entrance				\$45,000		\$45,000
Solomon's Park						
Field Lighting	\$62,000		\$300,000	\$75,000		\$437,000
NATURAL RESOURCE SITES						
Battle Creek Cypress Swamp						
Renovation of Exhibits						
Paving & Expanded Parking Area	\$164,000					\$164,000
Addition/Renovation	\$167,000					\$167,000
TOTAL RECREATION RESOURCES	\$756,000	\$193,000	\$300,000	\$270,000	\$0	\$1,519,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2015 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
Road Tax Districts	\$50,000					\$50,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Skinner's Turn Road-Widening w/turns				\$453,000		\$453,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
W. Dares Beach Road Extension		\$250,000		\$250,000		\$500,000
W. Dares Beach Road Improvements		\$220,000		\$220,000		\$440,000
TOTAL TRANSPORTATION	\$331,000	\$470,000	\$144,000	\$1,043,000	\$0	\$1,988,000
PUBLIC SAFETY						
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Replace Apparatus	\$673,000					\$673,000
Prince Frederick VFD						
Replace Apparatus	\$73,000					\$73,000
Solomon's VRS & FD						
Replace Apparatus	\$261,000					\$261,000
Calvert Advanced Life Support						
Replace Apparatus	\$105,000					\$105,000
Subtotal Apparatus	\$1,112,000	\$0	\$0			\$1,112,000
FIRE & RESCUE FACILITIES						
North Beach VFD & RS						
Resurface Parking Lot	\$61,000					\$61,000
Dunkirk VFD & RS						
Water Supply Storage Tank	\$75,000					\$75,000
Subtotal Facilities	\$136,000	\$0	\$0	\$0	\$0	\$136,000
TOTAL PUBLIC SAFETY	\$1,248,000	\$0	\$0	\$0	\$0	\$1,248,000
	COUNTY	BOND	STATE	EXCISE	OTHER	TOTAL
TOTAL FY2015	\$3,719,000	\$22,043,000	\$15,691,000	\$2,606,000	\$322,000	\$44,381,000

FISCAL 2016 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
EDUCATION	FUNDS	FINANCING	FUNDS	TAX		TOTAL
CONSTRUCTION						
Northern High School Renovation/Addition						
A&E		\$150,000				\$150,000
Construction		\$7,605,000	\$11,895,000	\$500,000		\$20,000,000
Equipment		\$500,000				\$500,000
Northern Middle School						
A&E		\$2,500,000				\$2,500,000
Subtotal Construction	\$0	\$10,755,000	\$11,895,000	\$500,000	\$0	\$23,150,000
MAINTENANCE						
ADA and Security Improvements	\$100,000					\$100,000
Alternative Education Facility	\$75,000					\$75,000
Huntingtown Elem - Re-roof				\$150,000		\$150,000
Mt. Harmony Elem - HVAC	\$223,000		\$1,601,000	\$1,000,000		\$2,824,000
Subtotal Maintenance	\$398,000	\$0	\$1,601,000	\$1,150,000	\$0	\$3,149,000
TOTAL EDUCATION	\$398,000	\$10,755,000	\$13,496,000	\$1,650,000	\$0	\$26,299,000
TECHNOLOGY SERVICES						
Network Infrastructure	\$400,000					\$400,000
Major System Upgrade	\$600,000					\$600,000
Phone System	\$30,000					\$30,000
Major System Review	\$55,000					\$55,000
TOTAL TECHNOLOGY SERVICES	\$1,085,000	\$0	\$0	\$0	\$0	\$1,085,000
TOWN CENTERS						
Solomon's Town Center						
Waterman's Wharf	\$22,000					\$22,000
TOTAL TOWN CENTERS	\$22,000	\$0	\$0	\$0	\$0	\$22,000
PUBLIC FACILITIES						
Marine Museum						
Drum Point Lighthouse Roof Repair	\$80,000					\$80,000
Libraries						
Southern Library		\$4,956,000				\$4,956,000
Community Centers						
Southern Community Center - Renovations	\$29,000		\$800,000			\$829,000
TOTAL PUBLIC FACILITIES	\$109,000	\$4,956,000	\$800,000	\$0	\$0	\$5,865,000
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Dunkirk Park						
Paved Pathways & Lights		\$368,000		\$75,000		\$443,000
Hallowing Point Park						
Picnic Area @ 231 entrance		\$586,000				\$586,000
Basketball Courts		\$242,000	\$300,000	\$200,000		\$742,000
Street Lighting		\$246,000				\$246,000
TOTAL RECREATION RESOURCES	\$0	\$1,442,000	\$300,000	\$275,000	\$0	\$2,017,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2016 REVENUES	COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
PUBLIC WORKS	FUNDS	FINANCING	FUNDS	TAX		TOTAL
TRANSPORTATION						
Bridge Maintenance Repairs	\$60,000					\$60,000
Dowell Road Widening		\$4,437,000		\$500,000		\$4,937,000
Road Tax Districts	\$50,000					\$50,000
SHA signal matching funds	\$60,000					\$60,000
Sidewalk Program	\$125,000					\$125,000
Skidders Turn Road		\$220,000				\$220,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects	\$36,000		\$144,000			\$180,000
W. Dares Beach Road Improvements		\$134,000				\$134,000
TOTAL TRANSPORTATION	\$331,000	\$4,791,000	\$144,000	\$620,000	\$0	\$5,886,000
TOTAL PUBLIC WORKS	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC SAFETY						
800n MHZ Digital Communication Systems		\$15,900,000				\$15,900,000
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Rehab Existing Apparatus	\$1,476,000					\$1,476,000
Replace Apparatus	\$179,000					\$179,000
Dunkirk VFD & RS						
Replace Apparatus	\$78,000					\$78,000
St. Leonard VFD & RS						
Replace Apparatus	\$78,000					\$78,000
Calvert Advanced Life Support						
Replace Apparatus	\$111,000					\$111,000
TOTAL PUBLIC SAFETY	\$1,922,000	\$15,900,000	\$0	\$0	\$0	\$17,822,000
	COUNTY	BOND	STATE	EXCISE	OTHER	TOTAL
TOTAL FY2016	\$3,867,000	\$37,844,000	\$14,740,000	\$2,545,000	\$0	\$58,996,000

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert High School	4650	Board of Education

Project Description:
Replacement of Calvert High School including Grandstand & Lighting.

Project Location:
600 Dares Beach Road
Prince Frederick, MD 20678

Project Lead:
George Leah

Grant/Loan Funding Source:
State

Operational Budget Impact:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$3,816,000	\$341,000	\$340,000	\$250,000	\$150,000			\$4,897,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$4,974,063	\$18,178,000	\$13,783,037	\$9,079,000				\$46,014,100
Equipment		\$638,000	\$1,105,000	\$250,000				\$1,993,000
Other								\$0
TOTAL COSTS	\$8,790,063	\$19,157,000	\$15,228,037	\$9,579,000	\$150,000	\$0	\$0	\$52,904,100

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$6,483,000	\$10,477,000	\$6,931,709	\$1,282,672				\$25,174,381
Rec. Excise Tax								\$0
School Excise Tax					\$150,000			\$150,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds	\$2,307,063	\$8,680,000	\$8,296,328	\$8,296,328				\$27,579,719
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$8,790,063	\$19,157,000	\$15,228,037	\$9,579,000	\$150,000	\$0	\$0	\$52,904,100

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Northern High School	4652	Board of Education

Project Description: Combination of new construction, renovation and feasibility study. Total project cost is \$71,606,000.	
Project Location: 2950 Chaneyville Road Owings, MD 20736	Operational Budget Impact:
Project Lead: George Leah	
Grant/Loan Funding Source: State	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$102,000		\$2,700,000	\$1,000,000	\$400,000	\$650,000	\$4,852,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$15,000,000	\$19,500,000	\$34,500,000
Equipment							\$500,000	\$500,000
Other								\$0
TOTAL COSTS	\$0	\$102,000	\$0	\$2,700,000	\$1,000,000	\$15,400,000	\$20,650,000	\$39,852,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds				\$1,700,000		\$5,750,000	\$8,255,000	\$15,705,000
Rec. Excise Tax								\$0
School Excise Tax		\$102,000		\$1,000,000	\$1,000,000	\$500,000	\$500,000	\$3,102,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds						\$9,150,000	\$11,895,000	\$21,045,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$102,000	\$0	\$2,700,000	\$1,000,000	\$15,400,000	\$20,650,000	\$39,852,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Northern Middle School	4645	Board of Education

Project Description:
Revitalization/Renovations/Construction
FY14 - Fesability Study
FY16 - A/E

Project Location: 2954 Chaneyville Road
Owings, MD 20736

Project Lead:
George Leah

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering					\$105,000		\$2,500,000	\$2,605,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$105,000	\$0	\$2,500,000	\$2,605,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds					\$105,000			\$105,000
G.O. Bonds							\$2,500,000	\$2,500,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$105,000	\$0	\$2,500,000	\$2,605,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Brooks Administration Building	4655	Board of Education

Project Description: For the planning and renovation to include upgrades to the emergency elevator, electrical, HVAC and new construction for the addition.	
FY2012 - Facility Design	
Project Location: 1305 Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact: There will be no additional operational impact due to this building undergoing only renovations.
Project Lead: George Leah	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$104,000		\$316,000					\$420,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$335,000	\$726,000	\$2,625,000		\$3,686,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$104,000	\$0	\$316,000	\$335,000	\$726,000	\$2,625,000	\$0	\$4,106,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds			\$316,000	\$335,000	\$726,000	\$2,625,000		\$4,002,000
Rec. Excise Tax								\$0
School Excise Tax	\$104,000							\$104,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$104,000	\$0	\$316,000	\$335,000	\$726,000	\$2,625,000	\$0	\$4,106,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
ADA and Security Improvements	4659	Board of Education

Project Description:
ADA Improvements at various schools
Security amenities at various schools

Project Location: Various locations

Operational Budget Impact:

Project Lead:
George Leah

Grant/Loan Funding Source:

Election District:
1st, 2nd & 3rd Districts

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction							\$100,000	\$100,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds							\$100,000	\$100,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Alternative Education Facility		Board of Education

Project Description:
Feasibility Study

Project Location: Unknown **Operational Budget Impact:**

Project Lead:
George Leah

Grant/Loan Funding Source: **Election District:**

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering							\$75,000	\$75,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds							\$75,000	\$75,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Appeal Elementary School	4631	Board of Education

Project Description: Partial Re-Roof	
Project Location: 11655 H.G. Trueman Road Lusby, MD 20657	Operational Budget Impact:
Project Lead: George Leah	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$24,000					\$24,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$443,000					\$443,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$467,000	\$0	\$0	\$0	\$0	\$467,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax			\$197,000					\$197,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$270,000					\$270,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$467,000	\$0	\$0	\$0	\$0	\$467,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Beach Elementary School	4632	Board of Education

Project Description:
Addition of a stage.

Project Location:
7900 Old Bayside Road
Chesapeake Beach, MD 20732

Operational Budget Impact:

Project Lead:
George Leah

Grant/Loan Funding Source:
State

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering						\$50,000		\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$460,000		\$460,000
Equipment						\$40,000		\$40,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$550,000	\$0	\$550,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax						\$270,000		\$270,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds						\$280,000		\$280,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$550,000	\$0	\$550,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Huntingtown Elementary School	4635	Board of Education

Project Description: Replace Roof Top Unit #4	
Project Location: 4345 Huntingtown Road Huntingtown, MD 20639	Operational Budget Impact:
Project Lead: George Leah	
Grant/Loan Funding Source:	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction							\$150,000	\$150,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax							\$150,000	\$150,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hunting Creek Annex	4656	Board of Education

Project Description:
FY12 - Mechanical
FY12 - Septic

Project Location: 4105 Old Town Road
Huntingtown, MD 20639

Project Lead:
George Leah

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$463,000					\$463,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$463,000	\$0	\$0	\$0	\$0	\$463,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax			\$463,000					\$463,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$463,000	\$0	\$0	\$0	\$0	\$463,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mt. Harmony Elementary School	4636	Board of Education

Project Description:
Replacement of the existing RTU's (roof top units) and AHU's (air handler units).

Project Location:
900 West Mt. Harmony Road
Owings, MD 20736

Operational Budget Impact:

Project Lead:
George Leah

Grant/Loan Funding Source:
State

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering							\$199,000	\$199,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$2,625,000	\$2,625,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$2,824,000	\$2,824,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds							\$223,000	\$223,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax							\$1,000,000	\$1,000,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds							\$1,601,000	\$1,601,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$2,824,000	\$2,824,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mutual Elementary School	4637	Board of Education

Project Description: FY11-FY12 - Re-Roof - with a modified bitumen roof system. FY13-FY14 - Fire suppression system and interior renovation.	
Project Location: 1455 Ball Road Port Republic, MD 20676	Operational Budget Impact:
Project Lead: George Leah	
Grant/Loan Funding Source: State	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$21,000		\$250,000				\$271,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$210,000		\$2,426,000			\$2,636,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$21,000	\$210,000	\$250,000	\$2,426,000	\$0	\$0	\$2,907,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds					\$946,000			\$946,000
Rec. Excise Tax								\$0
School Excise Tax		\$21,000	\$82,000	\$250,000				\$353,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$128,000		\$1,480,000			\$1,608,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$21,000	\$210,000	\$250,000	\$2,426,000	\$0	\$0	\$2,907,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Patuxent High School	4653	Board of Education

Project Description: FY14 - Roof Consultant FY15 - Partial re-roof and miscellaneous repairs.	
Project Location: 12485 Southern Connector Blvd. Lusby, MD 20657	Operational Budget Impact:
Project Lead: George Leah	
Grant/Loan Funding Source: State	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering					\$36,000			\$36,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$1,340,000		\$1,340,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$36,000	\$1,340,000	\$0	\$1,376,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax					\$36,000	\$523,000		\$559,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds						\$817,000		\$817,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$36,000	\$1,340,000	\$0	\$1,376,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Plum Point Elementary School	4639	Board of Education

Project Description:
Roof Replacement

Project Location:
1245 Plum Point Road
Huntingtown, MD 20639

Project Lead:
George Leah

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$41,000					\$41,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$733,000					\$733,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$774,000	\$0	\$0	\$0	\$0	\$774,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax			\$327,000					\$327,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$447,000					\$447,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$774,000	\$0	\$0	\$0	\$0	\$774,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Plum Point Middle School	4646	Board of Education

Project Description:
Partial re-roof - replacement of the E.P.D.M. portion of building with a modified bitumen roof.

Project Location:
1475 Plum Point Road
Huntingtown, MD 20639

Project Lead:
George Leah

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$50,000						\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$374,000					\$374,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$50,000	\$374,000	\$0	\$0	\$0	\$0	\$424,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax		\$50,000	\$146,000					\$196,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$228,000					\$228,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$50,000	\$374,000	\$0	\$0	\$0	\$0	\$424,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Sunderland Elementary School	4641	Board of Education

Project Description:
Roof Replacement

Project Location:
150 Clyde Jones Road
Sunderland, MD 20689

Operational Budget Impact:

Project Lead:
George Leah

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$41,000					\$41,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$733,000					\$733,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$774,000	\$0	\$0	\$0	\$0	\$774,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax			\$327,000					\$327,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$447,000					\$447,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$774,000	\$0	\$0	\$0	\$0	\$774,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Water Wells		Board of Education

Project Description:
 Water Wells at:
 Calvert Elementary Plum Point Elementary Mutual Elementary Brooks Administration
 1450 Dares Beach 1245 Plum Point Road 1455 Ball Road 1305 Dares Beach Rd.
 Prince Frederick, MD Huntingtown, MD Port Republic, MD Prince Frederick, MD

Project Location: See Above **Operational Budget Impact:**

Project Lead:
George Leah

Grant/Loan Funding Source: **Election District:**
1st & 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$88,000					\$88,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$88,000	\$0	\$0	\$0	\$0	\$88,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$88,000					\$88,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$88,000	\$0	\$0	\$0	\$0	\$88,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HVAC System Replacement Schedule		Public Facilities

Project Description: Planned replacement of HVAC System based on ten-year lifespan of unit. Calvert House - FY2014 - \$51,000 Calvert Pines - FY2014 - \$118,000 Courthouse - FY2014 - \$97,000 Health Dept - FY2013 - \$75,000		Mt. Hope - FY2015 - \$10,000 Northeast Comm Ctr - FY2012 - \$116,000 Southeast Comm Ctr - FY2012 - \$23,000	
Project Location: Various		Operational Budget Impact: No additional operating expense.	
Project Lead: Robert Rawlings			
Grant/Loan Funding Source:		Election District:	

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$139,000	\$75,000	\$266,000	\$10,000		\$490,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$139,000	\$75,000	\$266,000	\$10,000	\$0	\$490,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$139,000	\$75,000	\$266,000	\$10,000		\$490,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$139,000	\$75,000	\$266,000	\$10,000	\$0	\$490,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
County Services Plaza	4215	Public Facilities

Project Description: The new wing of the County Services Plaza will consist of a 4-story w/basement, 50,000 square foot office complex. It will provide adequate space for County services now housed in the Circuit Court building and offices in rental space.	
Project Location: Main Street Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: Anita Jones	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$1,550,000					\$1,550,000
Land Acquisition								\$0
Site Work					\$1,000,000			\$1,000,000
Construction					\$11,000,000	\$2,750,000		\$13,750,000
Equipment			\$330,000		\$600,000	\$2,750,000		\$3,680,000
Other					\$250,000	\$2,050,000		\$2,300,000
TOTAL COSTS	\$0	\$0	\$1,880,000	\$0	\$12,850,000	\$7,550,000	\$0	\$22,280,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds			\$1,880,000		\$12,850,000	\$7,550,000		\$22,280,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$1,880,000	\$0	\$12,850,000	\$7,550,000	\$0	\$22,280,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
County Services Plaza Façade	4202	Public Facilities

Project Description:
The façade of the County Services Plaza building requires painting and sealing every three years to prevent the leaking issues this building has experienced in the past.

Project Location: 150 Main Street
Prince Frederick, MD

Project Lead:
Robert Rawlings

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$55,000			\$55,000		\$110,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$55,000	\$0	\$0	\$55,000	\$0	\$110,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$55,000			\$55,000		\$110,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$55,000	\$0	\$0	\$55,000	\$0	\$110,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Master Plan	4405	Public Facilities

Project Description: Phase I of the master plan focuses on maximizing space in the exhibition building through reconfiguring the lobby and store space, leveling the floor in the auditorium, creating an orientation theatre, and expanding the mezzanine level for educational programming. The cost is based on very preliminary estimates provided by the consultants based strictly on square footage. This will be further refined as we get into design.	
Project Location: CMM Exhibition Building Solomons, MD	Operational Budget Impact: No additional impact on operating budget.
Project Lead: Sherrod Sturrock	
Grant/Loan Funding Source: State - Bond Bill	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$80,000		\$70,000					\$150,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$1,253,000			\$1,253,000
Equipment						\$322,000		\$322,000
Other								\$0
TOTAL COSTS	\$80,000	\$0	\$70,000	\$0	\$1,253,000	\$322,000	\$0	\$1,725,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds	\$40,000		\$70,000					\$110,000
G.O. Bonds					\$626,500			\$626,500
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds	\$40,000				\$626,500			\$666,500
Other Grant Funds								\$0
Private Funds						\$322,000		\$322,000
TOTAL FUNDS	\$80,000	\$0	\$70,000	\$0	\$1,253,000	\$322,000	\$0	\$1,725,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Roof Replacement	4405	Public Facilities

Project Description:
Project funding is also included to replace the Marine Museum's Annex roof. It is a wood-shingled roof that has started to leak and fail. It will be replaced with an asphalt roof. Funding was originally approved in FY10 but was delayed due to budgetary constraints.

Project Location:
CMM Annex Building
Solomons, MD

Operational Budget Impact:
No additional impact on operating budget.

Project Lead:
Kenny Heard

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$45,000					\$45,000
Equipment	\$50,000							\$50,000
Other								\$0
TOTAL COSTS	\$50,000	\$0	\$45,000	\$0	\$0	\$0	\$0	\$95,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds	\$50,000		\$45,000					\$95,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$50,000	\$0	\$45,000	\$0	\$0	\$0	\$0	\$95,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Drum Point Lighthouse		Public Facilities

Project Description: Repair the existing roof on the Drum Point Lighthouse. This roof is the original raised-seam metal roof from when the lighthouse was constructed in 1883. In order to maintain as much of the original history of the building as possible, our intention is to attempt to repair and renovate the roof without having to do a complete replacement.	
Project Location: Drum Point Lighthouse Solomons, MD	Operational Budget Impact: No additional impact on operating budget.
Project Lead: Kenny Heard	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction							\$80,000	\$80,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$80,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds							\$80,000	\$80,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$80,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Collections Boat	4405	Public Facilities

Project Description:
Request funding to replace the museum's 25-foot collections boat, which was originally purchased by the county for the museum in 1991. We are requesting that the boat be replaced in 2012, at which time it will be 20 years old and well past the normal replacement time. It is essential that we have a dependable boat to collect animals for the estuarium. It was discovered several years ago that the integrity of the boat's wooden frame has been compromised due to its constant use and therefore must be replaced within the next few years.

Project Location:
CMM Boat Basin
Solomons, MD

Operational Budget Impact:
No additional impact on operating budget.

Project Lead:
Kenneth Kaumeyer

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment				\$68,000				\$68,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$68,000	\$0	\$0	\$0	\$68,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds				\$68,000				\$68,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$68,000	\$0	\$0	\$0	\$68,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Land Acquisition	4405	Public Facilities

Project Description:
In the museum's approved master plan, specific properties are identified as important for future growth of the institution. These funds are requested to secure the most critical property.

Project Location:
CMM Exhibition Building
Solomons, MD

Operational Budget Impact:
No additional impact on operating budget.

Project Lead:
Sherrod Sturrock

Grant/Loan Funding Source:
State - POS
Grant - Local POS

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition			\$1,300,000					\$1,300,000
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$650,000					\$650,000
Other Grant Funds			\$650,000					\$650,000
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Boat Basin	4405	Public Facilities

Project Description:
The treated timber in the boat basin is starting to warp, split, splinter and fail. The entire basin needs to be replaced including the area on the marsh walk and under the Drum Point Lighthouse.

Project Location:
CMM Exhibition Building
Solomons, MD

Operational Budget Impact:
No additional impact on operating budget.

Project Lead:
Kenny Heard

Grant/Loan Funding Source:
State - DNR Waterway Improvements

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$50,000	\$50,000				\$100,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$50,000	\$50,000				\$100,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Detention Center Expansion	4103	Public Facilities

Project Description: The funds requested will allow the Detention Center to begin the planning phase for the expansion of the Detention Center by 96 beds along with support and infrastructure of the facility. The expansion will also increase the kitchen medical, laundry, maintenance, office and program spaces. Funds will also be used to upgrade the security related equipment within the Detention Center to improve safety and security of staff and inmate population. We have already requested matching funds for the planning phase of the project from the state along with a capital improvement request for state review.	
Project Location: Stafford Road Barstow, MD	Operational Budget Impact:
Project Lead: Milton M. Crump, Administrator	
Grant/Loan Funding Source: State	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$600,000		\$600,000					\$1,200,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$10,000,000	\$10,000,000		\$20,000,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$600,000	\$0	\$600,000	\$0	\$10,000,000	\$10,000,000	\$0	\$21,200,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$300,000		\$300,000		\$5,000,000	\$5,000,000		\$10,600,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds	\$300,000		\$300,000		\$5,000,000	\$5,000,000		\$10,600,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$600,000	\$0	\$600,000	\$0	\$10,000,000	\$10,000,000	\$0	\$21,200,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Detention Center - Plumbing Renovations	4103	Public Facilities

Project Description:
To upgrade existing plumbing to include hot and cold water pipes, toilets, showers and sinks in the Work Release housing units. They're 96 pieces of equipment used on a daily basis that are 30 years old and in constant need of repair. The parts needed are usually not available due to the age of the equipment and extremely costly to maintain. If the housing units are going to be continued to house inmates for the coming years extensive repairs are needed now in order to maintain a safe and healthy environment for the staff and inmate population.

Project Location: 325 Stafford Road
Barstow, MD

Operational Budget Impact:

Project Lead:
Milton M. Crump, Administrator

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$150,000						\$150,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$150,000						\$150,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dentention Center - Paint Housing Units	4103	Public Facilities

Project Description: Painting of all inmate housing units. Over the years the Detention Center has attempted to handle the painting of the facility with utilization on inmates and saved thousands of dollars in doing so however, the areas are in need of professional work due to the area to be painted and condition of the paint. Special equipment to handle the painting of the 20 foot ceilings which have been neglected are in need of refurbishing due to paint peeling in these areas which requires professional work force to correct the problem at this time.	
Project Location: 325 Stafford Road Barstow, MD	Operational Budget Impact:
Project Lead: Milton M. Crump, Administrator	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$35,000	\$20,000					\$55,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$35,000	\$20,000	\$0	\$0	\$0	\$0	\$55,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$35,000	\$20,000					\$55,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$35,000	\$20,000	\$0	\$0	\$0	\$0	\$55,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Detention Center - 400 MHZ Radios	4103	Public Facilities

Project Description:
The 400 MHZ radios would be purchased to replace the existing 800 MHZ radios currently in use by correctional staff. The 800 MHZ would be turned back in to Public Safety for re-distribution to other county agencies to use. The replacement of the 800 MHZ for the less costly 400 MHZ radios would decrease the amount of jail talk over the 800 MHZ system that impacts on the total saturation of air time which directly effects other public safety agencies such as the Sheriff's Office. We are requesting 30-400 MHZ radios with base stations.

Project Location: 325 Stafford Road
Barstow, MD

Operational Budget Impact:

Project Lead:
Milton M. Crump, Administrator

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$50,000						\$50,000
Other								\$0
TOTAL COSTS	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds		\$50,000						\$50,000
Private Funds								\$0
TOTAL FUNDS	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Detention Center - Modular Classroom Unit	4103	Public Facilities

Project Description:
Requesting a modular unit (24 X 40 feet) to be used for classroom activities for medium and maximum security inmates. The classroom would facilitate 25 inmates and include an office area and a storage closet.

Project Location: 325 Stafford Road
Barstow, MD

Operational Budget Impact:

Project Lead:
Milton M. Crump, Administrator

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$336,000					\$336,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$336,000	\$0	\$0	\$0	\$0	\$336,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$336,000					\$336,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$336,000	\$0	\$0	\$0	\$0	\$336,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Work Release Facility	4104	Public Facilities

Project Description:
Phase 11 will be add an elevator, additional beds and program space once the Substance Abuse Facility has been built.
Land has already been acquired and design finalized.

