

Calvert County, Maryland

Board of County Commissioners
Adopted Budget
Fiscal Year 2010

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Calvert County Government
Maryland**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the Calvert County Government for its annual budget for the fiscal year beginning July 1, 2008.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy department, as an operating guide, as a financial plan and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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INTRODUCTION



Board of County Commissioners of Calvert County, left to right: Linda L. Kelley, At Large; Gerald W. Clark, Vice President, 1st District; Wilson H. Parran, President, 3rd District; Barbara A. Stinnett, At Large; Susan Shaw, 2nd District.

Calvert County Government will:

- *Be responsible and accountable to all citizens of Calvert County;*
- *Provide high quality, effective and efficient services;*
- *Preserve Calvert County's environment, heritage and rural character;*
- *Foster opportunities for responsible and sustainable residential growth and economic development; and*
- *Support Calvert County's essential institutions and keep them strong.*



CALVERT COUNTY BOARD OF COUNTY COMMISSIONERS

Courthouse, 175 Main Street
Prince Frederick, Maryland 20678
Phone: (410) 535-1600 • (301) 855-1243

Board of Commissioners
Gerald W. Clark
Linda L. Kelley
Wilson H. Parran
Susan Shaw
Barbara A. Stinnett

TO THE CITIZENS OF CALVERT COUNTY:

We are pleased to present to you the fiscal year 2010 budget which begins July 1, 2009. The balanced general fund budget totals \$220,192,150. Within this budget, we continue to address the County's priorities signifying our commitment towards an educational partnership, public safety, growth management, promoting homeownership, fiscal responsibility, and investing in our future.

- ✓ **Educational Partnership:** We recognize that education is the key to the success of our young citizens. As such, we will continue to foster an effective partnership with the Board of Education (BOE). The successful funding formula has been renewed to cover future fiscal years through 2012. The result of the funding formula will provide \$103,615,515 in funding, an increase of \$2,959,378 or 2.86%. Continuing to work in partnership with the Board of Education ensures effective financial planning for both the Board of Education and the County.
- ✓ **Public Safety:** The safety of our citizens is of the utmost importance. Calvert County crime statistics are lower than the State average in most categories, proving that effective law enforcement is in place. Leveraging our funds with federal recovery money, 6 new public safety positions have been supported by the Board of County Commissioners that will become County funded in four years. The Detention Center continues to use proactive techniques (e.g., work release) to maintain level costs to offset the increasing inmate population. Many of our citizens are also volunteers, continuing Calvert's tradition of a 100% volunteer Fire/Rescue/EMS membership, providing 100% effective emergency medical and fire response. Through innovative marketing and strategic actions, we must work hard together to continue this remarkable tradition. In a year that the general fund budget decreased by .5%, funding for public safety stayed relatively flat, with a \$68,838 increase, for a total of \$25,284,744.
- ✓ **Growth Management:** We have successfully responded to your request to maintain the rural character of Calvert County through effective growth management. Adjustments to our zoning policies have resulted in the reduction of population projections for 2020 from 122,000 to 96,000 a 21% reduction. However, downzoning has resulted in permit reductions, which has resulted in the anticipated decline in excise tax revenues. For example, the budget for excise tax fund revenues has been reduced from a high of \$6,304,590 in FY2005 to \$2,100,000 in FY2010. We have a planned use of the excise tax fund balance to assist in covering the increased general fund school debt service. However, these funds will only be transferred to the extent needed. If other categories of actual general fund revenues exceed budget or there are determined to be general fund expenditure savings at fiscal year end, then the transfer will be decreased accordingly. The County must continually review for prioritization the capital projects planned to be funded by excise tax revenues to ensure that adequate sources of funding are available.

- ✓ **Promoting Homeownership:** We are continuing to provide assistance to our citizens in response to the tough economic climate. The County plans include \$13.9m in anticipated Homestead Credits in FY2010. The Homestead and Homeowner Tax Credit programs are in place to provide some relief to homeowners towards their increasing tax bills. Participation in the Homeowner Tax Credit program continues to grow. Additionally, the County has an established, effective partnership with the State for a "House Keys 4 Employees" program. Additional information on these programs can be found on the County's website at www.co.cal.md.us.
- ✓ **Fiscal Responsibility:** Prudent and restrained use of your tax dollars is a top priority of this Board. The property tax revenues represent a total of \$132.7 million, or 60% of the total revenue sources. Income tax, the County's second largest revenue source totals \$60.5 million. Last year, the State's commitment to the electric deregulation funding in the amount of \$6,096,574 was discontinued; however, a Payment in Lieu of Taxes (P.I.L.O.T.) program for a like amount was put in place. While most jurisdictions are still trying to grasp the issue of how to fund the new Governmental Accounting Standards Board (GASB) requirement of Other Post Employment Benefits (OPEB), Calvert County took action. Over the past few years, while the economy was doing well and producing high levels of recordation revenue, we set aside a reserve of funds for this purpose. Additionally, both the County and the Board of Education modified their contributions towards retiree health benefits. This resulted in an annual required contribution reduction of \$1m. Both the County and Board of Education's annual required contribution now totals \$9.2 million on the combined present value of benefits earned to date of \$103.7 million. Our goal with this financial challenge is to gradually absorb it within our budget. We are entering the third year of the phasing in this new cost. \$2 million is provided for in FY2010 and in our budget models, an additional \$1 million is added in each out year.
- ✓ **Investing in Our Future:** New schools and roads are by far the largest funding commitment of our FY2010 capital improvement plan (CIP) budget. To address our aging educational infrastructure, funding is being provided to complete the replacement of Calvert Middle School and to begin renovation and replacement of Calvert High School. The issue of traffic congestion on our central corridor of Route 4 continues to be addressed with funding going towards Fairground Road Improvements and Dowell Road. Additional work is planned for the Prince Frederick Loop Road. The FY2010 CIP budget totals \$33,269,415. The CIP plan is reviewed annually to take into consideration changes in the economy to include the County's financial forecast and the cost of commodities, in addition to the requests being heard from the citizens.

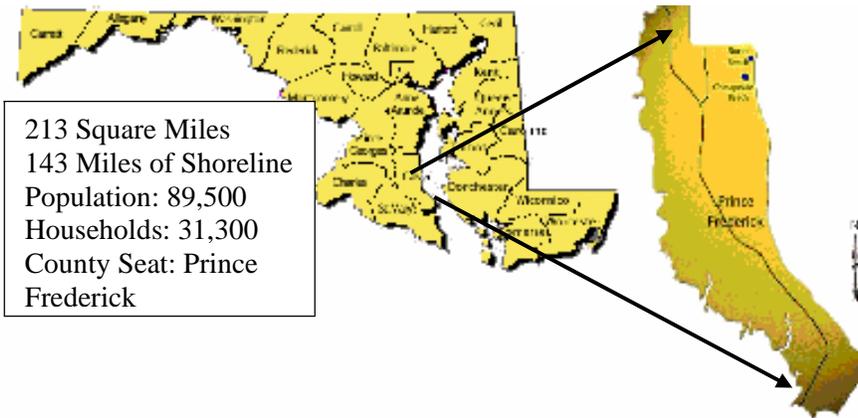
We would like to thank you, the citizens, for continuing to work with us to identify and ensure that funding is appropriately placed in line with the County's highest priorities, keeping in mind the goal of a prudent, responsible, long-range financial plan, while continuing to enhance our beautiful County. Your efforts and contributions have afforded us the opportunity to present this structurally balanced budget.

Sincerely,

Board of County Commissioners for Calvert County

Wilson H. Parran, President
Gerald W. Clark, Vice President
Linda L. Kelley
Susan Shaw
Barbara A. Stinnett

CALVERT COUNTY, MD



Calvert County, the smallest county in Southern Maryland, is one of the fastest growing counties in the State. Despite this growth, Calvert County retains its rural character and agrarian roots, offering good schools, a clean environment and good quality of life. A peninsula bounded by the Chesapeake Bay on the east and the Patuxent River on the west, Calvert is defined by steep cliffs and woods that predominate on the bay side while along the Patuxent, rolling fields slip gently down to the river. The County's many creeks provide refuge for wildlife as well as scenic areas for boating and fishing.

Prince Frederick, the County seat, is located 41 miles southeast of Washington, D.C., and 60 miles south of Baltimore. There are two incorporated towns in Calvert County: North Beach and Chesapeake Beach, located on the Bay at the northeast corner of the County. In addition, the Comprehensive Plan identifies seven "town centers." These include (from north to south) Dunkirk, Owings, Huntingtown, Prince Frederick, St. Leonard, Lusby, and Solomons.

Established in 1654, Calvert County is one of the oldest counties in the United States. Native people lived in Calvert County 9,000 years ago, according to evidence unearthed by archaeologists at Jefferson Patterson Park and Museum. Calvert County's earliest identified settlers were Piscataway Indians. Native American tribes established villages at intervals along the river with the largest being at the mouth of Battle Creek. They grew corn and tobacco on rich farmlands that were to prove very attractive to colonists arriving from England in the early 1600's.

John Smith is reported to be the first Western man to lay eyes on Calvert County's peninsula, describing it in his journal as he saw it in 1608 during his exploration of the Bay. The first English settlement in Southern Maryland dates to somewhere between 1637 and 1642, although the county was actually organized in 1654. Established by Cecelius Calvert, the second Lord Baltimore, English gentry were the first European settlers, followed by Puritans, Huguenots, Quakers and Scots. In 1695, Calvert County was partitioned into St. Mary's, Charles and

Prince George's, and its boundaries became substantially what they are today. Life in agrarian Calvert County continued without much change into the 20th century. The introduction of the automobile made inland travel more attractive, although the lack of good roads made for a rough ride. In 1936, the county had only 15.2 miles of paved roads.

Two improvements that dramatically affected the county were the construction of MD Rt.4, a 38 mile-long four-lane highway begun in 1964 and completed in 1987 that runs the length of the county, and the Thomas Johnson Bridge connecting the southern tip of the county to St. Mary's County. These changes have fueled the remarkable growth that Calvert County is experiencing today.

Form of Government

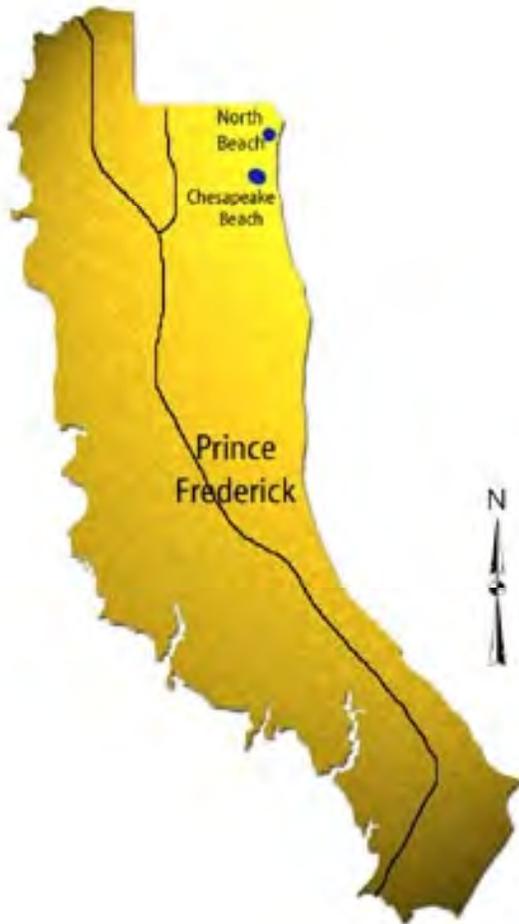
Calvert County has the Commissioner form of government in which the commissioners serve executive and legislative functions, operating under a Code of Public Local Laws of Calvert County, revised in 1985, and are subject to legislation adopted by the State Legislature.

"Beginning with the general election to be held in Calvert County in November, 1978, five county commissioners shall be elected by countywide vote. One shall be a resident of the first election district, one a resident of the second district, and one a resident of the third election district of the county. Of the remaining candidates, the two receiving the highest number of votes shall be selected. Commissioners who are elected and qualify shall take office the third Tuesday of December following election. Each commissioner shall hold office for four years or until a successor is elected and qualified." (Code 1981,§ 4-102; 1985,ch 715,§ 2.)

The Commissioners appoint a County Administrator who is responsible for the day-to-day administration of the County government. The Commissioners establish policy, enact ordinances, review and approve annual budgets, conduct public hearings and make decisions on land use matters. The Commissioners also appoint all department heads, members of boards and commissions and represent the county in dealings with other municipalities, the state and federal government.

The Board of County Commissioners meet on Tuesday of each week beginning at 10:00 a.m. in the Commissioners Hearing Room located on the second floor of the County Courthouse. Evening meetings are scheduled when necessary. All regular or special meetings are open to the public. The Commissioners also meet in Executive Session, as allowed by law.

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Total Population ¹		Labor Force ²	
1900	10,223	Total	51,590
1970	20,682	Male	52.2%
1990	51,372	Female	47.8%
2000	74,563		
2008*	89,500		
Income ³		School Enrollment ⁴	
Median Household Income	\$86,425	Pre-K	325
Average Income	\$98,724	Kindergarten	1,119
Per Capita Income	\$34,375	Elementary	5,870
		Middle	3,969
Average single family home cost**		High	5,630
\$349,455 in 2008		Other	74
		Total	16,987

¹ Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population County 1950-2000
² Estimate, Calvert County Department of Planning & Zoning.
³ Source: Projected 2010, Maryland Department of Planning, November 2007
⁴ Source: Estimate, Claritas, Inc., June 2008
^{**}Source: Metropolitan Regional Information Systems, Inc. – MLS Resale Data, February 2009
⁴ Source: Calvert County Public Schools, Official September 2008

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12/19/2006 thru 12/21/2010**

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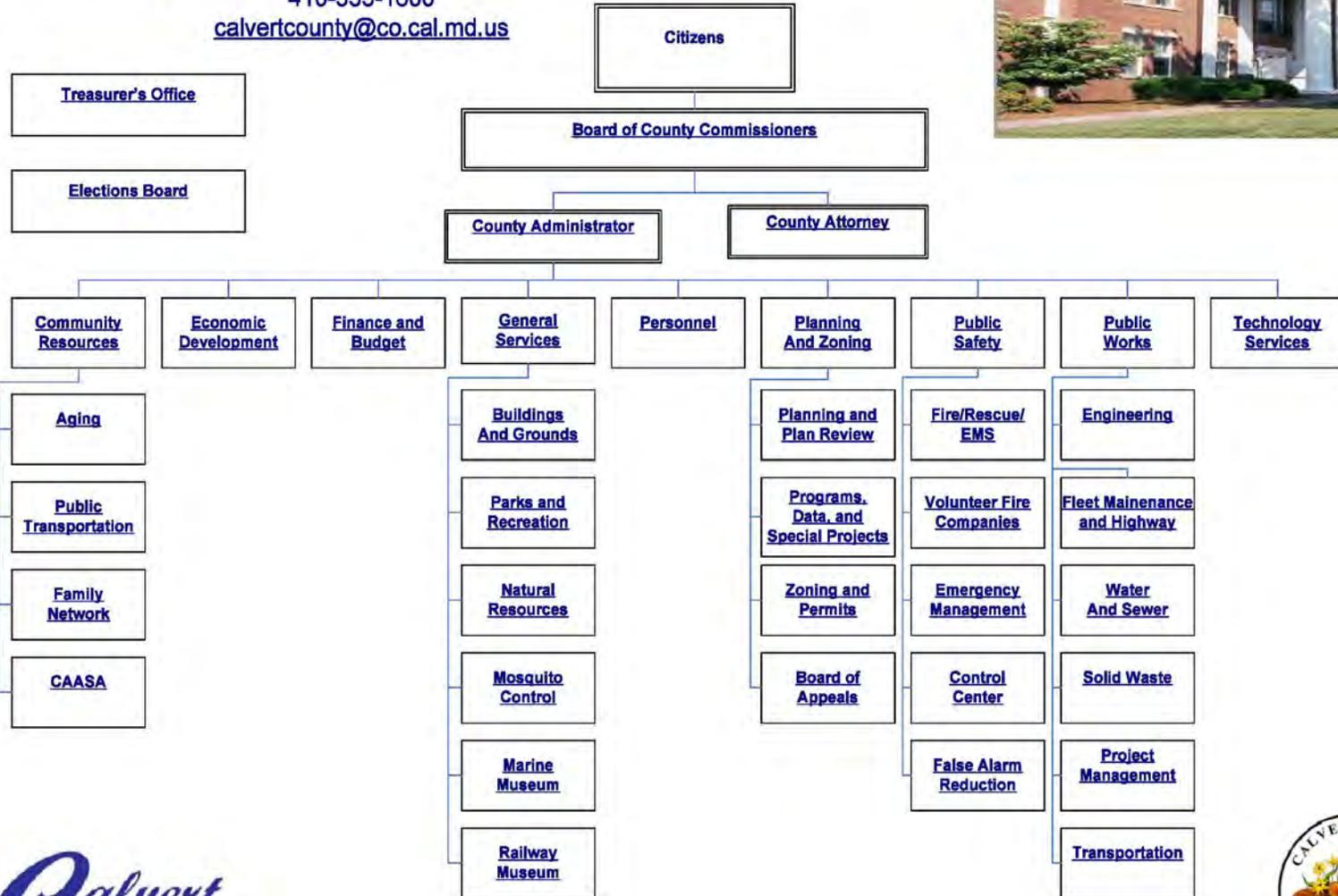
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CALVERT COUNTY GOVERNMENT

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DESCRIPTION OF FUNDS

The accounts of the County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenue and expenditures.

GOVERNMENTAL FUND TYPES

General Fund

The General Fund is the general operating fund of the County Commissioners. All financial resources are accounted for in this fund except those required to be accounted for in another fund.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds or specific revenue sources (other than major capital projects or expendable trusts) that are legally restricted to expenditures for specified purposes. These funds consist of: Planning & Zoning Special Revenue Fund, Housing Fund, Project Graduation, the Board of Library Trustees for Calvert County (the Library), Parks & Recreation Fund, Bar Library Fund, Economic Development Authority Revolving Loan Fund, Revolving Loan Fund, Calvert Family Network Fund, Grants Fund, Excise Tax Fund, Land Preservation Fund and Economic Development Incentive Fund.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities of the Board of Commissioners of Calvert County and the Board of Education of Calvert County Public Schools.

PROPRIETARY FUND TYPE

Enterprise Funds

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

These funds are used to account for the operations of the Water & Sewer Fund, the Solid Waste & Recycling Fund, the Golf Course Fund, and the Calvert Marine Museum.

Fiduciary Funds

The County's trust funds (Volunteer Fire Department and Rescue Squad Pension Plan, the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees Retirement Plan and the Other Post-Employment Benefits Trust Fund) are accounted for in essentially the same manner as a proprietary fund type.

BUDGETARY ACCOUNTING AND THE BUDGET PROCESS

The County budget consists of the current expenditure operating budget, the capital improvements program budget, and the budget message. It represents a complete financial plan of the County and reflects all receipts and disbursements from all sources. Formal budgetary integration is employed as a management control device during the year for the General Fund, Capital Projects Fund, and Enterprise Funds. Enterprise fund budgets and, generally, special revenue fund budgets are for management control only.

Budgetary Accounting

The budgets of the General Fund and Special Revenue Funds are prepared on a modified accrual basis. This means that the obligations of the County (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. Property taxes are the primary source of revenues susceptible to accrual. All other revenue is recognized when received. The County's annual financial statements are prepared on the basis of "generally accepted accounting principles" (GAAP), which conform to the way the budget is prepared except that encumbrances are recorded as a reservation of fund balance for financial reporting rather than as an expenditure.

The budget of the Capital Projects Fund is prepared on a project length basis. This fund's annual financial statements are prepared using the modified accrual basis of accounting. The budgets of the Enterprise Funds (Water & Sewer, Solid Waste & Recycling, Golf Course and Calvert Marine Museum) are prepared on the full accrual basis. Under this method, all revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. This is the same basis of accounting used for preparation of the annual financial statements of these funds.

The Budget Process

The budget process spans approximately ten months beginning with revenue projections in August through the formal budget adoption in May. This process is repeated annually. Generally, each County department, agency or board receiving County funds submits a budget request to the County Commissioners at a public hearing; additional public hearings are conducted to obtain taxpayer comments, and the budget is legally enacted through passage of a resolution by the County Commissioners. The budget calendar encompasses the process for both the operating and capital budgets.

BUDGETARY ACCOUNTING AND THE BUDGET PROCESS (CONT.)

Budget Adjustments

The Director of Finance & Budget is authorized to transfer budgeted amounts up to \$10,000 within departments in any fund. The County Administrator is authorized to transfer budgeted amounts up to \$25,000 within departments of any fund. Intradepartment budget adjustments exceeding \$25,000 but less than \$100,000 and all interdepartment budget adjustments less than \$100,000 may be approved by the Board of County Commissioners without passage of a resolution. Any change totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with certain public hearing requirements. In order to meet a public emergency affecting life, health or property, the Board of County Commissioners may, by resolution, make emergency appropriations from contingent or surplus funds.

FY 2010 BUDGET CALENDAR

July

- Current approved fiscal year budget is implemented by Finance and County spending units

September-December

- FY 2010 revenue projections prepared
- FY 2010 expenditure allocation strategy developed
- CIP budget guidelines distributed to departments
- Direction for budget preparation with Department Heads
- CIP requests due to Finance
- Legislative issues due to County Administrator
- Operating budget packages distributed
- Work session with BOCC to discuss FY 2010 CIP

January-February

- Budget work sessions with Dept. Heads & Agencies
- 6-Year CIP work session with BOCC
- Finalize Staff budget numbers

March

- Public Hearing – Staff recommended budget
- Budget work sessions with BOCC

April

- BOCC finalize unresolved operating and CIP budget issues.
- Finalize BOCC budget numbers
- Meeting with Town Mayors to approve tax differential – BOCC
- BOCC approve semi-annual payment option service charge rate
- Publish constant yield notice

May

- Public Hearing – BOCC budget

June

- BOCC adopt FY 2010 budget

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BUDGET SUMMARY



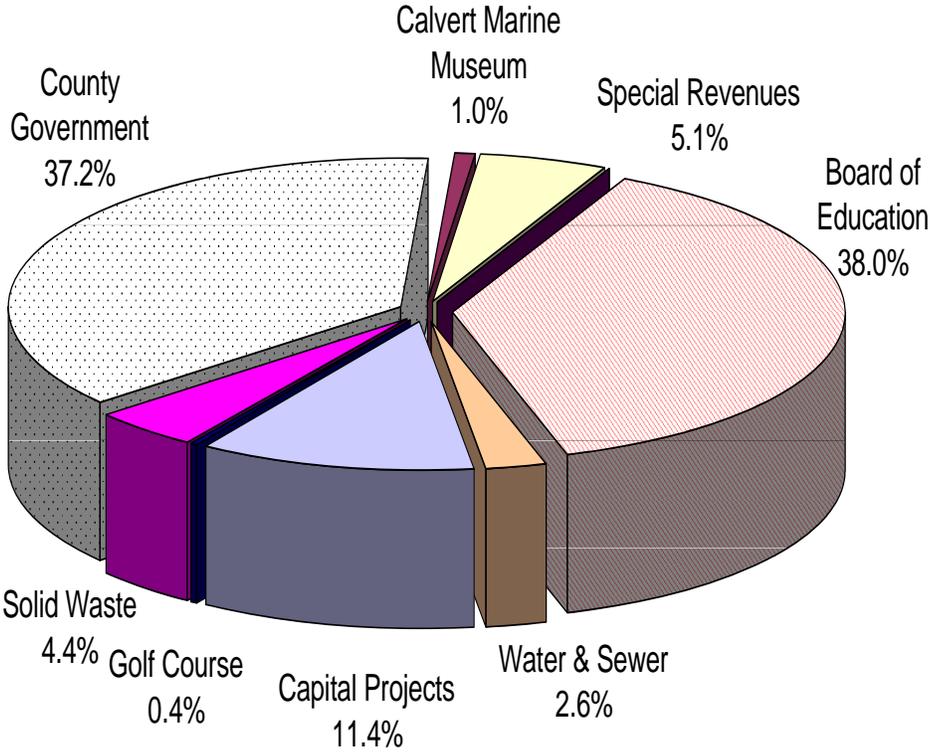
*Visitors Center
Solomons, Maryland*

TOTAL EXPENDITURE BUDGET SUMMARY FY 2010 (Including Transfers)

<u>FUND DESCRIPTION</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Commissioners Budget</u>	<u>FY 2010 Commissioners Budget</u>
General Fund			
County Government	\$ 100,668,870	\$ 109,785,793	\$ 108,831,704
Board of Education	104,453,297	111,553,251	111,360,446
Enterprise Funds ¹			
Calvert Marine Museum	3,395,574	3,010,308	2,976,156
Water and Sewer Fund	6,773,013	7,630,512	7,655,553
Solid Waste & Recycling Fund	11,110,091	12,960,887	12,892,429
Chesapeake Hills Golf Course Fund	-	-	1,042,831
Special Revenue Funds			
Planning & Zoning Fund	189,970	148,843	173,127
Bar Library Fund	74,517	79,000	99,201
Parks and Recreation Fund	1,441,929	1,954,947	2,362,245
Calvert Family Network Fund	876,726	1,007,600	1,007,600
Excise Fund	800,801	5,927,024	2,100,000
Grants Fund	5,902,598	6,354,792	6,449,025
Land Preservation Fund	1,322,547	1,636,000	607,000
Economic Development Incentive Fund	-	50,000	-
Revolving Loan Fund	-	-	1,000,000
Affordable Housing Trust Fund	34,816	50,000	1,050,000
Total Operating Funds	\$ 237,044,749	\$ 262,148,957	\$ 259,607,317
Total Capital Projects Fund	\$ 23,111,927	\$ 33,493,399	\$ 33,269,415
Total All Funds	\$ 260,156,676	\$ 295,642,356	\$ 292,876,732

¹Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

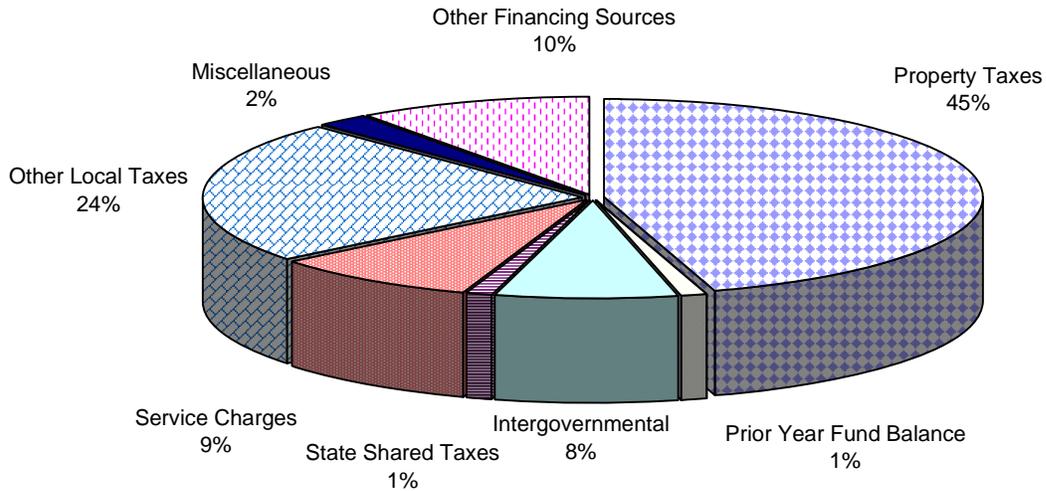
FY 2010 Budgeted Expenditures - All Funds Operating & Capital (Including Transfers)



County Government	\$ 108,831,704
Board of Education	111,360,446
Calvert Marine Museum	2,976,156
Water & Sewer	7,655,553
Solid Waste	12,892,429
Golf Course	1,042,831
Special Revenues	14,848,198
Capital Projects	<u>33,269,415</u>
Total Budget - All Funds	<u>\$ 292,876,732</u>

WHERE THE MONEY COMES FROM . . .

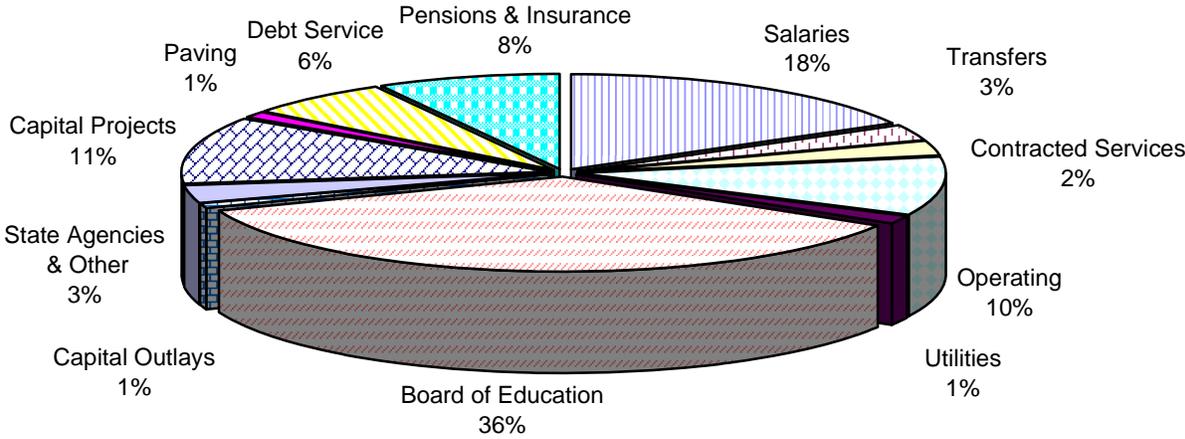
FY 2010 Budgeted Revenues - All Funds



Property Taxes	\$ 132,720,953
Licenses & Permits	218,700
Prior Year Fund Balance	2,783,624
Intergovernmental	23,024,960
State Shared Taxes	3,441,125
Service Charges	26,117,816
Other Local Taxes	68,945,489
Fines & Forfeitures	93,600
Miscellaneous	5,940,580
Other Financing Sources	29,589,885
Total Budget - All Funds	<u>\$ 292,876,732</u>

WHERE THE MONEY GOES . . .

FY 2010 Budgeted Expenditures - All Funds



Salaries	\$ 49,626,873
Transfers	8,002,032
Contracted Services	7,050,843
Operating	29,956,826
Utilities	4,029,951
Board of Education	103,615,515
Capital Outlays	2,637,474
State Agencies & Other	9,393,396
Capital Projects	33,269,415
Paving	3,049,175
Debt Service	18,939,397
Pensions & Insurance	23,305,835
Total Budget - All Funds	<u>\$ 292,876,732</u>

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Government Funds**

	General Fund			Nonmajor Governmental Funds		
	2008 Actual	2009 Budget	2010 Budget	2008 Actual	2009 Budget	2010 Budget
Financial Sources:						
Property Taxes	\$ 106,121,818	\$ 123,885,292	\$ 132,720,953	\$ -	\$ -	\$ -
Income Tax	62,153,000	63,694,140	60,500,000	-	-	-
Other Local Taxes	10,071,672	9,380,000	6,345,489	3,209,180	2,777,000	2,100,000
State Shared Taxes	6,685,386	6,825,871	3,441,125	-	150,000	-
Licenses & Permits	281,266	213,900	218,700	-	-	-
Intergovernmental	10,455,452	4,610,035	3,951,343	4,597,322	5,102,702	5,050,925
Charges for Services	3,790,926	3,802,870	4,061,900	-	2,321,031	2,588,421
Prior years Fund Balance	-	-	-	-	3,902,024	2,147,830
Fines & Forfeitures	142,022	31,500	42,600	214,027	51,000	51,000
Miscellaneous	7,251,517	4,422,208	4,153,756	4,409,950	217,000	49,300
Other Financing Sources	139,875	934,546	1,456,284	-	-	207,408
Total Financial Sources	\$ 207,092,934	\$ 217,800,362	\$ 216,892,150	\$ 12,430,479	\$ 14,520,757	\$ 12,194,884
Use of Resources						
General Government	10,782,956	10,845,192	10,830,496	\$ 6,623,934	\$ 3,637,550	\$ 2,677,190
Public Safety	23,324,191	25,215,906	25,284,744	1,164,976	1,196,139	1,208,721
General Services	11,681,575	12,897,975	12,988,131	1,505,343	1,978,519	2,435,817
Economic Development	1,077,606	1,343,547	1,341,112	-	50,000	-
Public Works	9,907,580	10,907,960	9,546,904	-	-	-
Community Resources	1,775,570	1,873,005	1,897,977	4,108,155	4,418,974	4,426,470
Capital Projects	4,807,133	2,576,357	470,748	-	2,388,342	224,000
Pension & Insurance	18,279,910	22,914,838	20,727,192	-	-	-
St / Other Agencies	11,534,844	13,063,480	13,210,039	70,801	-	-
Debt Service - Other	14,293,417	16,327,198	17,190,161	-	-	-
Planned Surplus	-	-	-	-	-	576,000
Total Use of Resources	\$ 107,464,782	\$ 117,965,458	\$ 113,487,504	\$ 13,473,209	\$ 13,669,524	\$ 11,548,198
Other Financing Sources (Uses)						
Proceeds from Bond Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	(95,358,284)	(100,656,137)	(103,615,515)	-	-	-
Operating Transfers In - Other	-	3,538,682	3,300,000	4,981,107	2,687,449	2,653,314
Operating Transfers Out - Other	(2,299,100)	(2,717,449)	(3,089,131)	(730,000)	(3,538,682)	(3,300,000)
Total Other Financing Sources (Uses)	\$ (97,657,384)	\$ (99,834,904)	\$ (103,404,646)	\$ 4,251,107	\$ (851,233)	\$ (646,686)
Fund Balance						
Reserved Funds	\$ 12,562,828	\$ 12,562,828	\$ 15,039,328	\$ -	\$ -	\$ -
Unreserved Designated Funds	37,939,096	37,939,096	34,060,596	-	-	-
Unreserved/Undesignated Funds	17,710,000	17,710,000	19,112,000	17,591,832	13,689,808	12,117,978
Fund Balance - Beginning of Year	\$ 63,418,813	\$ 68,211,926	\$ 68,211,926	\$ 17,221,200	\$ 20,429,577	\$ 16,527,553
Net Increase (Decrease) in use of Fund Balance - Budgetary	1,970,768	-	-	3,208,377	(3,902,024)	(1,571,830)
Encumbrance Adjustment for GAAP	2,822,345	-	-	-	-	-
Fund Balance - End of Year	\$ 68,211,926	\$ 68,211,926	\$ 68,211,926	\$ 20,429,577	\$ 16,527,553	\$ 14,955,723

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Government Funds**

	Capital Funds			Total Governmental Funds		
	2008 Actual	2009 Budget	2010 Budget	2008 Actual	2009 Budget	2010 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ 106,121,818	\$ 123,885,292	\$ 132,720,953
Income Tax	-	-	-	62,153,000	63,694,140	60,500,000
Other Local Taxes	-	-	-	13,280,852	12,157,000	8,445,489
State Shared Taxes	-	-	-	6,685,386	6,975,871	3,441,125
Licenses & Permits	-	-	-	281,266	213,900	218,700
Intergovernmental	477,857	11,912,783	14,022,692	15,530,631	21,625,520	23,024,960
Charges for Services	-	-	-	3,790,926	6,123,901	6,650,321
Prior years Fund Balance	-	-	-	-	3,902,024	2,147,830
Fines & Forfeitures	-	-	-	356,049	82,500	93,600
Miscellaneous	-	-	-	11,661,467	4,639,208	4,203,056
Other Financing Sources	878,444	-	-	1,018,319	934,546	1,663,692
Total Financial Sources	\$ 1,356,301	\$ 11,912,783	\$ 14,022,692	\$ 220,879,714	\$ 244,233,902	\$ 243,109,726
Use of Resources						
General government	\$ -	\$ -	\$ -	\$ 17,406,890	\$ 14,482,742	\$ 13,507,686
Public Safety	-	-	-	24,489,167	26,412,045	26,493,465
General Services	-	-	-	13,186,918	14,876,494	15,423,948
Economic Development	-	-	-	1,077,606	1,393,547	1,341,112
Public Works	-	-	-	9,907,580	10,907,960	9,546,904
Community Resources	-	-	-	5,883,725	6,291,979	6,324,447
Capital Projects	20,687,852	17,889,253	16,094,415	25,494,985	22,853,952	16,789,163
Pension & Insurance	-	-	-	18,279,910	22,914,838	20,727,192
St / Other Agencies	-	-	-	11,605,645	13,063,480	13,210,039
Debt Service - Other	-	-	-	14,293,417	16,327,198	17,190,161
Planned Surplus	-	-	-	-	-	576,000
Total Use of Resources	\$ 20,687,852	\$ 17,889,253	\$ 16,094,415	\$ 141,625,843	\$ 149,524,235	\$ 141,130,117
Other financing sources (uses)						
Proceeds from Bond Sales	\$ 22,540,047	\$ 16,019,024	\$ 16,830,975	\$ 22,540,047	\$ 16,019,024	\$ 16,830,975
Operating Transfers In (Out) - BOE	(2,424,075)	(15,604,146)	(17,175,000)	(97,782,359)	(116,260,283)	(120,790,515)
Operating Transfers In - Other	5,199,633	5,561,592	2,415,748	10,180,740	11,787,723	8,369,062
Operating Transfers Out - Other	(39,272)	-	-	(3,068,372)	(6,256,131)	(6,389,131)
Total Other Financing Sources (Uses)	\$ 25,276,333	\$ 5,976,470	\$ 2,071,723	\$ (68,129,944)	\$ (94,709,667)	\$ (101,979,609)
Fund Balance						
Reserved Funds	\$ -	\$ -	\$ -	\$ 12,562,828	\$ 12,562,828	\$ 15,039,328
Unreserved Designated Funds	5,944,782	31,975,700	31,975,700	43,883,878	69,914,796	66,036,296
Unreserved/Undesignated Funds	-	-	-	35,301,832	31,399,808	31,229,978
Fund Balance - Beginning of Year	\$ 45,555,272	\$ 51,500,054	\$ 51,500,054	\$ 126,195,285	\$ 140,141,557	\$ 136,239,533
Net Increase (Decrease) in use of Fund Balance - Budgetary	5,944,782	-	-	11,123,927	(3,902,024)	(1,571,830)
Encumbrance Adjustment for GAAP	-	-	-	2,822,345	-	-
Fund Balance - End of Year	\$ 51,500,054	\$ 51,500,054	\$ 51,500,054	\$ 140,141,557	\$ 136,239,533	\$ 134,667,703

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Enterprise Funds**

	Calvert Marine Museum			Golf Course		
	2008 Actual	2009 Budget	2010 Budget	2008 Actual	2009 Budget	2010 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intragovernmental	-	-	-	-	-	-
Charges for Services	149,964	463,365	480,000	-	-	681,109
Prior Years Fund Balance	-	-	-	-	-	-
Prior Years Capital Connection	-	-	-	-	-	-
Capital Connection Charges	-	-	-	-	-	-
Miscellaneous	688,179	-	-	-	-	161,722
Other Financing Sources	-	-	-	-	-	200,000
Total Financial Sources	\$ 838,143	\$ 463,365	\$ 480,000	\$ -	\$ -	\$ 1,042,831
Use of Resources						
General Government	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,042,831
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	3,395,574	3,010,943	2,976,156	-	-	-
Debt Service - Other	-	-	-	-	-	-
Planned Surplus/Capital Reserve	-	-	-	-	-	-
Total Use of Resources	\$ 3,395,574	\$ 3,010,943	\$ 2,976,156	\$ -	\$ -	\$ 1,042,831
Other Financing Sources (Uses)						
Capital Contributions	24,849	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	2,429,639	2,546,943	2,496,156	-	-	-
Operating Transfers Out - Other	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ 2,454,488	\$ 2,546,943	\$ 2,496,156	\$ -	\$ -	\$ -
Net Assets						
Net Assets - Beginning of Year	\$ 4,220,654	\$ 4,117,711	\$ 4,117,711	\$ -	\$ -	\$ -
Change in Net Assets	(102,943)	-	-	-	-	-
Net Assets - End of Year	\$ 4,117,711	\$ 4,117,711	\$ 4,117,711	\$ -	\$ -	\$ -

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Enterprise Funds**

	Water & Sewer Fund			Solid Waste & Recycling Fund		
	2008 Actual	2009 Budget	2010 Budget	2008 Actual	2009 Budget	2010 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intragovernmental	-	-	-	-	-	-
Charges for Services	4,048,509	4,094,314	5,186,364	11,589,339	12,832,877	12,616,022
Prior Years Fund Balance	-	1,097,117	553,147	-	-	82,647
Prior Years Capital Connection	-	618,000	-	-	-	-
Capital Connection Charges	1,023,459	431,300	504,000	-	-	-
Miscellaneous	1,699,560	1,389,781	1,412,042	224,861	128,010	163,760
Other Financing Sources	-	-	-	-	-	-
Total Financial Sources	\$ 6,771,528	\$ 7,630,512	\$ 7,655,553	\$ 11,814,200	\$ 12,960,887	\$ 12,862,429
Use of Resources						
General Government	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	6,773,013	5,883,618	6,195,765	11,044,508	12,258,770	12,435,289
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	-	-	-	-	-	-
Debt Service - Other	-	1,590,902	1,292,096	65,583	550,084	457,140
Planned Surplus	-	155,992	167,692	-	152,033	-
Total Use of Resources	\$ 6,773,013	\$ 7,630,512	\$ 7,655,553	\$ 11,110,091	\$ 12,960,887	\$ 12,892,429
Other Financing Sources (Uses)						
Capital Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	-	-	-	40,298	30,000	30,000
Operating Transfers Out - Other	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ 40,298	\$ 30,000	\$ 30,000
Net Assets						
Net Assets - Beginning of Year	\$ 25,916,990	\$ 25,915,505	\$ 24,356,380	\$ 3,402,202	\$ 4,146,609	\$ 4,298,642
Change in Net Assets	(1,485)	(1,559,125)	(385,455)	744,407	152,033	(82,647)
Net Assets - End of Year	\$ 25,915,505	\$ 24,356,380	\$ 23,970,925	\$ 4,146,609	\$ 4,298,642	\$ 4,215,995

Summary of Estimated Financial Sources and Uses and Changes in Fund Balance - Enterprise Funds

	Total Enterprise Funds		
	2008 Actual	2009 Budget	2010 Budget
Financial Sources:			
Property Taxes	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-
State Shared Taxes	-	-	-
Licenses & Permits	-	-	-
Intragovernmental	-	-	-
Charges for Services	15,787,812	17,390,556	18,963,495
Prior Years Fund Balance	-	1,097,117	635,794
Prior Years Capital Connection	-	618,000	-
Capital Connection Charges	1,023,459	431,300	504,000
Miscellaneous	2,612,600	1,517,791	1,737,524
Other Financing Sources	-	-	200,000
Total Financial Sources	\$ 19,423,871	\$ 21,054,764	\$ 22,040,813
Use of Resources			
General Government	\$ -	\$ -	\$ 1,042,831.00
Public Safety	-	-	-
General Services	-	-	-
Economic Development	-	-	-
Public Works	17,817,521	18,142,388	18,631,054
Community Resources	-	-	-
Pension & Insurance	-	-	-
St / Other Agencies	3,395,574	3,010,943	2,976,156
Debt Service - Other	65,583	2,140,986	1,749,236
Planned Surplus	-	308,025	167,692
Total Use of Resources	\$ 21,278,678	\$ 23,602,342	\$ 24,566,969
-			
Other Financing Sources (Uses)			
Capital Contributions	\$ 24,849	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-
Operating Transfers In - Other	2,469,937	2,576,943	2,526,156
Operating Transfers Out - Other	-	-	-
Total Other Financing Sources (Uses)	\$ 2,494,786	\$ 2,576,943	\$ 2,526,156
Net Assets			
Net Assets - Beginning of Year	\$ 33,539,846	34,179,825	\$ 32,772,733
Change in Net Assets	639,979	(1,407,092)	(468,102)
Net Assets - End of Year	\$ 34,179,825	\$ 32,772,733	\$ 32,304,631

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Combined**

	Combined Governmental & Enterprise Funds		
	2008 Actual	2009 Budget	2010 Budget
Financial Sources:			
Property Taxes	\$ 106,121,818	\$ 123,885,292	\$ 132,720,953
Income Tax	62,153,000	63,694,140	60,500,000
Other Local Taxes	13,280,852	12,157,000	8,445,489
State Shared Taxes	6,685,386	6,975,871	3,441,125
Licenses & Permits	281,266	213,900	218,700
Intergovernmental	15,530,631	21,625,520	23,024,960
Charges for Services	19,578,738	23,514,457	25,613,816
Prior years Fund Balance	-	4,999,141	2,783,624
Prior Years Capital Connection	-	618,000	-
Capital Connection Charges	1,023,459	431,300	504,000
Fines & Forfeitures	356,049	82,500	93,600
Miscellaneous	14,274,067	6,156,999	5,940,580
Other Financing Sources	1,018,319	934,546	1,863,692
Total Financial Sources	\$ 240,303,585	\$ 265,288,666	\$ 265,150,539
Use of Resources			
General Government	17,406,890	14,482,742	14,550,517
Public Safety	24,489,167	26,412,045	26,493,465
General Services	13,186,918	14,876,494	15,423,948
Economic Development	1,077,606	1,393,547	1,341,112
Public Works	27,725,101	29,050,348	28,177,958
Community Resources	5,883,725	6,291,979	6,324,447
Capital Projects	25,494,985	22,853,952	16,789,163
Pension & Insurance	18,279,910	22,914,838	20,727,192
St / Other Agencies	15,001,219	16,074,423	16,186,195
Debt Service - Other	14,359,000	18,468,184	18,939,397
Planned Surplus	-	308,025	743,692
Total Use of Resources	\$ 162,904,521	\$ 173,126,577	\$ 165,697,086
Other Financing Sources (Uses)			
Capital Contributions	24,849	-	-
Proceeds from Bond Sales	22,540,047	16,019,024	16,830,975
Operating Transfers In (Out) - BOE	(97,782,359)	(116,260,283)	(120,790,515)
Operating Transfers In - Other	12,650,677	14,364,666	10,895,218
Operating Transfers Out - Other	(3,068,372)	(6,256,131)	(6,389,131)
Total Other Financing Sources (Uses)	\$ (65,635,158)	\$ (92,132,724)	\$ (99,453,453)
Fund Balance (General Government)			
Reserved Funds	\$ 12,562,828	\$ 12,562,828	\$ 15,039,328
Unreserved Designated Funds	43,883,878	69,914,796	66,036,296
Unreserved/Undesignated Funds	35,301,832	31,399,808	31,229,978
Fund Balance - Beginning of Year	\$ 126,195,285	\$ 140,141,557	\$ 136,239,533
Net Increase (Decrease) in use of Fund Balance - Budgetary	11,123,927	(3,902,024)	(1,571,830)
Encumbrance Adjustment for GAAP	-	-	-
Encumbrance Adjustment for GAAP	2,822,345	-	-
Fund Balance - End of Year	\$ 140,141,557	\$ 136,239,533	\$ 134,667,703
Net Assets (Enterprise Funds)			
Net Assets - Beginning of Year	\$ 33,539,846	\$ 34,179,825	\$ 32,772,733
Change in Net Assets	\$ 639,979	\$ (1,407,092)	\$ (468,102)
Net Assets - End of Year	\$ 34,179,825	\$ 32,772,733	\$ 32,304,631

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GENERAL FUND



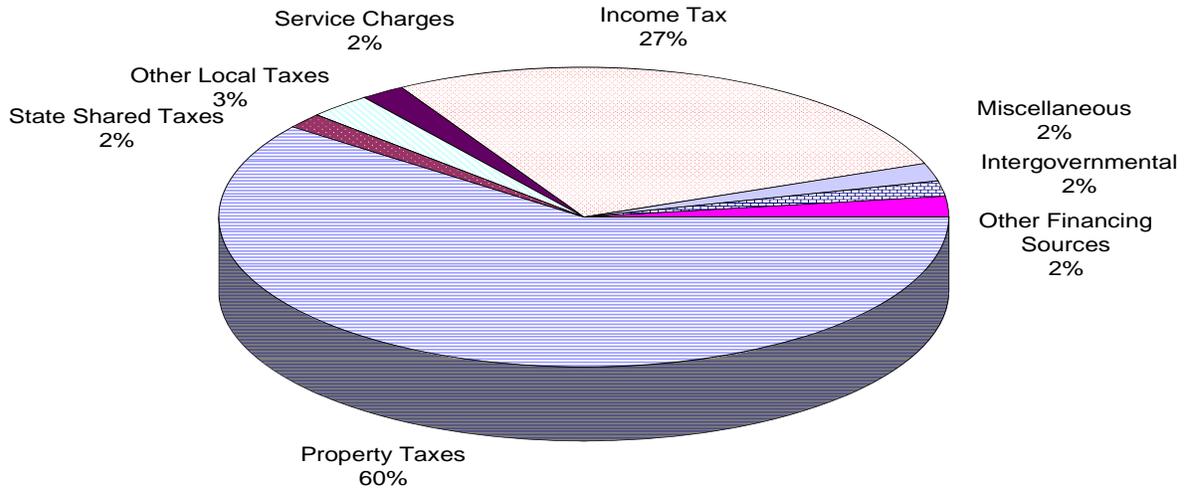
Calvert County Welcome Sign

STATEMENT OF REVENUES & EXPENDITURES
REVENUE DETAIL
EXPENDITURE DETAIL

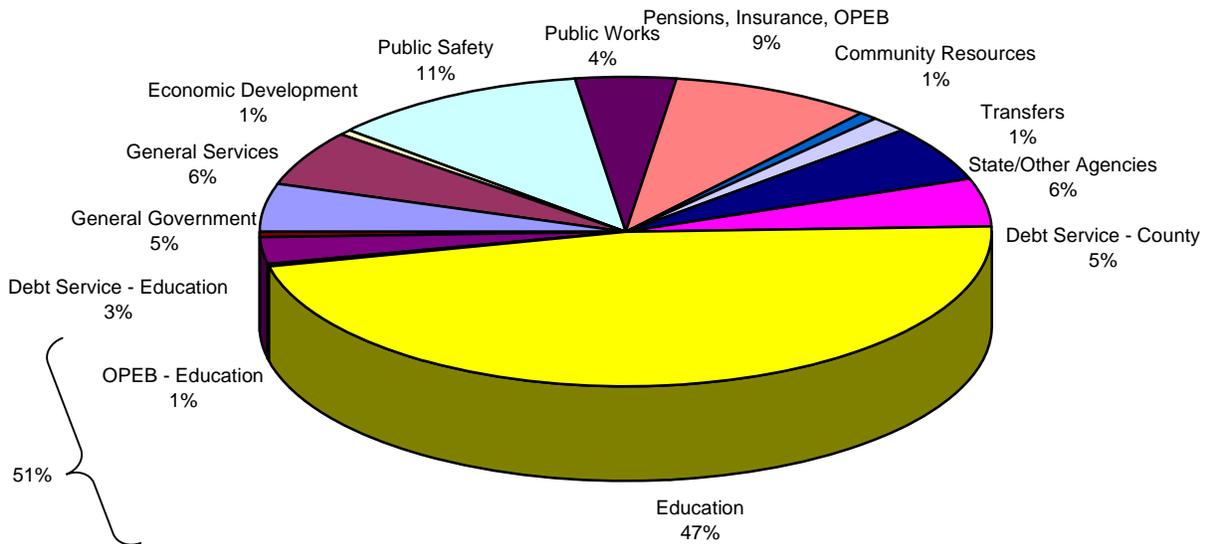
STATEMENT OF REVENUES & EXPENDITURES

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Commissioners Budget
Revenues			
Property Taxes	\$ 106,121,818	\$ 123,885,292	\$ 132,720,953
Income Tax	62,153,000	63,694,140	60,500,000
Other Local Taxes	10,071,672	9,380,000	6,345,489
State Shared Taxes	6,685,386	6,825,871	3,441,125
Licenses & Permits	281,266	213,900	218,700
Intergovernmental	10,455,452	4,610,035	3,951,343
Service Charges	3,790,926	3,802,870	4,061,900
Fines & Forfeitures	142,022	31,500	42,600
Miscellaneous	7,251,517	4,422,208	4,153,756
Other Financing Sources	-	4,473,228	4,756,284
Total General Fund Revenues	\$ 206,953,059	\$ 221,339,044	\$ 220,192,150
Expenditures			
General Government	\$ 10,782,956	\$ 10,845,192	\$ 10,830,496
Public Safety	23,324,191	25,215,906	25,284,744
General Services	11,681,575	12,897,975	13,143,566
Economic Development	1,077,606	1,343,547	1,341,112
Public Works	9,907,580	10,907,960	9,395,469
Community Resources	1,775,570	1,873,005	1,897,977
Pensions/Insurance/OPEB	15,296,268	18,294,838	19,474,007
Transfers	6,325,522	5,293,806	3,395,879
State/Other Agencies	11,534,844	13,063,480	13,206,039
Debt Service - County	8,962,757	10,050,084	10,862,415
Total County Government	\$ 100,668,870	\$ 109,785,793	\$ 108,831,704
Education	\$ 95,358,284	\$ 100,656,137	\$ 103,615,515
Capital - Education	780,711	-	164,000
Debt Service - Education	5,330,660	6,277,114	6,327,746
OPEB - Education	2,983,642	4,620,000	1,253,185
Total Board of Education	\$ 104,453,297	\$ 111,553,251	\$ 111,360,446
Total General Fund Expenditures	\$ 205,122,167	\$ 221,339,044	\$ 220,192,150
Fund Balances			
Reserved Funds	\$ 12,562,828	\$ 12,562,828	\$ 15,039,328
Unreserved Designated Funds			
Vacation and Sick Pay	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000
Rainy Day Fund / Future Capital Projects	21,582,096	21,582,096	19,703,596
Future Other Post Employment Benefits	12,857,000	12,857,000	10,857,000
Total Unreserved Designated Funds	\$ 37,939,096	\$ 37,939,096	\$ 34,060,596
Unreserved / Undesignated	\$ 17,710,000	\$ 17,710,000	\$ 19,112,000
Total Fund Balances and Reserves	\$ 68,211,924	\$ 68,211,924	\$ 68,211,924

GENERAL FUND - SUMMARY OF REVENUES



GENERAL FUND - SUMMARY OF EXPENDITURES



GENERAL FUND REVENUES

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Commissioners Budget
<u>TAXES</u>			
Real Estate & Personal Property Taxes			
Real Estate Tax	\$ 91,900,981	\$ 107,097,796	\$ 116,355,999
Personal Property Tax	152,788	180,000	180,000
Corporate Tax	16,068,499	16,000,000	2,450,000
Payment In Lieu of Tax	-	6,096,574	19,646,574
Public Utility Tax	7,256,665	8,350,000	8,000,000
Additions and Abatements	(95,181)	(180,000)	(300,000)
Penalties and Interest	432,842	375,000	400,000
Tax Credits	(9,437,814)	(13,880,078)	(13,857,620)
Land Preservation Credit	(156,962)	(154,000)	(154,000)
Total Real Estate & Personal Property Taxes	\$ 106,121,818	\$ 123,885,292	\$ 132,720,953
Other Local Taxes			
Income Tax	\$ 62,153,000	\$ 63,694,140	\$ 60,500,000
Hotel Tax	785,519	700,000	730,000
Admissions & Amusements	23,377	40,000	30,000
Recordations	9,114,661	8,500,000	5,445,489
Trailer Parks	148,115	140,000	140,000
Total Other Local Taxes	\$ 72,224,672	\$ 73,074,140	\$ 66,845,489
State Shared Taxes			
Franchise	\$ 984,342	\$ 970,000	\$ 1,000,000
Highway User	5,701,044	5,855,871	2,441,125
Total State Shared Taxes	\$ 6,685,386	\$ 6,825,871	\$ 3,441,125
TOTAL TAXES	\$ 185,031,876	\$ 203,785,303	\$ 203,007,567
<u>LICENSES & PERMITS</u>			
Business Licenses and Permits			
Builder Licenses	\$ 35,964	\$ 25,000	\$ 30,000
Beer, Wine, and Liquor Licenses	79,620	70,000	70,000
Traders	98,436	75,000	75,000
Hawkers and Peddlers	1,567	1,000	1,000
Total Business Licenses and Permits	\$ 215,587	\$ 171,000	\$ 176,000
Other Permits			
Animal	\$ 26,780	\$ 25,000	\$ 25,000
Code Book Sales	1,118	2,500	1,000
Marriage	4,511	2,400	3,700
Gambling Permits	33,270	13,000	13,000
Total Other Permits	\$ 65,679	\$ 42,900	\$ 42,700
TOTAL LICENSES & PERMITS	\$ 281,266	\$ 213,900	\$ 218,700

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Commissioners Budget
<u>INTERGOVERNMENTAL</u>			
Federal Grants			
Federal Emergency Management	\$ 53,212	\$ 48,481	\$ 25,000
F.E.M.A. Reimbursement	-	-	-
Federal Detention Per Diem	42,225	-	14,500
Grants from Federal Government	-	-	-
Total Federal Grants	\$ 95,437	\$ 48,481	\$ 39,500
State Grants			
Police Protection	\$ 730,086	\$ 735,000	\$ 735,000
Library	423,182	423,182	423,182
Soil Conservation	44,715	44,715	44,715
State Prisoner Housing	805,770	730,000	141,000
Mosquito Control	25,479	20,000	25,000
Jury Reimbursement	33,240	20,000	30,000
State Reimbursements	39,680	25,000	28,000
Electric Deregulation Reimbursement	5,897,438	-	-
Grants from State Government	5,257	-	-
Total State Grants	\$ 8,004,847	\$ 1,997,897	\$ 1,426,897
Other Intergovernmental			
911 Fees	\$ 666,502	\$ 716,162	\$ 620,000
Shore Erosion	26,258	26,258	26,258
Housing Authority Payroll Reimbursement	961,196	1,082,963	1,100,414
CMM Payroll Reimbursement - Board	404,268	420,830	420,830
CMM Payroll Reimbursement - Society	296,127	317,444	317,444
CAASA Payroll Reimbursement	817	-	-
Total Other Intergovernmental	\$ 2,355,168	\$ 2,563,657	\$ 2,484,946
TOTAL INTERGOVERNMENTAL	\$ 10,455,452	\$ 4,610,035	\$ 3,951,343
<u>CHARGES FOR SERVICES</u>			
General Government			
Auto License Fees	\$ 2,538	\$ 3,000	\$ 2,600
Library Fines	138,919	135,000	135,000
Zoning Fees	76,850	42,000	20,000
Total General Government	\$ 218,307	\$ 180,000	\$ 157,600
Public Safety			
False Alarm Registration	\$ 3,800	\$ 2,500	\$ 3,800
False Alarm Fees	4,225	4,200	4,200
Sheriff's Fees	77,782	60,000	67,000
Chesapeake Beach Police Reimbursement	640,243	695,460	704,823
North Beach Police Reimbursement	293,511	319,314	325,360
Dominion Police Reimbursement	1,284,054	1,342,683	1,339,160
Lab Fees	15,859	16,000	16,000
Live In / Work Out - Detention Center	105,115	115,000	115,000
Electronic Monitoring - Detention Center	13,459	-	15,000
Public Safety Tower Revenue	65,732	72,000	66,000
Treatment Facility	29,496	-	-
Total Public Safety	\$ 2,533,276	\$ 2,627,157	\$ 2,656,343

GENERAL FUND REVENUES

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Commissioners Budget
Highways & Streets			
Road Tax Districts	\$ 82,773	\$ 77,376	\$ 75,420
Developer Street Signs	4,647	5,000	5,000
Waterway Improvements	6,837	6,837	6,837
Total Highways & Streets	\$ 94,257	\$ 89,213	\$ 87,257
Miscellaneous			
Library - Copying and Miscellaneous	\$ 24,065	\$ 37,500	\$ 37,500
Engineering Inspections	254,216	100,000	125,000
Small Lot Clearing Fees	60	5,000	100
Protective Inspections	344,488	400,000	600,000
Soil Conservation Grading Fees	17,685	20,000	44,700
Erosion/Sedimentary Control	500	-	-
Administration Planting Bond - P&Z	-	3,500	4,500
Mosquito Control	21,364	20,000	20,000
Telephone Commission - Detention Center	108,400	96,000	230,000
Administration Fees - Semi-Annual Taxes	150,000	195,000	70,000
Replatting Fees - P&Z	3,480	4,000	3,400
Planning & Zoning Tower Fees	600	500	500
Board of Appeals Application Fees	20,228	25,000	25,000
Total Miscellaneous	\$ 945,086	\$ 906,500	\$ 1,160,700
TOTAL SERVICE CHARGES	\$ 3,790,926	\$ 3,802,870	\$ 4,061,900
<u>FINES & FORFEITURES</u>			
Criminal Court Fines	\$ 8,190	\$ 5,000	\$ 5,000
Home Study / DSS	2,638	1,500	2,000
Community Service Programs	24,866	15,000	25,000
Court Fines EMS	-	-	-
Domestic Master Fees	846	-	800
Erosion/Sediment Control Penalty	-	-	800
Forfeiture Sheriff	86,714	-	-
Forfeiture State's Attorney	2,648	-	-
Animal Citation Fines	8,950	10,000	9,000
State's Attorney Fees	7,170	-	-
Unclaimed Property - Sheriff	-	-	-
TOTAL FINES & FORFEITURES	\$ 142,022	\$ 31,500	\$ 42,600

GENERAL FUND

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Commissioners Budget
MISCELLANEOUS			
Interest and Dividends	\$ 4,579,621	\$ 2,750,000	\$ 2,400,000
Interest - State Office Building Lease	6,715	4,675	6,500
Interest on Notes	-	10,077	-
Administration Fee - Grant Coordinator	147,942	80,000	97,000
Rents and Concessions	32,689	30,000	40,000
Rent - Concrete Plant	2,400	2,400	25,000
Watermen's Wharf	4,250	4,500	4,200
State Office Building Operating Reimbursement	531,416	648,545	648,595
State Office Building Debt Service	632,621	629,515	629,965
State Office Building Land Lease	28,139	30,814	30,814
Tennison Charters	44,800	40,000	40,000
Kings Landing Pool Fees	18,731	20,000	20,000
Kings Landing Camp Fees	11,069	8,500	8,500
Flag Pond Entrance Fees	41,294	40,000	40,000
Boat Ramp Fees	6,754	6,000	6,000
P&R Self Sustained Program	15,000	15,000	15,000
Salary Reimbursements	49,299	35,000	35,000
Sick Call - Detention Center	6,090	5,000	5,000
Map Sales	558	1,000	1,000
Battle Creek Payroll Reimbursement	5,410	6,032	6,032
Library - Other Sources	40,739	-	-
Library - E-Rate	8,846	10,000	10,000
Insurance Reimbursement	1,022,311	-	-
Vending - Treatment Facility	-	-	-
Private Contributions	4,250	-	-
Miscellaneous Income	10,323	45,000	85,000
Filing Fees Elected Officials	250	150	150
Use of Prior Year Fund Balance	-	-	-
TOTAL MISCELLANEOUS	\$ 7,251,517	\$ 4,422,208	\$ 4,153,756
OTHER FINANCING SOURCES			
Transfer from BOE Resident Trooper	\$ 112,375	\$ 104,546	\$ 126,284
Transfer from BOE Wireless	27,500	30,000	30,000
Transfer for BOE	-	800,000	-
Transfer for OPEB	-	-	1,300,000
Transfer from Housing Fund	-	-	1,000,000
Transfer from Revolving Loan Fund	-	-	1,000,000
Transfer from Impact Fee / Excise Tax Fund	-	3,538,682	1,300,000
TOTAL OTHER FINANCING SOURCES	\$ 139,875	\$ 4,473,228	\$ 4,756,284
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$ 207,092,934	\$ 221,339,044	\$ 220,192,150

REVENUE HIGHLIGHTS

This section provides descriptions of the various revenues recorded in the funds and the assumptions used for the budget estimates.

Real Property Taxes – Revenues are from real property taxes, penalties and interest, and property tax credit adjustments.

Real property tax revenues less tax credits are projected to increase \$9.2m from the FY 2009 adopted budget based upon the latest State Department of Assessments assessable base projections and the County's historical experience.

The budget is based on a FY 2010 tax rate of \$0.892 per \$100 of assessed property value, except within the two incorporated towns, North Beach and Chesapeake Beach, the rate is \$0.556 per \$100 of assessed property value. The growth in property tax revenues is largely attributable to the expansion of the property tax base due to new construction and the prior years' phased-in increased assessment amounts. The projected FY 2010 real property base, net of the homestead credit, is \$12,017,191,277 approximately \$1,084,600,785 or 9.9% higher than the previous fiscal year. The county's homestead credit cap of a 10% increase on taxable assessments is estimated to decrease from \$13.3m to \$13.1m in FY 2010.

Income Taxes – Local subdivisions in Maryland levy a percent of tax based upon Individual State taxable income. The local income tax rate in Calvert County is 2.8% of an individual's Maryland taxable income.

Income tax revenues are projected to increase \$985,000 over the current year's projected results. This reflects a decline from the prior year's budget of 5%. Income tax revenues are economically sensitive and will hopefully reflect a slight recovery as various stimulus efforts take affect.

Personal, Corporate, and Public Utilities Taxes – Assessments are estimated by the State Department of Assessments and Taxation using a unit cost method which considers the income generation capabilities as well as the operating and real assets which are owned and operated by utilities. The personal, corporate, and public utility tax rate, by law, is set at 2.5 times the local real estate tax rate.

Personal, corporate, and public utilities taxes are estimated to decrease by \$350,000 or 1.1% as compared to the FY 2009 adopted budget. This decrease is in the public utility line.

Charges for Services – Fees and charges are assessed by the County to offset the costs of various services provided.

Revenue is collected for zoning fees, inspection fees, protective inspections, reimbursements from Chesapeake Beach and North Beach for sheriff's deputies assigned to those jurisdictions, and fees collected from inmates at the Detention Center who are in the work release program. Additionally, a 100% reimbursed contractual agreement providing for sheriff's deputy security at Dominion was established in mid-2007, accounting for \$1.3m in this category. This category also includes revenues received from individuals, firms, and corporations who must have a license or permit to engage in a particular trade, business or activity, such as alcoholic beverage licenses, traders licenses, marriage licenses, dog licenses, building permits and gambling permits. Further, it includes fees and fines attributable to the Circuit Court system, Planning and Zoning, Animal Control, and asset forfeiture revenues generated by the forfeiture program operated by the State's Attorney's and Sheriff's offices.

Revenues from fees, charges, fines and forfeitures are projected to increase by \$265,300, or 28.3% in FY2010 due mostly to a 50% increase in Protective Inspection fees, which had previously remained at the same rates since 1987.

Revenue from Other Agencies – Revenues are received from the State and Federal governments, reimbursements from the Housing Authority, Calvert Marine Museum Board of Governors and Calvert Marine Museum Society for payroll processed on their behalf (the related payroll is included in the County's expenditures), and 911 fees collected through the telephone company. State and Federal grants can take the form of a general formula aid (e.g., Police Protection Aid) or specific program grants (e.g., Aging – Title III – Congregate Meals) and are also received to fund capital projects. The State, in response to their budget challenges, reduced some of the funding of local aid. The majority of the State's FY 2010 reduction in local aid can be seen in the Highway User line item. Highway User revenue was reduced from 5.9m in FY 2009 to 2.4m in FY 2010.

Other Taxes – Other tax revenue primarily includes recordation taxes, cable tv. franchise fees, and hotel tax.

Recordation taxes are established by the local governing body with prior approval from the state legislature. Tax revenue is generated from the recording of real property transfers and mortgages upon settlement. The FY2010 budget is based on a rate of \$5.00 per \$500 value. The estimate involves various economic factors, such as housing starts, mortgage interest rates, real estate supply and demand, population growth, and speculation related to the housing market. Recordation tax is projected to end FY 2009 at \$5.1m (\$3.4m under budget) and budgeted at \$5.5m in FY 2010.

Excise Tax and Other Fees – Excise taxes are collected from the property owners when a new home or building is constructed and provide a source of revenue to build schools, parks, roads and landfills necessitated by the growth associated with new construction.