Project Location: Stafford Road
Barstow, MD

Operational Budget Impact:

Project Lead:
Anita Jones

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$350,000							\$350,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$1,806,000			\$1,045,000				\$2,851,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,156,000	\$0	\$0	\$1,045,000	\$0	\$0	\$0	\$3,201,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$2,156,000			\$1,045,000				\$3,201,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,156,000	\$0	\$0	\$1,045,000	\$0	\$0	\$0	\$3,201,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Substance Abuse Facility	4454	Public Facilities

Project Description: Provide adequate space for fulfilling the substance abuse treatment and prevention needs in Calvert County. The new building would provide space for additional treatment access as well as education and treatment. Land has already been acquired and design finalized.	
Project Location: 315 Stafford Road Barstow, MD	Operational Budget Impact:
Project Lead: Anita Jones	
Grant/Loan Funding Source: DHMH Grant	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$252,000							\$252,000
Land Acquisition	\$460,000							\$460,000
Site Work								\$0
Construction	\$1,282,000	\$2,120,000						\$3,402,000
Equipment	\$58,000							\$58,000
Other								\$0
TOTAL COSTS	\$2,052,000	\$2,120,000	\$0	\$0	\$0	\$0	\$0	\$4,172,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$2,052,000	\$970,000						\$3,022,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds		\$1,150,000						\$1,150,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,052,000	\$2,120,000	\$0	\$0	\$0	\$0	\$0	\$4,172,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CSM - Phase II of Prince Frederick Campus	4707	Public Facilities

Project Description: The project is for the construction of a new academic building to house graphics, computer labs, classrooms, health lab, Nuclear Training labs, and a large multipurpose room for a variety of academic activities including large meetings. The project will support the growing student enrollment on the campus and also address the severe office shortage. This project will increase the campuses available classroom space by 13% and laboratory space by 54%. In addition to the building, the project includes a 150 space parking lot. Due to the shortage of parking at the campus the college is requesting parking as part of the project.	
Project Location: 115 J.W. Williams Rd. Prince Frederick, MD	Operational Budget Impact: FY12 is based on opening Spring 2012.
Project Lead: Richard Fleming John Frey	
Grant/Loan Funding Source: State	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$1,387,000							\$1,387,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$10,590,000						\$10,590,000
Equipment			\$1,400,000					\$1,400,000
Other								\$0
TOTAL COSTS	\$1,387,000	\$10,590,000	\$1,400,000	\$0	\$0	\$0	\$0	\$13,377,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$346,500	\$2,647,000	\$350,000					\$3,343,500
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds	\$1,040,500	\$7,943,000	\$1,050,000					\$10,033,500
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$1,387,000	\$10,590,000	\$1,400,000	\$0	\$0	\$0	\$0	\$13,377,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages			\$155,000	\$322,400	\$335,296	\$348,708	\$362,656	\$1,524,060
Supplies			\$2,300	\$4,784	\$4,975	\$5,174	\$5,381	\$22,614
Capital Outlay			\$230,000					\$230,000
Maintenance Costs			\$20,000	\$41,600	\$43,264	\$44,995	\$46,795	\$196,654
Utilities			\$77,000	\$160,160	\$166,566	\$173,229	\$180,158	\$757,113
Other Expenses			\$25,000	\$52,000	\$54,080	\$56,243	\$58,493	\$245,816
TOTAL COST		\$0	\$509,300	\$580,944	\$604,181	\$628,349	\$653,483	\$2,976,257

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Library System - Countywide Study		Public Facilities

Project Description:
A consultant will prepare a **facilities master plan** for Calvert County libraries. This plan will emphasize the branches, Southern in Lusby, Twin Beaches in Chesapeake Beach, and Fairview in Owings. The main library in Prince Frederick will be mentioned, but not studied as the building is only 3 years old. This plan will include service areas, population served, and recommended size of new buildings. Facilities implications of the library's long range plan will be studied. Current conditions, including public service and architectural strengths and weaknesses will be studied. Facility needs will be determined. A facilities master plan study is a pre-requisite to applying for capital funds from the state. A pool of money is available for library building projects, by competitive grant through the MD State Dept. of Education, Division of Library Development and Services.

Project Location: various

Operational Budget Impact:

Project Lead:
Pat Hofmann

Grant/Loan Funding Source:

Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$30,000						\$30,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$30,000						\$30,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Southern Branch Library	4613	Public Facilities

Project Description: The Southern Branch will be built in Lusby. There are two potential locations. This will be a 15,000 square foot building. Services will include materials to borrow, programs/events for all ages, computers for public use, reference services, a meeting room and a quiet study room. This project is the highest priority for the library system.	
Project Location: Lusby, MD	Operational Budget Impact: Impact will mainly be in staff, includes 6 full time and 2 student pages.
Project Lead: Pat Hofman	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering						\$546,000		\$546,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$4,200,000	\$4,200,000
Equipment							\$756,000	\$756,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$546,000	\$4,956,000	\$5,502,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds						\$546,000	\$4,956,000	\$5,502,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$546,000	\$4,956,000	\$5,502,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages						\$398,731	\$398,731
Supplies						\$1,000	\$1,000
Capital Outlay							\$0
Maintenance Costs						\$1,000	\$1,000
Utilities						\$5,000	\$5,000
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$405,731	\$405,731

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Southern Pines Community Center	4602	Public Facilities

Project Description: Community Resources Dept./Office on Aging/Park & Recs Divisions request the following funding: FY2011 - Parks & Rec Needs Study - due to growing demand and use of community center. FY2014 - Senior Center Feasibility Study - due to the expected senior population increase over the next 20 years. FY2015 - Senior Center A&E FY2016 - Senior Center Construction/Equipment	
Project Location: 20 Appeal Lane Lusby, MD 20657	Operational Budget Impact: No additional operational impact
Project Lead: Susan A. Justice Doug Meadows	
Grant/Loan Funding Source: Maryland Senior Center Capital Improvement Grant	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$30,000	\$10,000			\$6,000	\$100,000		\$146,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$632,000	\$632,000
Equipment							\$197,000	\$197,000
Other								\$0
TOTAL COSTS	\$30,000	\$10,000	\$0	\$0	\$6,000	\$100,000	\$829,000	\$975,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds	\$30,000	\$10,000			\$6,000	\$100,000	\$29,000	\$175,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds							\$800,000	\$800,000
Private Funds								\$0
TOTAL FUNDS	\$30,000	\$10,000	\$0	\$0	\$6,000	\$100,000	\$829,000	\$975,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Wireless	4022	Technology Services

Project Description:
In FY 2011 these funds will be used to move dishes and antennas to towers being constructed by the State. In future years these funds will be used to replace WAN infrastructure including radios, antennas and dishes as they reach end-of-life.

Project Location:
Calvert County

Operational Budget Impact:
Reduction in rent costs for County equipment on commercial towers (approx. \$80,000/annual).

Project Lead:
Kathleen O'Brien

Grant/Loan Funding Source:

Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$260,000		\$100,000	\$80,000	\$80,000		\$520,000
TOTAL COSTS	\$0	\$260,000	\$0	\$100,000	\$80,000	\$80,000	\$0	\$520,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$260,000		\$100,000	\$80,000	\$80,000		\$520,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$260,000	\$0	\$100,000	\$80,000	\$80,000	\$0	\$520,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Licenses	4036	Technology Services

Project Description:
This project funds the purchase of enterprise licensing for Microsoft desktop applications.

Project Location: Calvert County **Operational Budget Impact:**

Project Lead:
Kathleen O'Brien

Grant/Loan Funding Source: **Election District:**

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$175,000	\$175,000					\$350,000
TOTAL COSTS	\$0	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$350,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$175,000	\$175,000					\$350,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$350,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Network Infrastructure	4021	Technology Services

Project Description:
This project funds the replacement of SAN switches in the main data center, as well as the replacement of the network proxy and firewall. In future years these funds will be used to replace the SAN infrastructure in each data center when the hardware reaches end-of-life/obsolescence.

Project Location: Calvert County **Operational Budget Impact:**

Project Lead:
Kathleen O'Brien

Grant/Loan Funding Source: **Election District:**

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$175,000			\$350,000	\$350,000	\$400,000	\$1,275,000
Other								\$0
TOTAL COSTS	\$0	\$175,000	\$0	\$0	\$350,000	\$350,000	\$400,000	\$1,275,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$175,000			\$350,000	\$350,000	\$400,000	\$1,275,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$175,000	\$0	\$0	\$350,000	\$350,000	\$400,000	\$1,275,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Major System Upgrade		Technology Services

Project Description:
In future years these funds will be used to replace hardware and upgrade, increase functionality or replace major software systems including those for tax collection, financial and human resource management, document management and utility asset management.

Project Location: Calvert County **Operational Budget Impact:**

Project Lead:
Kathleen O'Brien

Grant/Loan Funding Source: **Election District:**

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment				\$400,000	\$100,000		\$600,000	\$1,100,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$400,000	\$100,000	\$0	\$600,000	\$1,100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds				\$400,000	\$100,000		\$600,000	\$1,100,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$400,000	\$100,000	\$0	\$600,000	\$1,100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Phone System Replacement		Technology Services

Project Description:
In future years these funds will be used to replace the phone systems serving the Community Resources building, the Southern Community Center and the Fleet Maintenance facility. These system upgrades will coincide with the construction of the new wing of the County Services Plaza, when the main phone system switch is upgraded.

Project Location: Calvert County **Operational Budget Impact:**

Project Lead:
Kathleen O'Brien

Grant/Loan Funding Source: **Election District:**

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment					\$30,000	\$30,000	\$30,000	\$90,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$90,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds					\$30,000	\$30,000	\$30,000	\$90,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$90,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center		Town Centers

Project Description: The Waterman's Wharf receives \$22k in annual funding for the upkeep of the facility. The lumber replacement of the Solomons Riverwalk decking and pickets will be completed in FY 2012 - \$26k.	
Project Location: Solomons Island Road South Solomons, MD	Operational Budget Impact: No additional operating expense.
Project Lead: Robert Rawlings	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$22,000	\$48,000	\$22,000	\$22,000	\$22,000	\$22,000	\$158,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$22,000	\$48,000	\$22,000	\$22,000	\$22,000	\$22,000	\$158,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$22,000	\$48,000	\$22,000	\$22,000	\$22,000	\$22,000	\$158,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$22,000	\$48,000	\$22,000	\$22,000	\$22,000	\$22,000	\$158,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center - CMM Turning Lane		Town Centers

Project Description:
Create a by-pass lane at CMM by removing islands, adjusting sidewalks and relocating utilities as necessary between CMM entrance and Lore Road. The will alleviate back-up of northbound traffic by allowing cars to by-pass vehicles waiting to turn left at the Visitors Center to go under the Thomas Johnson Bridge.

Project Location: Solomons Island Road
Solomons, MD

Operational Budget Impact:

Project Lead:

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering				\$87,000				\$87,000
Land Acquisition						\$55,000		\$55,000
Site Work								\$0
Construction						\$400,000		\$400,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$87,000	\$0	\$455,000	\$0	\$542,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds				\$87,000				\$87,000
G.O. Bonds						\$455,000		\$455,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$87,000	\$0	\$455,000	\$0	\$542,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard Town Center - Sewerage Feasibility	4265	Town Centers

Project Description:
Study feasibility of providing sewerage to the St. Leonard Town Center. This study is called for in the St. Leonard Town Center Master Plan and is necessary in order to determine ultimate densities and build-out for the Town Center. It will also determine what retail/commercial uses will be possible.

Project Location: St. Leonard Town Center **Operational Budget Impact:**

Project Lead:
Public Works/Water and Sewerage

Grant/Loan Funding Source: **Election District:**
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$65,000					\$65,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$65,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$65,000					\$65,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$65,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard Town Center - 2nd Exit	4265	Town Centers

Project Description:
Study alternatives for second access road to Calvert and Long Beaches and determine which alternative is the most feasible and appropriate. This second access is listed in the St. Leonard Town Center Master Plan as necessary for safety and evacuation in the case of emergencies or when the primary access point is blocked. The second access road is listed as the number one goal in the Master Plan.

Project Location: St. Leonard from the Town Center west to Calvert/Long Beaches. **Operational Budget Impact:**

Project Lead: Public Works

Grant/Loan Funding Source: **Election District:** 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$150,000					\$150,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$150,000					\$150,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CHGC - Clubhouse Renovation	4312	Recreation Resources

Project Description: 2011 Phase 1 Construction Drawings 2012 Phase 2 Renovation of Pro Shop through New Restrooms 2013 Phase 3 Renovation of Banquet Room and Catering Kitchen	
Project Location: Lusby, MD	Operational Budget Impact: TBD
Project Lead: Walter McKain	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$153,000						\$153,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$965,000					\$965,000
Equipment				\$565,000				\$565,000
Other								\$0
TOTAL COSTS	\$0	\$153,000	\$965,000	\$565,000	\$0	\$0	\$0	\$1,683,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$153,000	\$965,000	\$565,000				\$1,683,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$153,000	\$965,000	\$565,000	\$0	\$0	\$0	\$1,683,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CPP Shelters and Adjacent Paths	4311	Recreation Resources

Project Description: Construct two picnic shelters and adjacent pathways.	
Project Location: Lusby, MD	Operational Budget Impact: \$725
Project Lead: Walt McKain	
Grant/Loan Funding Source: POS - local	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$31,000						\$31,000
Land Acquisition								\$0
Site Work			\$86,000					\$86,000
Construction			\$137,000					\$137,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$31,000	\$223,000	\$0	\$0	\$0	\$0	\$254,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$31,000	\$60,000					\$91,000
G.O. Bonds								\$0
Rec. Excise Tax			\$50,000					\$50,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$113,000					\$113,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$31,000	\$223,000	\$0	\$0	\$0	\$0	\$254,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs						\$725		\$725
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$725	\$0	\$725

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CPP Dog Park	4311	Recreation Resources

Project Description: Construct an off-leash dog area in CPP	
Project Location: Lusby, MD	Operational Budget Impact: \$515
Project Lead: Walt McKain	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering						\$88,000		\$88,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$88,000	\$0	\$88,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds						\$88,000		\$88,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$88,000	\$0	\$88,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs							\$515	\$515
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$515	\$515

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
DDP Update Master Plan	4316	Recreation Resources

Project Description:
Update Master plan to include as built and identification of new projects.

Project Location: Dunkirk, MD **Operational Budget Impact:**

Project Lead:
Walt McKain

Grant/Loan Funding Source: **Election District:**
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering				\$59,000				\$59,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$59,000	\$0	\$0	\$0	\$59,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax				\$59,000				\$59,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$59,000	\$0	\$0	\$0	\$59,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
DDP Maintenance Building Expansion	4316	Recreation Resources

Project Description:
Expand the maintenance Building at DDP

Project Location: Dunkirk, MD **Operational Budget Impact:** \$1,650

Project Lead:
Walter McKain

Grant/Loan Funding Source: **Election District:** 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$176,000						\$176,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$176,000	\$0	\$0	\$0	\$0	\$0	\$176,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax		\$176,000						\$176,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$176,000	\$0	\$0	\$0	\$0	\$0	\$176,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies		\$750						\$750
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities		\$900						\$900
Other Expenses								\$0
TOTAL COST		\$1,650	\$0	\$0	\$0	\$0	\$0	\$1,650

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
DDP Paved Pathways and Lights	4316	Recreation Resources

Project Description: Construct paved, lighted pathways between facilities.	
Project Location: Dunkirk, MD	Operational Budget Impact: \$1,100
Project Lead: Walt McKain	
Grant/Loan Funding Source: POS - local	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering						\$63,000		\$63,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$380,000		\$380,000
Equipment							\$443,000	\$443,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$443,000	\$443,000	\$886,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds						\$100,000		\$100,000
G.O. Bonds						\$193,000	\$368,000	\$561,000
Rec. Excise Tax						\$150,000	\$75,000	\$225,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$443,000	\$443,000	\$886,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs							\$1,100	\$1,100
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$1,100	\$1,100

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HPP Recreation Playground Parking	4320	Recreation Resources

Project Description:
Construct a new accessible playground and parking area.

Project Location: Prince Frederick, MD **Operational Budget Impact:** \$575

Project Lead: Walt McKain

Grant/Loan Funding Source: POS - Local **Election District:** 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work			\$285,000					\$285,000
Construction								\$0
Equipment			\$114,000	\$438,000				\$552,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$399,000	\$438,000	\$0	\$0	\$0	\$837,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds				\$338,000				\$338,000
G.O. Bonds			\$241,000					\$241,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$158,000	\$100,000				\$258,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$399,000	\$438,000	\$0	\$0	\$0	\$837,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs					\$575			\$575
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$575	\$0	\$0	\$575

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HPP Picnic Area at Entrance	4320	Recreation Resources

Project Description:
Develop a picnic area near the main entrance to include shelters, parking and a small restroom.

Project Location: Prince Frederick, MD **Operational Budget Impact:** \$1,710

Project Lead:
Walt McKain

Grant/Loan Funding Source: POS - local **Election District:** 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering						\$45,000		\$45,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$474,000	\$474,000
Equipment							\$112,000	\$112,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$45,000	\$586,000	\$631,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds							\$586,000	\$586,000
Rec. Excise Tax						\$45,000		\$45,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$45,000	\$586,000	\$631,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs							\$1,710	\$1,710
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$1,710	\$1,710

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HPP Basketball Courts	4320	Recreation Resources

Project Description:
Remove existing court and replace with two new courts w/lighting.

Project Location: Prince Frederick, MD
Operational Budget Impact: \$500

Project Lead: Walt McKain

Grant/Loan Funding Source: POS - Local
Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering				\$71,000				\$71,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$742,000	\$742,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$71,000	\$0	\$0	\$742,000	\$813,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds							\$242,000	\$242,000
Rec. Excise Tax				\$71,000			\$200,000	\$271,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds							\$300,000	\$300,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$71,000	\$0	\$0	\$742,000	\$813,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities							\$500	\$500
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$500	\$500

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HPP Expand Parking Lot 1	4320	Recreation Resources

Project Description:
Expand the capacity of Parking Lot #1

Project Location: Prince Frederick, MD

Operational Budget Impact:

Project Lead:
Walt McKain

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering					\$287,000			\$287,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$287,000	\$0	\$0	\$287,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds					\$287,000			\$287,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$287,000	\$0	\$0	\$287,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HPP Street and Parking Lot Lighting	4320	Recreation Resources

Project Description:
Install street lighting throughout park and parking lot lighting in the front two parking lots.

Project Location: Prince Frederick, MD **Operational Budget Impact:** \$1,665

Project Lead:
Walter McKain

Grant/Loan Funding Source: **Election District:** 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction							\$246,000	\$246,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$246,000	\$246,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds							\$246,000	\$246,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$246,000	\$246,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities							\$515	\$515
Other Expenses							\$1,150	\$1,150
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$1,665	\$1,665

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HPP Update Master Plan	4320	Recreation Resources

Project Description:
Update HPP master plan to include as built and future improvements.

Project Location: Prince Frederick, MD **Operational Budget Impact:**

Project Lead:
Walt McKain

Grant/Loan Funding Source: **Election District:**
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering					\$59,000			\$59,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$59,000	\$0	\$0	\$59,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds					\$59,000			\$59,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$59,000	\$0	\$0	\$59,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center Park Restrooms	4348	Recreation Resources

Project Description: Construct restrooms and associated utilities.	
Project Location: Solomons, MD	Operational Budget Impact: \$515
Project Lead: Walt McKain	
Grant/Loan Funding Source: POS - Local	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$437,000						\$437,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$437,000	\$0	\$0	\$0	\$0	\$0	\$437,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$326,000						\$326,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds		\$111,000						\$111,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$437,000	\$0	\$0	\$0	\$0	\$0	\$437,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies			\$515					\$515
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$515	\$0	\$0	\$0	\$0	\$515

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center Park	4348	Recreation Resources

Project Description: Install field lighting on multi-purpose fields.	
Project Location: Solomons, MD	Operational Budget Impact: \$1,100
Project Lead: Walt McKain	
Grant/Loan Funding Source: POS - Local	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$437,000		\$437,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$437,000	\$0	\$437,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds						\$62,000		\$62,000
G.O. Bonds								\$0
Rec. Excise Tax						\$75,000		\$75,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds						\$300,000		\$300,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$437,000	\$0	\$437,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities							\$1,100	\$1,100
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$1,100	\$1,100

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cypress Swamp - Nature Center Exhibits	4451	Recreation Resources

Project Description: The Nature Center's educational exhibits are 15 years old and need to be renovated/replaced to further the mission. The current exhibits are requiring maintenance and several do not function as they were designed. New exhibits will entice and educate new visitors as well as the many school groups that come to this facility.	
Project Location: 2880 Grays Road Prince Frederick, MD	Operational Budget Impact:
Project Lead: Dwight Williams & Andy Brown	
Grant/Loan Funding Source: The Battle Creek Nature Education Society has funded the development of a conceptual plan for the new exhibits.	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$25,000	\$189,000					\$214,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$25,000	\$189,000	\$0	\$0	\$0	\$0	\$214,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$25,000	\$189,000					\$214,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$25,000	\$189,000	\$0	\$0	\$0	\$0	\$214,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cypress Swamp - Road & Parking Improvements	4451	Recreation Resources

Project Description:
The entrance road and parking areas have never been paved and the tar and chip coating is breaking up and requires maintenance. We need the entrance and parking to be paved to eliminate recurrent potholes and to improve conditions for snow removal.

Project Location: 2880 Grays Road
Prince Frederick, MD

Project Lead:
Dwight Williams & Andy Brown

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$164,000		\$164,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$164,000	\$0	\$164,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds						\$164,000		\$164,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$164,000	\$0	\$164,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cypress Swamp - Nature Center Addition/Renovation	4451	Recreation Resources

Project Description: The Nature Center is in need of additional storage space, office space and renovation of the visitor's reception/lobby. This is needed to adapt the space, now approaching 30 years old, to better accommodate office equipment and current staff needs.	
Project Location: 2880 Gray's Road Prince Frederick, MD	Operational Budget Impact: There would be some impact on annual utility expenses. \$1,500
Project Lead: Dwight Williams & Andy Brown	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$15,000					\$15,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$167,000		\$167,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$15,000	\$0	\$0	\$167,000	\$0	\$182,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$15,000			\$167,000		\$182,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$15,000	\$0	\$0	\$167,000	\$0	\$182,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities							\$1,500	\$1,500
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
King's Landing - Parking	4452	Recreation Resources

Project Description:
We need adequate, defined parking at Patuxent Hall to meet the needs of groups renting or utilizing this facility. This project will provide parking, compatible with the Chesapeake Bay Critical Area, for approximately 100 vehicles, utilizing a pervious surface.

Project Location: 3255 King's Landing Road
Huntingtown, MD

Operational Budget Impact:

Project Lead:
Dwight Williams

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$276,000				\$276,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$276,000	\$0	\$0	\$0	\$276,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds				\$276,000				\$276,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$276,000	\$0	\$0	\$0	\$276,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Equestrian Trails - Countywide	4461	Recreation Resources

Project Description: This project involves the planning and development of equestrian trails and support facilities at several locations, but primarily at the Biscoe Gray Heritage Farm, to meet the needs of the equine enthusiasts of Calvert County.	
Project Location: Grays Road	Operational Budget Impact: Implementation of equestrian trails will require additional maintenance. \$50,000
Project Lead: Dwight Williams	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$189,000	\$189,000						\$378,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$189,000	\$189,000	\$0	\$0	\$0	\$0	\$0	\$378,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds	\$189,000	\$189,000						\$378,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$189,000	\$189,000	\$0	\$0	\$0	\$0	\$0	\$378,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages			\$35,000				\$35,000
Supplies							\$0
Capital Outlay			\$15,000				\$15,000
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Barstow Salt Dome Replacement		Public Works

Project Description:
Replacement of existing salt dome is necessary due to normal wear. It is also to increase the capacity for holding salt during periods of use. This system includes overhead cover for off season equipment storage which will allow for improved equipment maintenance during the off season.

Project Location: Highway Maintenance, Stafford Road
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:
Mark Willis

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$114,000						\$114,000
Land Acquisition								\$0
Site Work		\$103,000						\$103,000
Construction		\$287,000						\$287,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$504,000	\$0	\$0	\$0	\$0	\$0	\$504,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$504,000						\$504,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$504,000	\$0	\$0	\$0	\$0	\$0	\$504,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Boyds Turn Road	4512	Public Works

Project Description: This project will widen Boyds Turn Road northerly from MD Route 260 to a point 750 feet north of the Windy Hill School complex, a total of 0.94 miles+/-.	
Project Location: Boyds Turn Road @ MD Route 260 Owings, MD	Operational Budget Impact:
Project Lead: Walter Dombroski	
Grant/Loan Funding Source:	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$426,000							\$426,000
Land Acquisition	\$750,000							\$750,000
Site Work	\$50,000							\$50,000
Construction	\$2,810,000				\$2,860,000			\$5,670,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$4,036,000	\$0	\$0	\$0	\$2,860,000	\$0	\$0	\$6,896,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds					\$150,000			\$150,000
G.O. Bonds	\$3,995,000				\$1,910,000			\$5,905,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax	\$41,000				\$800,000			\$841,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$4,036,000	\$0	\$0	\$0	\$2,860,000	\$0	\$0	\$6,896,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Bridge Maintenance Repairs	4544	Public Works

Project Description:
The County bridge consultant recommends repair types, quantities, and estimated costs for short and long span bridges in Calvert County that are inspected on a biennial cycle. Repairs are required to prevent deterioration of the structures. Many of the repairs are specialized and consequently expensive. The repairs include epoxy injection of concrete wearing surfaces, abutments, and wing walls and repairs to spalled areas of concrete deck soffit, abutments, and bridge railing. Repair of slope erosion, guardrail, and replacement of riprap is required periodically.

Project Location: Countywide
Operational Budget Impact:

Project Lead: DPW

Grant/Loan Funding Source:
Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dowell Road Widening	4519	Public Works

Project Description: This project will make major improvements to Dowell Road. Improvements include wider travel lanes, a two way center turn lane, bikeable lanes, sidewalks and drainage and safety enhancements. The extents of the project is from H.G.Trueman Road (MD 765) to the end of County Maintenance, approx. 1 mile	
Project Location: Dowell Road Solomons Island, MD	Operational Budget Impact:
Project Lead: Gary Dobson	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$450,000							\$450,000
Land Acquisition	\$1,500,000							\$1,500,000
Site Work								\$0
Construction	\$1,000,000						\$4,937,000	\$5,937,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,950,000	\$0	\$0	\$0	\$0	\$0	\$4,937,000	\$7,887,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$2,950,000						\$4,437,000	\$7,387,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax							\$500,000	\$500,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,950,000	\$0	\$0	\$0	\$0	\$0	\$4,937,000	\$7,887,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Fairground Road Improvements	4549	Public Works

Project Description: This project will make improvements to Fairground Road. Improvements include wider lanes, bikeable lanes, sidewalks, water/sewer service and drainage and safety enhancements. Project will support additional traffic generated from the new MTA Park & Ride (450 vehicles) and the new subdivision (190 units) planned for Silverwood Lane.	
Project Location: Located in Prince Frederick Town Center between Armory and Dares Beach Road	Operational Budget Impact:
Project Lead: Gary Dobson	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$295,000							\$295,000
Land Acquisition	\$200,000	\$200,000						\$400,000
Site Work	\$74,000							\$74,000
Construction	\$2,200,000							\$2,200,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,769,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$2,969,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$2,769,000	\$200,000						\$2,969,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,769,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$2,969,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lake Karylbrook Dam		Public Works

Project Description:
To reconstruct the existing riser (vertical stand pipe) and barrel (pipe under the dam). This structure has exceeded its useful design life and is showing signs of deterioration. Structure failure would impact county road infrastructure.

Project Location: Karen Drive
Chesapeake Beach, MD

Operational Budget Impact:

Project Lead:
Ron Clark

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$50,000							\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$275,000					\$275,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$50,000	\$0	\$275,000	\$0	\$0	\$0	\$0	\$325,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds	\$50,000		\$275,000					\$325,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$50,000	\$0	\$275,000	\$0	\$0	\$0	\$0	\$325,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PF Loop Road-Route 231 Intersection Improvements	4537	Public Works

Project Description:
The PF Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the funding for the intersection improvements that will be required for the MD 231 & Prince Frederick Boulevard intersection upon completion of the road from south of Route 231 to the Prince Frederick Crossing subdivision by the developer.

Project Location: Prince Frederick, MD
Operational Budget Impact:

Project Lead: Karl Deugwillo

Grant/Loan Funding Source:
Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$300,000		\$50,000					\$350,000
Land Acquisition		\$40,000						\$40,000
Site Work			\$150,000					\$150,000
Construction	\$362,000		\$800,000					\$1,162,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$662,000	\$40,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,702,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$662,000		\$1,000,000					\$1,662,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax		\$40,000						\$40,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$662,000	\$40,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,702,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PF Loop Road-Fox Run/Dares Beach/Armory Road	4541	Public Works

Project Description: The PF Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the portion of the road connecting Fox Run Boulevard, MD Route 402, and Armory Road on the east side of MD 2/4. This section has been divided into three design/construction contracts.	
Project Location: Prince Frederick	Operational Budget Impact:
Project Lead: Karl Deugwillio	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$680,000	\$100,000						\$780,000
Land Acquisition	\$1,432,000							\$1,432,000
Site Work								\$0
Construction	\$9,516,000	\$3,200,000		\$2,000,000				\$14,716,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$11,628,000	\$3,300,000	\$0	\$2,000,000	\$0	\$0	\$0	\$16,928,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$11,628,000	\$3,300,000		\$2,000,000				\$16,928,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$11,628,000	\$3,300,000	\$0	\$2,000,000	\$0	\$0	\$0	\$16,928,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Road Tax Districts	4542	Public Works

Project Description:
These funds are used for design services, grading, and paving private roadways to meet County standards for acceptance into the County road system.

Project Location: Countywide

Operational Budget Impact:

Project Lead: DPW

Grant/Loan Funding Source:

Election District: 1, 2, and 3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work			\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
SHA Signal Matching Funds	4522	Public Works

Project Description:
Funding for Calvert County's share of traffic signal costs for SHA installed traffic control devices.