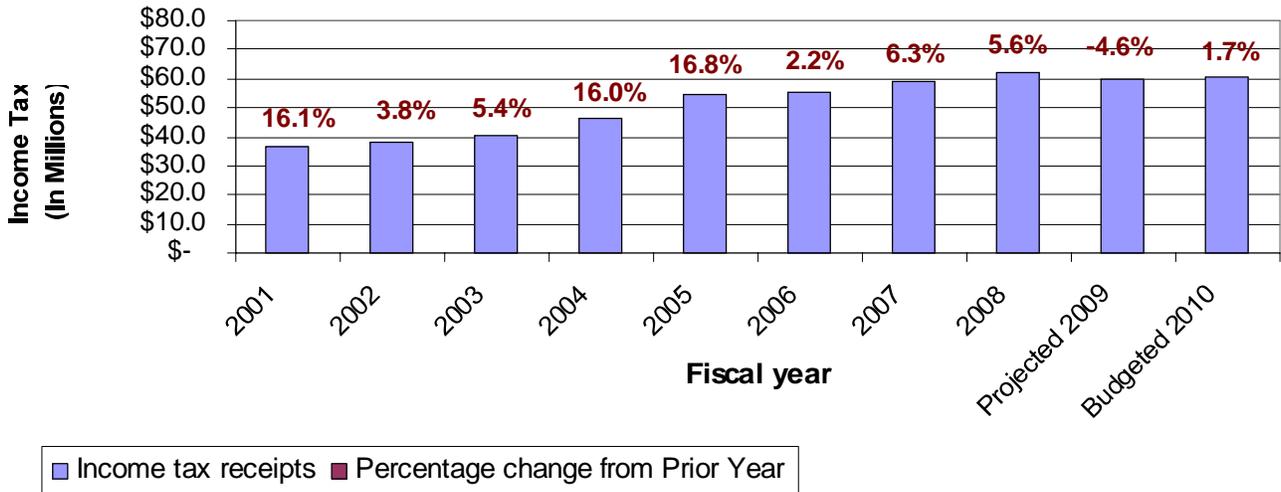
Revenue from Excise Taxes are recorded in a separate fund. However, a transfer to the General Fund is recorded to reimburse the General Fund for a portion of the cost of school debt service. The appendix provides for a summary of the excise tax structure.

Miscellaneous Other Revenues – Other miscellaneous sources of income are from investments, receipts from the State of Maryland for debt service and operating costs of the State Office Building, rents and concessions, donations, park entrance fees, and fees for recreation. This source of revenue fluctuates over the years.

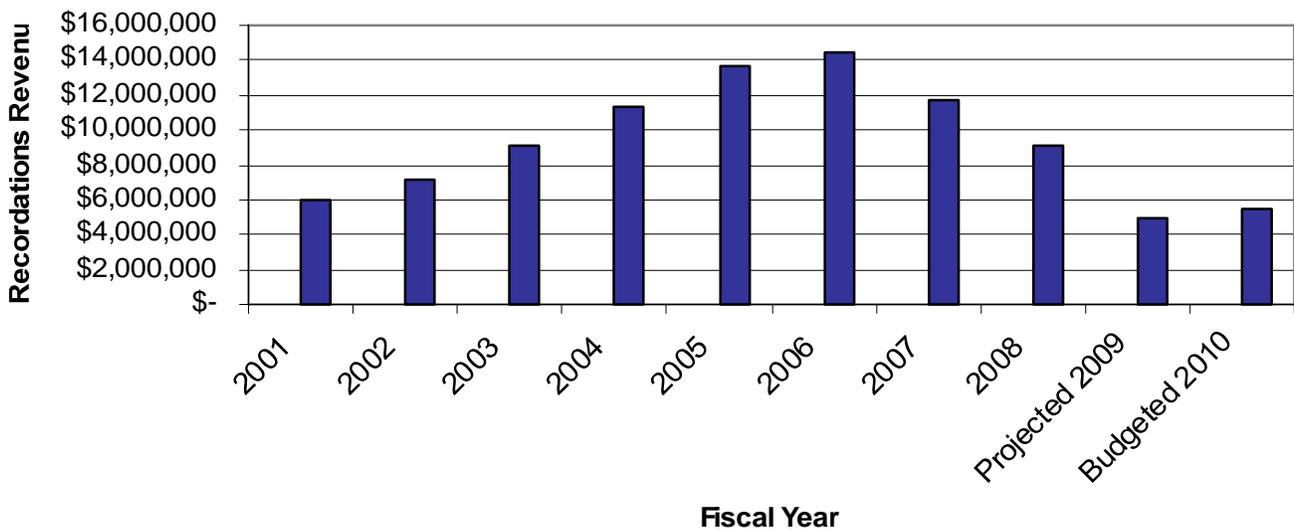
Transfers In – Transfers between funds occur during the year. Transfers in account for a share of the resources available and are shown as a revenue source for the receiving fund. The corresponding transfers out are shown as expenditures of the paying fund.

REVENUE TRENDS

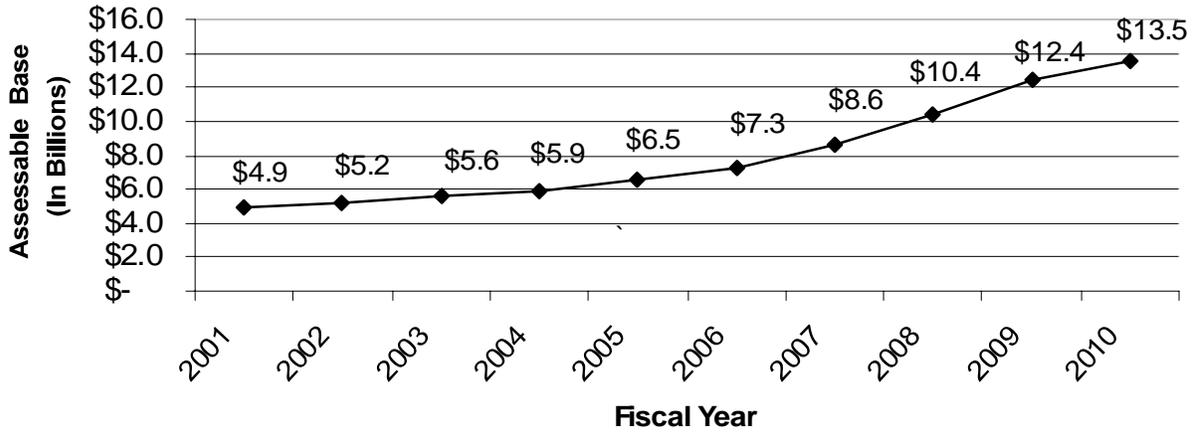
Income Tax Revenue



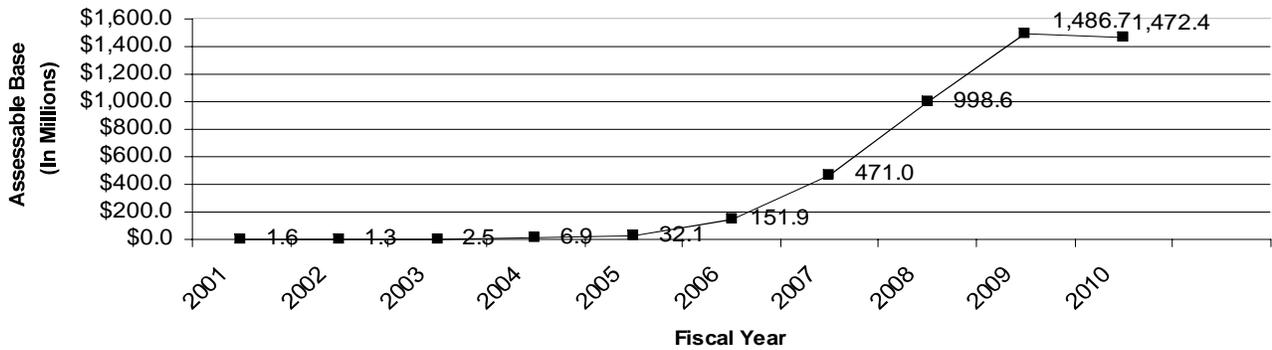
Recordations Revenue



Real Property Tax Assessments



Homestead Credit



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Providing leadership in the coordination, implementation, and administration of County policy.

Calvert County Courthouse



GENERAL GOVERNMENT

BOARD OF COUNTY COMMISSIONERS
TECHNOLOGY SERVICES
CIRCUIT COURT
ORPHAN'S COURT
STATE'S ATTORNEY
COUNTY TREASURER
FINANCE & BUDGET
COUNTY ATTORNEY
PERSONNEL
PLANNING & ZONING
INSPECTIONS & PERMITS

BOARD OF COUNTY COMMISSIONERS

DEPARTMENT DESCRIPTION

Serving the citizens of Calvert County by setting policy; providing effective efficient services; fostering responsible, sustainable growth and economic development; and supporting the County's essential institutions to keep them strong.

DEPARTMENT OBJECTIVES

- ◆ Monitor financial position to ensure a structurally balanced financial forecast.
- ◆ Continue to focus necessary resources toward education, transportation and public safety.
- ◆ Continue Prince Frederick Loop Road and Prince Frederick Aquatic Center projects.
- ◆ Explore public/private partnerships to increase availability of workforce housing.
- ◆ Provide services to citizens with effective use of government resources.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
BOCC Meetings	40	38	41	41
Agenda packets - error free	100%	99%	100%	100%
Minutes of Meetings - approved as written	90%	90%	98%	98%
Minutes of Meetings - completed within two weeks of meeting	90%	95%	98%	98%
Public Hearings Conducted	15	27	27	27
Resolutions Passed	44	62	50	50
Appointments	100	142	140	140
Gambling Permits Issued	28	27	15	15
Bingo Permits Issued	0	8	11	11
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Preserve the County's excellent financial position by maintaining a strong Bond Rating	Fitch AA+ Moody's Aa2 S&P AA	Fitch AA+ Moody's Aa2 S&P AA	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AA+ Moody's Aa2 S&P AA+
Continue to grow participation in the House Keys for Employees Program	9	6	8	8
Continue to provide financial assistance to eligible citizens through the Homeowner's Tax Credit Program	\$183,656	\$227,953	\$335,000	\$335,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Board of County Commissioners				
Salaries	\$ 240,183	\$ 250,149	\$ 255,149	\$ 255,349
Operating	622,349	44,200	58,460	42,280
Contracted Services	10,500	9,000	5,000	9,000
Capital Outlay	-	-	-	-
Total	<u>\$ 873,032</u>	<u>\$ 303,349</u>	<u>\$ 318,609</u>	<u>\$ 306,629</u>
Total Expenditures as a percent of Total Operating Budget	0.43%	0.14%	0.14%	0.14%
Clerk to the Commissioners				
Salaries	\$ 55,297	\$ 59,595	\$ 60,333	\$ 60,635
Operating	1,804	1,900	2,240	1,900
Contracted Services	-	500	700	500
Total	<u>\$ 57,101</u>	<u>\$ 61,995</u>	<u>\$ 63,273</u>	<u>\$ 63,035</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
County Attorney				
Salaries	\$ 319,619	\$ 322,668	\$ 297,613	\$ 298,655
Operating	32,950	22,450	22,450	22,462
Contracted Services	53,483	40,000	40,000	40,000
Capital Outlay	-	350	350	350
Total	<u>\$ 406,052</u>	<u>\$ 385,468</u>	<u>\$ 360,413</u>	<u>\$ 361,467</u>
Total Expenditures as a percent of Total Operating Budget	0.20%	0.18%	0.15%	0.16%
MACO				
Operating	<u>\$ 14,465</u>	<u>\$ 16,394</u>	<u>\$ 16,394</u>	<u>\$ 16,987</u>
Total	<u>\$ 14,465</u>	<u>\$ 16,394</u>	<u>\$ 16,394</u>	<u>\$ 16,987</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Paupers Burial				
Operating	<u>\$ -</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Total	<u>\$ -</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

Board of County Commissioners	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	0.0	1.0	1.0	1.0
Office Specialist I	18	1.0	0.0	0.0	0.0
TOTAL		6.0	6.0	6.0	6.0
Clerk to County Commissioners	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
County Attorney	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	1.0	1.0	1.0
Office Assistant I	15	1.0	0.0	0.0	0.0
TOTAL		4.0	4.0	4.0	4.0

COUNTY ADMINISTRATOR

DEPARTMENT DESCRIPTION

Direct the implementation of the Board of County Commissioners' (BOCC) policies to all county departments as prescribed by the BOCC and Administrative Codes.

DEPARTMENT OBJECTIVES

- ◆ Ensure implementation of BOCC goals, directives, and policies.
- ◆ Provide regular communication via weekly Department Head meetings.
- ◆ Practice open communication with employees via effective problem resolution and promotion of equal opportunity and affirmative action.
- ◆ Continue to enhance working relationships with other local and state governmental agencies.
- ◆ Continue to ensure the general public's needs are met and all inquiries are responded to in a timely manner.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
<u>Implementation of BOCC goals, directives, and policies:</u>				
# of BOCC directives and policies issued and completed	100%	100%	100%	100%
# of administrative referrals and administrative assignments completed	100%	100%	100%	100%
Open Communications:				
# of BOCC and staff meetings	36	36	36	36
# of Department Head meetings	36	36	36	36
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
<u>CorrTracks assigned to various Departments:</u>				
# assigned per year	300	300	350	350
# of due dates met	250	290	340	340
# of due dates not met	50	10	10	10
<u>Mailroom:</u>				
Ensure the timely pick-up and delivery of all in-house and U.S. Mail	16,000	16,000	17,000	17,500

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
County Administrator				
Salaries	\$ 221,166	\$ 253,827	\$ 253,062	\$ 254,329
Operating	7,146	12,900	16,300	13,320
Contracted Services	4,275	9,863	10,600	10,799
Capital Outlay	650	700	1,850	1,850
Total	<u>\$ 233,237</u>	<u>\$ 277,290</u>	<u>\$ 281,812</u>	<u>\$ 280,298</u>
Total Expenditures as a percent of Total Operating Budget	0.11%	0.13%	0.12%	0.13%

County Administrator	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst (CA)	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0

TECHNOLOGY SERVICES

DEPARTMENT DESCRIPTION

Providing dependable and secure computing systems and technological solutions to assist the Departments within Calvert County Government to accomplish their goals.

DEPARTMENT OBJECTIVES

- ◆ Go live with the new Public Safety software.
- ◆ Continue with Document Management Implementation.
- ◆ Continue network infrastructure improvements.
- ◆ Begin wireless infrastructure improvements.
- ◆ Complete a roll out plan for a countywide upgrade to the next version of Windows operating system and Office.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Countywide support to desktop computers	665	750	810	850
Work Orders Completed	4,348	4,124	5,722	4,500
GIS requests completed by staff	355	172	100	80
Mobile Data Terminals supported	22	50	65	100
Number of servers	92	95	130	150
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Meet Milestones of Implementation for EDMS/ERMS	N/A	Yes	Yes	Yes
Meet Milestones of Implementation of Public Safety System	N/A	N/A	Yes	Yes
Meet Milestones for Upgrade of Network Infrastructure	N/A	N/A	Yes	Yes
Meet Milestones for Improvement to Wireless Network	N/A	N/A	Yes	Yes
Meet Milestones of countywide upgrade to next version	N/A	N/A	N/A	Yes

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Technology Services				
Salaries	\$ 1,105,973	\$ 1,284,376	\$ 1,336,103	\$ 1,292,347
Operating	157,776	140,050	143,970	137,970
Contracted Services	557,245	552,469	636,136	554,549
Capital Outlay	337,340	375,912	485,430	339,710
Total	<u>\$ 2,158,334</u>	<u>\$ 2,352,807</u>	<u>\$ 2,601,639</u>	<u>\$ 2,324,576</u>
Total Expenditures as a percent of Total Operating Budget	1.05%	1.07%	1.11%	1.06%

Technology Services	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	4.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	23	1.0	1.0	1.0	1.0
GIS Specialist	21	0.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	0.0	0.0	0.0	0.0
Computer Services Technician II	20	0.0	0.0	0.0	0.0
Computer Services Technician I	18	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	0.0	1.0	1.0	1.0
Audio Visual Technician	16	0.2	0.4	0.4	0.4
Intern	n/a	0.4	0.4	0.4	0.4
TOTAL		19.6	21.8	22.8	21.8

COURTS

DEPARTMENT DESCRIPTION

The Circuit Court is a court of general jurisdiction which serves the citizens of Calvert County by resolving issues in civil and criminal cases in a timely and professional manner.

DEPARTMENT OBJECTIVES

- ◆ Continue timely adjudication (resolution) of all cases by providing a resolution within the period specified in the Maryland Case Time Standards.
- ◆ Provide public and court users with access to court records and information as desired by all methods available.
- ◆ Provide the public with material and on-line resources for legal research and case filing.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Civil Cases Filed (New & Reopened)	3,822	2,949	2,950	2,950
Juvenile Cases Filed (New & Reopened)	542	576	580	580
Criminal Cases Filed (New)	407	427	430	430
Domestic Violence Cases (New)	102	90	100	100
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Civil Cases (Hearings & Trials Conducted)	2,244	4,793	4,800	4,800
Juvenile Delinquency Cases (Hearings Conducted)	1,130	3,230	3,300	3,300
Criminal Cases (Hearings, Trials Conducted)	3,658	1,717	1,720	1,720
Domestic Violence Cases (Hearings Conducted)	123	102	100	100
<i>Source: On-Line JIS / UCS Reporting System</i>				

GENERAL FUND
GENERAL GOVERNMENT

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Expenditures				
Circuit Court				
Salaries	\$ 484,293	\$ 510,487	\$ 621,639	\$ 507,601
Operating	76,530	89,945	91,473	89,945
Contracted Services	41,191	34,734	48,011	34,734
Capital Outlay	34,465	10,865	550	-
Total	<u>\$ 636,479</u>	<u>\$ 646,031</u>	<u>\$ 761,673</u>	<u>\$ 632,280</u>
Total Expenditures as a percent of Total Operating Budget	0.31%	0.29%	0.32%	0.29%
Grand Jury				
Operating	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Total	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Bar Library				
Operating	\$ 18,000	\$ -	\$ 18,000	\$ -
Total	<u>\$ 18,000</u>	<u>\$ -</u>	<u>\$ 18,000</u>	<u>\$ -</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.00%	0.01%	0.00%
Orphans Court				
Salaries	\$ 25,421	\$ 26,075	\$ 26,825	\$ 26,825
Operating	441	1,905	1,905	1,905
Total	<u>\$ 25,862</u>	<u>\$ 27,980</u>	<u>\$ 28,730</u>	<u>\$ 28,730</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%

Circuit Court	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.0	0.8	0.8	0.8
Office Assistant II	16	0.8	0.0	0.0	0.0
Bailiff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	10.9	10.9
Judge of Orphan's Court	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

STATE'S ATTORNEY

DEPARTMENT DESCRIPTION

The Calvert County State's Attorney's Office exists to fulfill a State legislative mandate to prosecute all felony and misdemeanor offenses which occur in Calvert County, Maryland. These crimes include homicide, assault, sexual assault, child abuse, burglary, drugs, domestic violence, economic and white collar, DWI/DUI, traffic violations, and more.

DEPARTMENT OBJECTIVES

- ◆ Develop/expand/maintain programs in domestic violence, juvenile drug court, community outreach, District Court diversion and mediation, and victim/witness assistance programs, and gang initiatives. This includes forming a Domestic Violence Response Team (SAO, CIT, CIC) to be prepared to respond immediately to critical domestic violence situations.
- ◆ Maintain an immediate screening process on all felony cases and a screening process for all citizen-generated criminal complaints.
- ◆ Continue to provide child support services to the community and continue to assist in the collection of child support funds for the children of Calvert County.
- ◆ Maintain a Community Service Program whereby labor is performed throughout the County by perpetrators of non-violent offenses.
- ◆ Continue to collect funds through forfeiture of illegal drug proceeds.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Circuit Court Cases Prosecuted	317	343	348	366
Resolutions	128	143	140	147
District Court Cases Prosecuted	4,910	3,902	5,400	5,670
Juvenile Cases Prosecuted	240	250	264	274
Resolutions	174	202	190	197
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
<u>Child Support</u>				
Court Orders Established	290	408	302	308
Court Orders Modified	115	146	133	136
Child Support Collections	\$10.3 million	\$10.8 million	\$11.3 million	\$11.6 million
<u>Community Service</u>				
Clients Assigned/Completed	776/623	912/706	995/850	1,104/943
Hours Assigned/Completed	15,503/11,292	18,340/12,493	19,000/15,000	20,500/16,200
Monetary Value of Community Service	\$119,470	\$132,171	\$205,000	\$155,500
Community Service Fees Collected	\$19,350	\$25,925	\$21,000	\$23,000
<u>Asset Forfeiture</u>				
Forfeited Funds	\$12,471	\$34,362	\$17,000	\$19,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
States Attorney				
Salaries	\$ 1,200,684	\$ 1,263,815	\$ 1,285,589	\$ 1,291,862
Operating	79,618	86,055	91,910	92,082
Contracted Services	18,190	23,981	19,150	19,400
Capital Outlay	5,003	6,510	9,260	8,385
Total	<u>\$ 1,303,495</u>	<u>\$ 1,380,361</u>	<u>\$ 1,405,909</u>	<u>\$ 1,411,729</u>
Total Expenditures as a percent of Total Operating Budget				
	0.64%	0.63%	0.60%	0.64%

State's Attorney	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	27	4.0	4.0	4.0	4.0
Assistant State's Attorney II	26	1.0	1.0	1.0	1.0
Assistant State's Attorney I	25	1.0	1.0	1.0	1.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	1.0	1.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	3.0	3.0
Office Specialist I	18	0.0	1.0	1.0	1.0
Office Assistant III	17	2.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		20.1	20.1	21.1	21.1

COUNTY TREASURER

DEPARTMENT DESCRIPTION

Receiving and disbursing of funds for the Calvert County Government. Also, responsible for the initiation of the enforcement of tax collection.

DEPARTMENT OBJECTIVES

- ◆ Increase public awareness of the Treasurer's Office billing process, in addition to property owners' tax bill responsibilities via newspaper advertisements and Comcast Cable Channel 6 slides.
- ◆ Utilize innovative software programs to locate property owners with insufficient addresses.
- ◆ Re-establish the Treasurer's Office website.
- ◆ Continue with enhancements to the Munis Tax System and in-house created programs, which include: Munis Online, tax sale, audit letters, credits etc., to better meet the needs of the customers and the Treasurer's Office.
- ◆ Continue to provide prompt, friendly and accurate customer service.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Real Estate Tax Bills	41,265	41,390	41,453	41,485
Personal/Corporate Tax Bills	2,164	2,327	2,385	2,445
Tax Bill Credits Issued				
Barn	561	561	563	566
Land Preservation	502	466	476	486
Commissioner	503	552	557	562
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
% of tax sale buyers registered in Munis Tax System	62%	62%	65%	68%
# of returned mail pieces for insufficient address	1,064	935	861	785
Increase the # of credit card and e-check transactions by 10% year				
# of transactions	247	323	275	300
\$\$ amount	\$283,659	480,062	360,000	400,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
County Treasurer				
Salaries	\$ 277,059	\$ 308,795	\$ 307,506	\$ 308,725
Operating	42,196	44,400	48,442	48,440
Contracted Services	19,738	21,562	21,560	21,562
Capital Outlay	487	1,500	-	-
Total	<u>\$ 339,480</u>	<u>\$ 376,257</u>	<u>\$ 377,508</u>	<u>\$ 378,727</u>
Total Expenditures as a percent of Total Operating Budget	0.17%	0.17%	0.16%	0.17%

County Treasurer	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
TOTAL		7.6	7.6	7.6	7.6

FINANCE & BUDGET

DEPARTMENT DESCRIPTION

Providing County management with information for making fiscal decisions through financial analysis, budget formulation, overseeing the investment of County finances, and maintaining a standard of excellence in financial reporting. Additionally, the Department is responsible for General Accounting, Budgeting, Purchasing, Health & Retirement Benefits, Payroll, Utility Billing, Risk Management, Capital Projects, Grants Coordination, and Accounts Payable.

DEPARTMENT OBJECTIVES

- ◆ Manage current financial plans and prepare financial models and forecasts to effectively manage the county's resources and financing associated with the county's current and long term program goals. Maintain and provide financial reporting as required under Generally Accepted Accounting Principles (GAAP), Governmental Accounting Standards Board (GASB) and as recommended by the Government Finance Officers Association (GFOA).
- ◆ Maintain an effective procurement system in accordance with county policies and procedures to acquire materials, services, and construction for the county.
- ◆ Review countywide internal control policies and practices.
- ◆ Produce and maintain payroll and accounts payable transactions in accordance with local, state, and federal requirements.
- ◆ Continue to manage an Other Post Employment Benefit (OPEB) trust plan for employees and retirees.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Purchase Orders Processed	7,046	7,291	7,500	7,755
Accounts Payable Checks	17,050	16,349	16,400	16,500
Average Number of Employees Per Pay	945	992	990	1,000
Fixed Assets Maintained	15,973	14,503	17,500	15,000
Fixed Asset Value	\$303 million	\$279 million	\$326 million	\$300 million
Employee Health Care Benefits Managed	785	791	800	805
Retiree Health Care Benefits Managed	150	167	210	175
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Maintain or improve General Obligation Bond rating which can result in a lower interest rate	Fitch AA+ Moody's Aa2 S&P AA	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AA+ Moody's Aa2 S&P AA+	Fitch AA+ Moody's Aa2 S&P AA+
Comprehensive Annual Financial Report in conformance with GAAP and meets GFOA financial reporting excellence benchmarks	Yes	Yes	Yes	Yes
To complete the phase-in of the required annual \$10 million OPEB contribution in the County's operating budget by FY 2014.	Budget - \$0 Reserves - \$12.9m	Actual - \$4.8m Reserves - \$12.9m	Budget - \$6m Reserves - \$7.7m	Budget - \$2m Reserves - \$5.7m

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Finance & Budget				
Salaries	\$ 1,280,642	\$ 1,383,225	\$ 1,378,001	\$ 1,355,100
Operating	104,315	131,750	132,250	127,560
Contracted Services	116,046	150,000	154,500	154,500
Capital Outlay	5,654	8,882	10,730	9,580
Total	<u>\$ 1,506,657</u>	<u>\$ 1,673,857</u>	<u>\$ 1,675,481</u>	<u>\$ 1,646,740</u>
Total Expenditures as a percent of Total Operating Budget	0.73%	0.76%	0.71%	0.75%
Accounting & Auditing				
Contracted Services	\$ 72,983	\$ 73,378	\$ 74,850	\$ 74,850
Total	<u>\$ 72,983</u>	<u>\$ 73,378</u>	<u>\$ 74,850</u>	<u>\$ 74,850</u>
Total Expenditures as a percent of Total Operating Budget	0.04%	0.03%	0.03%	0.03%

Finance & Budget	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	28	1.0	1.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Accounting Supervisor	26	0.0	0.0	0.0	0.0
Capital & Special Projects Coordinator	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	0.5	0.5	0.5	1.5
Accountant II	24	1.0	2.0	2.0	1.0
Purchasing Officer	24	0.0	0.0	0.0	0.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	0.0	1.0	1.0	1.0
Budget Analyst	23	1.0	0.0	0.0	0.0
Accountant I	23	1.0	0.0	0.0	0.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	0.0	0.0	0.0	1.0
Executive Administrative Aide	21	1.0	1.0	1.0	0.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	1.0	1.0	2.0
Purchasing Assistant	20	2.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Account Technician I	19	1.0	3.0	3.0	2.0
Account Clerk III	18	2.0	0.0	0.0	0.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		22.6	23.6	23.6	23.6

PERSONNEL

DEPARTMENT DESCRIPTION

The Personnel Department is responsible for administering and maintaining a comprehensive personnel system to enhance the efficient and effective use of the personnel resources of the County Government. It is a service-oriented organization responsive to current and prospective employees, management, and the general public. Utilizing a system based upon merit principles and equal employment opportunities, the Personnel Department administers programs for recruitment, examination, and selection; position classification; pay and leave; performance evaluation; tuition reimbursement; training; employee relations; and discipline and grievances.

DEPARTMENT OBJECTIVES

- ◆ Conduct annual reclassification cycle.
- ◆ Prepare federally mandated biennial EEO-4 report.
- ◆ Promote the County's training program.
- ◆ Provide an electronic employment application process that secures applicant information, populates an applicant tracking database and creates reports.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Positions Advertised	175	122	128	138*
Applications Processed	3,263	3,927	4,123	4,535*
Interviews Scheduled	709	682	716	788*
Hired	384	369	387	426*
Personnel Actions Processed	3,540	3,717	3,902	4,292*
Test Administered	246	399	200**	200**
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Conduct Annual Reclassification Cycle	Yes	Yes	Yes	Yes
Prepare federally mandated biennial EE04 Report	No	Yes	No	Yes
Update County's Equal Employment Opportunity Plan	No	Yes	No	Yes
Train employees on various topics	391	341	358	376
Provide an electronic employment application process that secures applicant information, populates an applicant tracking database and creates reports	N/A	N/A	Yes	Yes

*Increase due to anticipated hiring of indoor aquatic center and golf course staff.

**Change in procedure for administering clerical test.

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Personnel				
Salaries	\$ 452,393	\$ 534,638	\$ 529,284	\$ 531,850
Operating	51,413	67,975	70,925	65,475
Tuition Program	22,448	34,400	34,400	34,400
Contracted Services	41,123	50,990	53,065	59,065
Capital Outlay	-	2,949	3,000	1,500
Total	<u>\$ 567,377</u>	<u>\$ 690,952</u>	<u>\$ 690,674</u>	<u>\$ 692,290</u>
Total Expenditures as a percent of Total Operating Budget	0.28%	0.31%	0.29%	0.31%

Personnel	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst II	25	1.0	1.0	1.0	1.0
Personnel Analyst I	22	0.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
TOTAL DIRECT STAFF		6.6	7.6	7.6	7.6
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		1.0	1.0	1.0	1.0

PLANNING & ZONING

DEPARTMENT DESCRIPTION

To coordinate all planning activities within Calvert County Government, including: the Planning Commission, the Board of Appeals and other boards and commissions. To administer the Zoning Ordinance, Subdivision Regulations and Building Code. To provide advice to the County Commissioners concerning growth and development in Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Maintain, and where feasible, improve processes for all applications under review by the Department (subdivisions, site plans, Board of Appeals cases, Agricultural Preservation Districts, Historic Districts, commercial and residential building permits, architectural review cases, etc.)
- ◆ Increase citizen access to Planning and Zoning Data.
- ◆ Complete update of Solomons, Huntingtown, Lusby and St. Leonard Plans; begin update process for Prince Frederick Plan.
- ◆ Update Water and Sewerage Plan.
- ◆ Update Calvert County Transportation Plan.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Re-Projected FY2009	Projected FY2010
Subdivision Applications - 90-day prelim review	100%	100%	100%	100%
Site Plan Applications receive technical evaluation within one month	100%	100%	100%	100%
Non-Crit. Area residential & commercial bldg. pmts receive PZ review - 2 workdays	80%	90%	90%	90%
Board of Appeals Applications heard within 45 days of application deadline	89%	73%	75%	75%
Agricultural Preservation Applications reviewed within 45 days by Ag. Bd.	100%	100%	75%	90%
Historic District Applications heard within 45 days by HDC	100%	100%	100%	100%
Update of 7 Master Plans and Ordinances on target. *HMP presently on hold	N/A	100%	*75%	100%
Update of Transportation Plan on target *on hold for So. MD Plan	N/A	on hold	*75%	100%
Citizen access to public presentations via internet	N/A	50%	75%	100%
<i>Percentages based upon applications which provide all required information.</i>				
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Re-Projected FY2009	Projected FY2010
New Major and Minor Subdivision Applications	37	40	9	20
New Site Plan Applications	48	38	30	30
New Board of Appeals Cases heard	134	131	110	125
New Zoning Violations	503	409	450	500
New Agricultural Preservation Applications	12	11	22	15
Citizen access to public presentations via internet	N/A	16	12	24

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Planning & Zoning				
Salaries	\$ 1,644,423	\$ 1,029,240	\$ 1,031,052	\$ 1,048,249
Operating	77,685	81,116	76,650	81,538
Contracted Services	49,820	21,000	30,000	21,000
Capital Outlay	17,697	19,650	19,450	19,450
Total	<u>\$ 1,789,625</u>	<u>\$ 1,151,006</u>	<u>\$ 1,157,152</u>	<u>\$ 1,170,237</u>
Total Expenditures as a percent of Total Operating Budget	0.87%	0.52%	0.49%	0.53%

Planning & Zoning	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Planning & Zoning	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Planning Commission Administrator	27	1.0	0.0	0.0	0.0
Principal Planner	26	5.0	1.0	1.0	1.0
Board of Appeals Planner	25	1.0	0.0	0.0	0.0
Board of Appeals Planner	22	0.0	0.0	1.0	0.0
Zoning Planner	25	0.0	1.0	1.0	1.0
Planner II	24	3.0	2.0	2.0	5.0
Zoning Enforcement Chief	C	1.0	1.0	1.0	1.0
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
Planner I	22	5.0	3.0	3.0	0.0
Zoning Code Enforcer I	22	0.5	0.5	0.5	0.5
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Public Advocate	19	1.0	0.0	0.0	0.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	0.0	0.0	0.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	1.0	1.0	1.0
Office Assistant I	15	1.0	0.0	0.0	0.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		26.1	16.1	17.1	16.1

Positions related to the Planning Commission and Board of Appeals are now reflected under those respective sections.

INSPECTIONS & PERMITS

DEPARTMENT DESCRIPTION

To provide for the health, safety and welfare of all citizens of Calvert County by preventing and correcting hazards attributed to the built environment. We will accomplish this through the effective, efficient and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code and all other applicable local ordinances.

DEPARTMENT OBJECTIVES

- ◆ Continue to provide for the health, safety and welfare of all citizens of Calvert County through the effective, efficient and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code and all other applicable local ordinances.
- ◆ Continue to strive for customer satisfaction, by serving as a liaison between local government and the construction community, while ensuring that a service oriented and professional atmosphere is always present.
- ◆ Promote and maintain effective working relationships with our customers, which include property owners, developers, contractors, sub-contractors, engineers, architects and co-workers, through effective communication skills. Provide efficient and timely services related to processing permits, licenses and inspections.
- ◆ To ensure quality service, this office will continue to use and adapt to current technology, which includes updating, and enhancing the capabilities of the *Hansen* Land Management system and the implementation of the *Trim* document management system.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Building / Home Occupation / Signs / Occupancy/Use				
Permits Processed	2,098	1,812	1,542	1,500
Inspections Performed	6,586	6,327	6,381	6,300
Grading				
Permits Processed	717	672	753	750
Plumbing				
Permits Processed	1,074	943	800	800
Inspections Performed	4,977	4,845	4,866	4,900
Electrical				
Permits Processed	1,986	1,666	1,539	1,600
Inspections Performed	5,595	5,154	4,206	4,500
Project/Planning				
Permits Processed	48	82	80	80
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
% of Inspections performed within 24-48 hours of initial call-in	96%	97%	98%	98%

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Inspections & Permits				
Salaries	\$ 683,162	\$ 727,209	\$ 727,209	\$ 742,870
Operating	55,667	47,035	60,525	29,000
Vehicle Related	5,248	18,000	24,000	37,965
Contracted Services	10,615	12,500	12,500	12,500
Capital Outlay	21,085	17,325	13,586	13,586
Total	<u>\$ 775,777</u>	<u>\$ 822,069</u>	<u>\$ 837,820</u>	<u>\$ 835,921</u>
Total Expenditures as a percent of Total Operating Budget	0.38%	0.37%	0.36%	0.38%

Inspections & Permits	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	1.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	0.0	1.0	1.0	1.0
Permit Technician II	19	1.0	0.0	0.0	0.0
Permit Technician I	18	4.5	0.0	0.0	0.0
Permit Technician	18	0.0	4.5	4.5	4.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	14.2

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PUBLIC SAFETY

Responding efficiently to emergency fire, rescue, and medical needs within the County; assisting in the enforcement of State and County Laws.

Calvert County Detention Center



Calvert County Sheriff's Office



Dunkirk Volunteer Fire Department



Animal Control

PUBLIC SAFETY
SHERIFF'S OFFICE
CONTROL CENTER
DETENTION CENTER
EMERGENCY MANAGEMENT
ANIMAL CONTROL
FIRE-RESCUE-EMS DIVISION

PUBLIC SAFETY

DEPARTMENT DESCRIPTION

The Department of Public Safety is dedicated to the efficient management of daily calls requiring emergency responders; proactively mitigating man-made, technological and/or natural disasters; responding effectively to emergency – fire, rescue and emergency medical service needs within the County; assertively reducing the number of false alarm dispatches; serve as the representative for Homeland Security issues and our Hazardous Materials Response Team; and assist the Calvert County Sheriff’s Office, as well as the Maryland State Police in their efforts to protect and serve the citizens of Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Restructure and upgrade the Public Safety portion of the Calvert County Government Website
- ◆ Increase Public Safety Education and Awareness in our communities
- ◆ Develop a “Volunteer Appreciation Day” for our Fire, Rescue, EMS volunteers
- ◆ Completely remodel our backup Communications Center
- ◆ Update the evacuation plans for the primary Calvert County Government Buildings in Prince Frederick

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Registered alarm locations	15,806	15,972	16,194	16,379
Registered alarm companies	427	321	219	194
False Alarms	1,397	1,104	899	840
Unregistered alarm locations	5,028	4,862	4,431	4,323
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
HMRT Trained and Operational	60%	60%	100%	100%
Develop strategic plan for the utilization of Department of Homeland Security funding	25%	75%	100%	100%
Implement Public Safety Integrated Software	25%	75%	Pending Vendor	

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Public Safety				
Salaries	\$ 142,546	\$ 149,283	\$ 179,383	\$ 152,621
Operating	23,402	53,310	60,110	56,495
Contracted Services	2,624	1,500	1,000	1,000
Capital Outlay	179	27,000	5,085	-
Total	<u>\$ 168,751</u>	<u>\$ 231,093</u>	<u>\$ 245,578</u>	<u>\$ 210,116</u>
Total Expenditures as a percent of Total Operating Budget	0.08%	0.10%	0.10%	0.10%
Resident Trooper				
Contracted Services	\$ 154,773	\$ 146,944	\$ 146,944	\$ 168,682
Total	<u>\$ 154,773</u>	<u>\$ 146,944</u>	<u>\$ 146,944</u>	<u>\$ 168,682</u>
Total Expenditures as a percent of Total Operating Budget	0.08%	0.07%	0.06%	0.08%

Director of Public Safety	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	1.0	0.0
TOTAL		2.0	2.0	3.0	2.0

SHERIFF'S OFFICE

DEPARTMENT DESCRIPTION

As the primary law enforcement agency for Calvert County, the Calvert County Sheriff's Office will provide exceptional law enforcement services to the citizens of Calvert County and to prevent crime and the fear of crime through innovative law enforcement efforts. We will accomplish such tasks with the utmost professionalism, integrity compassion and respect in order to maintain the highest standards of public trust and confidence.

DEPARTMENT OBJECTIVES

- ◆ Continue to keep the Board of County Commissioners informed regarding crime statistics, deployment of personnel and needs pursuant to the adaptation of the 10-year strategic reorganization plan implemented in 2002 by Sheriff Mike Evans.
- ◆ Continue with specific strategies and programs designed to decrease the crime rate and envelop all communities with law enforcement coverage.
- ◆ Maintain our efforts towards law enforcement accreditation.
- ◆ Increase our efforts to reduce traffic accidents and fatalities by increasing our efforts through education and an increased use of the Special Traffic Enforcement Unit.
- ◆ Continue to encourage the Cops in Schools Program and participation.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2006	Actual CY2007	Projected CY2008	Projected CY2009
Calls for Service (excludes traffic, follow-up investigations, court, repo's.)	65,454	76,223	86,894	99,059
# of Domestic Violence incidents responded to	1,103	1,189	1,272	1,361
# of Business & Community patrol checks	23,414	30,419	34,069	38,157
# of Sex Offenders registered in Calvert County	99	108	113	118
# of school related incidents/investigations	351	403	439	478
Program/Service Outcomes: (based on objectives)				
	Actual CY2006	Actual CY2007	Projected CY2008	Projected CY2009
Reduce the number of alcohol related traffic fatalities	8	7	10	12
Increase the number of overall traffic enforcement (citations, warnings, etc.)	23,637	26,727	29,667	32,930
Increase the closure percentage of cases handled by the Calvert Investigative Unit	82%	53%	63%	65%
Reduce the number of armed robberies	7	11	11	10
Increase the overall number of criminal arrests made by the Calvert County Sheriff's	4,344	4,239	4,450	4,672

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Sheriff's Office				
Salaries	\$ 8,787,449	\$ 9,234,663	\$ 11,218,332	\$ 9,313,739
Operating	1,326,397	952,816	1,921,543	942,858
Vehicle Related	254,821	701,402	655,475	721,152
Contracted Services	71,701	86,174	67,790	100,790
Capital Outlay	512,715	612,823	1,015,304	283,281
Total	<u>\$ 10,953,083</u>	<u>\$ 11,587,878</u>	<u>\$ 14,878,444</u>	<u>\$ 11,361,820</u>
Total Expenditures as a percent of Total				
Operating Budget	5.34%	5.26%	6.33%	5.16%

Sheriff's Office	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Sheriff	E	1.0	1.0	1.0	1.0
Assistant Sheriff	A	1.0	1.0	1.0	1.0
Deputy Sheriff Lieutenant	SLS	4.0	4.0	4.0	4.0
Deputy Sheriff First Sergeant	SSF	5.0	6.0	6.0	6.0
Deputy Sheriff Sergeant	SSS	15.7	14.7	14.7	14.7
Internal Affairs Investigator - Serg.	SSS	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	SCS	11.0	11.0	11.0	11.0
Crime Scene Technician	809	2.0	2.0	3.0	2.0
Deputy Sheriff	SFS/SDS	66.0	71.0	84.0	71.0
Special Deputy	C	8.5	8.5	10.5	8.5
Evidence Property Manager	C	1.0	1.0	1.0	1.0
Civilian Quartermaster	24	0.0	0.0	0.6	0.0
Civilian Public Information Officer	22	0.0	0.0	1.0	0.0
Systems Analyst II	25	0.0	0.0	1.0	0.0
Executive Administrative Aide	21	1.0	1.0	1.0	1.0
Project Coordinator	21	1.0	1.0	1.0	1.0
Civil Process Specialist	20	0.6	0.6	0.6	0.6
Victims Services Coordinator	20	0.0	0.0	1.0	0.0
Computer Services Technician I	18	0.0	0.0	1.0	0.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	2.0	2.0	2.6
Office Assistant III	17	2.1	1.1	2.1	0.5
Office Assistant II	16	4.3	4.3	5.3	4.3
Office Assistant I	15	1.0	1.0	2.0	1.0
Civilian Duty Officer Supervisor	18	1.0	1.0	1.0	1.0
Civilian Duty Officer	13	5.0	5.0	7.0	5.0
Contract Cadets	C	0.0	0.0	2.3	0.0
TOTAL		134.2	139.2	164.8	139.2

CONTROL CENTER

DEPARTMENT DESCRIPTION

To provide Police, Fire and EMS services to the citizens of Calvert County and to anyone visiting our area. We work collaboratively with Fire, Police and Emergency Medical personnel in order to provide quality service to all. We achieve this through prompt, courteous, accurate and efficient handling of calls for service via phone or radio and by providing any answers or direction to the best of our ability. Our goal is to increase public awareness through community involvement and public education. We strive to be the best professional center we can be through dedication and teamwork. We take pride in our association, being amongst an elite group called Tele-Communicators. To help save lives, protect property and assist the public is what we're all about.

DEPARTMENT OBJECTIVES

- ◆ Implementation of the new Public Safety Software System.
- ◆ Continue voluntary and mandatory negotiations with Nextel regarding rebanding of our Public Safety Communications System.
- ◆ Continue obtaining money from the Emergency Number Systems Board (ENSB) for Projects as they arise.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2007	Projected CY2008	Projected CY2009	Projected CY2010
Total 9-1-1 Calls Received	46,023	45,132	47,389	49,758
Total Calls Dispatched	148,947	159,145	167,102	175,457
Increase Staffing Levels to full complement of staff	27 of 30	27 of 30	30 of 30	30 of 30
Program/Service Outcomes: (based on objectives)				
	Actual CY2007	Actual CY2008	Projected CY2009	Projected CY2010
Continue to submit projects to the Emergency Number Systems Board which meet guidelines for funding for reimbursement to Calvert County.	Yes	Yes	Yes	Yes
Meeting timelines for Implementation of the Public Safety Software	Yes	Yes	Completed	N/A
Continue to meet FCC Guidelines regarding rebanding of the Public Safety Communications System	Yes	Yes	Yes	Yes

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Control Center				
Salaries	\$ 1,594,348	\$ 1,660,651	\$ 1,633,226	\$ 1,640,597
Operating	129,856	155,736	155,736	155,790
Radio Maintenance	212,675	262,221	269,946	269,946
Contracted Services	276,794	280,699	286,182	286,322
Capital Outlay	48,205	140	140	-
Total	\$ 2,261,878	\$ 2,359,447	\$ 2,345,230	\$ 2,352,655
Total Expenditures as a percent of Total Operating Budget	1.10%	1.07%	1.00%	1.07%

Control Center	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Communications Chief	27	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	811	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	5.0
Communications Officer I	807	19.0	19.0	19.0	19.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		30.0	30.0	30.0	30.0

DETENTION CENTER

DEPARTMENT DESCRIPTION

The Calvert County Detention Center is dedicated to protecting the citizens and making the community we all share a safe place to live and work by: Creating a safe environment for the citizens of Calvert County by securing, in a humane environment, offenders legally entrusted to its custody and care, and to provide viable alternatives to incarceration. Contributing to offender rehabilitation by providing substance abuse counseling, anger management classes and a life-skills framework to assist them in functioning as productive members of society. Developing staff through training programs to ensure the maintenance of a safe, pleasant, clean and professional work environment. Conducting daily operations while demanding the highest level of professionalism and integrity from staff that are proud to represent the community and the organization.

DEPARTMENT OBJECTIVES

- ◆ Continue to meet all Federal, State and local standards related to the correctional profession to ensure the health and safety of the staff and inmate population while continuing to address the inmate overcrowding issue at the Detention Center.
- ◆ Complete the opening of new Work Release and Community Corrections Facility and continue the development of a 3 to 5 year capital improvement program for Detention Center improvements and the construction of a new and expanded facility.
- ◆ Work toward meeting the minimum safe security staffing levels developed in 2006 through a Strategic Management Planning process. This includes increasing the number of officers certified in emergency response to allow for sufficient response capability in emergency situations.
- ◆ Expansion of available education and programming for all inmates while exploring the expansion of facility classroom space.
- ◆ Complete the implementation of the “New World” public safety system.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY 2007	Actual FY 2008	Projected FY 2009	Projected FY 2010
Average Daily Population	238	222	269	301
Inmates Processed (intakes & releases)	6,470	6,623	6,908	7,078
Work Release	63	61	75	82
Inmate Transports	2,555	2,946	3,387	3,896
Program/Service Outcomes: (based on objectives)				
	Actual FY 2007	Actual FY 2008	Projected FY 2009	Projected FY 2010
Revenues	908,702	984,745	1,063,524	1,148,605
Volunteers	110	140	150	160
JSAP Program Participants	73	49	85	110
Work Details	51,375 hrs.	45,497 hrs.	53,841 hrs.	63,532 hrs.
Incidents	771	814	860	908

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Detention Center				
Salaries	\$ 4,284,219	\$ 4,705,624	\$ 5,320,251	\$ 4,831,320
Operating	282,255	279,842	366,021	294,149
Utilities	395,913	460,150	499,281	488,650
Inmate Care	163,546	264,072	143,244	139,072
Food	340,654	378,393	389,744	389,744
Contracted Services	318,959	440,447	589,471	589,471
Capital Outlay	109,628	105,295	180,100	135,300
Total	\$ 5,895,174	\$ 6,633,823	\$ 7,488,112	\$ 6,867,706
Total Expenditures as a percent of Total Operating Budget	2.87%	3.01%	3.18%	3.12%

Detention Center	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	1.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	5.0
Correctional Officer	CO1/CO2	46.0	49.0	66.0	49.0
Building Engineer	811	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	1.0
Nurse	23	1.0	1.0	1.0	1.0
Work Release Supervisor	23	0.0	3.0	3.0	3.0
Case Manager	22	0.0	1.0	1.5	1.0
Work Release Supervisor	22	3.0	0.0	0.0	0.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	0.0	1.0	1.0	1.0
Office Specialist I	18	2.0	1.0	1.0	1.0
Office Assistant II	16	2.0	2.0	3.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	0.0	1.0	1.0	1.0
Custodian II	802	1.0	0.0	0.0	0.0
Custodian I	801	0.6	0.6	0.6	0.6
TOTAL		77.6	81.6	100.1	81.6

EMERGENCY MANAGEMENT

DEPARTMENT DESCRIPTION

The mission of Emergency Management is to minimize the effects of disasters through planning, training, mitigation and response efforts by coordinating the response agencies and fostering public education and awareness of disaster preparedness.

DEPARTMENT OBJECTIVES

- ◆ Continue to develop and enhance the Safety Program to ensure a safe work environment for County workers.
- ◆ Enhance the ability to communicate during a disaster, both within the EOC and external to the EOC, utilizing WebEOC and the Public Safety Integrated Technology System.
- ◆ Continue to work with County divisions and the Courts System to facilitate the Courts Security Committee endeavor.
- ◆ Continue to work with County agencies to ensure preparedness for disasters.
- ◆ Continue to develop and enhance the ability to utilize volunteers in disasters.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Grants Awarded	7	7	3	3
Citizen Education Programs	174	220	250	300
COPE Surveys (Safety Program)	35	27	50	100
Defensive Driving Training (Safety Program)	136	120	250	250
CPR w/ AED Training (Safety Program)	63	32	35	70
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
NIMS training of identified personnel	80%	90%	90%	90%
Phase I of respiratory Protection Program completed for Water & Sewer	80%	0%	75%	80%
EOP revisions—Volunteer & Donations Management Annex	10%	85%	85%	100%
EOP revisions—Emergency Animal Sheltering Plan, Appendix 2 of Annex E	95%	95%	100%	N/A

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Emergency Management				
Salaries	\$ 159,148	\$ 167,175	\$ 209,385	\$ 167,994
Operating	37,264	37,405	35,310	33,565
Contracted Services	23,988	27,140	25,295	25,295
Capital Outlay	4,660	55,000	4,410	-
Total	<u>\$ 225,060</u>	<u>\$ 286,720</u>	<u>\$ 274,400</u>	<u>\$ 226,854</u>
Total Expenditures as a percent of Total Operating Budget	0.11%	0.13%	0.12%	0.10%

Emergency Management	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Safety Officer	22	0.0	0.0	1.0	0.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	1.0	1.0	1.0
Office Aide	13	1.0	0.0	0.0	0.0
TOTAL		3.0	3.0	4.0	3.0

ANIMAL CONTROL

DEPARTMENT DESCRIPTION

The mission of the Calvert County Animal Control Unit is to fairly and humanely enforce the Animal Control laws, regulations and ordinances as set forth by the State of Maryland and the Board of County Commissioners for Calvert County.

DEPARTMENT OBJECTIVES

- ◆ To add six Animal Control Officers (ACO) and one Office Assistant II (Dispatcher) positions.
- ◆ To host a multi-jurisdictional training class to surrounding Animal Control units and local county agencies to provide cross training.
- ◆ To have an Animal Matters Hearing Board in place to hear all complaints dealing with animals to take place of in front of a District Court Judge.
- ◆ To continue to provide a high level of service to the citizens of Calvert County.
- ◆ To further expand our ACO's participation in Community events such as Rabies Clinics, Pet Walks, Neighborhood Crime Watch Meetings in all neighborhoods, Calvert County Fair and to provide instruction and material to the schools within Calvert County about rabies, animal welfare and safety, domestic violence with animals and bite prevention.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2006	Actual CY2007	Projected CY2008	Projected CY2009
Reduce the number of Animal Bites.	365	381	350	325
Increase the sale of County Pet Licenses.	2,849	3,122	3,350	3,500
Increase the fees collected from County Pet Licenses and Citations.	\$29,521	\$30,883	\$31,500	\$33,000
Reduce the number of calls for service.	7,377	7,506	8,000	7,500
Reduce the number of animals running at large.	993	782	725	675
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Continue with the implementation of new County Ordinances.	80%	100%	100%	100%
Implement Animal Matters Hearing Board (pending approval of BOCC).	80%	80%	100%	100%
Continue to increase the number of community events.	20	25	30	35

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Animal Control				
Salaries	\$ 243,425	\$ 356,864	\$ 539,471	\$ 357,065
Operating	60,980	43,598	92,751	51,799
Vehicle Related	8,764	54,400	80,400	54,400
Contracted Services	209,948	210,419	4,033	229,258
Capital Outlay	97,700	44,200	195,166	46,270
Total	\$ 620,817	\$ 709,481	\$ 911,821	\$ 738,792
Total Expenditures as a percent of Total Operating Budget	0.30%	0.32%	0.39%	0.34%

Animal Control	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Animal Control Officer II	22	0.0	1.0	1.0	1.0
Animal Control Officer II	20	1.0	0.0	0.0	0.0
Animal Control Officer	18	4.0	5.0	8.0	5.0
Office Assistant II	16	1.0	1.0	2.0	1.0
TOTAL		6.0	7.0	11.0	7.0

FIRE-RESCUE-EMS DIVISION

DEPARTMENT DESCRIPTION

To protect and preserve our 100% volunteer fire-rescue-EMS system. To support our volunteer Fire-Rescue-EMS department's high quality fire protection, rescue and emergency medical services to the citizens of Calvert County; by providing this service in the most effective, professional and efficient manner possible, while upholding the county's policies, procedures and directives. To promote partnerships within the public safety community, providing the citizens a high level of service and protection. To promote recruitment and retention of volunteer personnel by providing education, training and benefit opportunities.

DEPARTMENT OBJECTIVES

- ◆ Continue working with the volunteer F/R/EMS service to assure timely, professional response to the emergency needs of the citizens of the County.
- ◆ Continue acting as liaison for the County to numerous County and State F/R/EMS Commissions, Councils and Committees.
- ◆ Work to assure all departments' EMS quality management activities are being performed as required.
- ◆ Work to assure all department personnel are receiving access to occupational health programs to include vaccinations, immunizations, blood borne pathogens post exposure, respiratory fit testing, etc.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Number of Volunteer Members (Average)	800	862	882	900
Number of responses	19,747	20,743	21,780	22,869
High School Vo-tech Recruit Program	20	21	20	20
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Daycare Reimbursement	\$32,974	\$26,930	\$28,000	\$28,000
Scholarships/Tuition	\$51,464	\$39,166	\$50,000	\$50,000
Alternative Training	\$10,658	\$10,651	\$15,000	\$15,000
Alpha-numeric/Mass Communication Program	\$43,081	\$33,749	\$43,116	\$43,116
Advertising and Promotions	\$8,030	\$12,411	\$9,300	\$9,300

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Fire/Rescue/EMS Division				
Salaries	\$ 197,789	\$ 215,742	\$ 220,942	\$ 221,997
Operating	156,479	209,966	243,200	223,858
Contracted Services	42,162	63,830	44,596	63,830
Capital Outlay	35,407	-	-	-
Total	<u>\$ 431,837</u>	<u>\$ 489,538</u>	<u>\$ 508,738</u>	<u>\$ 509,685</u>
Total Expenditures as a percent of Total Operating Budget	0.21%	0.22%	0.22%	0.23%
Volunteer Fire/Rescue/EMS Departments				
Operating	\$ 1,918,647	\$ 2,007,766	\$ 2,098,311	\$ 2,098,314
Insurance	374,953	419,924	445,120	445,120
Capital Outlay	169,041	163,292	159,500	125,000
Total	<u>\$ 2,462,641</u>	<u>\$ 2,590,982</u>	<u>\$ 2,702,931</u>	<u>\$ 2,668,434</u>
Total Expenditures as a percent of Total Operating Budget	1.20%	1.18%	1.15%	1.21%

Fire/Rescue/EMS	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	0.0	1.0	1.0	1.0
Fire/Rescue/EMS Coordinator	25	1.0	0.0	0.0	0.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
(Temp) Nurses	n/a	0.0	0.0	0.5	0.5
TOTAL		4.0	4.0	4.5	4.5

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Providing cultural and recreational opportunities in addition to providing efficient facility maintenance and management.

GENERAL SERVICES

Battle Creek Nature Center



J.C. Lore & Sons Oyster House



Mosquito Control Trucks



Cove Point Park Playground

GENERAL SERVICES
BUILDINGS AND GROUNDS
MOSQUITO CONTROL
PARKS & RECREATION
CALVERT MARINE MUSEUM
NATURAL RESOURCES
RAILWAY MUSEUM

GENERAL SERVICES

DEPARTMENT DESCRIPTION

Oversee the operations and maintenance of all County offices, libraries, senior centers, community centers, parks, recreation areas, museums, and natural resources. General Services provides oversight and direction to the following Divisions: Buildings and Grounds, Mosquito Control, the Calvert Marine Museum, Natural Resources, Parks and Recreation, the Chesapeake Beach Railway Museum, Johnson Grass program, and the State Office Building.

DEPARTMENT OBJECTIVES

- ◆ Continue providing oversight to the General Services' divisions to ensure that they accomplish their missions within a balanced budget.
- ◆ Continue to oversee and monitor the operations, maintenance, and improvements of all County facilities including office space, libraries, senior centers, community centers, parks, recreation areas, ball fields, museums, and natural resource sites.
- ◆ Plan, promote and administer the Capital Improvement Projects for the General Services Department.
- ◆ Provide outstanding service to all County citizens while maintaining a constant budget.
- ◆ Provide a safe, clean, comfortable, and environmentally friendly workplace for over 1,000 County employees.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Number of new Capital Improvement Projects	16	16	11	16
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Percent of Capital Improvement Projects initiated	100%	100%	85%	85%
Percentage of General Services' divisions operating within a balanced budget	100%	100%	100%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
General Services				
Salaries	\$ 142,107	\$ 169,219	\$ 169,219	\$ 321,492
Operating	2,908	4,000	4,000	4,000
Capital Outlay	-	-	-	-
Total	<u>\$ 145,015</u>	<u>\$ 173,219</u>	<u>\$ 173,219</u>	<u>\$ 325,492</u>
Total Expenditures as a percent of Total Operating Budget	0.07%	0.08%	0.07%	0.15%

Director of General Services	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Project Engineer II	27	0.0	0.0	0.0	1.0
Public Works Project Inspector	810	0.0	0.0	0.0	1.0
TOTAL		2.0	2.0	2.0	4.0

BUILDINGS & GROUNDS

DEPARTMENT DESCRIPTION

Responsible for the custodial care, buildings and grounds maintenance, repair and renovation of County-owned and leased facilities. The Division provides these services to all County Departments, County Libraries, Sheriff's Department, Court Systems, Community Centers, and Senior Centers with its staff and contractors.

DEPARTMENT OBJECTIVES

- ◆ Continue scheduled HVAC duct cleaning to improve indoor air quality.
- ◆ Continue scheduled replacement of HVAC units in County facilities.
- ◆ Continue scheduled roof replacements at County facilities.
- ◆ Reduce County Facilities' energy consumption by installing energy efficient lighting, energy efficient replacement windows and other cost saving measures.
- ◆ Continue necessary facilities repairs and maintenance.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Number of Work Orders completed	2,487	1,789	1,972	2,155
Total Square Footage of Facilities Maintained	557,994	626,862	631,862	641,762
Total Work Force to which facility maintenance is provided	725	747	766	776
Number of Fixed Asset transfers performed	217	354	480	606
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Percent of budgeted Planned Maintenance Projects Completed	100%	100%	100%	100%
Energy Conservation Measures installed in County Services Plaza (kilowatt hours)	1,019,250	986,850	1,036,193	1,088,002
Percent of budgeted Roof Replacement Projects completed	100%	100%	100%	100%
Percent of budgeted HVAC Replacement Projects completed	100%	100%	100%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Buildings & Grounds				
Salaries	\$ 1,196,069	\$ 1,246,432	\$ 1,253,045	\$ 1,282,339
Operating	1,083,691	863,709	905,057	880,157
Utilities	1,178,860	1,321,368	1,428,959	1,418,632
Maintenance and Repair Projects	379,726	668,926	687,056	668,859
Contracted Services	471,330	488,516	512,559	547,489
Capital Outlay	145,742	231,951	196,722	145,503
Total	<u>\$ 4,455,418</u>	<u>\$ 4,820,902</u>	<u>\$ 4,983,398</u>	<u>\$ 4,942,979</u>
Total Expenditures as a percent of Total Operating Budget	2.17%	2.19%	2.12%	2.24%
State Office Building				
Salaries	\$ 92,109	\$ 100,299	\$ 100,299	\$ 100,790
Fringe Benefits	31,048	35,532	35,532	38,208
Operating	69,620	36,782	141,137	35,584
Utilities	222,787	253,063	268,553	265,054
Maintenance and Repair Projects	84,645	130,571	-	102,826
Contracted Services	92,867	92,298	109,300	109,300
Total	<u>\$ 593,076</u>	<u>\$ 648,545</u>	<u>\$ 654,821</u>	<u>\$ 651,762</u>
Total Expenditures as a percent of Total Operating Budget	0.29%	0.29%	0.28%	0.30%

Buildings & Grounds	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Division Chief - Build. & Grounds	25	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	2.0	2.0	2.0	2.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	0.0	1.0
Office Assistant III	17	1.0	1.0	1.0	0.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	0.5	0.5	0.5	0.5
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	2.5	2.5	2.5	2.5
Custodian	11	12.0	12.0	12.0	12.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Riverwalk Attendant (Seasonal)	n/a	1.0	1.0	1.0	1.0
Grounds Maintenance Worker (Seasonal)	n/a	0.6	0.6	0.6	0.6
TOTAL		30.7	30.7	30.7	30.7
State Office Building					
HVAC Master Mechanic	22	1.0	1.0	1.0	1.0
Office Assistant II	16	0.5	0.5	0.5	0.5
Buildings & Grounds Worker I	13	0.5	0.5	0.5	0.5
TOTAL		2.0	2.0	2.0	2.0

MOSQUITO CONTROL

DEPARTMENT DESCRIPTION

Providing a county-wide integrated pest abatement of nuisance and vector (disease carrier) mosquitoes. The Mosquito Control Program is totally committed to an integrated approach that includes chemical, biological and physical control options to reduce the mosquito population throughout Calvert County.

DEPARTMENT OBJECTIVES

- ◆ Increase the number of inspections for adult mosquitoes and larvae throughout the County.
- ◆ Continue community mailings, surveys and presentations to educate homeowners on the habits and biology of the Asian tiger mosquito and West Nile Virus.
- ◆ Assist the public, clientele, and others in accessing and making use of services.
- ◆ Complete all scheduled community spray routes.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
# of acres treated: larvicide	411.1	433.5	450	460
# of acres treated: ground adulticide	83,091	105,325	106,000	107,000
Number of citizen inquiries received with increased community education	137	112	107	102
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Percentage of community spraying completed as scheduled	98.0	99.0	100.0	100.0
Number of community mailings, handouts, surveys and presentations	157	7668	8000	8500
Number of inspections for adult mosquitoes and larvae	1,154	1,054	1,064	1,074

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Mosquito Control				
Salaries	\$ 113,643	\$ 135,319	\$ 135,319	\$ 142,369
Operating	23,585	21,718	25,438	24,889
Chemicals	14,643	14,700	12,000	12,000
Contracted Services	18,853	27,055	27,055	27,055
Capital Outlay	15,205	25,850	17,910	17,910
Total	<u>\$ 185,929</u>	<u>\$ 224,642</u>	<u>\$ 217,722</u>	<u>\$ 224,223</u>
Total Expenditures as a percent of Total Operating Budget	0.09%	0.10%	0.09%	0.10%

Mosquito Control	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.2	0.2	0.2
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.6	1.6	1.6
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

PARKS & RECREATION

DEPARTMENT DESCRIPTION

Providing opportunities for healthful, enjoyable, lifetime leisure activities to our entire community through a comprehensive program of recreational activities in the community centers, the public schools and the County parks. The Division is also responsible for the management, maintenance and development of the County's active recreation parks.

DEPARTMENT OBJECTIVES

- ◆ Provide a wide variety of quality recreational programs to the citizens of Calvert County.
- ◆ Implement the Capital Budget as approved by the County Commissioners.
- ◆ Provide a high level of customer service to the public.
- ◆ Prepare for the Spring 2010 opening of the Indoor Aquatic Center.
- ◆ Assume operation of Chesapeake Hills Golf Course.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Provide quality recreation programs for the citizens of Calvert County	1,122	1,808	1,845	1,883
Increase the number of participants in recreation programs	36,935	34,339	34,686	35,036
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Continue to operate Breezy Point Park as a self-sustained operation	yes	yes	yes	yes
Continue to operate programs as a self-sustaining operation	yes	yes	yes	yes
Assume operation of Chesapeake Hills Golf Course	n/a	n/a	n/a	yes
Prepare for Indoor Pool Operation	n/a	n/a	n/a	yes
Implement Parks and Recreation Capital Projects as authorized by the BOCC	5	3	4	3

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Recreation				
Salaries	\$ 2,195,410	\$ 2,662,443	\$ 2,661,923	\$ 2,678,777
Operating	493,189	557,940	479,167	533,416
Utilities	154,767	190,780	199,680	174,300
Maintenance and Repair Projects	75,330	81,833	107,867	81,833
Contracted Services	74,458	74,320	74,570	74,320
Capital Outlay	30,837	10,711	35,085	32,500
Total	<u>\$ 3,023,991</u>	<u>\$ 3,578,027</u>	<u>\$ 3,558,292</u>	<u>\$ 3,575,146</u>
Total Expenditures as a percent of Total Operating Budget	1.47%	1.62%	1.51%	1.62%

Parks & Recreation	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.0	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	0.0	0.0	0.0	1.0
Administrative Aide	20	1.0	1.0	1.0	0.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	1.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.5	2.8	2.8	2.8
Facility Coordinator (Seasonal)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Seasonal)	n/a	8.8	8.8	8.8	8.8
Pool Manager (Seasonal)	n/a	0.3	0.3	0.3	0.3
Assistant Pool Manager (Seasonal)	n/a	0.3	0.3	0.3	0.3
Lifeguard I/II (Seasonal)	n/a	1.2	1.2	1.2	1.2
Pool Clerk (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		69.7	70.7	71.7	70.7

CALVERT MARINE MUSEUM

DEPARTMENT DESCRIPTION

To collect, preserve, research and interpret the cultural and natural history of Southern Maryland. We are dedicated to the presentation of our three themes: regional paleontology, estuarine life of the tidal Patuxent River and adjacent Chesapeake Bay, and maritime history of these waters.

DEPARTMENT OBJECTIVES

- ◆ Continue renovation of the Cove Point Lighthouse.
- ◆ Complete renovation of the Lore Oyster House.
- ◆ Continue Phase I Design of the Master Plan.
- ◆ Continue improvements of Maritime History Hall.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Total Museum Attendance	63,502	62,252	63,000	63,000
Number of participants in educational programs (on and off site)	7,832	13,770	14,000	14,000
Number of Museum members	3,400	3,006	3,100	3,100
Number of Volunteer hours	20,631	21,800	22,600	23,500
Value of Volunteer hours	\$393,227	\$415,508	\$430,756	\$447,910
Attendance at special events, including concerts	24,795	25,279	25,532	26,042
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Continue renovation of the Cove Point Lighthouse	N/A	N/A	25%	50%
Percent of members who renew	68%	56%	60%	60%
Complete renovation of the Lore Oyster House	N/A	N/A	75%	100%
Continue Phase I Design of the Master Plan	N/A	N/A	30%	60%
Complete improvements of Maritime History Hall	N/A	N/A	75%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Marine Museum				
Salaries	\$ 1,958,227	\$ 2,029,054	\$ 1,983,479	\$ 1,992,040
Operating	195,257	207,785	231,721	209,988
Utilities	163,541	182,889	199,894	201,040
Maintenance and Repair Projects	33,500	34,500	31,650	30,650
Contracted Services	59,398	56,715	59,179	58,438
Capital Outlay	14,000	20,000	11,000	4,000
Total	\$ 2,423,923	\$ 2,530,943	\$ 2,516,923	\$ 2,496,156
Total Expenditures as a percent of Total Operating Budget				
	1.18%	1.15%	1.07%	1.13%

Marine Museum	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
COUNTY EMPLOYEES:					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	0.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	26	1.0	0.0	0.0	0.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	0.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Physical Plant Supervisor	24	1.0	0.0	0.0	0.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Document Preparation Specialist I	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennison (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennison (Seasonal)	n/a	0.4	0.4	0.4	0.4
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
BOARD OF GOVERNORS EMPLOYEES:					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician II	20	0.0	0.0	0.0	1.0
Account Technician I	19	1.0	1.0	1.0	0.0
Education Assistant	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	18	0.0	1.0	1.0	1.0
Exhibits Graphic Technician	17	1.0	0.0	0.0	0.0
Admissions Clerk	11	1.6	1.6	1.6	1.6
Paleo Collections Manager	n/a	0.2	0.2	0.2	0.2
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	1.0
SOCIETY EMPLOYEES:					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2

NATURAL RESOURCES

DEPARTMENT DESCRIPTION

The Calvert County Natural Resources Division is responsible for the preservation, management and operation of natural resource areas for the purpose of providing compatible outdoor recreation and educational opportunities for the public.

DEPARTMENT OBJECTIVES

- ◆ Provide quality educational field experiences for all 1st, 3rd, & 5th grades classes in Calvert County schools and provide quality field experiences for as many non-county school classes as our staff resources permit.
- ◆ Provide marketing to maintain/increase visitation at all parks.
- ◆ Continue partnership with the Battle Creek Nature Education Society to supplement budget with grants and other non-county funds.
- ◆ Maintain grounds, buildings, trails and other facilities at park locations.
- ◆ Continue offering broad range of quality educational programs and other services for the general

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Number of Visitors Utilizing Park Facilities	38,590	48,139	39,500	42,000
Program Schedules Distributed Quarterly	39,540	39,600	39,900	40,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Number of School Programs Conducted	311	281	320	300
Public Programs Conducted	146	222	152	200
Friends Group Supplemental Funds & Grants for Programs	31,578	43,677	30,000	45,000

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Natural Resources				
Salaries	\$ 622,755	\$ 646,283	\$ 646,294	\$ 648,974
Operating	54,546	63,960	65,310	73,163
Utilities	35,272	40,500	42,700	43,700
Maintenance and Repair Projects	3,978	10,000	18,000	10,000
Contracted Services	7,324	23,350	10,500	10,700
Capital Outlay	-	-	-	-
Total	<u>\$ 723,875</u>	<u>\$ 784,093</u>	<u>\$ 782,804</u>	<u>\$ 786,537</u>
Total Expenditures as a percent of Total Operating Budget	0.35%	0.36%	0.33%	0.36%

Natural Resources	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Ranger	22	2.0	2.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Seasonal)	n/a	0.8	0.8	0.8	0.8
Park Aide I (Seasonal)	n/a	1.7	1.7	1.7	1.7
Park Ranger (Seasonal)	n/a	0.5	0.5	0.5	0.5
Naturalist (Seasonal)	n/a	0.2	0.2	0.2	0.2
TOTAL		13.2	13.2	13.2	13.2

RAILWAY MUSEUM

DEPARTMENT DESCRIPTION

The Chesapeake Beach Railway Museum is a public non-profit, educational, locally oriented museum. Our mission is to collect, preserve, interpret and exhibit objects and information relating to the cultural and technological history of northern Calvert County. Our interpretive emphasis is placed on the history of the Chesapeake Beach Railway, the towns and resorts of Chesapeake Beach and North Beach, as well as general topics of railroad and local history. We are also dedicated to the preservation of the historic structure of the Chesapeake Beach Railway station building.

DEPARTMENT OBJECTIVES

- ◆ Continue Family Fun Days, Adult Special Events; expand calendar of all special events and programs, especially for adult lecture series as well as programs for special groups, local schools, and day care centers.
- ◆ Continue project for the long-term preservation and protection of the railcar Dolores using funding from State grant and County budget; work with the Friends of the CBRM as they initiate a major fund-raising effort to furnish the interior of the railcar as an educational program space.
- ◆ Continue upgrades to the physical plant, especially improvements in storage and landscape.
- ◆ Continue program for cataloging collections including photographs and three-dimensional objects.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Visitors - includes on-site, special and outreach programs	8,196	11,207	17,409	18,000
Number of Special Programs	35	35	40	40
Participants in Programs	2,547	2,434	2,700	2,900
Number of States Represented by Visitors	37	41	42	42
Number of Countries Represented by Visitors	16	15	16	16
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Annual Theme Events - Number of Events*	10	12	14	16
Hospitality Tours*	1	5	7	9
Website Hits - Average Hits per day**	730	759	800	850
Website Hits - Average Visits per day**	262	103	150	165
Outreach Programs	10	11	12	14

*Stats were changed to reflect the number of events or tours, not the number of visitors.

**Corrected to reflect average visits per day.

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Railway Museum				
Salaries	\$ 87,632	\$ 94,312	\$ 94,312	\$ 97,315
Operating	9,686	11,845	14,924	11,893
Utilities	4,206	6,160	6,776	6,776
Contracted Services	22,983	25,287	26,046	25,287
Capital Outlay	5,841	-	2,585	-
Total	\$ 130,348	\$ 137,604	\$ 144,643	\$ 141,271
Total Expenditures as a percent of Total Operating Budget	0.06%	0.06%	0.06%	0.06%

Railway Museum	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	0.0	0.0	1.0
Office Assistant II	16	1.0	1.0	1.0	0.0
TOTAL		2.0	2.0	2.0	2.0

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Overseeing the County's economic development, marketing, business retention and tourism programs.

ECONOMIC DEVELOPMENT

Calvert Cliffs Nuclear Power Plant



Dominion Cove Point LNG



Patuxent Business Park

ECONOMIC DEVELOPMENT

DEPARTMENT DESCRIPTION

To enhance and diversify the economy of Calvert County by promoting quality economic development and tourism, by increasing the commercial tax base and providing new employment opportunities for residents. The Department of Economic Development administers the County's economic development, marketing, business retention, tourism and public information programs.

DEPARTMENT OBJECTIVES

- ◆ Continue to secure clients for Patuxent Business Park and continue to aggressively promote and recruit for additional capital investment.
- ◆ Implement the County's public information program.
- ◆ Increase in-County jobs and tourism visitors to the County.
- ◆ Execute the 4th Annual Business Appreciation Week.
- ◆ Continue to execute the third 5-year Economic Development Strategic Plan.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Visitors to the County	359,924	405,195	409,247	413,339
Business Newsletters Printed & Electronic	6	12	12	12
Visitors Guide Distributed	105,000	105,000	220,000	220,000
Calendar of Events Distributed	60,000	60,000	60,000	60,000
Tourism Inquiries - Advertising Response	17,157	22,840	23,068	23,299
Business Seminars	Yes	Yes	Yes	Yes
Business Site Visits	122	131	137	145
Annual Business Survey	Yes	Yes	Yes	Yes
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Capital Investment	\$50,246,925	\$45,722,655	\$48,008,788	\$50,409,227
New Business Growth - Maintain business growth rate	4,313	4,661	4,778	4,897
Commercial Real Property Tax Base - Maintain steady growth	\$602,179,029	\$687,109,300	\$721,464,765	\$757,538,003
Increase SBDC referrals to strengthen existing businesses and assist start-ups	61	65	72	79
Re-evaluate marketing mix to increase visitor counts	359,924	405,195	409,247	413,339
Tourism Inquiries	17,157	22,840	23,068	23,299

GENERAL FUND
ECONOMIC DEVELOPMENT

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
EDA/EDC/Tourism				
Salaries	\$ 619,706	\$ 768,643	\$ 748,025	\$ 751,711
Operating	96,238	109,690	113,190	111,690
Advertising	211,020	312,419	317,419	324,916
Chamber of Commerce	90,085	93,421	96,878	93,421
Small Business Development Center	15,000	20,400	21,420	20,400
Contracted Services	21,437	26,714	39,714	26,714
Capital Outlay	24,120	12,260	12,260	12,260
Total	<u>\$ 1,077,606</u>	<u>\$ 1,343,547</u>	<u>\$ 1,348,906</u>	<u>\$ 1,341,112</u>
Total Expenditures as a percent of Total				
Operating Budget	0.53%	0.61%	0.57%	0.61%

Economic Development	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	0.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Marketing Comm Specialist	25	1.0	0.0	0.0	0.0
Business Retention Specialist	25	0.0	1.0	1.0	1.0
Public Information Specialist	24	0.0	1.0	1.0	1.0
Business Retention Specialist	23	1.0	0.0	0.0	0.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Business Retention Program Assistant	18	0.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		10.1	12.1	12.1	12.1

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Managing capital construction projects and maintaining the public infrastructure and transportation system.

PUBLIC WORKS



Calvert County Highway Maintenance

ENGINEERING
PROJECT MANAGEMENT
HIGHWAY MAINTENANCE
FLEET MAINTENANCE

ENGINEERING

DEPARTMENT DESCRIPTION

To provide Calvert County citizens with cost-effective, safe, quality, and environmentally friendly facilities, infrastructure and services through creative planning, quality design, efficient construction, and proper management in a team oriented environment.

DEPARTMENT OBJECTIVES

- ◆ Process Road PWAs in a timely manner.
- ◆ Continue to provide professional review of subdivision and site plans.
- ◆ Continue to oversee all public facility construction and maintenance projects.
- ◆ Review road plans in a timely manner.
- ◆ Continue to design and construct County roadways.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Public Works/Maintenance Agreements submitted for review	33	29	32	35
# of Minor Subdivisions submitted for development review	54	55	65	60
# of Major Subdivisions submitted for development review	85	44	45	60
# of Commercial site plans submitted for review	55	47	40	50
# of Residential/Commercial Grading Permits submitted for review	661	692	650	680
# of Road Plans submitted for review	33	41	35	25
As-builts - Road Completion Certifications	33	23	20	20
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Road PWA's processed within 30 days	24	12	15	17
Review of major & minor subdivision plans within 45 days	139	99	110	110
Initial review of commercial site plans within 30 days	55	47	40	50
Additional review of revised commercial site plans	109	78	85	95
Initial review of road plans within 90 days	18	31	30	25
Additional review of revised road plans	50	47	45	40
Initial review of As-Built Plans within 14 days	33	13	20	20
Additional review of revised As-Built Plans	45	7	10	10
Supervise all public facilities construction and maintenance projects	8	9	14	21

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Engineering				
Salaries	\$ 1,143,997	\$ 1,212,130	\$ 1,143,523	\$ 998,184
Operating	79,305	90,106	90,916	89,921
Contracted Services	34,822	44,596	44,596	44,596
Capital Outlay	550	16,120	4,540	4,540
Total	<u>\$ 1,258,674</u>	<u>\$ 1,362,952</u>	<u>\$ 1,283,575</u>	<u>\$ 1,137,241</u>
Total Expenditures as a percent of Total Operating Budget	0.61%	0.62%	0.55%	0.52%

Director of Public Works	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	6.0	6.0	6.0	5.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Public Works Project Inspector	810	1.0	1.0	1.0	0.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agree. Coord.	20	1.0	1.0	1.0	1.0
Capital Projects Contract Coordinator	20	1.0	1.0	1.0	1.0
Intern	n/a	0.6	0.6	0.6	0.6
TOTAL		16.6	16.6	16.6	14.6

PROJECT MANAGEMENT

DEPARTMENT DESCRIPTION

The mission of Project Management includes the review and approval of all grading and utility permit applications for single family dwellings, commercial sites, mass grading plans, road construction, and County right-of-way utility cuts. Inspectors provide assurance to the citizens of Calvert County that construction and County contracted work related to this Division, meets the highest standards and complies with the County's DPW Road Ordinance, the Erosion and Sediment Control Ordinance, and the Storm Water Management Guidelines. Citizen inquiries and environmental concerns are given the highest priority and receive timely responses.

DEPARTMENT OBJECTIVES

- ◆ Provide excellent customer service to all citizens of Calvert County.
- ◆ To ensure the highest quality standards and specifications are met with contractors.
- ◆ To ensure specifications and design standards for new subdivision streets are met.
- ◆ To ensure that all grading and storm water inspections are in compliance with the Erosion and Sediment Control and Stormwater Management Ordinances.
- ◆ To ensure that the Rental service and other contracts to include paving, guardrail, tree trimming etc., are performed with quality, quantity and in a safe and cost efficient manner.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Approved Grading Permits	850	900	700	250
Utility Permits Issued	175	195	185	175
Grading Inspections	4,275	4,500	4,000	3,500
Utility Inspections	450	500	400	375
Inspector Response to Complaints	650	625	550	500
Inspections performed on final state roadway inspections outside of daily site visits.	18	35	30	28
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Manage and inspect resurfacing of County roadways.	13	15	14	12
Final state roadway inspections in addition to daily site visits to new subdivisions.	64	110	100	95
New subdivision roads receiving final approval and accepted into County's Road Inventory System	15	17	18	12

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Project Management & Inspections				
Salaries	\$ 491,212	\$ 456,232	\$ 438,851	\$ 440,962
Operating	30,607	17,050	14,750	17,064
Vehicle Related	8,343	23,875	27,700	24,725
Capital Outlay	-	-	20,000	20,000
Total	<u>\$ 530,162</u>	<u>\$ 497,157</u>	<u>\$ 501,301</u>	<u>\$ 502,751</u>
Total Expenditures as a percent of Total Operating Budget	0.26%	0.23%	0.21%	0.23%

Project Management & Inspections	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
Office Specialist (PW)	19	1.0	0.0	0.0	0.0
TOTAL		8.0	7.0	7.0	7.0

HIGHWAY MAINTENANCE

DEPARTMENT DESCRIPTION

Oversee the maintenance and care of the county's road network. This includes maintaining over 900 lane miles as follows: improving drainage, pot hole repair, maintaining roadside shoulders, roadside mowing, guardrail maintenance, roadway line striping, maintaining road signage, litter pickup, and cutting back roadside trees. It also includes responding to all emergency/weather related situations such as snow removal, fallen trees, roadway flooding.

DEPARTMENT OBJECTIVES

- ◆ Maintain all roads in a safe, useable condition.
- ◆ Improve the litter condition along our County roads.
- ◆ Improve driver site distance on curves and at intersections.
- ◆ Complete all repairs and maintenance in 30 days or less.
- ◆ Expand Preventative Maintenance for all County road signs.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
# of down trees removal (work orders)	582	590	650	650
# of tree trimming (roads)	431	450	475	475
# of roadside mowing (acres)	1600	1750	1600.00	2400
# of shoulder repair (work orders)	300	320	350	350
# of driveway repair (work orders)	38	50	50	55
# of roadside trash removal (acres)	1,240	1,400	1,500	1500
# of pothole repair (work orders)	213	225	250	250
# of guard rail/spraying (acres)	1,200	1,225	1,250	1300
# of line marking	1.5 mil ft.	1.92 mil ft.	1.8 mil ft	2.0 mil ft
# of dead animal removal (work orders)	208	210	220	225
# of signs installed	1,330	1,400	1,500	1500
# of snow removal lane miles	890	1,980	890	900
# of ditch line repair (work orders)	577	600	650	650
# of pipe installed (work orders)	21	30	50	100
Program/Service Outcomes: (based on objected)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
# of citizen requests completed	2500	3000	3000	3200
# of in-house maintenance projects	1200	1200	1200	1300
# of completed jobs	3700	4100	4200	4500
# of average work orders per month	308	342	342	375
# of pending work orders	50	40	40	40

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Highway Maintenance				
Salaries	\$ 1,505,324	\$ 1,770,853	\$ 1,709,878	\$ 1,717,906
Operating	45,883	52,625	296,587	47,633
Vehicle Related	296,244	302,473	326,289	314,153
Utilities	13,072	21,109	23,150	23,195
Road Maintenance and Repairs	442,336	697,710	258,210	697,710
Paving	4,222,499	4,349,175	5,099,175	3,049,175
Snow Removal Contractors	25,116	207,000	-	207,000
Rental Service Contract	263,588	265,000	250,000	265,000
Contracted Services	285,502	259,000	279,000	279,000
Capital Outlay	195,568	192,000	366,500	168,500
Total	\$ 7,295,132	\$ 8,116,945	\$ 8,608,789	\$ 6,769,272
Total Expenditures as a percent of Total Operating Budget	3.56%	3.69%	3.66%	3.07%
Highway Lighting				
Utilities	\$ 219,151	\$ 250,000	\$ 275,000	\$ 275,000
Total	\$ 219,151	\$ 250,000	\$ 275,000	\$ 275,000
Total Expenditures as a percent of Total Operating Budget	0.11%	0.11%	0.12%	0.12%

Highway Maintenance	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Maintenance Bureau Chief	815	1.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Highway Maint Crew Leader II	807	1.0	0.0	0.0	0.0
Sign Shop Supervisor	807	0.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Highway Supervisor	806	1.0	0.0	0.0	0.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	0.0	1.0	1.0	1.0
Highway Laborer/Operator	803	10.0	13.0	13.0	13.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.6	0.6	0.6
TOTAL		33.6	36.6	36.6	36.6

FLEET MAINTENANCE

DEPARTMENT DESCRIPTION

The Fleet Management Division is responsible for providing safe and reliable motorized equipment for use by County employees. This involves procurement of vehicles, parts and maintenance of equipment. All maintenance includes, but is not limited to: oil changes, tire mounting and rotation, heating and air conditioning repairs, brake replacement, electrical repairs, welding, hydraulic repairs, and repairing snow-removal equipment, waste management equipment, and specialized equipment for off-road projects conducted by Highway Maintenance. It also includes the management of the county's fuel management system.

DEPARTMENT OBJECTIVES

- ◆ Maintain an effective and safe preventive maintenance program.
- ◆ Maintain an adequate parts inventory for the established fleet.
- ◆ Provide fuel for all County vehicles and equipment.
- ◆ Reduce the number of repairs sent to outside vendors.
- ◆ To assist departments in obtaining appropriate vehicles for assigned duties.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Work Orders Completed	2,211	2,371	2,250	2,250
Man hours spen on Vehicle Maintenance	4,367	4,749	4,400	4,400
Labor dollars billed to various County Divisions	\$109,175	\$118,740	\$120,000	\$120,000
Total Part Transactions	28,411	30,938	31,000	31,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Vehicles in County Fleet	365	385	395	400
Safety Related Accidents	0	0	0	0
Jobs sent to Outside Vendors	152	138	145	150
Outside Repair Costs	\$68,673	\$79,172	\$90,000	\$100,000

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Fleet Maintenance				
Salaries	\$ 493,823	\$ 568,080	\$ 574,510	\$ 577,344
Operating	174,000	21,600	22,385	21,624
Vehicle Related	(95,756)	33,500	34,750	33,675
Utilities	21,823	28,836	31,082	30,562
Contracted Services	8,505	17,390	18,000	18,000
Capital Outlay	2,066	11,500	30,000	30,000
Total	<u>\$ 604,461</u>	<u>\$ 680,906</u>	<u>\$ 710,727</u>	<u>\$ 711,205</u>
Total Expenditures as a percent of Total Operating Budget	0.29%	0.31%	0.30%	0.32%

Fleet Maintenance	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Fleet Maintenance Service Coord.	19	0.0	0.0	0.0	0.0
Office Specialist (PW)	19	0.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
Office Assistant II	16	0.0	0.0	0.0	0.0
TOTAL		9.0	10.0	10.0	10.0

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Fostering a coordinated and collaborative delivery of human services to the citizens of Calvert County.

Public Transportation



Calvert Pines Senior Center



North Beach Senior Center



Community Resources Building

COMMUNITY RESOURCES
OFFICE ON AGING
TRANSPORTATION

COMMUNITY RESOURCES

COMMUNITY RESOURCES

DEPARTMENT DESCRIPTION

The mission of the Department of Community Resources is to foster a coordinated and collaborative delivery of human services to the citizens of Calvert County.

DEPARTMENT OBJECTIVES

- ◆ On behalf of the Board of County Commissioners and citizens, maintain effective partnerships with County's human services systems and agencies; respond to citizen issues through coordination with same.
- ◆ In conjunction with the Calvert Housing Opportunities Committee, develop strategies to promote public-private partnerships to increase the availability of affordable/workforce/senior/ income-restricted housing.
- ◆ Provide comprehensive services to senior citizens of Calvert County through the oversight of Office on Aging and three senior centers. Ensure that services reflect citizen input and high level of participant satisfaction.
- ◆ Oversee the operation of the County's Public Transportation system, ensuring responsive, efficient services to citizens and compliance with state and federal funding requirements.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Congregate and Home Delivered Meals served to eligible participants	42,564	46,727	49,227	51,727
Promote use of Public Transportation System (one-way passenger trips)	132,648	133,270	133,936	134,605
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Increase participation in senior center programs through Thursday evening activities and special events	n/a	n/a	300	500
Implement (as resources allow) recommended improvements to current public transportation route system.	n/a	n/a	n/a	n/a
Respond to citizen inquiries/issues through coordination with County's human services system.	20/mo	20/mo	20/mo	20/mo

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Community Resources				
Salaries	\$ 276,670	\$ 290,735	\$ 292,693	\$ 294,145
Operating	31,113	37,683	36,383	36,403
Contracted Services	1,170	2,000	2,500	2,500
Capital Outlay	3,068	-	-	-
Total	<u>\$ 312,021</u>	<u>\$ 330,418</u>	<u>\$ 331,576</u>	<u>\$ 333,048</u>
Total Expenditures as a percent of Total Operating Budget	0.15%	0.15%	0.14%	0.15%

Director of Community Resources	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
TOTAL		4.5	4.5	4.5	4.5

OFFICE ON AGING

DEPARTMENT DESCRIPTION

Providing programs and services to Calvert County senior citizens and their families, thereby enabling them to live with dignity and independence. Offering educational, nutritional, physical fitness and recreational activities at the three senior centers as well as providing volunteer opportunities.

DEPARTMENT OBJECTIVES

- ◆ Increase senior awareness of health care fraud through a two year Senior Medicare Patrol grant from the Maryland Department of Aging.
- ◆ Promote medication management through an evidence based program by offering three “Living Well” classes and to hold at least one training for leaders.
- ◆ Expand evening programs at Calvert Pines Senior Center to offer additional classes, dinners, and other activities on a monthly basis.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Number of Congregate and Home Delivered meals served to eligible participants	42,564	46,727	49,227	51,727
Senior participation in fitness activities at the senior centers	13,307	16,470	17,293	18,158
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Successfully recruit at least three new instructors to teach at the senior centers	3	3	3	3
Promote/ provide increased Sr. I&A and Sr. Health Ins. Counseling at NB and SP	18,422	18,913	19,343	20,310
Promote proper use of medications through distribution of Medication Management materials and programs	156	165	172	189
Continue to educate and assist the public with services available to seniors including the Medicare Part D Prescription Drug Program	1,027	1,119	1,220	1,330

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Office on Aging				
Salaries	\$ 1,123,425	\$ 1,189,697	\$ 1,171,596	\$ 1,176,961
Operating	64,324	74,598	81,943	77,631
Contracted Services	500	-	-	-
Capital Outlay	5,066	1,300	-	31,860
Total	\$ 1,193,315	\$ 1,265,595	\$ 1,253,539	\$ 1,286,452
Total Expenditures as a percent of Total Operating Budget				
	0.58%	0.57%	0.53%	0.58%

Office on Aging	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Prog Manager	25	1.0	1.0	1.0	1.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
TOTAL		24.6	24.6	24.6	24.6

TRANSPORTATION

DEPARTMENT DESCRIPTION

To provide a high quality transportation service to the citizens of Calvert County, which is safe, dependable and responsive to the needs of the community.

DEPARTMENT OBJECTIVES

- ◆ Provide information on and promote the use of County Public Transportation buses within Calvert County as well as commuter buses handling transportation out of the county.
- ◆ Maintain an acceptable compliance rate with Maryland Transit Administration performance measures.
- ◆ Increase Safety and Security training.
- ◆ Continue to work with Maryland Transit Administration on the expansion of the Fairgrounds Park and Ride lot.
- ◆ Continue to work with the Maryland Transit Administration on the location for the new Dunkirk Park and Ride Lot.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Total One Way Passenger Trips	132,728	133,270	135,000	145,100
Total Service Miles	486,807	488,363	490,000	534,250
Total Service Hours	25,945	25,896	27,000	29,040
Total Farebox Receipts	\$88,560	\$110,945	\$93,000	103,300
Program/Service Outcomes: (based on objectives)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Farebox Recovery Ratio-Minimum 7% per MTA Performance Standards	82% Achieved	82%	100%	100%
Cost Per Passenger Trip-Maximum \$13.00 per MTA Performance Standards	73% Achieved	73%	100%	82%
Cost Per Hour-Maximum \$40.00 per MTA Performance Standards	27% Achieved	9%	73%	55%
Passenger Trips Per Mile-Minimum .15 per MTA Performance Standards	82% Achieved	82%	90%	90%
Passenger Trips Per Hour-Minimum 2.5 per MTA Performance Standards	90% Achieved	90%	100%	90%

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Transportation				
Salaries	\$ 127,291	\$ 133,892	\$ 136,936	\$ 134,658
Operating	21,138	39,840	38,993	40,559
Transportation Subsidy	60,000	60,000	60,000	60,000
Contracted Services	45,180	43,260	44,557	43,260
Capital Outlay	16,625	-	-	-
Total	<u>\$ 270,234</u>	<u>\$ 276,992</u>	<u>\$ 280,486</u>	<u>\$ 278,477</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.13%	0.12%	0.13%

Transportation	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	0.8
Office Specialist I	18	1.0	1.0	1.0	1.0
TOTAL		2.8	2.8	2.8	2.8

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STATE AGENCIES & INDEPENDENT BOARDS



Annmarie Garden on St. John's Creek

BOARD OF EDUCATION

The Calvert County Board of Education provides a school environment and culture that creates enthusiasm for learning, where all students embrace the value of learning for its own sake. The system serves over 17,015 students in twelve elementary schools, six middle schools and four high schools. Calvert County Public Schools strive for partnerships with families, government, businesses, churches and community organizations to promote superior academic and extra-curricular activities. The goal is to always place children first.

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Board of Education				
Operating	\$ 95,358,284	\$ 100,656,137	\$ 103,615,515	\$ 103,615,515
Total	\$ 95,358,284	\$ 100,656,137	\$ 103,615,515	\$ 103,615,515
Total Expenditures as a percent of Total Operating Budget	46.49%	45.71%	44.05%	47.06%

BOARD OF EDUCATION FULL-TIME EQUIVALENT (FTE) (September Official Count)

	ACTUAL				PROJECTED
	2005	2006	2007	2008	2009
FTE Enrollment	16,894	17,015	16,960	16,660	16,569
% Increase	0.89%	0.72%	-0.32%	-1.77%	-0.55%

COLLEGE OF SOUTHERN MARYLAND

The College of Southern Maryland prepares its students and community to meet the challenges of individual, social and global changes. As a public two-year open-door institution, the college carries out its mission by promoting intellectual challenges, cultural exploration and social and environmental awareness; providing associate degree and certificate programs, job training opportunities, cultural enrichment, leadership development, community and economic development initiatives, customized workforce training, and wellness and fitness opportunities; and encouraging educational excellence, innovative approaches to instruction, problem solving, resource development, system design, and service delivery, collaboration with business, educational, community, and cultural organizations, and teamwork to foster constructive change.

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Community College				
Operating	\$ 2,586,245	\$ 2,715,557	\$ 2,878,490	\$ 2,878,490
Total	\$ 2,586,245	\$ 2,715,557	\$ 2,878,490	\$ 2,878,490
Total Expenditures as a percent of Total Operating Budget	1.26%	1.23%	1.22%	1.31%

COLLEGE OF SOUTHERN MARYLAND FULL-TIME EQUIVALENT (FTE)

	Actual	Projected	
	FY 2008	FY 2009	FY 2010
La Plata Campus	2,740	3,241	3,292
Leonardtwn Campus	963	1,144	1,182
Prince Frederick Campus	939	986	1,097
Waldorf Campus	260	308	324
Total	4,902	5,679	5,895

HEALTH DEPARTMENT

Providing basic public health services in the areas of community health, mental health and environmental health. Community health includes communicable disease, maternal and child health, reproductive health, health promotion and health choice. Mental health, provides evaluations, therapy, medication management, counseling on domestic violence/sexual assault and substance abuse. In environmental health, the department handles septic systems, food program, water sampling, animal rabies investigation and disaster responses.

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Health Department				
Operating	\$ 2,449,197	\$ 2,586,648	\$ 2,586,648	\$ 2,550,648
Total	\$ 2,449,197	\$ 2,586,648	\$ 2,586,648	\$ 2,550,648
Total Expenditures as a percent of Total Operating Budget	1.19%	1.17%	1.10%	1.16%

RESIDENTIAL SUBSTANCE ABUSE TREATMENT

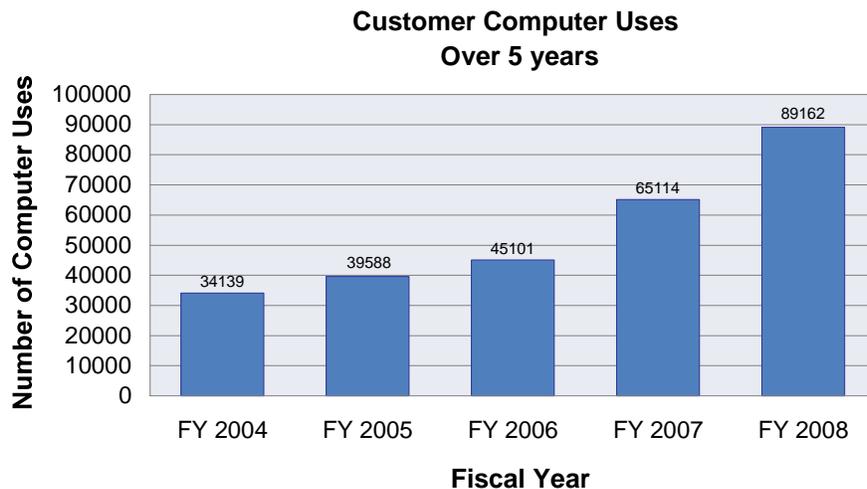
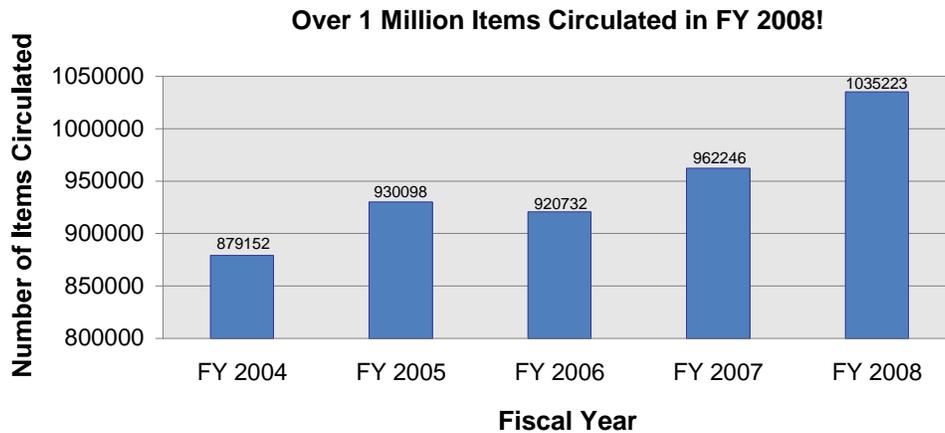
In coordination with Calvert Substance Abuse Services and the Calvert County Health Department, county funding provides professional assessment, treatment referrals and case management for Calvert County citizens in need of residential substance abuse services.

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Residential Substance Abuse Treatment				
Salaries	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Utilities	-	-	-	-
Food	-	-	-	-
Contracted Services	150,177	180,000	180,000	180,000
Total	\$ 150,177	\$ 180,000	\$ 180,000	\$ 180,000
Total Expenditures as a percent of Total Operating Budget	0.07%	0.08%	0.08%	0.08%

PUBLIC LIBRARY

The Calvert Library provides people of all ages with information resources they need for personal growth and development, promotes reading, provides timely, accurate responses to questions, provides guidance and training on locating information using a variety of technologies and serves as a community gathering place that reflects the community's culture.

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Public Library				
Operating	\$ 3,336,559	\$ 3,623,913	\$ 4,197,807	\$ 3,660,435
Total	\$ 3,336,559	\$ 3,623,913	\$ 4,197,807	\$ 3,660,435
Total Expenditures as a percent of Total Operating Budget	1.63%	1.65%	1.78%	1.66%



*Calvert Library
Prince Frederick, Maryland*



STATE AGENCIES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Health Agencies				
Salaries	\$ 32,625	\$ 32,500	\$ 32,500	\$ 32,500
Total	\$ 32,625	\$ 32,500	\$ 32,500	\$ 32,500
Total Expenditures as a percent of Total Operating Budget	0.02%	0.01%	0.01%	0.01%
Department of Social Services				
Operating	\$ 64,570	\$ 64,982	\$ 64,982	\$ 64,982
Total	\$ 64,570	\$ 64,982	\$ 64,982	\$ 64,982
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
Liquor Board				
Salaries	\$ 13,180	\$ 19,920	\$ 14,220	\$ 14,220
Operating	561	700	700	700
Contracted Services	3,000	5,000	5,000	5,000
Total	\$ 16,741	\$ 25,620	\$ 19,920	\$ 19,920
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Election Board				
Salaries	\$ 270,667	\$ 301,305	\$ 298,830	\$ 288,625
Operating	81,518	67,130	69,130	65,643
Contracted Services	162,196	116,241	115,971	188,969
Election Judges	-	38,050	38,050	-
Capital Outlay	-	-	2,100	-
Total	\$ 514,381	\$ 522,726	\$ 524,081	\$ 543,237
Total Expenditures as a percent of Total Operating Budget	0.25%	0.24%	0.22%	0.25%
Co-op Extension Service				
Operating	\$ 93,610	\$ 90,230	\$ 89,361	\$ 84,580
Contracted Services	-	-	3,576	5,650
Total	\$ 93,610	\$ 90,230	\$ 92,937	\$ 90,230
Total Expenditures as a percent of Total Operating Budget	0.05%	0.04%	0.04%	0.04%
Soil Conservation District				
Salaries	\$ 238,601	\$ 245,027	\$ 287,232	\$ 288,670
Operating	3,658	3,835	3,835	3,835
Total	\$ 242,259	\$ 248,862	\$ 291,067	\$ 292,505
Total Expenditures as a percent of Total Operating Budget	0.12%	0.11%	0.12%	0.13%

INDEPENDENT BOARDS

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Board of Appeals				
Salaries	\$ 36,613	\$ 121,176	\$ 163,386	\$ 121,794
Operating	13,141	15,200	17,200	15,624
Contracted Services	25,288	20,000	24,000	24,000
Honorarium	25,400	32,000	32,000	32,000
Capital Outlay	-	-	-	-
Total	<u>\$ 100,442</u>	<u>\$ 188,376</u>	<u>\$ 236,586</u>	<u>\$ 193,418</u>
Total Expenditures as a percent of Total Operating Budget	0.05%	0.09%	0.10%	0.09%
Housing Authority				
Salaries	\$ 801,280	\$ 872,580	\$ 872,580	\$ 853,543
Total	<u>\$ 801,280</u>	<u>\$ 872,580</u>	<u>\$ 872,580</u>	<u>\$ 853,543</u>
Total Expenditures as a percent of Total Operating Budget	0.39%	0.40%	0.37%	0.39%
Forestry Service				
Operating	\$ 23,245	\$ 23,245	\$ 23,245	\$ 23,245
Total	<u>\$ 23,245</u>	<u>\$ 23,245</u>	<u>\$ 23,245</u>	<u>\$ 23,245</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%

COMMITTEES & COMMISSIONS

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Ethics Commission				
Operating	\$ 5	\$ 500	\$ 10,000	\$ 500
Total	\$ 5	\$ 500	\$ 10,000	\$ 500
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Environmental Commission				
Salaries	\$ 2,332	\$ 2,482	\$ 2,206	\$ 2,217
Operating	-	1,300	1,300	1,300
Contracted Services	-	550	550	550
Total	\$ 2,332	\$ 4,332	\$ 4,056	\$ 4,067
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Historic District Commission				
Salaries	\$ 3,580	\$ 4,576	\$ 7,037	\$ 4,599
Operating	3,921	4,900	2,150	4,900
Contracted Services	6,500	6,645	6,566	6,645
Total	\$ 14,001	\$ 16,121	\$ 15,753	\$ 16,144
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Planning Commission				
Salaries	\$ 38,075	\$ 655,072	\$ 655,072	\$ 661,169
Operating	49,392	20,165	20,240	21,170
Contracted Services	20,660	65,000	67,500	68,500
Honorarium	-	81,000	82,800	79,075
Capital Outlay	-	-	-	-
Total	\$ 108,127	\$ 821,237	\$ 825,612	\$ 829,914
Total Expenditures as a percent of Total Operating Budget	0.05%	0.37%	0.35%	0.38%
Commission for Women				
Operating	\$ 4,210	\$ 4,341	\$ 4,341	\$ 4,341
Total	\$ 4,210	\$ 4,341	\$ 4,341	\$ 4,341
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

NON-COUNTY AGENCIES

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Non-County Agencies				
African American Family Day	\$ 2,100	\$ 2,100	\$ 2,650	\$ 2,100
Agriculture Committee	1,722	2,500	2,500	2,500
Angels Watch Regional Shelter	12,428	12,428	13,700	12,428
Annmarie Garden	235,000	305,000	450,000	305,000
ARC of Southern Maryland	332,222	332,222	332,222	332,222
Calvert County Cultural Arts Council	10,670	10,670	10,670	10,670
Calvert County Literacy Council	16,735	16,735	18,409	16,735
Calvert Hospice	16,393	16,393	16,393	16,393
Children's Day - Jefferson Patterson Park	3,438	3,492	3,492	3,492
Christmas in April	11,640	11,640	11,640	11,640
ECHO House	30,000	30,000	55,000	30,000
Employees' Recognition Committee	9,348	8,907	8,907	8,907
Employees' Represent. Committee	60	400	400	400
Fair Board	36,000	36,000	36,000	36,000
Farmer's Market Association	2,934	3,000	3,000	3,000
Heritage Committee	3,110	3,110	3,110	3,110
Historical Society	23,848	23,848	34,848	23,848
Jefferson Patterson Park	60,000	60,000	60,000	60,000
Patuxent River Appreciation Day	13,417	16,000	16,000	16,000
Southern MD Center for Family Advocacy	39,781	39,781	101,405	39,781
Southern MD Child Care Resource	9,942	9,942	9,942	9,942
Southern MD Higher Education Center	35,000	35,000	35,000	35,000
Southern MD Resource Cons/Devel.	5,335	8,650	8,900	8,650
Solomons Annual Events	10,670	10,670	10,670	10,670
St. Mary's College	6,000	6,000	6,000	6,000
Town Center Garden Club	400	400	400	400
Tri County Alternatives for Youth	21,873	21,873	24,060	21,873
Tri County Community Action	73,790	73,790	80,000	-
Tri County Council	94,200	94,200	94,200	94,200
Tri County Youth Services Bureau	26,359	26,359	33,359	26,359
Washington Ear	600	600	600	600
Total	\$ 1,145,015	\$ 1,221,710	\$ 1,483,477	\$ 1,147,920
Total Expenditures as a percent of Total Operating Budget	0.56%	0.55%	0.63%	0.52%

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MISCELLANEOUS



Sailboat in Solomons, Maryland

PENSION CONTRIBUTIONS

INSURANCE

OTHER FINANCING USES

CONTINGENCY

DEBT SERVICE

PENSIONS AND INSURANCE

The County contributes to four pension plans: the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees' Retirement Plan (this plan is closed to new employees), the Calvert County Employees Retirement Savings Plan (a 401A plan to which the County contributes 5% of eligible employees salary) and the Volunteer Fire Departments' and Rescue Squads' Retirement Plan. In addition to pension benefits, the County contributes to employees' health insurance benefits as well as the required employer related benefits, such as worker's compensation, unemployment insurance and social security. Employee benefits are administered by the Department of Finance and Budget.

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Pension Contributions				
Total	\$ 6,709,401	\$ 7,818,838	\$ 9,418,100	\$ 9,427,773
Total Expenditures as a percent of Total Operating Budget	3.27%	3.55%	4.00%	4.28%
Worker's Compensation				
Total	\$ 1,196,138	\$ 1,700,000	\$ 1,657,382	\$ 1,658,504
Total Expenditures as a percent of Total Operating Budget	0.58%	0.77%	0.70%	0.75%
Health Insurance				
Total	\$ 4,950,236	\$ 6,642,000	\$ 7,237,803	\$ 6,821,061
Total Expenditures as a percent of Total Operating Budget	2.41%	3.02%	3.08%	3.10%
Other Post Employee Benefits (OPEB)				
Total	\$ 4,761,695	\$ 6,000,000	\$ 6,000,000	\$ 2,000,000
Total Expenditures as a percent of Total Operating Budget	2.32%	2.72%	2.55%	0.91%
General Insurance				
Total	\$ 662,440	\$ 754,000	\$ 788,813	\$ 819,854
Total Expenditures as a percent of Total Operating Budget	0.32%	0.34%	0.34%	0.37%

OTHER FINANCING USES

This section details the general funds committed to expenditures reflected in other funds. For example, the transfer to capital projects fund of \$2.5 million is the amount of general fund monies allocated to “pay-go” capital improvement costs included in that fund. Please see the Capital Improvements Fund.

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Transfers				
To Capital Projects Fund	\$ 4,807,133	\$ 2,576,357	\$ 3,411,486	\$ 470,748
To Land Preservation Fund	513,000	607,000	607,000	607,000
To Solid Waste & Recycling Fund	50,000	30,000	30,000	30,000
To Water & Sewer Fund	15,000	-	-	-
To Grants Fund	1,680,100	1,859,449	2,044,723	2,044,723
To Parks & Recreation Self Sustaining	41,000	171,000	204,857	207,408
To Golf Course	-	-	200,000	200,000
To Economic Development Incentive Fund	-	50,000	50,000	-
Total	\$ 7,106,233	\$ 5,293,806	\$ 6,548,066	\$ 3,559,879
Total Expenditures as a percent of Total Operating Budget	3.46%	2.40%	2.78%	1.62%

CONTINGENCY

This section shows the funding allotted to the Commissioners’ contingency accounts: \$400,000 for general contingencies, \$100,000 for fuel contingency, and \$100,000 for the Fire and Rescue contingency. These funds are used at the discretion of the Board of County Commissioners for unforeseen circumstances that may arise during the year.

Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Contingency				
Contingency Reserve	\$ -	\$ 600,000	\$ 600,000	\$ 600,000
Total	\$ -	\$ 600,000	\$ 600,000	\$ 600,000
Total Expenditures as a percent of Total Operating Budget	0.00%	0.27%	0.26%	0.27%

DEBT SERVICE

This section reflects the annual debt service, principal and interest payments required on the County’s long-term debt.

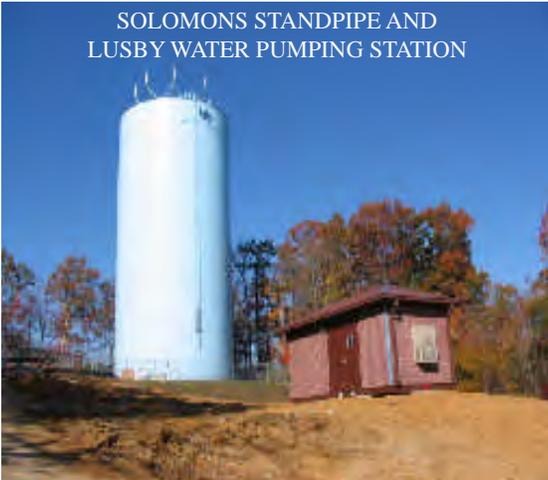
Expenditures	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Debt Service				
Principal	\$ 9,967,111	\$ 11,513,921	\$ 11,921,353	\$ 11,921,353
Interest	4,326,306	4,813,277	5,268,808	5,268,808
Total	\$ 14,293,417	\$ 16,327,198	\$ 17,190,161	\$ 17,190,161
Total Expenditures as a percent of Total Operating Budget	6.97%	7.41%	7.31%	7.81%

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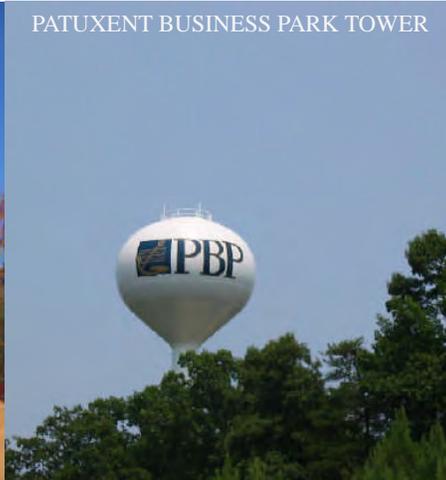
Operating and maintaining Calvert County's public Water and Sewer systems

WATER & SEWER

SOLOMONS STANDPIPE AND
LUSBY WATER PUMPING STATION



PATUXENT BUSINESS PARK TOWER



SUMMIT/HIGHLANDS WATER TOWER DARES BEACH ROAD SEWER LINE REPLACEMENT



WATER & SEWER

DEPARTMENT DESCRIPTION

Providing all customers with the highest quality water (healthy, safe and clean) and service (reliable, responsive, timely and efficient), 24 hours a day, at the most cost effective and reasonable price. The Division of Water and Sewer currently serves approximately 4,900 County customers. The Division is responsible for the operation and maintenance of 21 water supply systems, 11 sewer systems and 9 wastewater treatment plants. Environmental monitoring and regulatory compliance are critical components of the operations.

DEPARTMENT OBJECTIVES

- ◆ Continue work on metering program for all systems, including installation of new meters for un-metered systems and replacement of broken meters.
- ◆ Manage all operations and programs to maintain compliance with all federal and state requirement.
- ◆ Increase water and sewer revenues to bring them in line with the related costs, following the adopted seven year plan.
- ◆ Review other fee structures as needed to cover costs in those areas.
- ◆ Work toward increased customer satisfaction by providing alternative payment methods such as credit card and electronic payments.
- ◆ Continue to improve and maintain facilities in accordance with the capital budget.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2007	Actual FY2008	Projected FY2009	Projected FY2010
Total water flow (1,000 gallon increments)	464,143	487,350	511,718	537,304
Total sewer flow (1,000 gallon increments)	626,828	658,169	691,078	725,632
Total number of customers with water-only service	1,768	1,768	1,773	1,778
Total number of customers with sewer-only service	417	433	433	433
Total number of customers with both water and sewer service	2,603	2,669	2,719	2,769
Total number of bulk water and septage service	50	53	53	53
Program/Service Outcomes: (based on objectives)				
	Actual Calendar 2007	Actual Calendar 2008	Actual Calendar 2009	Projected Calendar 2010
Number of water systems on new base plus variable rates	5	7	11	11
Number of sewer systems on new base plus variable rates	2	4	5	5

WATER & SEWER FUND

Total Water and Sewer Fund				
	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Revenue				
Charges for Services	\$ 4,048,509	\$ 4,094,314	\$ 5,142,945	\$ 5,186,364
Other Revenue	1,699,560	1,389,781	1,402,992	1,412,042
Capital Connections - Current	1,023,459	431,300	431,300	504,000
Use of Capital Connection - Fund Balance	-	618,000	-	-
Use of Operating Fund Balance*	-	1,097,117	493,757	553,147
Total Revenue	\$ 6,771,528	\$ 7,630,512	\$ 7,470,994	\$ 7,655,553
Expenditures				
Salaries	\$ 1,575,157	\$ 1,749,526	\$ 1,690,776	\$ 1,697,999
Operating	2,759,019	2,908,991	3,133,919	3,222,668
Capital Outlay	34,798	346,861	428,774	428,774
Debt Service	-	1,590,902	1,292,096	1,292,096
Intrasystem Allocation	709,189	878,240	757,129	846,324
Depreciation	1,694,850	-	-	-
Reserve for Capital Expense	-	155,992	168,300	167,692
Total Expenditures	\$ 6,773,013	\$ 7,630,512	\$ 7,470,994	\$ 7,655,553
*Source of funding will be an operating loan from the general fund Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Water & Sewer Fund					
		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	2010 Commissioners Budget
STAFFING					
	Level				
Utilities Bureau Chief	30	0.7	0.7	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Area Supervisor	24	3.0	3.0	3.0	3.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	3.0	4.0	4.0	4.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Data Manager	22	0.0	1.0	1.0	1.0
Master Electrician	22	0.0	0.0	1.0	1.0
Maintenance Crew Leader	21	1.0	1.0	0.0	0.0
Plant Supervisor I	21	3.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	9.0	8.0	8.0	8.0
Maintenance Technician	19	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	5.0	6.0	5.0	5.0
TOTAL		33.0	34.0	33.0	33.0



TOBACCO ROAD SEWAGE TREATMENT PLANT
PRINCE FREDERICK

Water Systems				
	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Revenue				
Charges for Services	\$ 1,357,164	\$ 1,517,163	\$ 1,760,514	\$ 1,760,514
Other Revenue	616,249	182,784	171,584	171,584
Capital Connections - Current	447,455	168,300	168,300	180,000
Use of Capital Connection - Fund Balance	-	-	-	-
Use of Operating Fund Balance	-	239,913	155,277	174,770
Total Revenue	\$ 2,420,868	\$ 2,108,160	\$ 2,255,675	\$ 2,286,868
Expenditures				
Salaries	\$ 449,116	\$ 482,434	452,874	454,784
Operating	653,125	823,142	875,104	875,836
Capital Outlay	22,050	148,311	300,260	300,260
Debt Service	-	52,413	52,413	52,413
Intrasystem Allocation	364,554	445,868	406,724	435,883
Depreciation	620,212	-	-	-
Reserve for Capital Expense	-	155,992	168,300	167,692
Total Expenditures	\$ 2,109,057	\$ 2,108,160	\$ 2,255,675	\$ 2,286,868
Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Sewer Systems				
	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Revenue				
Charges for Services	\$ 2,167,746	\$ 1,899,393	\$ 2,776,457	\$ 2,776,457
Other Revenue	368,358	323,757	393,916	394,133
Capital Connections - Current	576,004	263,000	263,000	324,000
Use of Capital Connection - Fund Balance	-	618,000	-	-
Use of Operating Fund Balance	-	857,204	338,480	378,377
Total Revenue	\$ 3,112,108	\$ 3,961,354	\$ 3,771,853	\$ 3,872,967
Expenditures				
Salaries	\$ 477,125	\$ 525,269	\$ 540,020	\$ 542,327
Operating	1,657,606	1,495,884	1,657,829	1,738,705
Capital Outlay	6,534	118,550	84,229	84,229
Debt Service	-	1,538,489	1,239,683	1,239,683
Intrasystem Allocation	224,349	283,162	250,092	268,023
Depreciation	1,059,790	-	-	-
Reserve for Capital Expense	-	-	-	-
Total Expenditures	\$ 3,425,404	\$ 3,961,354	\$ 3,771,853	\$ 3,872,967
Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				



Contracted Systems				
<i>Chesapeake Beach WWTP, Huntingtown HS WWTP, Northern HS WWTP, Tapestry North Water & Sewer, Parks and Recreation Water Operations</i>				
	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Revenue				
Charges for Services	\$ 523,599	\$ 677,758	\$ 605,974	\$ 649,393
Other Revenue	-	-	-	-
Capital Connections - Current	-	-	-	-
Use of Capital Connection - Fund Balance	-	-	-	-
Use of Operating Fund Balance	-	-	-	-
Total Revenue	\$ 523,599	\$ 677,758	\$ 605,974	\$ 649,393
Expenditures				
Salaries	\$ 198,350	\$ 237,633	\$ 213,893	\$ 214,845
Operating	204,963	290,915	288,368	288,730
Capital Outlay	-	-	3,400	3,400
Debt Service	-	-	-	-
Intrasystem Allocation	120,286	149,210	100,313	142,418
Depreciation	-	-	-	-
Reserve for Capital Expense	-	-	-	-
Total Expenditures	\$ 523,599	\$ 677,758	\$ 605,974	\$ 649,393

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Administration, Lab & System Maintenance				
	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Revenue				
Charges for Services	\$ -	\$ -	\$ -	\$ -
Other Revenue	714,953	883,240	837,492	846,325
Capital Connections - Current	-	-	-	-
Use of Capital Connection - Fund Balance	-	-	-	-
Use of Operating Fund Balance	-	-	-	-
Total Revenue	\$ 714,953	\$ 883,240	\$ 837,492	\$ 846,325
Expenditures				
Salaries	\$ 450,566	\$ 504,190	\$ 483,989	\$ 486,043
Operating	243,325	299,050	312,618	319,397
Capital Outlay	6,214	80,000	40,885	40,885
Debt Service	-	-	-	-
Intrasystem Allocation	-	-	-	-
Depreciation	14,848	-	-	-
Reserve for Capital Expense	-	-	-	-
Total Expenditures	\$ 714,953	\$ 883,240	\$ 837,492	\$ 846,325

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.



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Managing Calvert County's Solid Waste activities

COMMINGLED RECYCLING BOXES

SOLID WASTE



OIL RECYCLING



LANDFILL ADMINISTRATION BUILDING



TRANSFER STATION AT APPEAL



COMMINGLED RECYCLING BOXES



ELECTRONICS RECYCLING



CHANGING OUT THE GREEN BOX

SOLID WASTE

DEPARTMENT DESCRIPTION

Providing all customers with efficient, reliable, and safe management of Calvert County's solid waste activities. Management activities include the operation of six resident convenience centers, recycling activities, a bulk pick-up program, and environmental monitoring. Additionally, the Division oversees the County's waste transfer to an out-of-state facility and maintains an active landfill at the County's Appeal site. The Division is also responsible for ensuring compliance with federal and state disposal and environmental laws and regulations.

DEPARTMENT OBJECTIVES

- ◆ Continue work on the relocation/construction of convenience centers.
- ◆ Continue the program to assess and improve the physical condition and safety of the Appeal Landfill facilities and the customer convenience centers.
- ◆ Continue to seek new and more profitable methods of handling recycling by local businesses and county residents.
- ◆ Study ways to increase the recycling rate for Calvert County.

PERFORMANCE MEASURES

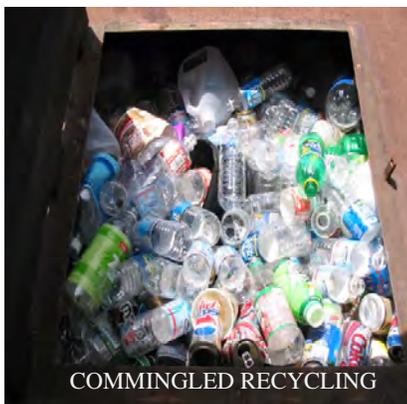
Program/Service Outputs: (services, units produced)										
Please note: The information below includes collections from commercial entities and residents accepted at our customer convenience centers only, and such, does not represent the county as a whole.										
Total Trash handled/transferred through the county's convenience centers:					Actual	Actual	Projected	Projected		
Total number of tons of refuse and recycling processed and transferred					FY2007	FY2008	FY2009	FY2010		
					171,291	147,680	147,700	150,654		
Total number of tons of material collected					172,632	148,767	148,800	151,776		
Total by Compactor Site (in tons)	Calendar Year 2007 (actual)			Calendar Year 2008 (actual)			Calendar Year 2009 (projected)			
	Trash	Recycling*	Diversion Rate	Trash	Recycling*	Diversion Rate	Trash	Recycling*	Diversion Rate	
Appeal	4,065	483	11%	3,738	396	10%	3,725	400	10%	
Ball Road	3,161	645	17%	3,062	661	18%	3,050	675	18%	
Barstow	2,115	529	20%	2,051	511	20%	2,025	510	20%	
Huntingtown	1,837	524	22%	1,731	526	23%	1,710	530	24%	
Lusby	3,874	431	10%	3,819	472	11%	3,820	500	12%	
Mt. Hope	5,094	1,154	18%	4,974	1,187	19%	4,975	1,200	19%	
Plum Point	2,793	582	17%	2,736	607	18%	2,740	625	19%	
Total	22,939	4,347	16%	22,111	4,360	16%	22,045	4,440	17%	
Program/Service Outcomes: (based on objectives)										
					Actual	Actual	Projected	Projected		
					FY2007	FY2008	FY2009	FY2010		
Design of convenience centers and landfill improvements					0	1	2	0		
Construction of convenience centers and landfill improvements					0	0	0	2		
Recycling contracts rebid for increased revenue					1	1	5	1		

*Recycled materials include paper, glass, plastic, and metal

Solid Waste Fund	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Revenue				
Charges for Services	\$ 11,589,339	\$ 12,832,877	\$ 12,591,225	\$ 12,646,022
Other Revenue	224,861	128,010	163,760	163,760
Use of Fund Balance	-	-	275,753	82,647
Total Revenue	\$ 11,814,200	\$ 12,960,887	\$ 13,030,738	\$ 12,892,429
Expenditures				
Salaries	\$ 1,845,812	\$ 1,638,013	\$ 1,663,433	\$ 1,697,637
Operating	8,587,122	10,132,320	10,505,721	10,293,208
Capital Outlay	141,778	488,438	404,444	444,444
Debt Service	65,583	550,084	457,140	457,140
Depreciation	469,796	-	-	-
Equipment Reserve	-	152,033	-	-
Total Expenditures	\$ 11,110,091	\$ 12,960,887	\$ 13,030,738	\$ 12,892,429

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Solid Waste Fund					
STAFFING	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	2010 Commissioners Budget
Utilites Bureau Chief	30	0.3	0.3	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Recycling Coordinator	24	0.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Office Specialist II	18	1.0	1.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Landfill Equipment Operator I	17	1.0	1.0	1.0	1.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	3.0	4.0	4.0	4.0
Compactor Operator	13	7.5	6.5	15.8	16.8
Compactor Operator Asst.	11	9.3	9.3	0.0	0.0
TOTAL		36.8	37.8	37.8	38.8



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Operating Calvert County's Public Golf Course



GOLF COURSE

GOLF COURSE

DEPARTMENT DESCRIPTION

The Chesapeake Hills Golf Course, operated by the Calvert County Division of Parks and Recreation, is located in Lusby Maryland. The course includes an 18-hole golf course, driving range and clubhouse facility. The golf course operates as an enterprise fund, via funds generated from user fees.

DEPARTMENT OBJECTIVES

- ◆ Begin county operations of the Golf Course
- ◆ Implement improvements as authorized by the Board of County Commissioners
- ◆ Operate the Golf Course as a self-sustaining operation

PERFORMANCE MEASURES

This is the first year of county operations, so there are no performance measures at present.



GOLF COURSE FUND

Golf Course Fund	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Charges for Services	\$ -	\$ -	\$ 680,500	\$ 681,109
Other Revenue	-	-	159,946	161,722
General Fund Revenue	-	-	200,000	200,000
Total Revenue	\$ -	\$ -	\$ 1,040,446	\$ 1,042,831
Expenditures				
Salaries	\$ -	\$ -	\$ 372,446	\$ 374,308
Operating	-	-	606,664	607,187
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Depreciation	-	-	-	-
Surplus and Contingency Fees	-	-	61,336	61,336
Total Expenditures	\$ -	\$ -	\$ 1,040,446	\$ 1,042,831

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Chesapeake Hills Golf Course					
STAFFING	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	2010 Staff Recommended Budget
General Manager	26	0.0	0.0	1.0	1.0
Superintendent	24	0.0	0.0	1.0	1.0
Mechanic	18	0.0	0.0	1.0	1.0
Lead Worker	16	0.0	0.0	1.0	1.0
Club House Manager	16	0.0	0.0	1.0	1.0
Groundskeeper (Seasonal)	n/a	0.0	0.0	1.4	1.4
Pro Shop Attendant (Seasonal)	n/a	0.0	0.0	0.8	0.8
Starter (Seasonal)	n/a	0.0	0.0	0.8	0.8
Cart Person (Seasonal)	n/a	0.0	0.0	0.8	0.8
Beverage Cart Person (Seasonal)	n/a	0.0	0.0	0.8	0.8
Bartender (Seasonal)	n/a	0.0	0.0	0.8	0.8
Cook (Seasonal)	n/a	0.0	0.0	0.5	0.5
TOTAL		0.0	0.0	10.9	10.9



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GRANTS

Utilizing Federal and State funds to enhance Local Government's ability to respond to citizen's needs and implement special programs.



EMERGENCY SERVICES



PUBLIC TRANSPORTATION



SENIOR PROGRAMS



COMMUNITY OUTREACH

GENERAL GOVERNMENT
GENERAL SERVICES
HUMAN SERVICES
PUBLIC SAFETY

GRANTS FUND

REVENUE

SOURCES

Total

\$6,449,025

Federal

\$2,210,153

State

\$1,784,763

Fees

\$401,584

Other

\$7,802

County

\$2,044,723

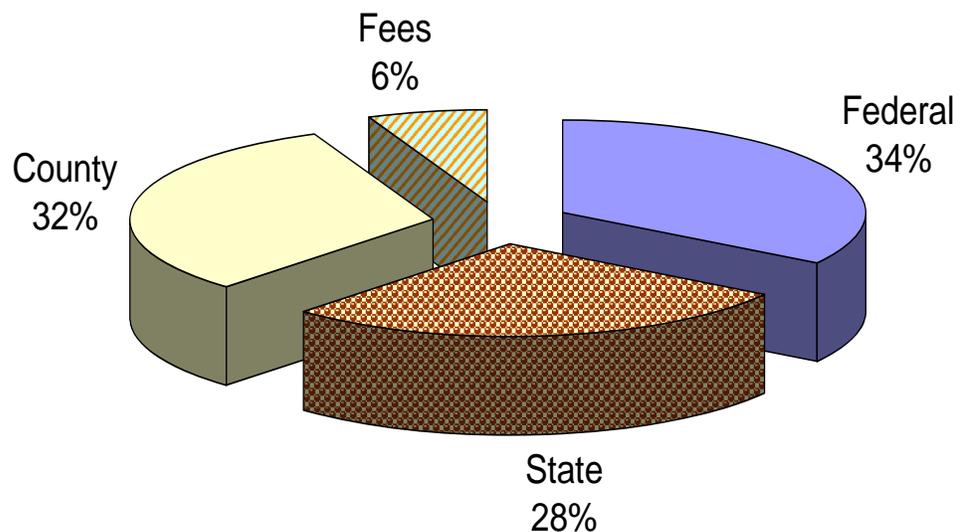
OVERVIEW

This fund is comprised of special projects supported in full or in part by state and/or federal dollars granted with specific criteria for how the funding may be used. In many cases, the county must also provide a match to support these projects.

In most cases, grants are awarded on a competitive basis. Determining factors in competition for grant dollars include need, the quality and creativity of the project proposed, and how well the project meets the criteria for which the grant was created.

Once awarded, grants generally come with specific requirements. Grant funded programs must adhere to strict financial requirements and must be monitored for effectiveness. Additionally, a separate audit of federal grants is required each year.

In Calvert County, grant funding helps the local government address a variety of needs. Due to the competitive nature of grants, budgets for each of the proposed projects listed in this document should be considered preliminary. Budgets for grant programs are not finalized until state or federal funds have actually been awarded. Typically, these awards are not made until after the beginning of the county's fiscal year in July.



SCHEDULE OF REVENUES

<u>Federal Grant Revenue</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Proposed</u>
Domestic Master Grant	\$ 69,500	\$ 88,567	\$ 88,567
SA Non Support Grant	216,593	259,185	268,821
Critical Area Grant	36,000	36,000	36,578
Coastal Communities Initiative Grant	-	5,823	-
Flood Mitigation Assistance Grant	-	1,172	-
Sheriff Child Support Enforcement	246,644	309,420	301,680
Bullet Proof Vests	8,756	17,325	17,325
Justice Assistance Grant	16,732	17,275	86,378
High Intensity Drug Trafficking Area Grant	7,500	7,500	7,500
Domestic Violence Unit	11,224	14,000	14,000
Gang Intelligence Network	9,726	-	-
Sex Offender Compliance Grant	32,002	15,000	30,393
Homeland Security	436,448	471,617	251,201
House Elevation Project Grant	183,823	-	-
Emergency Planner	65,202	73,440	67,000
Emergency Food Assistance	-	10,000	10,000
Transportation Grants	158,364	307,440	381,881
Highway Safety	113,939	119,400	127,417
Emergency Shelter Grant	37,800	37,800	37,800
HUD Supportive Housing	18,252	18,252	18,252
Outpatient Substance Abuse	207,272	210,381	210,381
Senior Health Insurance	10,402	6,561	6,561
Title III B	44,460	39,790	40,490
Title III C-1	97,650	73,304	73,304
Title III C-2	38,252	44,301	44,301
Ombudsman	9,256	4,877	4,496
Medicaid Waiver	37,626	34,936	43,919
Title III D	12,866	9,000	9,000
Title III E	22,602	22,408	22,408
Library Ready 2 Learn	25,984	-	-
Library Staff Development	9,260	8,500	10,500
Total Federal Grant Revenue	\$ 2,184,135	\$ 2,263,274	\$ 2,210,153

SCHEDULE OF REVENUES CONTINUED

<u>State Grant Revenue</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Proposed</u>
Family Services Grant	\$ 238,582	\$ 243,667	\$ 243,673
Bar Library Grant	40,000	20,000	-
Drug Court Grant	87,155	127,003	-
SA Community Service Caseworker	10,619		8,871
Juvenile Drug Court	2,030	-	-
Mediation Facilitator	6,176	-	-
Coastal Communities Initiative Grant	33,286	-	-
Flood Mitigation Assistance Grant	5,389	-	-
CLG Tenant Farming Project	9,444	-	-
Bay Restoration Fund Grant	525,880	742,948	896,035
Juvenile Transportation	31,043	39,500	45,000
School Bus Safety	1,003	5,000	5,000
Tobacco Use Prevention	4,664	14,128	11,428
EMD Training Grant	2,277	2,278	1,200
Johnson Grass Program	-	2,376	2,376
Camp Calvert (Special Education Program)	9,880	5,880	5,880
MTDB Marketing Grant	37,933	38,008	36,732
Transportation Grants	306,354	306,599	236,385
Emergency & Transitional Housing Grant	32,782	32,782	32,782
Emergency Food Assistance	9,592	-	-
Railway Museum Advancement Grant	5,415	-	-
SMP Grant	-	-	10,000
Senior Nutrition	14,606	14,606	14,606
Senior I&A	4,602	4,602	4,602
DDA Grant	57,863	59,040	54,690
Senior Care Grant	101,624	104,581	104,581
Senior Health Insurance	6,144	6,144	6,144
Guardianship	8,581	7,500	7,500
Sheltered Housing	8,069	6,869	8,580
Information Technology Grant	1,441	1,441	1,441
Ombudsman	14,641	16,514	16,895
Medicare Part D	3,531	-	-
Medicaid Waiver	30,362	30,362	30,362
Total State Grant Revenue	\$ 1,650,969	\$ 1,831,828	\$ 1,784,763

GRANTS FUND
REVENUES

<u>Charges for Services</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Proposed</u>
Family Service Evaluations/Screening	1,833	-	-
Non-Support Lab Fees	9,723	-	-
Transportation Contracts and Fees	167,881	162,167	175,316
Substance Abuse Client Fees	119,336	110,936	111,000
DDA Program Fees	-	7,000	7,000
OOA Transportation Contributions	1,435	2,300	2,232
OOA Meal Contributions	48,441	52,100	52,100
Meals on Wheels Contributions	52,108	53,936	53,936
Total Charges for Services	\$ 400,758	\$ 388,439	\$ 401,584
 <u>Other Revenue Sources</u>			
Asset Forfeiture	-	-	-
Johnson Grass Private Payments	-	2,512	2,512
Camp Calvert - Private Contributions	200		
Mill Creek Watershed Planner	250		
Coastal Communities - Critical Area Fees	4,321	-	-
Chesapeake Bay Trust Grant	156	-	-
Project Lifesaver	326	5,000	1,000
LGIT CALEA Grant	-	4,290	4,290
Transfer from General Fund	1,680,100	1,859,449	2,044,723
Total Other Revenue Sources	\$ 1,685,354	\$ 1,871,251	\$ 2,052,525
 Total Grants Fund Revenue	 <u>\$ 5,921,215</u>	 <u>\$ 6,354,792</u>	 <u>\$ 6,449,025</u>

PROGRAM AREAS

EXPENDITURES

TOTAL

\$6,449,025

HUMAN SERVICES

\$3,418,870

Substance Abuse

\$1,158,483

Office on Aging

\$712,153

Community Resources

\$226,251

Transportation

\$1,311,483

Public Library

\$10,500

GENERAL

GOVERNMENT

\$1,797,862

Circuit Court

\$386,063

State's Attorney

\$442,454

Planning & Zoning

\$932,613

Economic Development

\$36,732

PUBLIC SAFETY

\$1,208,721

Sheriff

\$889,320

Advanced Life Support

\$1,200

Emergency Management

\$318,201

GENERAL SERVICES

\$23,572

Parks & Recreation

\$16,884

Johnson Grass

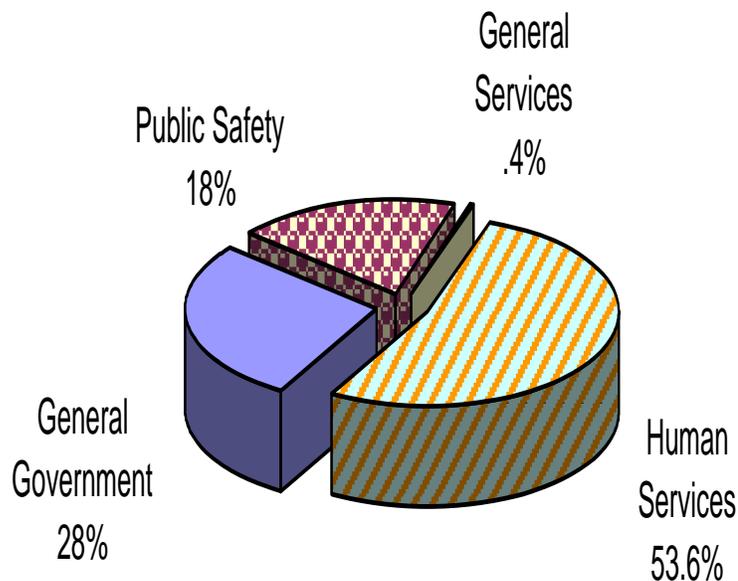
\$6,688

More than half of the grant funds included in the proposed FY 2009 budget will be devoted to human services including public transportation, programs for senior citizens, the homeless, those in need of emergency food and shelter, and substance abuse treatment.