Project Location: Countywide

Operational Budget Impact:

Project Lead: DPW

Grant/Loan Funding Source:

Election District: 1, 2, and 3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$360,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Skinner's Turn Road		Public Works

Project Description:
Upgrade and widening of roadway to meet minimum safety standards. These improvements extend from MD Route 4 to MD Route 2 for a distance of approximately 9,600 feet (1.82 miles).

Project Location: Skinner's Turn Road
Owings, MD

Operational Budget Impact:

Project Lead:
Walt Dombroski

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering						\$453,000		\$453,000
Land Acquisition							\$220,000	\$220,000
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$453,000	\$220,000	\$673,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds							\$220,000	\$220,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax						\$453,000		\$453,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$453,000	\$220,000	\$673,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Skipjack Road - Intersection Improvements		Public Works

Project Description:
Construction of safety and operational improvements at the intersection of Skipjack Road with MD 231. Work to include traffic signalization and geometric improvements.

Project Location: Skipjack Road and MD 231
Prince Frederick, MD

Project Lead:
DPW

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering				\$100,000				\$100,000
Land Acquisition								\$0
Site Work				\$300,000				\$300,000
Construction				\$600,000				\$600,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds				\$700,000				\$700,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax				\$300,000				\$300,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Stafford Road Waterline Extension	4813	Public Works

Project Description:
This project is designed to bring county water service to the Stafford Road area. The waterline will run from Williams Road along Route 231 and down Stafford Road. Service will tie into the following facilities: new Substance Abuse, Detention Center, Work Release, and Fleet Maintenance.

Project Location: Stafford Road
Prince Frederick, MD

Operational Budget Impact:

Project Lead:
Mark Buckler
Anita Jones

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$330,000	\$620,000						\$950,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$330,000	\$620,000	\$0	\$0	\$0	\$0	\$0	\$950,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$330,000	\$620,000						\$950,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$330,000	\$620,000	\$0	\$0	\$0	\$0	\$0	\$950,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
West Dares Beach Road Extension		Public Works

Project Description:
West Dares Beach Road will be extended approximately 2500 feet by the Villages of Calvert housing development. The extension of West Dares Beach Road to connect with Williams Road at the College of Southern Maryland is included within the Calvert County Transportation Plan. This project accounts for the construction of the wetland crossing located at the end of the Villages of Calvert development and approximately 1400 feet of road construction from Williams Road to the Goldstein property.

Project Location: West Dares Beach Road
Prince Frederick, MD

Operational Budget Impact:

Project Lead:
Karl Deugwillo

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering						\$500,000		\$500,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds						\$250,000		\$250,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax						\$250,000		\$250,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
W. Dares Beach Road Improvements	4527	Public Works

Project Description: This project will make improvements to West Dares Beach Road, from MD 4 to Prince Frederick Blvd. Existing road consists of two travel lanes with a continuous center turn lane and a sidewalk on the south side. Improvements include widening roadway to provide 4 travel lanes (no center turn lane) with curb and gutter and sidewalks on both sides and safety improvements.	
Project Location: West Dares Beach Road Prince Frederick, MD	Operational Budget Impact:
Project Lead: Gary Dobson	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$80,000					\$240,000		\$320,000
Land Acquisition						\$200,000		\$200,000
Site Work							\$134,000	\$134,000
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$80,000	\$0	\$0	\$0	\$0	\$440,000	\$134,000	\$654,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds	\$80,000					\$220,000	\$134,000	\$434,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax						\$220,000		\$220,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$80,000	\$0	\$0	\$0	\$0	\$440,000	\$134,000	\$654,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Williams Road/CSM Improvements		Public Works

Project Description:
This project will make major improvements to Williams Road. These improvements include additional travel lanes from MD 231 to the college roundabout (approx. 2,000 lf) to support CSM Campus expansion and the new Barstow Elementary School, a new segment of roadway (approx. 1,000 lf) from roundabout to connect to the future extension of West Dares Beach Road and drainage and safety enhancements.

Project Location: Adjacent to CSM Prince Frederick Campus
Operational Budget Impact:

Project Lead:
G. Dobson, Ext. 2415

Grant/Loan Funding Source:
Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering						\$660,000		\$660,000
Land Acquisition								\$0
Site Work							\$250,000	\$250,000
Construction							\$4,400,000	\$4,400,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$660,000	\$4,650,000	\$5,310,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds						\$660,000	\$4,650,000	\$5,310,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$660,000	\$4,650,000	\$5,310,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Barstow Landfill Gas Remediation		DPW Utilities: Solid Waste

<u>Project Description:</u>	
Standard monitoring is required by MDE for closed landfills. MDE has indicated that an increased level of methane gas has been found at some of the adjacent wells for Barstow Landfill. Solid Waste has enacted recommendations made by MDE. FY2010 - FY2011 - Engineering Services - \$41,500 FY2012 - Construction - \$375,000	
<u>Project Location:</u>	<u>Operational Budget Impact:</u>
Stafford Road Prince Frederick, MD	
<u>Project Lead:</u>	
Michael Thomas Mark Buckler	
<u>Grant/Loan Funding Source:</u>	<u>Election District:</u>
	2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$375,000					\$375,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$375,000	\$0	\$0	\$0	\$0	\$375,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$375,000					\$375,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$375,000	\$0	\$0	\$0	\$0	\$375,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mt. Hope Convenience Center Reconstruction	4904	DPW Utilities: Solid Waste

Project Description: To improve the safety and the operation/performance of the Mt. Hope Customer Convenience Center, the compactor site will be reconstructed.	
Project Location: Mt. Hope Customer Convenience Center 96 Pushaw Station Road, Sunderland, MD	Operational Budget Impact: There will be additional operational impact due to this Customer Convenience Center undergoing upgrade.
Project Lead: Michael Thomas/Mark Buckler	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$238,965							\$238,965
Land Acquisition								\$0
Site Work								\$0
Construction	\$190,035	\$2,154,000						\$2,344,035
Equipment								\$0
Other								\$0
TOTAL COSTS	\$429,000	\$2,154,000	\$0	\$0	\$0	\$0	\$0	\$2,583,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$1,000,000						\$1,000,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$429,000	\$1,154,000						\$1,583,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$429,000	\$2,154,000	\$0	\$0	\$0	\$0	\$0	\$2,583,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Memorial WWPS		DPW Utilities: Sewer Project

Project Description: Upgrade of Calvert Memorial Hospital sewer pumping station. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.	
Project Location: Calvert Memorial Hospital Prince Frederick, MD 20678	Operational Budget Impact: There will be no additional operational impact due to this WWPS undergoing equipment replacement.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$26,250						\$26,250
Land Acquisition								\$0
Site Work								\$0
Construction			\$656,250					\$656,250
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$26,250	\$656,250	\$0	\$0	\$0	\$0	\$682,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds			\$656,250					\$656,250
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Loan								\$0
State Grant								\$0
Capital Connection		\$26,250						\$26,250
TOTAL FUNDS	\$0	\$26,250	\$656,250	\$0	\$0	\$0	\$0	\$682,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Master Plan		DPW Utilities: Sewer Project

Project Description:
The Prince Frederick Water & Sewer master plan will provide the County with condition assessments of the existing water and sewer infrastructure. In addition, modeling of the water distribution and waste water collection systems will be completed to determine the capacity of each respective system. This is required to identify repair, rehabilitation, and/or replacement needs of the existing systems to maintain reliability and the desired level of service. The plan will prioritize tasks, present a schedule, and project budgetary expenditures required to maintain the infrastructure.

Project Location: Prince Frederick, MD 20678
Operational Budget Impact:

Project Lead:
Mark Buckler

Grant/Loan Funding Source:
Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$250,000						\$250,000
TOTAL COSTS	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Loan								\$0
State Grant								\$0
Capital Connection		\$250,000						\$250,000
TOTAL FUNDS	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Forcemain Replacement - CMH to CMS	4864	DPW Utilities: Sewer Project

Project Description: Replace aging 6 inch forcemain sewer line along Solomons Island Road (MD State Route 2/4) from the Calvert Memorial Hospital Wastewater Pump Station (#4) through to the intersection with Dares Beach Road (MD State Route 402) in the vicinity of the old Calvert Middle School. Includes approx. 2,600 L.F. of 6" forcemain and 2,000 L.F. of 8" forcemain.	
Project Location: Solomons Island Road (MD State Route 2/4) Prince Frederick, MD 20679	Operational Budget Impact: There will be no additional operational impact due to this infrastructure undergoing repairs.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$42,000		\$50,000					\$92,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$138,000	\$40,000		\$785,000				\$963,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$180,000	\$40,000	\$50,000	\$785,000	\$0	\$0	\$0	\$1,055,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$220,000		\$785,000				\$1,005,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees			\$50,000					\$50,000
State Funds	\$180,000	(\$180,000)						\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$180,000	\$40,000	\$50,000	\$785,000	\$0	\$0	\$0	\$1,055,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick WWTP #1 Plant Upgrade		DPW Utilities: Sewer Project

Project Description: This project will provide an upgrade to add capacity to the existing facility. The intent is to address current effluent disposal practices for the existing facility and add SBR (Sequencing Batch Reactor) technology to the processing.	
Project Location: 455 Sugar Notch Road Prince Frederick, MD 20679	Operational Budget Impact: There will be additional operational impact due to this WWTP undergoing process modifications.
Project Lead: Mark Buckler	
Grant/Loan Funding Source: MD Department of the Environment Loan: \$2,410,000	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering				\$262,500				\$262,500
Land Acquisition								\$0
Site Work								\$0
Construction					\$4,410,000			\$4,410,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$262,500	\$4,410,000	\$0	\$0	\$4,672,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds					\$2,000,000			\$2,000,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees				\$262,500				\$262,500
State Funds					\$2,410,000			\$2,410,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$262,500	\$4,410,000	\$0	\$0	\$4,672,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies					\$1,500	\$1,500	\$1,500	\$4,500
Capital Outlay								\$0
Maintenance Costs					\$3,000	\$3,000	\$3,000	\$9,000
Utilities					\$4,000	\$4,000	\$4,000	\$12,000
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$8,500	\$8,500	\$8,500	\$25,500

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick WWPS #2 Upgrade	4858	DPW Utilities: Sewer Project

Project Description: Upgrade of the Prince Frederick Wastewater Pump Station #2. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.	
Project Location: 538 Hawk Hill Drive Prince Frederick, MD 20678	Operational Budget Impact: There will be no additional operational impact due to this WWPS undergoing equipment replacement and upgrade.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$7,500							\$7,500
Land Acquisition								\$0
Site Work								\$0
Construction	\$425,000	\$287,500						\$712,500
Equipment								\$0
Other								\$0
TOTAL COSTS	\$432,500	\$287,500	\$0	\$0	\$0	\$0	\$0	\$720,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$720,000						\$720,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$432,500	(\$432,500)						\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$432,500	\$287,500	\$0	\$0	\$0	\$0	\$0	\$720,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Pr. Frederick Sewer Relining - Dares Beach to PS #3	4862	DPW Utilities: Sewer Project

Project Description: Reline the existing gravity sewer line between the intersection of Dares Beach Road (MD State Route 402) and Solomons Island Road (MD State Route 2/4) through to the Prince Frederick Wastewater Pump Station #3. Includes design and installation of approx. 2,750 L.F. of 12" gravity sewer relining with a total of 10 manholes and 5 lateral reinstatements.	
Project Location: Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact: There will be no additional operational impact due to this infrastructure undergoing repairs.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$65,000						\$65,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$300,000	\$182,250						\$482,250
Equipment								\$0
Other								\$0
TOTAL COSTS	\$300,000	\$247,250	\$0	\$0	\$0	\$0	\$0	\$547,250

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$547,250						\$547,250
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$150,000	(\$150,000)						\$0
State Funds	\$150,000	(\$150,000)						\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$300,000	\$247,250	\$0	\$0	\$0	\$0	\$0	\$547,250

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomon's Master Plan		DPW Utilities: Sewer Project

Project Description:
The Solomon's Water & Sewer master plan will provide the County with condition assessments of the existing water and sewer infrastructure. In addition, modeling of the water distribution and waste water collection systems will be completed to determine the capacity of each respective system. This is required to identify repair, rehabilitation, and/or replacement needs of the existing systems to maintain reliability and the desired level of service. The plan will prioritize tasks, present a schedule, and project budgetary expenditures required to maintain the infrastructure.

Project Location: Solomons, MD

Operational Budget Impact:

Project Lead:
Mark Buckler

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$150,000						\$150,000
TOTAL COSTS	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Loan								\$0
State Grant								\$0
Capital Connection		\$150,000						\$150,000
TOTAL FUNDS	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomon's I & I Study		DPW Utilities: Sewer Project

Project Description:
The I & I study is necessary to identify excessive infiltration and inflow entering the Solomon's sewer collection system. Elimination of infiltration and inflow will decrease the total volume of sewer flows being conveyed by the Headworks Pumping Station thus providing additional protection from sewage overflow to the Patuxent River and overall decrease the amount of sewage flow being treated at the Solomon's Waste Water Treatment Plant.

Project Location: Solomons, MD

Operational Budget Impact:

Project Lead: Mark Buckler

Grant/Loan Funding Source:

Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering		\$150,000						\$150,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$150,000						\$150,000
State Loan								\$0
State Grant								\$0
Capital Connection								\$0
TOTAL FUNDS	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Plant Improvements	4860	DPW Utilities: Sewer Project

Project Description:
To increase plant safety, efficiency and to protect electrical equipment on site. Includes: new rotary fan press (\$400,000), pretreatment for septage (\$325,000), plant safety study and rehabilitation (\$150,000), lighting protection (\$100,000), and PLC control system (\$150,000).

Project Location: _____ **Operational Budget Impact:** _____

Project Lead:
Mark Buckler

Grant/Loan Funding Source: _____ **Election District:** _____
N/A 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$75,000							\$75,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$575,000		\$606,250					\$1,181,250
Equipment								\$0
Other								\$0
TOTAL COSTS	\$650,000	\$0	\$606,250	\$0	\$0	\$0	\$0	\$1,256,250

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$575,000	\$606,250					\$1,181,250
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$75,000						\$75,000
State Funds	\$650,000	(\$650,000)						\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$650,000	\$0	\$606,250	\$0	\$0	\$0	\$0	\$1,256,250

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Headworks Equipment Retrofit	4861	DPW Utilities: Sewer Project

Project Description: Retrofit the existing equipment at the Solomons Headworks Facility to do the following: design (\$48,000) and install a new barscreen system (\$250,000) to address influent solids removal handling and replace existing ventilation equipment (\$42,000) in Pump Station #1 to ensure proper confined space entry provisions and install a Godwin dri-prime stand by pump for emergency operation replacement of existing in-line sewage pumps (\$892,500).	
Project Location: 14155 Solomons Island Road Solomons, MD	Operational Budget Impact: There will be additional operational impact due to this WWPS undergoing equipment replacement.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$48,000							\$48,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$27,000							\$27,000
Equipment	\$200,000	\$65,000	\$892,500					\$1,157,500
Other								\$0
TOTAL COSTS	\$275,000	\$65,000	\$892,500	\$0	\$0	\$0	\$0	\$1,232,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds			\$892,500					\$892,500
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$275,000	\$65,000						\$340,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$275,000	\$65,000	\$892,500	\$0	\$0	\$0	\$0	\$1,232,500

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$9,000
Utilities	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$6,000
Other Expenses								\$0
TOTAL COST	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$15,000

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Forcemain Study	4859	DPW Utilities: Sewer Project

Project Description: The existing capacity of the Solomons Forcemain has dropped from 700 GPM to 450 GPM. This project will include the study of the aging Solomons Forcemain Pump Station (and the impacts of other connected pump stations) and the performance of the existing 10" force main (4.7 miles long) which sends Solomons effluent to the Solomons WWTP. Construction will include cleaning the forcemain (\$40,000), replacing the forcemain check valves (\$50,000), replacing the existing Pistagrit degritting unit (\$215,000) and cleaning the headworks equalization basin (\$60,000).	
Project Location: 14155 Solomons Island Road Solomons, MD 20688	Operational Budget Impact: There will be additional operational impact due to this WWPS undergoing equipment replacement.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$14,990							\$14,990
Land Acquisition								\$0
Site Work								\$0
Construction	\$310,010	\$100,000						\$410,010
Equipment								\$0
Other								\$0
TOTAL COSTS	\$325,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$425,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$325,000	\$100,000						\$425,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$325,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$425,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons - Dowell Road WWPS Upgrade	4865	DPW Utilities: Sewer Project

Project Description: Upgrade of the Solomons Dowell Road Wastewater Pump Station. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment, incorporate improved safety features and modify station to increase emergency storage capacity for compliance with current state requirements.	
Project Location: 13885 Dowell Road Dowell, MD 20629	Operational Budget Impact: There will be no additional operational impact due to this WWPS undergoing equipment replacement and upgrade.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$75,000	\$40,000						\$115,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$100,000	\$808,000						\$908,000
Equipment	\$42,000							\$42,000
Other								\$0
TOTAL COSTS	\$217,000	\$848,000	\$0	\$0	\$0	\$0	\$0	\$1,065,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$1,000,000						\$1,000,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$217,000	(\$152,000)						\$65,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$217,000	\$848,000	\$0	\$0	\$0	\$0	\$0	\$1,065,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Chesapeake Heights/Dares Beach Water Treatment	4810	Public Works/Utilities: Water Project

Project Description: Construct new well into the Patapsco Aquifer in the vicinity of the Chesapeake Heights Water Treatment Plant to ensure compliance with MDE water quality regarding arsenic concentration. Completion of multiple pilot studies has proven that arsenic treatment appears to be less cost effective than the expense of drilling replacement well into the Patapsco Aquifer that will supply the Chesapeake Heights and Dares Beach water systems. Existing wells have demonstrated that arsenic is not found in Patapsco Aquifer. This project has been combined with the "Dares Beach Waterline Project" (#4805).	
Project Location: Chesapeake Heights Water Pump Station 4106 Cassell Blvd, Prince Frederick, MD	Operational Budget Impact: There will be additional operational impact due to this water system undergoing upgrade, with additional expenditures for electric costs for the operation of a new second separate well site in Chesapeake Heights.
Project Lead: Mark Buckler	
Grant/Loan Funding Source: MD Department of the Environment Grant: \$100,000 MD Department of the Environment Loan: \$500,000	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$62,500	\$100,000						\$162,500
Land Acquisition								\$0
Site Work								\$0
Construction	\$590,000							\$590,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$652,500	\$100,000	\$0	\$0	\$0	\$0	\$0	\$752,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$40,000	\$112,500						\$152,500
State Funds	\$612,500	(\$12,500)						\$600,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$652,500	\$100,000	\$0	\$0	\$0	\$0	\$0	\$752,500

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
East Prince Frederick Water Tower and Well	4807	Public Works/Utilities: Water Project

Project Description: New 500,000 gallon elevated water storage tower and new 10" well and water treatment plant required to meet the anticipated growth of the Town Center of Prince Frederick.	
Project Location: 1800 Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact: There will be additional operational impact due to this water system improvement, with additional expenditures for electric costs for the operation of a new separate well site in Prince Frederick, as well as future tank maintenance expense.
Project Lead: Mark Buckler	
Grant/Loan Funding Source: MD Department of the Environment Grant: \$400,000 MD Department of the Environment Loan: \$1,600,000	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$200,000							\$200,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$1,800,000	\$1,000,000						\$2,800,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds		\$1,000,000						\$1,000,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$1,000,000	(\$1,000,000)						\$0
State Funds	\$1,000,000	\$600,000						\$1,600,000
Other Grant Funds		\$400,000						\$400,000
Private Funds								\$0
TOTAL FUNDS	\$2,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs			\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$60,000
Utilities	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$15,000
Other Expenses								\$0
TOTAL COST	\$2,500	\$2,500	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$75,000

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lakewood Water System Upgrade	4801	DPW Utilities: Water Project

Project Description: Replacement of existing water storage tank, treatment plant and distribution lines, as well as installation of water meters.	
Project Location: 11208A Oakwood Drive Dunkirk, MD 20754	Operational Budget Impact: There will be no additional operational impact due to this water system undergoing upgrade.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering	\$18,320							\$18,320
Land Acquisition								\$0
Site Work								\$0
Construction	\$332,200	\$548,800						\$881,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$350,520	\$548,800	\$0	\$0	\$0	\$0	\$0	\$899,320

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds	\$300,000	(\$300,000)						\$0
G.O. Bonds		\$880,245						\$880,245
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$19,075						\$19,075
State Funds	\$50,520	(\$50,520)						\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$350,520	\$548,800	\$0	\$0	\$0	\$0	\$0	\$899,320

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard Well and Elevated Storage	4804	DPW Utilities: Water Project

Project Description: Provide new 6" water supply well and treatment plant to supplement the existing 4" production wells to meet future demands. The existing wells will be insufficient to keep up with the increasing demands in the St. Leonard Town Center. In FY2013 design and permit and in FY2014 construct an additional elevated storage tower (250,000 gallons) to ensure proper distribution system pressure, provide for adequate fire suppression reserves and balance the system supply in coordination with the existing water storage tank.	
Project Location: 5370 Saint Leonard Road St. Leonard, MD, 20685	Operational Budget Impact: There will be additional operational impact due to this water system undergoing upgrade, with additional expenditures for electric costs for the operation of a new second separate well site in St. Leonard, as well as future tank maintenance expense.
Project Lead: Mark Buckler	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering				\$105,000				\$105,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$380,000	\$18,000			\$998,000			\$1,396,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$380,000	\$18,000	\$0	\$105,000	\$998,000	\$0	\$0	\$1,501,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds					\$998,000			\$998,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$380,000	\$18,000		\$105,000				\$503,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$380,000	\$18,000	\$0	\$105,000	\$998,000	\$0	\$0	\$1,501,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs					\$15,000	\$15,000		\$30,000
Utilities	\$500	\$500	\$500	\$500	\$500	\$500		\$3,000
Other Expenses								\$0
TOTAL COST	\$500	\$500	\$500	\$500	\$15,500	\$15,500		\$33,000

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
800 MHz Communications System Expansion		Public Safety

Project Description: Install 6th Communications System site in the Northeast sector of the county to prevent potential harmful interference to the Public Safety Communications System and provide better in-building coverage in the Chesapeake Beach, North Beach areas. This includes all electronic equipment, shelter, UPS, generator, and installation services. This site is recommended by the County's Communications Consultant. The density of new buildings in this area dictates that we add a site to our system to properly support in-building communications for our police, fire, and EMS personnel that respond within these buildings. This is an officer/firefighter safety issue.*Pushing project out one more year due to radio rebanding.Rebanding is still in the negotiation phase and we are unable to move forward on this project until negotiations are complete. Federally mandated project.	
Project Location: Northeast Sector of Calvert County	Operational Budget Impact: \$176,800 over a 5 year period
Project Lead: Jacqueline Vaughan	
Grant/Loan Funding Source:	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering			\$357,000					\$357,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$834,000					\$834,000
Equipment								\$0
Other			\$1,470,000					\$1,470,000
TOTAL COSTS	\$0	\$0	\$2,661,000	\$0	\$0	\$0	\$0	\$2,661,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds			\$2,661,000					\$2,661,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$2,661,000	\$0	\$0	\$0	\$0	\$2,661,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs			\$29,000	\$29,200	\$30,200	\$31,200	\$32,200	\$151,800
Utilities			\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Other Expenses								\$0
TOTAL COST		\$0	\$34,000	\$34,200	\$35,200	\$36,200	\$37,200	\$176,800

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
800 MHz Digital Communications System		Public Safety

Project Description:
Upgrade of our current 800 MHz analog trunked communications system to a digital 800 MHz P-25 compliant communications system. Our current analog system is becoming outdated and equipment is becoming obsolete and will need to be replaced. The digital system will allow for more interoperability with counties that we currently do not have communications capabilities with. Maintenance costs of the new system are unknown at this time. The Equipment costs includes replacement of current portable and mobile radios for subscribers to operate on the new system.

Project Location: Countywide

Operational Budget Impact: Maintenance costs of the new system are unknown at this time.

Project Lead: Jacqueline Vaughan

Grant/Loan Funding Source:

Election District:

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering							\$4,970,000	\$4,970,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$453,000	\$453,000
Equipment							\$10,477,000	\$10,477,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$15,900,000	\$15,900,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds								\$0
G.O. Bonds							\$15,900,000	\$15,900,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$15,900,000	\$15,900,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
North Beach VFD&RS - Company 1	1610	Public Safety

Project Description:	
2012 - Replace Ambulance 18 - \$161,000	2016 - Replace Ambulance 19 - \$203,000
2013 - Replace Command 1 - \$62,000	2016 - Rehab Engine 12 (estimate) - \$179,000
2013 - Rehab Engine 11 (estimate) - \$150,000	2016 - Replace Tower 1 - \$1,273,000
2014 - Replace Brush 1 - \$70,000	
2015 - Replace Rescue 1 - \$673,000	2015 - Resurface Parking Lot - \$61,000
Project Location:	
North Beach, MD	Operational Budget Impact:
Project Lead:	
Grant/Loan Funding Source:	
	Election District:
	3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$61,000		\$61,000
Equipment			\$161,000	\$212,000	\$70,000	\$673,000	\$1,655,000	\$2,771,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$161,000	\$212,000	\$70,000	\$734,000	\$1,655,000	\$2,832,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$161,000	\$212,000	\$70,000	\$734,000	\$1,655,000	\$2,832,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$161,000	\$212,000	\$70,000	\$734,000	\$1,655,000	\$2,832,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick VFD - Company 2	1620	Public Safety

Project Description:	
2012 - Replace Command 2 - \$58,000 2013 - Rehab Engine 22 (estimate) - \$150,000 2014 - Replace Tanker 2 - \$489,000 2015 - Replace Brush 2 - \$73,000	2014 - New Building A & E - \$250,000
Project Location: Prince Frederick, MD	Operational Budget Impact:
Project Lead:	
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering					\$250,000			\$250,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$58,000	\$150,000	\$489,000	\$73,000		\$770,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$58,000	\$150,000	\$739,000	\$73,000	\$0	\$1,020,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$58,000	\$150,000	\$739,000	\$73,000		\$1,020,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$58,000	\$150,000	\$739,000	\$73,000	\$0	\$1,020,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons VRS&FD - Company 3	1630	Public Safety

Project Description:	
2012 - Rehab Rescue 3 (Estimate) - \$106,000	2014 - Building Renovation A & E - \$250,000
2013 - Replace Command 3 (Annex) - \$62,000	
2013 - Rehab Engine 31 (Estimate) - \$150,000	
2015 - Replace Ambulance 39 - \$192,000	
2015 - Replace Command 3 - \$69,000	
Project Location: Solomons Island, MD	
Operational Budget Impact:	
Project Lead:	
Grant/Loan Funding Source:	
Election District: 1st	

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering					\$250,000			\$250,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$106,000	\$212,000		\$261,000		\$579,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$106,000	\$212,000	\$250,000	\$261,000	\$0	\$829,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$106,000	\$212,000	\$250,000	\$261,000		\$829,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$106,000	\$212,000	\$250,000	\$261,000	\$0	\$829,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick VRS - Company 4	1640	Public Safety

Project Description:	
2012 - Replace Command 4 - \$58,000	2011 - Roof Repair Project - \$10,000
2013 - Replace Ambulance 48 - \$171,000	
2014 - Replace Ambulance 49 - \$181,000	
Project Location: Prince Frederick, MD	
Operational Budget Impact:	
Project Lead:	
Grant/Loan Funding Source:	
Election District: 2nd	

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$10,000						\$10,000
Equipment			\$58,000	\$171,000	\$181,000			\$410,000
Other								\$0
TOTAL COSTS	\$0	\$10,000	\$58,000	\$171,000	\$181,000	\$0	\$0	\$420,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$10,000	\$58,000	\$171,000	\$181,000			\$420,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$10,000	\$58,000	\$171,000	\$181,000	\$0	\$0	\$420,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk VFD&RS - Company 5	1650	Public Safety

Project Description:	
2013 - Replace Ambulance 58 - \$171,000 2013 - Replace Ambulance 59 - \$171,000 2013 - Replace Command 5 - \$61,000 2016 - Replace Brush 5 - \$78,000	2015 - Water Supply Storage Tank - \$75,000
Project Location: Dunkirk, MD	
Operational Budget Impact:	
Project Lead:	
Grant/Loan Funding Source:	
Election District: 3rd	