Grant funds are proposed for general government to fund family services programs in Circuit Court, child support prosecution, marketing activities to enhance economic development, and programs to protect the critical area surrounding the Chesapeake Bay.

Public safety also benefits from grant funds in this budget. Grant dollars are used for such programs as child support enforcement, transportation of juvenile offenders, training of emergency services personnel, and to provide protection for police officers.

Grant funding used in the Department of General Services help support summer special education programs through the county's Parks and Recreation Division. Grant dollars also contribute toward programs to eradicate noxious weeds such as Johnson Grass on local farms.



GRANT PROGRAMS

<u>General Government</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Proposed</u>
Family Services Grant	\$ 252,312	\$ 243,667	\$ 243,673
Domestic Master Grant	105,459	142,390	142,390
Bar Library Grant	20,000	20,000	-
SA Non-Support Grant	409,810	416,696	433,583
Drug Court	68,954	127,003	-
SA Community Service Caseworker	-	-	8,871
Critical Area Grant	40,000	36,000	36,578
Bay Restoration Fund Grant	466,227	742,948	896,035
Coastal Communities Initiative Grant	23,839	5,823	-
Flood Mitigation Assistance Grant	24,489	1,172	-
MTDB Marketing Grant	39,523	38,008	36,732
Total General Government	\$ 1,450,613	\$ 1,773,707	\$ 1,797,862
<u>General Services</u>			
Johnson Grass	6,688	6,688	6,688
Camp Calvert (Special Education Grant)	21,910	16,884	16,884
Total General Services	\$ 28,598	\$ 23,572	\$ 23,572

GRANT PROGRAMS CONTINUED

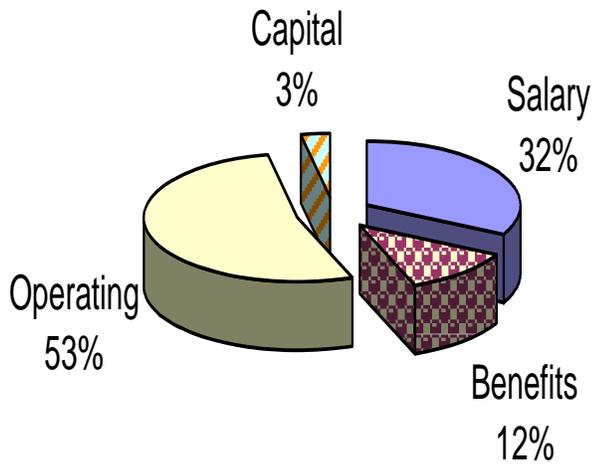
<u>Human Services</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Proposed</u>
Emerg. Food Assistance	10,000	10,000	10,000
Emergency and Transitional Housing Grant	32,782	32,782	32,782
Highway Safety	82,609	119,400	127,417
Emergency Shelter Grant	30,500	37,800	37,800
Adult Daycare	80,730		
HUD Supportive Housing	19,210	18,252	18,252
Transportation Grants	1,210,423	1,286,541	1,311,483
Outpatient Substance Abuse	1,065,733	1,102,160	1,094,839
JSAP	61,790	63,644	63,644
Senior Nutrition	36,474	36,474	36,474
I&A Grant	4,602	4,602	4,602
DDA Grant	66,882	66,040	61,690
Senior Care Grant	104,581	104,581	104,581
Senior Health Insurance Grant	10,579	12,705	12,705
SMP Grant	-	-	10,000
Guardianship	7,500	7,500	7,500
Sheltered Housing	10,964	6,869	8,580
Information Technology Grant	1,441	1,441	1,441
Title III B	41,396	42,090	42,722
Title III C-1	144,119	170,954	187,836
Title III C-2	86,295	105,942	105,942
Ombudsman	21,350	21,391	21,391
Medicaid Waiver	56,709	65,298	74,281
Title III D	7,700	9,000	9,000
Title III E	23,560	22,408	22,408
Project Lifesaver	5,000	5,000	1,000
Library Staff Development	8,500	8,500	10,500
Total Human Services	\$ 3,231,429	\$ 3,361,374	\$ 3,418,870

GRANTS FUND
EXPENDITURES

<u>Public Safety</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Adopted</u>	<u>FY 2010 Proposed</u>	
Juvenile Transportation	30,000	39,500	45,000	
Tobacco Use Prevention	14,128	14,128	11,428	
Sheriff Child Support Enforcement	450,968	497,461	484,014	
Bullet Proof Vests	22,250	34,650	34,650	
Law Enforc. Block Grant/Justice Assist.	14,353	17,275	86,378	
School Bus Safety	5,000	5,000	5,000	
Domestic Violence Unit	24,472	14,000	14,000	
High Intensity Drug Trafficking Area Grant	7,500	7,500	7,500	
EMD Training Grant	2,230	2,278	1,200	
Emergency Planner	68,360	73,440	67,000	
Homeland Security	521,425	471,617	251,201	
PSIC Grant	-	-	166,667	
Sex Offender Compliance Grant	-	15,000	30,393	
LGIT CALEA Grant	4,290	4,290	4,290	
Total Public Safety	\$ 1,164,976	\$ 1,196,139	\$ 1,208,721	0
Total Grant Programs	<u>\$ 5,875,616</u>	<u>\$ 6,354,792</u>	<u>\$ 6,449,025</u>	

EXPENDITURE BY PROGRAM AND CATEGORY

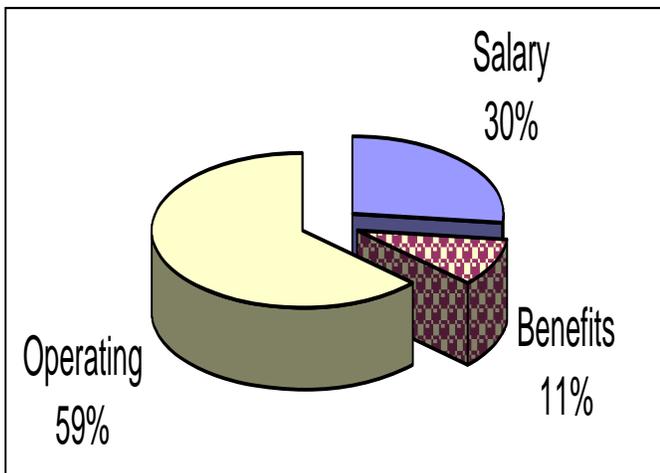
TOTAL GRANT FUND



Expense	FY 2009	FY 2010
	Adopted	Proposed
Salary	\$ 2,220,661	\$ 2,091,750
Benefits	752,358	748,514
Operating	3,182,341	3,419,336
Capital	199,432	189,425
Total	\$ 6,354,792	\$ 6,449,025

Revenue		
	FY 2009	FY 2010
Federal	\$ 2,263,274	\$ 2,210,153
State	1,831,828	1,784,763
County	1,859,449	2,044,723
Fees	400,241	409,386
Total	\$ 6,354,792	\$ 6,449,025

GENERAL GOVERNMENT



Expense	FY 2009	FY 2010
	Adopted	Proposed
Salary	\$ 534,183	\$ 482,229
Benefits	\$ 193,797	\$ 181,187
Operating	\$ 1,044,102	\$ 1,132,821
Capital	1,625	1,625
Total	\$ 1,773,707	\$ 1,797,862

Revenue		
	FY 2009	FY 2010
Federal	\$ 390,747	\$ 393,966
State	\$ 1,171,626	\$ 1,185,311
County	\$ 211,334	\$ 218,585
Income/Interest	-	-
Total	\$ 1,773,707	\$ 1,797,862

FAMILY SERVICES

This program provides services to families involved in the legal system. The goal of this program is to enhance the Court's ability to provide fair and efficient forum for resolving domestic and juvenile matters.

Expense	FY 2009	FY 2010
	Adopted	Proposed
Salary	\$ 85,267	\$ 85,455
Benefits	30,696	32,473
Operating	127,454	125,495
Capital	250	250
Total	\$ 243,667	\$ 243,673

Revenue		
	FY 2009	FY 2010
Federal	\$ -	\$ -
State	243,667	243,673
County	-	-
Income/Interest	-	-
Total	\$ 243,667	\$ 243,673

DRUG COURT GRANT

This grant supports the Circuit Court to enhance its ability to implement and sustain a drug treatment court through the presence of a program coordinator.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 47,727	\$ -
Benefits	17,182	-
Operating	62,094	-
Capital	-	-
Total	\$ 127,003	\$ -

Revenue		
Federal	\$ -	\$ -
State	127,003	-
County	-	-
Income/Interest	-	-
Total	\$ 127,003	\$ -

CHILD SUPPORT - MASTER

This grant supports the child support activities of the Domestic Master. Funds aid in the cost of adjudicating child support cases, including hearings and court orders.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 63,209	\$ 63,507
Benefits	21,654	22,227
Operating	56,152	55,281
Capital	1,375	1,375
Total	\$ 142,390	\$ 142,390

Revenue		
Federal	\$ 88,567	\$ 88,567
State	-	-
County	53,823	53,823
Income/Interest	-	-
Total	\$ 142,390	\$ 142,390

BAR LIBRARY GRANT

This grant provides funds to support the Circuit Court Law Library.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	20,000	-
Capital	-	-
Total	\$ 20,000	\$ -

Revenue		
Federal	\$ -	\$ -
State	20,000	-
County	-	-
Income/Interest	-	-
Total	\$ 20,000	\$ -

EXPENDITURE BY PROGRAM AND CATEGORY

CHILD SUPPORT - STATE'S ATTORNEY

This grant program supports the Child Support branch of the State's Attorney's Office. It aids in establishing collection of child support money and prosecution of child support cases.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 259,223	\$ 254,491
Benefits	94,579	96,703
Operating	62,894	82,389
Capital	-	-
Total	\$ 416,696	\$ 433,583

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 259,185	\$ 268,821
State	-	-
County	157,511	164,762
Income/Interest	-	-
Total	\$ 416,696	\$ 433,583

CRITICAL AREA GRANT

This grant supports the county's efforts to provide high visibility advertising and marketing of local tourist sites and attractions.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 26,851	\$ 26,615
Benefits	9,149	9,963
Operating	-	-
Capital	-	-
Total	\$ 36,000	\$ 36,578

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 36,000	\$ 36,578
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 36,000	\$ 36,578

MTDB MARKETING GRANT

This grant partially funds two staff positions to review the impact of proposed development on the Chesapeake Bay Critical Area and enforce the Critical Area regulations.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	38,008	36,732
Capital	-	-
Total	\$ 38,008	\$ 36,732

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ -	\$ -
State	38,008	36,732
County	-	-
Income/Interest	-	-
Total	\$ 38,008	\$ 36,732

COMMUNITY SERVICE CASEWORKER GRANT

This program not only supports the Community Service Workers assigned to that worksite, but inmates also. This program has had a beneficial impact on the County roadways and has helped us to protect the environment, the Chesapeake Bay watershed and the Bay. These funds will support the Community Service Litter Control program and will defray county equipment costs for this program.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	8,871
Capital	-	-
Total	\$ -	\$ 8,871
Revenue		
Federal	\$ -	\$ -
State	-	8,871
County	-	-
Interest/Income	-	-
Total	\$ -	\$ 8,871

BAY RESTORATION FUND GRANT

The Bay Restoration Funds pays for costs associated with upgrading on site sewage disposal systems to best available technology for nitrogen removal. This grant funds one full-time sanitarian position and one part-time planner position as well as systems installation costs and nutrient analysis.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 46,762	\$ 52,161
Benefits	18,686	19,821
Operating	677,500	824,053
Capital	-	-
Total	\$ 742,948	\$ 896,035
Revenue		
Federal	\$ -	\$ -
State	742,948	896,035
County	-	-
Income/Interest	-	-
Total	\$ 742,948	\$ 896,035

FLOOD MITIGATION ASSISTANCE GRANT

The Flood Mitigation Assistance grant is funded by the Maryland Emergency Management Agency to enable the county to develop an approved Flood Mitigation Assistance Plan. The Plan will seek to reduce or eliminate the long-term risk of flood damage to buildings, manufactured home, and other structures insurable under the National Flood Insurance Program and will enable policy owners to apply for mitigation funds. A portion of the grant funds will pay for staff salaries.

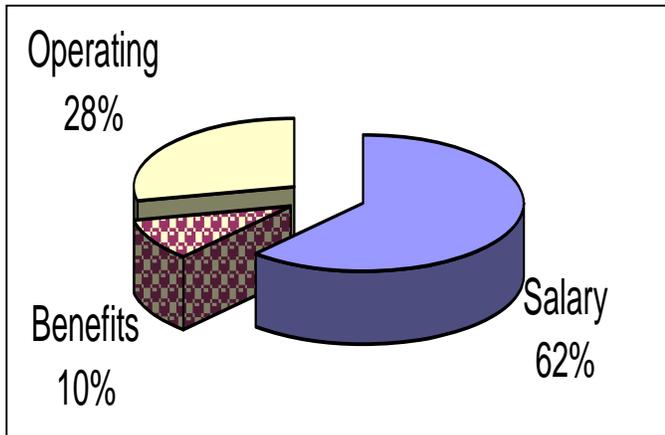
	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 862	\$ -
Benefits	310	-
Operating	-	-
Capital	-	-
Total	\$ 1,172	\$ -
Revenue		
Federal	\$ 1,172	\$ -
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 1,172	\$ -

EXPENDITURE BY PROGRAM AND CATEGORY

COASTAL COMMUNITIES INITIATIVE GRANT

The Coastal Communities Initiative Grant is funded by the Department of Natural Resources and its partners. The grant will enhance the forestland preservation in the county with improved forest conservation plans, enhanced Forest Conservation TDRs, support for our native plant requirements and expanded community education. Most of the grant funding will pay for staff salaries for the additional hours needed to review, revise, and create the proposed materials.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 4,282	\$ -
Benefits	1,541	-
Operating	-	-
Capital	-	-
Total	\$ 5,823	\$ -
Revenue		
Federal	\$ 5,823	\$ -
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 5,823	\$ -

GENERAL SERVICES

Expense	FY 2009	FY 2010
	Adopted	Proposed
Salary	\$ 14,555	\$ 14,555
Benefits	2,329	2,329
Operating	6,688	6,688
Capital	-	-
Total	\$ 23,572	\$ 23,572

Revenue		
	FY 2009	FY 2010
	Adopted	Proposed
Federal	\$ -	\$ -
State	8,256	8,256
County	12,804	12,804
Income/Interest	2,512	2,512
Total	\$ 23,572	\$ 23,572

CAMP CALVERT (SPECIAL EDUCATION PROGRAM)

Grant funds are used to provide a summer camp for children with developmental disabilities. The program offers active and passive recreational activities that build social and physical skills. Participants are given the opportunity to engage in a wide variety of recreational activities in the least restrictive environment possible.

Expense	FY 2009	FY 2010
	Adopted	Proposed
Salary	\$ 14,555	\$ 14,555
Benefits	2,329	2,329
Operating	-	-
Capital	-	-
Total	\$ 16,884	\$ 16,884

Revenue		
	FY 2009	FY 2010
	Adopted	Proposed
Federal	\$ -	\$ -
State	5,880	5,880
County	11,004	11,004
Income/Interest	-	-
Total	\$ 16,884	\$ 16,884

JOHNSON GRASS PROGRAM

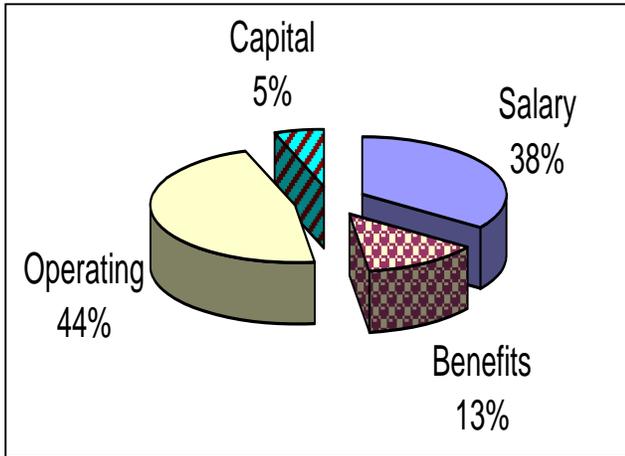
This program is responsible for controlling indigenous noxious weeds in Calvert County. The program provides advice to landowners and farms and offers spray services for a fee.

Expense	FY 2009	FY 2010
	Adopted	Proposed
Salary	\$ 14,555	\$ 14,555
Benefits	2,329	2,329
Operating	-	-
Capital	-	-
Total	\$ 16,884	\$ 16,884

Revenue		
	FY 2009	FY 2010
	Adopted	Proposed
Federal	\$ -	\$ -
State	5,880	5,880
County	11,004	11,004
Income/Interest	-	-
Total	\$ 16,884	\$ 16,884

EXPENDITURE BY PROGRAM AND CATEGORY

HUMAN SERVICES



Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 1,277,827	\$ 1,191,366
Benefits	439,347	437,635
Operating	1,476,318	1,602,069
Capital	167,882	187,800
Total	\$ 3,361,374	\$ 3,418,870

Revenue	FY 2009 Adopted	FY 2010 Proposed
Federal	\$ 946,950	\$ 1,040,710
State	591,040	528,568
County	1,429,945	1,447,008
Income/Interest	393,439	402,584
Total	\$ 3,361,374	\$ 3,418,870

SENIOR INFORMATION & ASSISTANCE

This program provides information and assistance on senior services and benefits to local senior citizens, caregivers, and family members.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ 445
Benefits	-	169
Operating	4,602	3,987
Capital	-	-
Total	\$ 4,602	\$ 4,602

Revenue	FY 2009 Adopted	FY 2010 Proposed
Federal	\$ -	\$ -
State	4,602	4,602
County	-	-
Income/Interest	-	-
Total	\$ 4,602	\$ 4,602

DDA PROGRAM

This program provides individual support services for older adults with development disabilities.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 43,316	\$ 39,294
Benefits	15,594	14,932
Operating	7,130	7,464
Capital	-	-
Total	\$ 66,040	\$ 61,690

Revenue	FY 2009 Adopted	FY 2010 Proposed
Federal	\$ -	\$ -
State	59,040	54,690
County	-	-
Income/Interest	7,000	7,000
Total	\$ 66,040	\$ 61,690

SENIOR CARE PROGRAM

This program helps income eligible seniors over the age of 65 to live in their own homes as long as possible with community support services.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	104,581	104,581
Capital	-	-
Total	\$ 104,581	\$ 104,581

Revenue		
Federal	\$ -	\$ -
State	104,581	104,581
County	-	-
Income/Interest	-	-
Total	\$ 104,581	\$ 104,581

SENIOR HEALTH INSURANCE

This program provides health insurance and benefits counseling to senior citizens.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 1,440	\$ 1,670
Benefits	518	635
Operating	10,747	10,400
Capital	-	-
Total	\$ 12,705	\$ 12,705

Revenue		
Federal	\$ 6,561	\$ 6,561
State	6,144	6,144
County	-	-
Income/Interest	-	-
Total	\$ 12,705	\$ 12,705

SENIOR NUTRITION

This grant provides supplemental funding for congregate and home-delivered meals for senior citizens.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	36,474	36,474
Capital	-	-
Total	\$ 36,474	\$ 36,474

Revenue		
Federal	\$ -	\$ -
State	14,606	14,606
County	21,868	21,868
Income/Interest	-	-
Total	\$ 36,474	\$ 36,474

EXPENDITURE BY PROGRAM AND CATEGORY

SALGHS (SENIOR ASSISTED LIVING GROUP HOUSING SUBSIDY)

This grant provides subsidy funding for a senior assisted living group home in Calvert County.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	6,869	8,580
Capital	-	-
Total	\$ 6,869	\$ 8,580

Revenue		
Federal	\$ -	\$ -
State	6,869	8,580
County	-	-
Income/Interest	-	-
Total	\$ 6,869	\$ 8,580

INFORMATION TECHNOLOGY

This grant provides the local Office on Aging the ability to purchase and maintain a data system to prepare reports for federal, state, and local governments.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	1,441	1,441
Capital	-	-
Total	\$ 1,441	\$ 1,441

Revenue		
Federal	\$ -	\$ -
State	1,441	1,441
County	-	-
Income/Interest	-	-
Total	\$ 1,441	\$ 1,441

TITLE III B SUPPORT SERVICES

This program supports community services for senior citizens including transportation, legal aid and personal care.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	42,090	42,722
Capital	-	-
Total	\$ 42,090	\$ 42,722

Revenue		
Federal	\$ 39,790	\$ 40,490
State	-	-
County	-	-
Income/Interest	2,300	2,232
Total	\$ 42,090	\$ 42,722

TITLE III C-1 CONGREGATE MEALS

This program provides noon-time meals each weekday at each of the county's three senior centers.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 59,378	\$ 59,660
Benefits	21,376	22,673
Operating	90,200	105,503
Capital	-	-
Total	\$ 170,954	\$ 187,836

Revenue		
Federal	\$ 73,304	\$ 73,304
State	-	-
County	45,550	62,432
Income/Interest	52,100	52,100
Total	\$ 170,954	\$ 187,836

TITLE III C-2 HOME DELIVERED MEALS

This program delivers a noon-time meal each weekday to home bound senior citizens. Emergency meals are also provided during inclement weather.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 21,404	\$ 21,512
Benefits	7,705	8,174
Operating	76,833	76,256
Capital	-	-
Total	\$ 105,942	\$ 105,942

Revenue		
Federal	\$ 44,301	\$ 44,301
State	-	-
County	7,705	7,705
Income/Interest	53,936	53,936
Total	\$ 105,942	\$ 105,942

GUARDIANSHIP

This program provides court appointed public guardianship for seniors who are unable to live without supervision.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 5,427	\$ 5,455
Benefits	1,954	2,045
Operating	119	-
Capital	-	-
Total	\$ 7,500	\$ 7,500

Revenue		
Federal	\$ -	\$ -
State	7,500	7,500
County	-	-
Income/Interest	-	-
Total	\$ 7,500	\$ 7,500

EXPENDITURE BY PROGRAM AND CATEGORY

MEDICAID WAIVER

This program is designed to increase community health care to disabled individuals age 50 and over who would otherwise need nursing home care.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 27,183	\$ 27,321
Benefits	9,786	10,383
Operating	28,329	36,577
Capital	-	-
Total	\$ 65,298	\$ 74,281

Revenue		
Federal	\$ 34,936	\$ 43,919
State	30,362	30,362
County	-	-
Income/Interest	-	-
Total	\$ 65,298	\$ 74,281

**TITLE III D ASK FOR A NURSE/
MEDICATION MANAGEMENT**

Through this grant the Office on Aging (OOA) contracts with Calvert Memorial Hospital to provide an on-site nurse four times each month at each of the county’s senior centers. The OOA will provide presentations by local pharmacists, a medication planner and information brochures to seniors throughout the county.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	9,000	9,000
Capital	-	-
Total	\$ 9,000	\$ 9,000

Revenue		
Federal	\$ 9,000	\$ 9,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 9,000	\$ 9,000

TITLE III E FAMILY CAREGIVERS SUPPORT PROGRAM

This grant will fund training, information, and assistance to caregivers and establish a caregivers support group. Respite care and limited support services are available for caregivers.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	22,408	22,408
Capital	-	-
Total	\$ 22,408	\$ 22,408

Revenue		
Federal	\$ 22,408	\$ 22,408
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 22,408	\$ 22,408

PROJECT LIFESAVER

Through a joint venture between the County's Office on Aging and Sheriff's Department, this grant supports the purchase of electronic tracking equipment that can locate lost or wandering persons suffering from Alzheimer's disease or other related disorders.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	5,000	1,000
Capital	-	-
Total	\$ 5,000	\$ 1,000

Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	5,000	1,000
Total	\$ 5,000	\$ 1,000

OMBUDSMAN/VULNERABLE ELDERLY

This program provides advocacy and investigates complaints of residents in long-term care facilities in Calvert County. The program also supports elder abuse prevention.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 14,844	\$ 14,662
Benefits	5,344	5,572
Operating	1,203	1,157
Capital	-	-
Total	\$ 21,391	\$ 21,391

Revenue		
Federal	\$ 4,877	\$ 4,496
State	16,514	16,895
County	-	-
Income/Interest	-	-
Total	\$ 21,391	\$ 21,391

EMERGENCY & TRANSITIONAL SERVICES

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, Catholic Charities, and Angel's Watch Shelter.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	32,782	32,782
Capital	-	-
Total	\$ 32,782	\$ 32,782

Revenue		
Federal	\$ -	\$ -
State	32,782	32,782
County	-	-
Interest/Income	-	-
Total	\$ 32,782	\$ 32,782

EXPENDITURE BY PROGRAM AND CATEGORY

LIBRARY STAFF DEVELOPMENT

This program support continuing professional training for the staff of the Calvert County Public Library.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	8,500	10,500
Capital	-	-
Total	\$ 8,500	\$ 10,500

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 8,500	\$ 10,500
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 8,500	\$ 10,500

HIGHWAY SAFETY GRANT

This grant support one staff position in the Calvert County Traffic Safety office. The goal of this office is to reduce the number and severity of crashes on Calvert County roadways through education programs and enforcement activities.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 49,304	\$ 57,576
Benefits	17,749	20,115
Operating	52,347	49,726
Capital	-	-
Total	\$ 119,400	\$ 127,417

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 119,400	\$ 127,417
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 119,400	\$ 127,417

TRANSPORTATION GRANTS

These fund support the operation of Calvert County's public transportation system. Grants include funding for the purchase of new vehicles, operation of special bus routes to improve access to local employment, and operation and extension of existing bus routes and hours of service. Contracts are also included for special services.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 639,873	\$ 591,737
Benefits	209,684	\$ 211,564
Operating	269,102	320,382
Capital	167,882	187,800
Total	\$ 1,286,541	\$ 1,311,483

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 307,440	\$ 381,881
State	306,599	236,385
County	510,335	517,901
Income/Interest	162,167	175,316
Total	\$ 1,286,541	\$ 1,311,483

HUD SUPPORTIVE HOUSING

This grant supports a transitional housing program at Project Echo, the primary homeless shelter in Calvert County. The program enables two homeless families to stay in the two donated homes located in the rear of the shelter for up to two years as they increase their ability to live independently.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	18,252	18,252
Capital	-	-
Total	\$ 18,252	\$ 18,252

Revenue		
Federal	\$ 18,252	\$ 18,252
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 18,252	\$ 18,252

EMERGENCY SHELTER GRANT

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, and Catholic Charities.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	37,800	37,800
Capital	-	-
Total	\$ 37,800	\$ 37,800

Revenue		
Federal	\$ 37,800	\$ 37,800
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 37,800	\$ 37,800

EMERGENCY FOOD ASSISTANCE

This grant funds the distribution of surplus food to needy residents. Grant funds are passed to Southern Maryland Tri-County Community Action Committee for this purpose.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	10,000	10,000
Capital	-	-
Total	\$ 10,000	\$ 10,000

Revenue		
Federal	\$ 10,000	\$ 10,000
State	-	-
County	-	-
Interest/Income	-	-
Total	\$ 10,000	\$ 10,000

EXPENDITURE BY PROGRAM AND CATEGORY

OUTPATIENT SUBSTANCE ABUSE TREATMENT

This grant program is designed to improve public health and safety by providing substance abuse treatment and education to individuals and family members who are suffering from the effects of substance abuse and chemical dependency. Services are provided at the Treatment Facility and a number of satellite facilities in the county.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 415,658	\$ 365,861
Benefits	149,637	139,027
Operating	536,865	589,951
Capital	-	-
Total	\$ 1,102,160	\$ 1,094,839

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 210,381	\$ 210,381
State	-	-
County	780,843	773,458
Income/Interest	110,936	111,000
Total	\$ 1,102,160	\$ 1,094,839

JAIL SUBSTANCE ABUSE PROGRAM

The Jail Substance Abuse Program is an intensive 60-day program for inmates suffering from addiction. The program is conducted at the Calvert County Detention Center and was designed to offer an alternative to conventional treatment programs for those individuals who are incarcerated due to substance abuse. The program utilizes the following: assessment, intake and referral, drug education, individual therapy, group therapy, life skills training, parenting skills and anger management.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	63,644	63,644
Capital	-	-
Total	\$ 63,644	\$ 63,644

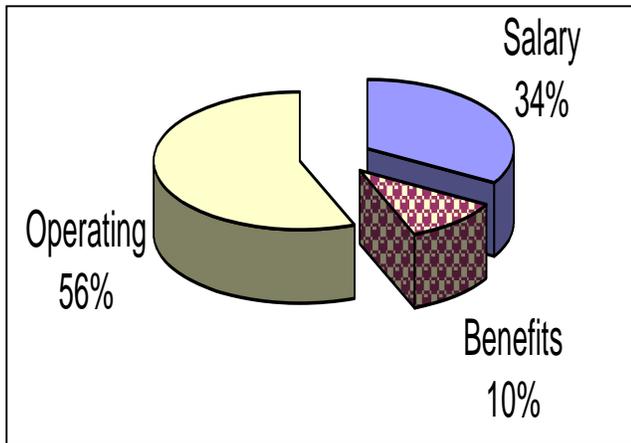
	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ -	\$ -
State	-	-
County	63,644	63,644
Income/Interest	-	-
Total	\$ 63,644	\$ 63,644

SMP GRANT

The purpose of this grant program is to target and educate Medicare beneficiaries and the public on Medicare fraud. The Calvert Office on Aging will incorporate the goals and objectives of the SMP Integration program into the current educational/outreach efforts that are provided by the Office on Aging under the Senior Health Insurance Program and Senior Information & Assistance programs.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ -	\$ 6,173
Benefits	-	2,346
Operating	-	1,481
Capital	-	-
Total	\$ -	\$ 10,000

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ -	\$ -
State	-	10,000
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 10,000

PUBLIC SAFETY**JUVENILE TRANSPORTATION GRANT**

The Department of Juvenile Services (DJS) provides this funding to cover the cost of transporting juvenile offenders incarcerated in DJS facilities to and from court.

TOBACCO USE PREVENTION

Funding is provided by the local Health Department for the purpose of promoting anti-smoking to elementary school children. Funding is also provided to conduct tobacco sales compliance checks at local businesses.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 394,096	\$ 403,600
Benefits	116,885	127,363
Operating	655,233	677,758
Capital	29,925	-
Total	\$ 1,196,139	\$ 1,208,721

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 925,577	\$ 775,477
State	60,906	62,628
County	205,366	366,326
Income/Interest	4,290	4,290
Total	\$ 1,196,139	\$ 1,208,721

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 27,000	\$ 31,044
Benefits	5,000	6,517
Operating	7,500	7,439
Capital	-	-
Total	\$ 39,500	\$ 45,000

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ -	\$ -
State	39,500	45,000
County	-	-
Interest/Income	-	-
Total	\$ 39,500	\$ 45,000

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 6,230	\$ 6,230
Benefits	998	998
Operating	6,900	4,200
Capital	-	-
Total	\$14,128	\$ 11,428

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ -	\$ -
State	14,128	11,428
County	-	-
Interest/Income	-	-
Total	\$ 14,128	\$ 11,428

EXPENDITURE BY PROGRAM AND CATEGORY

BULLET PROOF VESTS

This program provides federal dollars to reimburse the county for 50 percent of the cost of body armor for law enforcement and correctional officers.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	34,650	34,650
Capital	-	-
Total	\$ 34,650	\$ 34,650

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 17,325	\$ 17,325
State	-	-
County	17,325	17,325
Interest/Income	-	-
Total	\$ 34,650	\$ 34,650

JUSTICE ASSISTANCE GRANT

The U.S. Department of Justice provides this funding to cover the cost of a variety of law enforcement and security needs.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	17,275	86,378
Capital	-	-
Total	\$ 17,275	\$ 86,378

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ 17,275	\$ 86,378
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 17,275	\$ 86,378

SCHOOL BUS SAFETY

This grant from the Maryland Department of State Police provides funding for enforcement of school bus safety laws with motorists.

	FY 2009 Adopted	FY 2010 Proposed
Expense		
Salary	\$ 4,200	\$ 4,200
Benefits	800	800
Operating	-	-
Capital	-	-
Total	\$ 5,000	\$ 5,000

	FY 2009 Adopted	FY 2010 Proposed
Revenue		
Federal	\$ -	\$ -
State	5,000	5,000
County	-	-
Income/Interest	-	-
Total	\$ 5,000	\$ 5,000

LGIT CALEA GRANT

This grant is provided by the Commission on Accreditation for Law Enforcement Agencies (CALEA) in order for personnel in the Calvert County's Sheriff's Office to attend annual training opportunities to teach new accreditation managers and staff members how to complete the very rigorous and time-consuming process of obtaining a Local Government Insurance Trust (LGIT) certification.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	4,290	4,290
Capital	-	-
Total	\$ 4,290	\$ 4,290
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	4,290	4,290
Total	\$ 4,290	\$ 4,290

HIGH INTENSITY DRUG TRAFFICKING AREA

The Washington/Baltimore High Intensity Drug Trafficking Area (HIDTA) grant provides reimbursement to the Sheriff's Office to offset the cost of supplying and operating vehicles used by personnel assigned to HIDTA law enforcement and intelligence initiatives on a full-time basis.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	7,500	7,500
Capital	-	-
Total	\$ 7,500	\$ 7,500
Revenue		
Federal	\$ 7,500	\$ 7,500
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 7,500	\$ 7,500

DOMESTIC VIOLENCE/VIOLENCE AGAINST WOMEN

The Domestic Violence Temporary Order 100 Percent Service Project supports the Sheriff's Office with additional manpower through the funding of overtime to effectively investigate and serve domestic violence orders on respondents who are difficult to locate.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 12,250	\$ 12,069
Benefits	1,750	1,931
Operating	-	-
Capital	-	-
Total	\$ 14,000	\$ 14,000
Revenue		
Federal	\$ 14,000	\$ 14,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 14,000	\$ 14,000

EXPENDITURE BY PROGRAM AND CATEGORY

EMERGENCY PLANNER

The Maryland Emergency Management Agency has provided funding for a minimum of two years for a full-time position in the Emergency Management office to address issues regarding regional planning, training, exercise, and equipment initiatives related to domestic preparedness.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 54,000	\$ 45,445
Benefits	19,440	17,269
Operating	-	4,286
Capital	-	-
Total	\$ 73,440	\$ 67,000

Revenue	FY 2009 Adopted	FY 2010 Proposed
Federal	\$ 73,440	\$ 67,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 73,440	\$ 67,000

EMD TRAINING GRANT

This grant provides funding to support the ongoing training of Emergency Medical Dispatch personnel.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	2,278	1,200
Capital	-	-
Total	\$ 2,278	\$ 1,200

Revenue	FY 2009 Adopted	FY 2010 Proposed
Federal	\$ -	\$ -
State	2,278	1,200
County	-	-
Income/Interest	-	-
Total	\$ 2,278	\$ 1,200

SHERIFF'S OFFICE

CHILD SUPPORT ENFORCEMENT

Grant funds underwrite the child support enforcement activities of the Sheriff's Office including service of court orders and civil warrants. Special activities include an annual child support sweep to locate and arrest non-custodial parents who fail to pay child support.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 277,485	\$ 279,730
Benefits	86,828	95,877
Operating	103,223	108,407
Capital	29,925	-
Total	\$ 497,461	\$ 484,014

Revenue	FY 2009 Adopted	FY 2010 Proposed
Federal	\$ 309,420	\$ 301,680
State	-	-
County	188,041	182,334
Income/Interest	-	-
Total	\$ 497,461	\$ 484,014

SEX OFFENDER COMPLIANCE GRANT

The purpose of this grant is to fund the monitoring of local sex offenders who are required to participate in the Sex Offender Registry.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ 12,931	\$ 24,882
Benefits	2,069	3,971
Operating	-	1,540
Capital	-	-
Total	\$ 15,000	\$ 30,393

Revenue		
Federal	\$ 15,000	\$ 30,393
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 15,000	\$ 30,393

HOMELAND SECURITY

This grant funding from the U.S. Department of Homeland Security, Office of Domestic Preparedness provides funds to enhance the ability of the county to prevent, deter, respond to, and recover from threats and incidents of terrorism in a framework of regional cooperation and planning. This grant program integrates the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Program.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	471,617	251,201
Capital	-	-
Total	\$ 471,617	\$ 251,201

Revenue		
Federal	\$ 471,617	\$ 251,201
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 471,617	\$ 251,201

PSIC GRANT

This grant will allow the Tri-County area (Calvert, Charles and St. Mary's Counties) to share a \$2,000,000 grant from the State of Maryland's State Interoperability Executive Committee. This grant will allow the three counties to complete the build out of the NPSPAC 800 MHz mutual aid radio frequencies.

Expense	FY 2009 Adopted	FY 2010 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	166,667
Capital	-	-
Total	\$ -	\$ 166,667

Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	166,667
Income/Interest	-	-
Total	\$ -	\$ 166,667

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EXCISE TAX FUND

Providing a funding resource for construction financing and major maintenance costs associated with school facilities, parks & recreation, and roads.

Barstow Elementary School



Breezy Point Beach & Campground



Southern Connector Road

EXCISE TAX

- ◆ The Calvert County Excise Tax was established in 2001 and increased in 2003. The collection and use of Excise Tax is broken down as follows for a single family dwelling:

\$7,800 Schools
\$1,300 Recreation
\$3,500 Roads

- ◆ These funds have significantly enhanced the County's ability to address capital needs in these areas without incurring new debt.

EXCISE TAX FUND

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Taxes	\$ 3,248,452	\$ 2,777,000	\$ 2,100,000	\$ 2,100,000
Miscellaneous	158,757	-	-	-
Use of Fund Balance		3,150,024	-	-
Total Revenue	\$ 3,407,209	\$ 5,927,024	\$ 2,100,000	\$ 2,100,000
Expenditures				
Transfer to General Fund - Debt Service	\$ -	\$ 3,538,682	\$ 1,300,000	\$ 1,300,000
Transfer to Capital Projects	730,000	2,388,342	224,000	224,000
Transfer to Towns	70,801	-	-	-
Planned Surplus	-	-	576,000	576,000
Total Expenditures	\$ 800,801	\$ 5,927,024	\$ 2,100,000	\$ 2,100,000

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Managing multiple land preservation tools designed to help preserve agricultural land, maintain the County's rural character, and reduce build out.



Farmland in Calvert County

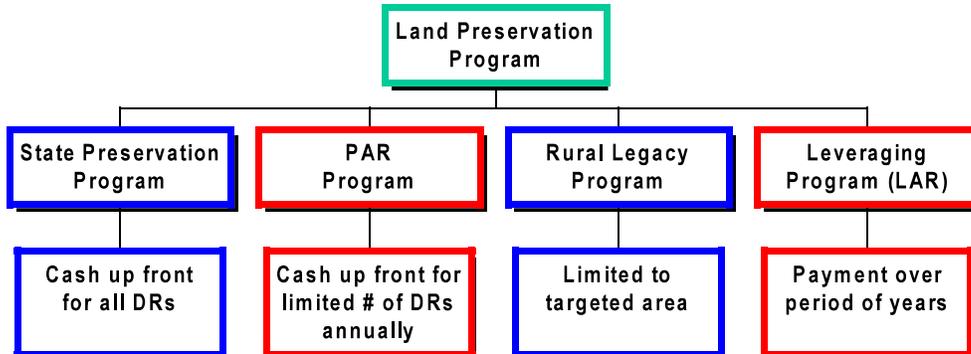
LAND PRESERVATION FUND

LAND PRESERVATION

- ◆ Historically, the land preservation funding had been shown under the Capital Projects Fund, while the related interest on the installment purchase agreements for the Leveraging Program has been shown in the General Fund. Beginning in FY 2004, as a means of providing a more comprehensive picture of the agricultural and land preservation initiatives, all related appropriations are now being included in the Land Preservation Fund.
- ◆ This fund is used to account for all of the land preservation tools utilized by the County:

Maryland Agricultural Land Preservation Foundation (MALPF)
Maryland Rural Legacy Program
Purchase and Retire Program (PAR)
Leveraging Program (LAR)

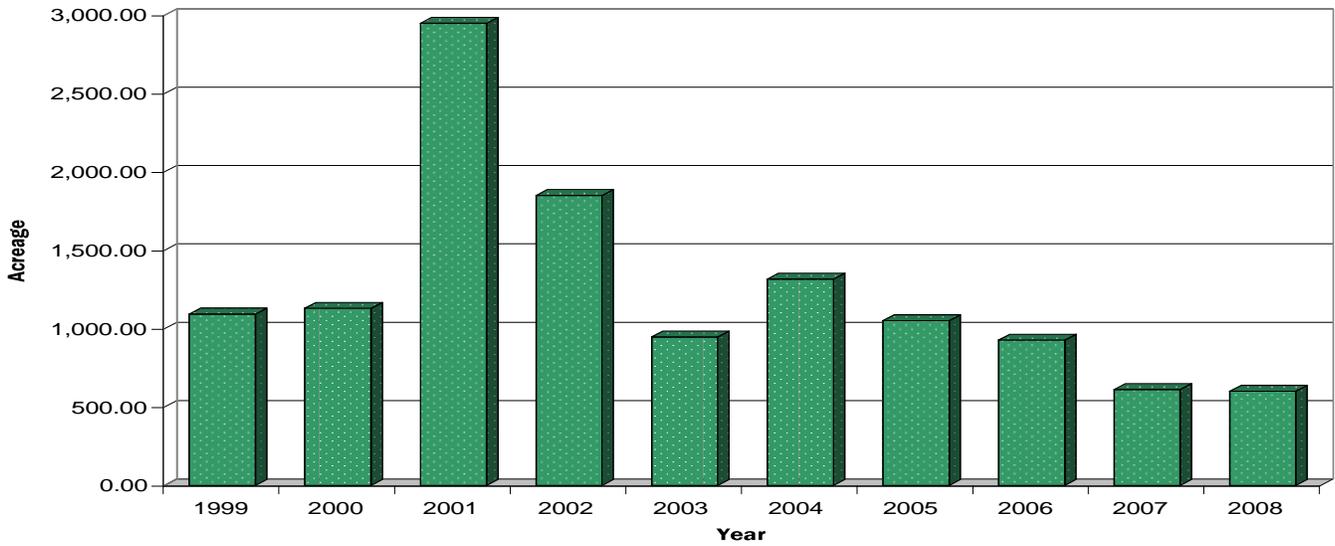
- ◆ The General Assembly granted authority up to \$17,800,000 for leveraging agreements. To date, the County has entered into agreements totaling \$10,413,705, with remaining authority of \$7,386,295.



LAND PRESERVATION FUND

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Transfer from General Fund	\$ 513,000	\$ 607,000	\$ 607,000	\$ 607,000
Interest	785,888	-	-	-
State Transfer Tax	126,616	150,000	-	-
DNR - Rural Legacy	-	-	-	-
Tobacco/Misc Funds	196,734	200,000	-	-
Use of Prior Year Fund Balance		679,000	-	
Total Revenue	\$ 1,622,238	\$ 1,636,000	\$ 607,000	\$ 607,000
Expenditures				
PAR Fund	\$ 837,000	\$ 400,000	\$ -	\$ -
Leveraging	-	1,236,000	607,000	607,000
Interest/Administrative Fees	485,547	-	-	-
Easement Acquisition	-	-	-	-
Total Expenditures	\$ 1,322,547	\$ 1,636,000	\$ 607,000	\$ 607,000

Land Preserved 1999-2008



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OTHER SPECIAL REVENUE FUNDS

Breezy Point Beach & Campground



Asset Development Training



Cove Point Family Aquatic Center



Yearly Tree Planting

BAR LIBRARY FUND
PLANNING & ZONING FUND
PARKS & RECREATION FUND
CALVERT FAMILY NETWORK FUND
INCENTIVE FUND
ENTERPRISE & SPECIAL REVENUE FUND HIGHLIGHTS

BAR LIBRARY FUND

The Calvert County Law Library is the local repository for numerous legal resources, which are available in book form and/or computerized data. The facility is used by the members of the Calvert County Bar Association, the staff of the Circuit Court, the State's Attorney's Office, various County agencies, visiting attorneys, and the public.

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Court Fines	\$ 71,552	\$ 51,000	\$ 51,000	\$ 51,000
Evaluation Fees	-	-	-	-
Interest/Misc Income	6,567	10,000	10,000	10,000
General Fund Contribution	18,000	-	-	-
Use of Prior Year Fund Balance		18,000	18,000	38,201
Total Revenue	\$ 96,119	\$ 79,000	\$ 79,000	\$ 99,201
Expenditures				
Salaries	\$ -	\$ 27,069	\$ 28,829	\$ 28,974
Operating	74,517	51,931	50,171	70,227
Contracted Services	-	-	-	-
Total Expenditures	\$ 74,517	\$ 79,000	\$ 79,000	\$ 99,201

PLANNING & ZONING FUND

The Calvert County Critical Area Program, implemented in December 1988, requires the County to maintain 100% of existing forest cover within the Critical Area (land within 1,000 feet of tidal waters). When maintenance or replacement of forest cover on site is not possible, a fee is collected to cover the cost of replacement on another tract within the critical area. These fees-in-lieu of replanting are held in the Critical Area Reforestation Fund and subsequently used to plant appropriate sites. The Critical Area Reforestation Evaluation (CARE) Committee reviews all applications for reforestation or tree planting using the Critical Area Reforestation Fund.

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Critical Area Fees	\$ 148,169	\$ 148,843	\$ 163,078	\$ 35,000
Interest/Misc Income	11,147	-	-	28,498
Use of Prior Year Fund Balance	-	-	-	109,629
Total Revenue	\$ 159,317	\$ 148,843	\$ 163,078	\$ 173,127
Expenditures				
Salaries	\$ 71,307	\$ 74,958	\$ 89,169	\$ 93,719
Operating	15,093	28,885	28,909	34,408
Contracted Services	103,570	45,000	45,000	45,000
Total Expenditures	\$ 189,970	\$ 148,843	\$ 163,078	\$ 173,127

PARKS & RECREATION FUND

The Parks & Recreation Fund is comprised of four components: Recreation Program Account, Breezy Point Beach and Campground, Marley Run Concession Stand and the Cove Point Family Aquatic Center. These programs operate primarily on monies from collected fees.

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Program Revenue	\$ 813,089	\$ 1,048,717	\$ 1,046,269	\$ 1,044,398
Rents & Concessions	167,933	181,730	244,967	255,659
Camping	235,447	195,000	153,000	139,914
General Admission	353,650	275,000	442,788	448,978
Passes	43,651	71,500	262,888	262,888
Misc. Income	13,840	7,000	3,000	3,000
General Fund Contribution	41,000	171,000	204,857	207,408
Use of Prior Year Fund Balance	-	5,000	-	-
Total Revenue	\$ 1,668,609	\$ 1,954,947	\$ 2,357,769	\$ 2,362,245
Expenditures				
Salaries	\$ 404,789	\$ 437,956	\$ 795,633	\$ 800,051
Operating	315,219	494,191	582,816	582,874
Utilities	40,969	40,600	136,870	136,870
Food	82,377	104,000	104,000	104,000
Capital Outlay	13,047	17,000	2,250	2,250
Self Sustained Programs	541,482	694,000	694,000	694,000
Contracted Services	44,046	167,200	42,200	42,200
Total Expenditures	\$ 1,441,929	\$ 1,954,947	\$ 2,357,769	\$ 2,362,245

CALVERT FAMILY NETWORK FUND

The Calvert County Family Network (CCFN) is a Local Management Board (LMB). LMBs operate in each Maryland jurisdiction, partnering with county leadership, public and private agencies and businesses to build a community in which all children and families thrive.

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Grants	\$ 639,166	\$ 734,600	\$ 734,600	\$ 734,600
Private Contributions	844	-	-	-
Local Management Board	236,716	273,000	273,000	273,000
Total Revenue	\$ 876,726	\$ 1,007,600	\$ 1,007,600	\$ 1,007,600
Expenditures				
Salaries	\$ 179,816	\$ 213,084	\$ 213,084	\$ 213,084
Board of Education	332,417	334,000	334,000	334,000
Operating	86,263	115,666	115,666	115,666
Contracted Services	276,068	344,850	344,850	344,850
Capital Outlay	2,161	2,015	2,015	2,015
Total Expenditures	\$ 876,726	\$ 1,007,600	\$ 1,007,600	\$ 1,007,600

INCENTIVE FUND

The Economic Development Incentive Fund was established by the Board of County Commissioners in 2005 and is administered by the Department of Economic Development. The purpose of the fund is to aid economic development within the County by providing assistance through loans and/or grants to qualified companies to establish new operations or facilities or to significantly expand existing operations or facilities in Calvert County.

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
General Fund Contribution	\$ -	\$ 50,000	\$ 50,000	\$ -
Total Revenue	\$ -	\$ 50,000	\$ 50,000	\$ -
Expenditures				
Operating	\$ -	\$ 50,000	\$ 50,000	\$ -
Total Expenditures	\$ -	\$ 50,000	\$ 50,000	\$ -

HOUSING FUND

This fund is used to record funds available for affordable housing loans and the house keys for employees program

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 1,050,000
Total Revenue	\$ -	\$ -	\$ -	\$ 1,050,000
Expenditures				
Transfer to General Fund	\$ -	\$ -	\$ -	\$ 1,000,000
Miscellaneous	-	-	-	50,000
Total Expenditures	\$ -	\$ -	\$ -	\$ 1,050,000

REVOLVING LOAN FUND

This fund was established in FY'95 for the purpose of making funds available to non-profit land trusts as a loan to preserve open space within the County and is to be repaid to the fund for future loans.

	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Budget Request	FY 2010 Commissioners Budget
Revenue				
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 1,000,000
Total Revenue	\$ -	\$ -	\$ -	\$ 1,000,000
Expenditures				
Transfer to General Fund	\$ -	\$ -	\$ -	\$ 1,000,000
Total Expenditures	\$ -	\$ -	\$ -	\$ 1,000,000

REVENUE HIGHLIGHTS

This section provides descriptions of the various revenues recorded in the enterprise and special revenue funds and the assumptions used for the budget estimates. The enterprise funds include the Water & Sewer fund, the Solid Waste fund and the Golf Course fund.

Water & Sewer Fund:

Charges for Services – The County assesses service charges to those residents and businesses connected to the county-operated water and sewer infrastructure. These charges are meant to cover the costs of general operations and maintenance for water and/or sewer service, and are billed on a quarterly basis. The Board of County Commissioners began a new rate plan in January 2006 to phase-in rate adjustments so revenues will eventually cover the necessary costs of operations. Until such time that the rates have been fully adjusted the County plans to use reserves to fund the deficit. In January 2009, a total of eight water only systems, one sewer only and four water and sewer systems had adopted the new rate structure, with one water only system adopting the new structure in January 2010. (Specific rates are addressed on pages 236-237 in the Appendix section of this document.) A projected increase in expenses of .32% or \$25,041 is projected over the FY2009 adopted budget. The use of county reserves for FY2010 is projected to be less than originally anticipated.

Capital Connection – Capital Connection fees are one-time fees assessed by the County when new customers connect to the water & sewer infrastructure, or existing customers have a substantial change in usage. They are assessed to cover the cost of capacity for new usage. Current projections are that the number of new capital connections will decrease for FY2010 from FY2009, due to a slow-down in growth in the overall economy. The County has completed its study of the fee structure for these charges, and a new, county-wide water and sewer fee of \$3,000 per water connection and \$5,400 per sewer connection has been recently adopted. Because of this, the actual revenue received from capital connection fees will increase.

Other Revenue Sources – Additional miscellaneous revenues include meter sales, cell tower contracted agreements, bulk water sales, leachate treatment charges and interest on investments. An increase is projected in the amount of \$22,261 from the FY2009 adopted budget. This is mostly due to increased investment income.

Solid Waste Fund:

Charges for Services – Landfill Tipping Fees are assessed by the County based on the weight of refuse disposed of at the landfill. This fee is primarily applicable to commercial haulers and others disposing of large quantities of waste. The FY2010 revenues generated by tipping fees are anticipated to decrease by 2.5%, due to the decline in the overall economy. Another major component of revenue is the Solid Waste Fee. It is assessed by the County on all residential and commercial property tax bills annually at a set amount. The revenues generated from this fee are anticipated to increase by \$227,639, due to a \$6 per property increase in FY2010. Solid Waste Fees collected are used to support the enterprise fund's general operations, especially the convenience centers used by county citizens. The \$6 increase for FY2010 is needed to help defray the cost of commingling recycle contracts.

Golf Course Fund – The Chesapeake Hills Golf Course is a public course operated by the Calvert County Division of Parks and Recreation. Primary revenues will be collected in the form of fees for service and concessions. Additionally, the general fund will contribute \$200,000 to this fund.

Special Revenue Funds:

The following are the primary revenue sources of the special revenue funds. The special revenue funds include the Grants Fund, Excise Tax Fund, Land Preservation Fund, Bar Library Fund, Planning & Zoning Fund, Parks & Recreation Fund, and Calvert Family Network Fund.

Grants Fund – The primary sources of grant revenue are Federal and State with County General Fund match and Charges for Services/Fees. The Federal grant revenues are projected to decrease by \$55,347 or 2.5% in FY2010. This decrease is primarily due to the reduction in the Homeland Security Grant Program. The State grant revenues are projected to increase by \$99,938, or 2.5%. This increase is primarily in support of the Bay Restoration Fund Program, but partially offset by the decrease in State funding for Public Transportation. Charges for Services are projected to increase \$13,145 or 3.41%. County contributions in support of grant funded initiatives are to increase \$185,275, or 10% in FY2010 as compared to the FY2009 adopted budget. This increase is primarily in support of the Public Safety Interoperable Communications Grant requiring a County match.

Excise Tax Fund - The excise tax revenues assessed by the County are collected for the benefit of capital improvements for schools, recreation, roads, and solid waste. The solid waste portion of the excise tax is recorded in the Solid Waste Fund. The excise tax may be paid one-third annually over the course of three years. Growth management initiatives and a decrease in building permits have resulted in the planned decline in excise tax revenues. The decrease in this tax revenue in FY2010 as compared to the FY2009 adopted budget is estimated to be 75.6%.

Land Preservation Fund – Revenues are recorded as a transfer from the General Fund, as the county’s initiative to support the land preservation goals by providing for the interest payments due as a result of the successful Leveraging Program. Additional revenues are received from the State Transfer Tax and Miscellaneous funding.

Bar Library Fund - Revenues are collected in the form of court fines and general fund contribution. The revenues of this small fund are estimated to remain level for FY2010.

Planning and Zoning Fund - Revenues are collected in the form of critical area fees to cover the county’s cost of replacing forest cover in appropriate areas. The revenues of this fund are estimated to decrease by \$113,843 or 76% due to the decline in building permits.

Parks & Recreation Fund – Revenues are collected in the form of program revenues, rents and concessions, camping, general admission, and miscellaneous income. Recreational opportunities are provided to the citizens of the county at Breezy Point Beach and Campground, Marley Run, the Cove Point Pool and through a substantial number of programs. Fees are charged on a program or admission basis for those utilizing these recreational activities. The total revenues including the \$207,408 general fund contribution are estimated to increase by \$402,135, or 20.6%.

Calvert Family Network Fund – Revenues are collected in primarily in the form of grants, with additional sources being private contributions and local management board funding. At this time, funding is projected to remain at the same level as FY2009.

CAPITAL PROJECTS



Barstow Elementary School

CAPITAL IMPROVEMENT PLAN

The **Capital Improvement Plan (CIP)** is a multi-year planning and budget process that assists the County in prioritizing current and future needs. The CIP has been developed to identify and adequately plan for future expansion, renovation, and construction. The goals of the plan are:

1. To build facilities required by the County's Comprehensive Plan;
2. To support the physical development objectives incorporated in approved County plans which support and augment the Comprehensive Plan;
3. To improve financial planning by comparing needs with available resources, identifying alternate revenue sources, and estimating future bond issues and debt services;
4. To establish priorities among projects so that staff effort and limited funds are used to the best advantage;
5. To coordinate the interactions of the various County departments with State and Federal agencies involved in implementing capital projects;
6. To provide an accurate, central source of information on all planned public construction for citizens, agencies, and interested organizations.

The first year of the plan, the capital budget is adopted by the Board of County Commissioners and funds are appropriated. The next 5-year period is used for planning purposes and is not authorized by the Commissioners until the annual budget for those years are legally adopted.

Capital expenditure is the outlay of funds relating to capital projects that results in the acquisition or construction of capital assets. Capital project is defined as the purchase of land, construction of a new facility or building, renovation of an existing facility or building, or purchase of a major piece of equipment. The County has further defined, to include, a value greater than \$25,000 and has a multi-year service life.

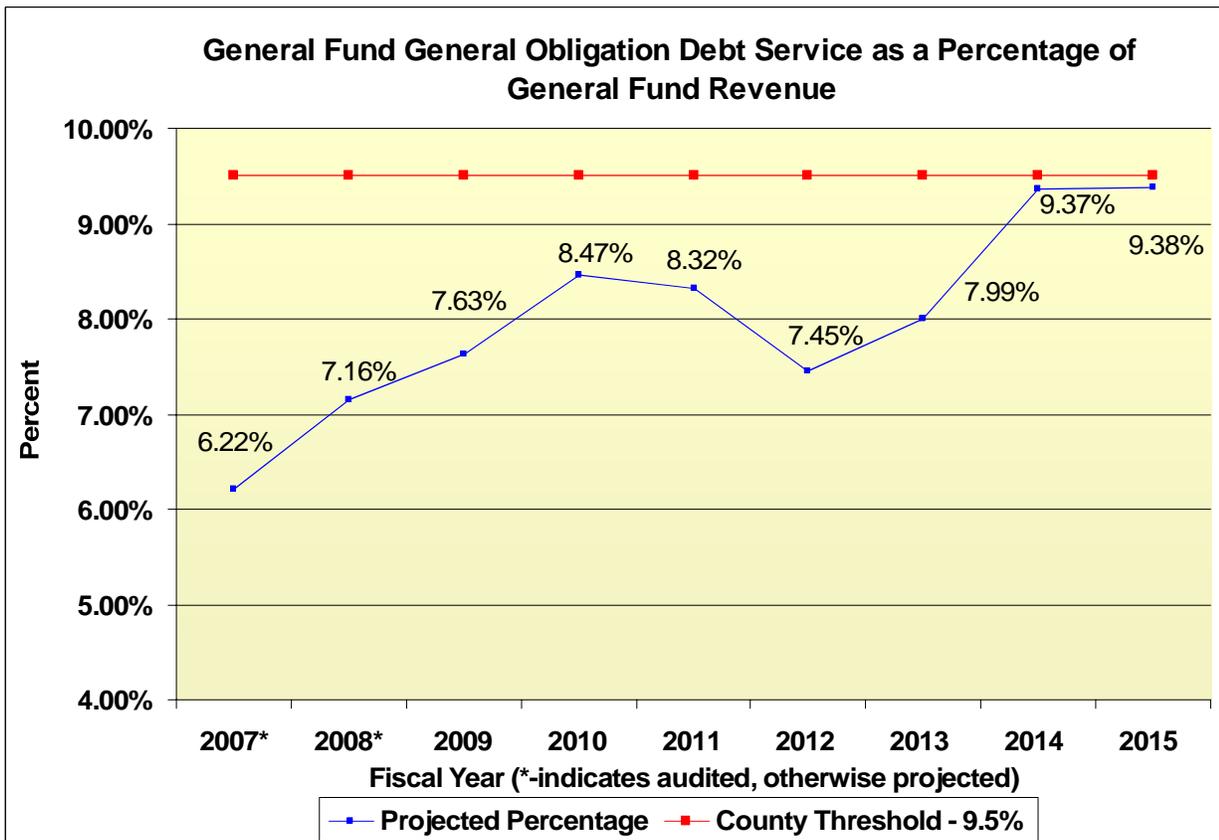
The CIP consists of two project categories; **Governmental Projects** and **Enterprise Fund Projects**. Governmental Projects include: Education, Public Facilities, Technology Services, Town Centers, Parks and Recreation, Public Works-Transportation, and Public Safety. Financing for these projects comes from the County's general fund, the sale of general obligation bonds, and federal/state funding. Funding for schools, roads, and recreation projects also comes from the collection of an excise tax. These projects are accounted for in the Capital Project Fund and the debt payments associated with the sale of bonds are accounted for in the General Fund Operating Budget.

The Enterprise Fund Projects include: Water and Sewer, Solid Waste, Recycling, and the Chesapeake Hills Golf Course. Utility improvements in the Water and Sewer, Solid Waste and Recycling funds are funded from user fees, state and county loans, and general obligation bonds. The Golf Course is funded by user fees and if needed, will be supplemented by the general fund. These projects are accounted for in their individual Enterprise Funds and the debt payments associated with the sale of bonds or state loans are accounted for in the Enterprise Fund Operating Budgets.

There are various types of financial resources or revenues that are used to fund capital projects. Conventional revenue sources include: General Fund (Pay-go), General Obligation Bonds, grants from Federal and/or State agencies, excise tax, user fees, and state or county loans.

The General Fund, when used to fund capital projects, is normally limited to projects that are lower in costs and with shorter life spans or to supplement long term financing. General Fund refers to the collection of operating revenues from sources such as property taxes, income taxes, etc. The benefit of using this fund for projects is that no debt is acquired and the asset is fully paid for in one year while the benefit of the asset will continue into the future years. The downside to this funding is that tax rates or other revenue sources may have to be increased to cover the purchase of the capital assets.

Another revenue source is the sale of General Obligation Bonds, which are secured by the full faith and credit of the issuing body, and are generally considered to be payable from taxes and other general revenues. Bonds, when used to finance a capital projects, are limited to project costs in excess of \$500,000 and with a 15-year lifespan. The County's guideline is conservative and stipulates that the Debt Service threshold should not exceed 9.5% of General Fund Revenues. The County utilizes a Debt Affordability Model as a guide to manage the debt level. The advantage of using this funding source for projects is that the financial impact is less of a burden on the taxpayer than if using General Fund and spreads the cost over the future generations using the facility/amenity. The disadvantage is that the interest expense related to the project is distributed over the life of the bond.



To ease the capital project financial burden the county receives supplemental assistance through state and local grants, excise tax revenues, water & sewer fees, and state loans.

Included as part of the CIP process, the debt levels and the scope of capital projects are established to determine their operational impact, if any, for both the General and Enterprise Funds. The operational and capital budgets are tied directly together. Additional infrastructure results in additional operating costs. Operating costs include: salary & wages, supplies, capital outlay, maintenance costs, and utilities.

Due to the pressures on the operating budget, under the current economic climate, several capital projects have been deferred beyond this six-year plan. See list below. Several of the projects listed had "seed" funds previously appropriated that are now being recommended to be reallocated to higher priority projects.

Capital Projects deferred from the FY2010-FY2015 Capital Improvement Plan

\$153,252,000

Education

Northern High School -- \$3.5m

General Government

Agriculture Service Center -- \$2.9m

County Services Plaza – Bldg 2 -- \$19.9m

Fairview Branch Library -- \$4.8m

Southern Branch Library -- \$5.6m

Twin Beach Library -- \$5.9m

Southern Community Center -- \$125k

Randle's Cliff School -- \$218k

Calvert Pines Senior Center -- \$1m

Southern Pines Senior Center -- \$1m

Technology Services

Wireless -- \$250k

Network Infrastructure -- \$250k

Phone System Upgrade -- \$90k

Public Works – Utilities (*Enterprise*)

Appeal Convenience Center -- \$1.1m

Town Centers

Lusby Streetscape -- \$500k

Solomon's Sidewalks -- \$1.6m

Parks to Town Center Study -- \$67k

Parks & Recreation

Cove Point Enhancements -- \$258k

Dunkirk Park Enhancements -- \$422k

Hallowing Point Enhancements -- \$1.6m

Battle Creek Enhancements -- \$172k

Public Works - Transportation

Boyd's Turn Road -- \$2.7m

Dowell Road -- \$4.9m

Lusby Parkway - \$1.8m

Loop Road – Phase 2 -- \$44.9m

Skinnners Turn Road -- \$7.3m

West Dares Beach Road -- \$3.8m

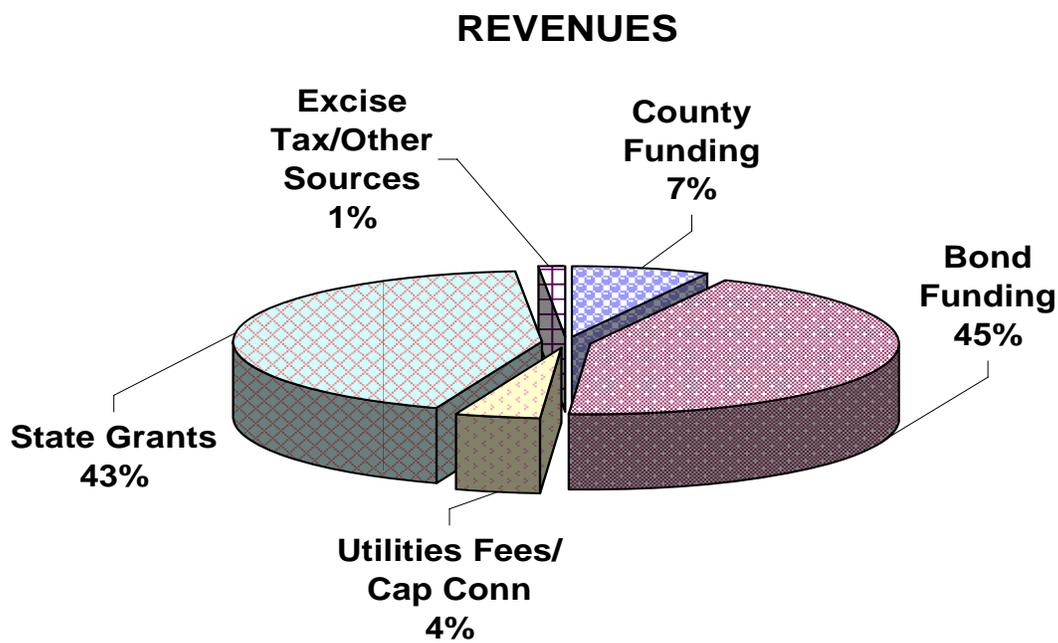
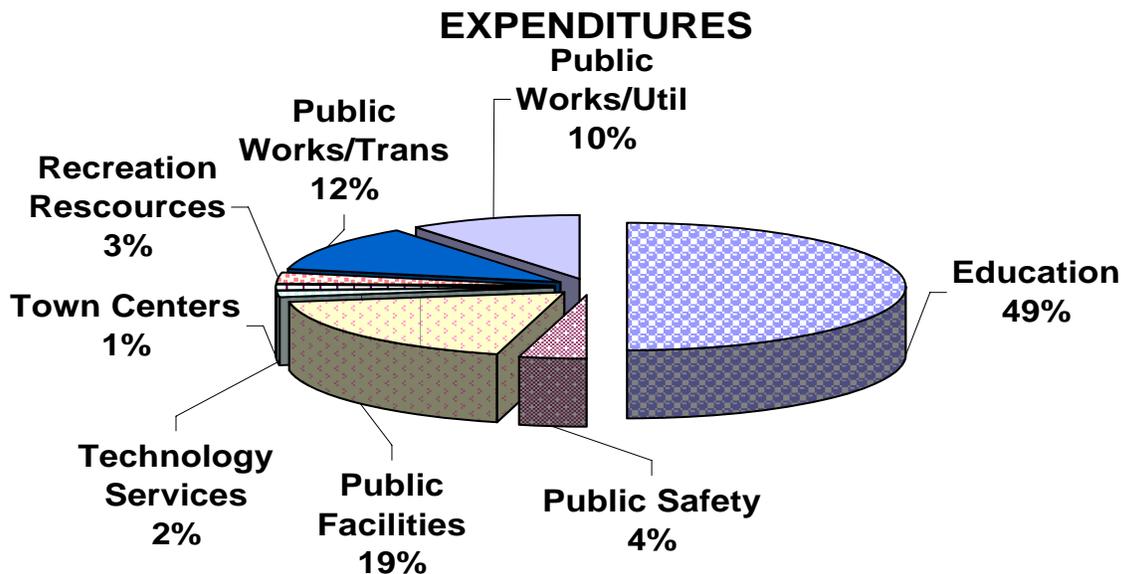
Williams Road @ CSM -- \$4.7m

Components of the Capital Improvement Plan:

1. The Summary provides an overview of the capital budget for FY2010-FY2015 showing both expenditure and revenue categories by fiscal year.
2. The CIP Expenditure Section shows the projects by category over the six year period, providing the full scope of each project.
3. The CIP Revenue Section gives a breakout of sources of funding for each project by fiscal year.
4. The project summary sheets provide detailed information by project to include project description, project location, and the six year period for expenditures and revenues.

CAPITAL IMPROVEMENT PLAN

FY2010-FY2015 Summary
\$214,249,015



SUMMARY

The summary provides an overview of the Capital Plan for the full six year span, showing both expenditure and revenue categories by fiscal year.

TOTAL EXPENDITURES	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
Education	\$17,175,000	\$27,113,000	\$20,364,000	\$16,635,000	\$3,443,000	\$22,115,000	\$106,845,000
Public Facilities	789,140	2,662,311	26,199,014	8,631,625	374,224	1,629,250	40,285,564
Technology Services	375,645	699,309	337,475	784,384	828,775	544,964	3,570,552
Town Centers	1,599,796	99,900	74,900	187,250	101,650	826,050	2,889,546
Recreation Resources	519,811	849,018	670,264	1,374,669	1,379,863	1,353,584	6,147,209
Public Works/Transportation	7,469,460	4,371,632	4,929,000	4,660,000	1,120,000	2,180,000	24,730,092
Public Works/Utilities	4,774,600	4,650,000	5,350,000	4,850,000	1,775,000	0	21,399,600
Public Safety	565,963	3,683,290	413,738	899,873	1,519,223	1,299,365	8,381,452
Total Expenditures	\$33,269,415	\$44,128,460	\$58,338,391	\$38,022,801	\$10,541,735	\$29,948,213	\$214,249,015

TOTAL REVENUES	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
County Funding	\$470,748	\$3,809,794	\$2,544,914	\$2,465,575	\$3,338,053	\$2,886,309	\$15,515,393
Bond Funding	16,830,975	17,961,666	21,951,664	18,175,413	3,136,000	15,904,604	93,960,321
State Grants	14,022,692	19,524,000	30,155,813	16,261,813	1,799,000	10,566,000	92,329,318
Excise Tax/Other Sources	224,000	633,000	836,000	270,000	493,682	591,300	3,047,982
Utilities Fees/Cap Conn	1,721,000	2,200,000	2,850,000	850,000	1,775,000	0	9,396,000
Total Revenues	\$33,269,415	\$44,128,460	\$58,338,391	\$38,022,801	\$10,541,735	\$29,948,213	\$214,249,015

GOVERNMENTAL	PRIOR	FY 2010	FY 2011	FY 2012
EDUCATION	APPROPRIATION			
CONSTRUCTION				
Calvert Middle School Replacement				
A/E	\$631,000			
Construction	\$14,732,000	\$9,149,000	\$105,000	
Equipment		\$1,882,000		
Calvert High School Replacement				
A/E	\$3,166,000	\$650,000	\$341,000	\$340,000
Construction		\$3,541,000	\$24,809,000	\$16,500,000
Equipment			\$638,000	\$445,000
Grandstand and lighting				\$660,000
Northern High School Renovation/Addition				
Feasibility Study			\$102,000	
A/E				
Construction				
Equipment				
Northern Middle School Renovation/Addition				
Feasibility Study				
A/E				
Brooks Administration Building				
Feasibility Study		\$104,000		
A/E				\$316,000
Construction				
Subtotal Construction	\$18,529,000	\$15,326,000	\$25,995,000	\$18,261,000
MAINTENANCE PROJECTS				
Appeal Elem. - Re-roof				\$467,000
Beach Elem. - Stage Addition				
Calvert Country School - Roof Replacement		\$454,000		
Hunting Creek Annex				
Septic Fields			\$91,000	
Mechanical			\$372,000	
Mutual Elementary				
Roof Top & Equipment Replacement		\$1,395,000		
Fire Suppression & Interior Renovation				
Partial Re-Roof			\$231,000	
Patuxent High - Roof Consultant & Repair				
Plum Point Elem. - Roof Replacement				\$774,000
Plum Point Middle - Roof Replacement			\$424,000	
Sunderland Elem. - Roof Replacement				\$774,000
School Water Wells				\$88,000
Subtotal Maintenance	\$0	\$1,849,000	\$1,118,000	\$2,103,000
TOTAL EDUCATION	\$18,529,000	\$17,175,000	\$27,113,000	\$20,364,000

CAPITAL IMPROVEMENTS FUND

FY 2013	FY 2014	FY 2015	PROJECT	GOVERNMENTAL
			TOTALS FY10-FY15	EDUCATION
				CONSTRUCTION
			\$11,136,000	Calvert Middle School Replacement
				A/E
				Construction
				Equipment
			\$61,424,000	Calvert High School Replacement
				A/E
\$250,000	\$150,000			Construction
\$12,850,000				Equipment
\$250,000				Grandstand and lighting
			\$19,202,000	Northern High School Renovation/Addition
				Feasibility Study
\$2,700,000		\$1,400,000		A/E
		\$15,000,000		Construction
				Equipment
			\$1,305,000	Northern Middle School Renovation/Addition
	\$105,000			Feasibility Study
		\$1,200,000		A/E
			\$4,106,000	Brooks Administration Building
				Feasibility Study
				A/E
\$335,000	\$726,000	\$2,625,000		Construction
\$16,385,000	\$981,000	\$20,225,000	\$97,173,000	Subtotal Construction
				MAINTENANCE PROJECTS
			\$467,000	Appeal Elem. - Re-roof
		\$550,000	\$550,000	Beach Elem. - Stage Addition
			\$454,000	Calvert Country School - Roof Replacement
				Hunting Creek Annex
			\$91,000	Septic Fields
			\$372,000	Mechanical
				Mutual Elementary
			\$1,395,000	Roof Top & Equipment Replacement
\$250,000	\$2,426,000		\$2,676,000	Fire Suppression & Interior Renovation
			\$231,000	Partial Re-Roof
	\$36,000	\$1,340,000	\$1,376,000	Patuxent High - Roof Consultant & Repair
			\$774,000	Plum Point Elem. - Roof Replacement
			\$424,000	Plum Point Middle - Roof Replacement
			\$774,000	Sunderland Elem. - Roof Replacement
			\$88,000	School Water Wells
\$250,000	\$2,462,000	\$1,890,000	\$9,672,000	Subtotal Maintenance
\$16,635,000	\$3,443,000	\$22,115,000	\$106,845,000	TOTAL EDUCATION

GOVERNMENTAL	PRIOR	FY 2010	FY 2011	FY 2012
PUBLIC FACILITIES	APPROPRIATION			
Abused Person Shelter	\$187,503	(\$187,503)		
County Services Plaza	\$21,532	(\$21,532)		
Calvert House	\$18,427	(\$18,427)		
Health Department	\$15,155	(\$15,155)		
Island Creek School	\$42,309	(\$42,309)		
Storage Facility	\$12,788	(\$12,788)		
Southern Community Center	\$50,000	(\$50,000)		
Substance Abuse Facility	\$961,957	(\$961,957)		\$961,957
Work Release Facility	\$371,145	(\$371,145)		\$371,145
HVAC Replacements				
Calvert House				
Calvert Pines		\$49,469		
Courthouse			\$92,311	
Health Department				\$71,451
Mt. Hope				\$8,988
Northeast Comm Ctr		\$62,437		\$110,600
Southern Comm Ctr				\$21,828
Roof Replacement Schedule				
Flag Ponds				\$27,820
Mt. Hope		\$129,250		
Marine Museum				
Master Plan Implementation	\$80,000			
Back-up Generator & Roof Replacement		\$92,800		
Cove Point Lighthouse Duplex Roof		\$100,000		
Collections Boat				\$67,600
Land Acquisition			\$1,300,000	
Boat Basin Timber Replacement		\$50,000	\$50,000	
Detention Center				
A/E	\$150,000	\$600,000	\$600,000	
Construction				\$7,161,625
Minimum Security Housing Renovation			\$200,000	
College of Southern Maryland				
A&E/Site Work		\$1,386,000	\$420,000	
Construction				\$17,396,000
Equipment				
Senior Centers				
Calvert Pines - A/E	\$30,000			
Southern Pines - A/E	\$30,000			
TOTAL PUBLIC FACILITIES	\$1,970,816	\$789,140	\$2,662,311	\$26,199,014
TECHNOLOGY SERVICES				
GIS Implementation	\$1,672,887	\$53,560	\$55,702	\$57,930
Wireless I-Net	\$760,530	\$199,405	\$250,000	
Public Safety System	\$3,165,000			\$51,500
Licenses	\$175,000		\$175,000	\$175,000
Network Infrastructure	\$150,000	\$72,680	\$167,107	
Barstow Fiber				
Major System Upgrade				
Major System Review	\$50,000	\$50,000	\$51,500	\$53,045
TOTAL TECHNOLOGY SERVICES	\$5,973,417	\$375,645	\$699,309	\$337,475
TOWN CENTERS				
Sidewalk Program	\$150,000	\$80,250	\$53,500	\$53,500
Lusby Town Center				
Street Scape	\$654,000	(\$404,000)		
Prince Frederick Town Center				
Church and Main Streetscape		\$1,877,146		
Solomon's Town Center				
Riverwalk - Replace Railing Pickets		\$25,000	\$25,000	
Waterman's Wharf	\$20,000	\$21,400	\$21,400	\$21,400
Turning Lane/CMM				
TOTAL TOWN CENTERS	\$824,000	\$1,599,796	\$99,900	\$74,900

CAPITAL IMPROVEMENTS FUND

FY 2013	FY 2014	FY 2015	PROJECT	GOVERNMENTAL
			TOTALS FY10-FY15	PUBLIC FACILITIES
			(\$187,503)	Abused Person Shelter
			(\$21,532)	County Services Plaza
			(\$18,427)	Calvert House
			(\$15,155)	Health Department
			(\$42,309)	Island Creek School
			(\$12,788)	Storage Facility
			(\$50,000)	Southern Community Center
			\$0	Substance Abuse Facility
			\$0	Work Release Facility
				HVAC Replacements
	\$48,150		\$48,150	Calvert House
	\$112,074		\$161,543	Calvert Pines
			\$92,311	Courthouse
			\$71,451	Health Department
			\$8,988	Mt. Hope
			\$173,037	Northeast Comm Ctr
			\$21,828	Southern Comm Ctr
				Roof Replacement Schedule
			\$27,820	Flag Ponds
		\$129,250	\$258,500	Mt. Hope
				Marine Museum
\$70,000		\$1,500,000	\$1,570,000	Master Plan Implementation
			\$92,800	Back-up Generator & Roof Replacement
			\$100,000	Cove Point Lighthouse Duplex Roof
			\$67,600	Collections Boat
			\$1,300,000	Land Acquisition
			\$100,000	Boat Basin Timber Replacement
				Detention Center
			\$1,200,000	A/E
\$7,161,625			\$14,323,250	Construction
			\$200,000	Minimum Security Housing Renovation
				College of Southern Maryland
			\$1,806,000	A&E/Site Work
\$1,400,000			\$17,396,000	Construction
			\$1,400,000	Equipment
				Senior Centers
	\$107,000		\$107,000	Calvert Pines - A/E
	\$107,000		\$107,000	Southern Pines - A/E
\$8,631,625	\$374,224	\$1,629,250	\$40,285,564	TOTAL PUBLIC FACILITIES
				TECHNOLOGY SERVICES
\$111,748	\$257,500	\$75,000	\$611,440	GIS Implementation
			\$449,405	Wireless I-Net
\$103,000			\$154,500	Public Safety System
			\$350,000	Licenses
			\$239,787	Network Infrastructure
		\$412,000	\$412,000	Barstow Fiber
\$515,000	\$515,000		\$1,030,000	Major System Upgrade
\$54,636	\$56,275	\$57,964	\$323,420	Major System Review
\$784,384	\$828,775	\$544,964	\$3,570,552	TOTAL TECHNOLOGY SERVICES
				TOWN CENTERS
\$80,250	\$80,250	\$80,250	\$428,000	Sidewalk Program
		\$275,000	(\$129,000)	Lusby Town Center Street Scape
			\$1,877,146	Prince Frederick Town Center Church and Main Streetscape
			\$50,000	Solomon's Town Center Riverwalk - Replace Railing Pickets
\$21,400	\$21,400	\$21,400	\$128,400	Waterman's Wharf
\$85,600		\$449,400	\$535,000	Turning Lane/CMM
\$187,250	\$101,650	\$826,050	\$2,889,546	TOTAL TOWN CENTERS

GOVERNMENTAL	PRIOR	FY 2010	FY 2011	FY 2012
RECREATION RESOURCES	APPROPRIATION			
PARKS & COMMUNITY CENTERS				
Chesapeake Hills Golf Course (Enterprise)				
Equipment		\$110,700		
Misc Projects		\$199,300		
Maintenance Building		\$300,000		
Cove Point Park				
Re-light Fields 1 & 2				
Expand Maintenance Building	\$130,000	(\$28,288)		
Picnic Shelters & Connecting Paths			\$29,842	\$212,092
Small shelters and additional parking				
Dog Park				
Skate Park				\$58,422
Dunkirk Park				
Update Master Plan				
Expand Maintenance Building	\$130,000	(\$80,288)		
Lighting Installation	\$8,437	(\$8,437)		
Paved Pathways & Lights				
Skate Park lighting		\$110,000		
Hallowing Point Park	\$42,400			
Accessible Playground & Parking	\$59,115			\$379,750
Shelter Construction	\$301,563	(\$301,563)		
Picnic Area @ 231 entrance				
Restroom/Snack Stand Complex	\$84,126			
Basketball Courts				
Expand Parking Lot #1		\$29,211		
Update Master Plan				
Kings Landing Park				
Parking				
Solomon's Park				
Restroom and Utilities			\$416,000	
Field Lighting				
NATURAL RESOURCE SITES				
Battle Creek Cypress Swamp				
Renovation of Exhibits	\$20,000		\$214,000	
Addition/Renovation				\$15,000
Flag Ponds				
Picnic/Teaching Shelter				\$5,000
Equestrian Trails - Construction		\$189,176	\$189,176	
TOTAL RECREATION RESOURCES	\$775,641	\$519,811	\$849,018	\$670,264

CAPITAL IMPROVEMENTS FUND

FY 2013	FY 2014	FY 2015	PROJECT	GOVERNMENTAL
			TOTALS FY10-FY15	RECREATION RESOURCES
				PARKS & COMMUNITY CENTERS
			\$610,000	Chesapeake Hills Golf Course (Enterprise)
				Equipment
				Misc Projects
				Maintenance Building
			\$1,508,299	Cove Point Park
	\$350,535			Re-light Fields 1 & 2
				Expand Maintenance Building
				Picnic Shelters & Connecting Paths
	\$21,400	\$166,520		Small shelters and additional parking
		\$83,500		Dog Park
\$614,276				Skate Park
			\$499,121	Dunkirk Park
	\$55,642			Update Master Plan
				Expand Maintenance Building
				Lighting Installation
		\$422,204		Paved Pathways & Lights
				Skate Park lighting
			\$1,587,277	Hallowing Point Park
\$417,325				Accessible Playground & Parking
				Shelter Construction
		\$42,800		Picnic Area @ 231 entrance
	\$623,626			Restroom/Snack Stand Complex
\$67,468				Basketball Courts
	\$273,020			Expand Parking Lot #1
	\$55,640			Update Master Plan
			\$275,600	Kings Landing Park
\$275,600				Parking
			\$832,000	Solomon's Park
				Restroom and Utilities
		\$416,000		Field Lighting
				NATURAL RESOURCE SITES
			\$395,920	Battle Creek Cypress Swamp
				Renovation of Exhibits
		\$166,920		Addition/Renovation
				Flag Ponds
		\$55,640	\$60,640	Picnic/Teaching Shelter
			\$378,352	Equestrian Trails - Construction
\$1,374,669	\$1,379,863	\$1,353,584	\$6,147,209	TOTAL RECREATION RESOURCES

GOVERNMENTAL	PRIOR	FY 2010	FY 2011	FY 2012
PUBLIC WORKS	APPROPRIATION			
TRANSPORTATION				
Barstow/Leitches Wharf	\$402,000	(\$402,000)		
Barstow Salt Dome Replacement			\$489,632	
Boyd's Turn Road - Phase 1	\$1,725,700	\$2,310,000		
Brickhouse Road @ MD 260	\$1,178,000	\$788,700		
Bridge Maintenance Repairs	\$240,000		\$60,000	\$60,000
Dowell Road Widening	\$1,950,000	\$1,000,000		
Fairground Road Improvements	\$423,500	\$2,345,000		
Fuel Delivery System Upgrade		\$101,275		
Huntingtown Corridor	\$120,000	(\$120,000)		
Lake Karylbrook Dam				\$275,000
Prince Frederick Loop Road	\$18,657,074		\$1,756,000	\$3,950,000
Pushaw Station Dome Replacement		\$613,110		
Road Tax Districts	\$1,237,562	(\$262,438)	\$100,000	\$100,000
SHA signal matching funds	\$280,000	\$60,000	\$60,000	\$60,000
Skipjack Road @ MD 231				
Solomon's Round About	\$40,000	(\$40,000)		
Storm Drainage Projects	\$360,000	\$120,000	\$120,000	\$120,000
Transportation Safety Projects	\$1,295,452	\$143,313	\$180,000	\$180,000
Victoria Station Dam	\$62,500	\$262,500		
W. Dares Beach Road	\$80,000		\$440,000	\$134,000
Williams Road/CSM Improvements				
Wilson Road Improvements	\$90,000	\$550,000	\$1,166,000	\$50,000
TOTAL TRANSPORTATION	\$28,141,788	\$7,469,460	\$4,371,632	\$4,929,000
UTILITIES (Enterprise)				
LANDFILL PROJECTS				
Appeal Landfill Convenience Center	\$2,897,550	(\$1,630,000)		
Lusby Convenience Center Relocation	\$275,000	\$1,630,000		
Mt. Hope Convenience Center Reconstruction	\$415,000	\$14,000	\$2,000,000	
Subtotal Landfill	\$3,587,550	\$14,000	\$2,000,000	\$0
SEWER PROJECTS				
Calvert Memorial WWPS			\$650,000	
C.B. WWTP Reconstruction/ENR Upgrades	\$1,753,600	\$1,753,600		
Dowell Road WWPS Upgrade		\$217,000		
Industrial Park WWTP Plant Upgrade	\$30,000	\$750,000	\$400,000	
Prince Frederick Church Street Sewer Line		\$225,000		
Prince Frederick Sewer Line PS#2 to WWTP#2				
Prince Frederick Sewer Line CMH to Calvt Middle	\$360,000	\$140,000		
Prince Frederick Sewer Pump St.-Chapline Shop Ctr		\$500,000		
Prince Frederick Sewer System Analysis		\$175,000		
Prince Frederick WWTP#1 Plant Upgrade			\$250,000	\$4,200,000
Solomon's Headworks Retrofit	\$275,000			\$850,000
Solomon's WWTP Improvements	\$575,000	\$75,000	\$550,000	
Solomon's WWTP Plant Upgrades	\$75,000			\$300,000
Subtotal Sewer	\$3,068,600	\$3,835,600	\$1,850,000	\$5,350,000
WATER PROJECTS				
Hunting Hills Water System Upgrade	\$359,000	\$475,000		
Lakewood Water System Upgrade	\$340,000		\$500,000	
St. Leonard Well and Elevated Storage	\$380,000			
Water Meter Replacement Project	\$900,000	\$450,000	\$300,000	
Subtotal Water	\$1,979,000	\$925,000	\$800,000	\$0
TOTAL UTILITIES	\$8,635,150	\$4,774,600	\$4,650,000	\$5,350,000

CAPITAL IMPROVEMENTS FUND

FY 2013	FY 2014	FY 2015	PROJECT	GOVERNMENTAL
			TOTALS FY10-FY15	PUBLIC WORKS
				TRANSPORTATION
\$402,000			\$0	Barstow/Leitches Wharf
			\$489,632	Barstow Salt Dome Replacement
			\$2,310,000	Boyd's Turn Road - Phase 1
			\$788,700	Brickhouse Road @ MD 260
\$60,000	\$60,000	\$60,000	\$300,000	Bridge Maintenance Repairs
			\$1,000,000	Dowell Road Widening
			\$2,345,000	Fairground Road Improvements
			\$101,275	Fuel Delivery System Upgrade
			(\$120,000)	Huntingtown Corridor
			\$275,000	Lake Karylbrook Dam
\$1,540,000			\$7,246,000	Prince Frederick Loop Road
			\$613,110	Pushaw Station Dome Replacement
\$100,000	\$100,000	\$100,000	\$237,562	Road Tax Districts
\$60,000	\$60,000	\$60,000	\$360,000	SHA signal matching funds
		\$1,000,000	\$1,000,000	Skipjack Road @ MD 231
			(\$40,000)	Solomon's Round About
\$120,000	\$120,000	\$120,000	\$720,000	Storm Drainage Projects
\$180,000	\$180,000	\$180,000	\$1,043,313	Transportation Safety Projects
			\$262,500	Victoria Station Dam
\$2,098,000			\$2,672,000	W. Dares Beach Road
		\$660,000	\$660,000	Williams Road/CSM Improvements
\$100,000	\$600,000		\$2,466,000	Wilson Road Improvements
\$4,660,000	\$1,120,000	\$2,180,000	\$24,730,092	TOTAL TRANSPORTATION
				UTILITIES (Enterprise)
				LANDFILL PROJECTS
			(\$1,630,000)	Appeal Landfill Convenience Center
			\$1,630,000	Lusby Convenience Center Relocation
			\$2,014,000	Mt. Hope Convenience Center Reconstruction
\$0	\$0	\$0	\$2,014,000	Subtotal Landfill
				SEWER PROJECTS
			\$650,000	Calvert Memorial WWPS
			\$1,753,600	C.B. WWTP Reconstruction/ENR Upgrades
			\$217,000	Dowell Road WWPS Upgrade
			\$1,150,000	Industrial Park WWTP Plant Upgrade
			\$225,000	Prince Frederick Church Street Sewer Line
\$750,000	\$825,000		\$1,575,000	Prince Frederick Sewer Line PS#2 to WWTP#2
			\$140,000	Prince Frederick Sewer Line CMH to Calvt Middle
			\$500,000	Prince Frederick Sewer Pump St.-Chapline Shop Ctr
			\$175,000	Prince Frederick Sewer System Analysis
			\$4,450,000	Prince Frederick WWTP#1 Plant Upgrade
			\$850,000	Solomon's Headworks Retrofit
			\$625,000	Solomon's WWTP Improvements
\$4,000,000			\$4,300,000	Solomon's WWTP Plant Upgrades
\$4,750,000	\$825,000	\$0	\$16,610,600	Subtotal Sewer
				WATER PROJECTS
			\$475,000	Hunting Hills Water System Upgrade
			\$500,000	Lakewood Water System Upgrade
\$100,000	\$950,000		\$1,050,000	St. Leonard Well and Elevated Storage
			\$750,000	Water Meter Replacement Project
\$100,000	\$950,000	\$0	\$2,775,000	Subtotal Water
\$4,850,000	\$1,775,000	\$0	\$21,399,600	TOTAL UTILITIES

GOVERNMENTAL	PRIOR	FY 2010	FY 2011	FY 2012
PUBLIC SAFETY	APPROPRIATION			
800n MHZ System Expansion			\$2,660,666	
FIRE & RESCUE APPARATUS				
North Beach VFD & RS				
Rehab Boat #1		\$51,500		
Rehab Engine #11			\$133,936	
Replace Ambulance #18			\$152,039	
Replace Command #1			\$54,900	
Replace Bush #1				
Replace Rescue #1				
Prince Frederick VFD				
Rehab Engine #22			\$133,936	
Replace Command #2				\$58,194
Replace Tanker #2				
Replace Bush #2				
Solomon's VRS & FD				
Rehab Boat #3		\$51,500		
Rehab Engine #31			\$133,936	
Rehab Rescue #3				\$106,480
Replace Ambulance #37		\$143,433		
Replace Command #3			\$54,900	
Replace Ambulance #39				
Replace Command #3				
Prince Frederick VRS				
Replace Command #4			\$54,900	
Replace Ambulance #48				
Replace Ambulance #49				
Dunkirk VFD & RS				
Replace Ambulance #58				
Replace Ambulance #59				
Replace Command #5				
Huntingtown VFD & RS				
Replace Ambulance #69				
Replace Command #6				
Replace Ambulance #68				
St. Leonard VFD & RS				
Replace Ambulance #79			\$152,039	
Replace Ambulance #78				\$161,161
Calvert Advanced Life Support				
Replace Medic #102		\$78,233		
Replace Medic #104		\$78,233		
Replace Medic #105				\$87,903
Replace Medic #101				
Replace Medic #103				
Replace Medic #102				
Calvert Dive Team				
Replace Dive Rescue #12			\$152,038	
Subtotal Apparatus	\$0	\$402,899	\$3,683,290	\$413,738
FIRE & RESCUE FACILITIES				
North Beach VFD & RS				
Enlarge Overhead Doors				
Resurface Parking Lot				
Prince Frederick Renovation				
A & E				
Solomon's Renovation				
A & E				
SCBA Cascade/Compressor		\$52,000		
Dunkirk VFD & RS				
Water Supply Storage Tanks				
Huntingtown VFD&RS				
Replace HVAC		\$18,465		
Calvert Advanced Life Support				
Replace HVAC		\$92,599		
Subtotal Facilities	\$0	\$163,064	\$0	\$0
TOTAL PUBLIC SAFETY	\$0	\$565,963	\$3,683,290	\$413,738
TOTAL FY2010-FY2015 CIP	\$92,991,600	\$33,269,415	\$44,128,460	\$58,338,391

CAPITAL IMPROVEMENTS FUND

FY 2013	FY 2014	FY 2015	PUBLIC SAFETY	GOVERNMENTAL
			TOTALS FY 10-15	PUBLIC SAFETY
			\$2,660,666	800n MHZ System Expansion
				FIRE & RESCUE APPARATUS
			\$1,134,614	North Beach VFD & RS
				Rehab Boat #1
				Rehab Engine #11
				Replace Ambulance #18
				Replace Command #1
				Replace Bush #1
				Replace Rescue #1
	\$69,614	\$672,625	\$754,600	Prince Frederick VFD
				Rehab Engine #22
				Replace Command #2
				Replace Tanker #2
	\$488,680	\$73,790	\$751,505	Solomon's VRS & FD
				Rehab Boat #3
				Rehab Engine #31
				Rehab Rescue #3
				Replace Ambulance #37
				Replace Command #3
		\$191,946		Replace Ambulance #39
		\$69,310		Replace Command #3
			\$406,812	Prince Frederick VRS
				Replace Command #4
				Replace Ambulance #48
				Replace Ambulance #49
\$170,831	\$181,081		\$403,348	Dunkirk VFD & RS
				Replace Ambulance #58
\$170,831				Replace Ambulance #59
\$61,686				Replace Command #5
			\$413,598	Huntingtown VFD & RS
\$170,831				Replace Ambulance #69
\$61,686				Replace Command #6
	\$181,081			Replace Ambulance #68
			\$313,200	St. Leonard VFD & RS
				Replace Ambulance #79
				Replace Ambulance #78
			\$541,007	Calvert Advanced Life Support
				Replace Medic #102
				Replace Medic #104
				Replace Medic #105
				Replace Medic #101
				Replace Medic #103
				Replace Medic #102
\$93,177	\$98,767	\$104,694	\$152,038	Calvert Dive Team
				Replace Dive Rescue #12
\$899,873	\$1,019,223	\$1,112,365	\$7,531,388	Subtotal Apparatus
				FIRE & RESCUE FACILITIES
			\$112,000	North Beach VFD & RS
		\$51,000		Enlarge Overhead Doors
		\$61,000		Resurface Parking Lot
	\$250,000		\$250,000	Prince Frederick Renovation
				A & E
	\$250,000		\$302,000	Solomon's Renovation
				A & E
				SCBA Cascade/Compressor
			\$75,000	Dunkirk VFD & RS
		\$75,000		Water Supply Storage Tanks
			\$18,465	Huntingtown VFD&RS
				Replace HVAC
			\$92,599	Calvert Advanced Life Support
				Replace HVAC
\$0	\$500,000	\$187,000	\$850,064	Subtotal Facilities
\$899,873	\$1,519,223	\$1,299,365	\$8,381,452	TOTAL PUBLIC SAFETY
\$38,022,801	\$10,541,735	\$29,948,213	\$214,249,015	TOTAL FY2010-FY2015 CIP

FISCAL 2010 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
EDUCATION	TOTAL	FUNDS	FINANCING	FUNDS	TAX
CONSTRUCTION					
Calvert Middle School Replacement					
Construction	\$9,149,000		\$2,919,000	\$6,230,000	
Equipment	\$1,882,000		\$1,882,000		
Calvert High School Replacement					
A/E	\$650,000		\$650,000		
Construction	\$3,541,000		\$2,667,000	\$874,000	
Brooks Administration Building					
Feasibility Study	\$104,000				\$104,000
Subtotal Construction	\$15,326,000	\$0	\$8,118,000	\$7,104,000	\$104,000
MAINTENANCE					
Calvert Country School - Roof Repl	\$454,000	\$164,000		\$290,000	
Mutual Elementary - Roof Top & Equipment Repl	\$1,395,000		\$608,000	\$787,000	
Subtotal Maintenance	\$1,849,000	\$164,000	\$608,000	\$1,077,000	\$0
TOTAL EDUCATION	\$17,175,000	\$164,000	\$8,726,000	\$8,181,000	\$104,000
TECHNOLOGY SERVICES					
GIS Implementation	\$53,560	\$53,560			
Wireless I-Net	\$111,405	\$111,405			
Network Infrastructure	\$160,680	\$160,680			
Major System Review	\$50,000	\$50,000			
TOTAL TECHNOLOGY SERVICES	\$375,645	\$375,645	\$0	\$0	\$0
TOWN CENTERS					
Sidewalk Program	\$80,250	\$80,250			
Lusby Town Center	(\$404,000)	(\$404,000)			
PF TC Church and Main Streetscape	\$1,877,146		\$754,367	\$1,122,779	
Riverwalk - Replace Railing Pickets	\$25,000	\$25,000			
Waterman's Wharf	\$21,400	\$21,400			
TOTAL TOWN CENTERS	\$1,599,796	(\$277,350)	\$754,367	\$1,122,779	\$0
PUBLIC FACILITIES					
Abused Person Shelter	(\$187,503)	(\$187,503)			
County Services Plaza	(\$21,532)	(\$21,532)			
Calvert House	(\$18,427)	(\$18,427)			
Health Department	(\$15,155)	(\$15,155)			
Island Creek School	(\$42,309)	(\$42,309)			
Storage Facility	(\$12,788)	(\$12,788)			
Southern Community Center	(\$50,000)	(\$50,000)			
Substance Abuse Facility	(\$961,957)	(\$430,400)	(\$531,557)		
Work Release Facility	(\$371,145)		(\$371,145)		
Calvert Pines - HVAC Replacment	\$49,469	\$49,469			
Northeast Comm Ctr - HVAC Replacement	\$62,437	\$62,437			
Mt. Hope - Roof Replacement	\$129,250	\$129,250			
CMM-Back-up Generator & Roof Repl	\$92,800	\$92,800			
CMM-Cove Point Lighthouse Duplex Roof	\$100,000	\$50,000		\$50,000	
CMM-Boat Basin Timber Repl	\$50,000			\$50,000	
Detention Center - A/E	\$600,000		\$300,000	\$300,000	
College of Southern Maryland - A/E	\$1,386,000		\$346,500	\$1,039,500	
TOTAL PUBLIC FACILITIES	\$789,140	(\$394,158)	(\$256,202)	\$1,439,500	\$0

CAPITAL IMPROVEMENTS FUND

FISCAL 2010 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
RECREATION RESOURCES	TOTAL	FUNDS	FINANCING	FUNDS	TAX
Chesapeake Hills Golf Course (Enterprise Fund)					
Equipment/Misc. Projects	\$610,000	\$610,000			
Cove Point Park					
Expand Maintenance Building	(\$28,288)	(\$28,288)			
Dunkirk Park					
Expand Maintenance Building	(\$80,288)	(\$80,288)			
Lighting Installation	(\$8,437)	(\$8,437)			
Skate Park lighting	\$110,000	\$27,500		\$82,500	
Hallowing Point Park					
Shelter Construction	(\$301,563)	(\$301,563)			
Expand Parking Lot #1	\$29,211	\$29,211			
Equestrian Trails - Construction	\$189,176	\$189,176			
TOTAL RECREATION RESOURCES	\$519,811	\$437,311	\$0	\$82,500	\$0
PUBLIC WORKS					
TRANSPORTATION					
Barstow/Leitches Wharf	(\$402,000)	(\$402,000)			
Boyd's Turn Road - Phase 1	\$2,310,000		\$2,310,000		
Brickhouse Road @ MD 260	\$788,700		\$788,700		
Dowell Road Widening	\$1,000,000		\$1,000,000		
Fairground Road Improvements	\$2,345,000		\$2,345,000		
Fuel Delivery System Upgrade	\$101,275	\$101,275			
Huntingtown Corridor	(\$120,000)	(\$120,000)			
Pushaw Station Dome Replacement	\$613,110		\$613,110		
Road Tax Districts	(\$262,438)	(\$262,438)			
SHA signal matching funds	\$60,000	\$60,000			
Solomon's Round About	(\$40,000)	(\$40,000)			
Storm Drainage Projects	\$120,000				\$120,000
Transportation Safety Projects	\$143,313			\$143,313	
Victoria Station Dam	\$262,500	\$262,500			
Wilson Road Improvements	\$550,000		\$550,000		
TOTAL TRANSPORTATION	\$7,469,460	(\$400,663)	\$7,606,810	\$143,313	\$120,000
UTILITIES (Enterprise Fund)					
Appeal Landfill Convenience Center	(\$1,630,000)		(\$1,630,000)		
Lusby Convenience Center Relocation	\$1,630,000		\$1,630,000		
Mt. Hope Convenience Center Reconstruction	\$14,000				\$14,000
C.B. WWTP Reconstruction/ENR Upgrades	\$1,753,600			\$1,753,600	
Dowell Road WWPS Upgrade	\$217,000				\$217,000
Industrial Park WWTP Plant Upgrade	\$750,000			\$750,000	
Prince Frederick Church Street Sewer Line	\$225,000				\$225,000
Prince Frederick Sewer Line CMH to Clvt Middle	\$140,000				\$140,000
Prince Frederick Sewer Pump St.-Chapline Shp Ctr	\$500,000				\$500,000
Prince Frederick Sewer System Analysis	\$175,000				\$175,000
Solomon's WWTP Improvements	\$75,000			\$75,000	
Hunting Hills Water System Upgrade	\$475,000			\$475,000	
Water Meter Replacement Project	\$450,000				\$450,000
TOTAL UTILITIES	\$4,774,600	\$0	\$0	\$3,053,600	\$1,721,000

FISCAL 2010 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
PUBLIC SAFETY	TOTAL	FUNDS	FINANCING	FUNDS	TAX
FIRE & RESCUE APPARATUS					
North Beach VFD & RS					
Rehab Existing Apparatus	\$51,500	\$51,500			
Solomon's VRS & FD					
Rehab Existing Apparatus	\$51,500	\$51,500			
Replace Apparatus	\$143,433	\$143,433			
Calvert Advanced Life Support					
Replace Apparatus	\$156,466	\$156,466			
Subtotal Apparatus	\$402,899	\$402,899	\$0	\$0	\$0
FIRE & RESCUE FACILITIES					
Solomon's SCBA Cascade/Compressor	\$52,000	\$52,000			
Huntingtown - Replace HVAC	\$18,465	\$18,465			
CALS - Replace HVAC	\$92,599	\$92,599			
Subtotal Facilities	\$163,064	\$163,064	\$0	\$0	\$0
TOTAL PUBLIC SAFETY	\$565,963	\$565,963	\$0	\$0	\$0
	TOTAL	COUNTY	BOND	STATE	OTHER
TOTAL FY2010	\$33,269,415	\$470,748	\$16,830,975	\$14,022,692	\$1,945,000

CAPITAL IMPROVEMENTS FUND

FISCAL 2011 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
EDUCATION	TOTAL	FUNDS	FINANCING	FUNDS	TAX
CONSTRUCTION					
Calvert Middle School Replacement					
Construction	\$105,000			\$105,000	
Calvert High School Replacement					
A/E	\$341,000		\$341,000		
Construction	\$24,809,000		\$9,240,000	\$15,569,000	
Equipment	\$638,000		\$638,000		
Grandstand and lighting					
Northern High School Renovation/Addition					
Feasibility Study	\$102,000	\$102,000			
Subtotal Construction	\$25,995,000	\$102,000	\$10,219,000	\$15,674,000	\$0
MAINTENANCE					
Hunting Creek - Septic Fields	\$91,000				\$91,000
Hunting Creek - Mechanical	\$372,000				\$372,000
Mutual Elementary - Partial Re-Roof	\$231,000	\$103,000		\$128,000	
Plum Point Middle - Roof Repl	\$424,000	\$196,000		\$228,000	
Subtotal Maintenance	\$1,118,000	\$299,000	\$0	\$356,000	\$463,000
TOTAL EDUCATION	\$27,113,000	\$401,000	\$10,219,000	\$16,030,000	\$463,000
TECHNOLOGY SERVICES					
GIS Implementation	\$55,702	\$55,702			
Wireless I-Net	\$250,000	\$250,000			
Licenses	\$175,000	\$175,000			
Network Infrastructure	\$167,107	\$167,107			
Major System Review	\$51,500	\$51,500			
TOTAL TECHNOLOGY SERVICES	\$699,309	\$699,309	\$0	\$0	\$0
TOWN CENTERS					
Sidewalk Program	\$53,500	\$53,500			
Solomon's Town Center					
Riverwalke - Replace Railing Pickets	\$25,000	\$25,000			
Waterman's Wharf	\$21,400	\$21,400			
TOTAL TOWN CENTERS	\$99,900	\$99,900	\$0	\$0	\$0
PUBLIC FACILITIES					
HVAC Replacements					
Courthouse	\$92,311	\$92,311			
Marine Museum					
Land Acquisition	\$1,300,000			\$1,300,000	(State/Local POS)
Boat Basin Timber Repl	\$50,000			\$50,000	
Detention Center					
A/E	\$600,000		\$300,000	\$300,000	
Minimum Security Housing Renov	\$200,000	\$200,000			
College of Southern Maryland					
Site Work	\$420,000		\$420,000		
TOTAL PUBLIC FACILITIES	\$2,662,311	\$292,311	\$720,000	\$1,650,000	\$0
RECREATION RESOURCES					
Cove Point Park					
Picnic Shelters & Connecting Paths	\$29,842	\$29,842			
Solomon's Park					
Restroom and Utilities	\$416,000	\$116,000		\$250,000	\$50,000
Battle Creek Cypress Swamp					
Renovation of Exhibits	\$214,000	\$214,000			
Equestrian Trails - Construction	\$189,176	\$189,176			
TOTAL RECREATION RESOURCES	\$849,018	\$549,018	\$0	\$250,000	\$50,000

FISCAL 2011 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
PUBLIC WORKS	TOTAL	FUNDS	FINANCING	FUNDS	TAX
TRANSPORTATION					
Barstow Salt Dome Replacement	\$489,632	\$489,632			
Bridge Maintenance Repairs	\$60,000	\$60,000			
Prince Frederick Loop Road	\$1,756,000		\$1,756,000		
Road Tax Districts	\$100,000	\$100,000			
SHA signal matching funds	\$60,000	\$60,000			
Storm Drainage Projects	\$120,000				\$120,000
Transportation Safety Projects	\$180,000	\$36,000		\$144,000	
W. Dares Beach Road	\$440,000		\$440,000		
Wilson Road Improvements	\$1,166,000		\$1,166,000		
TOTAL TRANSPORTATION	\$4,371,632	\$745,632	\$3,362,000	\$144,000	\$120,000
UTILITIES (Enterprise Fund)					
LANDFILL PROJECTS					UTIL FEES
Mt. Hope Convenience Center Reconstruction	\$2,000,000		\$1,000,000		\$1,000,000
SEWER PROJECTS					CAP CONN
Calvert Memorial WWPS	\$650,000				\$650,000
Industrial Park WWTP Plant Upgrade	\$400,000			\$400,000	
Prince Frederick WWTP#1 Plant Upgrade	\$250,000				\$250,000
Solomon's WWTP Improvements	\$550,000			\$550,000	
WATER PROJECTS					CAP CONN
Lakewood Water System Upgrade	\$500,000			\$500,000	
Water Meter Replacement Project	\$300,000				\$300,000
TOTAL UTILITIES	\$4,650,000	\$0	\$1,000,000	\$1,450,000	\$2,200,000
PUBLIC SAFETY					
800n MHZ System Expansion	\$2,660,666		\$2,660,666		
FIRE & RESCUE APPARATUS					
North Beach VFD & RS					
Rehab Existing Apparatus	\$133,936	\$133,936			
Replace Apparatus	\$206,939	\$206,939			
Prince Frederick VFD					
Rehab Existing Apparatus	\$133,936	\$133,936			
Solomon's VRS & FD					
Rehab Existing Apparatus	\$133,936	\$133,936			
Replace Apparatus	\$54,900	\$54,900			
Prince Frederick VRS					
Replace Apparatus	\$54,900	\$54,900			
St. Leonard VFD & RS					
Replace Apparatus	\$152,039	\$152,039			
Calvert Dive Team					
Replace Apparatus	\$152,038	\$152,038			
TOTAL PUBLIC SAFETY	\$3,683,290	\$1,022,624	\$2,660,666	\$0	\$0
	TOTAL	COUNTY	BOND	STATE	OTHER
TOTAL FY2011	\$44,128,460	\$3,809,794	\$17,961,666	\$19,524,000	\$2,833,000

CAPITAL IMPROVEMENTS FUND

FISCAL 2012 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
EDUCATION	TOTAL	FUNDS	FINANCING	FUNDS	TAX
CONSTRUCTION					
Calvert High School Replacement					
A/E	\$340,000		\$340,000		
Construction	\$16,500,000		\$6,930,000	\$9,570,000	
Equipment	\$445,000		\$445,000		
Grandstand and lighting	\$660,000		\$660,000		
Brooks Administration Building					
A/E	\$316,000				\$316,000
Subtotal Construction	\$18,261,000	\$0	\$8,375,000	\$9,570,000	\$316,000
MAINTENANCE					
Appeal Elementary - Re-roof	\$467,000	\$197,000		\$270,000	
Plum Point Elementary - Roof Repl	\$774,000	\$177,000		\$447,000	\$150,000
Sunderland Elementary - Roof Repl	\$774,000	\$177,000		\$447,000	\$150,000
School Water Wells	\$88,000	\$88,000			
Subtotal Maintenance	\$2,103,000	\$639,000	\$0	\$1,164,000	\$300,000
TOTAL EDUCATION	\$20,364,000	\$639,000	\$8,375,000	\$10,734,000	\$616,000
TECHNOLOGY SERVICES					
GIS Implementation	\$57,930	\$57,930			
Public Safety System	\$51,500	\$51,500			
Licenses	\$175,000	\$175,000			
Major System Review	\$53,045	\$53,045			
TOTAL TECHNOLOGY SERVICES	\$337,475	\$337,475	\$0	\$0	\$0
TOWN CENTERS					
Sidewalk Program	\$53,500	\$53,500			
Solomon's Town Center					
Waterman's Wharf	\$21,400	\$21,400			
TOTAL TOWN CENTERS	\$74,900	\$74,900	\$0	\$0	\$0
PUBLIC FACILITIES					
Substance Abuse Facility	\$961,957		\$961,957		
Work Release Facility	\$371,145		\$371,145		
HVAC Replacements					
Health Department	\$71,451	\$71,451			
Mt. Hope	\$8,988	\$8,988			
Northeast Comm Ctr	\$110,600	\$110,600			
Southern Comm Ctr	\$21,828	\$21,828			
Roof Replacement Schedule					
Flag Ponds	\$27,820	\$27,820			
Marine Museum					
Collection Boats	\$67,600	\$67,600			
Detention Center					
Construction	\$7,161,625		\$3,580,812	\$3,580,813	
College of Southern Maryland					
Construction	\$17,396,000		\$4,349,000	\$13,047,000	
TOTAL PUBLIC FACILITIES	\$26,199,014	\$308,287	\$9,262,914	\$16,627,813	\$0
RECREATION RESOURCES					
Cove Point Park					
Picnic Shelters & Connecting Paths	\$212,092	\$112,092			\$100,000
Skate Park	\$58,422	\$58,422			
Hallowing Point Park					
Accessible Playground & Parking	\$379,750		\$229,750	\$150,000	
Battle Creek Cypress Swamp					
Addition/Renovation	\$15,000	\$15,000			
Flag Ponds					
Picnic Teaching Shelter	\$5,000	\$5,000			
TOTAL RECREATION RESOURCES	\$670,264	\$190,514	\$229,750	\$150,000	\$100,000

FISCAL 2012 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
PUBLIC WORKS	TOTAL	FUNDS	FINANCING	FUNDS	TAX
TRANSPORTATION					
Bridge Maintenance Repairs	\$60,000	\$60,000			
Lake Karylbrook Dam	\$275,000	\$275,000			
Prince Frederick Loop Road	\$3,950,000		\$3,950,000		
Road Tax Districts	\$100,000	\$100,000			
SHA signal matching funds	\$60,000	\$60,000			
Storm Drainage Projects	\$120,000				\$120,000
Transportation Safety Projects	\$180,000	\$36,000		\$144,000	
W. Dares Beach Road	\$134,000		\$134,000		
Wilson Road Improvements	\$50,000	\$50,000			
TOTAL TRANSPORTATION	\$4,929,000	\$581,000	\$4,084,000	\$144,000	\$120,000
UTILITIES (Enterprise Fund)					
SEWER PROJECTS					CAP CONN
Prince Frederick WWTP#1 Plant Upgrade	\$4,200,000			\$2,200,000	\$2,000,000
Solomon's Headworks Retrofit	\$850,000				\$850,000
Solomon's WWTP Plant Upgrade	\$300,000			\$300,000	
TOTAL UTILITIES	\$5,350,000	\$0	\$0	\$2,500,000	\$2,850,000
PUBLIC SAFETY					
FIRE & RESCUE APPARATUS					
Prince Frederick VFD					
Replace Apparatus	\$58,194	\$58,194			
Solomon's VRS & FD					
Rehab Existing Apparatus	\$106,480	\$106,480			
St. Leonard VFD & RS					
Replace Apparatus	\$161,161	\$161,161			
Calvert Advanced Life Support					
Replace Apparatus	\$87,903	\$87,903			
TOTAL PUBLIC SAFETY	\$413,738	\$413,738	\$0	\$0	\$0
	TOTAL	COUNTY	BOND	STATE	OTHER
TOTAL FY2012	\$58,338,391	\$2,544,914	\$21,951,664	\$30,155,813	\$3,686,000

CAPITAL IMPROVEMENTS FUND

FISCAL 2013 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
EDUCATION	TOTAL	FUNDS	FINANCING	FUNDS	TAX
CONSTRUCTION					
Calvert High School Replacement					
A/E	\$250,000		\$250,000		
Construction	\$12,850,000		\$5,513,000	\$7,337,000	
Equipment	\$250,000		\$250,000		
Grandstand and lighting					
Northern High School Renovation/Addition					
A/E	\$2,700,000		\$2,700,000		
Brooks Administration Building					
Construction	\$335,000		\$335,000		
Subtotal Construction	\$16,385,000	\$0	\$9,048,000	\$7,337,000	\$0
MAINTENANCE					
Mutual Elementary - Fire Suppr & Interior Renov	\$250,000		\$250,000		
Subtotal Maintenance	\$250,000	\$0	\$250,000	\$0	\$0
TOTAL EDUCATION	\$16,635,000	\$0	\$9,298,000	\$7,337,000	\$0
TECHNOLOGY SERVICES					
GIS Implementation	\$111,748	\$111,748			
Public Safety System	\$103,000	\$103,000			
Major System Upgrade	\$515,000	\$515,000			
Major System Review	\$54,636	\$54,636			
TOTAL TECHNOLOGY SERVICES	\$784,384	\$784,384	\$0	\$0	\$0
TOWN CENTERS					
Sidewalk Program	\$80,250	\$80,250			
Waterman's Wharf	\$21,400	\$21,400			
Turning Lane/CMM	\$85,600	\$85,600			
TOTAL TOWN CENTERS	\$187,250	\$187,250	\$0	\$0	\$0
PUBLIC FACILITIES					
Marine Museum					
Master Plan Implementation	\$70,000	\$70,000			
Detention Center					
Construction	\$7,161,625		\$3,580,812	\$3,580,813	
College of Southern Maryland					
Equipment	\$1,400,000		\$350,000	\$1,050,000	
TOTAL PUBLIC FACILITIES	\$8,631,625	\$70,000	\$3,930,812	\$4,630,813	\$0
RECREATION RESOURCES					
Cove Point Park					
Skate Park	\$614,276		\$464,276	\$150,000	
Hallowing Point Park					
Accessible Playground & Parking	\$417,325		\$342,325		\$75,000
Basketball Courts	\$67,468	\$67,468			
Kings Landing Park					
Parking	\$275,600	\$200,600			\$75,000
TOTAL RECREATION RESOURCES	\$1,374,669	\$268,068	\$806,601	\$150,000	\$150,000

FISCAL 2013 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
PUBLIC WORKS	TOTAL	FUNDS	FINANCING	FUNDS	TAX
TRANSPORTATION					
Barstow/Leitches Wharf	\$402,000		\$402,000		
Bridge Maintenance Repairs	\$60,000	\$60,000			
Prince Frederick Loop Road	\$1,540,000		\$1,540,000		
Road Tax Districts	\$100,000	\$100,000			
SHA signal matching funds	\$60,000	\$60,000			
Storm Drainage Projects	\$120,000				\$120,000
Transportation Safety Projects	\$180,000	\$36,000		\$144,000	
W. Dares Beach Road	\$2,098,000		\$2,098,000		
Wilson Road Improvements	\$100,000		\$100,000		
TOTAL TRANSPORTATION	\$4,660,000	\$256,000	\$4,140,000	\$144,000	\$120,000
UTILITIES (Enterprise Fund)					
SEWER PROJECTS					CAP CONN
Prince Frederick Sewer Line PS#2 to WWTP#2	\$750,000				\$750,000
Solomon's WWTP Plant Upgrade	\$4,000,000			\$4,000,000	
WATER PROJECTS					CAP CONN
St. Leonard Well and Elevated Storage	\$100,000				\$100,000
TOTAL UTILITIES	\$4,850,000	\$0	\$0	\$4,000,000	\$850,000
PUBLIC SAFETY					
FIRE & RESCUE APPARATUS					
Prince Frederick VRS					
Replace Apparatus	\$170,831	\$170,831			
Dunkirk VFD & RS					
Replace Apparatus	\$403,348	\$403,348			
Huntingtown VFD & RS					
Replace Apparatus	\$232,517	\$232,517			
Calvert Advanced Life Support					
Replace Apparatus	\$93,177	\$93,177			
TOTAL PUBLIC SAFETY	\$899,873	\$899,873	\$0	\$0	\$0
	TOTAL	COUNTY	BOND	STATE	OTHER
TOTAL FY2013	\$38,022,801	\$2,465,575	\$18,175,413	\$16,261,813	\$1,120,000

CAPITAL IMPROVEMENTS FUND

FISCAL 2014 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
EDUCATION	TOTAL	FUNDS	FINANCING	FUNDS	TAX
CONSTRUCTION					
Calvert High School Replacement					
A/E	\$150,000		\$150,000		
Northern Middle School Renovation/Addition					
Feasibility Study	\$105,000				\$105,000
Brooks Administration Building					
Construction	\$726,000		\$726,000		
Subtotal Construction	\$981,000	\$0	\$876,000	\$0	\$105,000
MAINTENANCE					
Mutual Elementary - Fire Suppr & Interior Renov	\$2,426,000		\$946,000	\$1,480,000	
Patuxent High - Roof Consultant & Repair	\$36,000				\$36,000
Subtotal Maintenance	\$2,462,000	\$0	\$946,000	\$1,480,000	\$36,000
TOTAL EDUCATION	\$3,443,000	\$0	\$1,822,000	\$1,480,000	\$141,000
TECHNOLOGY SERVICES					
GIS Implementation	\$257,500	\$257,500			
Major System Upgrade	\$515,000	\$515,000			
Major System Review	\$56,275	\$56,275			
TOTAL TECHNOLOGY SERVICES	\$828,775	\$828,775	\$0	\$0	\$0
TOWN CENTERS					
Sidewalk Program	\$80,250	\$80,250			
Solomon's Town Center					
Waterman's Wharf	\$21,400	\$21,400			
TOTAL TOWN CENTERS	\$101,650	\$101,650	\$0	\$0	\$0
PUBLIC FACILITIES					
HVAC Replacements					
Calvert House	\$48,150	\$48,150			
Calvert Pines	\$112,074	\$112,074			
Senior Centers					
Calvert Pines - A/E	\$107,000		\$107,000		
Southern Pines - A/E	\$107,000		\$107,000		
TOTAL PUBLIC FACILITIES	\$374,224	\$160,224	\$214,000	\$0	\$0
RECREATION RESOURCES					
Cove Point Park					
Re-light Fields 1 & 2	\$350,535	\$350,535			
Small shelters and additional parking	\$21,400				\$21,400
Dunkirk Park					
Update Master Plan	\$55,642				\$55,642
Hallowing Point Park					
Restroom/Snack Stand Complex	\$623,626	\$448,626		\$175,000	
Expand Parking Lot #1	\$273,020	\$173,020			\$100,000
Update Master Plan	\$55,640				\$55,640
TOTAL RECREATION RESOURCES	\$1,379,863	\$972,181	\$0	\$175,000	\$232,682

FISCAL 2014 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
PUBLIC WORKS	TOTAL	FUNDS	FINANCING	FUNDS	TAX
TRANSPORTATION					
Bridge Maintenance Repairs	\$60,000	\$60,000			
Road Tax Districts	\$100,000	\$100,000			
SHA signal matching funds	\$60,000	\$60,000			
Storm Drainage Projects	\$120,000				\$120,000
Transportation Safety Projects	\$180,000	\$36,000		\$144,000	
Wilson Road Improvements	\$600,000		\$600,000		
TOTAL TRANSPORTATION	\$1,120,000	\$256,000	\$600,000	\$144,000	\$120,000
UTILITIES (Enterprise Fund)					
SEWER PROJECTS					CAP CONN
Prince Frederick Sewer Line PS#2 to WWTP#2	\$825,000				\$825,000
WATER PROJECTS					CAP CONN
St. Leonard Well and Elevated Storage	\$950,000				\$950,000
TOTAL UTILITIES	\$1,775,000	\$0	\$0	\$0	\$1,775,000
PUBLIC SAFETY					
FIRE & RESCUE APPARATUS					
North Beach VFD & RS					
Replace Apparatus	\$69,614	\$69,614			
Prince Frederick VFD					
Replace Apparatus	\$488,680	\$488,680			
Prince Frederick VRS					
Replace Apparatus	\$181,081	\$181,081			
Huntingtown VFD & RS					
Replace Apparatus	\$181,081	\$181,081			
Calvert Advanced Life Support					
Replace Apparatus	\$98,767	\$98,767			
Subtotal Apparatus	\$1,019,223	\$1,019,223	\$0	\$0	\$0
FIRE & RESCUE FACILITIES					
Prince Frederick Renovation					
A/E	\$250,000		\$250,000		
Solomon's Renovation					
A/E	\$250,000		\$250,000		
Subtotal Facilities	\$500,000	\$0	\$500,000	\$0	\$0
TOTAL PUBLIC SAFETY	\$1,519,223	\$1,019,223	\$500,000	\$0	\$0
	TOTAL	COUNTY	BOND	STATE	OTHER
TOTAL FY2014	\$10,541,735	\$3,338,053	\$3,136,000	\$1,799,000	\$2,268,682

CAPITAL IMPROVEMENTS FUND

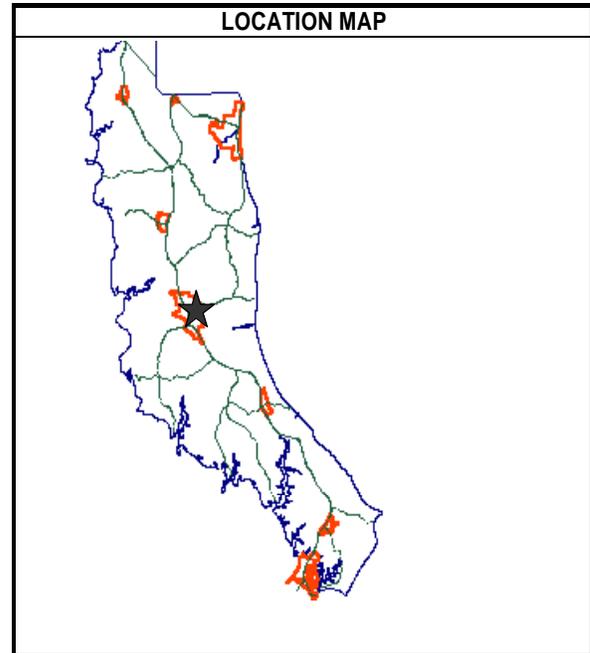
FISCAL 2015 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
EDUCATION	TOTAL	FUNDS	FINANCING	FUNDS	TAX
CONSTRUCTION					
Northern High School Renovation/Addition					
A/E	\$1,400,000		\$1,400,000		
Construction	\$15,000,000		\$5,850,000	\$9,150,000	
Northern Middle School Renovation/Addition					
A/E	\$1,200,000		\$1,200,000		
Brooks Administration Building					
Construction	\$2,625,000		\$2,625,000		
Subtotal Construction	\$20,225,000	\$0	\$11,075,000	\$9,150,000	\$0
MAINTENANCE					
Beach Elementary - Stage Addition	\$550,000			\$280,000	\$270,000
Patuxent High - Roof Consultant & Repair	\$1,340,000		\$523,000	\$817,000	
Subtotal Maintenance	\$1,890,000	\$0	\$523,000	\$1,097,000	\$270,000
TOTAL EDUCATION	\$22,115,000	\$0	\$11,598,000	\$10,247,000	\$270,000
TECHNOLOGY SERVICES					
GIS Implementation	\$75,000	\$75,000			
Barstow Fiber	\$412,000	\$412,000			
Major System Review	\$57,964	\$57,964			
TOTAL TECHNOLOGY SERVICES	\$544,964	\$544,964	\$0	\$0	\$0
TOWN CENTERS					
Sidewalk Program	\$80,250	\$80,250			
Lusby Town Center					
Street Scape	\$275,000		\$275,000		
Waterman's Wharf	\$21,400	\$21,400			
Turning Lane/CMM	\$449,400		\$449,400		
TOTAL TOWN CENTERS	\$826,050	\$101,650	\$724,400	\$0	\$0
PUBLIC FACILITIES					
Roof Replacement Schedule					
Mt. Hope	\$129,250	\$129,250			
Marine Museum					
Master Plan Implementation	\$1,500,000		\$1,500,000		
TOTAL PUBLIC FACILITIES	\$1,629,250	\$129,250	\$1,500,000	\$0	\$0
RECREATION RESOURCES					
Cove Point Park					
Small shelters and additional parking	\$166,520	\$91,520			\$75,000
Dog Park	\$83,500				\$83,500
Dunkirk Park					
Paved Pathways & Lights	\$422,204		\$422,204		
Hallowing Point Park					
Picnic Area @ 231 entrance	\$42,800				\$42,800
Solomon's Park					
Field Lighting	\$416,000	\$241,000		\$175,000	
Battle Creek Cypress Swamp					
Addition/Renovation	\$166,920	\$166,920			
Flag Ponds					
Picnic Teaching Shelter	\$55,640	\$55,640			
TOTAL RECREATION RESOURCES	\$1,353,584	\$555,080	\$422,204	\$175,000	\$201,300

FISCAL 2015 REVENUES	PROJECT	COUNTY	BOND	STATE	EXCISE
PUBLIC WORKS	TOTAL	FUNDS	FINANCING	FUNDS	TAX
TRANSPORTATION					
Bridge Maintenance Repairs	\$60,000	\$60,000			
Road Tax Districts	\$100,000	\$100,000			
SHA signal matching funds	\$60,000	\$60,000			
Skipjack Road @ MD 231	\$1,000,000		\$1,000,000		
Storm Drainage Projects	\$120,000				\$120,000
Transportation Safety Projects	\$180,000	\$36,000		\$144,000	
Williams Road/CSM Improvements	\$660,000		\$660,000		
TOTAL TRANSPORTATION	\$2,180,000	\$256,000	\$1,660,000	\$144,000	\$120,000
PUBLIC SAFETY					
FIRE & RESCUE APPARATUS					
North Beach VFD & RS					
Replace Apparatus	\$672,625	\$672,625			
Prince Frederick VFD					
Replace Apparatus	\$73,790	\$73,790			
Solomon's VRS & FD					
Replace Apparatus	\$261,256	\$261,256			
Calvert Advanced Life Support					
Replace Apparatus	\$104,694	\$104,694			
Subtotal Apparatus	\$1,112,365	\$1,112,365	\$0	\$0	\$0
FIRE & RESCUE FACILITIES					
North Beach VFD & RS					
Enlarge Overhead Doors	\$51,000	\$51,000			
Resurface Parking Lot	\$61,000	\$61,000			
Dunkirk VFD & RS					
Water Supply Storage Tank	\$75,000	\$75,000			
Subtotal Facilities	\$187,000	\$187,000	\$0	\$0	\$0
TOTAL PUBLIC SAFETY	\$1,299,365	\$1,299,365	\$0	\$0	\$0
	TOTAL	COUNTY	BOND	STATE	OTHER
TOTAL FY2015	\$29,948,213	\$2,886,309	\$15,904,604	\$10,566,000	\$591,300

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CALVERT MIDDLE SCHOOL	4643	Board of Education

PROJECT DESCRIPTION
<p>This project will replace the oldest secondary school in continuous use in the County. The school will be constructed on property adjacent to Calvert High School.</p> <p>Comprehensive Plan:</p> <p>"Locate schools, colleges, recreational and cultural facilities within or adjacent to town centers."</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



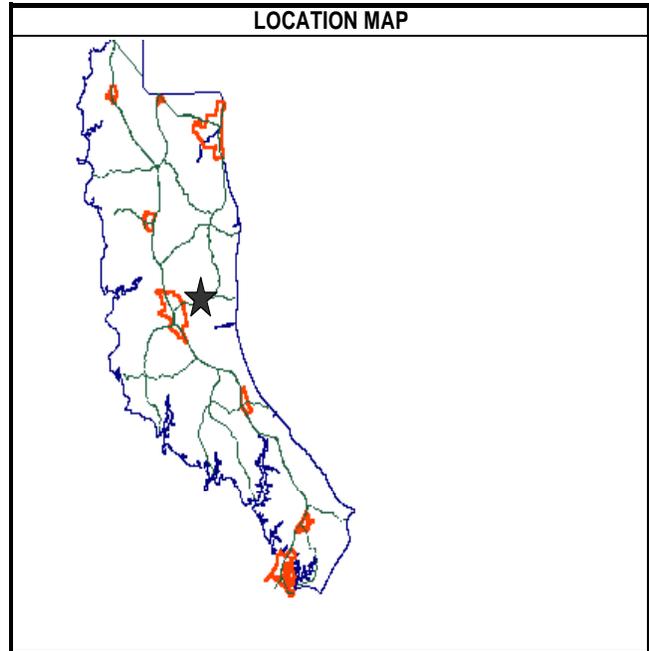
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$631,000	\$631,000						
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$23,986,000	\$14,732,000	\$9,149,000	\$105,000				
Equipment	\$1,882,000		\$1,882,000					
Other	\$0							
TOTAL COSTS	\$26,499,000	\$15,363,000	\$11,031,000	\$105,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$12,378,854	\$7,577,854	\$4,801,000					
Rec. Excise Tax	\$0							
School Excise Tax	\$200,000	\$200,000						
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$13,920,146	\$7,585,146	\$6,230,000	\$105,000				
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$26,499,000	\$15,363,000	\$11,031,000	\$105,000	\$0	\$0	\$0	\$0

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CALVERT HIGH SCHOOL	4650	Board of Education

PROJECT DESCRIPTION
<p>This project will begin the addition and remodeling of the high school campus on Dares Beach Road. The design work started in FY2009 with construction anticipated to start in FY2010.</p> <p>Comprehensive Plan:</p> <p>"Locate schools, colleges, recreational and cultural facilities within or adjacent to town centers."</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



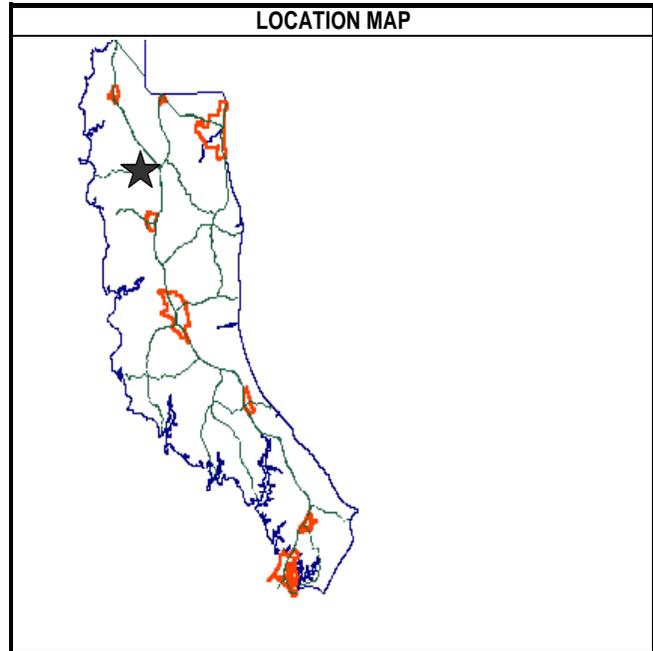
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$4,897,000	\$3,166,000	\$650,000	\$341,000	\$340,000	\$250,000	\$150,000	
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$57,700,000		\$3,541,000	\$24,809,000	\$16,500,000	\$12,850,000		
Equipment	\$1,333,000			\$638,000	\$445,000	\$250,000		
Other	\$660,000				\$660,000			
TOTAL COSTS	\$64,590,000	\$3,166,000	\$4,191,000	\$25,788,000	\$17,945,000	\$13,350,000	\$150,000	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$31,240,000	\$3,166,000	\$3,317,000	\$10,219,000	\$8,375,000	\$6,013,000	\$150,000	
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$33,350,000		\$874,000	\$15,569,000	\$9,570,000	\$7,337,000		
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$64,590,000	\$3,166,000	\$4,191,000	\$25,788,000	\$17,945,000	\$13,350,000	\$150,000	\$0

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
NORTHERN HIGH SCHOOL	4652	Board of Education

PROJECT DESCRIPTION
<p>This project will begin the addition and remodeling of the high school campus. The feasibility study will take place in FY2011 , design will start in FY2013 and construction is anticipated to start in FY2015.</p> <p>Comprehensive Plan:</p> <p>"Locate schools, colleges, recreational and cultural facilities within or adjacent to town centers."</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



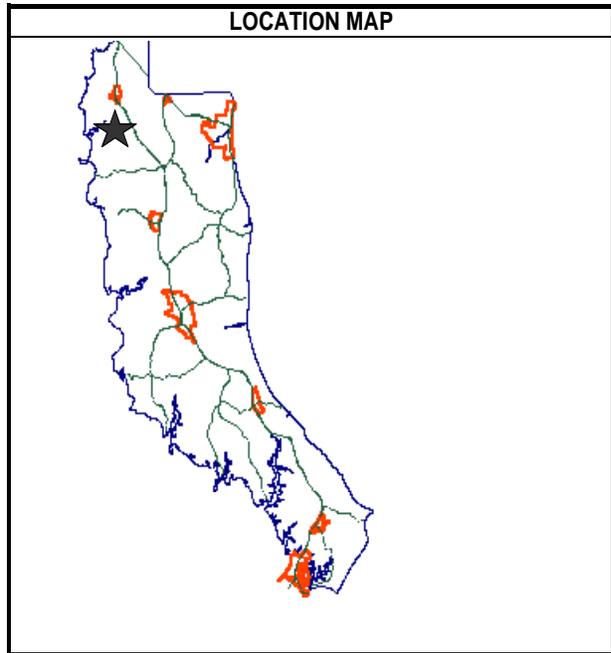
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$4,202,000			\$102,000		\$2,700,000		\$1,400,000
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$15,000,000							\$15,000,000
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$19,202,000	\$0	\$0	\$102,000	\$0	\$2,700,000	\$0	\$16,400,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$102,000			\$102,000				
G.O. Bonds	\$9,950,000					\$2,700,000		\$7,250,000
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$9,150,000							\$9,150,000
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$19,202,000	\$0	\$0	\$102,000	\$0	\$2,700,000	\$0	\$16,400,000

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
NORTHERN MIDDLE SCHOOL	4645	Board of Education