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$75,000		\$75,000
Equipment				\$403,000			\$78,000	\$481,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$403,000	\$0	\$75,000	\$78,000	\$556,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds				\$403,000		\$75,000	\$78,000	\$556,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$403,000	\$0	\$75,000	\$78,000	\$556,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Huntingtown VFD&RS - Company 6	1660	Public Safety

Project Description:
 2011 - Rehab. Engine 62 - \$80,000
 2013 - Replace Ambulance 69 - \$171,000
 2013 - Replace Command 6 - \$61,000
 2014 - Replace Ambulance 68 - \$181,000

Project Location: Huntingtown, MD **Operational Budget Impact:**

Project Lead:

Grant/Loan Funding Source: **Election District:**
 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$80,000		\$232,000	\$181,000			\$493,000
Other								\$0
TOTAL COSTS	\$0	\$80,000	\$0	\$232,000	\$181,000	\$0	\$0	\$493,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$80,000		\$232,000	\$181,000			\$493,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$80,000	\$0	\$232,000	\$181,000	\$0	\$0	\$493,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard VFD&RS - Company 7	1670	Public Safety

Project Description:	
2012 - Replace Ambulance 79 - \$161,000 2012 - Replace Ambulance 78 - \$161,000 2016 - Replace Brush 7 - \$78,000	2011 - Replace Roof - \$199,000
Project Location: St. Leonard, MD	
Operational Budget Impact:	
Project Lead:	
Grant/Loan Funding Source:	
Election District: 1st	

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$199,000						\$199,000
Equipment			\$322,000				\$78,000	\$400,000
Other								\$0
TOTAL COSTS	\$0	\$199,000	\$322,000	\$0	\$0	\$0	\$78,000	\$599,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds		\$199,000	\$322,000				\$78,000	\$599,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$199,000	\$322,000	\$0	\$0	\$0	\$78,000	\$599,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2011-FY2016 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Advanced Life Support - Company 10	1700	Public Safety

Project Description:
 2012 - Replace Medic 105 - \$88,000
 2013 - Replace Medic 101 - \$93,000
 2014 - Replace Medic 103 - \$99,000
 2015 - Replace Medic 102 - \$105,000
 2016 - Replace Medic 104 - \$111,000

Project Location: _____ **Operational Budget Impact:** _____

Project Lead: _____

Grant/Loan Funding Source: _____ **Election District:**
 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$88,000	\$93,000	\$99,000	\$105,000	\$111,000	\$496,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$88,000	\$93,000	\$99,000	\$105,000	\$111,000	\$496,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$88,000	\$93,000	\$99,000	\$105,000	\$111,000	\$496,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$88,000	\$93,000	\$99,000	\$105,000	\$111,000	\$496,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2011-FY2016 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Rescue Dive Team - Company 12	1710	Public Safety

Project Description:
2012 - Replace Dive Rescue 12 - \$162,000

Project Location: _____ **Operational Budget Impact:** _____

Project Lead: _____

Grant/Loan Funding Source: _____ **Election District:** _____

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$162,000					\$162,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$162,000	\$0	\$0	\$0	\$0	\$162,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
County Funds			\$162,000					\$162,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$162,000	\$0	\$0	\$0	\$0	\$162,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

STAFFING



Wm. B. Tennison

Board of County Commissioners	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	1.0	1.0	1.0	1.0
TOTAL		6.0	6.0	6.0	6.0
Clerk to County Commissioners	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
County Administrator	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst (CA)	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0
Technology Services	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	3.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	23	1.0	1.0	1.0	1.0
GIS Technician	21	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	0.0	0.0	0.0	0.0
Computer Services Technician II	20	0.0	0.0	1.0	1.0
Computer Services Technician I	18	3.0	3.0	2.0	2.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.4	0.4	0.6	0.6
Intern	n/a	0.4	0.4	0.2	0.2
TOTAL		21.8	21.8	21.8	21.8
Circuit Court	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.8	0.8	0.8	0.8
Office Assistant II	16	0.0	0.0	0.0	0.0
Bailiff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	10.9	10.9
Judge of Orphan's Court	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

State's Attorney	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	27	4.0	4.0	4.0	4.0
Assistant State's Attorney II	26	1.0	1.0	1.0	1.0
Assistant State's Attorney I	25	1.0	1.0	2.0	2.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	1.0	2.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	3.0	3.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		20.1	21.1	22.1	22.1

Election Board	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Elections Administrator	27	1.0	1.0	1.0	1.0
Elections Administrator	26	0.0	0.0	0.0	0.0
Election Systems Auto. Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	0.0	0.0
Elections Registrar	18	2.0	2.0	2.0	2.0
Elections Registrar	17	0.0	0.0	0.0	0.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	0.0	0.0
Election Board Member	A	3.0	3.0	3.0	3.0
TOTAL		9.0	9.0	9.0	9.0

County Treasurer	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
TOTAL		7.6	7.6	7.6	7.6

Finance & Budget	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	C	1.0	1.0	0.0	0.0
Deputy Director	28	0.0	0.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Capital & Special Projects Coordinator	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	0.5	0.5	1.5	1.5
Accountant II	24	2.0	2.0	1.0	1.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	1.0	1.0	1.0	1.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	0.0	1.0	1.0	1.0
Executive Administrative Aide	21	1.0	0.0	0.0	0.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	2.0	2.0	2.0
Purchasing Assistant	20	3.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Account Technician I	19	3.0	2.0	2.0	2.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		23.6	23.6	23.6	23.6

County Attorney	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	0.0	0.0	0.0
TOTAL		4.0	4.0	4.0	4.0
Personnel	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst	25	1.0	1.0	1.0	1.0
Personnel Analyst	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
TOTAL DIRECT STAFF		7.6	7.6	7.6	7.6
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		1.0	1.0	1.0	1.0
Planning & Zoning	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Planning & Zoning	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Planning Commission Administrator	27	0.0	0.0	0.0	0.0
Principal Planner	26	1.0	1.0	1.0	1.0
Board of Appeals Planner	25	0.0	0.0	0.0	0.0
Board of Appeals Planner	22	0.0	0.0	0.0	0.0
Zoning Planner	25	1.0	1.0	1.0	1.0
Planner II	24	2.0	2.0	2.0	2.0
Zoning Enforcement Chief	C	1.0	1.0	1.0	1.0
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
Planner I	22	3.0	3.0	3.0	3.0
Zoning Code Enforcer I	22	0.5	0.5	0.5	0.5
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Public Advocate	19	0.0	0.0	0.0	0.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	0.0	0.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	0.0	0.0	0.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		16.1	16.1	16.1	16.1
Planning Commission	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Planning Commission Administrator	27	1.0	1.0	1.0	1.0
Principal Planner	26	4.0	4.0	4.0	4.0
Planner I	22	2.0	2.0	2.0	2.0
Public Advocate	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assist. III	17	1.0	1.0	1.0	1.0
Office Assist. II	16	0.0	0.0	0.0	0.0
TOTAL		10.0	10.0	10.0	10.0

		FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Historic District Commission	Level				
Office Assist. II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Board of Appeals	Level				
Board of Appeals Planner	26	1.0	1.0	1.0	1.0
Office Assist. II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
Environmental Commission	Level				
Office Assist II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Inspections & Permits	Level				
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	1.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	1.0	1.0	1.0	1.0
Permit Technician II	19	0.0	0.0	0.0	0.0
Permit Technician I	18	0.0	0.0	0.0	0.0
Permit Technician	18	4.5	4.5	4.5	4.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	14.2
Director of Public Safety	Level				
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	0.0	0.0
TOTAL		2.0	2.0	2.0	2.0
Sheriff's Office	Level				
Sheriff	E	1.0	1.0	1.0	1.0
Assistant Sheriff	A	1.0	1.0	1.0	1.0
Deputy Sheriff Lieutenant	SLS	4.0	4.0	5.0	5.0
Deputy Sheriff First Sergeant	SSF	6.0	6.0	6.0	6.0
Deputy Sheriff Sergeant	SSS	14.7	14.7	13.7	13.7
Internal Affairs Investigator - Serg.	SSS	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	SCS	11.0	11.0	12.0	12.0
Crime Scene Technician	809	2.0	2.0	3.0	2.0
Deputy Sheriff	SFS/SDS	71.0	71.0	85.0	73.0
Special Deputy	C	8.5	8.5	10.5	8.5
Evidence Property Manager	C	1.0	1.0	1.0	1.0
Civilian Quartermaster	24	0.0	0.0	0.6	0.0
Civilian Public Information Officer	22	0.0	0.0	1.0	0.0
Systems Analyst II	25	0.0	0.0	1.0	0.0
Executive Administrative Aide	21	1.0	1.0	1.0	1.0
Project Coordinator	21	1.0	1.0	1.0	1.0
Civil Process Specialist	20	0.6	0.6	0.6	0.6
Victims Services Coordinator	20	0.0	0.0	1.0	0.0
Computer Services Technician I	18	0.0	0.0	1.0	0.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	2.0	2.0	2.0	2.0

Sheriff's Office		FY 2009	FY 2010	FY 2011	FY 2011
Level	Actual	Adopted	Requested	Commissioners	Budget
Office Assistant III	17	1.1	1.1	2.1	1.1
Office Assistant II	16	4.3	4.3	5.3	4.3
Office Assistant I	15	1.0	1.0	2.0	1.0
Civilian Duty Officer Supervisor	18	1.0	1.0	1.0	1.0
Civilian Duty Officer	13	5.0	5.0	7.0	5.0
Contract Cadets	C	0.0	0.0	2.3	0.0
TOTAL		139.2	139.2	169.1	142.2
Control Center		FY 2009	FY 2010	FY 2011	FY 2011
Level	Actual	Adopted	Requested	Commissioners	Budget
Communications Chief	814	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	810	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	5.0
Communications Officer I	807	19.0	19.0	19.0	19.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		30.0	30.0	30.0	30.0
Detention Center		FY 2009	FY 2010	FY 2011	FY 2011
Level	Actual	Adopted	Requested	Commissioners	Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	1.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	5.0
Correctional Officer	CO1/CO2	49.0	49.0	66.0	53.0
Building Engineer	811	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	1.0
Nurse	23	1.0	1.0	1.0	1.0
Work Release Supervisor	23	3.0	3.0	3.0	3.0
Case Manager	22	1.0	1.0	1.5	1.0
Work Release Supervisor	22	0.0	0.0	0.0	0.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	2.0	2.0	2.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	1.0	1.0	1.0	1.0
Custodian II	802	0.0	0.0	0.0	0.0
Custodian I	801	0.6	0.6	0.6	0.6
TOTAL		81.6	81.6	99.1	85.6
Emergency Management		FY 2009	FY 2010	FY 2011	FY 2011
Level	Actual	Adopted	Requested	Commissioners	Budget
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Safety Officer	22	0.0	0.0	0.0	0.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	0.0	0.0
TOTAL		3.0	3.0	3.0	3.0
Animal Control		FY 2009	FY 2010	FY 2011	FY 2011
Level	Actual	Adopted	Requested	Commissioners	Budget
Animal Control Officer II	22	1.0	1.0	1.0	1.0
Animal Control Officer II	20	0.0	0.0	0.0	0.0
Animal Control Officer	18	5.0	5.0	5.0	5.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		7.0	7.0	7.0	7.0

Liquor Board	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Liquor Board Member	A	3.0	3.0	3.0	3.0
Clerk	A	0.2	0.2	0.2	0.2
TOTAL		3.2	3.2	3.2	3.2
Fire/Rescue/EMS					
	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	1.0	1.0	1.0	1.0
Fire/Rescue/EMS Coordinator	25	0.0	0.0	0.0	0.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
EMS Medical Director	C	0.0	0.0	1.0	1.0
(Temp) Nurses	n/a	0.0	0.5	0.5	0.5
TOTAL		4.0	4.5	5.5	5.5
Director of General Services					
	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Project Engineer II	27	0.0	1.0	0.0	0.0
Capital Project Supervisor	25	0.0	0.0	1.0	1.0
Public Works Project Inspector	810	0.0	1.0	1.0	1.0
TOTAL		2.0	4.0	4.0	4.0
Buildings & Grounds					
	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Division Chief - Build. & Grounds	25	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	2.0	2.0	3.0	3.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	0.5	0.5	1.0	1.0
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	2.5	2.5	3.0	3.0
Custodian	11	12.0	12.0	12.0	12.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Riverwalk Attendant (Seasonal)	n/a	1.0	1.0	1.0	1.0
Grounds Maintenance Worker (Seasonal)	n/a	0.6	0.6	0.6	0.6
TOTAL		30.7	30.7	32.7	32.7
State Office Building					
	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
HVAC Master Mechanic	22	1.0	1.0	0.0	0.0
Office Assistant II	16	0.5	0.5	0.0	0.0
Buildings & Grounds Worker I	13	0.5	0.5	0.0	0.0
TOTAL		2.0	2.0	0.0	0.0
Mosquito Control					
	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.2	0.2	0.2
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.6	1.6	1.6
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

		FY 2009	FY 2010	FY 2011	FY 2011
		Actual	Adopted	Requested	Commissioners
Parks & Recreation	Level		Budget	Budget	Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.8	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.8	2.8	2.8	2.8
Facility Coordinator (Hourly)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Hourly)	n/a	8.8	8.8	8.8	8.8
Pool Manager (Hourly)	n/a	0.3	0.3	0.0	0.0
Assistant Pool Manager (Hourly)	n/a	0.3	0.3	0.0	0.0
Lifeguard I/II (Hourly)	n/a	1.2	1.2	0.0	0.0
Pool Clerk (Hourly)	n/a	0.3	0.3	0.0	0.0
TOTAL		68.6	70.7	68.6	68.6
		FY 2009	FY 2010	FY 2011	FY 2011
		Actual	Adopted	Requested	Commissioners
Marine Museum	Level		Budget	Budget	Budget
COUNTY EMPLOYEES:					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	26	0.0	0.0	0.0	0.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	1.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Physical Plant Supervisor	24	0.0	0.0	0.0	0.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Document Preparation Specialist I	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennis (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennis (Seasonal)	n/a	0.4	0.4	0.4	0.4
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
BOARD OF GOVERNORS EMPLOYEES:					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Education Assistant	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	17	0.0	0.0	0.0	0.0
Admissions Clerk	11	1.6	1.6	1.6	1.6
Paleo Collections Manager	n/a	0.2	0.2	0.2	0.2
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	1.0

Marine Museum		FY 2009	FY 2010	FY 2011	FY 2011
Level	Actual	Adopted	Requested	Commissioners	Budget
SOCIETY EMPLOYEES:					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2
Natural Resources					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Ranger	22	2.0	2.0	0.0	0.0
Park Manager	22	0.0	0.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Seasonal)	n/a	0.8	0.8	0.8	0.8
Park Aide I (Seasonal)	n/a	1.7	1.7	1.7	1.7
Park Ranger (Seasonal)	n/a	0.5	0.5	0.5	0.5
Naturalist (Seasonal)	n/a	0.2	0.2	0.2	0.2
TOTAL		13.2	13.2	13.2	13.2
Railway Museum					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
Economic Development					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	1.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Marketing Comm Specialist	25	0.0	0.0	0.0	0.0
Business Retention Specialist	25	1.0	1.0	1.0	1.0
Public Information Specialist	24	1.0	1.0	1.0	1.0
Business Retention Specialist	23	0.0	0.0	0.0	0.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Business Retention Program Assistant	18	1.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.0	0.0	0.4	0.4
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		12.1	12.1	12.5	12.5
Director of Public Works					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	6.0	5.0	5.0	5.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Public Works Project Inspector	810	1.0	0.0	0.0	0.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0

		FY 2009	FY 2010	FY 2011	FY2011
Director of Public Works	Level	Actual	Adopted Budget	Requested Budget	Commissioners Budget
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agree. Coord.	20	1.0	1.0	1.0	1.0
Capital Projects Contract Coordinator	20	1.0	1.0	1.0	1.0
Road Inventory Clerk (Seasonal)	n/a	0.0	0.0	0.6	0.6
Intern	n/a	0.6	0.6	0.6	0.6
TOTAL		16.6	14.6	15.2	15.2
Project Management & Inspections	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
Office Specialist (PW)	19	0.0	0.0	0.0	0.0
TOTAL		7.0	7.0	7.0	7.0
Fleet Maintenance	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Fleet Maintenance Service Coord.	19	0.0	0.0	0.0	0.0
Office Specialist (PW)	19	1.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
Office Assistant II	16	0.0	0.0	0.0	0.0
TOTAL		10.0	10.0	10.0	10.0
Highway Maintenance	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Maintenance Bureau Chief	815	1.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Highway Maint Crew Leader II	807	0.0	0.0	0.0	0.0
Sign Shop Supervisor	807	1.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Highway Supervisor	806	0.0	0.0	0.0	0.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	1.0	1.0	1.0	1.0
Highway Laborer/Operator	803	13.0	13.0	13.0	13.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.6	0.0	0.0
TOTAL		36.6	36.6	36.0	36.0
Director of Community Resources	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
TOTAL		4.5	4.5	4.5	4.5

Office on Aging	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Prog Manager	25	1.0	1.0	1.0	1.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
TOTAL		24.6	24.6	24.6	24.6
Transportation	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	0.8
Office Specialist I	18	1.0	1.0	1.0	1.0
TOTAL		2.8	2.8	2.8	2.8
Library	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Director	30	1.0	1.0	1.0	1.0
Assistant Director	28	0.0	0.0	0.0	0.0
Branch Manager III	26	1.0	1.0	1.0	1.0
Branch Manager II	24	3.0	3.0	3.0	3.0
Information Services Coordinator	24	1.0	1.0	1.0	1.0
Children's Coordinator	24	1.0	1.0	1.0	1.0
Public Relations Coordinator	24	1.0	1.0	1.0	1.0
Computer Services Technician	23	1.0	1.0	1.0	1.0
Assistant Branch Manager	22	3.0	3.0	3.0	3.0
Circulation Supervisor	22	1.0	1.0	1.0	1.0
Reference Supervisor	22	1.0	1.0	1.0	1.0
Children's Supervisor	22	1.0	1.0	1.0	1.0
Reference Librarian II	21	2.6	2.6	2.6	2.6
Children's Librarian II	21	4.8	4.8	4.8	4.8
Public Services Librarian II	20	11.0	11.0	11.0	11.0
Public Services Librarian I	19	9.6	9.6	9.6	9.6
Assistant Computer Services Tech.	18	0.4	1.0	1.0	1.0
Children's Assistant	17	1.0	1.0	1.0	1.0
Clerical Assistant	15	1.0	1.0	1.0	1.0
Circulation Assistant II	14	1.8	1.8	1.8	1.8
Circulation Assistant I	13	0.6	0.6	0.6	0.6
Custodian	11	0.7	0.7	0.7	0.7
Student Page	n/a	3.3	3.3	3.3	3.3
Substitute Librarians	n/a	0.4	0.4	0.4	0.4
TOTAL		52.2	52.8	52.8	52.8
Soil Conservation	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
District Manager-Soil Conserv.	26	1.0	1.0	1.0	1.0
Erosion and Sed. Control Special.	22	2.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
TOTAL		5.0	5.0	5.0	5.0

STAFFING SUMMARY	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Board of County Commissioners		6.0	6.0	6.0	6.0
Clerk To County Commissioners		1.0	1.0	1.0	1.0
County Administrator		3.0	3.0	3.0	3.0
Technology Services		21.8	21.8	21.8	21.8
Circuit Court		10.9	10.9	10.9	10.9
Judges of Orphans Court		3.0	3.0	3.0	3.0
State's Attorney		20.1	21.1	22.1	22.1
Election Board		9.0	9.0	9.0	9.0
County Treasurer		7.6	7.6	7.6	7.6
Finance and Budget		23.6	23.6	23.6	23.6
County Attorney		4.0	4.0	4.0	4.0
Personnel		8.6	8.6	8.6	8.6
Planning and Zoning		16.1	16.1	16.1	16.1
Inspections and Permits		14.2	14.2	14.2	14.2
Planning Commission		10.0	10.0	10.0	10.0
Historic District Commission		0.1	0.1	0.1	0.1
Board of Appeals		2.0	2.0	2.0	2.0
Environmental Commission		0.1	0.1	0.1	0.1
TOTAL GENERAL GOVERNMENT		161.1	162.1	163.1	163.1
Director of Public Safety		2.0	2.0	2.0	2.0
Sheriff's Office		139.2	139.2	169.1	142.2
Control Center		30.0	30.0	30.0	30.0
Detention Center		81.6	81.6	99.1	85.6
Treatment Facility		0.0	0.0	0.0	0.0
Emergency Management		3.0	3.0	3.0	3.0
Animal Control		7.0	7.0	7.0	7.0
Liquor Board		3.2	3.2	3.2	3.2
Fire/Rescue/EMS		4.0	4.5	5.5	5.5
TOTAL PUBLIC SAFETY		270.0	270.5	318.9	278.5
Director of General Services		2.0	4.0	4.0	4.0
Buildings and Grounds		30.7	30.7	32.7	32.7
Mosquito Control		4.1	4.1	4.1	4.1
State Office Building		2.0	2.0	0.0	0.0
Parks & Recreation		68.6	70.7	68.6	68.6
Marine Museum		40.2	40.2	40.2	40.2
Natural Resources		13.2	13.2	13.2	13.2
Railway Museum		2.0	2.0	2.0	2.0
TOTAL GENERAL SERVICES		162.8	166.9	164.8	164.8
Economic Development		12.1	12.1	12.5	12.5
TOTAL ECONOMIC DEVELOPMENT		12.1	12.1	12.5	12.5
Director of Public Works		16.6	14.6	15.2	15.2
Project Management and Inspection		7.0	7.0	7.0	7.0
Fleet Maintenance		10.0	10.0	10.0	10.0
Highway Maintenance		36.6	36.6	36.0	36.0
TOTAL PUBLIC WORKS		70.2	68.2	68.2	68.2
Director of Community Resources		4.5	4.5	4.5	4.5
Office on Aging		24.6	24.6	24.6	24.6
Transportation		2.8	2.8	2.8	2.8
TOTAL COMMUNITY RESOURCES		31.9	31.9	31.9	31.9
Library		52.2	52.8	52.8	52.8
Soil Conservation		5.0	5.0	5.0	5.0
TOTAL MISCELLANEOUS		57.2	57.8	57.8	57.8
TOTAL POSITIONS BUDGETED		765.4	769.6	817.2	776.8

Note: FTE's include full time, part time, seasonal, substitute, temporary, intern, and co-op positions.

Staffing Level Guide

E = Elected

A = Appointed

C = Contract

Water & Sewer Fund					
STAFFING	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	2011 Commissioners Budget
Utilities Bureau Chief	30	0.7	0.7	0.0	0.0
Division Chief	28	0.0	0.0	1.0	1.0
Engineer	27	0.0	0.0	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Area Supervisor	24	3.0	3.0	3.0	3.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	4.0	4.0	4.0	4.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Data Manager	22	1.0	1.0	0.0	0.0
Master Electrician	22	0.0	1.0	1.0	1.0
Plant Supervisor I	21	2.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	8.0	8.0	7.0	7.0
Maintenance Technician	19	2.0	2.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Maintenance Trainee	15	0.0	0.0	1.0	1.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	6.0	5.0	6.0	6.0
TOTAL		33.0	33.0	33.0	33.0
Solid Waste Fund					
STAFFING	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	2011 Commissioners Budget
Utilites Bureau Chief	30	0.3	0.3	0.0	0.0
Engineer	26	0.0	0.0	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Recycling Coordinator	24	1.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Office Specialist II	18	1.0	1.0	1.0	1.0
Landfill Equipment Operator II	18	1.0	0.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Landfill Equipment Operator I	17	0.0	1.0	0.0	0.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	4.0	4.0	4.0	4.0
Compactor Operator	13	15.8	16.8	16.3	16.3
Compactor Operator Asst.	11	0.0	0.0	0.0	0.0
Landfill Attendant	11	0.0	0.0	0.5	0.5
TOTAL		37.8	38.8	38.8	38.8
Chesapeake Hills Golf Course Fund					
STAFFING	Level	FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	2011 Commissioners Budget
General Manager	26	0.0	1.0	1.0	1.0
Superintendent	24	0.0	1.0	1.0	1.0
Mechanic	18	0.0	1.0	1.0	1.0
Lead Worker	16	0.0	1.0	1.0	1.0
Club House Manager	16	0.0	1.0	1.0	1.0
Groundskeeper (Seasonal)	n/a	0.0	1.4	1.4	1.4
Pro Shop Attendant (Seasonal)	n/a	0.0	0.8	0.8	0.8
Starter (Seasonal)	n/a	0.0	0.8	0.8	0.8
Cart Person (Seasonal)	n/a	0.0	0.8	0.8	0.8
Beverage Cart Person (Seasonal)	n/a	0.0	0.8	0.8	0.8
Bartender (Seasonal)	n/a	0.0	0.8	0.8	0.8
Cook (Seasonal)	n/a	0.0	0.5	0.5	0.5
TOTAL		0.0	10.9	10.9	10.9

GRANTS FUND					
		FY 2009 Actual	FY 2010 Adopted Budget	FY 2011 Requested Budget	FY 2011 Commissioners Budget
Circuit Court					
	Level				
Drug Court Coordinator	A	1.0	0.0	0.0	0.0
Family Services Coordinator	A	1.0	1.0	1.0	1.0
Legal Secretary III	21	0.6	0.6	0.6	0.6
Legal Secretary I	18	0.0	0.2	0.2	0.2
Office Assistant II	16	0.2	0.0	0.0	0.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Bailiff	A	0.4	0.4	0.4	0.4
TOTAL		4.2	3.2	3.2	3.2
State's Attorney					
	Level				
Senior Assistant State's Attorney	27	1.0	1.0	1.0	1.0
Assistant State's Attorney	25	0.0	0.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		5.0	5.0	6.0	6.0
Planning & Zoning					
	Level				
Planner II	24	1.0	1.0	1.0	1.0
Planner I	22	0.8	0.8	0.5	0.5
TOTAL		1.8	1.8	1.5	1.5
Sheriff's Office					
	Level				
Deputy Sheriff Sergeant	SSS	0.3	0.3	0.3	0.3
Deputy Sheriff First Class	SFS	2.0	2.0	2.0	2.0
Special Deputy	C	0.8	0.8	0.8	0.8
Office Specialist (Civil Process)	20	0.4	0.4	0.4	0.4
Office Assistant III	17	0.9	0.9	0.9	0.9
TOTAL		4.4	4.4	4.4	4.4
Emergency Management					
	Level				
Emergency Planner	22	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
Transportation					
	Level				
Bus/Van Driver	14	15.9	15.9	14.9	14.9
Driver Dispatch/Supervisor	19	0.2	0.2	0.2	0.2
Bus/Van Driver (Temporary)	n/a	2.0	2.0	2.0	2.0
TOTAL		18.1	18.1	17.1	17.1
Community Resources					
	Level				
Traffic Safety Cncl Coordinator	23	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0

Substance Abuse		FY 2009	FY 2010	FY 2011	FY 2011
Level	Actual	Adopted	Requested	Commissioners	Budget
Substance Abuse & Fiscal Mgr	27	1.0	1.0	1.0	1.0
Substance Abuse Clinical Coord.	25	2.0	2.0	1.0	1.0
Addiction Counselor II	21	2.0	2.0	2.0	2.0
Addctn Couns/Adolescent	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	0.0	0.0
Office Assistant II - P/T	16	0.6	0.6	0.6	0.6
Custodian	11	0.4	0.4	0.4	0.4
TOTAL		8.0	8.0	6.0	6.0
Office on Aging					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Developmental Disabilities Spec.	21	1.0	1.0	1.0	1.0
Medicaid Waiver Coodinator	21	0.6	0.6	0.6	0.6
Long Term Care Advocate	20	0.6	0.6	0.6	0.6
Food Services Coordinator	18	1.0	1.0	1.0	1.0
Food Service Worker	14	1.0	1.0	1.0	1.0
TOTAL		4.2	4.2	4.2	4.2
GRANTS FUND TOTAL		47.7	46.7	44.4	44.4
Critical Area Fund					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Planner I	22	0.8	0.8	0.8	0.8
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
TOTAL		1.3	1.3	1.3	1.3
Bar Library Fund					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Office Specialist II	19	0.8	0.8	0.8	0.8
TOTAL		0.8	0.8	0.8	0.8
Calvert Family Network					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Family Network Coordinator	25	1.0	1.0	1.0	1.0
Adolescent Program Specialist	23	1.0	1.0	0.0	0.0
Evaluation & Monitoring Specialist	23	1.0	0.6	1.6	1.6
Account Technician II	20	0.5	0.5	0.4	0.4
Office Specialist I	18	1.0	1.0	1.0	1.0
TOTAL		4.5	4.1	4.0	4.0
Parks & Rec Self-Sustaining					
Level	FY 2009	FY 2010	FY 2011	FY 2011	Commissioners
	Actual	Adopted	Requested	Commissioners	Budget
Parks Water Maintenance Specialist	24	0.0	0.3	0.3	0.3
Park Manager	22	0.0	0.0	1.0	1.0
Aquatic Facility Manager	22	0.0	0.0	1.0	1.0
Aquatic Facility Assistant Manager	20	0.0	0.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Office Assistant II	16	0.0	0.0	1.0	1.0
Front Desk Attendant	14	1.0	1.0	1.0	1.0
Custodian	11	0.0	0.0	1.5	1.5
TRS Program Coordinator (Hourly)	n/a	0.3	0.3	0.3	0.3
TRS Counselor II (Hourly)	n/a	0.5	0.5	0.5	0.5
Pool Manager (Hourly)	n/a	0.2	0.2	3.4	3.4
Assistant Pool Manager (Hourly)	n/a	1.2	1.2	4.4	4.4
Reservations Clerk (Hourly)	n/a	0.7	0.7	0.7	0.7
Lifeguard Instructor (Hourly)	n/a	0.0	0.0	0.4	0.4
Lifeguard I/II (Hourly)	n/a	8.4	8.4	16.7	16.7
Pool Clerk/Gate Attendant (Hourly)	n/a	2.9	2.9	6.7	6.7
Concession Stand Mgr (Hourly)	n/a	1.0	1.0	1.0	1.0
Concession Stand Attend. (Hourly)	n/a	3.8	3.8	3.8	3.8
Camp Director (Hourly)	n/a	2.7	2.7	2.7	2.7
Facility Supervisor I/II (Hourly)	n/a	2.0	2.0	2.0	2.0
Facility Coordinator (Hourly)	n/a	2.0	2.0	2.0	2.0
Grounds Maint. Worker (Hourly)	n/a	1.1	1.1	1.1	1.1
Water Saftey Instructor (Hourly)	n/a	0.0	0.0	1.6	1.6
Swimming Supervisors (Hourly)	n/a	0.0	0.2	0.4	0.5
Swimming Instructors (Hourly)	n/a	0.0	1.2	1.2	1.2
TOTAL		28.8	30.5	56.6	56.6

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BANK STORIES



Thomas Johnson Bridge at Sunset

**70 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 5, 2010**

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
711	14.11	14.61	15.12	15.67	16.21	16.77	17.19	17.63	18.06	18.51	18.77	19.02	19.30	19.57	19.84	20.09	20.36	20.63	20.92
	987.70	1,022.70	1,058.40	1,096.90	1,134.70	1,173.90	1,203.30	1,234.10	1,264.20	1,295.70	1,313.90	1,331.40	1,351.00	1,369.90	1,388.80	1,406.30	1,425.20	1,444.10	1,464.40
	25,680	26,590	27,518	28,518	29,502	30,521	31,286	32,087	32,869	33,688	34,161	34,616	35,126	35,617	36,109	36,564	37,055	37,547	38,074
712	14.67	15.20	15.73	16.28	16.85	17.44	17.86	18.31	18.78	19.25	19.52	19.79	20.07	20.35	20.63	20.91	21.19	21.48	21.77
	1,026.90	1,064.00	1,101.10	1,139.60	1,179.50	1,220.80	1,250.20	1,281.70	1,314.60	1,347.50	1,366.40	1,385.30	1,404.90	1,424.50	1,444.10	1,463.70	1,483.30	1,503.60	1,523.90
	26,699	27,664	28,629	29,630	30,667	31,741	32,505	33,324	34,180	35,035	35,526	36,018	36,527	37,037	37,547	38,056	38,566	39,094	39,621
713	15.28	15.81	16.34	16.92	17.52	18.12	18.58	19.05	19.53	20.02	20.30	20.58	20.86	21.16	21.46	21.75	22.04	22.34	22.63
	1,069.60	1,106.70	1,143.80	1,184.40	1,226.40	1,268.40	1,300.60	1,333.50	1,367.10	1,401.40	1,421.00	1,440.60	1,460.20	1,481.20	1,502.20	1,522.50	1,542.80	1,563.80	1,584.10
	27,610	28,774	29,739	30,794	31,886	32,978	33,816	34,671	35,545	36,436	36,946	37,456	37,965	38,511	39,057	39,585	40,113	40,659	41,187
714	15.87	16.43	16.99	17.62	18.22	18.85	19.35	19.80	20.31	20.81	21.11	21.41	21.71	22.01	22.31	22.62	22.93	23.25	23.56
	1,110.90	1,150.10	1,189.30	1,233.40	1,275.40	1,319.50	1,354.50	1,386.00	1,421.70	1,456.70	1,477.70	1,498.70	1,519.70	1,540.70	1,561.70	1,583.40	1,605.10	1,627.50	1,649.20
	28,883	29,903	30,922	32,068	33,160	34,307	35,217	36,036	36,964	37,874	38,420	38,966	39,512	40,058	40,604	41,168	41,733	42,315	42,879
715	16.52	17.10	17.69	18.30	18.93	19.61	20.09	20.60	21.12	21.66	21.96	22.26	22.57	22.88	23.21	23.53	23.84	24.16	24.49
	1,156.40	1,197.00	1,238.30	1,281.00	1,325.10	1,372.70	1,406.30	1,442.00	1,478.40	1,516.20	1,537.20	1,558.20	1,579.90	1,601.60	1,624.70	1,647.10	1,668.80	1,691.20	1,714.30
	30,066	31,122	32,196	33,306	34,453	35,690	36,564	37,492	38,438	39,421	39,967	40,513	41,077	41,642	42,242	42,825	43,389	43,971	44,572
716	17.18	17.78	18.39	19.03	19.71	20.39	20.90	21.43	21.97	22.51	22.82	23.15	23.48	23.80	24.13	24.45	24.78	25.11	25.47
	1,202.80	1,244.60	1,287.30	1,332.10	1,379.70	1,427.30	1,463.00	1,500.10	1,537.90	1,575.70	1,597.40	1,620.50	1,643.60	1,666.00	1,688.10	1,711.50	1,734.60	1,757.70	1,782.90
	31,268	32,360	33,470	34,635	35,872	37,110	38,038	39,003	39,985	40,968	41,532	42,133	42,734	43,316	43,917	44,499	45,100	45,700	46,355
717	17.85	18.49	19.14	19.79	20.49	21.20	21.74	22.29	22.84	23.42	23.74	24.07	24.41	24.75	25.10	25.45	25.79	26.13	26.48
	1,249.50	1,294.30	1,339.80	1,385.30	1,434.30	1,484.00	1,521.80	1,560.30	1,598.80	1,639.40	1,661.80	1,684.90	1,708.70	1,732.50	1,757.00	1,781.50	1,805.30	1,829.10	1,853.60
	32,487	33,652	34,835	36,018	37,292	38,584	39,567	40,568	41,569	42,624	43,207	43,807	44,426	45,045	45,682	46,319	46,938	47,557	48,194
718	18.57	19.23	19.89	20.59	21.32	22.05	22.61	23.17	23.74	24.35	24.69	25.02	25.41	25.76	26.11	26.47	26.80	27.18	27.54
	1,299.90	1,346.10	1,392.30	1,441.30	1,492.40	1,543.50	1,582.70	1,621.90	1,661.80	1,704.50	1,728.30	1,751.40	1,778.70	1,803.20	1,827.70	1,852.90	1,878.00	1,902.60	1,927.80
	33,797	34,999	36,200	37,474	38,802	40,131	41,150	42,169	43,207	44,317	44,938	45,536	46,246	46,883	47,520	48,175	48,776	49,468	50,123
719	19.33	20.00	20.69	21.42	22.15	22.92	23.53	24.10	24.69	25.33	25.70	26.05	26.41	26.78	27.15	27.52	27.89	28.27	28.64
	1,353.10	1,400.00	1,448.30	1,499.40	1,550.50	1,604.40	1,647.10	1,687.00	1,728.30	1,773.10	1,799.00	1,823.50	1,848.70	1,874.60	1,900.50	1,926.40	1,952.30	1,978.90	2,004.80
	35,181	36,400	37,656	38,984	40,313	41,714	42,825	43,862	44,936	46,101	46,774	47,411	48,066	48,740	49,413	50,086	50,760	51,451	52,125
720	20.08	20.79	21.52	22.28	23.05	23.86	24.45	25.06	25.69	26.34	26.70	27.08	27.47	27.84	28.24	28.61	28.99	29.40	29.79
	1,405.60	1,455.30	1,506.40	1,559.60	1,613.50	1,670.20	1,711.50	1,754.20	1,798.30	1,843.80	1,889.00	1,895.60	1,922.90	1,948.80	1,976.80	2,002.70	2,029.30	2,058.00	2,085.30
	36,546	37,838	39,166	40,550	41,951	43,425	44,499	45,609	46,756	47,939	48,594	49,266	49,995	50,669	51,397	52,070	52,762	53,508	54,218
721	21.70	22.44	23.25	24.04	24.88	25.78	26.40	27.06	27.76	28.44	28.84	29.25	29.67	30.07	30.49	30.90	31.33	31.76	32.17
	1,519.00	1,570.80	1,627.50	1,682.80	1,741.60	1,804.60	1,848.00	1,894.20	1,943.20	1,990.80	2,018.80	2,047.50	2,076.90	2,104.90	2,134.30	2,163.00	2,193.10	2,223.20	2,251.90
	39,494	40,841	42,315	43,753	45,282	46,920	48,048	49,249	50,523	51,761	52,489	53,235	53,999	54,727	55,492	56,238	57,021	57,803	58,549

* Bi-weekly salary is calculated by multiplying 70 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

**70 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 5, 2010**

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
722	23.43	24.25	25.09	25.97	26.88	27.83	28.52	29.24	29.97	30.70	31.14	31.58	32.02	32.47	32.91	33.37	33.82	34.27	34.74
	1,640.10	1,697.50	1,756.30	1,817.90	1,881.60	1,948.10	1,996.40	2,046.80	2,097.90	2,149.00	2,179.80	2,210.60	2,241.40	2,272.90	2,303.70	2,335.90	2,367.40	2,398.90	2,431.80
	42,643	44,135	45,664	47,265	48,922	50,651	51,906	53,217	54,545	55,874	56,675	57,476	58,276	59,095	59,896	60,733	61,552	62,371	63,227
723	25.54	26.42	27.37	28.32	29.31	30.33	31.07	31.86	32.66	33.49	33.95	34.42	34.90	35.41	35.90	36.37	36.87	37.36	37.88
	1,787.80	1,849.40	1,915.90	1,982.40	2,051.70	2,123.10	2,174.90	2,230.20	2,286.20	2,344.30	2,376.50	2,409.40	2,443.00	2,478.70	2,513.00	2,545.90	2,580.90	2,615.20	2,651.60
	46,483	48,084	49,813	51,542	53,344	55,201	56,547	57,985	59,441	60,952	61,789	62,644	63,518	64,446	65,338	66,193	67,103	67,995	68,942
724	27.83	28.80	29.81	30.86	31.94	33.05	33.88	34.72	35.60	36.48	36.99	37.53	38.05	38.58	39.12	39.64	40.18	40.72	41.28
	1,948.10	2,016.00	2,086.70	2,160.20	2,235.80	2,313.50	2,371.60	2,430.40	2,492.00	2,553.60	2,589.30	2,627.10	2,663.50	2,700.60	2,738.40	2,774.80	2,812.60	2,850.40	2,889.60
	50,651	52,416	54,254	56,165	58,131	60,151	61,862	63,190	64,792	66,394	67,322	68,305	69,251	70,216	71,198	72,145	73,128	74,110	75,130
725	30.33	31.41	32.49	33.64	34.81	36.03	36.93	37.87	38.79	39.78	40.32	40.89	41.47	42.05	42.63	43.20	43.80	44.38	44.99
	2,123.10	2,198.70	2,274.30	2,354.80	2,436.70	2,522.10	2,585.10	2,650.90	2,715.30	2,784.60	2,822.40	2,862.30	2,902.90	2,943.50	2,984.10	3,024.00	3,066.00	3,106.60	3,149.30
	55,201	57,166	59,132	61,225	63,354	65,575	67,213	68,923	70,598	72,400	73,382	74,420	75,475	76,531	77,587	78,624	79,716	80,772	81,882
726	33.08	34.24	35.44	36.66	37.94	39.28	40.26	41.26	42.29	43.34	43.95	44.57	45.19	45.83	46.46	47.08	47.74	48.37	49.04
	2,315.60	2,396.80	2,480.80	2,566.20	2,655.80	2,749.60	2,818.20	2,888.20	2,960.30	3,033.80	3,076.50	3,119.90	3,163.30	3,208.10	3,252.20	3,295.60	3,341.80	3,385.90	3,432.80
	60,206	62,317	64,501	66,721	69,051	71,490	73,273	75,093	76,968	78,879	79,989	81,117	82,246	83,411	84,557	85,686	86,887	88,033	89,253
727	36.04	37.31	38.61	39.96	41.38	42.80	43.89	44.97	46.11	47.25	47.91	48.58	49.26	49.96	50.65	51.33	52.03	52.72	53.46
	2,522.80	2,611.70	2,702.70	2,797.20	2,895.20	2,996.00	3,072.30	3,147.90	3,227.70	3,307.50	3,353.70	3,400.60	3,448.20	3,497.20	3,545.50	3,593.10	3,642.10	3,690.40	3,742.20
	65,593	67,904	70,270	72,727	75,275	77,896	79,880	81,845	83,920	85,995	87,196	88,416	89,653	90,927	92,183	93,421	94,695	95,950	97,297
728	39.29	40.65	42.10	43.58	45.07	46.66	47.84	49.02	50.25	51.50	52.23	52.95	53.71	54.45	55.20	55.95	56.71	57.48	58.27
	2,750.30	2,845.50	2,947.00	3,050.60	3,154.90	3,266.20	3,348.80	3,431.40	3,517.50	3,605.00	3,656.10	3,706.50	3,759.70	3,811.50	3,864.00	3,916.50	3,969.70	4,023.60	4,078.90
	71,508	73,983	76,622	79,316	82,027	84,921	87,069	89,216	91,455	93,730	95,059	96,369	97,752	99,099	100,464	101,829	103,212	104,614	106,051
729	42.82	44.32	45.88	47.50	49.14	50.86	52.13	53.44	54.77	56.13	56.91	57.72	58.51	59.34	60.17	60.97	61.81	62.63	63.52
	2,997.40	3,102.40	3,211.60	3,325.00	3,439.80	3,560.20	3,649.10	3,740.80	3,833.90	3,929.10	3,983.70	4,040.40	4,095.70	4,153.80	4,211.90	4,267.90	4,326.70	4,384.10	4,446.40
	77,932	80,662	83,502	86,450	89,435	92,565	94,877	97,261	99,681	102,157	103,576	105,050	106,488	107,999	109,509	110,965	112,494	113,987	115,606
730	46.67	48.31	50.01	51.76	53.57	55.44	56.81	58.25	59.69	61.18	62.04	62.90	63.80	64.68	65.59	66.47	67.37	68.28	69.22
	3,266.90	3,381.70	3,500.70	3,623.20	3,749.90	3,880.80	3,976.70	4,077.50	4,178.30	4,282.60	4,342.80	4,403.00	4,466.00	4,527.60	4,591.30	4,652.90	4,715.90	4,779.60	4,845.40
	84,939	87,924	91,018	94,203	97,497	100,901	103,394	106,015	108,636	111,348	112,913	114,478	116,116	117,718	119,374	120,975	122,613	124,270	125,980
731	50.89	52.65	54.50	56.41	58.38	60.42	61.93	63.49	65.06	66.70	67.63	68.59	69.54	70.51	71.51	72.47	73.44	74.44	75.47
	3,562.30	3,685.50	3,815.00	3,948.70	4,086.60	4,229.40	4,335.10	4,444.30	4,554.20	4,669.00	4,734.10	4,801.30	4,867.80	4,935.70	5,005.70	5,072.90	5,140.80	5,210.80	5,282.90
	92,620	95,823	99,190	102,666	106,252	109,964	112,713	115,552	118,409	121,394	123,087	124,834	126,563	128,328	130,148	131,895	133,661	135,481	137,355
CR01	27.69	28.65	29.66	30.68	31.77	32.87	33.71	34.54	35.42	36.29	36.78	37.30	37.84	38.36	38.89	39.44	39.96	40.49	41.05
	1,938.30	2,005.50	2,076.20	2,147.60	2,223.90	2,300.90	2,359.70	2,417.80	2,479.40	2,540.30	2,574.60	2,611.00	2,648.80	2,685.20	2,722.30	2,760.80	2,797.20	2,834.30	2,873.50
	50,396	52,143	53,981	55,838	57,821	59,823	61,352	62,863	64,464	66,048	66,940	67,886	68,869	69,815	70,780	71,781	72,727	73,692	74,711

* Bi-weekly salary is calculated by multiplying 70 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

80 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 5, 2010

(HOURLY SALARY)
 (BI-WEEKLY SALARY)
 (ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
801	13.62	14.06	14.59	15.10	15.62	16.16	16.57	16.97	17.43	17.84	18.09	18.35	18.60	18.86	19.13	19.40	19.66	19.92	20.18
	1,089.60	1,126.40	1,167.20	1,208.00	1,249.60	1,292.80	1,325.60	1,357.60	1,394.40	1,427.20	1,447.20	1,468.00	1,488.00	1,508.80	1,530.40	1,552.00	1,572.80	1,593.60	1,614.40
	28,330	29,286	30,347	31,408	32,490	33,613	34,466	35,298	36,254	37,107	37,627	38,168	38,688	39,229	39,790	40,352	40,893	41,434	41,974
802	14.96	15.51	16.03	16.60	17.19	17.79	18.23	18.67	19.16	19.65	19.91	20.18	20.46	20.74	21.03	21.35	21.62	21.92	22.21
	1,196.80	1,240.80	1,282.40	1,328.00	1,375.20	1,423.20	1,458.40	1,493.60	1,532.80	1,572.00	1,592.80	1,614.40	1,636.80	1,659.20	1,682.40	1,708.00	1,729.60	1,753.60	1,776.80
	31,117	32,261	33,342	34,528	35,755	37,003	37,918	38,834	39,853	40,872	41,413	41,974	42,557	43,139	43,742	44,408	44,970	45,594	46,197
803	15.73	16.27	16.85	17.44	18.05	18.66	19.15	19.64	20.10	20.60	20.88	21.18	21.48	21.78	22.08	22.38	22.68	22.98	23.32
	1,258.40	1,301.60	1,348.00	1,395.20	1,444.00	1,492.80	1,532.00	1,571.20	1,608.00	1,648.00	1,670.40	1,694.40	1,718.40	1,742.40	1,766.40	1,790.40	1,814.40	1,838.40	1,865.60
	32,718	33,842	35,048	36,275	37,544	38,813	39,832	40,851	41,808	42,848	43,430	44,054	44,678	45,302	45,926	46,550	47,174	47,798	48,506
804	16.52	17.10	17.69	18.30	18.93	19.61	20.09	20.60	21.12	21.65	21.95	22.25	22.56	22.87	23.20	23.52	23.83	24.15	24.49
	1,321.60	1,368.00	1,415.20	1,464.00	1,514.40	1,568.80	1,607.20	1,648.00	1,689.60	1,732.00	1,756.00	1,780.00	1,804.80	1,829.60	1,856.00	1,881.60	1,906.40	1,932.00	1,959.20
	34,362	35,568	36,795	38,064	39,374	40,789	41,787	42,848	43,930	45,032	45,656	46,280	46,925	47,570	48,256	48,922	49,566	50,232	50,939
805	17.35	17.94	18.56	19.23	19.88	20.59	21.11	21.64	22.16	22.72	23.03	23.38	23.70	24.03	24.36	24.68	25.01	25.38	25.72
	1,388.00	1,435.20	1,484.80	1,538.40	1,590.40	1,647.20	1,688.80	1,731.20	1,772.80	1,817.60	1,842.40	1,870.40	1,896.00	1,922.40	1,948.80	1,974.40	2,000.80	2,030.40	2,057.60
	36,068	37,315	38,605	39,998	41,350	42,827	43,909	45,011	46,093	47,258	47,902	48,630	49,296	49,982	50,689	51,334	52,021	52,790	53,498
806	18.21	18.84	19.49	20.17	20.87	21.62	22.15	22.71	23.29	23.87	24.21	24.54	24.88	25.23	25.59	25.93	26.28	26.64	26.99
	1,456.80	1,507.20	1,559.20	1,613.60	1,669.60	1,729.60	1,772.00	1,816.80	1,863.20	1,909.60	1,936.80	1,963.20	1,990.40	2,018.40	2,047.20	2,074.40	2,102.40	2,131.20	2,159.20
	37,877	39,187	40,539	41,954	43,410	44,970	46,072	47,237	48,443	49,650	50,357	51,043	51,750	52,478	53,227	53,934	54,662	55,411	56,139
807	19.11	19.78	20.48	21.18	21.94	22.69	23.27	23.86	24.44	25.06	25.42	25.77	26.13	26.48	26.86	27.22	27.59	27.98	28.34
	1,528.80	1,582.40	1,638.40	1,694.40	1,755.20	1,815.20	1,861.60	1,908.80	1,955.20	2,004.80	2,033.60	2,061.60	2,090.40	2,118.40	2,148.80	2,177.60	2,207.20	2,238.40	2,267.20
	39,749	41,142	42,598	44,054	45,635	47,195	48,402	49,629	50,835	52,125	52,874	53,602	54,350	55,078	55,869	56,618	57,387	58,198	58,947
808	20.07	20.77	21.50	22.26	23.02	23.84	24.43	25.02	25.66	26.30	26.68	27.04	27.44	27.81	28.19	28.59	28.96	29.37	29.77
	1,605.60	1,661.60	1,720.00	1,780.80	1,841.60	1,907.20	1,954.40	2,001.60	2,052.80	2,104.00	2,134.40	2,163.20	2,195.20	2,224.80	2,255.20	2,287.20	2,316.80	2,349.60	2,381.60
	41,746	43,202	44,720	46,301	47,882	49,587	50,814	52,042	53,373	54,704	55,494	56,243	57,075	57,845	58,635	59,467	60,237	61,090	61,922
809	21.07	21.80	22.56	23.37	24.18	25.01	25.65	26.28	26.94	27.62	28.01	28.39	28.79	29.20	29.61	30.01	30.40	30.82	31.25
	1,685.60	1,744.00	1,804.80	1,869.60	1,934.40	2,000.80	2,052.00	2,102.40	2,155.20	2,209.60	2,240.80	2,271.20	2,303.20	2,336.00	2,368.80	2,400.80	2,432.00	2,465.60	2,500.00
	43,826	45,344	46,925	48,610	50,294	52,021	53,352	54,662	56,035	57,450	58,261	59,051	59,883	60,736	61,589	62,421	63,232	64,106	65,000
810	22.12	22.89	23.70	24.52	25.40	26.27	26.92	27.61	28.30	28.99	29.42	29.82	30.24	30.65	31.08	31.52	31.94	32.36	32.82
	1,769.60	1,831.20	1,896.00	1,961.60	2,032.00	2,101.60	2,153.60	2,208.80	2,264.00	2,319.20	2,353.60	2,385.60	2,419.20	2,452.00	2,486.40	2,521.60	2,555.20	2,588.80	2,625.60
	46,010	47,611	49,296	51,002	52,832	54,642	55,994	57,429	58,864	60,299	61,194	62,026	62,899	63,752	64,646	65,562	66,435	67,309	68,266

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

**80 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 5, 2010**

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
811	24.33	25.18	26.07	26.96	27.92	28.90	29.63	30.37	31.13	31.90	32.35	32.80	33.28	33.74	34.20	34.66	35.12	35.61	36.09
	1,946.40	2,014.40	2,085.60	2,158.40	2,233.60	2,312.00	2,370.40	2,429.60	2,490.40	2,552.00	2,588.00	2,624.00	2,660.80	2,699.20	2,736.00	2,772.80	2,809.60	2,848.80	2,887.20
	50,606	52,374	54,226	56,118	58,074	60,112	61,630	63,170	64,750	66,352	67,288	68,224	69,181	70,179	71,136	72,093	73,050	74,069	75,067
812	27.25	28.21	29.21	30.21	31.27	32.36	33.18	34.02	34.85	35.73	36.22	36.72	37.24	37.77	38.29	38.81	39.33	39.87	40.43
	2,180.00	2,256.80	2,336.80	2,416.80	2,501.60	2,588.80	2,654.40	2,721.60	2,788.00	2,858.40	2,897.60	2,937.60	2,979.20	3,021.60	3,063.20	3,104.80	3,146.40	3,189.60	3,234.40
	56,680	58,677	60,757	62,837	65,042	67,309	69,014	70,762	72,488	74,318	75,338	76,378	77,459	78,562	79,643	80,725	81,806	82,930	84,094
813	30.52	31.59	32.70	33.85	35.02	36.28	37.14	38.09	39.03	40.02	40.58	41.14	41.74	42.32	42.89	43.49	44.07	44.66	45.27
	2,441.60	2,527.20	2,616.00	2,708.00	2,801.60	2,900.80	2,971.20	3,047.20	3,122.40	3,201.60	3,246.40	3,291.20	3,339.20	3,385.80	3,431.20	3,479.20	3,525.60	3,572.80	3,621.60
	63,482	65,707	68,016	70,408	72,842	75,421	77,251	79,227	81,182	83,242	84,406	85,571	86,819	88,026	89,211	90,459	91,666	92,893	94,162
814	34.17	35.40	36.62	37.91	39.22	40.60	41.62	42.66	43.73	44.80	45.44	46.08	46.72	47.38	48.05	48.69	49.35	50.02	50.70
	2,733.60	2,832.00	2,929.60	3,032.80	3,137.60	3,248.00	3,329.60	3,412.80	3,498.40	3,584.00	3,635.20	3,686.40	3,737.60	3,790.40	3,844.00	3,895.20	3,948.00	4,001.60	4,056.00
	71,074	73,632	76,170	78,853	81,578	84,448	86,570	88,733	90,958	93,184	94,515	95,846	97,178	98,550	99,944	101,275	102,648	104,042	105,456
815	38.26	39.63	41.00	42.45	43.92	45.48	46.60	47.77	48.94	50.18	50.88	51.61	52.33	53.05	53.80	54.52	55.26	56.01	56.78
	3,060.80	3,170.40	3,280.00	3,396.00	3,513.60	3,638.40	3,728.00	3,821.60	3,915.20	4,014.40	4,070.40	4,128.80	4,186.40	4,244.00	4,304.00	4,361.60	4,420.80	4,480.80	4,542.40
	79,581	82,430	85,280	88,296	91,354	94,598	96,928	99,362	101,795	104,374	105,830	107,349	108,846	110,344	111,904	113,402	114,941	116,501	118,102