PROJECT DESCRIPTION
<p>This project will begin the addition and remodeling of the middle school campus. The feasibility study will take place in FY2014 and design is anticipated to start in FY2015.</p> <p>Comprehensive Plan:</p> <p>"Locate schools, colleges, recreational and cultural facilities within or adjacent to town centers."</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source:</p>



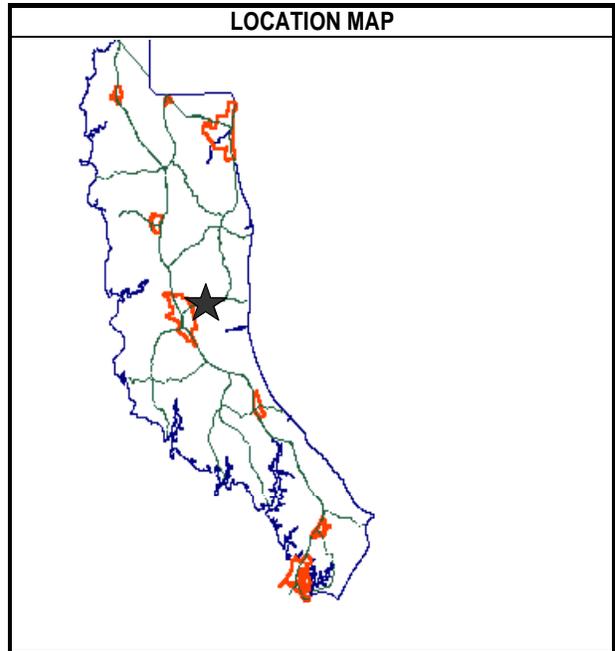
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$1,305,000						\$105,000	\$1,200,000
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,305,000	\$0	\$0	\$0	\$0	\$0	\$105,000	\$1,200,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$1,200,000							\$1,200,000
Rec. Excise Tax	\$0							
School Excise Tax	\$105,000						\$105,000	
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,305,000	\$0	\$0	\$0	\$0	\$0	\$105,000	\$1,200,000

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
BROOKS ADMINISTRATION	4655	Board of Education

PROJECT DESCRIPTION
This project will provide additional office space along with bringing the building up to code. The feasibility study to begin in FY2010, design to begin in FY2012 and construction and code upgrading is anticipated to begin in FY2013.
Grant Funding Source:



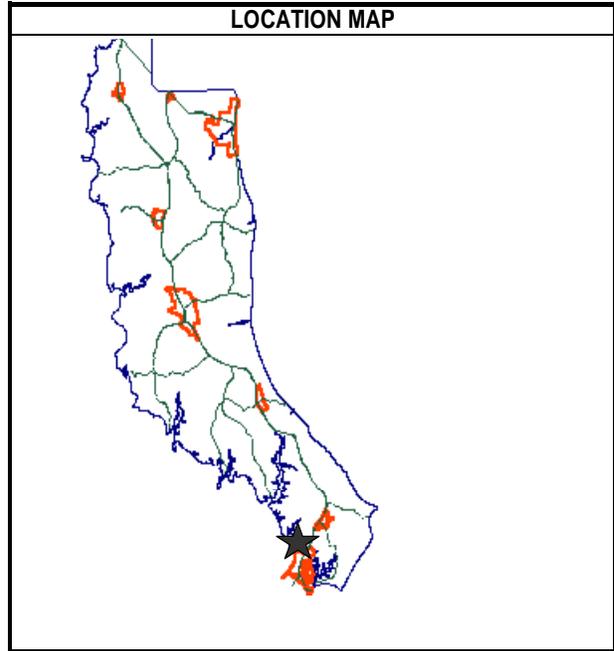
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$420,000		\$104,000		\$316,000			
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$3,686,000					\$335,000	\$726,000	\$2,625,000
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$4,106,000	\$0	\$104,000	\$0	\$316,000	\$335,000	\$726,000	\$2,625,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$3,686,000					\$335,000	\$726,000	\$2,625,000
Rec. Excise Tax	\$0							
School Excise Tax	\$420,000		\$104,000		\$316,000			
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$4,106,000	\$0	\$104,000	\$0	\$316,000	\$335,000	\$726,000	\$2,625,000

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
APPEAL ELEMENTARY SCHOOL	4631	Board of Education

PROJECT DESCRIPTION
<p>The project consists of replacing the roof on the original section of the building.</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



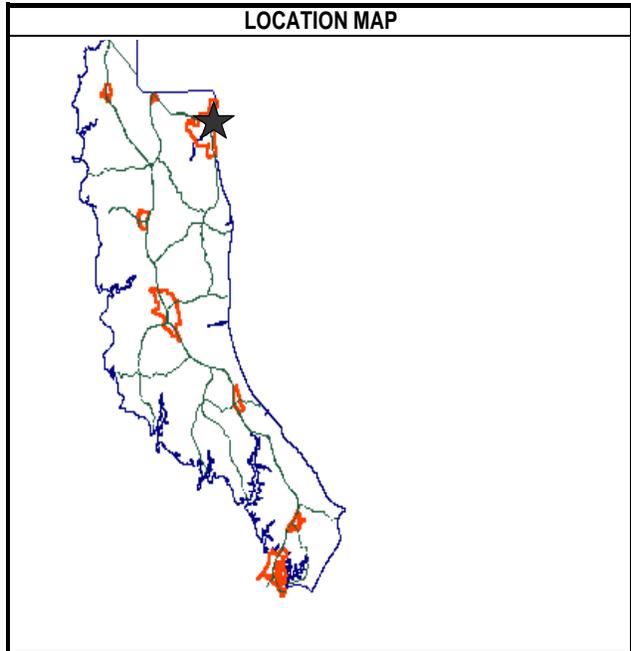
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$24,000				\$24,000			
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$443,000				\$443,000			
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$467,000	\$0	\$0	\$0	\$467,000	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$197,000				\$197,000			
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$270,000				\$270,000			
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$467,000	\$0	\$0	\$0	\$467,000	\$0	\$0	\$0

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
BEACH ELEMENTARY SCHOOL	4632	Board of Education

PROJECT DESCRIPTION
<p>This project would bring one of the oldest elementary schools the addition of a new stage.</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



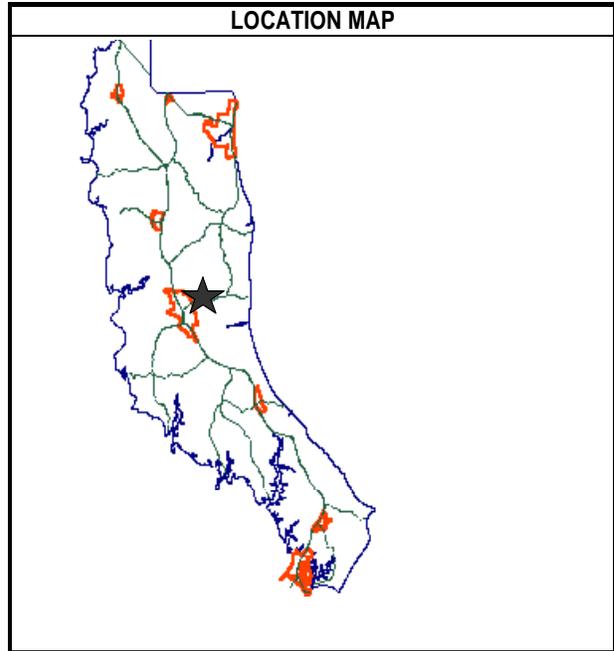
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$50,000							\$50,000
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$460,000							\$460,000
Equipment	\$40,000							\$40,000
Other	\$0							
TOTAL COSTS	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$270,000							\$270,000
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$280,000							\$280,000
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CALVERT COUNTRY SCHOOL	4654	Board of Education

PROJECT DESCRIPTION
<p>The roof on this facility will be 35 years old and is beyond its expected life cycle. This project will provide a four ply built-up roof system, flashings, insulation, and related appurtenances.</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



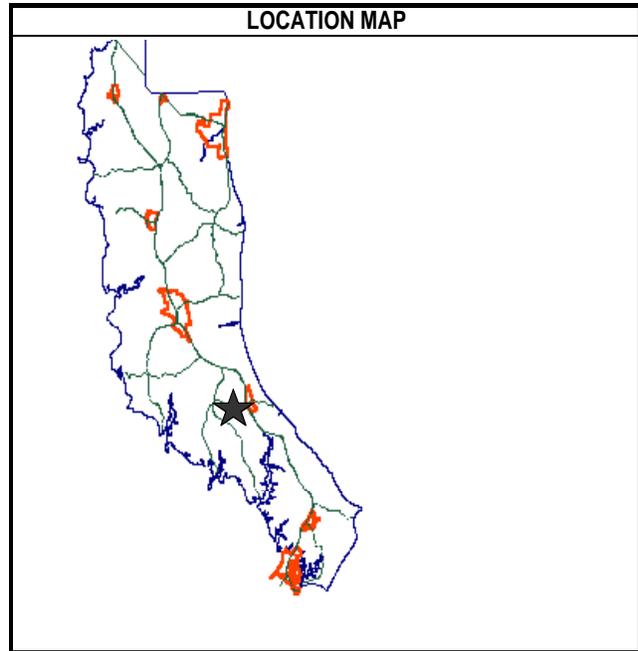
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$454,000		\$454,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$454,000	\$0	\$454,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$164,000		\$164,000					
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$290,000		\$290,000					
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$454,000	\$0	\$454,000	\$0	\$0	\$0	\$0	\$0

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
MUTUAL ELEMENTARY SCHOOL	4637	Board of Education

PROJECT DESCRIPTION
<p>This project will be for the replacement of the roof top, the installation of a fire suppression system and the revitalization of the outdated open space classroom area.</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



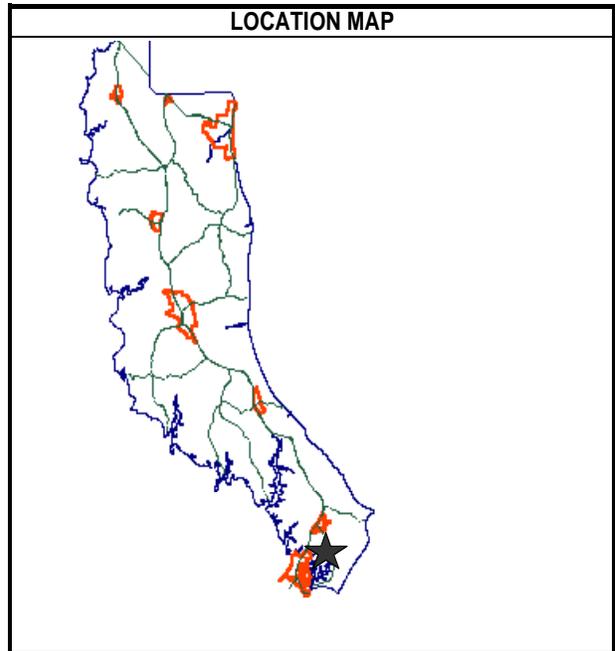
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$250,000					\$250,000		
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$4,052,000		\$1,395,000	\$231,000			\$2,426,000	
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$4,302,000	\$0	\$1,395,000	\$231,000	\$0	\$250,000	\$2,426,000	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$103,000			\$103,000				
G.O. Bonds	\$1,804,000		\$608,000			\$250,000	\$946,000	
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$2,395,000		\$787,000	\$128,000			\$1,480,000	
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$4,302,000	\$0	\$1,395,000	\$231,000	\$0	\$250,000	\$2,426,000	\$0

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PATUXENT HIGH SCHOOL	4653	Board of Education

PROJECT DESCRIPTION
<p>This project will replace the built-up portion of the roof along with miscellaneous repairs to the metal standing seam roof panels.</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source:</p>



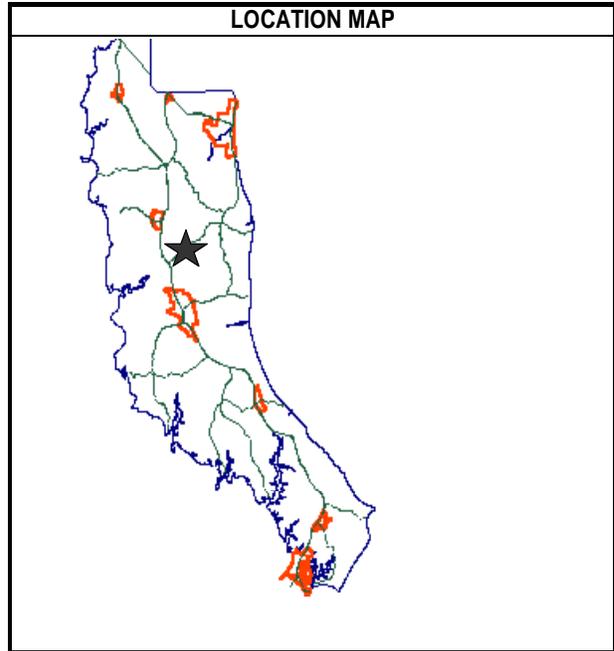
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$36,000						\$36,000	
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,340,000							\$1,340,000
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,376,000	\$0	\$0	\$0	\$0	\$0	\$36,000	\$1,340,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$36,000						\$36,000	
G.O. Bonds	\$523,000							\$523,000
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$817,000							\$817,000
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,376,000	\$0	\$0	\$0	\$0	\$0	\$36,000	\$1,340,000

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PLUM POINT ELEMENTARY SCHOOL	4639	Board of Education

PROJECT DESCRIPTION
<p>This project will replace the membrane portion of the roof along with the standing seam portion which will be coated and replaced.</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



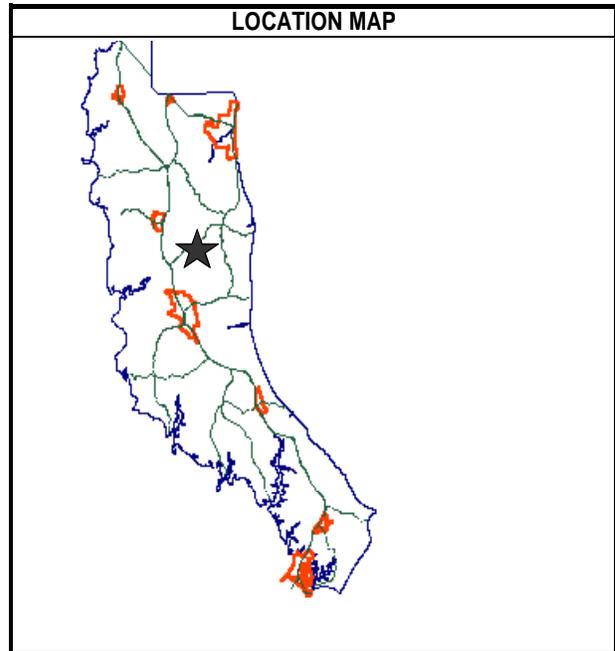
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$41,000				\$41,000			
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$733,000				\$733,000			
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$774,000	\$0	\$0	\$0	\$774,000	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$177,000				\$177,000			
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$150,000				\$150,000			
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$447,000				\$447,000			
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$774,000	\$0	\$0	\$0	\$774,000	\$0	\$0	\$0

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PLUM POINT MIDDLE SCHOOL	4646	Board of Education

PROJECT DESCRIPTION
<p>This project will replace the E.P.D.M. roof areas of the school.</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



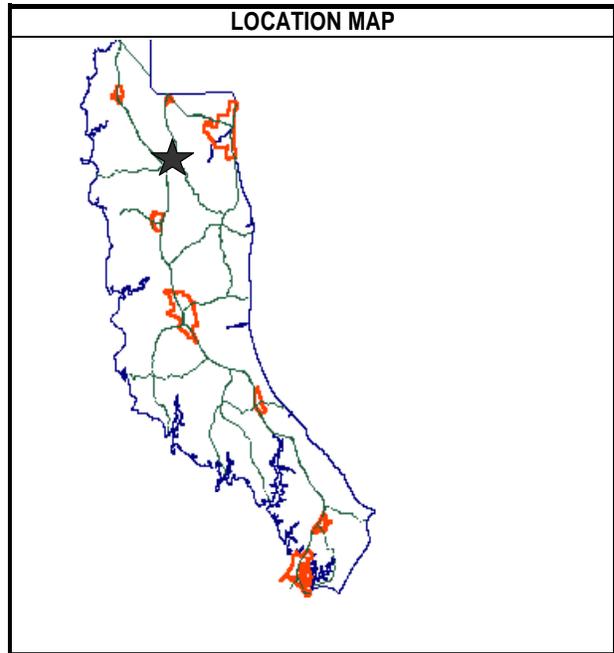
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$50,000			\$50,000				
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$374,000			\$374,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$424,000	\$0	\$0	\$424,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$196,000			\$196,000				
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$228,000			\$228,000				
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$424,000	\$0	\$0	\$424,000	\$0	\$0	\$0	\$0

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
SUNDERLAND ELEMENTARY SCHOOL	4641	Board of Education

PROJECT DESCRIPTION
<p>This project will replace the membrane portion of the roof along with the standing seam portion which will be coated and replaced.</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source: State</p>



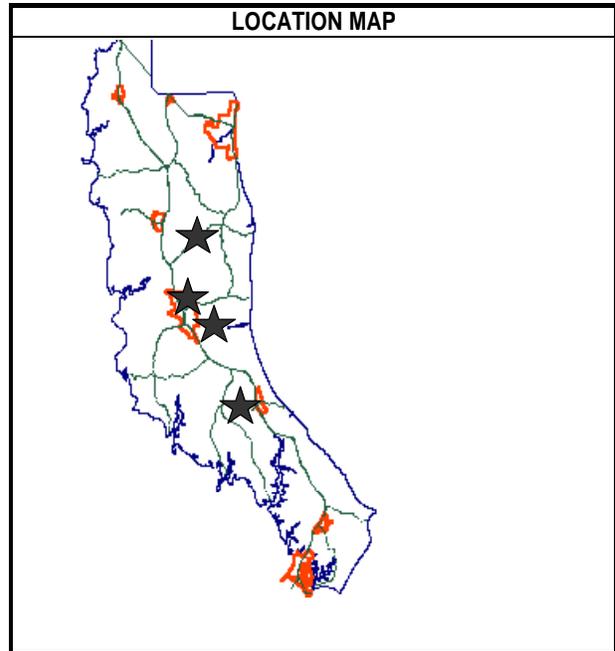
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$41,000				\$41,000			
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$733,000				\$733,000			
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$774,000	\$0	\$0	\$0	\$774,000	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$177,000				\$177,000			
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$150,000				\$150,000			
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$447,000				\$447,000			
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$774,000	\$0	\$0	\$0	\$774,000	\$0	\$0	\$0

EDUCATION:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
WATER WELLS	Various	Board of Education

PROJECT DESCRIPTION
<p>This project will repair and/or upgrade the existing wells at the following schools/offices:</p> <p>Calvert Elementary Plum Point Elementary Mutual Elementary Brooks Administration Bldg</p> <p>Comprehensive Plan:</p> <p>"Continue to maintain schools and renovate older ones as needed."</p> <p>Grant Funding Source:</p>



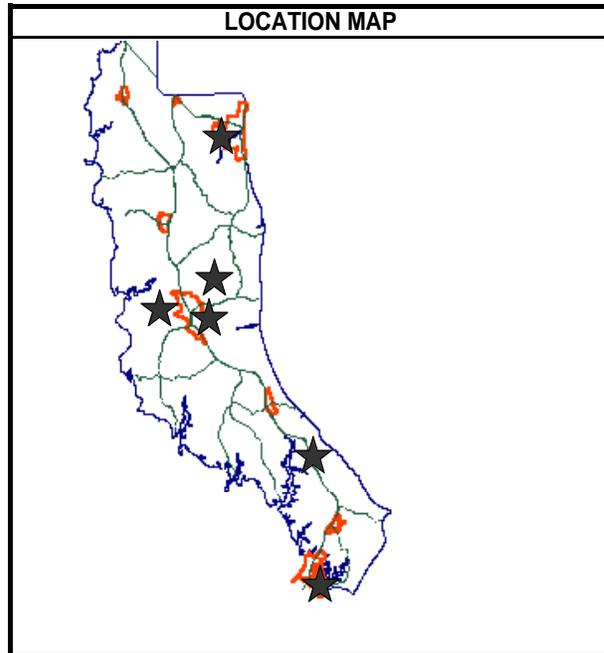
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$88,000				\$88,000			
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$88,000	\$0	\$0	\$0	\$88,000	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$88,000				\$88,000			
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$88,000	\$0	\$0	\$0	\$88,000	\$0	\$0	\$0

PUBLIC FACILITIES:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HVAC Replacements		Public Facilities

PROJECT DESCRIPTION	
FY 2010	
Calvert Pines Roof Top Heat Pump	\$ 49,469
Northeast Comm Ctr 2- 7 ton HPs	\$ 62,437
FY 2011	
Courthouse HPs & Zones	\$ 92,311
FY2012	
Health Department Heat Pumps	\$ 71,451
Southern Community Ctr Heat Pump	\$ 21,828
Mt. Hope thru-wall heat pumps	\$ 8,988
Northeast Comm Ctr- gas furnaces	\$ 110,600
FY2014	
Calvert Pines Sr. Ctr Heat Pump	\$ 80,491
Calvert Pines Admin. Bldg. Heat Pump	\$ 31,583
Calvert House Heat Pump	\$ 48,150
Grant Funding Source:	



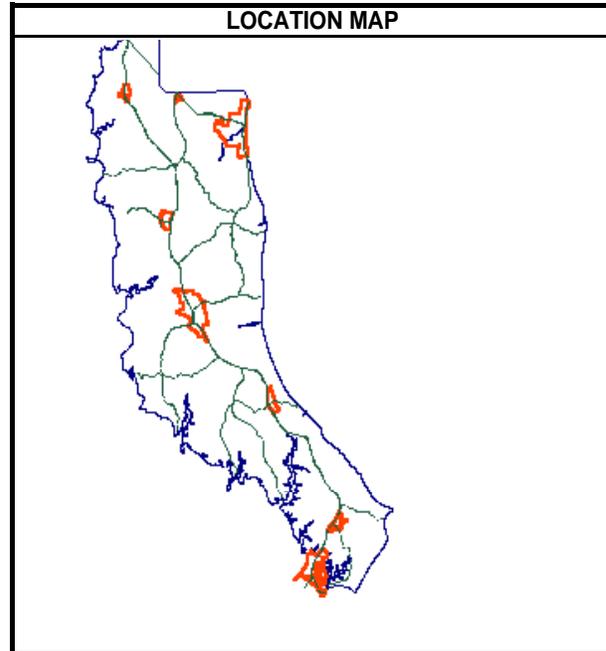
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$577,308		\$111,906	\$92,311	\$212,867		\$160,224	
Other	\$0							
TOTAL COSTS	\$577,308	\$0	\$111,906	\$92,311	\$212,867	\$0	\$160,224	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$577,308		\$111,906	\$92,311	\$212,867		\$160,224	
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$577,308	\$0	\$111,906	\$92,311	\$212,867	\$0	\$160,224	\$0

PUBLIC FACILITIES:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Roof Replacement Schedule	Various	Public Facilities

PROJECT DESCRIPTION	
FY2010	
Mt. Hope - flat roof	\$ 129,250
FY2012	
Flag Pond	\$ 27,820
FY2015	
Mt. Hope - pitched roof	\$ 129,250
Grant Funding Source:	



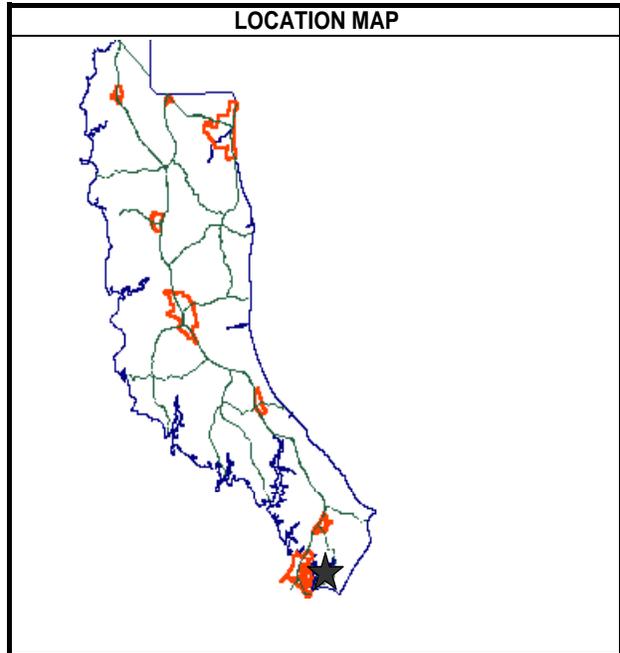
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$286,320		\$129,250		\$27,820			\$129,250
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$286,320	\$0	\$129,250	\$0	\$27,820	\$0	\$0	\$129,250

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$286,320		\$129,250		\$27,820			\$129,250
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$286,320	\$0	\$129,250	\$0	\$27,820	\$0	\$0	\$129,250

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Master Plan	4405	Public Facilities

PROJECT DESCRIPTION
Phase I of the newly approved master plan focuses on maximizing space in the exhibition building through reconfiguring the lobby, leveling the floor in the auditorium, creating an orientation theatre, and expanding the mezzanine level for educational programming. The cost is based on very preliminary estimates provided by the consultants based strictly on square footage. This will be further refined as we get into design.



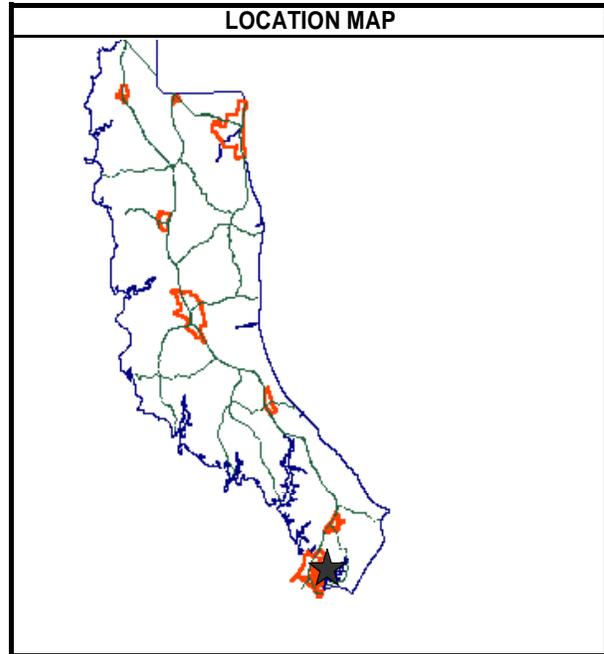
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$150,000	\$80,000				\$ 70,000		
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,500,000							\$1,500,000
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,650,000	\$80,000	\$0	\$0	\$0	\$70,000	\$0	\$1,500,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$110,000	\$40,000				\$70,000		
G.O. Bonds	\$1,500,000							\$1,500,000
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$40,000	\$40,000						
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,650,000	\$80,000	\$0	\$0	\$0	\$70,000	\$0	\$1,500,000

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Generator & Roof Replacement	4405	Public Facilities

PROJECT DESCRIPTION	
The Museum's back-up generator is scheduled for replacement. The new 150,000 kw back-up generator will ensure life support for the animals in the estuarium.	\$ 50,000
Funding is also included to replace the Marine Museum Annex roof in FY 10. It is a wood-shingled roof that has started to leak and fail. It will be replaced with an asphalt roof.	\$ 42,800
Grant Funding Source:	



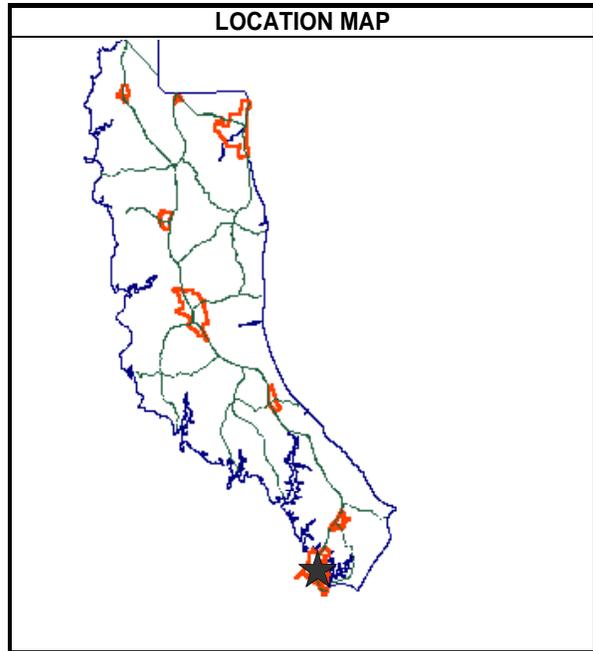
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$50,000		\$50,000					
Equipment	\$42,800		\$42,800					
Other	\$0							
TOTAL COSTS	\$92,800	\$0	\$92,800	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$92,800		\$92,800					
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$92,800	\$0	\$92,800	\$0	\$0	\$0	\$0	\$0

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Light House Keeper's Cottage		Public Facilities

PROJECT DESCRIPTION
<p>This project will replace the asphalt roof with a historical accurate metal roof. Also, raise the walls of the mechanical room by 2' so that the HVAC and plumbing can be relocated to this space along with replacing the eyebrow dormer windows. This work has been approved by the MD Historical Trust.</p>



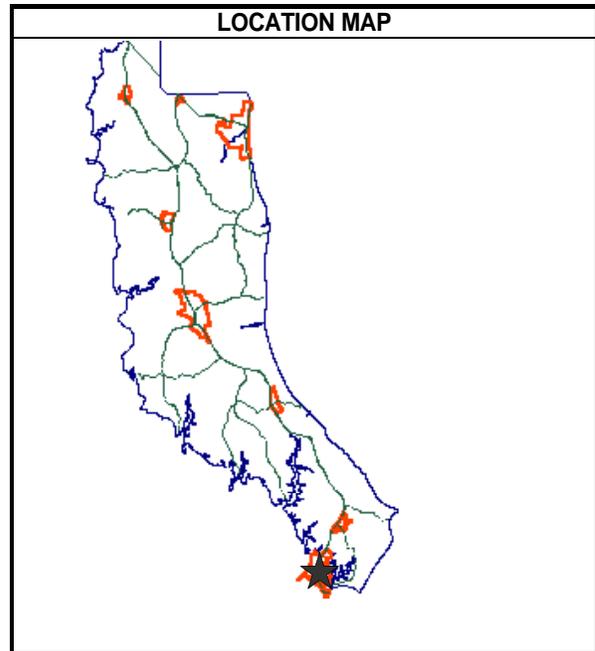
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$100,000		\$100,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$50,000		\$50,000					
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$50,000		\$50,000					
TOTAL FUNDS	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Replace Collections Boat	4405	Public Facilities

PROJECT DESCRIPTION
Request funding to replace the museum's 25-foot collections boat, which was originally purchased by the county for the museum in 1991. We are requesting that the boat be replaced in 2012, at which time it will be 20 years old and well past the normal replacement time.



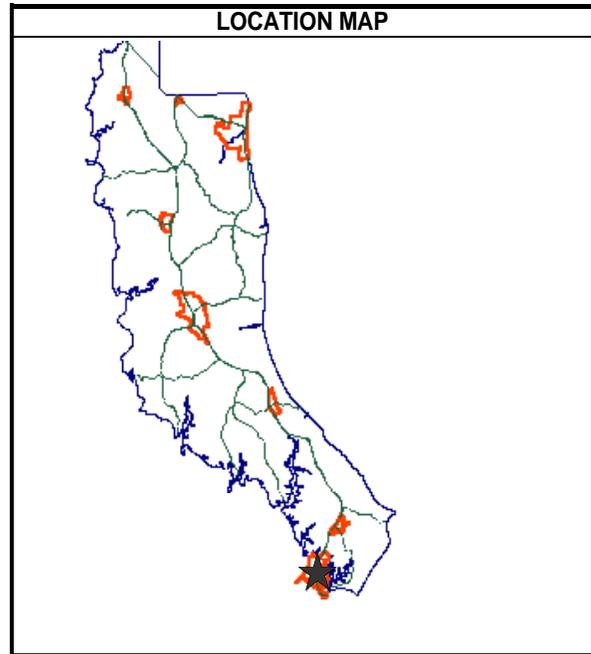
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$67,600				\$67,600			
Other	\$0							
TOTAL COSTS	\$67,600	\$0	\$0	\$0	\$67,600	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$67,600				\$67,600			
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$67,600	\$0	\$0	\$0	\$67,600	\$0	\$0	\$0

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Land Acquisition	4405	Public Facilities

PROJECT DESCRIPTION
In the museum's approved master plan, specific properties are identified as important for future growth of the institution. These funds are requested to secure the most critical property.



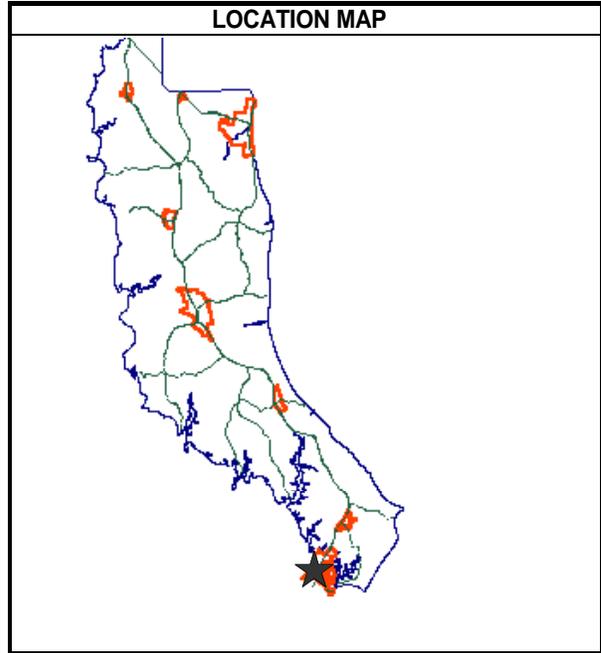
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,300,000			\$1,300,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,300,000	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds - POS	\$650,000			\$650,000				
Grant - Local POS	\$650,000			\$650,000				
Private Funds	\$0							
TOTAL FUNDS	\$1,300,000	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CMM - Boat Basin	4405	Public Facilities

PROJECT DESCRIPTION
The treated timber in the boat basin is starting to warp, split, splinter and fail. The entire basin needs to be replaced, including the area on the marsh walk and under the Drum Point Lighthouse.
Grant Funding Source: DNR - Waterway Improvements



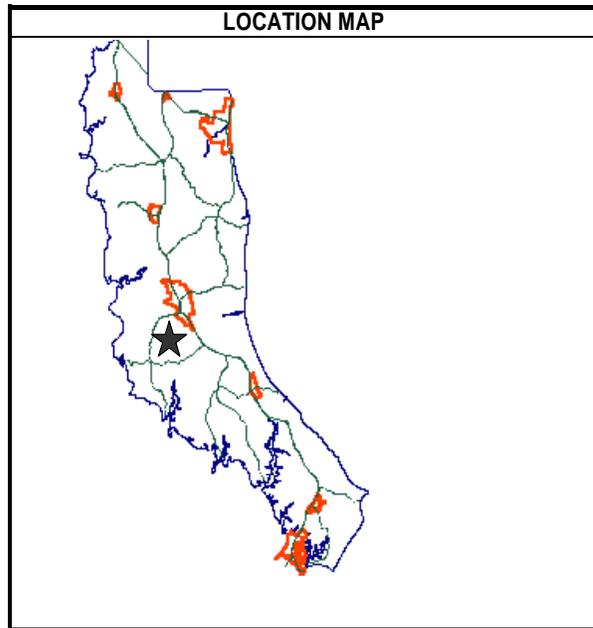
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$100,000		\$50,000	\$50,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$100,000	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$100,000		\$50,000	\$50,000				
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$100,000	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Detention Center Expansion	4103	Public Facilities

PROJECT DESCRIPTION
<p>The funds requested will allow the Detention Center to begin the planning phase for the expansion of the Detention Center by 96 beds along with support and infrastructure of the facility. The expansion will also increase the kitchen, medical, laundry, maintenance, office and program spaces. Funds will also be used to upgrade security related equipment within the Detention Center to improve safety and security of staff and inmate population. We have already requested matching funds for the planning phase of the project from the state along with a capital improvement request for state review.</p> <p>Grant Funding Source: State</p>



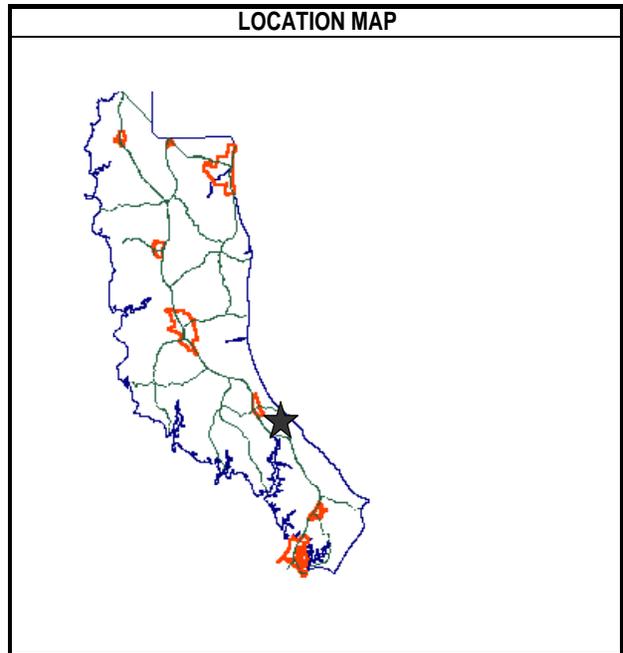
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$1,200,000		\$600,000	\$600,000				
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$14,323,250				\$7,161,625	\$7,161,625		
Equipment	\$0							
Other	\$200,000			\$200,000				
TOTAL COSTS	\$15,723,250	\$0	\$600,000	\$800,000	\$7,161,625	\$7,161,625	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$200,000			\$200,000				
G.O. Bonds	\$7,761,624		\$300,000	\$300,000	\$3,580,812	\$3,580,812		
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$7,761,626		\$300,000	\$300,000	\$3,580,813	\$3,580,813		
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$15,723,250	\$0	\$600,000	\$800,000	\$7,161,625	\$7,161,625	\$0	\$0

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CSM - Phase II of Campus Development - PF Campus	4700	Public Facilities

PROJECT DESCRIPTION
<p>The project is for the construction of a new academic building to house computer graphics, computer labs, classrooms, health lab, and a large multipurpose room for a variety of academic activities including large meetings. The project will support the growing student enrollment on the campus and also address the severe shortage in faculty and staff offices. This project will increase the campuses available classroom space by 13% and laboratory space by 54%. In addition to the building, the project is requesting a 150 space parking lot. Due to the shortage of parking at the campus the college is requesting 60 spaces now by local funding and 90 as part of the project.</p> <p>Grant Funding Source: State</p>



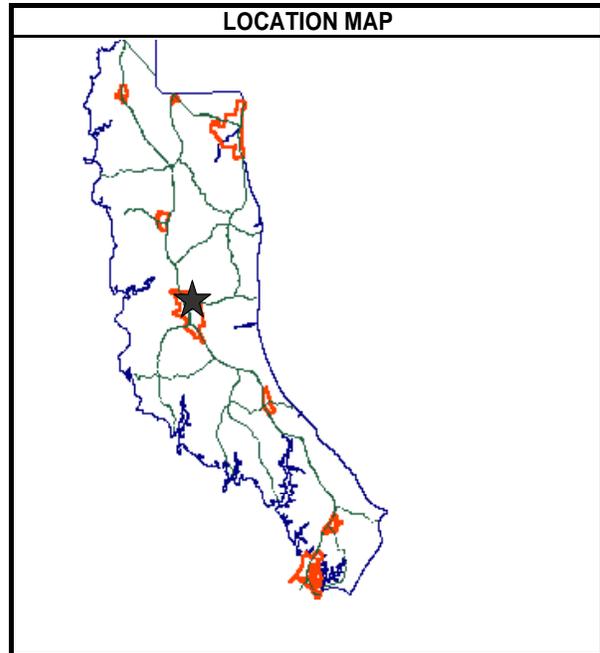
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$1,386,000		\$1,386,000					
Land Acquisition	\$0							
Site Work (60 parking spaces)	\$420,000			\$420,000				
Construction	\$17,396,000				\$17,396,000			
Equipment	\$1,400,000					\$1,400,000		
Other	\$0							
TOTAL COSTS	\$20,602,000	\$0	\$1,386,000	\$420,000	\$17,396,000	\$1,400,000	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$5,465,500		\$346,500	\$420,000	\$4,349,000	\$350,000		
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$15,136,500		\$1,039,500		\$13,047,000	\$1,050,000		
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$20,602,000	\$0	\$1,386,000	\$420,000	\$17,396,000	\$1,400,000	\$0	\$0

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Pines SC Expansion/Renovation	4601	Public Facilities

PROJECT DESCRIPTION
<p>In FY 2009, a feasibility study will be conducted for the Calvert Pines Senior Center to determine the future needs of the facility due to the expected increase in the senior population over the next 20 years. The Dept of Community Resources/Office on Aging Division is requesting funding in FY2014 for the design of the expansion/renovation and in FY 2016, based on the design phase, the construction and equipment phase should begin.</p> <p>References: 2004 Comprehensive Plan: II-26 - " ...evaluate the need to expand the senior centers to meet the anticipated increase in the number of elderly" (41)</p> <p>Grant Funding Source:</p>



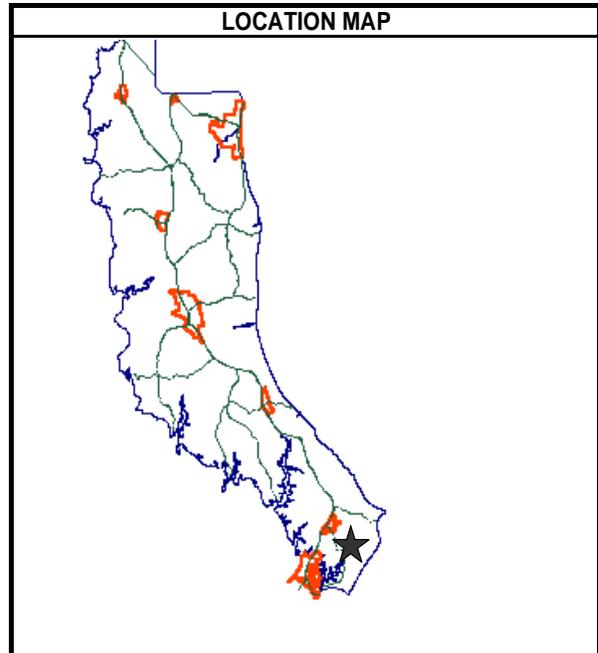
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$107,000						\$107,000	
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$0							
Other	\$30,000	\$30,000						
TOTAL COSTS	\$137,000	\$30,000	\$0	\$0		\$0	\$107,000	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$30,000	\$30,000						
G.O. Bonds	\$107,000						\$107,000	
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$137,000	\$30,000	\$0	\$0	\$0	\$0	\$107,000	\$0

Public Facilities:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Southern Pines SC Expansion/ Renovation	4602	Public Facilities

PROJECT DESCRIPTION
<p>In FY 2009, a feasibility study will be conducted for the Southern Pines Senior Center to determine the future needs of the facility due to the expected increase in the senior population over the next 20 years. The Dept of Community Resources/Office on Aging Division is requesting funding in FY2014 for the design of the expansion/renovation and in FY 2016, based on the design phase, the construction and equipment phase should begin.</p> <p>References: 2004 Comprehensive Plan: II-26 -" ...evaluate the need to expand the senior centers to meet the anticipated increase in the number of elderly" (41)</p> <p>Grant Funding Source:</p>



PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					FY2014	FY2015
			FY2010	FY2011	FY2012	FY2013			
Architect/Engineering	\$107,000						\$107,000		
Land Acquisition	\$0								
Site Work	\$0								
Construction	\$0								
Equipment	\$0								
Other - Needs Study	\$30,000	\$30,000							
TOTAL COSTS	\$137,000	\$30,000	\$0	\$0	\$0	\$0	\$107,000	\$0	

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$30,000	\$30,000						
G.O. Bonds	\$107,000						\$107,000	
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$137,000	\$30,000	\$0	\$0	\$0	\$0	\$107,000	\$0

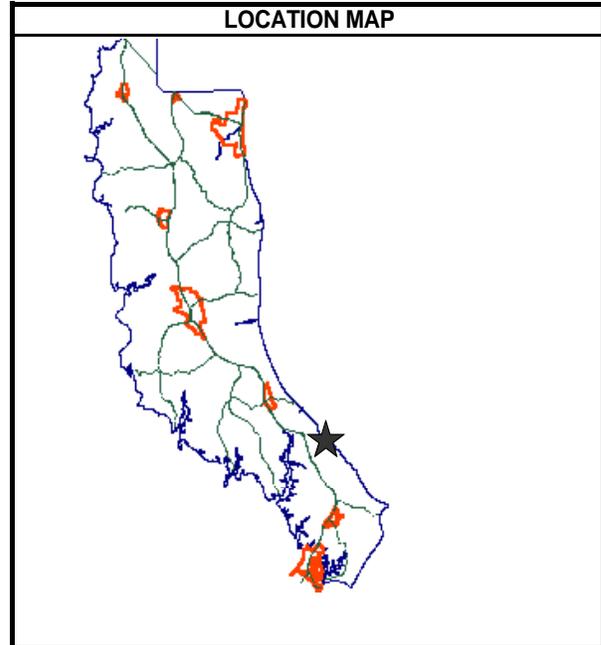
Technology Services:

Project Descriptions:								
GIS: Funds will be used to update planimetric and topography layers, based on the proposed schedule for statewide aerial photography. GIS data sales will be used to supplement these projects.								
Wireless I-Net: Funds will be used to enhance the current wireless network.								
Public Safety System: Funds will be used for any improvements or updates needed for the Public Safety software. This includes the latest technology advancements in the area of Public Safety in regard to crime scene analysis, biometrics (i.e., tracking of inmates), records management, computer aided dispatch, and mobiles and field reporting. These funds will also allow us to add any remaining stakeholders who have not be added thus far (i.e., State Attorney's Office, the Courts, Community Services, Tri-County Animal Shelter, Juvenile Services, Health Department, etc.).								
Licenses: Funds will be used to purchase the three-year Microsoft Enterprise Agreement which will bring the CCG end users to the most recent desktop software and allow them to be on the most current release at the end of the term.								
Network Infrastructure: Funds will be used for the replacement of routers and switches of the network backbone.								
Barstow Fiber: Funds will be used to install fiber to replace the current T-1. This will be used for connection to the Detention Center for redundancy purposes and will eliminate recurring costs of the T-1 line.								
Fifth Year Major Systems Upgrade/Review: - This will support strategic and cost effective replacement/upgrades of existing systems, a process to review the performance and functionality of major software applications, and the potential for consolidation of minor applications. The review will be tied to a 7-year life cycle for major applications (i.e. Tax, Finance/HR, Land Management, Public Safety, GIS, RecTrack) as well as to an annual effort to consolidate by function many of the 270+ smaller applications used by various County departments.								
TECHNOLOGY SERVICES	PRIOR APPROVAL	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	TOTAL
GIS Implementation	\$1,672,887	\$53,560	\$55,702	\$57,930	\$111,748	\$257,500	\$75,000	\$2,284,328
Wireless I-Net	\$760,530	\$199,405	\$250,000					\$1,209,935
Public Safety System	\$3,165,000			\$51,500	\$103,000			\$3,319,500
Licenses	\$175,000		\$175,000	\$175,000				\$525,000
Network Infrastructure	\$150,000	\$72,680	\$75,587					\$298,267
Barstow Fiber							\$412,000	\$412,000
Major System Upgrade					\$515,000	\$515,000		\$1,030,000
Major Systems Review	\$50,000	\$50,000	\$51,500	\$53,045	\$54,636	\$56,275	\$57,964	\$373,420
TOTAL TECHNOLOGY	\$5,973,417	\$375,645	\$607,790	\$337,475	\$784,384	\$828,775	\$ 544,964	\$9,452,451

Town Centers:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Church & Main Streetscape	4270	Town Centers

PROJECT DESCRIPTION
<p>Completion of the sidewalks on the west side of Main Street and sidewalks along the south side of Church Street/MD 231. This work also involves raising and channelizing the intersection of Church Street and Main Street, storm drainage, curbing and paving along Church Street. Church Street and Main Street, storm drainage, curbing and paving along Church Street.</p> <p>Grant Funding Source:</p>



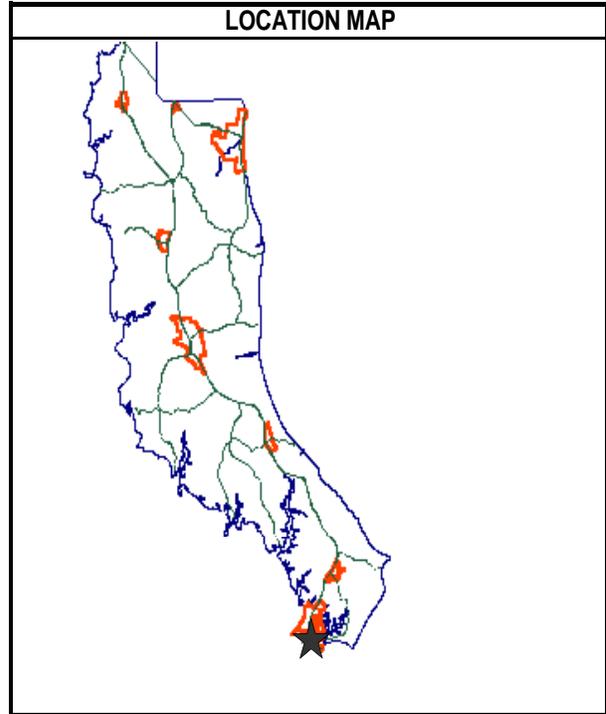
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,877,146		\$1,877,146					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,877,146	\$0	\$1,877,146	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$754,367		\$754,367					
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$1,122,779		\$1,122,779					
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,877,146	\$0	\$1,877,146	\$0	\$0	\$0	\$0	\$0

Town Centers:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center		Town Centers

PROJECT DESCRIPTION
The Waterman's Wharf receives \$21,400 in annual funding for upkeep of the facility. Project : 4252
The treated lumber pickets on the Solomons Riverwalk needs replacing. The wood is splitting, creating an uneven walkway. The timbers will be replaced in FY 2010 & FY 2011 at \$25k per year. Project: 4251



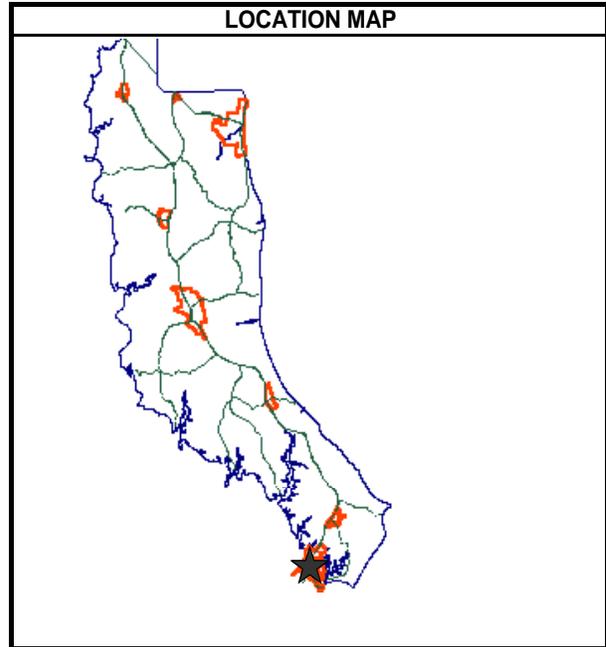
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$178,400		\$46,400	\$46,400	\$21,400	\$21,400	\$21,400	\$21,400
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$178,400	\$0	\$46,400	\$46,400	\$21,400	\$21,400	\$21,400	\$21,400

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$178,400		\$46,400	\$46,400	\$21,400	\$21,400	\$21,400	\$21,400
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$178,400	\$0	\$46,400	\$46,400	\$21,400	\$21,400	\$21,400	\$21,400

Town Centers:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomon's TC - CMM Turning Lane		Town Centers

PROJECT DESCRIPTION
Create a by-pass lane at CMM by removing islands, adjusting sidewalks and relocating utilities as necessary between CMM entrance and Lore Road. This will alleviate back-up of northbound traffic, by allowing cars to by-pass vehicles waiting to turn left at the Visitor Center to go under the Thomas Johnson Bridge.
Grant Funding Source:



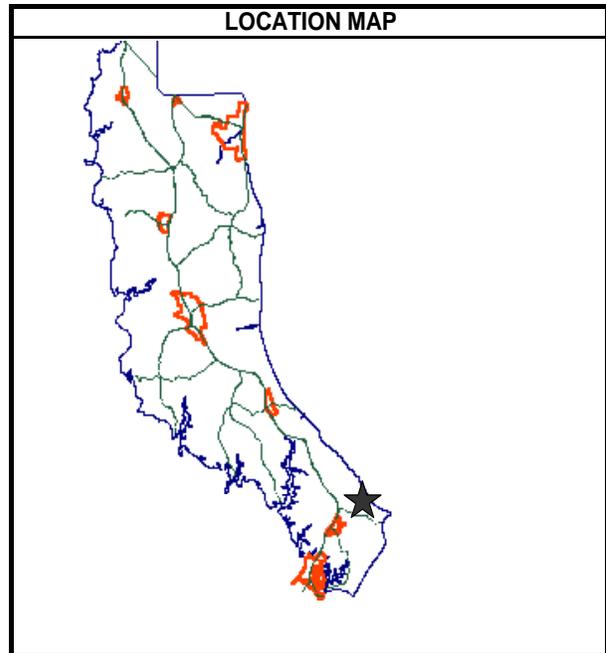
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$85,600					\$85,600		
Land Acquisition	\$53,500							\$53,500
Site Work	\$0							
Construction	\$395,900							\$395,900
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$535,000	\$0	\$0	\$0	\$0	\$85,600	\$0	\$449,400

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$85,600					\$85,600		
G.O. Bonds	\$449,400							\$449,400
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$535,000	\$0	\$0	\$0	\$0	\$85,600	\$0	\$449,400

Recreation Resources:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park	4311	Parks and Recreation

PROJECT DESCRIPTION
<p>FY2011 Construct two picnic shelters and adjacent pathways.</p> <p>FY2012 Construct two picnic shelters and adjacent pathways. Design and build a skatepark.</p> <p>FY2013 Design and build a skatepark.</p> <p>FY2014 Re-light Fields 1 & 2. Construct 5 small shelters and adjacent parking</p> <p>FY2015 Construct 5 small shelters and adjacent parking Construct a dog park</p>



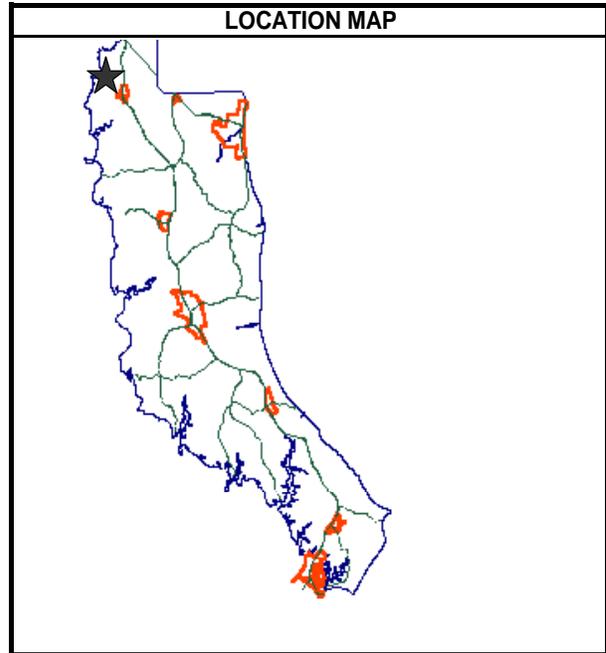
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,536,587			\$29,842	\$270,514	\$614,276	\$371,935	\$250,020
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,536,587	\$0	\$0	\$29,842	\$270,514	\$614,276	\$371,935	\$250,020

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$642,411			\$29,842	\$170,514		\$350,535	\$91,520
G.O. Bonds	\$464,276					\$464,276		
Rec. Excise Tax	\$121,400				\$100,000		\$21,400	
School Excise Tax	\$158,500							\$158,500
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds - POS	\$150,000					\$150,000		
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,536,587	\$0	\$0	\$29,842	\$270,514	\$614,276	\$371,935	\$250,020

Recreation Resources:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk District Park	4315	Parks and Recreation

PROJECT DESCRIPTION
<p>FY2010 Design and construct a skate park.</p> <p>FY2014 Update the master plan to include as built plat and identification of future improvements</p> <p>FY2015 Construct paved, lighted pathways between facilities</p> <p>Grant Funding Source: State - POS</p>



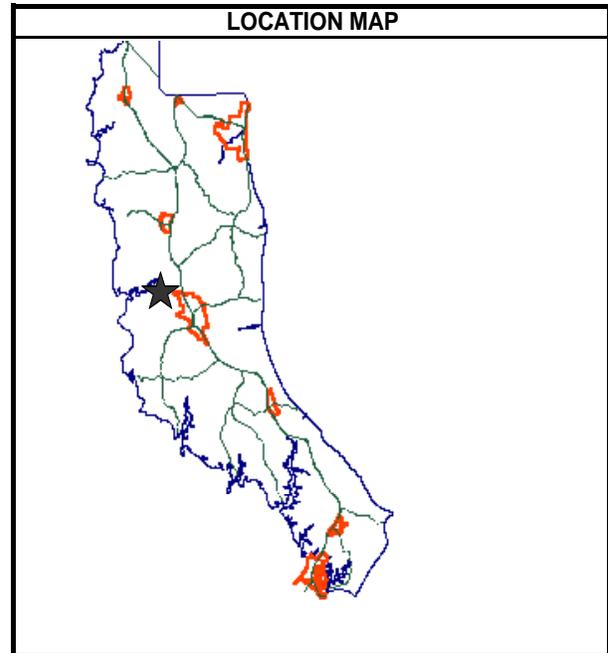
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$55,642						\$55,642	
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$532,204		\$110,000					\$422,204
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$587,846	\$0	\$110,000	\$0	\$0	\$0	\$55,642	\$422,204

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$27,500		\$27,500					
G.O. Bonds	\$422,204							\$422,204
Rec. Excise Tax	\$55,642						\$55,642	
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds - POS	\$82,500		\$82,500					
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$587,846	\$0	\$110,000	\$0	\$0	\$0	\$55,642	\$422,204

Recreation Resources:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park	4320	Parks and Recreation

PROJECT DESCRIPTION
<p>FY2010 Expand the capacity of Parking Lot # 1</p> <p>FY2012 Construct and accessible playground and parking lot</p> <p>FY2013 Construct and accessible playground and parking lot Remove existing court and replace with two new courts with lighting</p> <p>FY2014 Build separate restroom and snack stand facilities and renovate existing building for office and storage Expand the capacity of Parking Lot # 1 Update master plan at HPP to include as built plat and identification of future improvements</p> <p>FY2015 Develop a picnic area near the entrance to HPP including parking shelters and a small restroom.</p>



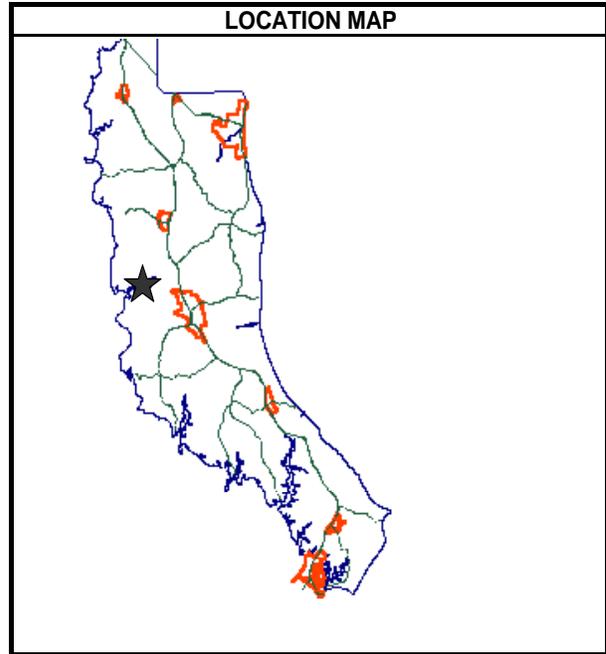
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$127,651		\$29,211				\$55,640	\$42,800
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,761,189				\$379,750	\$484,793	\$896,646	
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,888,840	\$0	\$29,211	\$0	\$379,750	\$484,793	\$952,286	\$42,800

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$718,325		\$29,211			\$67,468	\$621,646	
G.O. Bonds	\$572,075				\$229,750	\$342,325		
Rec. Excise Tax	\$198,440						\$155,640	\$42,800
School Excise Tax	\$0							
Road Excise Tax	\$75,000					\$75,000		
Utility Fees	\$0							
State Funds - POS	\$325,000				\$150,000		\$175,000	
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,888,840	\$0	\$29,211	\$0	\$379,750	\$484,793	\$952,286	\$42,800

Recreation Resources:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
King's Landing Parking	4452	Parks and Recreation

PROJECT DESCRIPTION
<p>Patuxent Hall at King's Landing Park is used throughout the year for meetings, wedding receptions, etc. However, there is no defined parking to support these events & activities. This project is to provide defined parking for approximately 100 vehicles for Patuxent Hall. This parking must be compatible with the Chesapeake Bay Critical Area and be a pervious surface like Grass Pavers.</p> <p>Grant Funding Source:</p>



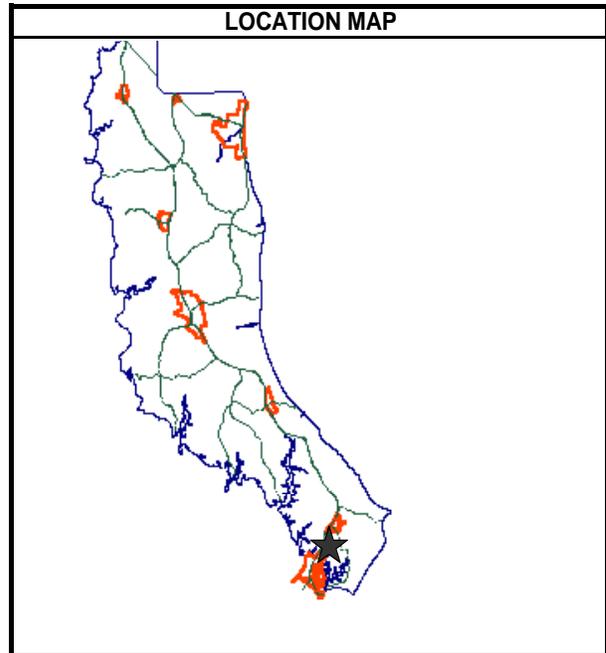
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$275,600					\$275,600		
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$275,600	\$0	\$0	\$0	\$0	\$275,600	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$200,600					\$200,600		
G.O. Bonds	\$0							
Rec. Excise Tax	\$75,000					\$75,000		
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$275,600	\$0	\$0	\$0	\$0	\$275,600	\$0	\$0

Recreation Resources:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomon's Town Center Park	4348	Parks and Recreation

PROJECT DESCRIPTION
FY2011 Restroom and Utility Development FY2015 Field lighting
Grant Funding Source: POS



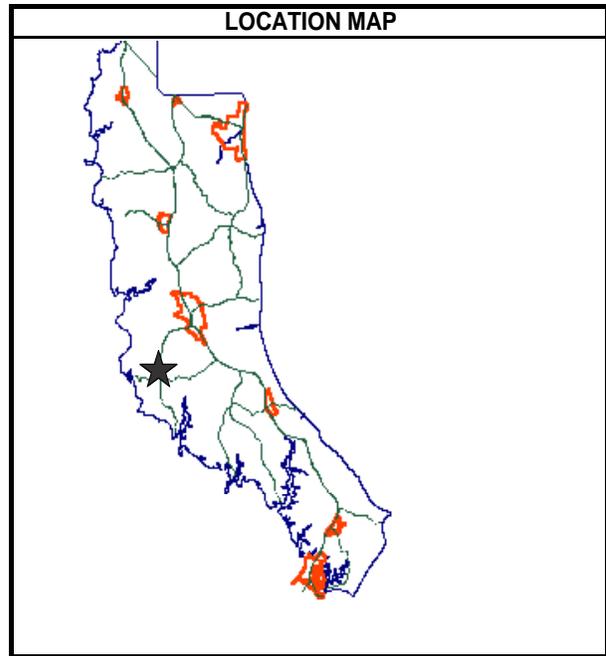
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$176,226	\$176,226						
Land Acquisition	\$0	\$0						
Site Work	\$0							
Construction	\$1,986,584	\$1,154,584		\$416,000				\$416,000
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$2,162,810	\$1,330,810	\$0	\$416,000	\$0	\$0	\$0	\$416,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$1,146,542	\$789,542		\$116,000				\$241,000
G.O. Bonds	\$7,001	\$7,001						
Rec. Excise Tax	\$306,267	\$256,267		\$50,000				
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$703,000	\$278,000		\$250,000				\$175,000
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$2,162,810	\$1,330,810	\$0	\$416,000	\$0	\$0	\$0	\$416,000

Recreation Resources:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Battle Creek Cypress Swamp	4451	Natural Resources

PROJECT DESCRIPTION
<p>The Nature Center's educational exhibits need to be renovated to further the mission. The current exhibits are requiring maintenance and several do not function as they were designed. New exhibits will entice and educate new visitors as well as the many school groups that come to this facility. FY2011</p> <p>The Nature Center is in need of some additional storage space and renovation that will include a new office and modification of the existing visitor reception area. FY2012/FY2015</p> <p>Grant Funding Source:</p>



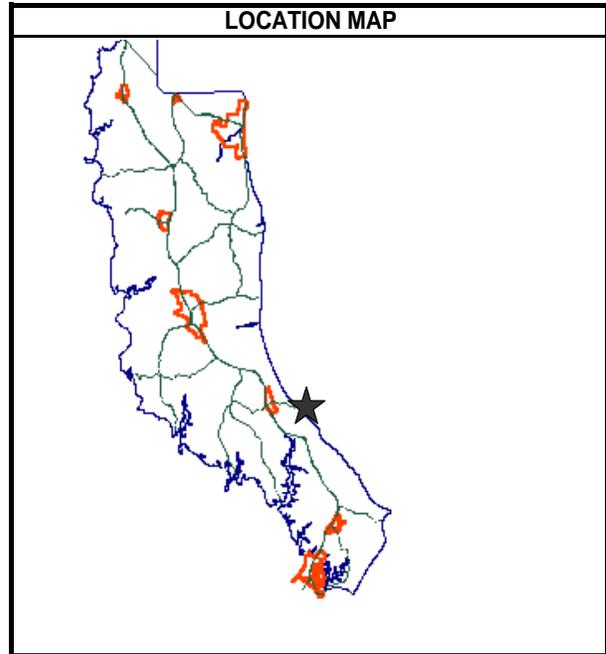
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$15,000				\$15,000			
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$380,920			\$214,000				\$166,920
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$395,920	\$0	\$0	\$214,000	\$15,000	\$0	\$0	\$166,920

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$395,920			\$214,000	\$15,000			\$166,920
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$395,920	\$0	\$0	\$214,000	\$15,000	\$0	\$0	\$166,920

Recreation Resources:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Flag Ponds Picnic/Teaching Shelter	4453	Natural Resources

PROJECT DESCRIPTION
At the beach area, we need a covered shelter attached to the existing bathroom building that can serve as a picnic shelter for visitors during the summer months and a teaching area during the school year.
Grant Funding Source:



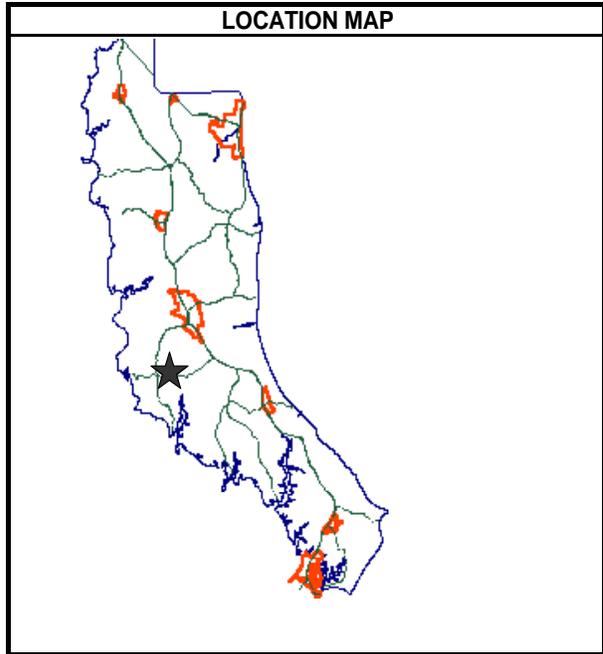
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$5,000				\$5,000			
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$55,640							\$55,640
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$60,640	\$0	\$0	\$0	\$5,000	\$0	\$0	\$55,640