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

**CORRECTIONAL OFFICER CALVERT COUNTY PAY SCALE
 EFFECTIVE July 5, 2010**

(HOURLY SALARY)
 (BI-WEEKLY SALARY)
 (ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
CO1	19.37	20.06	20.75	21.48	22.22	22.99	23.59	24.18	24.77	25.40	25.76	26.11	26.48	26.85	27.23	27.60	27.97	28.35	28.72
	1,549.60	1,604.80	1,660.00	1,718.40	1,777.60	1,838.20	1,887.20	1,934.40	1,981.60	2,032.00	2,060.80	2,088.60	2,118.40	2,148.00	2,178.40	2,208.00	2,237.60	2,268.00	2,297.60
	40,290	41,725	43,160	44,678	46,218	47,819	49,067	50,294	51,522	52,832	53,581	54,309	55,078	55,848	56,638	57,408	58,178	58,968	59,738
CO2	21.57	22.31	23.08	23.91	24.73	25.61	26.26	26.90	27.58	28.25	28.64	28.04	29.46	29.88	30.28	30.69	31.11	31.54	31.97
	1,725.60	1,784.80	1,846.40	1,912.80	1,978.40	2,048.80	2,100.80	2,152.00	2,206.40	2,260.00	2,291.20	2,323.20	2,356.80	2,390.40	2,422.40	2,455.20	2,488.80	2,523.20	2,557.60
	44,866	46,405	48,008	49,733	51,438	53,269	54,621	55,952	57,366	58,760	59,571	60,403	61,277	62,150	62,982	63,835	64,709	65,603	66,498
CO3	23.70	24.54	25.42	26.29	27.21	28.17	28.86	29.58	30.32	31.07	31.53	31.96	32.40	32.85	33.32	33.77	34.22	34.68	35.15
	1,896.00	1,963.20	2,033.60	2,103.20	2,176.80	2,253.60	2,308.80	2,366.40	2,425.60	2,485.60	2,522.40	2,556.80	2,592.00	2,628.00	2,665.60	2,701.60	2,737.60	2,774.40	2,812.00
	49,286	51,043	52,874	54,683	56,597	58,594	60,029	61,526	63,066	64,626	65,582	66,477	67,392	68,328	69,306	70,242	71,178	72,134	73,112
CO4	26.08	26.98	27.95	28.91	29.92	30.97	31.77	32.54	33.37	34.19	34.67	35.14	35.65	36.15	36.66	37.14	37.66	38.16	38.70
	2,086.40	2,158.40	2,236.00	2,312.80	2,393.60	2,477.60	2,541.60	2,603.20	2,669.60	2,735.20	2,773.60	2,811.20	2,852.00	2,892.00	2,932.80	2,971.20	3,012.80	3,052.80	3,096.00
	54,246	56,118	58,136	60,133	62,234	64,418	66,082	67,683	69,410	71,115	72,114	73,081	74,152	75,182	76,253	77,251	78,333	79,373	80,496
CO5	30.28	31.35	32.46	33.60	34.76	35.99	36.86	37.81	38.75	39.73	40.28	40.83	41.42	42.00	42.58	43.14	43.74	44.33	44.83
	2,422.40	2,508.00	2,596.80	2,688.00	2,780.80	2,879.20	2,948.80	3,024.80	3,100.00	3,178.40	3,222.40	3,266.40	3,313.60	3,360.00	3,406.40	3,451.20	3,498.20	3,546.40	3,594.40
	62,982	65,208	67,517	69,888	72,301	74,859	76,689	78,645	80,800	82,838	83,782	84,926	86,154	87,380	88,566	89,731	90,979	92,206	93,454

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

**DEPUTY SHERIFF CALVERT COUNTY PAY SCALE
EFFECTIVE July 5, 2010**

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
SDS01	21.36	22.49	23.72	25.04	26.44	26.94	27.46	28.00	29.07	29.66	30.23	30.83	31.45	32.05	32.67	33.31	33.99	34.65	35.31
	1,708.80	1,799.20	1,897.60	2,003.20	2,115.20	2,155.20	2,196.80	2,240.00	2,325.60	2,372.80	2,418.40	2,466.40	2,516.00	2,564.00	2,613.60	2,664.80	2,719.20	2,772.00	2,824.80
	44,429	46,779	49,338	52,083	54,995	56,035	57,117	58,240	60,466	61,693	62,878	64,126	65,416	66,664	67,954	69,285	70,699	72,072	73,445
SFS02	22.86	24.14	25.50	26.81	28.43	28.96	29.53	30.10	31.23	31.84	32.46	33.11	33.76	34.42	35.10	35.80	36.49	37.21	37.94
	1,828.80	1,931.20	2,040.00	2,152.80	2,274.40	2,316.80	2,362.40	2,408.00	2,498.40	2,547.20	2,596.80	2,648.80	2,700.80	2,753.60	2,808.00	2,864.00	2,919.20	2,976.80	3,035.20
	47,549	50,211	53,040	55,973	59,134	60,237	61,422	62,608	64,958	66,227	67,517	68,869	70,221	71,594	73,008	74,464	75,899	77,397	78,915
SCS03	24.56	25.94	27.41	28.94	30.58	31.17	31.76	32.39	33.55	34.21	34.87	35.58	36.28	36.98	37.73	38.47	39.21	39.98	40.76
	1,964.80	2,075.20	2,192.80	2,315.20	2,446.40	2,493.60	2,540.80	2,591.20	2,684.00	2,736.80	2,789.60	2,846.40	2,902.40	2,958.40	3,018.40	3,077.60	3,136.80	3,198.40	3,260.80
	51,085	53,955	57,013	60,195	63,606	64,834	66,061	67,371	69,784	71,157	72,530	74,006	75,462	76,918	78,478	80,018	81,557	83,158	84,781
SSS04	26.40	27.87	29.46	31.13	32.88	33.52	34.15	34.83	36.05	36.76	37.50	38.24	38.98	39.76	40.54	41.34	42.15	42.98	43.83
	2,112.00	2,229.60	2,356.80	2,490.40	2,630.40	2,681.60	2,732.00	2,786.40	2,884.00	2,940.80	3,000.00	3,059.20	3,118.40	3,180.80	3,243.20	3,307.20	3,372.00	3,438.40	3,506.40
	54,912	57,970	61,277	64,750	68,390	69,722	71,032	72,446	74,984	76,461	78,000	79,539	81,078	82,701	84,323	85,987	87,672	89,398	91,166
SSF05	28.12	29.69	31.38	33.15	35.01	35.71	36.38	37.10	38.39	39.16	39.93	40.72	41.54	42.34	43.17	44.03	44.90	45.80	46.68
	2,249.60	2,375.20	2,510.40	2,652.00	2,800.80	2,856.80	2,910.40	2,968.00	3,071.20	3,132.80	3,194.40	3,257.60	3,323.20	3,387.20	3,453.60	3,522.40	3,592.00	3,664.00	3,734.40
	58,490	61,755	65,270	68,952	72,821	74,277	75,670	77,168	79,851	81,453	83,054	84,698	86,403	88,067	89,794	91,582	93,392	95,264	97,094
SLS06	33.32	35.13	37.04	39.05	41.21	41.99	42.75	43.61	44.98	45.89	46.78	47.73	48.67	49.63	50.61	51.62	52.63	53.67	54.73
	2,665.60	2,810.40	2,963.20	3,124.00	3,296.80	3,359.20	3,420.00	3,488.80	3,598.40	3,671.20	3,742.40	3,818.40	3,893.60	3,970.40	4,048.80	4,129.60	4,210.40	4,293.60	4,378.40
	69,306	73,070	77,043	81,224	85,717	87,339	88,920	90,709	93,558	95,451	97,302	99,278	101,234	103,230	105,269	107,370	109,470	111,634	113,838

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

(HOURLY SALARY)

**HOURLY/SEASONAL CALVERT COUNTY PAY SCALE
EFFECTIVE July 5, 2010**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
H01	3.63	3.76	3.89	4.02	4.17	4.31	4.46	4.62	4.78	4.95
H02	7.25	7.50	7.77	8.04	8.32	8.61	8.91	9.22	9.55	9.88
H03	7.75	8.02	8.30	8.59	8.89	9.20	9.53	9.86	10.21	10.56
H04	8.25	8.54	8.84	9.15	9.47	9.80	10.14	10.50	10.86	11.24
H05	8.75	9.06	9.37	9.70	10.04	10.39	10.76	11.13	11.52	11.93
H06	9.25	9.57	9.91	10.26	10.61	10.99	11.37	11.77	12.18	12.61
H07	10.00	10.35	10.71	11.09	11.48	11.88	12.29	12.72	13.17	13.63
H08	10.75	11.13	11.52	11.92	12.34	12.77	13.21	13.68	14.16	14.65
H09	11.25	11.64	12.05	12.47	12.91	13.36	13.83	14.31	14.81	15.33
H10	12.00	12.42	12.85	13.30	13.77	14.25	14.75	15.27	15.80	16.35
H11	14.00	14.49	15.00	15.52	16.07	16.63	17.21	17.81	18.44	19.08
H12	15.00	15.53	16.07	16.63	17.21	17.82	18.44	19.08	19.75	20.44
H13	16.00	16.56	17.14	17.74	18.36	19.00	19.67	20.36	21.07	21.81
H14	17.00	17.60	18.21	18.85	19.51	20.19	20.90	21.63	22.39	23.17
H15	19.00	19.67	20.35	21.07	21.80	22.57	23.36	24.17	25.02	25.90

* Only pay per hour is shown for this pay scale due to the intermittent/seasonal nature of this type of employment.

TAX RATES & FEES



Calvert Cliffs

CALVERT COUNTY TAX RATES

TAX	BASIS	FY 2010 RATES	FY 2011 RATES
Property Tax	Real:		
	Per \$100 of assessed value:		
	County	\$0.892	\$0.892
	Chesapeake Beach	\$0.556	\$0.556
	North Beach	\$0.556	\$0.556
	Personal		
	Per \$100 of assessed value:		
	County	\$2.23	\$2.23
	Chesapeake Beach	\$1.39	\$1.39
	North Beach	\$1.39	\$1.39
Local Income Tax	Percentage of taxable income	2.80%	2.80%
Admissions & Amusement Tax	Percentage of receipts	1%	1%
Hotel Tax	Percentage of receipts	5%	5%
Recordation Tax	Per each \$500 of value when property is sold and title recorded	\$5.00	\$5.00
Trailer Park Tax	Percentage of space rental receipts	20%	20%
Cable T.V. Franchise Tax	Percentage of subscriber revenues	5%	5%
911 Fee (local)	Monthly telephone bill	\$0.75	\$0.75
Excise Tax	Per residential dwelling unit		
	Schools	\$7,800	\$7,800
	Roads	\$3,500	\$3,500
	Parks	\$1,300	\$1,300
	Solid Waste	\$350	\$350
	Per commercial square feet		
	Solid Waste	\$0.11	\$0.11

**CALVERT COUNTY
PROPERTY TAX RATES**

FISCAL YEAR	COUNTY APPROVED TAX RATE	CONSTANT YIELD TAX RATE
1991	\$2.23	\$2.13
1992	2.23	2.17
1993	2.23	2.12
1994	2.23	2.09
1995	2.23	2.17
1996	2.23	2.19
1997	2.23	2.22
1998	2.23	2.21
1999	2.23	2.19
2000	2.23	2.19
2001	2.23	2.33
2002	0.892 *	0.869
2003	0.892	0.867
2004	0.892	0.856
2005	0.892	0.842
2006	0.892	0.830
2007	0.892	0.805
2008	0.892	0.793
2009	0.892	0.803
2010	0.892	0.825

FISCAL YEAR	CHESAPEAKE BEACH		NORTH BEACH	
	APPROVED TAX RATE	CONSTANT YIELD TAX RATE	APPROVED TAX RATE	CONSTANT YIELD TAX RATE
1991	\$1.63	\$1.54	\$1.39	\$1.25
1992	1.63	1.52	1.39	1.31
1993	1.63	1.52	1.39	1.26
1994	1.63	1.54	1.39	1.28
1995	1.63	1.56	1.39	1.31
1996	1.39	1.33	1.39	1.32
1997	1.39	1.41	1.39	1.37
1998	1.39	1.37	1.39	1.36
1999	1.39	1.35	1.39	1.35
2000	1.39	1.33	1.39	1.33
2001	1.39	1.35	1.39	1.35
2002	0.556 *	0.527	0.556 *	0.527
2003	0.556	0.531	0.556	0.531
2004	0.556	0.531	0.556	0.531
2005	0.556	0.531	0.556	0.552
2006	0.556	0.494	0.556	0.490
2007	0.556	0.502	0.556	0.499
2008	0.556	0.502	0.556	0.515
2009	0.556	0.495	0.556	0.486
2010	0.556	0.502	0.556	0.495

The "constant yield tax rate" is certified to the County by the State Department of Assessments and Taxation. It represents the property tax rate for the coming tax year that will generate the same amount of revenue that was generated during the current tax year. As assessments increase, the constant yield tax rate decreases. In other words, if assessments increase and the approved tax rate stays the same, the County will generate more taxes than in the current year, thus a tax increase has occurred. In such cases, the County must advertise the tax increase and hold a public hearing. This is done as part of the annual budget process.

*Full cash value rate.

How are your Property Taxes Calculated?



Estimated Market Value of your House	\$250,000
Divided by \$100 increments	\$2,500
Multiplied by the real property tax rate	\$0.892
County property taxes due	\$2,230

Calvert County Schedule of Fees

Water & Sewer Fund

Rates shown do not include the Maryland Bay Restoration Fee.

Type	Jan-Dec 09 FY 2009/10	Jan-Dec 10 FY 2010/11	Jan-Dec 11 FY 2011/12
<u>Unmetered Water & Sewer (Flat Rate)*</u>			
Hunting Hills - Water	\$ 42.00	\$ 42.00	\$ 42.00
Lakewood - Water	\$ 42.00	\$ 42.00	\$ 42.00
St. Leonard - Water	\$ 42.00	\$ 42.00	\$ 42.00
Dares Beach - Sewer	\$ 106.00	\$ 106.00	\$ 106.00
Marley Run - Sewer	\$ 156.00	\$ 156.00	\$ 156.00
Twin Beach - Sewer	base/variable	base/variable	base/variable
<u>Metered Water (no minimum)</u>			
Cavalier	base/variable	base/variable	base/variable
Chesapeake Heights	base/variable	base/variable	base/variable
Paris Oaks	base/variable	base/variable	base/variable
Shores of Calvert	base/variable	base/variable	base/variable
Summit & Highland	base/variable	base/variable	base/variable
White Sands	\$ 48.00	base/variable	base/variable
<u>Metered Water (First 10,000 gals.)</u>			
Cross Point	base/variable	base/variable	base/variable
Tara	base/variable	base/variable	base/variable
Walnut Creek	base/variable	base/variable	base/variable
Kenwood Beach	\$ 35.00	\$ 35.00	\$ 35.00
Marley Run	\$ 45.00	\$ 45.00	\$ 45.00
<u>Metered Water (First 15,000 gals.)</u>			
Dares Beach	\$ 18.75	\$ 18.75	\$ 18.75
<u>Water & Sewer (no minimum)</u>			
Chesapeake Lighthouse			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Solomons			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
<u>Water & Sewer (First 15,000 gals.)</u>			
Industrial Park			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Prince Frederick			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable

*Flat-rated water systems with meters installed in a given fiscal year will go to a metered rate in the following fiscal year. See ** for more on rate adjustments in years following the change to metered rates.

Type	Jan-Dec 09 FY 2009/10	Jan-Dec 10 FY 2010/11	Jan-Dec 11 FY 2011/12
User Benefits			
Dares Beach - Sewer	\$ 120.00	\$ 120.00	\$ 120.00
Dares Beach - Water	\$ 46.74	\$ 46.74	\$ 46.74
Kenwood Beach - Water	\$ 49.25	\$ 49.25	\$ 49.25
St. Leonard - Water	\$ 13.83	\$ 13.83	\$ 13.83
Base plus Variable Rates-Water (no minimum) **			
Base rate charged per EDU	\$ 31.31	\$ 34.83	\$ 38.37
Variable Rate charged per 1,000 gallons	\$ 1.65	\$ 1.75	\$ 1.86
Base plus Variable Rates-Unmetered Sewer (includes 10,000 gal charge) **			
Base rate charged per EDU	\$ 98.31	\$ 107.33	\$ 123.97
Base plus Variable Rates-Water & Sewer (no minimum) **			
Base rate charged per EDU	\$ 98.62	\$ 115.16	\$ 131.74
Variable Rate charged per 1,000 gallons	\$ 4.00	\$ 4.45	\$ 4.92

Systems transitioning 1/1/2010:

White Sands Water

Systems transitioning 1/1/2011:

None planned at this time

Systems transitioning 1/1/2012:

Hunting Hills, Lakewood, St. Leonard &

Kenwood Beach Water

Dares Beach, Marley Run Water & Sewer

<u>Other Fees--Charges per 1,000 gallons</u>	FY 2009	FY 2010	FY 2011
Bulk Water	\$ 3.75	\$ 3.75	\$ 3.75
Septage Treatment Plant	\$ 20.00	\$ 20.00	\$ 20.00
Holding Tank	\$ 10.00	\$ 10.00	\$ 10.00
Septage	\$ 45.00	\$ 45.00	\$ 45.00

**On December 13, 2005, the Board of County Commissioners voted to adopt a new, county-wide Base plus Variable Rate for all water and sewer systems, with a seven year phase-in planned. Systems will remain at their current rate until the new county-wide ra

Solid Waste Fund

Type	FY 2009	FY 2010	FY 2011
Solid Waste Fee	\$ 107.00	\$ 113.00	\$ 113.00
Tipping Fee/Per Ton-residential	\$ 58.50	\$ 63.77	\$ 63.89
Tipping Fee/Per Ton-commercial	\$ 65.00	\$ 70.85	\$ 70.98
Tire Tipping Fee/Per Ton	\$ 178.00	\$ 178.00	\$ 178.00
Impact Fee			
Commercial/Per Sq. Ft.	\$ 0.11	\$ 0.11	\$ 0.11
Residential	\$ 350.00	\$ 350.00	\$ 350.00

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ECONOMIC FACTORS



Constellation Energy Nuclear Power Plant

ECONOMIC FACTORS

SELECTED DEMOGRAPHIC AND ECONOMIC FACTORS

Population

The population of Calvert County has increased 64% over the last 58 years as set forth below.

2009	90,000*
2000	74,563
1990	51,372
1980	34,638
1970	20,682
1960	15,826
1950	12,100

* Estimate, Calvert County Department of Planning and Zoning.

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count 1950-2000.

The following table sets forth the population of Calvert County in its two incorporated municipalities for the years 1970, 1980, 1990, and 2000.

<u>Municipality</u>	<u>1970</u>	<u>1980</u>	<u>1990</u>	<u>2000</u>
Chesapeake Beach	934	1,408	2,403	3,180
North Beach	761	1,504	1,179	1,880

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count, 1970, 1980, 1990 and 2000.

The following table sets forth the most recently published age and sex distribution estimates for Calvert County for the Census years 1980, 1990 and 2000:

<u>Age</u>	<u>1980</u>				<u>1990</u>				<u>2000</u>			
	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>
0-4.....	1,410	8.2	1,293	7.4	2,086	8.2	1,980	7.6	2,528	6.9	2,549	6.7
5-19.....	5,185	30.1	4,766	27.4	6,098	23.9	5,756	22.2	9,707	26.4	9,016	23.9
20-44.....	6,425	37.3	6,546	37.6	10,436	40.9	10,880	42.0	12,850	35.0	13,809	36.5
45-64.....	2,985	17.3	3,157	18.2	4,959	19.4	4,595	17.7	8,910	24.2	8,567	22.7
65+.....	1,234	7.1	1,637	9.4	1,908	7.6	2,675	10.5	2,772	7.5	3,855	10.2
Total.....	<u>17,239</u>	<u>100.0%</u>	<u>17,399</u>	<u>100.0%</u>	<u>25,487</u>	<u>100.0%</u>	<u>25,885</u>	<u>100.0%</u>	<u>36,767</u>	<u>100.0%</u>	<u>37,796</u>	<u>100.0%</u>

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count 1980, 1990 and 2000.

The average Calvert County household size was 2.91 persons in the 2000 Census, 3.01 persons in the 1990 Census, 3.19 persons in the 1980 Census and 3.73 persons in the 1970 Census.

Business, Employment and Labor

In the following table, statistics are provided relating to the distribution of employment by employer classification by place of work for calendar years 2004-2008.

**Calvert County
Employment by Place of Work**

<u>Classification</u>	<u>Number of Employees</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008*</u>
Wholesale and retail trade	N/A	N/A	N/A	N/A	N/A
Contract Construction	2,323	2,287	2,504	2,329	2,353
Finance, insurance, real estate	702	750	771	722	655
Transportation, communications and utilities (excluding railroads)	4,703	4,669	4,713	4,863	4,681
Manufacturing	720	723	723	758	755
Service and other	8,441	8,605	8,746	9,035	8,265
Local and State Government	3,562	3,708	3,815	3,627	3,915
Federal Government	122	144	150	153	155
Total	<u>20,592</u>	<u>20,886</u>	<u>21,273</u>	<u>21,762</u>	<u>21,883</u>

Source: Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information, "Employment and Payrolls".
Annual averages for years 2004 - 2007.

* 3rd Quarter averages for 2008.

Listed below are the ten largest employers located in Calvert County:

Ten Largest Employers

<u>Employer</u>	<u>Principal Products or Activity</u>	<u>June 2009 Employment</u>
Calvert County Board of Education	Public Education	2,264
Calvert County Government	Government	1,257
Calvert Memorial Hospital	Hospital	1,057
Constellation Energy Group	Nuclear Power	800
Wal-Mart	Retail Chain	500
Arc of Southern Maryland	Assisted Living	455
Giant Food	Grocery Chain	385
Safeway	Grocery Chain	290
Chesapeake Beach Resort & Spa	Hotel and spa	230
Recorded Books	Audio books	230

Source: Calvert County Department of Economic Development.

The following table indicates the County's unemployment rate as compared with the other counties of the Maryland portion of the Washington Region, the State and the United States for the years 2005-2009.

Annual Average Unemployment Rate

	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>
Calvert County	5.9%	3.6%	3.1%	3.2%	3.4%
Charles County	5.9	3.7	3.2	3.2	3.4
Frederick County	6.1	3.6	3.1	3.1	3.2
Montgomery County	5.2	3.2	2.8	2.9	3.1
Prince George's County	7.1	4.5	4.0	4.1	4.5
State of Maryland	7.0	4.4	3.8	3.9	4.2
United States	9.3	5.8	4.6	4.6	5.1

Source: Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information; U.S. Bureau of Labor Statistics.

ECONOMIC FACTORS

The number of persons living in Calvert County who were available for work and composed the work force totaled 48,101 in January, 2010 and the total employment for this force was 44,807 resulting in an unemployment rate of 6.8% for this period. Certain comparative unemployment rates are given below for January, 2010.

Calvert County	6.8%
Charles County	6.9
Frederick County	7.3
Montgomery County.....	6.2
Prince George's County.....	7.9
State of Maryland	8.3
United States.....	9.7

Source: "State of Maryland Civilian Labor Force, Employment, and Unemployment by Place of Residence, January 2010" Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information.

Income

Personal income growth in Calvert County, the State and the United States from 2003 to 2007 is shown below.

Calvert County, State of Maryland, and United States Average Per Capita Personal Income

<u>Calendar Year</u>	<u>Calvert County</u>	<u>Percent Change from Previous Year</u>	<u>State of Maryland</u>	<u>Percent Change from Previous Year</u>	<u>United States</u>	<u>Percent Change from Previous Year</u>
2007.....	\$41,200	5.3%	\$46,471	6.1%	\$38,615	5.1%
2006.....	39,134	4.8	43,788	7.4	36,714	6.1
2005.....	37,323	4.6	40,760	2.8	34,471	4.3
2004.....	35,684	6.0	39,631	5.8	33,050	5.0
2003.....	33,665	2.8	37,446	3.6	31,472	1.8

Source: Maryland Department of Planning, Planning Data Services from U.S. Bureau of Economic Analysis, April 2009.

Calvert County and the State of Maryland Total Personal Income (\$000's)

<u>Calendar Year</u>	<u>Personal Income (\$000's)</u>		<u>Percent Change from Previous Year</u>	
	<u>Calvert County</u>	<u>State of Maryland</u>	<u>Calvert County</u>	<u>State of Maryland</u>
2007.....	\$3,631,560	\$261,114,676	5.9%	6.5%
2006.....	3,427,469	245,303,232	4.8	11.2
2005.....	3,270,323	234,609,327	6.2	6.4
2004.....	3,079,000	220,402,185	8.7	6.7
2003.....	2,833,000	206,412,000	6.9	4.3

Source: Maryland Department of Planning, Planning Data Services, from U.S. Bureau of Economic Analysis, April 2009.

Commuting Patterns

The 2000 Census survey determined the work commuting patterns for workers 16 years of age and older for the labor forces of each of Maryland's counties and the City of Baltimore. Comparative figures for workers commuting outside the county of residence for the subdivisions in the Maryland portion of the Washington MSA are presented below.

Calvert County	60.6%
Charles County	59.8
Frederick County	41.1
Montgomery County	41.3
Prince George's County	60.8

Source: Census 2000 Summary File 3 (SF3) – Sample Data, U.S. Census Bureau.

Education

Survey results of the number of high school students in the Maryland portion of the Washington MSA and the State as a whole who graduated in 2009, as a percentage of their ninth grade enrollment four grades earlier, are presented below:

Calvert County	91.9%
Charles County	88.2
Frederick County	94.0
Montgomery County	87.3
Prince George's County	84.5
State of Maryland	85.2

Source: Maryland State Department of Education. Maryland Report Card 2009 - Performance Report State and School Systems.

The following table sets forth the years of school completed by persons 25 years of age and older as a percentage of the population described in the 2000 Census for Calvert County and the other counties in the Maryland portion of the Washington MSA and the State:

	<u>Calvert</u>	<u>Charles</u>	<u>Frederick</u>	<u>Montgomery</u>	<u>Prince George's</u>	<u>State</u>
Elementary (grades K-8)	3.1%	4.0%	4.29%	4.4%	4.7%	5.1%
High School						
1-3 years	9.9	10.1	8.7	5.3	10.4	11.1
4 years	34.4	33.4	30.1	14.5	27.3	26.7
College						
No degree	24.3	25.9	20.5	16.7	25.0	20.3
Associate degree	5.8	6.5	6.5	4.6	5.5	5.3
Bachelor's degree	14.2	13.2	18.9	27.1	16.9	18.0
Graduate/Professional degree	8.3	6.8	11.1	27.5	10.2	13.4

Source: Table DP-2. Profile of Selected Social Characteristics: 2000. U.S. Census Bureau, Census 2000.

Economy

Over the past several decades, Calvert County has transitioned from an agricultural community into a mixed community with both suburban and rural characteristics. This is due to the County's strategic geographic proximity to Washington, D.C., Baltimore, Annapolis and the Patuxent River Naval Air Station, located in neighboring St. Mary's County.

Calvert County's economy remains stable when compared to other jurisdictions in Maryland and the nation. Calvert County was recently identified as the 13th wealthiest county in the United States by Forbes magazine. Several other factors have contributed to the economic stability including: 1) a strong and positive local business climate, 2) job growth, 3) an enhanced focus on business retention and expansion efforts that have served to strengthen and encourage development of the County's existing industries and provided strong support during a national economic downturn, and 4) an enhanced focus on economic development activities. The following table represents a stable employment market, reflecting jobs located in the county regardless of place of residence.

	Total Private Sector Jobs	Financial	Prof/Bus Services	Other Services	Target Market
2004	17,026	680	1,554	752	2,986
2005	17,014	756	1,599	768	3,123
2006	17,531	758	1,715	815	3,288
2007	17,852	740	1,744	823	3,307
2008	17,745	667	1,747	856	3,270

Source: Maryland Department of Labor, Licensing and Regulation, Division of Workforce Development and Adult Learning

RESOLUTIONS & FINANCIAL POLICIES



Calvert Marine Museum

**TITLE 5
BUDGET AND FINANCE**

ANNOTATED CODE OF MARYLAND REFERENCES

Fiscal year — See Art. 24, § 1-102 and Art. 19, § 35.

Annual audit of county accounts, records, etc. — See Art. 19, §§ 40 and 41.

PUBLIC LOCAL LAW REFERENCES

County Treasurer — See Title 3.

Agricultural land preservation program — See Title 12.

Contracts and purchasing — See Title 6.

**Subtitle 1
Budget**

§ 5-101. Composition; contents. [1985, ch. 715, § 2]

- (a) Composition. The county budget shall consist of the current expense budget, the capital program and capital budget, and the budget message.
- (b) Contents of current expense budget. The proposed current expense budget shall contain not less than the following information:
 - (1) A detailed statement of all revenue estimated to be received by the county during the next fiscal year, showing all funds and sources of income;
 - (2) A statement of the bonded and other indebtedness of the county and all debt service requirements;
 - (3) A statement of the estimated cash surplus available for expenditures;
 - (4) Estimates of the amounts necessary for conducting the business of the county in the next fiscal year to be financed from the estimated revenue, classified by department, program, services, and project, together with a comparative statement of authorized expenditures and revenues from the fiscal year then ending; and
 - (5) Any other material that the Commissioners require.
- (c) Contents of capital program. The proposed capital program shall list and describe the proposed capital projects to be undertaken in the next fiscal year (including those previously authorized) and in each of the next five fiscal years, the proposed means of financing them, and the relative priority of each project in each fiscal year.
- (d) Contents of capital budget. The proposed capital budget shall include:

§ 5-101 CALVERT COUNTY CODE § 5-102

- (1) A statement of anticipated revenues for the next fiscal year from all borrowing and other sources, and
 - (2) The amount proposed to be spent on each project in the next fiscal year, including those previously authorized, considering the priorities set out in the capital program.
- (e) Contents of budget message. The budget message shall explain through a narrative and summary tables the current budgets and capital program. It shall at least describe all important features of the budgets and capital program and indicate any significant changes in programs, projects, fiscal policies, and expenditures compared to the fiscal year then ending.