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$60,640				\$5,000			\$55,640
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$60,640	\$0	\$0	\$0	\$5,000	\$0	\$0	\$55,640

Recreation Resources:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Equestrian Trails	4461	Natural Resources

PROJECT DESCRIPTION
<p>This project involves the planning and development of equestrian trails and support facilities at several locations, including Biscoe Gray Heritage Farm, to meet the needs of the equine enthusiasts of Calvert County.</p> <p>Grant Funding Source:</p>



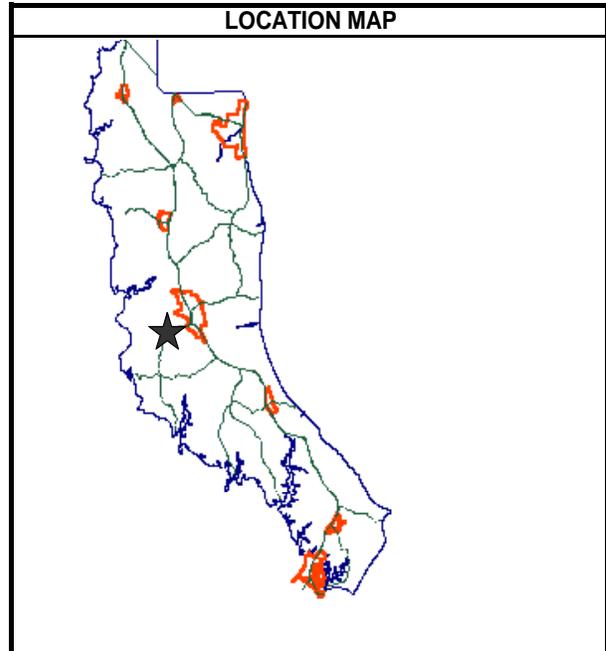
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$378,352		\$189,176	\$189,176				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$378,352	\$0	\$189,176	\$189,176	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$378,352		\$189,176	\$189,176				
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$378,352	\$0	\$189,176	\$189,176	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Barstow Salt Dome Replacement		Public Works/Transportation

PROJECT DESCRIPTION
Replacement of existing salt dome is necessary due to normal wear. It is also to increase the capacity for holding salt during periods of use. This system includes overhead cover for off season equipment storage. This will allow for taking better care of equipment in the off season.
Grant Funding Source:



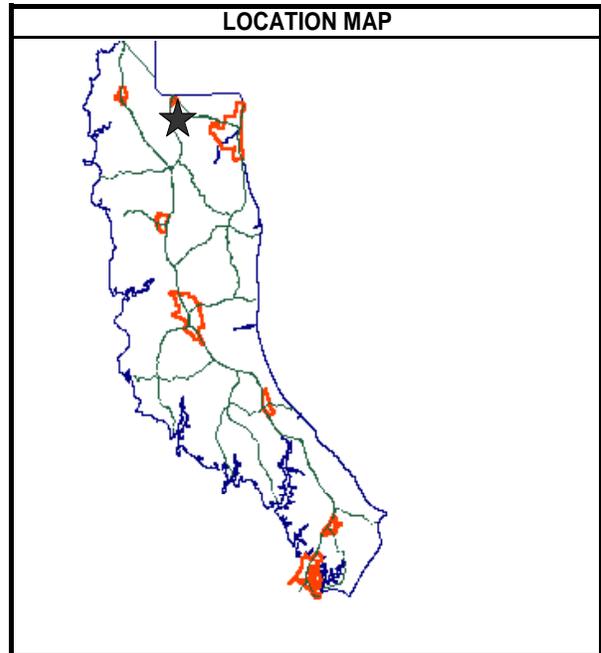
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$111,280			\$111,280				
Land Acquisition	\$0							
Site Work	\$100,152			\$100,152				
Construction	\$278,200			\$278,200				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$489,632	\$0	\$0	\$489,632	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$489,632			\$489,632				
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$489,632	\$0	\$0	\$489,632	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Boyd's Turn Road - Phase 1	4512	Public Works/Transportation

PROJECT DESCRIPTION
This project will widen Boyd's Turn Road northerly from MD Route 260 to a point 750 feet north of the Windy Hill School complex, a total of 0.94 miles+/-.
Grant Funding Source:



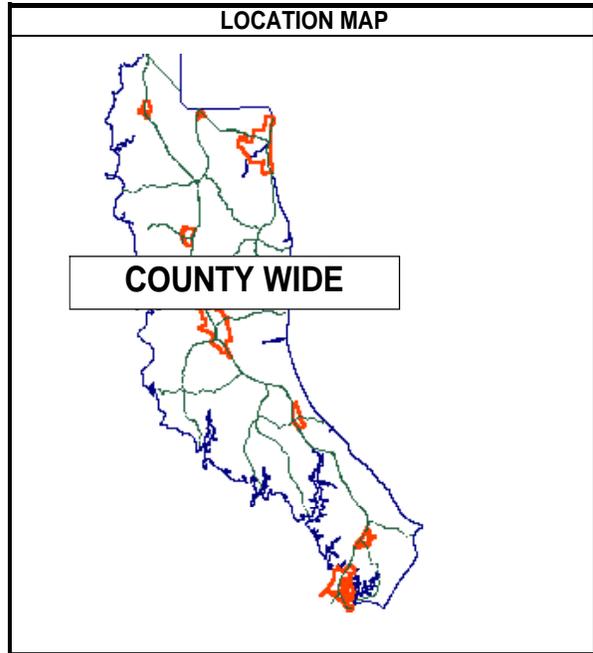
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$425,700	\$425,700						
Land Acquisition	\$1,250,000	\$1,250,000						
Site Work	\$50,000	\$50,000						
Construction	\$2,310,000		\$2,310,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$4,035,700	\$1,725,700	\$2,310,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$3,995,000	\$1,685,000	\$2,310,000					
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$40,700	\$40,700						
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$4,035,700	\$1,725,700	\$2,310,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Bridge Maintenance Repairs	4544	Public Works/Transportation

PROJECT DESCRIPTION
The County bridge consultant has recommended repair types, quantities and estimated costs for short and long-span bridges in Calvert County that are inspected during the biennial cycle. Repairs are required to prevent deterioration of the structures. Many of the repairs are specialized and consequently expensive. The repairs include epoxy injection of concrete wearing surfaces, abutments, and wing walls and repairs to spalled areas of concrete deck soffit, abutments, and bridge railing using trowel grade mortar. Repair of slope erosion, guardrail and replacement of riprap is required on a number of structures.
Grant Funding Source:



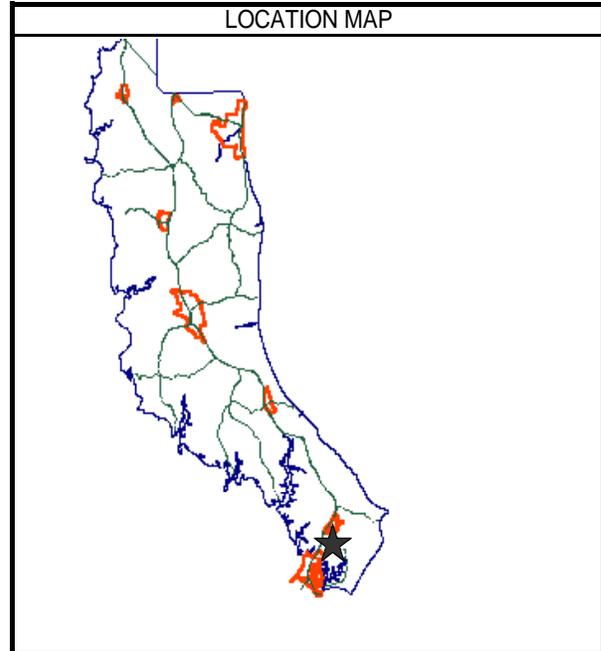
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$90,000	\$40,000		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$450,000	\$200,000		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$540,000	\$240,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$540,000	\$240,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$540,000	\$240,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dowell Road Widening	4519	Public Works/Transportation

PROJECT DESCRIPTION
This project will begin the major improvements to Dowell Road. Improvements include wider travel lanes a two way center turn lane, bikeable lanes, sidewalks and drainage and safety enhancements. The extents of the project is from H.G.Trueman Road (MD 765) to the end of the County Maintenance, approx. 1 mile.
Grant Funding Source:



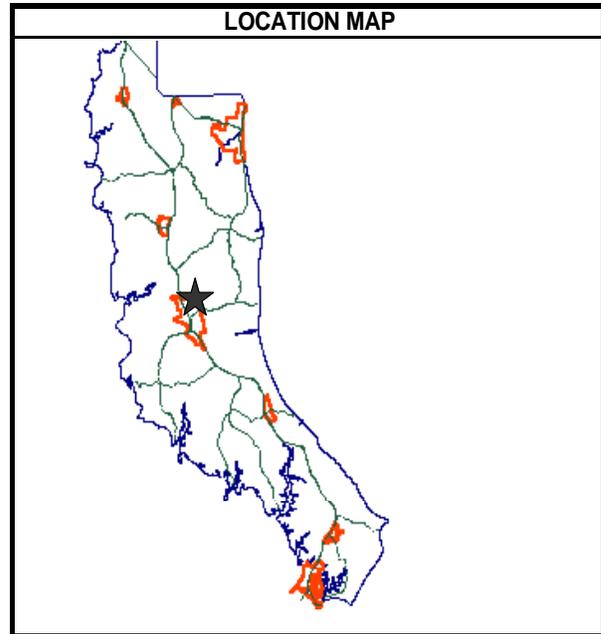
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$450,000	\$450,000						
Land Acquisition	\$1,500,000	\$1,500,000						
Site Work	\$0							
Construction	\$1,000,000		\$1,000,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$2,950,000	\$1,950,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$2,950,000	\$1,950,000	\$1,000,000					
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$2,950,000	\$1,950,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Fairground Road Improvements	4549	Public Works/Transportation

PROJECT DESCRIPTION
<p>This project will make major improvements to Fairground Road. Improvements include wider lanes, bikeable lanes, sidewalks, water/sewer service and drainage and safety enhancements. Project will support additional traffic from the new MTA Park & Ride lot (450 vehicles) and the new subdivision (190 units)planned for Silverwood Lane.</p> <p>Grant Funding Source:</p>



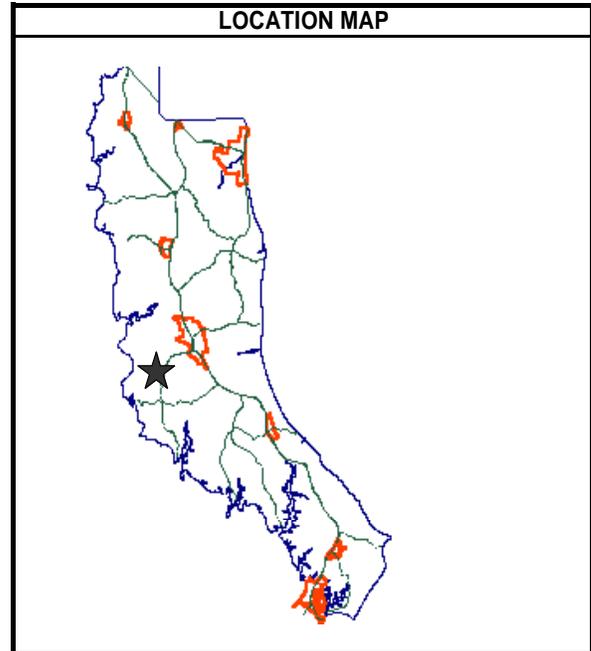
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$295,000	\$245,000	\$50,000					
Land Acquisition	\$200,000	\$105,000	\$95,000					
Site Work	\$73,500	\$73,500						
Construction	\$2,200,000		\$2,200,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$2,768,500	\$423,500	\$2,345,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$70,000	\$70,000						
G.O. Bonds	\$2,598,500	\$253,500	\$2,345,000					
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$100,000	\$100,000						
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$2,768,500	\$423,500	\$2,345,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Fuel Delivery System Upgrade		Public Works/Transportation

PROJECT DESCRIPTION
<p>Upgrade existing Fuelmaster system to Fuelmaster 3500 and include AIM2 Technology AIM2 technology takes the human element out of the fueling process as far as DATA entry goes. We currently experience a 20% error rate in odometer entries during the fueling process, which requires manual correction each month for proper billing. This system also guards against theft of fuel by automatically shutting off the pump when the nozzle is removed from the filler neck.</p> <p>This price includes equipment for the upgrade of the current system plus equipmen for 300 vehicles and training for the Fleet Maintenance Staff to perform installations on vehicles.</p> <p>Grant Funding Source:</p>



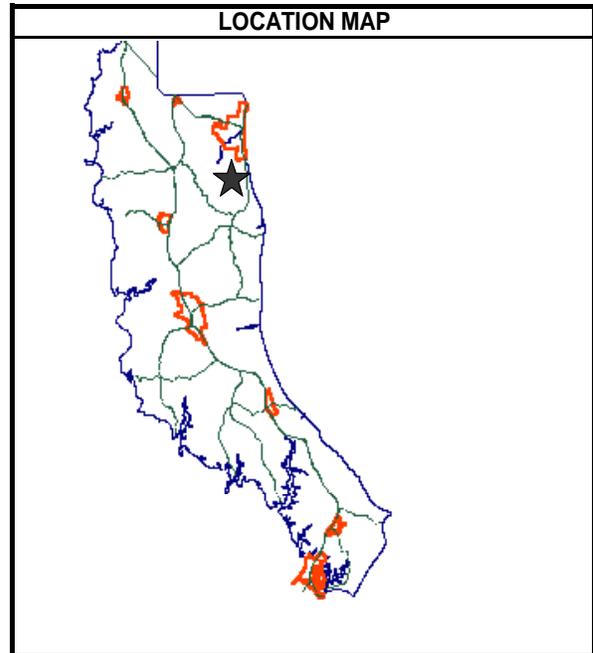
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$101,275		\$101,275					
Other	\$0							
TOTAL COSTS	\$101,275	\$0	\$101,275	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$101,275		\$101,275					
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$101,275	\$0	\$101,275	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lake Karylbrook Dam		Public Works/Transportation

PROJECT DESCRIPTION
To reconstruct the existing riser (vertical stand pipe) and barrel (pipe under the dam). These structures have exceeded their useful design life and are showing signs of deterioration. Structure failure would impact the county road infrastructure
Grant Funding Source:



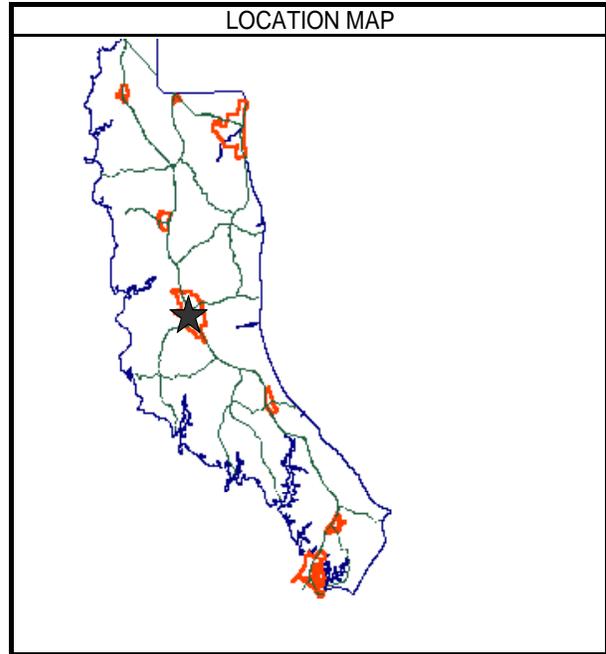
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$275,000			\$275,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$275,000	\$0	\$0	\$275,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$275,000			\$275,000				
G.O. Bonds	\$0							
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$275,000	\$0	\$0	\$275,000	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Loop Road	4537	Public Works/Transportation

PROJECT DESCRIPTION
<p>Route 231 Intersection Improvements:</p> <p>The PF Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project description form represents the funding for the intersection improvements that will be required for the MD Route 231/Prince Frederick Boulevard intersection upon completion of the road from south of Route 231 to the Prince Frederick Crossing subdivision by the developer.</p> <p>Grant Funding Source:</p>



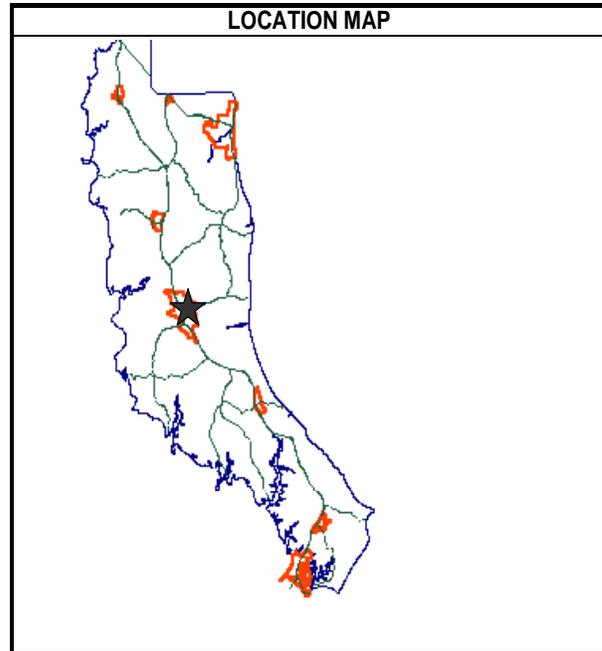
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$340,000	\$300,000		\$40,000				
Land Acquisition	\$0							
Site Work	\$116,000			\$116,000				
Construction	\$1,062,000	\$362,000		\$700,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,518,000	\$662,000	\$0	\$856,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$1,518,000	\$662,000	\$0	\$856,000				
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,518,000	\$662,000	\$0	\$856,000	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Loop Road	4541	Public Works/Transportation

PROJECT DESCRIPTION
<p>Fox Run Blvd/Dares Beach/Armory Road :</p> <p>The PF Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project description form represents the portion of the road connecting Fox Run Blvd, MD Route 402, and Armory Road on the east side of MD 2/4. This section has been divided into three design/construction contracts.</p> <p>Grant Funding Source:</p>



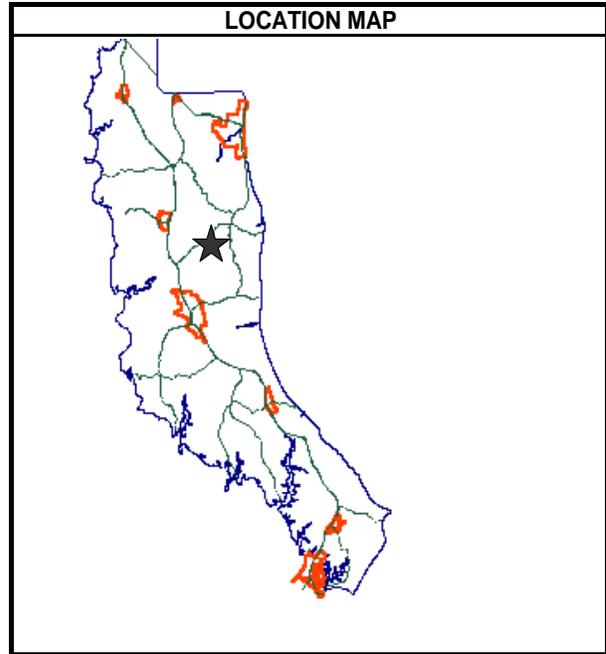
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$680,005	\$580,005			\$100,000			
Land Acquisition	\$2,332,069	\$1,432,069		\$900,000				
Site Work	\$0							
Construction	\$14,983,000	\$9,593,000			\$3,850,000	\$1,540,000		
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$17,995,074	\$11,605,074	\$0	\$900,000	\$3,950,000	\$1,540,000	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$17,995,074	\$11,605,074		\$900,000	\$3,950,000	\$1,540,000		
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$17,995,074	\$11,605,074	\$0	\$900,000	\$3,950,000	\$1,540,000	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Pushaw Salt Dome Replacement		Public Works/Transportation

PROJECT DESCRIPTION
Replacement of existing salt dome is necessary due to normal wear. It is also to increase the capacity for holding salt during periods of use. This system includes overhead cover for off season equipment storage. This will allow for taking better care of equipment in the off season.
Grant Funding Source:



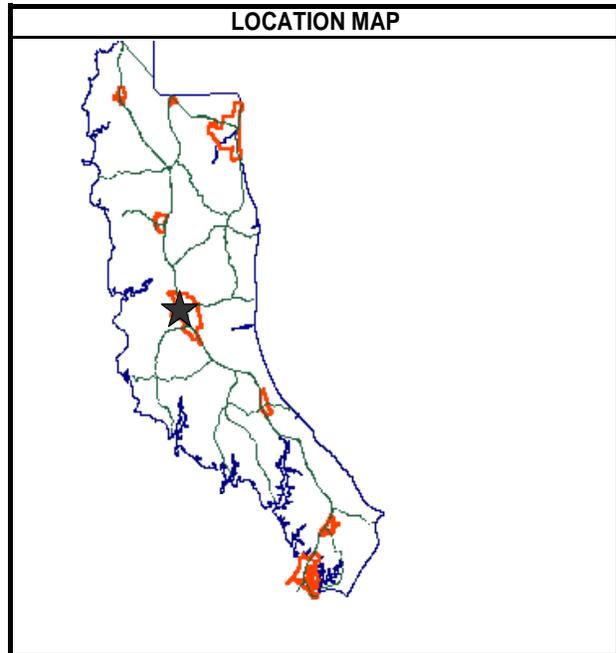
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$111,280		\$111,280					
Land Acquisition	\$0							
Site Work	\$167,990		\$167,990					
Construction	\$333,840		\$333,840					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$613,110	\$0	\$613,110	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$613,110		\$613,110					
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$613,110	\$0	\$613,110	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
W. Dares Beach Road Improvement s	4527	Public Works/Transportation

PROJECT DESCRIPTION
Widen W. Dares Beach Road from MD 4 to Prince Frederick Boulevard. Existing road consists of 2 Travel Lanes with a continuous turn lane and a sidewalk on the south side; some areas in poor condition. Proposed roadway (1300 feet) will be four travel lanes with curb, gutter, and sidewalk improvements.
Grant Funding Source:



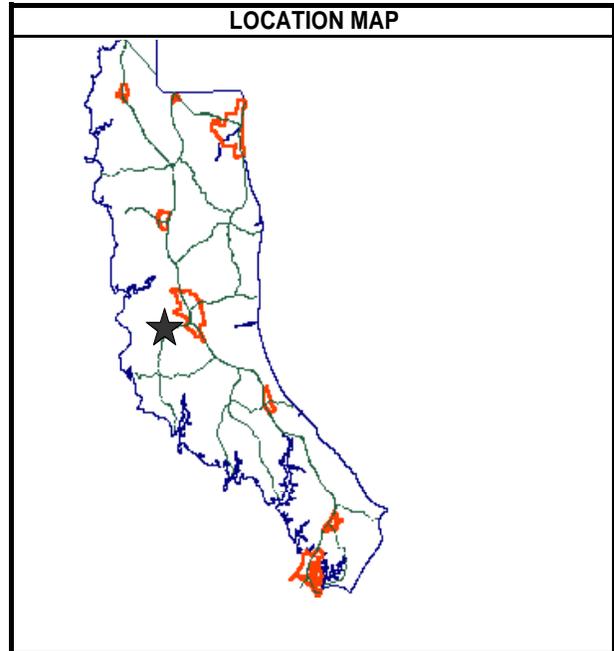
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$320,000	\$80,000		\$240,000				
Land Acquisition	\$200,000			\$200,000				
Site Work	\$134,000				\$134,000			
Construction	\$2,098,000					\$2,098,000		
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$2,752,000	\$80,000	\$0	\$440,000	\$134,000	\$2,098,000	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$80,000	\$80,000						
G.O. Bonds	\$2,672,000			\$440,000	\$134,000	\$2,098,000		
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$2,752,000	\$80,000	\$0	\$440,000	\$134,000	\$2,098,000	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Williams Road @ CSM		Public Works/Transportation

PROJECT DESCRIPTION
<p>This project will make major improvements to Williams Road. These improvements include additional travel lanes from MD 231 to the college roundabout (approx. 2,000 lf) to support CSM Campus expansion and the new Barstow Elementary School, a new segment of roadway (approx. 1,000 lf) from roundabout to connect to the future extension of West Dares Beach Road and drainage and safety enhancements</p> <p>Grant Funding Source:</p>



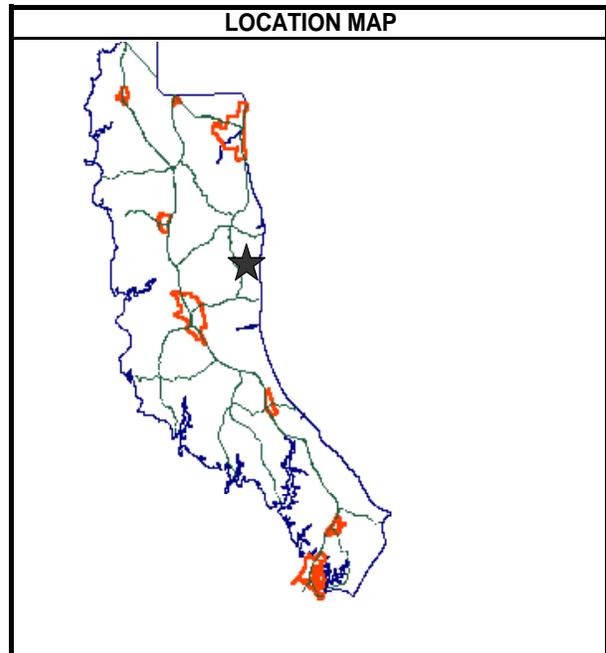
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$660,000							\$660,000
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$660,000	\$0	\$0	\$0	\$0	\$0	\$0	\$660,000

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$660,000							\$660,000
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$660,000	\$0	\$0	\$0	\$0	\$0	\$0	\$660,000

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Wilson Road Improvements	4553	Public Works/Transportation

PROJECT DESCRIPTION
Construction of safety improvements from Route 402 (Dares Beach Road) to Emmanuel Church Road to meet AASHTO standards. Some engineering shall be performed by the developer of the Hunting Creek Farms subdivision. Additional right of way is required and some utility relocation is necessary.
Second phase of this project includes design and construction of a roundabout at the intersection of Wilson Road with Emanuel Church Road.
Grant Funding Source:



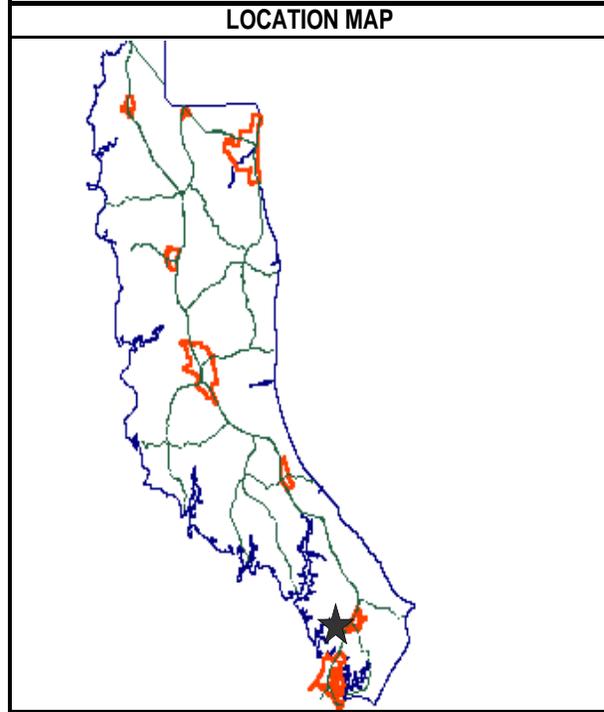
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$140,000	\$90,000			\$50,000			
Land Acquisition	\$325,000		\$275,000			\$50,000		
Site Work	\$325,000		\$275,000			\$50,000		
Construction	\$1,766,000			\$1,166,000			\$600,000	
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$2,556,000	\$90,000	\$550,000	\$1,166,000	\$50,000	\$100,000	\$600,000	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$50,000				\$50,000			
G.O. Bonds	\$2,416,000		\$550,000	\$1,166,000		\$100,000	\$600,000	
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$90,000	\$90,000						
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$2,556,000	\$90,000	\$550,000	\$1,166,000	\$50,000	\$100,000	\$600,000	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lusby Convenience Center Relocation	4903	Public Works/Utilities

PROJECT DESCRIPTION
<p><u>Convenience Center Relocation:</u> To improve safety at the Lusby Compactor Site and improve site access for both customers and roll-off trucks, the Lusby compactor site will be relocated to a less congested location.</p> <p><u>Plan Reference:</u> Comprehensive Plan: "Ensure that public facilities are energy/cost efficient and easy to maintain" (84).</p>



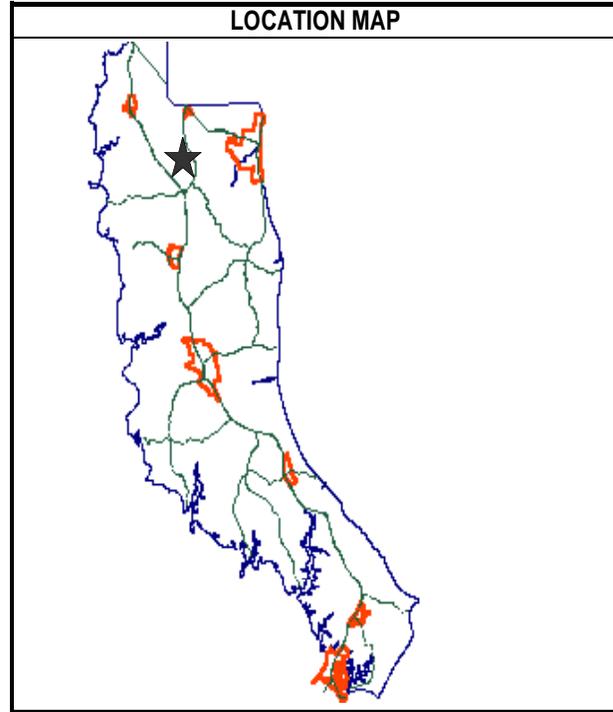
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$170,000	\$170,000						
Land Acquisition	\$0							
Site Work	\$105,000	\$105,000						
Construction	\$1,630,000		\$1,630,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,905,000	\$275,000	\$1,630,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds (SW)	\$1,630,000		\$1,630,000					
Excise Tax	\$0							
State Funds	\$0							
Utility Fees	\$275,000	\$275,000						
TOTAL FUNDS	\$1,905,000	\$275,000	\$1,630,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mt. Hope Convenience Center Reconstruction	4904	Public Works/Utilities

PROJECT DESCRIPTION
<p>Convenience Center Modification: To improve the safety and the operation/performance of the Mt. Hope Compactor Site, the compactor site will be reconstructed.</p> <p>Plan Reference: Comprehensive Plan: "Ensure that public facilities are energy/cost efficient and easy to maintain" (84).</p>



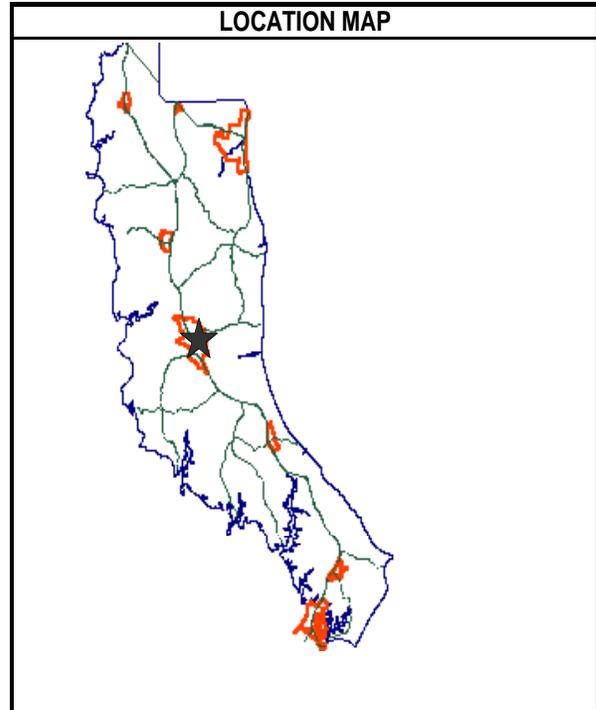
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$214,000	\$200,000	\$14,000					
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$2,215,000	\$215,000		\$2,000,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$2,429,000	\$415,000	\$14,000	\$2,000,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$1,000,000			\$1,000,000				
Excise Tax	\$0							
State Funds	\$0							
Utility Fees	\$1,429,000	\$415,000	\$14,000	\$1,000,000				
TOTAL FUNDS	\$2,429,000	\$415,000	\$14,000	\$2,000,000	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Memorial WWPS		Public Works/Utilities

PROJECT DESCRIPTION
<p>Upgrade of Calvert Memorial sewer pumping station. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.</p> <p><u>Plan Reference</u> Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).</p>



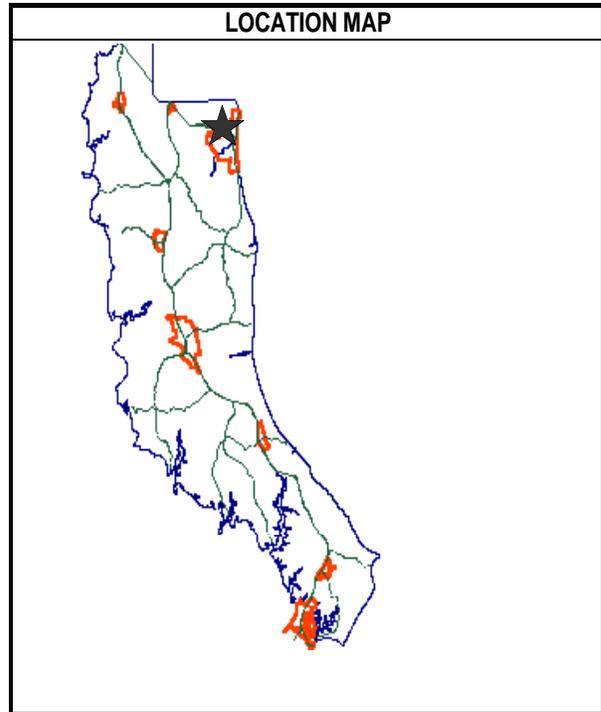
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$25,000			\$25,000				
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$625,000			\$625,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$650,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connection Fees	\$650,000			\$650,000				
TOTAL FUNDS	\$650,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CB WWTP Reconstruction and ENR Upgrade	4854	Public Works/Utilities

PROJECT DESCRIPTION
<p>This project would replace equipment at the Chesapeake Beach WWTP which has reached the end of its useful life. Concurrently with this replacement the plant will be modified for Enhanced Nutrient Removal. A portion of the project, which Calvert County will not participate in, will also expand the plant capacity. A grant from the state Bay Restoration Funds is expected to cover 40% of eligible project costs. The balance will come from a Maryland Dept. of the Environment loan. The total project is projected to be \$20,000,000. The cost is divided based on current ownership percentage, with Calvert County's 25.6% = \$3,507,200.</p> <p>Plan Reference: Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).</p>



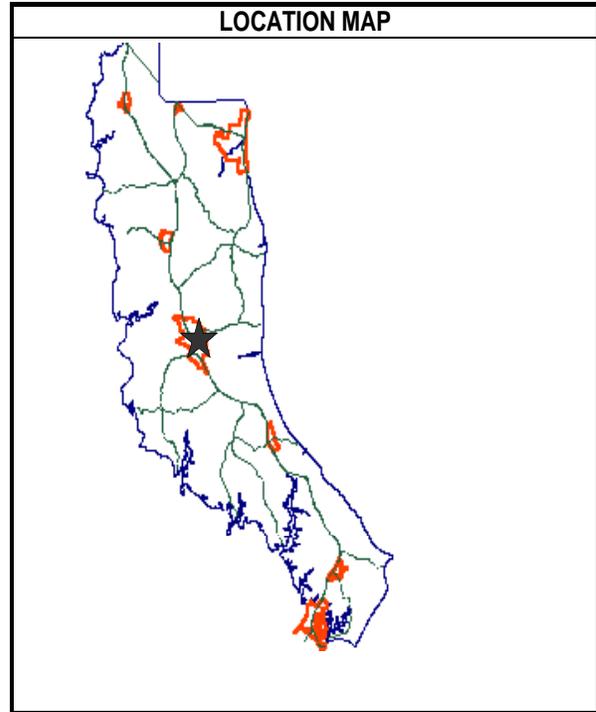
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$585,000	\$585,000						
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$2,922,200	\$1,168,600	\$1,753,600					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$3,507,200	\$1,753,600	\$1,753,600	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
MDE Loan	\$2,626,560	\$1,313,280	\$1,313,280					
MDE Grant	\$880,640	\$440,320	\$440,320					
TOTAL FUNDS	\$3,507,200	\$1,753,600	\$1,753,600	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dowell Road WWPS Upgrade		Public Works/Utilities

PROJECT DESCRIPTION
Upgrade of Dowell Road sewer pumping station. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.
<u>Plan Reference</u> Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).



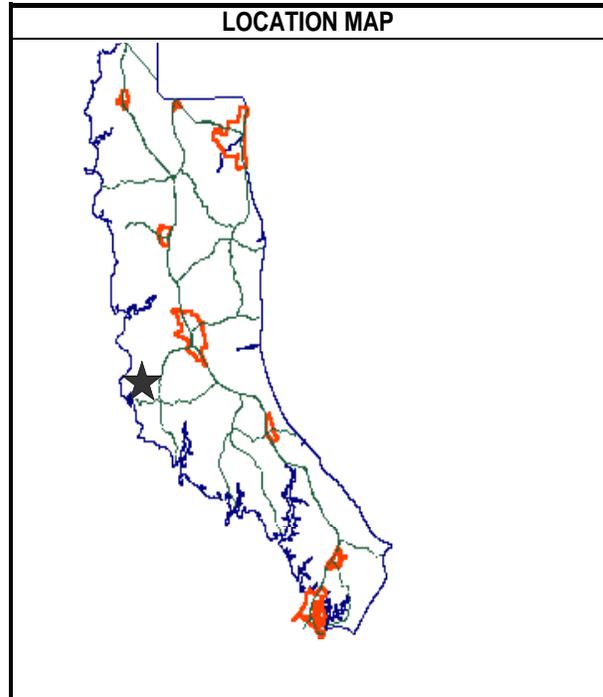
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$25,000		\$25,000					
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$150,000		\$150,000					
Equipment	\$42,000		\$42,000					
Other	\$0							
TOTAL COSTS	\$217,000	\$0	\$217,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connection Fees	\$217,000		\$217,000					
TOTAL FUNDS	\$217,000	\$0	\$217,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Industrial Park WWTP Plant Upgrade	4855	Public Works/Utilities

PROJECT DESCRIPTION
<p>Previous project scope was refined to select the more cost effective alternative project to reconstruct the influent Pump Station to send the influent wastewater flow to the PF WWTP #1 in lieu of the alternative project to replace the aging (+30 year old) WWTP equipment with a new SBR (sequencing batch reactor) wastewater treatment plant.</p> <p>Plan Reference Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).</p>



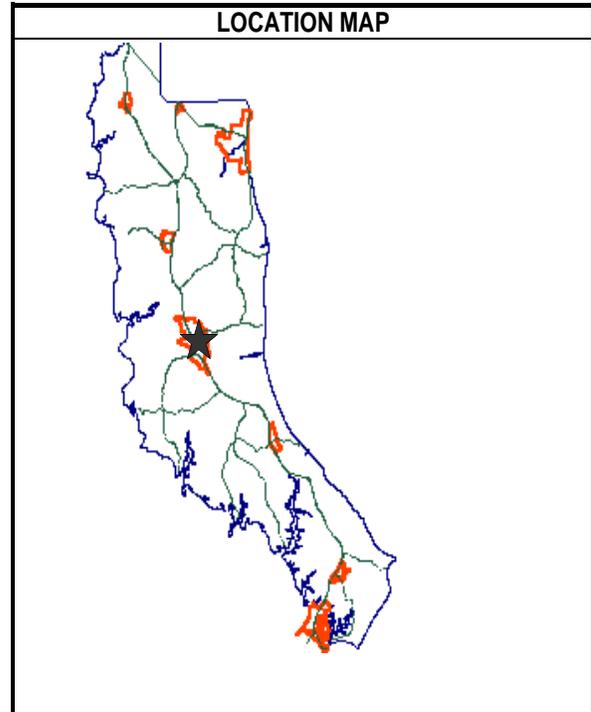
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$80,000	\$30,000	\$50,000					
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,100,000		\$700,000	\$400,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,180,000	\$30,000	\$750,000	\$400,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds**	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connections	\$0							
State Loan	\$1,180,000	\$30,000	\$750,000	\$400,000				
TOTAL FUNDS	\$1,180,000	\$30,000	\$750,000	\$400,000	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Sewer Line - Church St.		Public Works/Utilities

PROJECT DESCRIPTION
<p>Replace existing gravity sewer line in the vicinity of the Church Street (MD 231) and Main Street (MD 765) intersection in conjunction with the intersection improvements that are to be completed as part of the Prince Frederick Streetscape Project.</p> <p><u>Plan Reference</u> Comprehensive Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible" (30).</p>



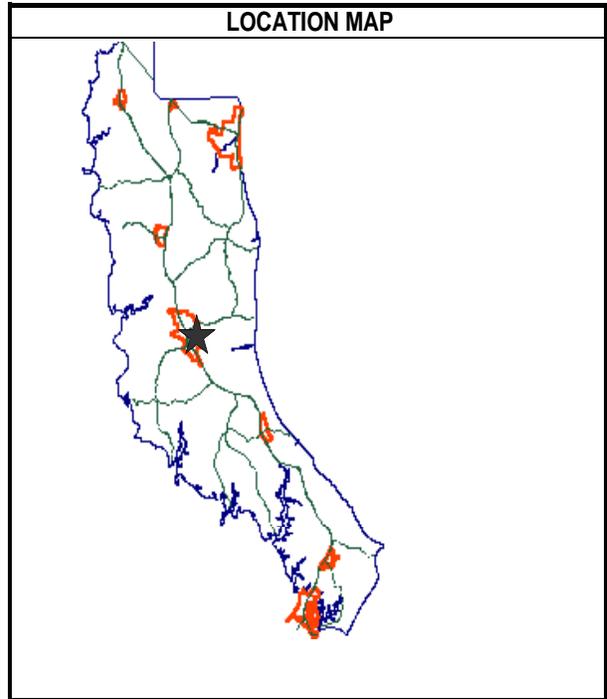
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$225,000		\$225,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$225,000	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connection Fees	\$225,000		\$225,000					
TOTAL FUNDS	\$225,000	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Sewer Line-PS#2 to WWTP#2		Public Works/Utilities

PROJECT DESCRIPTION
<p>Replace aging gravity sewer line between Prince Frederick sewer pump station #2 (off Main Street) through to Prince Frederick Wastewater Treatment Plant #2 (Tobacco Ridge).</p> <p>Plan Reference Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).</p>



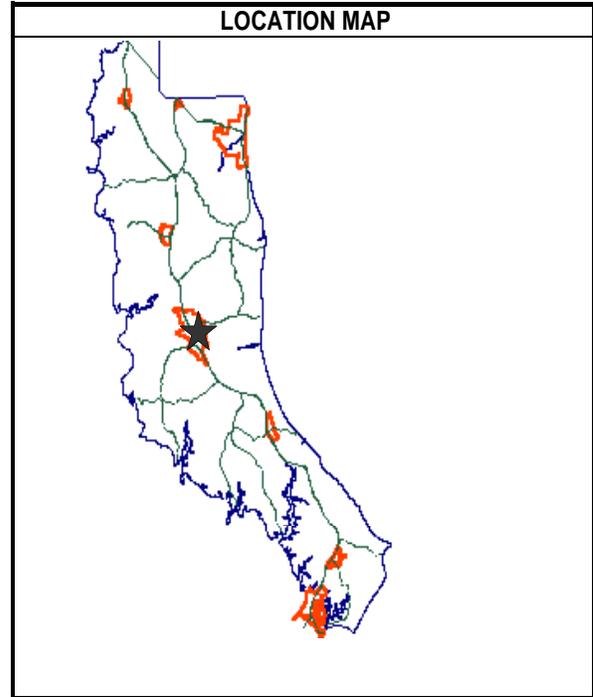
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$75,000					\$75,000		
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,500,000					\$675,000	\$825,000	
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,575,000	\$0	\$0	\$0	\$0	\$750,000	\$825,000	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Loan**	\$0							
Capital Connection Fees	\$1,575,000					\$750,000	\$825,000	
TOTAL FUNDS	\$1,575,000	\$0	\$0	\$0	\$0	\$750,000	\$825,000	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Sewer Line CMH to CMS	4852	Public Works/Utilities

PROJECT DESCRIPTION
<p>Replace aging 6 inch force main sewer line from Calvert Memorial Hospital to Dares Beach Road intersection with MD 2/4 (in vicinity of Calvert Middle School).</p> <p>Plan Reference Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).</p>



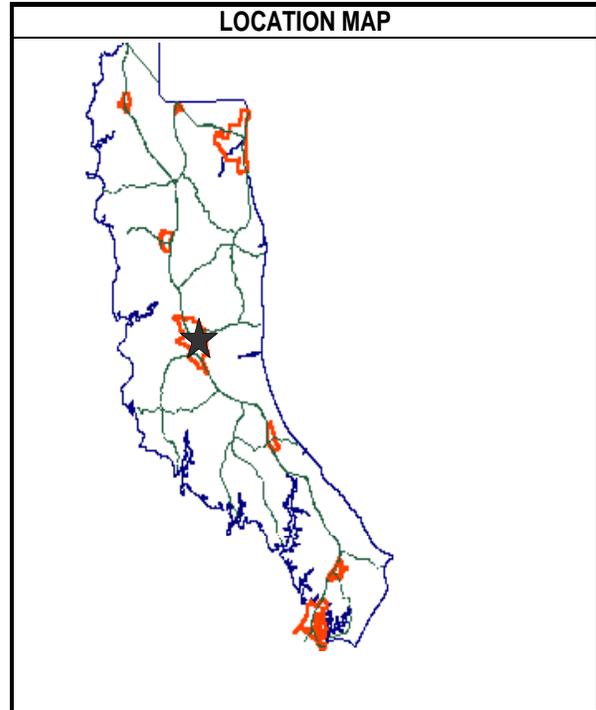
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$75,000	\$42,000	\$33,000					
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$425,000	\$318,000	\$107,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$500,000	\$360,000	\$140,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2010	FY2011	FY2012	FY2013	FY2014
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Loan*	\$340,000	\$340,000						
Capital Connection Fees	\$160,000	\$20,000	\$140,000					
TOTAL FUNDS	\$500,000	\$360,000	\$140,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Sewer Pump Station - Chapline		Public Works/Utilities

PROJECT DESCRIPTION
Upgrade of Prince Frederick Chapline sewer pumping station. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.
<u>Plan Reference</u> Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).



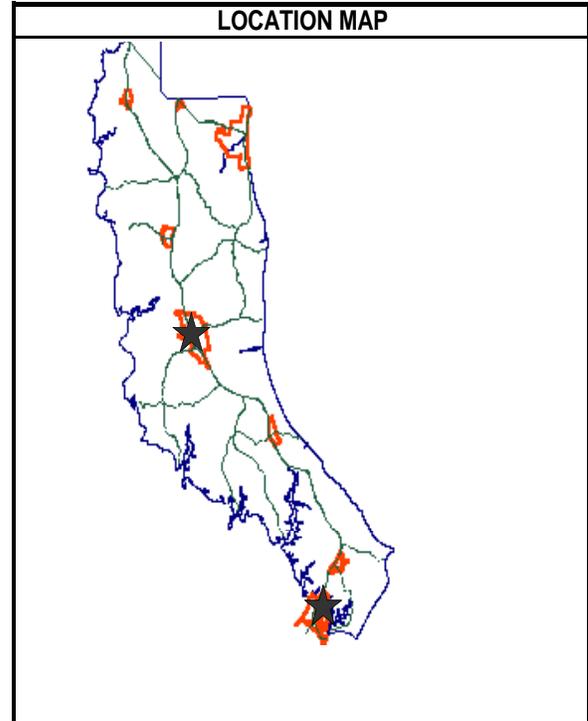
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program						
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	
Architect/Engineering	\$50,000		\$50,000						
Land Acquisition	\$0								
Site Work	\$0								
Construction	\$450,000		\$450,000						
Equipment	\$0								
Other	\$0								
TOTAL COSTS	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connection Fees	\$500,000		\$500,000					
TOTAL FUNDS	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Sewer System Analysis		Public Works/Utilities

PROJECT DESCRIPTION
Sewer collection system modeling and analysis, field inspections for illegal connections and sources of infiltration and inflow
Plan Reference Comprehensive Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible" (30).



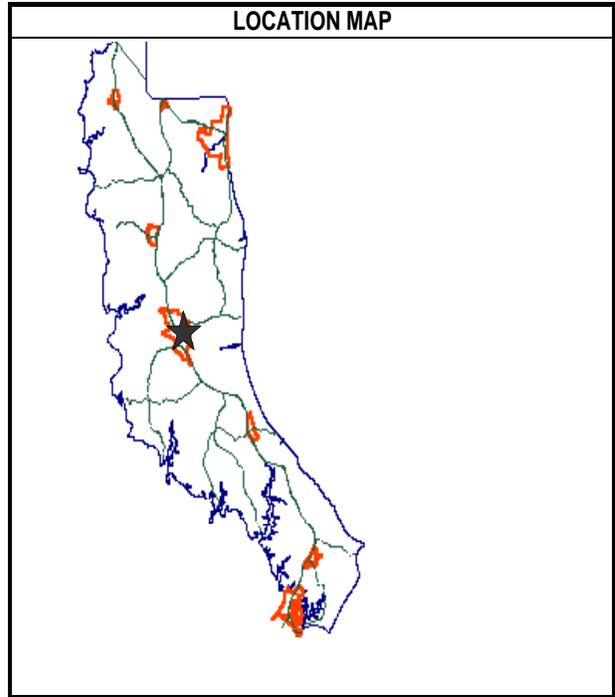
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$175,000		\$175,000					
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$175,000	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connection Fees	\$175,000		\$175,000					
TOTAL FUNDS	\$175,000	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick WWTP #1 Plant Upgrade		Public Works/Utilities

PROJECT DESCRIPTION
<p>This project will provide an upgrade to add capacity to the existing facility. The intent is to add rapid infiltration basins to the existing facility and SBR (Sequencing Batch Reactor) technology to the processing.</p> <p><u>Plan Reference</u> Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).</p>



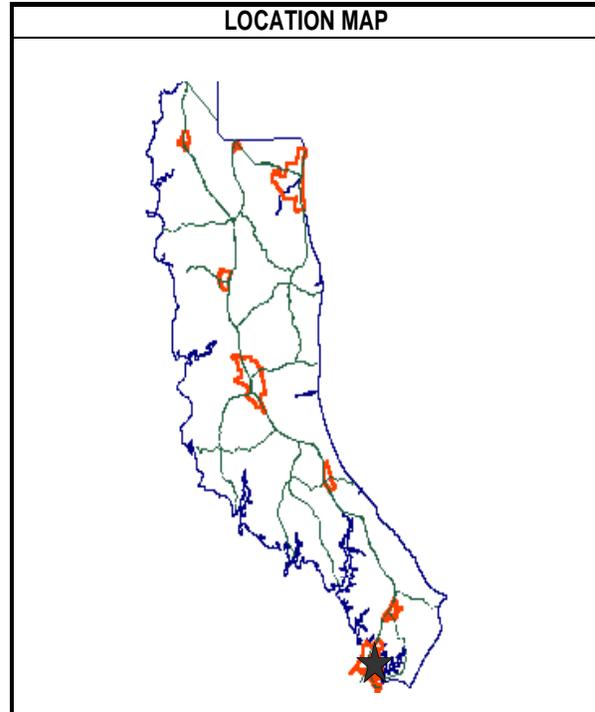
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$250,000			\$250,000				
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$4,200,000				\$4,200,000			
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$4,450,000	\$0	\$0	\$250,000	\$4,200,000	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
State Loan	\$2,200,000				\$2,200,000			
Capital Connection Fees	\$2,250,000			\$250,000	\$2,000,000			
TOTAL FUNDS	\$4,450,000	\$0	\$0	\$250,000	\$4,200,000	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomon's Headworks Equipment Retrofit	4861	Public Works/Utilities

PROJECT DESCRIPTION
To retrofit the equipment at the Solomon's Headworks to do the following: add a mezzanine level \$75,000 install at Pistagrit system to handle the sand \$150,000, modify lead/lag time for pump operation \$50,000, and install Godwin dri-prime stand by pump for emergency operation as well as replacement of existing in-line sewage pumps (\$850,000).
<u>Plan Reference</u> Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).



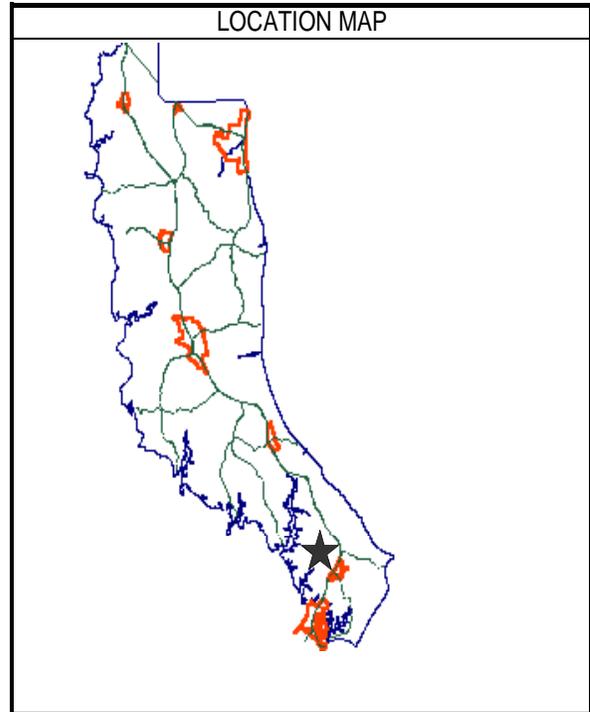
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$75,000	\$75,000						
Equipment	\$1,050,000	\$200,000			\$850,000			
Other	\$0							
TOTAL COSTS	\$1,125,000	\$275,000	\$0	\$0	\$850,000	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connection Fees	\$1,125,000	\$275,000			\$850,000			
TOTAL FUNDS	\$1,125,000	\$275,000	\$0	\$0	\$850,000	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomon's WWTP Improvements	4860	Public Works/Utilities

PROJECT DESCRIPTION
To increase plant safety, efficiency and to protect electrical equipment on site. Includes: new rotary fan press \$400,000, pretreatment for septage \$325,000, plant safety study and rehabilitation \$150,000, lightning protection \$100,000, PLC control system \$150,000.
<u>Plan Reference</u> Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).



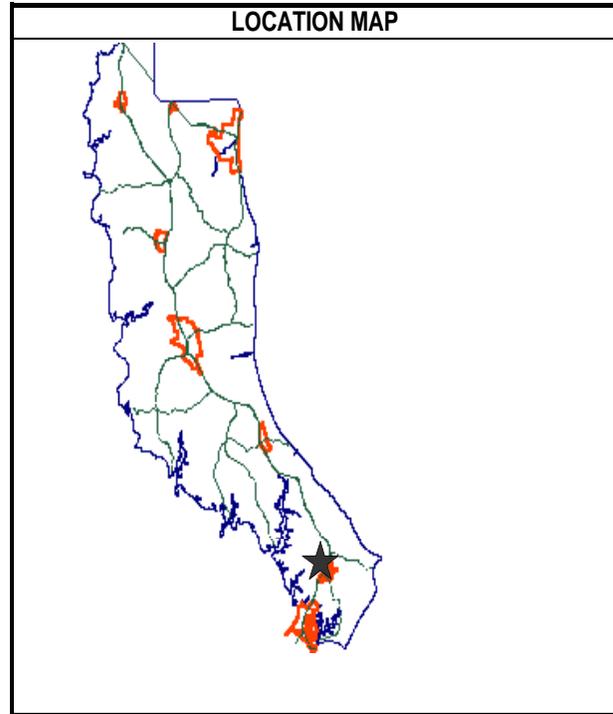
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$75,000		\$75,000					
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$1,125,000	\$575,000		\$550,000				
Other	\$0							
TOTAL COSTS	\$1,200,000	\$575,000	\$75,000	\$550,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Loan*	\$1,200,000	\$575,000	\$75,000	\$550,000				
TOTAL FUNDS	\$1,200,000	\$575,000	\$75,000	\$550,000	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomon's WWTP Plant Upgrade	4863	Public Works/Utilities

PROJECT DESCRIPTION
In FY2010, a study will be undertaken to determine the scope, construction cost and schedule for completing an upgrade to the existing 21 year old wastewater treatment plant. The upgrade will address increasing the plant capacity, replacing system components that are failing or undersides and confirmation of MDE requirements for plant discharge limits.
<u>Plan Reference</u> Comprehensive Plan: "Ensure the safe and environmentally sound disposal of solid waste, waste water and hazardous waste generated in Calvert County" (22).



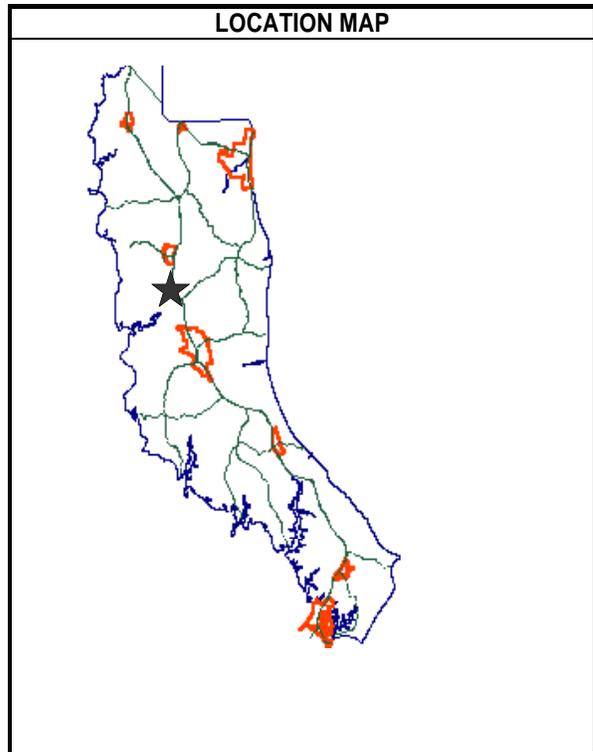
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$375,000	\$75,000			\$300,000			
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$4,000,000					\$4,000,000		
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$4,375,000	\$75,000	\$0	\$0	\$300,000	\$4,000,000	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
State Loan*	\$4,375,000	\$75,000			\$300,000	\$4,000,000		
TOTAL FUNDS	\$4,375,000	\$75,000	\$0	\$0	\$300,000	\$4,000,000	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hunting Hills Water System Upgrade	4800	Public Works/Utilities

PROJECT DESCRIPTION
Replacement of water storage tank, treatment plant and distribution lines, as well as installation of water meters.
<u>Plan Reference</u> Comprehensive Water & Sewerage Plan: "Regulations governing the quality of drinking water in the State of Maryland are published as COMAR 26.04.01." The regulations dictate how water systems must be operated and maintained as prescribed by the Federal Safe Drinking Water Act. (Ch. 3, G., p. I-44)



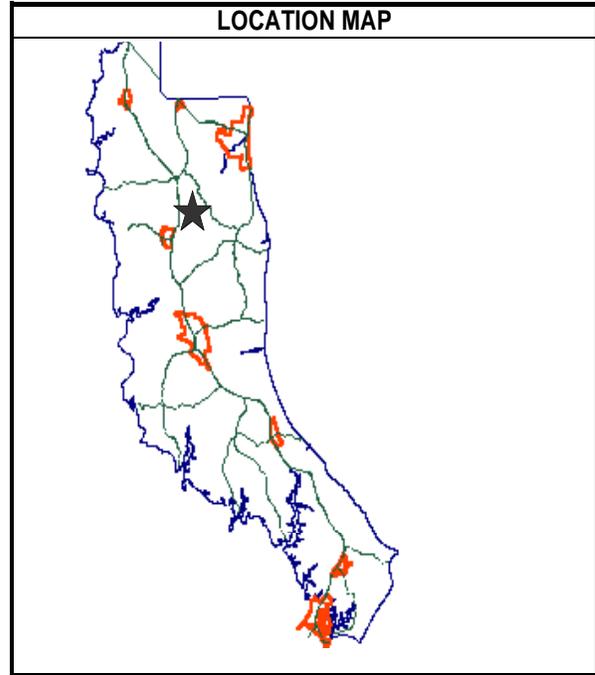
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$47,200	\$47,200						
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$786,800	\$311,800	\$475,000					
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$834,000	\$359,000	\$475,000	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
State/Cty Loan	\$834,000	\$359,000	\$475,000					
TOTAL FUNDS	\$834,000	\$359,000	\$475,000	\$0	\$0	\$0	\$0	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lakewood Water System Upgrade	4801	Public Works/Utilities

PROJECT DESCRIPTION
Replacement of existing water storage tank, treatment plant and distribution lines, as well as installation of water meters.
<u>Plan Reference</u> Comprehensive Water & Sewerage Plan: "Regulations governing the quality of drinking water in the State of Maryland are published as COMAR 26.04.01." The regulations dictate how water systems must be operated and maintained as prescribed by the Federal Safe Drinking Water Act. (Ch. 3, G., p. I-44)



PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2014
Architect/Engineering	\$8,915	\$8,915						
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$831,085	\$331,085		\$500,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$840,000	\$340,000	\$0	\$500,000	\$0	\$0	\$0	\$0

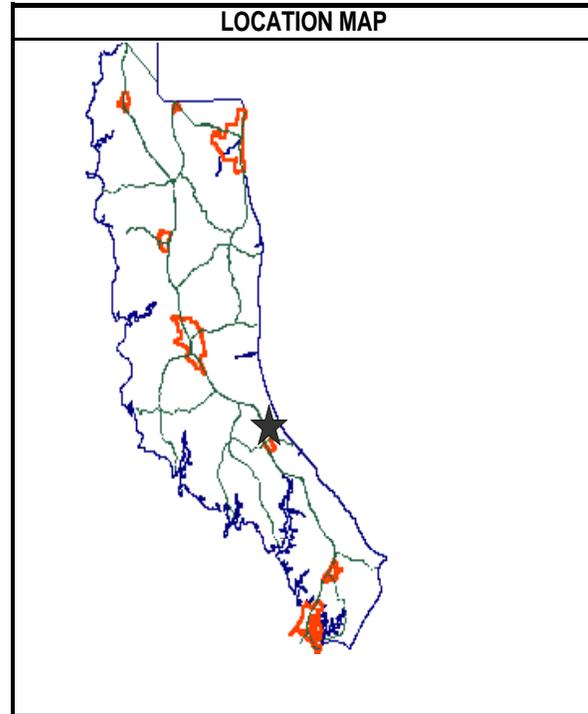
FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2014
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Loan*	\$840,000	\$340,000	\$0	\$500,000	\$0	\$0		
TOTAL FUNDS	\$840,000	\$340,000	\$0	\$500,000	\$0	\$0	\$0	\$0

* County or State Water Quality Loan

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard Well and Elevated Storage	4804	Public Works/Utilities

PROJECT DESCRIPTION
<p>Provide new 6" water supply well and treatment plant to supplement the existing 4" production wells to meet future demands. The existing wells will be insufficient to keep up with the increasing demands in the St. Leonard Town Center. In FY 2013 design and permit and in FY 2014 construct an additional elevated storage tower (250,000 gallons) to ensure proper distribution system pressure, provide for adequate fire suppression reserves and balance the system supply in coordination with the existing tank.</p> <p><u>Plan Reference</u> Comprehensive Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible" (30).</p>



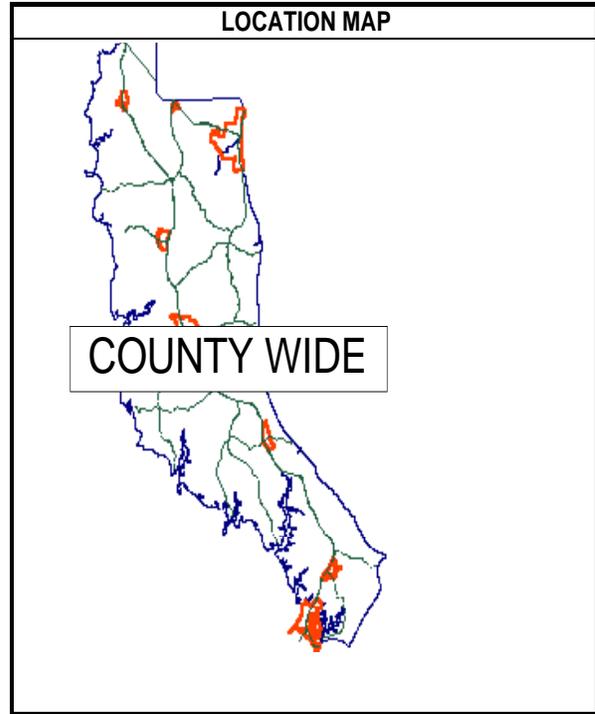
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$130,000	\$30,000				\$100,000		
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,300,000	\$350,000					\$950,000	
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,430,000	\$380,000	\$0	\$0	\$0	\$100,000	\$950,000	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connection Fees	\$1,430,000	\$380,000				\$100,000	\$950,000	\$0
TOTAL FUNDS	\$1,430,000	\$380,000	\$0	\$0	\$0	\$100,000	\$950,000	\$0

Public Works:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Water Meter Replacement Project	4812	Public Works/Utilities

PROJECT DESCRIPTION
To retrofit all meters within the Division of Water and Sewerage, beginning with existing meters that are not functioning, to replace the existing Badger meters with Master meters to ensure accuracy and readability.
<u>Plan Reference</u> Comprehensive Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible" (30).