§ 5-102. Budget requests; hearings, availability of copies. [Code 1981, §§ 4-201, 4-202; 1985, ch. 715, § 2]

- (a) Itemized budget requests. At a public hearing held on the date set by the Commissioners, each county department, agency, or board receiving county funds shall submit to the County Commissioners and to the Director of Administration and Finance, an itemized budget request for all funds requested for the next fiscal year. The Commissioners shall publish notice of the time and place of this hearing in at least two county newspapers for at least two weeks before the hearing is held. At this hearing, county citizens may present their views on budget requests and funding levels.
- (b) Public hearing. Before taking final action on a proposed budget, the County Commissioners shall hold a public hearing to permit county residents to comment on it. The Commissioners shall publish notice of the time and place of the hearing in at least two county newspapers for at least two weeks before the hearing is held. The final budget shall be adopted by a resolution approved by the Commissioners.
- (c) Availability of copies. By the time of the first notice of public hearing, the proposed county budget shall be filed with the clerk of the County Commissioners and be available for public inspection. One copy shall be supplied to each newspaper of general circulation in the county and to each branch of the county library and copies shall be made available to the public at or below cost.

§ 5-103. Subsequent budget changes. [1985, ch. 715, § 2; 1996, ch. 49, § 1]

- (a) The County Commissioners may change an adopted budget only by resolutions that comply with this section, the Maryland Constitution, state laws or public local laws. Changes may not be subdivided to alter the applicability of the requirements of this section.

- (b) The County Commissioners by resolution may establish procedures for the administrative transfer of appropriations between general classifications of expenditures in the current expense budget within the same office or department, transfers between departments, agencies, boards or commissions, interproject transfers of appropriations between capital projects in the capital budget, and the addition of new budget items.
- (c) Any change involving funds totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget. **[Amended 2001, ch. 237]**
- (d) To meet a public emergency affecting life, health, or property, the Commissioners by resolution may make emergency appropriations from contingent or surplus funds.

Subtitle 2
Permitted Appropriations

§ 5-201. Compliance with budget provisions. [1985, ch. 715, § 2]

All appropriations made under this subtitle shall comply with the provisions of Subtitle 1 of this title.

§ 5-202. Calvert Memorial Hospital. [Code 1981, § 4-401; 1985, ch. 715, § 2]

The County Commissioners may appropriate a sum in an amount to be determined by them to the Calvert Memorial Hospital.

1 § 5-203. Fair Board. [Code 1981, § 4-402; 1985, ch. 715, § 2; 1991, ch. 225.; 1992, ch. 22, § 1]

- (a) The County Commissioners shall appropriate annually not less than \$5,000 to the Fair Board of Calvert County.
- (b) The County Commissioners may loan monetary aid to the Fair Board.

§ 5-204. Preservation of historic sites, museums, etc. [Code 1981, § 4-403; 1985, ch. 715, § 2]

The County Commissioners may appropriate a sum in an amount to be determined by them for the benefit of the hemlock stand on Hellen Creek, the Chesapeake Beach Railway Museum, and the Jefferson Patterson Park and Museum.

1 Editor's Note: Section 2, Ch. 225 of 1991, provides, in part, that subsection (b) of this section "shall remain effective until December 31, 1994 and at the end of December 31, 1994, and with no further action required by the General Assembly, [subsection (b) of this section] shall be abrogated and of no further force and effect."

Subtitle 3**Audits****§ 5-301. Appointment, duties, removal, etc., of auditor. [Code 1981, § 1-101; 1985, ch. 715, § 2]**

The County Commissioners shall appoint and pay an auditor who annually shall audit the books, records, vouchers, and accounts of all persons, offices, boards, and commissions that collect, handle, or disburse funds of the county. The Commissioners may remove the auditor in their discretion, and shall fill all vacancies immediately. All audits shall be conducted by certified public accountants.

§ 5-302. Duties of officials; powers of auditor. [Code 1981, § 1-102; 1985, ch. 715, § 2]

The officials whose finances are being audited shall produce, upon request of the auditor, any and all books, vouchers, accounts, and other records and papers in any way pertaining to the funds or an audit of them. The auditor may summon, with or without directions to produce books and records, and examine under oath or affirmation, which the auditor may administer, officials whose affairs are being audited or any other person deemed necessary on the matters pertaining to the county funds or relating to the matters being audited. For these purposes the auditors shall have the power to issue process compelling the attendance of a witness and the production of the records and papers of a witness. Any person who refuses or neglects to produce any books, vouchers, accounts, or other records and papers, as required, or refuses to respond to the summons or to be sworn or affirmed, or being sworn or affirmed, to answer the questions of the auditor relating to the funds or the matters and finances to be audited, is guilty of a misdemeanor, and on conviction shall be fined not more than \$500 for each offense. The auditor, whenever possible, shall require the production or the attendance and testimony at the office or place where the books and records are kept or where the official duties of the official whose finances are being audited are principally carried on.

§ 5-303. Auditor's report. [Code 1981, § 1-103; 1985, ch. 715, § 2]

The auditor shall submit to the County Commissioners each year by the date set by them, a management letter and a report on the revenues and disbursements of county funds for that fiscal year. The report shall contain the information required by the Commissioners and be executed in a manner that gives the citizens of the county an intelligent understanding of the revenues and expenditures of the county. The management letter and report shall be available for public inspection and copies shall be made available to the public at or below cost. The auditors shall prepare a summary of the report which shall be published in at least 1 county newspaper within a month after the report is received by the Commissioners.

§ 5-304. Accounting system. [Code 1981, § 1-104; 1985, ch. 715, § 2]

Upon recommendation by the auditor, the County Commissioners may require the use of any system of bookkeeping or accounting by the officials subject to an audit under this subtitle.

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RESOLUTION NO. 15-10

A RESOLUTION PERTAINING TO THE ADOPTION OF THE OPERATING AND CAPITAL IMPROVEMENT BUDGETS FOR FISCAL YEAR 2011 AND LEVYING TAXES

WHEREAS, the Board of County Commissioners of Calvert County has received and considered an operating budget and a capital improvements budget for Fiscal Year 2011, and

WHEREAS, the required revenue of the implementation of the said operating and capital improvements budgets necessitates a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of North Beach and Chesapeake Beach, and

WHEREAS, the Board of County Commissioners of Calvert County has considered a tax rate differential for the Towns of Chesapeake Beach and North Beach, pursuant to Tax Property Article, Section 6-306 of the Annotated Code of Maryland.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County that there is hereby levied a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Eleven Billion, Four Hundred Seventy-Two Million, Seven Hundred Sixty-Five Thousand, Two Hundred Seventy-One Dollars (\$11,472,765,271).

BE IT FURTHER RESOLVED that a real property rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of public utility real property in the estimated amount of Forty-Three Million, Six Hundred Sixty Thousand (\$43,660,000) and that a personal property tax rate of Two Dollars and Twenty-Three cents (\$2.23) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of public utility personal property and personal property located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Eight Hundred Thirty-Eight Million, Four Hundred Seven Thousand, One Hundred Dollars (\$838,407,100)

BE IT FURTHER RESOLVED that a real property tax of Fifty-Five and Six-Tenths of a cent (\$.556) per One Hundred Dollars (\$100.00) of the full cash assessed valuation of real property in the estimated amount of Two Hundred Sixty-Five Million, Three Hundred Thirty-Eight Thousand, Ninety-Six Dollars (\$265,338,096) be applied in the Town of North Beach and a real property tax of Fifty-Five and Six-Tenths of a cent (\$.556) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property in the estimated amount of Eight Hundred Twenty-Two Million, Seven Hundred Ninety Thousand, Four Hundred Twenty-One Dollars (\$822,790,421) be applied in the Town of Chesapeake Beach.

BE IT FURTHER RESOLVED that a personal property tax rate of One Dollar and Thirty-Nine cents (\$1.39) per One Hundred Dollars (\$100.00) on the assessed valuation of personal property in the estimated amount of One Million, Thirty-Four Thousand, Six Hundred Seventy-One Dollars (\$1,034,671) be applied in the Town of North Beach and a personal tax rate of One Dollar and Thirty-Nine Cents (\$1.39) per One Hundred Dollars (\$100.00) on the assessed valuation of personal property in the estimated amount of Eight Million, One Hundred Ninety-Eight Thousand, Two Hundred Twenty-Nine Dollars (\$8,198,229) be applied in the Town of Chesapeake Beach.

BK00033PG082

BE IT FURTHER RESOLVED that a state real property tax rate of Eleven and Two Tenths of a cent (\$.112) per One Hundred Dollars (\$100.00) of full cash assessed valuation of real property is hereby levied on the estimated amount of Twelve Billion, Five Hundred Sixty Million, Eight Hundred Ninety-Three Thousand, Seven Hundred Eighty-Eight Dollars (\$12,560,893,788) and a state public utility real property tax rate of Twenty-Eight cents (\$.28) per One Hundred Dollars (\$100.00) of public utility real property is hereby levied on the estimated amount of Forty-Three Million, Six Hundred Sixty Thousand Dollars (\$43,660,000) for the use of the State of Maryland.

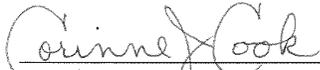
BE IT FURTHER RESOLVED that an interest rate of .3% annual percentage rate (APR) be established for the semi-annual real property tax payment option. This APR plus an administrative fee (10% of the APR) equates to a total semi-annual payment service charge rate of .33%. Therefore, for the three-month period, October 2010 to December 2010, this fee is .08%.

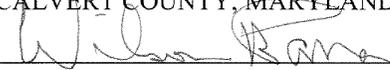
BE IT FURTHER RESOLVED that a General Fund budget for FY 2011 in the amount of Two Hundred Twenty-Four Million, Nine Hundred Sixty-Nine Thousand, Nine Hundred Ninety Dollars (\$224,969,990) attached hereto as Exhibit 1, is adopted. Included is a transfer to the Capital Projects Fund in the amount of One Million, Six Hundred Two Thousand Dollars (\$1,602,000) that supports a FY 2011 Capital Projects Fund budget of Forty-Six Million, Three Hundred Eighty Thousand, Eight Hundred Dollars (\$46,380,800).

DONE, this 25 day of May, 2010, by the Board of County Commissioners for Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS
CALVERT COUNTY, MARYLAND

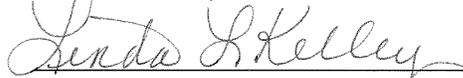

Corinne J. Cook, Clerk

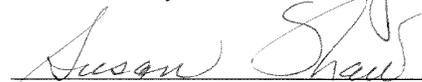

Wilson H. Parran, President

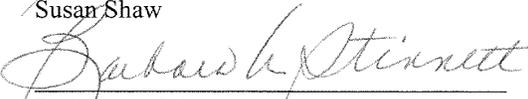
Approved for legal
sufficiency on 5/25/10
by


Gerald W. Clark, Vice President


Emanuel Demedis
County Attorney


Linda L. Kelley


Susan Shaw


Barbara A. Stinnett

Received for Record May 27 2010
at 8:50 o'clock 4 M. Same day
recorded in Liber KPS No. 33
Folio 81 COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTION.



Resolution No. 15-10

RESOLUTION NO. 37-09

PERTAINING TO THE ADOPTION OF A DEBT POLICY

WHEREAS, the Board of County Commissioners for Calvert County, Maryland, has general authority to adopt policies for Calvert County, Maryland; and

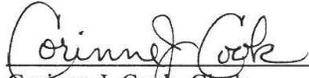
WHEREAS, 2009, MD Acts, c. 693, requires that each local government unit adopt a local debt policy; and

WHEREAS, the Board of County Commissioners for Calvert County, Maryland, met in public session on September 22, 2009, and determined to adopt the Debt Policy.

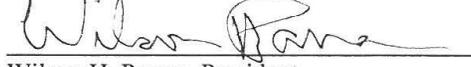
NOW, THEREFORE, BE IT RESOLVED AND ORDAINED, by the Board of County Commissioners for Calvert County, Maryland, that the Debt Policy, attached hereto as Exhibit A, BE and the same hereby IS adopted as the official Debt Policy for Calvert County, Maryland.

DONE, this 22 day of Sept., 2009, by the Board of County Commissioners for Calvert County, Maryland, sitting in regular session.

ATTEST:


Corinne J. Cook, Clerk

BOARD OF COUNTY COMMISSIONERS
CALVERT COUNTY, MARYLAND


Wilson H. Parran, President

Approved for legal
sufficiency on 9/22/09
by


Emanuel Demedis
County Attorney


Gerald W. Clark, Vice President


Linda L. Kelley


Susan Shaw

Received for Record 9/24 2009
at 9:15 o'clock 3 P. M. Same day
recorded in Liber KPS No. 31
Folio 136 COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTION.


Barbara A. Stinnett



BK00031FG137

Attachment A

DEBT POLICY FOR CALVERT COUNTY MARYLAND

This debt policy is intended to provide Calvert County management with written guidelines and restrictions affecting the amount, issuance process and type of debt issued. The County uses debt to spread the costs of public facilities/amenities (Capital Projects) over a longer period of time. The citizens using the facilities in the future will be the same tax payers supporting the general fund's payment of debt service.

I. INTRODUCTION

- A. This Debt policy reflects the combined practices of Calvert County (also referred to as the "County") with respect to long-term debt management. Debt policies are written guidelines and restrictions that affect the amount and type of debt issued by Calvert County.
- B. This debt policy is to be used in conjunction with the operating and capital budgets, the Capital Improvement Program (CIP) and other fiscal policies.
- C. Adherence to debt policies signals to the rating agencies and the capital markets that Calvert County is well managed and will meet its obligations in a timely manner. Following this debt policy will enhance the quality of debt related decisions by imposing order and discipline and by promoting consistency and continuity in decision making. Adherence to this debt policy will help to ensure that Calvert County maintains a sound financial position and credit quality is protected. This debt policy demonstrates the County's commitment to long-term financial planning and will be positively regarded by the municipal market when reviewing Calvert County's credit quality.
- D. Calvert County's debt policy is intended to apply to most forms of long-term obligations including General Obligation Debt, capital leases, State revolving loan funds, conduit debt, and inter-fund borrowings. Vested leave and health care benefits, while they fit the definition of long term debt, are not intended to be covered by this policy.

II. QUALIFYING USES OF DEBT/PROHIBITIONS ON THE USE OF DEBT

Much of the CIP is expected to be funded with debt. Capital assets usually have a long useful life and will serve future, as well as current, taxpayers. It would be inequitable and an unreasonable fiscal burden to make current taxpayers pay for capital projects out of current tax revenues. Accordingly, debt issues are advisable, necessary and equitable.

- A. Debt issued for projects should have a term equal to or less than the useful life of the asset financed.
- B. Prior to considering debt as a source of funding capital projects, the County shall determine if other potential revenue sources, such as pay-as-you-go (Paygo), intergovernmental aid or private contributions are available.
- C. Projects costing less than \$500,000 will not be funded from borrowings unless as a part of a group of projects.

- D. The County may share funding with municipalities in their projects if it is clear that the County will receive the benefit of these projects.
- E. The County will consider issuing debt to improve leased property only if the County has a non-cancellable lease on the property that exceeds the economic life of the asset and the maturity of the debt.
- F. The County will only issue debt to construct or acquire public facilities for which it expects to sustain future annual operational and maintenance costs. By providing a yearly budget to the Buildings and Grounds division and consistent with the philosophy of keeping the capital facilities and infrastructure systems in good repair and to maximize the capital stock's useful life, the County will set aside sufficient revenue from operations to fund ongoing normal maintenance needs.
- G. The County has no intent to issue long-term debt to reduce the unfunded liability of the Pension Trust.
- H. The County has no intent to issue long-term debt to reduce the unfunded liability of the Other Post Employment Benefits Trust.
- I. Long-term debt may not be used to finance ongoing and recurring operational expenditures and expenses.

III. TYPES OF DEBT INSTRUMENTS

A. General Obligation Debt

1. General Obligation Bonds – General Obligation (“G.O.”) Bonds are the most common form of debt instrument for Calvert County. These are generally tax-exempt and are backed by the full faith and credit of Calvert County. General Obligation Bonds are issued to finance the purchase, construction and equipment of infrastructure and facilities for a wide variety of functions such as transportation, public schools, community college, public safety, roads and highways, bridges and other programs. Calvert County issues General Obligation Bonds pursuant to authorization granted from time to time by the Maryland General Assembly at the request of the County.
2. Bond Anticipation Notes (BANs) - These are generally short term in nature and are issued as interim financing for a variety of financial reasons. On occasion BANs may be issued in one or more smaller amounts before a single larger size G.O. issue is executed. Proceeds of future G.O. Bond issues would be used to pay off the BANs. State law permits the issuance of BANs by Calvert County.
3. Agricultural Land Preservation Installment Purchase Agreements (IPAs) – These are general obligation debt instruments to fund purchases of property development rights and are backed by the full faith and credit of Calvert County. When these agreements are entered into, a treasury security is purchased to pay the principal when due. Because of this source for payment, this debt is not part of Debt Affordability calculations.

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Attachment A

4. State of Maryland Revolving Loan Programs – The loan programs the County regularly participates in are those offered by the Maryland Department of the Environment. Interest rates are generally lower than those for which the County qualifies on its own merit in the open market. On occasion, loans may be for no interest. On some loans, the State assesses fees to supplement the low interest rates.
 5. The recently enacted American Recovery and Reinvestment Act (“ARRA”) provides a number of taxable and tax-exempt financing options, some with a limited duration. Calvert County will review appropriate ARRA options and utilize them where such an issuance would benefit the County.
- B. Other Forms of Debt
1. Revenue Bonds
 - a. Revenue Bonds are secured by the pledge of particular revenues to their repayment. The revenues pledged may be those of a Special Revenue or Enterprise fund, or they may be derived from revenues received from or in connection with a particular project, all or part of which is financed from the proceeds of revenue bonds.
 - b. Revenue Bonds are generally tax-exempt and structured to be self-supporting. Because they are self-supporting they are excluded from Debt Affordability calculations.
 - c. Revenue-based debt generally carries a higher interest rate but allows a direct relationship between the cost of a project and the users who benefit from it.
 2. Interfund Loans – Loans may be extended between funds of the County. In such an event, interest rates will be determined by the Board of County Commissioners. No inter-fund loans will be executed without a plan of repayment to the affected fund.
- C. Other Financing Mechanisms
1. Capital Leases – this form of financing is used regularly for the purchase of substantial equipment that may not qualify to be financed with General Obligation Bonds. The term of this form of financing is typically five to ten years. The equipment being purchased is sometimes the collateral for the leases. Capital Lease agreements are subject to annual appropriation.

IV. DEBT LIMITS

- A. The County periodically requests authorization from the General Assembly, which specifies a not to exceed principal amount of bonds that can be issued pursuant to that authorization.
- B. The County has a Debt Affordability model that it uses to determine the amount of new debt the County can afford to support. The model is driven by revenue and growth assumptions with established standards controlling the amount of new debt to be issued over the life of the CIP. The County uses the following guidelines in deciding how much additional General Obligation Debt may be issued in the six-year CIP period:

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- There are guidelines relative to:
 1. The ratio of General Fund Debt Service to General Fund Revenue
 - Set at 9.5%;
 2. The ratio of General Fund Debt to Assessed Value of Taxable Real Property.
 - Set at 4.5%;
 3. The ratio of Debt Per Capita
 - Set at \$1,500;
 4. Other standards as may be appropriate.

V. DEBT STRUCTURE: TERM

- A. Bonds are typically issued for 15 years. The Agricultural Land Preservation Installment Purchase Agreements (IPA) program typically limits terms to between ten (10) and twenty (20) years. When bond market conditions warrant, or when a specific project would have a shorter useful life, then different repayment terms may be used.
- B. Capital Leases generally have a term of five to ten years.
- C. County debt issues may be structured for repayment with near level debt service payments or level principal payments. Current County practice has been to utilize the near-level debt service payment method to facilitate the budget process.
- D. The size of the debt issue should be such that economies of scale are reached with regard to issuance costs, including but not limited to Bond Counsel, Financial Advisor, and rating fees.

VI. METHOD OF SALE

- A. Competitive sales should generally be used for General Obligation Debt issues. Negotiated sales may be used if the Board of County Commissioners (BOCC), in conjunction with the Director of Finance and Budget and the County's Financial Advisor, determines that such a sale method is in the best interests of the County.
- B. Electronic bidding systems should be encouraged in order to enhance participation.

VII. DEBT MANAGEMENT POLICIES

- A. The County will at all times manage its debt and sustain its strong financial position, including healthy reserves, to seek and maintain the highest credit rating possible. As established in Resolution No. 13-96, based on recommendations by certain bond rating agencies, an Undesignated Unreserved Fund Balance of \$10 million or eight percent (8%) of the current operating budget whichever is greater shall be maintained as detailed in the resolution.
- B. The County may seek credit enhancements such as letters of credit or insurance when necessary for marketing purposes or cost effectiveness.
- C. The County will consider utilizing debt service reserve funds for certain debt issuances if advantageous to the County for marketing or cost mitigation purposes.
- D. The County will monitor compliance with bond covenants as applicable. Bond covenants are generally related to Revenue Bonds or special obligation debt.
- E. Each year in conjunction with the adoption of the capital budget, the Capital Projects Coordinator will file a "Declaration of Official Intent to Reimburse." This provides

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Attachment A

the County with the right to reimburse itself from future General Obligation Debt issues for capital costs advanced prior to the issuance of the debt. These reimbursement rights are subject to rules promulgated by the Internal Revenue Service.

VIII. FINANCING MECHANISMS

- A. The County pledges its full faith and credit to repayment of all General Obligation Debt. Accordingly, paying principal and interest on General Obligation Debt is the absolute first claim on County resources.
- B. In addition to its general income and property tax resources the County may allocate portions of certain revenue sources to the repayment of its General Obligation Debt
- C. The County will consider various financing techniques, including fixed or variable interest rate debt, to minimize the interest costs over the life of the issue. These techniques will be evaluated based on market conditions and risk.
- D. Use of Derivatives/Swaps
 - 1. A derivative is an instrument that receives its value from or gets its value from another instrument, asset, index or event. County policy is to not use derivatives. Any use of derivatives would require a revision to the County's current policy. This policy is not intended to preclude the investment by the County in U.S. Treasury STRIPS (Separate Trading in Registered Interest and Principal Securities) and, in particular, the County may invest in STRIPS in connection with its agricultural land preservation program.
 - 2. A swap is an interest rate exchange transaction. County policy is to not enter into swap agreements. Again, any use of Swaps would require a revision to the County's current policy.

IX. REFUNDING

- A. The County, in conjunction with its Financial Advisor, will monitor its outstanding debt in light of current debt market conditions and will refund any qualifying debt when sufficient savings can be realized.

X. POST-ISSUANCE ADMINISTRATION/ARBITRAGE

- A. In connection with each issuance of debt the interest on which will qualify for exemption from federal income tax, the County will execute such certificate(s) and file such information returns as Bond Counsel advises are necessary and appropriate to establish qualification for such exemption.
- B. Subsequent to the issuance of any issue of tax-exempt debt the County will comply with such requirements for the maintenance of the tax-exempt status of the interest payable on the debt (including without limitation restrictions related to arbitrage yield restrictions, rebate of arbitrage profits, and private business use) as are contained in the certificate(s) referenced in paragraph X.A or as may otherwise become applicable to the debt subsequent to its issuance.
- C. The County intends that its tax-exempt debt be issued in such amounts and at such times relative to the expected expenditure of proceeds as to reasonably expect, as of

the time of issuance, that the expenditure of proceeds will qualify for an exception to the arbitrage rebate and yield restriction rules of federal income tax law.

- D. The investment of unspent bond proceeds shall be in accordance with the County’s Investment Policy, the tax certificate executed by the County in connection with the issuance of such debt, and the trust indenture or other documents, if any, entered into by the County in connection with the issuance of the debt and imposing restrictions on such investment.
- E. All trust accounts will be closed timely when no longer needed.

XI. CONTINUING DISCLOSURE

- A. The County will comply with all disclosure requirements established by the Securities and Exchange Commission.
- B. The Continuing Disclosure Agreements can be found as an appendix to every Official Statement.

XII. SERVICE PROVIDERS

- A. The BOCC is responsible for establishing a selection and contracting process for professional services relative to the issuance of debt. The criteria used in selecting service providers include quality of services, cost of services, experience in their respective expertise, and ability and willingness to comply with the County’s terms and conditions. The main service providers include:
 - 1. Financial Advisor
 - a. The Financial Advisor’s primary role is assisting in the issuance of General Obligation Debt.
 - b. The Director of Finance and Budget shall advise the BOCC relative to the solicitation for, selection of and contract duration of the Financial Advisor.
 - c. The County shall not limit itself to having a single Financial Advisor or firm under contract at any one time if desired.
 - 2. Bond Counsel
 - a. As part of its responsibility to manage outside attorney contracts, the County Attorney will work closely with the Director of Finance and Budget and advise the BOCC relative to the duties and responsibilities and the solicitation and selection of and duration of employment for Bond Counsel.
 - b. Bond Counsel’s primary role is assisting in the issuance of General Obligation Debt.
 - c. In addition to debt related issues, Bond Counsel may be employed to handle issues related to tax matters and Internal Revenue Service procedural issues.
 - d. The County shall not limit itself to having a single Bond Counsel firm under contract at any one time if desired.

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Attachment A

XIII. CREDIT RATINGS

- A. The County's ability to borrow at the lowest cost of funds depends upon its credit standing as assessed by major credit rating agencies.
- B. In order to enhance the County's position in the debt market, the Director of Finance and Budget will be responsible for determining whether ratings will be requested.
- C. The Director of Finance and Budget is responsible for maintaining relationships with these agencies and keeping them informed relative to material economic events that occur in the County between debt issuances (between official rating events). The BOCC, Bond Counsel and the County's Financial Advisor may be consulted when determining whether an economic event is of significant proportion to qualify for such a notification.
- D. The County shall maintain adequate systems of internal control, comply with applicable laws and regulations, and conduct its financial affairs in such a way as to sustain a strong financial position in order to maintain the highest credit rating level possible.

XIV. ADMINISTRATION/RESPONSIBILITIES

- A. The BOCC is responsible for implementing and revising these policies as appropriate.
- B. The Director of Finance and Budget is responsible for:
 - 1. The administration of these policies.
 - 2. Analyzing debt issuances or other debt related proposals, responding to such proposals and recommending to the President of the Board of County Commissioners if in the opinion of the Director of Finance and Budget, or their designee the proposed financing agreement is beneficial to the County and complies with the County's long term financial strategy.
- C. The Director of Finance and Budget, based upon advice and counsel from the Financial Advisor and Bond Counsel, may deviate from the guidelines established in this Debt Policy on a case by case basis, as may be warranted in particular circumstances, with the advance approval of the BOCC.

BK00026PG715

RESOLUTION NO. 2707

**A RESOLUTION CONCERNING THE ADMINISTRATIVE
TRANSFER OF BUDGET APPROPRIATIONS**

WHEREAS, pursuant to the authority granted in Article 5, of the Code of Public Local Laws for Calvert County, Maryland, the Board of County Commissioners of Calvert County, Maryland, has the power to establish procedures for the administrative transfer of appropriations between specified categories of expenditures in the County's expenditures listed in the current budget; and

WHEREAS, the Board of County Commissioners has via previous resolution 8-97 empowered the Director of Finance and Budget to make administrative transfers of appropriations, in the amount of not more than five thousand dollars (\$5,000.00) each.

WHEREAS, the Board of County Commissioners finds that it is in the County's best interests to increase the Director of Finance and Budget's authority to conduct administrative transfers of appropriations from an upper limit of five thousand dollars (\$5,000.00) to ten thousand dollars (\$10,000.00) and to establish the County Administrator's authority to conduct administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each.

NOW, THEREFORE, BE IT RESOLVED AND ORDAINED by the Board of County Commissioners of Calvert County, Maryland, that the Director of Finance and Budget is empowered to make administrative transfers of expenditures within the current expense budget, within the same office or department, between departments, agencies, boards or commissions, inter-project transfers of appropriations between capital projects in the capital budget, and, the addition of new budget items, in the amount of not more than ten thousand dollars (\$10,000.00) each, and be it further

RESOLVED, that by the Board of County Commissioners of Calvert County Maryland, that the County Administrator is empowered to make administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each, and be it further

RESOLVED, that any change involving funds totaling more than twenty-five thousand dollars (\$25,000.00) but less than one hundred thousand dollars (\$100,000.00) be approved by the Board of County Commissioners without passage of a resolution, and be it further

RESOLVED, that any change involving funds totaling more than one hundred thousand dollars (\$100,000.00) may be made only by resolution approved by the Board of Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget; and be it further

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RESOLVED, that in order to meet a public emergency affecting life, health or property, the Board of Commissioners by resolution may make emergency appropriation without meeting publication and public hearing requirements.

AND BE IT FURTHER RESOLVED, that these provisions shall be effective immediately.

DONE, this 7 day of Aug., 2007, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS OF CALVERT COUNTY, MARYLAND

Corinne J. Cook
Corinne J. Cook, Clerk

Wilson H. Parran
Wilson H. Parran, President

Susan Shaw
Susan Shaw, Vice President

Approved for legal sufficiency on 8/7/07 by

Gerald W. Clark
Gerald W. Clark

Emanuel Demedis
Emanuel Demedis
County Attorney

Linda L. Kelley
Linda L. Kelley

Barbara A. Stinnett
Barbara A. Stinnett

Received for Record 8/14 2007
at 1:55 o'clock P. M. Same day
recorded in Liber KPS No. 26
Folio 116 BY COMMISSIONERS
ORDINANCES # 116

Garry P. Smith

Resolution No. 27-07

RESOLUTION No. 13-96

RESOLUTION ESTABLISHING POLICY ON UNDESIGNATED UNRESERVED
FUND BALANCE

WHEREAS, upon the advice and recommendation of certain bond rating agencies, the County Commissioners of Calvert County, Maryland adopt a resolution on May 7, 1996, 1996 establishing a "Undesignated Unreserved Fund Balance" for contingency and emergency situations as determined by the County Commissioners; and

WHEREAS, the County Commissioners of Calvert County recognize the fact that the County is dependent upon revenues from one large taxpayer, Baltimore Gas and Electric; and

WHEREAS, the County Commissioners recognize that the reliance on this one taxpayer necessitates a fund balance somewhat higher than normal standards might dictate.

NOW, THEREFORE, BE IT RESOLVED by the County Commissioners of Calvert County, that the following policies are hereby established with regard to the maintenance of the County's Undesignated Unreserved Fund Balance:

- (1) The Undesignated Unreserved Fund Balance shall be maintained at a level of \$10 million or eight percent (8%) of the current operating budget which ever is greater.
- (2) In the event the Undesignated Unreserved Fund Balance is drawn below a level of eight percent (8%) of current budgeted General Fund expenditures, the fund shall be replenished, as indicated in number one, within two years.
- (3) Conditions which shall be considered as emergency or contingency shall be at the sole discretion of the County Commissioners of Calvert County.

BE IT FURTHER RESOLVED that this Resolution shall become effective immediately upon its adoption.

PASSED AND ADOPTED this 7th day of May, 1996.

ATTEST:

Mary S. Watson
Mary S. Watson,
Clerk to the Board of
County Commissioners
for Calvert County

CALVERT COUNTY COMMISSIONERS

Hagler R. Mister
Hagler R. Mister, President

Resolution No. 13-96 (Establishing Policy on the Undesignated
Unreserved Fund Balance)

Approved for legal
sufficiency on May 7, 1996

BY: Emanuel Demedis
Emanuel Demedis
County Attorney

Mark R. Frazer
Mark R. Frazer, Vice President

Patrick M. Buehler
Patrick M. Buehler, Commissioner

Linda L. Kelley
Linda L. Kelley, Commissioner

Mary M. Krug
Mary M. Krug, Commissioner

6- 665

RESOLUTION NO. 31 - 95

PERTAINING TO THE ADOPTION OF INVESTMENT POLICIES AND GUIDELINES CONCERNING THE INVESTMENT OF COUNTY FUNDS.

WHEREAS, pursuant to the requirements in Article 95, Section 22F of the Annotated Code of Maryland, 1957 edition, as amended, the Board of County Commissioners of Calvert County, Maryland, must adopt investment policy and guidelines for the proper investment of county funds;

WHEREAS, after due notice was published, a public hearing was held by the Board of County Commissioners on August 15, 1995, at which time public comment was solicited, and at which time the Board then voted to adopt the investment policy and guidelines attached hereto.

NOW, THEREFORE, BE IT RESOLVED, AND ORDAINED by the Board of County Commissioners of Calvert County, Maryland, that the investment policy and guidelines which is attached hereto and incorporated herein by reference, BE and hereby IS adopted as the investment policy for Calvert County, Maryland.

DONE, this 22nd day of August, 1995, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

6- 666

ATTEST:

Mary S. Watson
Mary S. Watson, Clerk

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND

Mary M. Krug
Mary M. Krug, President

Hagner R. Mister
Hagner R. Mister, Vice President

Patrick M. Buehler
Patrick M. Buehler

Mark R. Frazer
Mark R. Frazer, D.D.S.

Linda L. Kelley
Linda L. Kelley

Reviewed and approved as
to form and legal sufficiency,
this 21st day of August, 1995.

Emanuel Demedis
Emanuel Demedis
County Attorney

Received for Record August 24, 1995
at 2:00 o'clock P.M. Same day
recorded in Liber A. B. E. No. 6
Page 665 COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTIONS

Christy E. Evans, Clerk

CALVERT COUNTY GOVERNMENT
INVESTMENT POLICY AND GUIDELINES

**AUTHORITY: Article 95, § 22,
Annotated Code of Maryland and
State Finance & Procurement Article § 6-222**

Introduction

At such time as the County shall have on deposit funds not needed for immediate expenditure, the Director of Finance and Budget or his/her designee is authorized to invest such funds until the time they will be needed in such securities as are indicated in these guidelines.

Policy

It is the policy of the Board of County Commissioners of Calvert County to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all state and local statutes governing the investment of public funds.

Scope

This investment policy applies to all financial assets of the Board of County Commissioners of Calvert County. These assets are included in the following funds:

General Fund
Capital Project Funds
Enterprise Funds
Trust and Agency Funds
Special Revenue Funds

This investment policy also applies to those agencies whose investments are managed by County staff.

This policy does not cover the financial assets of the Calvert County Sheriff's and Correctional Officers Pension Plan or the Calvert County Volunteer Fire Department and Rescue Squad Pension Plan. There is a separate investment policy which governs these assets.

Investment Objectives

I. Safety of principal;

A. Gains through price appreciation may be taken at the discretion of the Investment Manager.

B. No principal loss will be realized without approval from the Director of Finance and Budget.

II. Long-run preservation of principal; low volatility of market value;

III. Liquidity to meet short term working capital needs;

IV. Best available yield consistent with safety and liquidity objectives.

Investment Guidelines

I. The standard of prudence to be applied by the investment officer shall be the “prudent person” rule, which states, “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” The prudent person rule shall be applied in the context of managing the overall portfolio.

II. Investments are limited to:

1. Any obligation for which the United States has pledged its full faith and credit for the payment of principal and interest:

a. There shall be no dollar limitation on investments in any U.S. Government obligation.

2. Any obligation that a federal agency issues in accordance with an act of Congress:

a. There is no dollar limitation on federal agency obligations guaranteed by or backed by the full faith and credit of the U.S. Government.

b. Investment in the debt of other federal agencies, instrumentalities, and/or government sponsored corporations shall not exceed 10% of the portfolio at the time of purchase.

3. Bankers' Acceptances (BA's) of domestic and foreign banks that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from either Standard & Poor's or Moody's:

- a. The maximum investments in individual domestic or foreign banking institutions shall be limited to the greater of \$1,000,000 or 10% of the total investment portfolio at the time of purchase.
- b. The total investment in Bankers' Acceptances shall not exceed 25% of the entire investment portfolio.

4. Repurchase Agreements (repo's) with dealers on the Approved List of Securities Dealers (attached) and/or with banking institutions that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from Standard and Poor's and/or AA from Moody's:

- a. Repo's must be collateralized by one of the following types of obligations:
 - U.S. Government obligations backed by the full faith and credit of the U.S. Government;
 - or
 - federal agency obligations that are backed by the full faith and credit of the U.S. Government.
- b. Value of the underlying repurchase collateral must be equal to or exceed 102% of the principal and interest amount of the investment.
- c. The maximum repo investments with authorized banking institutions or securities dealers may not exceed the greater of \$5,000,000 or 10% of the total investment portfolio at the time of purchase.
- d. Prior to negotiating repo trades with any financial institution, a repurchase agreement contract mutually acceptable to both the County and financial institution must be executed.

5. Certificates of deposit of financial institutions that are nationally chartered or chartered in the State of Maryland:

- a. The deposit must be interest bearing; and

- b. the financial institution provides collateral, equal to the investment criteria outlined in these guidelines, with a market value that equals or exceeds 102% of the amount by which the deposit exceeds the deposit insurance, and custodian holds the collateral.
 - c. The maximum investments in nationally or Maryland chartered banking institutions shall not exceed the greater of \$5,000,000 or 10% of the total portfolio at the time of purchase.
6. Securities of, or other interests in, any open-end or closed-end management type of investment company or investment trust registered under the provisions of the federal Investment Company Act of 1940.
- a. The portfolio of the investment company fund or trust is limited to direct obligations of the U.S. Government and to repurchase agreements fully collateralized by U.S. Government obligations and;
 - b. the investment company fund or trust takes delivery of that collateral, either directly or through an authorized custodian.
 - c. The investment company fund or trust must maintain a net asset value of \$1.00 at all times and the fund or trust must provide investors with daily liquidity.
 - d. The maximum investments in an investment company or trust of any one company shall not exceed the greater of \$5,000,000 or 25% of the total portfolio at the time of purchase.
7. Other investment instruments and guidelines which receive the express written approval of the Director of Finance and Budget.
8. Relative to sovereign risk, at any time, no more than \$1,000,000 or 10% of the total investment portfolio is to be invested with financial institutions residing in a single foreign country.
9. Investment maturities in any permitted investment shall not exceed 24 months in duration unless prior approval is received from the Director of Finance and Budget or his/her designee. Investment in securities exceeding 24 months in duration shall not exceed 20% of the total investment portfolio at the time of purchase.

10. No principal loss will be realized without the express approval of the Director of Finance and Budget.

11. Principal and interest income will be reinvested immediately upon receipt.

12. The borrowing of money for the sole purpose of investment is prohibited.

Ethics and Conflicts of Interest

Officials and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the Director of Finance and Budget any material (15% or more ownership) financial interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the County's portfolio. Employees and officers having material ownership as defined above shall subordinate their personal investment transactions to those of the County, particularly with regard to the time of purchases and sales.

Authorized Dealers/Brokers

All of the County's investments with the exception of certificates of deposit, money market accounts, and investments in the Maryland Local Government Investment Pool are required to be third party held, thereby eliminating the risk of using an dealer/broker who is in financial hardship. Therefore, the dealer/broker used in an investment transaction is at the discretion of the authorized individual making the trade.

It is the County's policy to limit the purchase of certificates of deposit to \$100,000 per financial institution covered under FDIC insurance. All money market accounts are to be maintained at the financial institution where the County has contracted its banking services.

Custodial/Investment Manager Guidelines

1. The investment manager is not permitted to invest public funds of Calvert County in a manner inconsistent with this adopted policy.
2. All investments, with the exception of directly purchased C.D.'s, must be third party held.

3. All securities purchased by the County or agencies shall be delivered versus payment to the applicable primary safekeeping bank or correspondent bank, on the settlement day.
4. The custodian will provide a monthly report of each portfolio's transactions to the Director of Finance and Budget.
5. The Investment Manager will issue quarterly reports and will be available for meetings with the Director of Finance and Budget.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the Board of Commissioners of Calvert County investment risk constraints and cash flow needs.
7. Performance Measurement Standards - Results will be reviewed on a quarterly basis using time weighted, dollar weighted, balanced index, and consumer prices. The manager is expected to outperform the appropriate measures over a full market cycle. The benchmarks are as follows:

Calvert County Government's portfolio return will be measured against:

Merrill Lynch 1-3 year government securities,
and,
91-day Treasury Bill Index.

Due to liquidity demands, the Board of Education's portfolio return will be measured against:

30-day Treasury Bill Index.

Reporting Requirements

The County shall file an investment report with the State Treasurer every January 15 and July 15, beginning January 15, 1996. The report shall be:

- a. prepared and certified by the investment manager for accuracy and compliance with the approved policy;
- b. certified by the County Administrator as to the date on which the form was received, and a statement that he/she has checked the report and has verified that the information contained in the report complies with the approved policy.

[This reporting requirement ended in October of 1999 and last required report was filed on July 15, 1999]

Calvert County Long – Term Obligations

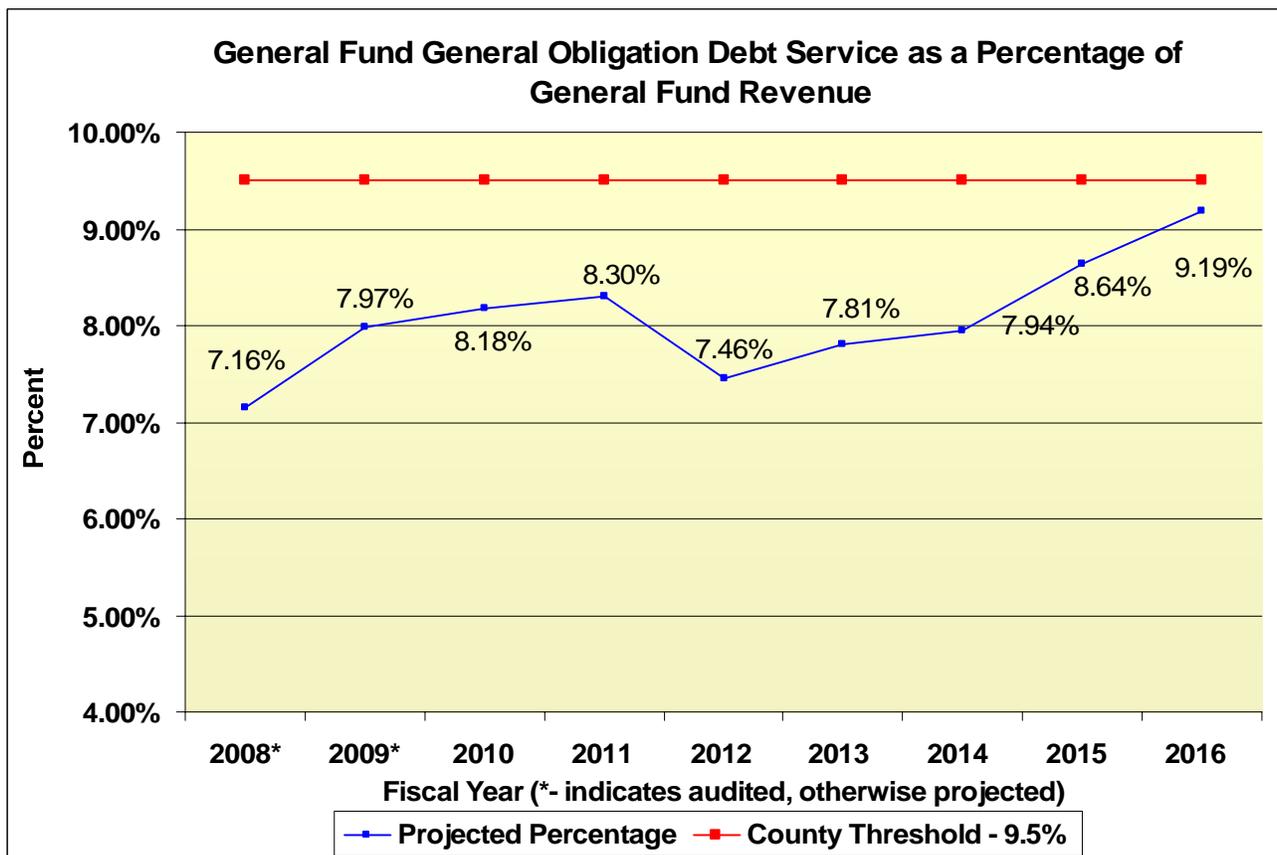
Over the years, Calvert County has issued debt to pay for capital projects and school construction. Our debt issues have been for fifteen-year terms; this is a rapid repayment schedule considering most counties issue debt for twenty-year terms. The County has received the following ratings from the three major rating agencies:

Fitch Ratings AA+
Moody’s Investors Service, Inc. Aa2
Standard & Poor’s AA+

The Board of County Commissioners of Calvert County approved the debt affordability limits proposed by the County's Financial Advisor, Davenport and Co. LLC, on November 13, 2001. The approved limits are as follows:

- Debt to assessed value 4.5%
- Debt per capita \$1,500
- Debt Service as a percent of current General Fund Revenue 9.5%

This means the County should only issue debt up to the point that the debt service, principal and interest payments do not exceed 9.5% of County revenues. The County's projected Fiscal Year 2011 level of debt service is 8.30% of General Fund revenue. The chart below shows the level of County debt, actual and projected, to the debt affordability limit for the Fiscal Years 2008 through 2016.



Calvert County
Long – Term Obligations
All Funds

The minimum annual principal and interest requirements to amortize all outstanding debt, except accumulated unpaid vacation, personal and sick leave, estimated landfill closure and post closure costs, as of June 30, 2009 are as follows:

Years Ending June 30,	Governmental Activities	Business-Type Activities
2010	\$ 17,436,662	\$ 1,740,604
2011	17,450,938	1,530,656
2012	16,100,353	996,416
2013	13,232,092	998,376
2014	13,295,059	999,411
2015-2019	64,974,210	3,415,472
2020-2024	29,589,780	1,894,595
2025-2029	229,662	311,620
2030-2033	3,399	66,848
Deferred loss on refunding		(196,077)
	\$ 172,312,155	\$ 11,757,921
Principal	\$ 135,666,000	\$ 10,078,363
Interest	36,646,155	1,679,558
	\$ 172,312,155	\$ 11,757,921

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GLOSSARY



*On Watch Statue
Dowell, Maryland*

GLOSSARY

Accounting System	The total structure of records and procedures which are used to record, classify, and report information on the financial position and operations of a governmental unit.
Accrual Basis of Accounting	The recognition of a financial transaction at the time of occurrence.
Appropriation	An authorization granted by a legislative body to incur obligations and make expenditures for specific purposes within a specific time frame.
Assessable Tax Base	The total valuation placed upon real and personal property, less certain exemptions, by the State Department of Assessments and Taxation for the purposes of levying property taxes. The Board of County Commissioners determines the tax rate to be applied against the tax base to generate tax revenues to support the annual budget.
Assessed Valuation	The valuation established for individual real estate or other property by the State for purposes of taxation. The assessment for real property is currently established at 100% of market value.
Authorized Position	Employee positions authorized in the annual budget by the Board of County Commissioners. Position status will vary depending upon factors such as full or part-time status, merit system or contract position, etc.
Balanced Budget	A budget in which all expenditures are equaled by all revenues. The County's General Fund budget must be balanced by State Law.
Bond Rating	Evaluation of the credit quality of bonds usually made by independent rating services. Ratings generally measure the probability of the timely repayment of principal of and interest on municipal bonds. Before a bond issuance, rating agencies may require information on demographics, debt burden, economic base, finances and management structure. The information is evaluated and the bond issue is assigned a letter rating which reflects the creditworthiness of the bonds. For example, Moody's Investors Service has 19 different gradations of bond ratings in 9 bond categories ranging from highest quality (Aaa) to default status (C). Calvert County's bond ratings are: Standard & Poor's AA+, Moody's Investors Service Aa2 and Fitch Investors Service AA+. The higher the credit rating, the more favorable the effect on the marketability of the bond.
Bonds	A written promise to pay a specified sum of money, called the face value of principal amount, at a specified date or dates in the future, called the maturity date, together with periodic interest at a specified rate. Bonds are primarily used to finance capital projects.
Budget	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar	The schedule of key dates which Calvert County follows in the preparation and adoption of the budget.
Budget Document	The document prepared by the Department of Finance & Budget to present the comprehensive financial program of the Board of County Commissioners. Included in the document are the Commissioners' budget message, performance and workload indicators, various supporting schedules and other supplemental information. The County's long-term capital improvements program is also incorporated in the document.
Budget Message	A general discussion of the budget by the Board of County Commissioners which contains an overview of the approved budget, explains some of the principal budget issues and major items funded, and describes how the budget is financed.
Capital Budget	A plan of capital expenditures and the means of financing, usually based on the first year of the capital improvement program; represents the appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.
Capital Improvements Plan	A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth in each capital project, identifying the beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures. Annually the Board of County Commissioners adopts a capital budget and six-year capital program.
Capital Outlay	An expenditure expected to have a useful life greater than five years or an estimated total cost of \$5,000 or more.
Capital Projects Fund	A fund created to account for all capital project expenditures and revenues.
Capital Project	Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increases useful life.
Component Unit	A legally separate organization for which the elected officials of the primary government are financially accountable.
Cost-of-Living Adjustment (COLA)	An increase in salaries to offset the impact of inflation on compensation.
Debt Service	The required principal and interest payments due on debt issued by the County for financing long-term capital improvements according to a predetermined payment schedule.
Department/Division	A basic organizational unit of a government which is functionally unique in its delivery of services.
Depreciation	The accounting process of expensing capital assets over its estimated useful life.

Encumbrances	A commitment of funds against an appropriation which may be in the form of a purchase order or contract. The encumbrance reserves the appropriated funds for a future expenditure. The total of expenditures and encumbrances for a department in a given fiscal year may not exceed its total appropriation.
Enterprise Fund	A fund established to account for operations that are financed and operated in a manner similar to business enterprises and where operations are entirely or predominately self-supporting by user charges. Examples in Calvert County are the Water and Sewer Fund.
Expenditures	The payment for goods delivered or services rendered and which decreases net financial resources.
Fiscal Year	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. Calvert County's fiscal year begins on July 1 and end on June 30 of the following year. Fiscal year 2010 begins on July 1, 2009 and will end on June 30, 2010.
Fixed Assets	Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.
Fund	An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.
Fund Balance	The excess of the assets of a fund over its liabilities and reserves. A negative fund balance is sometimes called a deficit.
Full Time Equivalent	A method of measuring the equivalent full time personnel by combining the hours of those employees working more than 24 hours but less than 35 hours.
General Fund	The general operating fund that is used to account for all transactions of a governmental unit which are not accounted for in another fund. Generally, the governmental accounting fund that accounts for the ordinary operations of a governmental unit which are financed from taxes and other general revenues.
General Fund Transfer	In Calvert County this refers to the transfer of general fund current revenues from the operating budget to the capital budget to finance certain capital projects in lieu of borrowing funds. Utilizing current revenues instead of long-term financing is often referred to as "pay-as-you-go" or "pay-go". It also refers to transfers to the Solid Waste & Recycling Fund, Land Preservation Fund, Parks & Recreation Self Sustaining Fund, Grants Fund, and the Economic Development Incentive Fund.
General Obligation Bonds	Bonds that are secured by the full faith and credit of the issuing body and generally are considered to be payable from taxes and other general revenues.

Grade/Step	Refers to the placement on the Calvert County salary schedules and depends on the position classification and the individual employee status and longevity.
Grant	A contribution of assets by one governmental unit to another unit. Typically, these contributions are made to local governments from the state and federal governments and are usually made to aid in the support of a specified function, but may also be for general purposes.
Homestead Tax Credit	A State property tax credit program that limits the increase in residential taxable assessments each year to a fixed percentage. Each county is required to limit taxable assessment increases to 10% or less.
Impact Fees	One-time charges assessed against new development that attempt to recover from the developer the capital cost of the additional public facilities needed to serve that development. The current impact fee in Calvert County is \$12,950, and is utilized for parks and recreation facilities, school facilities, and landfills.
Income Tax	Tax on personal income. This is the second largest revenue source for Calvert County. The current income tax rate is 2.8%.
Investment	Securities purchased and held for the production of income in the form of interest and dividends. An investment instrument is the specific type of security which a government purchases and holds.
Modified Accrual	The basis of accounting under which expenditures are recorded when the related fund liability is incurred and revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). In Calvert, the modified accrual basis of accounting is used by all governmental fund types which includes the general fund.
Operating Budget	The annual budget which supports the day-to-day operations of the County government. Most of the expenditures occur in the general fund, but there are also some operational costs funded through enterprise and special revenue funds.
Operating Expenditures	The costs of day-to-day operations such as personnel, materials, and equipment required for a department of function.
Other Post Employment Benefits (OPEB)	The Government Accounting Standards Board (GASB) Statement 43 requires that a postemployment benefit plan be set up and that disclosure of the funding status of the plan be shown in the county's financial statements. The postemployment benefit required to be disclosed under this Statement is healthcare insurance costs. GASB Statement 45 requires that the county account for the actuarially determined liability of the postemployment benefit and annual contribution to the plan.
Pay-Go	Pay-Go funding is the application of operating revenues for projects. The County typically used this type of financing for projects that are relatively small in nature, have short life spans, or as a supplement to long-term financing.

Performance/Workload Indicator	Specific quantitative measures of work performed or to be accomplished within an activity or program (e.g., total circulation of library books and materials). Also, a specific quantitative measure of results obtained through an activity or program (e.g., percentage of library materials available within seven days of the request at a specific branch library).
Property Tax	Tax on the value of real and personal property and is levied almost exclusively by local governments. In Maryland, the State Department of Assessments and Taxation is responsible for the valuation and assessment of all property in the State. The local government is responsible for setting the tax rate to be applied to the property assessments to general revenues in support of the local budget. The property tax is the major revenue source in Maryland county governments. The current local real property tax rate in Calvert County is \$.892 per \$100 of assessed value. The current local personal property tax rate in Calvert County is \$2.23 per \$100 of assessed value.
Revenue	Funds that a government receives as income and represents an increase in net financial resources. These receipts may include tax payments, interest earnings, service charges, fees, grants, intergovernmental payments, and other miscellaneous sources.
Special Revenue Fund	A fund used to account for revenues from specific taxes or other earmarked revenue sources which by law are designated to finance particular functions or activities of government.

ACRONYMS

A/E	Architecture/Engineering
AED	Automated External Defibrillator
ALS	Advanced Life Support
BOCC	Board of County Commissioners
BOE	Board of Education
CAFR	Comprehensive Annual Financial Report
CALS	Calvert Advanced Life Support
CB	Chesapeake Beach
CCFN	Calvert County Family Network
CCG	Calvert County Government
CCM	Calvert Country Market
CHESPAX	Chesapeake/Patuxent
CIP	Capital Improvement Plan
CJIS	Criminal Justice Information System
CLG	Certified Local Government
CMH	Calvert Memorial Hospital
CMM	Calvert Marine Museum
CSM	College of Southern Maryland
DCSAP	Detention Center Substance Abuse Program
DDA	Developmental Disabilities Administration
DPW	Department of Public Works
DPZ	Department of Planning & Zoning
EEOP	Equal Employment Opportunity Plan
EMD	Emergency Medical Device
EMS	Emergency Medical Service
ETHS	Emergency Transitional Housing Service
FLSA	Fair Labor Standards Act
GFOA	Government Finance Officers Association

GIS	Geographical Information System
G.O.	General Obligation (Bonds)
HVAC	Heating Ventilation & Air Conditioning
IPA	Industrial Park Authority
IVR	Interactive Voice Response System
JSAP	Jail Substance Abuse Program
LAR	Leveraging Program
LGIT	Local Governments Insurance Trust
LMB	Local Management Board
MALPF	Maryland Agricultural Land Preservation Foundation
MIEMSS	Maryland Institute for Emergency Medical Services System
MPFOA	Maryland Public Finance Officers Association
MTA	Maryland Transit Authority
MTDB	Maryland Tourism Development Board
MUNIS	Municipal Information System
NB	North Beach
OOA	Office on Aging
OPEB	Other Post Employment Benefits
P&Z	Planning & Zoning
PILG	Preservation Incentives for Local Governments
PAR	Purchase and Retire Program
SBDC	Small Business Development Center
So MD	Southern Maryland
TC	Town Center
VFD	Volunteer Fire Department
VRS	Volunteer Rescue Squad
WMD	Weapons of Mass Destruction
WWTP	Wastewater Treatment Plant

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Fishermen in Solomons

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