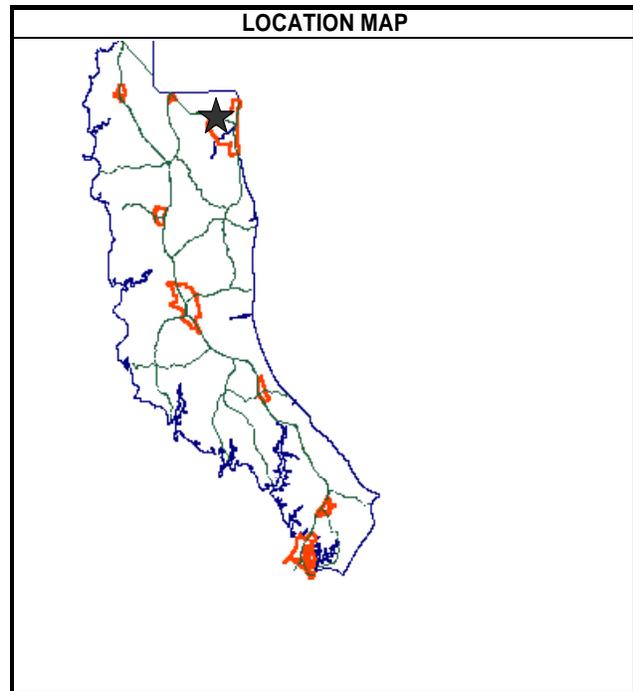
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2014
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$1,650,000	\$900,000	\$450,000	\$300,000				
Equipment	\$0							
Other	\$0							
TOTAL COSTS	\$1,650,000	\$900,000	\$450,000	\$300,000	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2014
County Funds	\$0							
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Capital Connection Fees	\$1,650,000	\$900,000	\$450,000	\$300,000				
TOTAL FUNDS	\$1,650,000	\$900,000	\$450,000	\$300,000	\$0	\$0	\$0	\$0

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
800 MHz Communications System Expansion		Public Safety

PROJECT DESCRIPTION
<p>Install 6th Communications System site in the Northeast sector of the county to prevent potential harmful interference to the Public Safety Communications System and provide better in-building coverage in the Chesapeake Beach, North Beach areas. This includes all electronic equipment, shelter, UPS, generator, and installation services. This site is recommended by the County's Communication Consultant.</p> <p>The density of new buildings in this area dictates that we add a site to our system to properly support in building communications for our police, fire, and EMS personnel that respond within these buildings. This is an officer/firefighter safety issue.</p> <p>Grant Funding Source:</p>



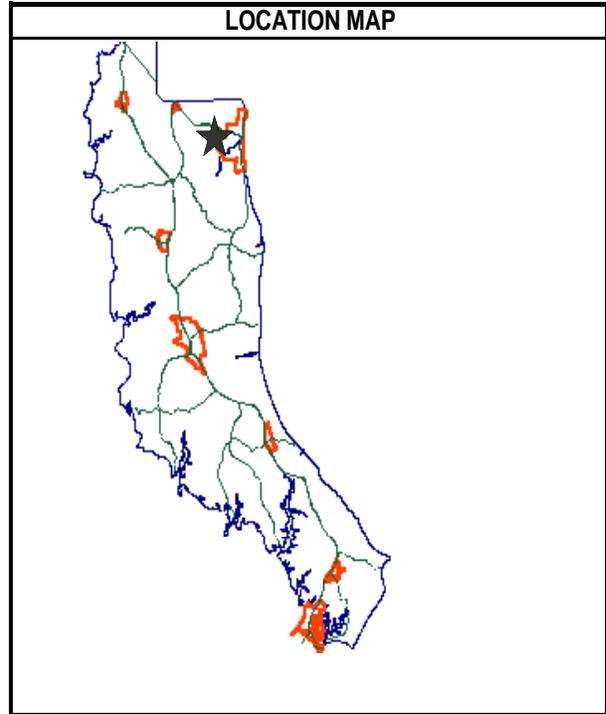
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
Architect/Engineering	\$357,385			\$357,385				
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$833,898			\$833,898				
Equipment	\$0							
Other	\$1,469,383			\$1,469,383				
TOTAL COSTS	\$2,660,666	\$0	\$0	\$2,660,666	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
County Funds	\$0							
G.O. Bonds	\$2,660,666			\$2,660,666				
Rec. Excise Tax	\$0							
School Excise Tax	\$0							
Road Excise Tax	\$0							
Utility Fees	\$0							
State Funds	\$0							
Other Grant Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$2,660,666	\$0	\$0	\$2,660,666	\$0	\$0	\$0	\$0

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
NORTH BEACH VFD&RS - COMPANY 1	1610	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS</p> <p>2010 - REHAB BOAT 1 - \$51,500 2011 - REPLACE AMBULANCE 18 - \$152,039 2011 - REPLACE COMMAND 1 - \$54,900 2011 - REHAB ENGINE 11 (ESTIMATE) - \$133,936 2014 - REPLACE BRUSH 1 - \$69,614 2015 - REPLACE RESCUE 1 - \$672,625</p> <p>BUILDING</p> <p>2015 - ENLARGE OVERHEAD DOORS 2015 - RESURFACE PARKING LOT</p>



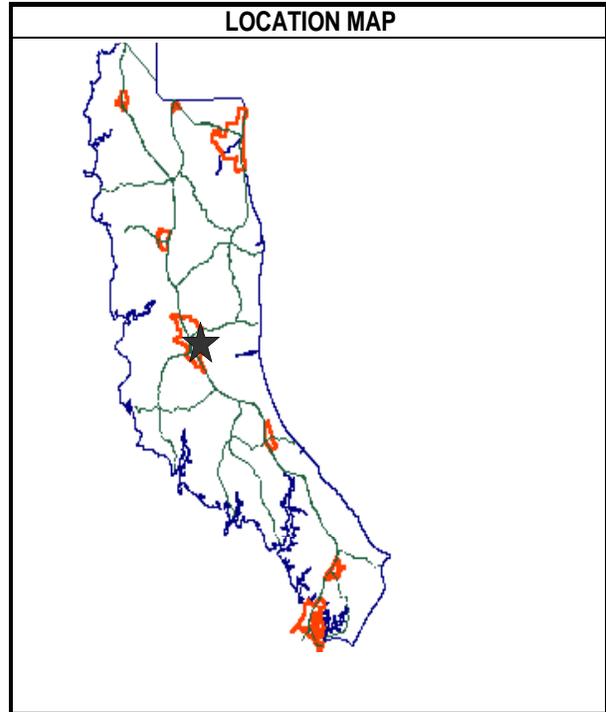
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$112,000							\$112,000
Equipment	\$1,134,614		\$51,500	\$340,875			\$69,614	\$672,625
Other	\$0							
TOTAL COSTS	\$1,246,614	\$0	\$51,500	\$340,875	\$0	\$0	\$69,614	\$784,625

FUNDING SOURCES	Total	Prior	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
County Funds	\$1,246,614		\$51,500	\$340,875			\$69,614	\$784,625
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,246,614	\$0	\$51,500	\$340,875	\$0	\$0	\$69,614	\$784,625

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PRINCE FREDERICK VFD - COMPANY 2	1620	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS</p> <p>2011 - REHAB ENGINE 22 (ESTIMATE) - \$133,936 2012 - REPLACE COMMAND 2 - \$58,194 2014 - REPLACE TANKER 2 - \$488,680 2015 - REPLACE BRUSH 2 - \$73,790</p> <p>BUILDING</p> <p>2014 - A&E</p>



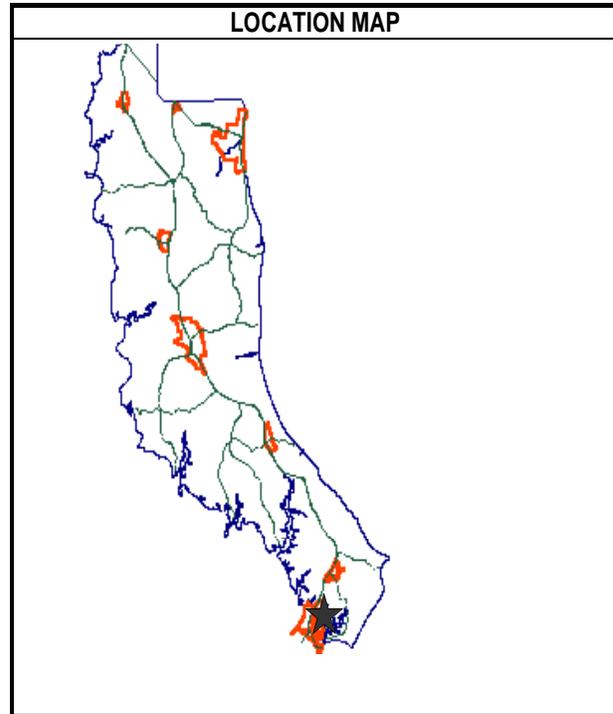
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Architect/Engineering	\$250,000						\$250,000	
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$754,600			\$133,936	\$58,194		\$488,680	\$73,790
Other	\$0							
TOTAL COSTS	\$1,004,600	\$0	\$0	\$133,936	\$58,194	\$0	\$738,680	\$73,790

FUNDING SOURCES	Total	Prior	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
County Funds	\$1,004,600			\$133,936	\$58,194		\$738,680	\$73,790
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,004,600	\$0	\$0	\$133,936	\$58,194	\$0	\$738,680	\$73,790

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
SOLOMONS VRS&FD - COMPANY 3	1630	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS</p> <p>2010 - REHAB BOAT 3 - \$51,500 2010 - REPLACE AMBULANCE 37 - \$143,433 2011 - REPLACE COMMAND 3 (ANNEX) - \$54,900 2011 - REHAB ENGINE 31 (ESTIMATE) - \$133,936 2012 - REHAB RESCUE 3 (ESTIMATE) \$106,480 2015 - REPLACE AMBULANCE 39 - \$191,946 2015 - REPLACE COMMAND 3 - \$69,310</p> <p>BUILDING</p> <p>2010 - SCBA Cascade/Compressor 2014 - A&E</p>



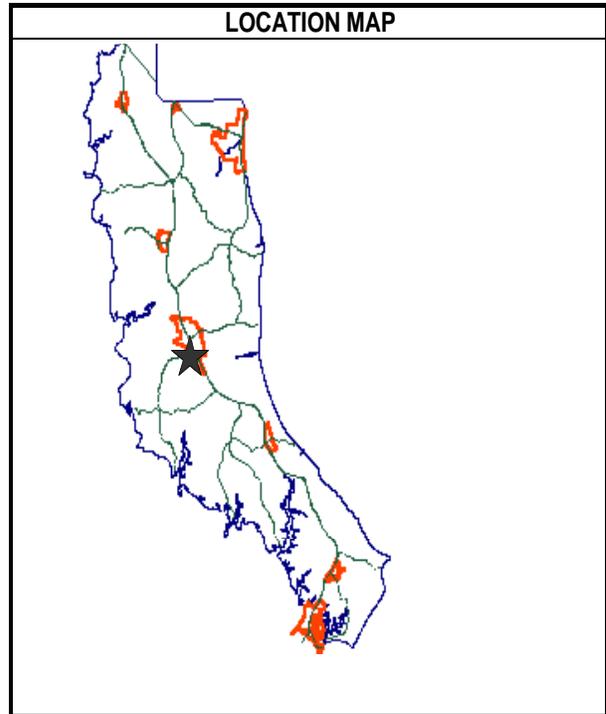
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Architect/Engineering	\$250,000						\$250,000	
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$52,000		\$52,000					
Equipment	\$751,505		\$194,933	\$188,836	\$106,480			\$261,256
Other	\$0							
TOTAL COSTS	\$1,053,505	\$0	\$246,933	\$188,836	\$106,480	\$0	\$250,000	\$261,256

FUNDING SOURCES	Total	Prior	FY2010	FY2011	FY2012	FY2013	FY 2014	FY 2015
County Funds	\$1,053,505		\$246,933	\$188,836	\$106,480		\$250,000	\$261,256
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$1,053,505	\$0	\$246,933	\$188,836	\$106,480	\$0	\$250,000	\$261,256

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PRINCE FREDERICK VRS - COMPANY 4	1640	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS</p> <p>2011 - REPLACE COMMAND 4 - \$54,900</p> <p>2013 - REPLACE AMBULANCE 48 - \$170,831</p> <p>2014 - REPLACE AMBULANCE 49 - \$181,081</p>



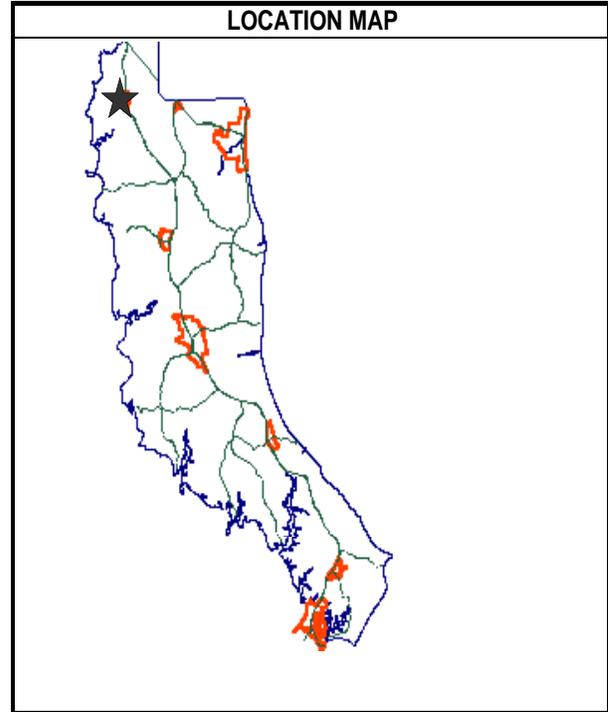
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					FY 2015
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$406,812			\$54,900		\$170,831	\$181,081	
Other	\$0							
TOTAL COSTS	\$406,812	\$0	\$0	\$54,900	\$0	\$170,831	\$181,081	\$0

FUNDING SOURCES	Total	Prior	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
County Funds	\$406,812			\$54,900		\$170,831	\$181,081	
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$406,812	\$0	\$0	\$54,900	\$0	\$170,831	\$181,081	\$0

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
DUNKIRK VFD&RS - COMPANY 5	1650	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS</p> <p>2013 - REPLACE AMBULANCE 58 - \$170,831 2013 - REPLACE AMBULANCE 59 - \$170,831 2013 - REPLACE COMMAND 5 - \$61,686</p> <p>BUILDING</p> <p>2015 - WATER SUPPLY STORAGE TANKS</p>



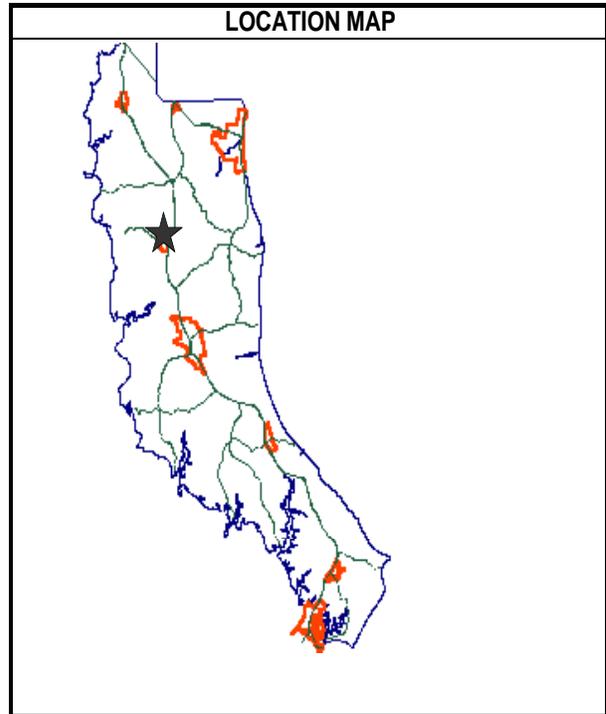
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$478,348					\$403,348		\$75,000
Other	\$0							
TOTAL COSTS	\$478,348	\$0	\$0	\$0	\$0	\$403,348	\$0	\$75,000

FUNDING SOURCES	Total	Prior	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
County Funds	\$478,348					\$403,348		\$75,000
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$478,348	\$0	\$0	\$0	\$0	\$403,348	\$0	\$75,000

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HUNTINGTOWN VFD&RS - COMPANY 6	1660	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS</p> <p>2013 - REPLACE AMBULANCE 69 - \$170,831 2013 - REPLACE COMMAND 6 - \$61,686 2014 - REPLACE AMBULANCE 68 - \$181,081</p> <p>BUILDING</p> <p>2010 - REPLACE HVAC</p>



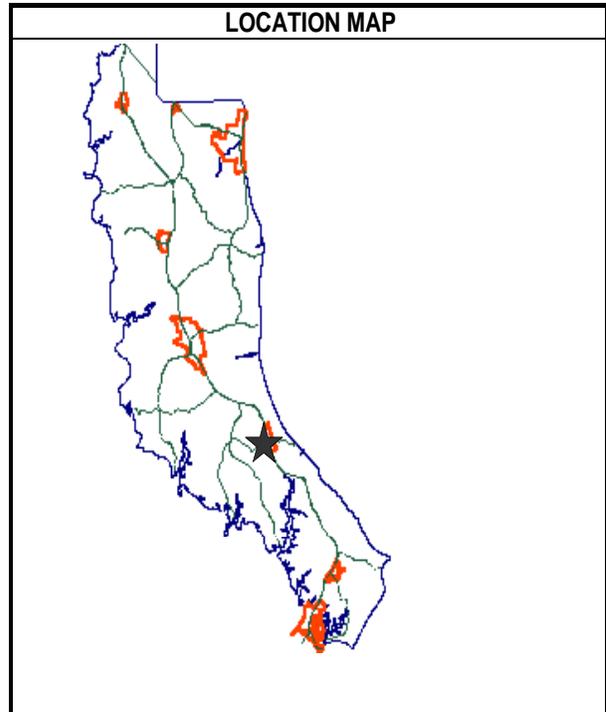
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$432,063		\$18,465			\$232,517	\$181,081	
Other	\$0							
TOTAL COSTS	\$432,063	\$0	\$18,465	\$0	\$0	\$232,517	\$181,081	\$0

FUNDING SOURCES	Total	Prior	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
County Funds	\$432,063		\$18,465			\$232,517	\$181,081	
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$432,063	\$0	\$18,465	\$0	\$0	\$232,517	\$181,081	\$0

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
ST. LEONARD VFD&RS - COMPANY 7	1670	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS</p> <p>2011 - REPLACE AMBULANCE 79 - \$152,039</p> <p>2012 - REPLACE AMBULANCE 78 - \$161,161</p>



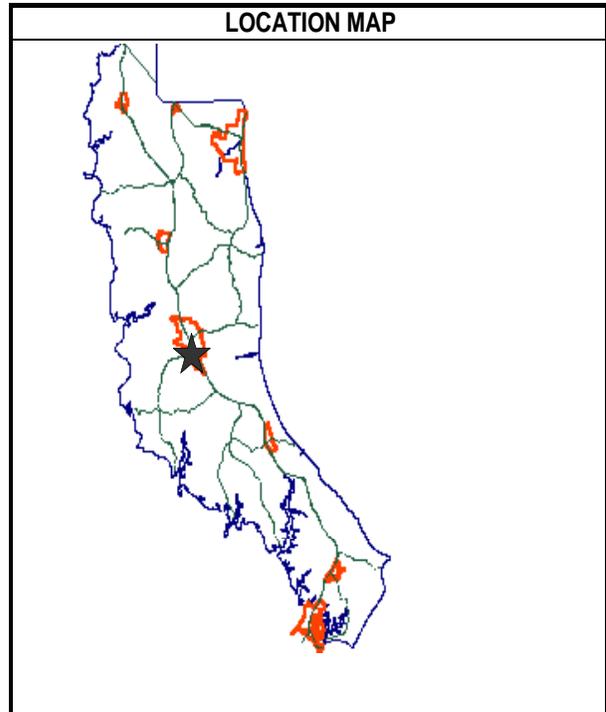
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$313,200			\$152,039	\$161,161			
Other	\$0							
TOTAL COSTS	\$313,200	\$0	\$0	\$152,039	\$161,161	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
County Funds	\$313,200			\$152,039	\$161,161			
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$313,200	\$0	\$0	\$152,039	\$161,161	\$0	\$0	\$0

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CALVERT ALS - COMPANY 10	1700	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS</p> <p>2010 - REPLACE MEDIC 102 - \$78,233 2010 - REPLACE MEDIC 104 - \$78,233 2012 - REPLACE MEDIC 105 - \$87,903 2013 - REPLACE MEDIC 101 - \$93,177 2014 - REPLACE MEDIC 103 - \$98,767 2015 - REPLACE MEDIC 102 - \$104,694</p> <p>BUILDING</p> <p>2010 - REPLACE HVAC</p>



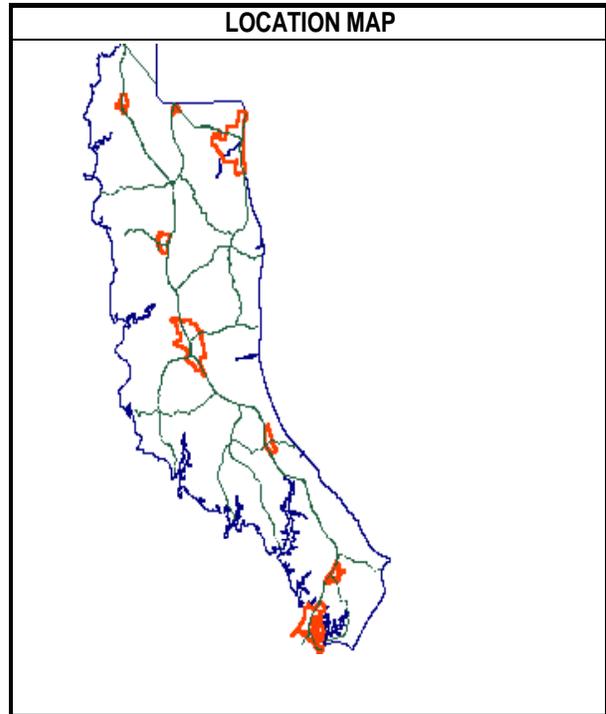
PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$633,606		\$249,065		\$87,903	\$93,177	\$98,767	\$104,694
Other	\$0							
TOTAL COSTS	\$633,606	\$0	\$249,065	\$0	\$87,903	\$93,177	\$98,767	\$104,694

FUNDING SOURCES	Total	Prior	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
County Funds	\$633,606		\$249,065		\$87,903	\$93,177	\$98,767	\$104,694
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$633,606	\$0	\$249,065	\$0	\$87,903	\$93,177	\$98,767	\$104,694

Public Safety:

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
CALVERT RESCUE DIVE TEAM	1710	Public Safety

PROJECT DESCRIPTION
<p>APPARATUS 2011 - REPLACE DIVE RESCUE 12 - \$152,038</p>



PHASING	Total Project	Prior Approval	Five Year Capital Improvement Program					
			FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Architect/Engineering	\$0							
Land Acquisition	\$0							
Site Work	\$0							
Construction	\$0							
Equipment	\$152,038			\$152,038				
Other	\$0							
TOTAL COSTS	\$152,038	\$0	\$0	\$152,038	\$0	\$0	\$0	\$0

FUNDING SOURCES	Total	Prior	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
County Funds	\$152,038		\$0	\$152,038	\$0	\$0	\$0	\$0
G.O. Bonds	\$0							
Excise Tax	\$0							
State Funds	\$0							
Private Funds	\$0							
TOTAL FUNDS	\$152,038	\$0	\$0	\$152,038	\$0	\$0	\$0	\$0

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STAFFING



Solomons, Maryland

Board of County Commissioners		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
	Level				
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	0.0	1.0	1.0	1.0
Office Specialist I	18	1.0	0.0	0.0	0.0
TOTAL		6.0	6.0	6.0	6.0
Clerk to County Commissioners		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
	Level				
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
County Administrator		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
	Level				
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst (CA)	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0
Technology Services		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
	Level				
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	4.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	23	1.0	1.0	1.0	1.0
GIS Specialist	21	0.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	0.0	0.0	0.0	0.0
Computer Services Technician II	20	0.0	0.0	0.0	0.0
Computer Services Technician I	18	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	0.0	1.0	1.0	1.0
Audio Visual Technician	16	0.2	0.4	0.4	0.4
Intern	n/a	0.4	0.4	0.4	0.4
TOTAL		19.6	21.8	22.8	21.8
Circuit Court		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
	Level				
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.0	0.8	0.8	0.8
Office Assistant II	16	0.8	0.0	0.0	0.0
Bailiff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	10.9	10.9
Judge of Orphan's Court		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
	Level				
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

State's Attorney	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	27	4.0	4.0	4.0	4.0
Assistant State's Attorney II	26	1.0	1.0	1.0	1.0
Assistant State's Attorney I	25	1.0	1.0	1.0	1.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	1.0	1.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	3.0	3.0
Office Specialist I	18	0.0	1.0	1.0	1.0
Office Assistant III	17	2.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		20.1	20.1	21.1	21.1

Election Board	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Elections Administrator	27	0.0	1.0	1.0	1.0
Elections Administrator	26	1.0	0.0	0.0	0.0
Election Systems Auto. Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	0.0	1.0	1.0	1.0
Office Specialist I	18	1.0	0.0	0.0	0.0
Elections Registrar	18	0.0	2.0	2.0	2.0
Elections Registrar	17	2.0	0.0	0.0	0.0
Office Assistant I	15	0.0	1.0	1.0	1.0
Office Aide	13	1.0	0.0	0.0	0.0
Election Board Member	A	3.0	3.0	3.0	3.0
TOTAL		9.0	9.0	9.0	9.0

County Treasurer	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
TOTAL		7.6	7.6	7.6	7.6

Finance & Budget	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	28	1.0	1.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Accounting Supervisor	26	0.0	0.0	0.0	0.0
Capital & Special Projects Coordinator	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	0.5	0.5	0.5	1.5
Accountant II	24	1.0	2.0	2.0	1.0
Purchasing Officer	24	0.0	0.0	0.0	0.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	0.0	1.0	1.0	1.0
Budget Analyst	23	1.0	0.0	0.0	0.0
Accountant I	23	1.0	0.0	0.0	0.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	0.0	0.0	0.0	1.0
Executive Administrative Aide	21	1.0	1.0	1.0	0.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	1.0	1.0	2.0
Purchasing Assistant	20	2.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Account Technician I	19	1.0	3.0	3.0	2.0
Account Clerk III	18	2.0	0.0	0.0	0.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		22.6	23.6	23.6	23.6

County Attorney	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	1.0	1.0	1.0
Office Assistant I	15	1.0	0.0	0.0	0.0
TOTAL		4.0	4.0	4.0	4.0
Personnel					
	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst II	25	1.0	1.0	1.0	1.0
Personnel Analyst I	22	0.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
TOTAL DIRECT STAFF		6.6	7.6	7.6	7.6
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		1.0	1.0	1.0	1.0
Planning & Zoning					
	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - Planning & Zoning	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Planning Commission Administrator	27	1.0	0.0	0.0	0.0
Principal Planner	26	5.0	1.0	1.0	1.0
Board of Appeals Planner	25	1.0	0.0	0.0	0.0
Board of Appeals Planner	22	0.0	0.0	1.0	0.0
Zoning Planner	25	0.0	1.0	1.0	1.0
Planner II	24	3.0	2.0	2.0	5.0
Zoning Enforcement Chief	C	1.0	1.0	1.0	1.0
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
Planner I	22	5.0	3.0	3.0	0.0
Zoning Code Enforcer I	22	0.5	0.5	0.5	0.5
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Public Advocate	19	1.0	0.0	0.0	0.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	0.0	0.0	0.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	1.0	1.0	1.0
Office Assistant I	15	1.0	0.0	0.0	0.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		26.1	16.1	17.1	16.1
Positions related to the Planning Commission and Board of Appeals are now reflected under those respective sections.					
Planning Commission					
	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Planning Commission Administrator	27	0.0	1.0	1.0	1.0
Principal Planner	26	0.0	4.0	4.0	4.0
Planner I	22	0.0	2.0	2.0	2.0
Public Advocate	19	0.0	1.0	1.0	1.0
Office Specialist I	18	0.0	1.0	1.0	1.0
Office Assis. III	17	1.0	1.0	1.0	1.0
Office Assis. II	16	0.0	0.0	0.0	0.0
TOTAL		1.0	10.0	10.0	10.0

Historic District Commission		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Level					
Office Assist. II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Board of Appeals		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Level					
Board of Appeals Planner	26	0.0	1.0	1.0	1.0
Office Assist. II	16	1.0	1.0	1.0	1.0
TOTAL		1.0	2.0	2.0	2.0
Environmental Commission		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Level					
Office Assist II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Inspections & Permits		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Level					
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	1.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	0.0	1.0	1.0	1.0
Permit Technician II	19	1.0	0.0	0.0	0.0
Permit Technician I	18	4.5	0.0	0.0	0.0
Permit Technician	18	0.0	4.5	4.5	4.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	14.2
Director of Public Safety		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Level					
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	1.0	0.0
TOTAL		2.0	2.0	3.0	2.0
Sheriff's Office		FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Level					
Sheriff	E	1.0	1.0	1.0	1.0
Assistant Sheriff	A	1.0	1.0	1.0	1.0
Deputy Sheriff Lieutenant	SLS	4.0	4.0	4.0	4.0
Deputy Sheriff First Sergeant	SSF	5.0	6.0	6.0	6.0
Deputy Sheriff Sergeant	SSS	15.7	14.7	14.7	14.7
Internal Affairs Investigator - Serg.	SSS	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	SCS	11.0	11.0	11.0	11.0
Crime Scene Technician	809	2.0	2.0	3.0	2.0
Deputy Sheriff	SFS/SDS	66.0	71.0	84.0	71.0
Special Deputy	C	8.5	8.5	10.5	8.5
Evidence Property Manager	C	1.0	1.0	1.0	1.0
Civilian Quartermaster	24	0.0	0.0	0.6	0.0
Civilian Public Information Officer	22	0.0	0.0	1.0	0.0
Systems Analyst II	25	0.0	0.0	1.0	0.0
Executive Administrative Aide	21	1.0	1.0	1.0	1.0
Project Coordinator	21	1.0	1.0	1.0	1.0
Civil Process Specialist	20	0.6	0.6	0.6	0.6
Victims Services Coordinator	20	0.0	0.0	1.0	0.0
Computer Services Technician I	18	0.0	0.0	1.0	0.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	2.0	2.0	2.6

		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Sheriff's Office	Level		Budget	Budget	Budget
Office Assistant III	17	2.1	1.1	2.1	0.5
Office Assistant II	16	4.3	4.3	5.3	4.3
Office Assistant I	15	1.0	1.0	2.0	1.0
Civilian Duty Officer Supervisor	18	1.0	1.0	1.0	1.0
Civilian Duty Officer	13	5.0	5.0	7.0	5.0
Contract Cadets	C	0.0	0.0	2.3	0.0
TOTAL		134.2	139.2	164.8	139.2
		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Control Center	Level		Budget	Budget	Budget
Communications Chief	27	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	811	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	5.0
Communications Officer I	807	19.0	19.0	19.0	19.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		30.0	30.0	30.0	30.0
		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Detention Center	Level		Budget	Budget	Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	1.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	5.0
Correctional Officer	CO1/CO2	46.0	49.0	66.0	49.0
Building Engineer	811	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	1.0
Nurse	23	1.0	1.0	1.0	1.0
Work Release Supervisor	23	0.0	3.0	3.0	3.0
Case Manager	22	0.0	1.0	1.5	1.0
Work Release Supervisor	22	3.0	0.0	0.0	0.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	0.0	1.0	1.0	1.0
Office Specialist I	18	2.0	1.0	1.0	1.0
Office Assistant II	16	2.0	2.0	3.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	0.0	1.0	1.0	1.0
Custodian II	802	1.0	0.0	0.0	0.0
Custodian I	801	0.6	0.6	0.6	0.6
TOTAL		77.6	81.6	100.1	81.6
		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Emergency Management	Level		Budget	Budget	Budget
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Safety Officer	22	0.0	0.0	1.0	0.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	1.0	1.0	1.0
Office Aide	13	1.0	0.0	0.0	0.0
TOTAL		3.0	3.0	4.0	3.0
		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Animal Control	Level		Budget	Budget	Budget
Animal Control Officer II	22	0.0	1.0	1.0	1.0
Animal Control Officer II	20	1.0	0.0	0.0	0.0
Animal Control Officer	18	4.0	5.0	8.0	5.0
Office Assistant II	16	1.0	1.0	2.0	1.0
TOTAL		6.0	7.0	11.0	7.0

Liquor Board	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Liquor Board Member	A	3.0	3.0	3.0	3.0
Clerk	A	0.2	0.2	0.2	0.2
TOTAL		3.2	3.2	3.2	3.2
Fire/Rescue/EMS	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	0.0	1.0	1.0	1.0
Fire/Rescue/EMS Coordinator	25	1.0	0.0	0.0	0.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
(Temp) Nurses	n/a	0.0	0.0	0.5	0.5
TOTAL		4.0	4.0	4.5	4.5
Director of General Services	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Project Engineer II	27	0.0	0.0	0.0	1.0
Public Works Project Inspector	810	0.0	0.0	0.0	1.0
TOTAL		2.0	2.0	2.0	4.0
Buildings & Grounds	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Division Chief - Build. & Grounds	25	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	2.0	2.0	2.0	2.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	0.0	1.0
Office Assistant III	17	1.0	1.0	1.0	0.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	0.5	0.5	0.5	0.5
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	2.5	2.5	2.5	2.5
Custodian	11	12.0	12.0	12.0	12.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Riverwalk Attendant (Seasonal)	n/a	1.0	1.0	1.0	1.0
Grounds Maintenance Worker (Seasonal)	n/a	0.6	0.6	0.6	0.6
TOTAL		30.7	30.7	30.7	30.7
State Office Building	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
HVAC Master Mechanic	22	1.0	1.0	1.0	1.0
Office Assistant II	16	0.5	0.5	0.5	0.5
Buildings & Grounds Worker I	13	0.5	0.5	0.5	0.5
TOTAL		2.0	2.0	2.0	2.0
Mosquito Control	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.2	0.2	0.2
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.6	1.6	1.6
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

Parks & Recreation	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.0	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	0.0	0.0	0.0	1.0
Administrative Aide	20	1.0	1.0	1.0	0.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	1.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.5	2.8	2.8	2.8
Facility Coordinator (Seasonal)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Seasonal)	n/a	8.8	8.8	8.8	8.8
Pool Manager (Seasonal)	n/a	0.3	0.3	0.3	0.3
Assistant Pool Manager (Seasonal)	n/a	0.3	0.3	0.3	0.3
Lifeguard I/II (Seasonal)	n/a	1.2	1.2	1.2	1.2
Pool Clerk (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		69.7	70.7	71.7	70.7
Marine Museum	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
COUNTY EMPLOYEES:					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	0.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	26	1.0	0.0	0.0	0.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	0.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Physical Plant Supervisor	24	1.0	0.0	0.0	0.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Document Preparation Specialist I	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennison (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennison (Seasonal)	n/a	0.4	0.4	0.4	0.4
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
BOARD OF GOVERNORS EMPLOYEES:					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician II	20	0.0	0.0	0.0	1.0
Account Technician I	19	1.0	1.0	1.0	0.0
Education Assistant	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	18	0.0	1.0	1.0	1.0
Exhibits Graphic Technician	17	1.0	0.0	0.0	0.0
Admissions Clerk	11	1.6	1.6	1.6	1.6
Paleo Collections Manager	n/a	0.2	0.2	0.2	0.2
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	1.0

Marine Museum		FY 2008	FY 2009	FY 2010	FY 2010
Level	Actual	Adopted	Requested	Commissioners	Budget
SOCIETY EMPLOYEES:					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2
Natural Resources					
Level	FY 2008	FY 2009	FY 2010	FY 2010	Commissioners
Actual	Adopted	Requested	Commissioners	Budget	Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Ranger	22	2.0	2.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Seasonal)	n/a	0.8	0.8	0.8	0.8
Park Aide I (Seasonal)	n/a	1.7	1.7	1.7	1.7
Park Ranger (Seasonal)	n/a	0.5	0.5	0.5	0.5
Naturalist (Seasonal)	n/a	0.2	0.2	0.2	0.2
TOTAL		13.2	13.2	13.2	13.2
Railway Museum					
Level	FY 2008	FY 2009	FY 2010	FY 2010	Commissioners
Actual	Adopted	Requested	Commissioners	Budget	Budget
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	0.0	0.0	1.0
Office Assistant II	16	1.0	1.0	1.0	0.0
TOTAL		2.0	2.0	2.0	2.0
Economic Development					
Level	FY 2008	FY 2009	FY 2010	FY 2010	Commissioners
Actual	Adopted	Requested	Commissioners	Budget	Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	0.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Marketing Comm Specialist	25	1.0	0.0	0.0	0.0
Business Retention Specialist	25	0.0	1.0	1.0	1.0
Public Information Specialist	24	0.0	1.0	1.0	1.0
Business Retention Specialist	23	1.0	0.0	0.0	0.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Business Retention Program Assistant	18	0.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		10.1	12.1	12.1	12.1
Director of Public Works					
Level	FY 2008	FY 2009	FY 2010	FY 2010	Commissioners
Actual	Adopted	Requested	Commissioners	Budget	Budget
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	6.0	6.0	6.0	5.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Public Works Project Inspector	810	1.0	1.0	1.0	0.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0

		FY 2008	FY 2009	FY 2009	FY 2010
		Actual	Adopted	Adopted	Commissioners
Director of Public Works	Level		Budget	Budget	Budget
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agree. Coord.	20	1.0	1.0	1.0	1.0
Capital Projects Contract Coordinator	20	1.0	1.0	1.0	1.0
Intern	n/a	0.6	0.6	0.6	0.6
TOTAL		16.6	16.6	16.6	14.6
		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Project Management & Inspections	Level		Budget	Budget	Budget
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
Office Specialist (PW)	19	1.0	0.0	0.0	0.0
TOTAL		8.0	7.0	7.0	7.0
		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Fleet Maintenance	Level		Budget	Budget	Budget
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Fleet Maintenance Service Coord.	19	0.0	0.0	0.0	0.0
Office Specialist (PW)	19	0.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
Office Assistant II	16	0.0	0.0	0.0	0.0
TOTAL		9.0	10.0	10.0	10.0
		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Highway Maintenance	Level		Budget	Budget	Budget
Maintenance Bureau Chief	815	1.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Highway Maint Crew Leader II	807	1.0	0.0	0.0	0.0
Sign Shop Supervisor	807	0.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Highway Supervisor	806	1.0	0.0	0.0	0.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	0.0	1.0	1.0	1.0
Highway Laborer/Operator	803	10.0	13.0	13.0	13.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.6	0.6	0.6
TOTAL		33.6	36.6	36.6	36.6
		FY 2008	FY 2009	FY 2010	FY 2010
		Actual	Adopted	Requested	Commissioners
Director of Community Resources	Level		Budget	Budget	Budget
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
TOTAL		4.5	4.5	4.5	4.5

Office on Aging	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Prog Manager	25	1.0	1.0	1.0	1.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
TOTAL		24.6	24.6	24.6	24.6
Transportation					
	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	0.8
Office Specialist I	18	1.0	1.0	1.0	1.0
TOTAL		2.8	2.8	2.8	2.8
Library					
	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Director	30	1.0	1.0	1.0	1.0
Assistant Director	28	0.0	0.0	1.0	0.0
Branch Manager III	26	1.0	1.0	1.0	1.0
Branch Manager II	24	3.0	3.0	3.0	3.0
Information Services Coordinator	24	1.0	1.0	1.0	1.0
Children's Coordinator	24	1.0	1.0	1.0	1.0
Public Relations Coordinator	24	1.0	1.0	1.0	1.0
Computer Services Technician	23	1.0	1.0	1.0	1.0
Assistant Branch Manager	22	3.0	3.0	3.0	3.0
Circulation Supervisor	22	1.0	1.0	1.0	1.0
Reference Supervisor	22	1.0	1.0	1.0	1.0
Children's Supervisor	22	1.0	1.0	1.0	1.0
Reference Librarian II	21	2.6	2.6	2.6	2.6
Children's Librarian II	21	4.8	4.8	4.8	4.8
Public Services Librarian II	20	11.0	11.0	11.0	11.0
Public Services Librarian I	19	9.6	9.6	14.4	9.6
Assistant Computer Services Tech.	18	0.4	0.4	1.0	1.0
Children's Assistant	17	1.0	1.0	1.0	1.0
Clerical Assistant	15	1.0	1.0	1.0	1.0
Circulation Assistant II	14	1.8	1.8	1.8	1.8
Circulation Assistant I	13	0.6	0.6	0.6	0.6
Custodian	11	0.7	0.7	0.7	0.7
Student Page	n/a	3.3	3.3	3.3	3.3
Substitute Librarians	n/a	0.4	0.4	0.4	0.4
TOTAL		52.2	52.2	58.6	52.8
Soil Conservation					
	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
District Manager-Soil Conserv.	26	1.0	1.0	1.0	1.0
Erosion and Sed. Control Special.	22	1.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
TOTAL		4.0	5.0	5.0	5.0

STAFFING SUMMARY	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Board of County Commissioners		6.0	6.0	6.0	6.0
Clerk To County Commissioners		1.0	1.0	1.0	1.0
County Administrator		3.0	3.0	3.0	3.0
Technology Services		19.6	21.8	22.8	21.8
Circuit Court		10.9	10.9	10.9	10.9
Judges of Orphans Court		3.0	3.0	3.0	3.0
State's Attorney		20.1	20.1	21.1	21.1
Election Board		9.0	9.0	9.0	9.0
County Treasurer		7.6	7.6	7.6	7.6
Finance and Budget		22.6	23.6	23.6	23.6
County Attorney		4.0	4.0	4.0	4.0
Personnel		7.6	8.6	8.6	8.6
Planning and Zoning		26.1	16.1	17.1	16.1
Inspections and Permits		14.2	14.2	14.2	14.2
Planning Commission		1.0	10.0	10.0	10.0
Historic District Commission		0.1	0.1	0.1	0.1
Board of Appeals		1.0	2.0	2.0	2.0
Environmental Commission		0.1	0.1	0.1	0.1
TOTAL GENERAL GOVERNMENT		156.9	161.1	164.1	162.1
Director of Public Safety		2.0	2.0	3.0	2.0
Sheriff's Office		134.2	139.2	164.8	139.2
Control Center		30.0	30.0	30.0	30.0
Detention Center		77.6	81.6	100.1	81.6
Treatment Facility		0.0	0.0	0.0	0.0
Emergency Management		3.0	3.0	4.0	3.0
Animal Control		6.0	7.0	11.0	7.0
Liquor Board		3.2	3.2	3.2	3.2
Fire/Rescue/EMS		4.0	4.0	4.5	4.5
TOTAL PUBLIC SAFETY		260.0	270.0	320.6	270.5
Director of General Services		2.0	2.0	2.0	4.0
Buildings and Grounds		30.7	30.7	30.7	30.7
Mosquito Control		4.1	4.1	4.1	4.1
State Office Building		2.0	2.0	2.0	2.0
Parks & Recreation		69.7	70.7	71.7	70.7
Marine Museum		40.2	40.2	40.2	40.2
Natural Resources		13.2	13.2	13.2	13.2
Railway Museum		2.0	2.0	2.0	2.0
TOTAL GENERAL SERVICES		163.9	164.9	165.9	166.9
Economic Development		10.1	12.1	12.1	12.1
TOTAL ECONOMIC DEVELOPMENT		10.1	12.1	12.1	12.1
Director of Public Works		16.6	16.6	16.6	14.6
Project Management and Inspection		8.0	7.0	7.0	7.0
Fleet Maintenance		9.0	10.0	10.0	10.0
Highway Maintenance		33.6	36.6	36.6	36.6
TOTAL PUBLIC WORKS		67.2	70.2	70.2	68.2
Director of Community Resources		4.5	4.5	4.5	4.5
Office on Aging		24.6	24.6	24.6	24.6
Transportation		2.8	2.8	2.8	2.8
TOTAL COMMUNITY RESOURCES		31.9	31.9	31.9	31.9
Library		52.2	52.2	58.6	52.8
Soil Conservation		4.0	5.0	5.0	5.0
TOTAL MISCELLANEOUS		56.2	57.2	63.6	57.8
TOTAL POSITIONS BUDGETED		746.2	767.5	828.5	769.6

Note: FTE's include full time, part time, seasonal, substitute, temporary, intern, and co-op positions.

Staffing Level Guide

E = Elected
A = Appointed
C = Contract

Water & Sewer Fund					
STAFFING	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	2010 Commissioners Budget
Utilities Bureau Chief	30	0.7	0.7	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Area Supervisor	24	3.0	3.0	3.0	3.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	3.0	4.0	4.0	4.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Data Manager	22	0.0	1.0	1.0	1.0
Master Electrician	22	0.0	0.0	1.0	1.0
Maintenance Crew Leader	21	1.0	1.0	0.0	0.0
Plant Supervisor I	21	3.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	9.0	8.0	8.0	8.0
Maintenance Technician	19	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	5.0	6.0	5.0	5.0
TOTAL		33.0	34.0	33.0	33.0
Solid Waste Fund					
STAFFING	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	2010 Commissioners Budget
Utilities Bureau Chief	30	0.3	0.3	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Recycling Coordinator	24	0.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Office Specialist II	18	1.0	1.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Landfill Equipment Operator I	17	1.0	1.0	1.0	1.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	3.0	4.0	4.0	4.0
Compactor Operator	13	7.5	6.5	15.8	16.8
Compactor Operator Asst.	11	9.3	9.3	0.0	0.0
TOTAL		36.8	37.8	37.8	38.8
Chesapeake Hills Golf Course Fund					
STAFFING	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	2010 Commissioners Budget
General Manager	26	0.0	0.0	1.0	1.0
Superintendent	24	0.0	0.0	1.0	1.0
Mechanic	18	0.0	0.0	1.0	1.0
Lead Worker	16	0.0	0.0	1.0	1.0
Club House Manager	16	0.0	0.0	1.0	1.0
Groundskeeper (Seasonal)	n/a	0.0	0.0	1.4	1.4
Pro Shop Attendant (Seasonal)	n/a	0.0	0.0	0.8	0.8
Starter (Seasonal)	n/a	0.0	0.0	0.8	0.8
Cart Person (Seasonal)	n/a	0.0	0.0	0.8	0.8
Beverage Cart Person (Seasonal)	n/a	0.0	0.0	0.8	0.8
Bartender (Seasonal)	n/a	0.0	0.0	0.8	0.8
Cook (Seasonal)	n/a	0.0	0.0	0.5	0.5
TOTAL		0.0	0.0	10.9	10.9

GRANTS FUND					
Circuit Court	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Drug Court Coordinator	A	1.0	1.0	1.0	1.0
Family Services Coordinator	A	1.0	1.0	1.0	1.0
Legal Secretary III	21	0.6	0.6	0.6	0.6
Legal Secretary I	18	0.0	0.2	0.2	0.2
Office Assistant II	16	0.2	0.0	0.0	0.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Bailiff	A	0.4	0.4	0.4	0.4
TOTAL		4.2	4.2	4.2	4.2
State's Attorney	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Senior Assistant State's Attorney	27	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		5.0	5.0	5.0	5.0
Planning & Zoning	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Planner II	24	1.0	1.0	1.0	1.5
Planner I	22	0.8	0.8	0.5	0.0
TOTAL		1.8	1.8	1.5	1.5
Sheriff's Office	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Deputy Sheriff Sergeant	SSS	0.3	0.3	0.3	0.3
Deputy Sheriff First Class	SFS	2.0	2.0	2.0	2.0
Special Deputy	C	0.8	0.8	0.8	0.8
Office Specialist (Civil Process)	20	0.4	0.4	0.4	0.4
Office Specialist I	18	0.0	0.0	0.0	0.4
Office Assistant III	17	0.9	0.9	0.9	0.5
TOTAL		4.4	4.4	4.4	4.4
Emergency Management	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Emergency Planner	22	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
Transportation	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Bus/Van Driver	14	15.9	15.9	14.9	14.9
Driver Dispatch/Supervisor	19	0.2	0.2	0.2	0.2
Bus/Van Driver (Temporary)	n/a	2.0	2.0	2.0	2.0
TOTAL		18.1	18.1	17.1	17.1
Community Resources	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Traffic Safety Cncl Coordinator	23	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0

Substance Abuse	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Substance Abuse & Fiscal Mgr	27	1.0	1.0	1.0	1.0
Substance Abuse Clinical Coord.	25	2.0	2.0	2.0	2.0
Addiction Counselor II	21	2.0	2.0	2.0	2.0
Addctn Couns/Adolescent	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	0.0	0.0
Office Assistant II - P/T	16	0.6	0.6	0.6	0.6
Custodian	11	0.4	0.4	0.4	0.4
TOTAL		8.0	8.0	7.0	7.0

Office on Aging	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Developmental Disabilities Spec.	21	1.0	1.0	1.0	1.0
Medicaid Waiver Coordinator	21	0.6	0.6	0.6	0.6
Long Term Care Advocate	20	0.6	0.6	0.6	0.6
Food Services Coordinator	18	1.0	1.0	1.0	1.0
Food Service Worker	14	1.0	1.0	1.0	1.0
TOTAL		4.2	4.2	4.2	4.2

GRANTS FUND TOTAL		47.7	47.7	45.4	45.4
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Critical Area Fund	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Planner I	22	0.8	0.8	0.8	0.8
Zoning Code Enforcer II	23	0.5	0.5	0.5	0.5
TOTAL		1.3	1.3	1.3	1.3

Bar Library Fund	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Office Specialist II	19	0.8	0.8	0.8	0.8
TOTAL		0.8	0.8	0.8	0.8

Calvert Family Network	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Family Network Coordinator	25	1.0	1.0	1.0	1.0
Adolescent Program Specialist	23	1.0	1.0	1.0	1.0
Evaluation & Monitoring Specialist	23	1.0	0.6	0.6	0.6
Account Technician II	20	0.5	0.5	0.5	0.5
Office Specialist I	18	1.0	1.0	1.0	1.0
TOTAL		4.5	4.1	4.1	4.1

Parks & Rec Self-Sustaining	Level	FY 2008 Actual	FY 2009 Adopted Budget	FY 2010 Requested Budget	FY 2010 Commissioners Budget
Parks Water Maintenance Specialist	24	0.0	0.3	0.3	0.3
Office Assistant III	17	1.0	1.0	1.0	1.0
Front Desk Attendant	14	1.0	1.0	1.0	1.0
TRS Program Coordinator (Seasonal)	n/a	0.3	0.3	0.3	0.3
TRS Counselor II (Seasonal)	n/a	0.5	0.5	0.5	0.5
Pool Manager (Seasonal)	n/a	0.2	0.2	0.2	0.2
Assistant Pool Manager (Seasonal)	n/a	1.2	1.2	1.2	1.2
Reservations Clerk (Seasonal)	n/a	0.7	0.7	0.7	0.7
Lifeguard I/II (Seasonal)	n/a	8.4	8.4	8.4	8.4
Pool Clerk/Gate Attendant (Seasonal)	n/a	2.9	2.9	2.9	2.9
Concession Stand Mgr (Seasonal)	n/a	1.0	1.0	1.0	1.0
Concession Stand Attend. (Seasonal)	n/a	3.8	3.8	3.8	3.8
Camp Director (Seasonal)	n/a	2.7	2.7	2.7	2.7
Facility Supervisor I/II (Seasonal)	n/a	2.0	2.0	2.0	2.0
Facility Coordinator (Seasonal)	n/a	2.0	2.0	2.0	2.0
Grounds Maint. Worker (Seasonal)	n/a	1.1	1.1	1.1	1.1
Swimming Supervisors (Seasonal)	n/a	0.0	0.2	0.2	0.2
Swimming Instructors (Seasonal)	n/a	0.0	1.2	1.2	1.2
TOTAL		28.8	30.2	30.2	30.2

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PAY SCALES



Thomas Johnson Bridge at Sunset

70 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 6, 2009

(HOURLY SALARY)
 (BI-WEEKLY SALARY)
 (ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
711	14.04	14.54	15.04	15.59	16.13	16.69	17.10	17.54	17.97	18.42	18.68	18.93	19.20	19.47	19.74	19.99	20.26	20.53	20.82
	982.80	1,017.80	1,052.80	1,091.30	1,129.10	1,168.30	1,197.00	1,227.80	1,257.90	1,289.40	1,307.60	1,325.10	1,344.00	1,362.90	1,381.80	1,399.30	1,418.20	1,437.10	1,457.40
	25,553	26,463	27,373	28,374	29,357	30,376	31,122	31,923	32,705	33,524	33,998	34,453	34,944	35,435	35,927	36,382	36,873	37,365	37,892
712	14.60	15.12	15.65	16.20	16.77	17.35	17.77	18.22	18.69	19.15	19.42	19.69	19.97	20.25	20.53	20.81	21.08	21.37	21.66
	1,022.00	1,058.40	1,095.50	1,134.00	1,173.90	1,214.50	1,243.90	1,275.40	1,308.30	1,340.50	1,359.40	1,378.30	1,397.90	1,417.50	1,437.10	1,456.70	1,475.80	1,495.90	1,516.20
	26,572	27,518	28,483	29,484	30,521	31,577	32,341	33,160	34,016	34,853	35,344	35,836	36,345	36,855	37,365	37,874	38,366	38,893	39,421
713	15.20	15.73	16.26	16.84	17.43	18.03	18.49	18.96	19.43	19.92	20.20	20.48	20.76	21.05	21.35	21.64	21.93	22.23	22.52
	1,084.00	1,101.10	1,138.20	1,178.80	1,220.10	1,262.10	1,294.30	1,327.20	1,360.10	1,394.40	1,414.00	1,433.60	1,453.20	1,473.50	1,494.50	1,514.80	1,535.10	1,556.10	1,578.40
	27,664	28,629	29,593	30,649	31,723	32,815	33,652	34,507	35,363	36,254	36,764	37,274	37,783	38,311	38,857	39,385	39,913	40,459	40,986
714	15.79	16.35	16.91	17.53	18.13	18.76	18.25	19.70	20.21	20.71	21.00	21.30	21.60	21.90	22.20	22.51	22.82	23.13	23.44
	1,105.30	1,144.50	1,183.70	1,227.10	1,269.10	1,313.20	1,347.50	1,379.00	1,414.70	1,449.70	1,470.00	1,491.00	1,512.00	1,533.00	1,554.00	1,575.70	1,597.40	1,619.10	1,640.80
	28,738	29,757	30,776	31,905	32,997	34,143	35,035	35,854	36,782	37,692	38,220	38,766	39,312	39,858	40,404	40,968	41,532	42,097	42,661
715	16.44	17.01	17.60	18.21	18.84	19.51	19.99	20.50	21.01	21.55	21.85	22.15	22.46	22.77	23.09	23.41	23.72	24.04	24.37
	1,150.80	1,190.70	1,232.00	1,274.70	1,318.80	1,365.70	1,399.30	1,435.00	1,470.70	1,508.50	1,529.50	1,550.50	1,572.20	1,593.90	1,616.30	1,638.70	1,660.40	1,682.80	1,705.90
	29,921	30,958	32,032	33,142	34,289	35,508	36,382	37,310	38,238	39,221	39,767	40,313	40,877	41,441	42,024	42,606	43,170	43,753	44,353
716	17.09	17.69	18.30	18.94	19.61	20.29	20.80	21.32	21.86	22.40	22.71	23.03	23.36	23.68	24.01	24.33	24.66	24.99	25.34
	1,196.30	1,238.30	1,281.00	1,325.80	1,372.70	1,420.30	1,458.00	1,492.40	1,530.20	1,568.00	1,589.70	1,612.10	1,635.20	1,657.80	1,680.70	1,703.10	1,726.20	1,749.30	1,773.80
	31,104	32,196	33,306	34,471	35,690	36,928	37,856	38,802	39,785	40,768	41,332	41,915	42,515	43,098	43,698	44,281	44,881	45,482	46,119
717	17.76	18.40	19.04	19.69	20.39	21.09	21.63	22.18	22.73	23.30	23.62	23.95	24.29	24.63	24.98	25.32	25.66	26.00	26.35
	1,243.20	1,288.00	1,332.80	1,378.30	1,427.30	1,476.30	1,514.10	1,552.60	1,591.10	1,631.00	1,653.40	1,676.50	1,700.30	1,724.10	1,748.60	1,772.40	1,796.20	1,820.00	1,844.50
	32,323	33,488	34,653	35,836	37,110	38,384	39,367	40,368	41,369	42,406	42,988	43,589	44,208	44,827	45,464	46,082	46,701	47,320	47,957
718	18.48	19.13	19.79	20.49	21.21	21.94	22.50	23.05	23.62	24.23	24.57	24.90	25.28	25.63	25.98	26.34	26.67	27.04	27.40
	1,293.80	1,339.10	1,385.30	1,434.30	1,484.70	1,535.80	1,575.00	1,613.50	1,653.40	1,696.10	1,719.90	1,743.00	1,769.60	1,794.10	1,818.60	1,843.80	1,866.90	1,892.80	1,918.00
	33,634	34,817	36,018	37,292	38,602	39,931	40,950	41,951	42,988	44,099	44,717	45,318	46,010	46,647	47,284	47,939	48,539	49,213	49,868
719	19.23	19.90	20.59	21.31	22.04	22.81	23.41	23.98	24.57	25.20	25.57	25.92	26.28	26.65	27.01	27.38	27.75	28.13	28.50
	1,346.10	1,393.00	1,441.30	1,491.70	1,542.80	1,596.70	1,638.70	1,678.60	1,719.90	1,764.00	1,789.90	1,814.40	1,839.60	1,865.50	1,890.70	1,916.80	1,942.50	1,969.10	1,995.00
	34,999	36,218	37,474	38,784	40,113	41,514	42,606	43,644	44,717	45,864	46,537	47,174	47,830	48,503	49,158	49,832	50,505	51,197	51,870
720	19.98	20.69	21.41	22.17	22.94	23.74	24.33	24.94	25.58	26.21	26.57	26.95	27.33	27.70	28.10	28.47	28.85	29.25	29.64
	1,398.60	1,448.30	1,498.70	1,551.90	1,605.80	1,661.80	1,703.10	1,745.80	1,789.20	1,834.70	1,859.90	1,886.50	1,913.10	1,939.00	1,967.00	1,992.90	2,019.50	2,047.50	2,074.80
	36,364	37,656	38,966	40,349	41,751	43,207	44,281	45,391	46,519	47,702	48,357	49,049	49,741	50,414	51,142	51,815	52,507	53,235	53,945
721	21.59	22.33	23.13	23.92	24.76	25.65	26.27	26.93	27.62	28.30	28.70	29.10	29.52	29.92	30.34	30.75	31.17	31.60	32.01
	1,511.30	1,563.10	1,619.10	1,674.40	1,733.20	1,795.50	1,838.90	1,885.10	1,933.40	1,981.00	2,009.00	2,037.00	2,066.40	2,094.40	2,123.80	2,152.50	2,181.90	2,212.00	2,240.70
	39,294	40,641	42,097	43,534	45,063	46,683	47,811	49,013	50,268	51,506	52,234	52,962	53,726	54,454	55,219	55,965	56,729	57,512	58,258

* Bi-weekly salary is calculated by multiplying 70 hours X hourly rate
 * Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

70 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 6, 2009

(HOURLY SALARY)
 (BI-WEEKLY SALARY)
 (ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
722	23.31	24.13	24.97	25.84	26.75	27.69	28.38	29.09	29.82	30.55	30.99	31.42	31.86	32.31	32.75	33.20	33.65	34.10	34.57
	1,631.70	1,689.10	1,747.90	1,808.80	1,872.50	1,938.30	1,986.60	2,036.30	2,087.40	2,138.50	2,169.30	2,199.40	2,230.20	2,261.70	2,292.50	2,324.00	2,355.50	2,387.00	2,419.90
	42,424	43,917	45,445	47,029	48,685	50,396	51,652	52,944	54,272	55,601	56,402	57,184	57,985	58,804	59,605	60,424	61,243	62,062	62,917
723	25.41	26.29	27.23	28.18	29.16	30.18	30.92	31.70	32.50	33.32	33.78	34.25	34.73	35.23	35.72	36.19	36.69	37.17	37.69
	1,778.70	1,840.30	1,906.10	1,972.60	2,041.20	2,112.60	2,164.40	2,219.00	2,275.00	2,332.40	2,364.60	2,397.50	2,431.10	2,466.10	2,500.40	2,533.30	2,568.30	2,601.90	2,638.30
	48,246	47,848	49,559	51,288	53,071	54,928	56,274	57,694	59,150	60,642	61,480	62,335	63,209	64,119	65,010	65,866	66,776	67,649	68,596
724	27.69	28.66	29.66	30.71	31.78	32.89	33.71	34.55	35.42	36.30	36.81	37.34	37.86	38.39	38.93	39.44	39.98	40.52	41.07
	1,938.30	2,006.20	2,078.20	2,149.70	2,224.60	2,302.30	2,359.70	2,418.50	2,479.40	2,541.00	2,576.70	2,613.80	2,650.20	2,687.30	2,725.10	2,760.80	2,798.60	2,836.40	2,874.90
	50,396	52,161	53,981	55,892	57,840	59,860	61,352	62,881	64,464	66,066	66,994	67,959	68,905	69,870	70,853	71,781	72,764	73,746	74,747
725	30.18	31.25	32.33	33.47	34.64	35.85	36.75	37.68	38.60	39.58	40.12	40.69	41.26	41.84	42.42	42.99	43.58	44.16	44.77
	2,112.60	2,187.50	2,263.10	2,342.90	2,424.80	2,509.50	2,572.50	2,637.60	2,702.00	2,770.60	2,808.40	2,848.30	2,888.20	2,928.80	2,969.40	3,009.30	3,050.60	3,091.20	3,133.90
	54,928	56,875	58,841	60,915	63,045	65,247	66,885	68,578	70,252	72,036	73,018	74,056	75,093	76,149	77,204	78,242	79,316	80,371	81,481
726	32.92	34.07	35.26	36.48	37.75	39.08	40.06	41.05	42.08	43.12	43.73	44.35	44.97	45.60	46.23	46.85	47.50	48.13	48.80
	2,304.40	2,384.90	2,468.20	2,553.60	2,642.50	2,735.60	2,804.20	2,873.50	2,945.60	3,018.40	3,061.10	3,104.50	3,147.90	3,182.00	3,238.10	3,279.50	3,325.00	3,369.10	3,416.00
	59,914	62,007	64,173	66,394	68,705	71,126	72,909	74,711	76,586	78,478	79,589	80,717	81,845	82,992	84,139	85,267	86,450	87,597	88,816
727	35.86	37.12	38.42	39.76	41.15	42.59	43.67	44.75	45.88	47.01	47.67	48.34	49.01	49.71	50.40	51.07	51.77	52.46	53.19
	2,510.20	2,598.40	2,689.40	2,783.20	2,880.50	2,981.30	3,056.90	3,132.50	3,211.60	3,290.70	3,336.90	3,383.80	3,430.70	3,479.70	3,528.00	3,574.90	3,623.90	3,672.20	3,723.30
	65,265	67,558	69,924	72,363	74,893	77,514	79,479	81,445	83,502	85,558	86,759	87,979	89,198	90,472	91,728	92,947	94,221	95,477	96,806
728	39.09	40.45	41.89	43.36	44.85	46.43	47.80	48.78	50.00	51.24	51.97	52.69	53.44	54.18	54.93	55.67	56.43	57.19	57.98
	2,736.30	2,831.50	2,932.30	3,035.20	3,139.50	3,250.10	3,332.00	3,414.60	3,500.00	3,586.80	3,637.90	3,688.30	3,740.80	3,792.60	3,845.10	3,896.90	3,950.10	4,003.30	4,058.60
	71,144	73,619	76,240	78,915	81,627	84,503	86,532	88,780	91,000	93,257	94,585	95,896	97,261	98,608	99,973	101,319	102,703	104,086	105,524
729	42.61	44.10	45.65	47.26	48.90	50.61	51.87	53.17	54.50	55.85	56.63	57.43	58.22	59.04	59.87	60.67	61.50	62.32	63.20
	2,982.70	3,087.00	3,195.50	3,308.20	3,423.00	3,542.70	3,630.80	3,721.90	3,815.00	3,909.50	3,964.10	4,020.10	4,075.40	4,132.80	4,190.90	4,248.90	4,305.00	4,362.40	4,424.00
	77,550	80,262	83,083	86,013	88,998	92,110	94,403	96,769	99,190	101,647	103,067	104,523	105,960	107,453	108,963	110,419	111,930	113,422	115,024
730	46.44	48.07	49.76	51.50	53.30	55.16	56.53	57.96	59.39	60.88	61.73	62.59	63.48	64.36	65.26	66.14	67.03	67.94	68.88
	3,250.80	3,364.90	3,483.20	3,605.00	3,731.00	3,861.20	3,957.10	4,057.20	4,157.30	4,261.80	4,321.10	4,381.30	4,443.60	4,505.20	4,568.20	4,629.80	4,692.10	4,755.80	4,821.60
	84,521	87,487	90,563	93,730	97,008	100,391	102,885	105,487	108,090	110,802	112,349	113,914	115,534	117,135	118,773	120,375	121,995	123,651	125,362
731	50.64	52.39	54.23	56.13	58.09	60.12	61.62	63.17	64.74	66.37	67.29	68.25	69.19	70.16	71.15	72.11	73.07	74.07	75.09
	3,544.80	3,667.30	3,796.10	3,929.10	4,066.30	4,208.40	4,313.40	4,421.90	4,531.80	4,645.90	4,710.30	4,777.50	4,843.30	4,911.20	4,980.50	5,047.70	5,114.90	5,184.90	5,256.30
	92,165	95,350	98,699	102,157	105,724	109,418	112,148	114,969	117,827	120,793	122,468	124,215	125,926	127,691	129,493	131,240	132,987	134,807	136,664
CR01	27.55	28.51	29.51	30.53	31.61	32.71	33.54	34.37	35.24	36.11	36.60	37.11	37.65	38.17	38.70	39.24	39.76	40.29	40.85
	1,928.50	1,995.70	2,065.70	2,137.10	2,212.70	2,289.70	2,347.80	2,405.90	2,466.80	2,527.70	2,562.00	2,597.70	2,635.50	2,671.90	2,709.00	2,746.80	2,783.20	2,820.30	2,859.50
	50,141	51,888	53,708	55,565	57,530	59,532	61,043	62,553	64,137	65,720	66,612	67,540	68,523	69,469	70,434	71,417	72,363	73,328	74,347

* Bi-weekly salary is calculated by multiplying 70 hours X hourly rate
 * Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

**80 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 6, 2009**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
801	13.55	14.01	14.52	15.02	15.54	16.08	16.49	16.89	17.34	17.75	18.00	18.26	18.51	18.77	19.03	19.30	19.56	19.82	20.08
	1,084.00	1,120.80	1,161.60	1,201.60	1,243.20	1,286.40	1,319.20	1,351.20	1,387.20	1,420.00	1,440.00	1,460.80	1,480.80	1,501.60	1,522.40	1,544.00	1,564.80	1,585.60	1,606.40
	28,184	28,141	30,202	31,242	32,323	33,448	34,298	35,131	36,067	36,920	37,440	37,981	38,501	39,042	39,582	40,144	40,685	41,226	41,766
802	14.89	15.43	15.95	16.52	17.10	17.70	18.14	18.58	19.06	19.55	19.81	20.08	20.36	20.64	20.93	21.24	21.51	21.81	22.10
	1,191.20	1,234.40	1,276.00	1,321.60	1,368.00	1,416.00	1,451.20	1,486.40	1,524.80	1,564.00	1,584.80	1,606.40	1,628.80	1,651.20	1,674.40	1,699.20	1,720.80	1,744.80	1,768.00
	30,971	32,094	33,176	34,362	35,568	36,816	37,731	38,646	39,645	40,664	41,205	41,766	42,349	42,931	43,534	44,178	44,741	45,365	45,968
803	15.65	16.19	16.77	17.35	17.96	18.57	19.05	19.54	20.00	20.50	20.78	21.07	21.37	21.67	21.97	22.27	22.57	22.87	23.20
	1,252.00	1,295.20	1,341.60	1,388.00	1,436.80	1,485.60	1,524.00	1,563.20	1,600.00	1,640.00	1,662.40	1,685.60	1,709.60	1,733.60	1,757.60	1,781.60	1,805.60	1,829.60	1,856.00
	32,552	33,675	34,862	36,088	37,357	38,626	39,624	40,643	41,600	42,640	43,222	43,826	44,450	45,074	45,698	46,322	46,946	47,570	48,256
804	16.44	17.01	17.60	18.21	18.84	19.51	19.89	20.50	21.01	21.54	21.84	22.14	22.45	22.76	23.08	23.40	23.71	24.03	24.37
	1,315.20	1,360.80	1,408.00	1,456.80	1,507.20	1,560.80	1,599.20	1,640.00	1,680.80	1,723.20	1,747.20	1,771.20	1,796.00	1,820.80	1,846.40	1,872.00	1,898.80	1,922.40	1,949.80
	34,195	35,381	36,608	37,877	39,187	40,581	41,579	42,640	43,701	44,803	45,427	46,051	46,696	47,341	48,006	48,672	49,317	49,982	50,690
805	17.26	17.85	18.47	19.13	19.78	20.48	21.00	21.53	22.05	22.61	22.92	23.26	23.58	23.91	24.24	24.56	24.89	25.25	25.58
	1,380.80	1,428.00	1,477.60	1,530.40	1,582.40	1,639.20	1,680.00	1,722.40	1,764.00	1,808.80	1,833.60	1,860.80	1,886.40	1,912.80	1,939.20	1,964.80	1,991.20	2,020.00	2,047.20
	35,901	37,128	38,418	39,790	41,142	42,619	43,680	44,782	45,864	47,029	47,674	48,381	49,046	49,733	50,419	51,085	51,771	52,520	53,227
806	18.12	18.75	19.39	20.07	20.77	21.51	22.04	22.60	23.17	23.75	24.09	24.42	24.76	25.10	25.46	25.80	26.15	26.51	26.88
	1,449.60	1,500.00	1,551.20	1,605.60	1,661.60	1,720.80	1,763.20	1,808.00	1,853.60	1,900.00	1,927.20	1,953.60	1,980.80	2,008.00	2,036.80	2,064.00	2,092.00	2,120.80	2,148.80
	37,690	39,000	40,331	41,746	43,202	44,741	45,843	47,008	48,194	49,400	50,107	50,794	51,501	52,208	52,957	53,664	54,392	55,141	55,869
807	19.01	19.68	20.38	21.07	21.83	22.58	23.15	23.74	24.32	24.94	25.29	25.64	26.00	26.35	26.73	27.08	27.45	27.84	28.20
	1,520.80	1,574.40	1,630.40	1,688.60	1,748.40	1,806.40	1,852.00	1,899.20	1,945.60	1,995.20	2,023.20	2,051.20	2,080.00	2,108.00	2,138.40	2,168.40	2,198.00	2,227.20	2,258.00
	39,541	40,934	42,390	43,826	45,406	46,966	48,152	49,379	50,586	51,875	52,603	53,331	54,080	54,808	55,598	56,326	57,096	57,907	58,656
808	19.97	20.67	21.39	22.15	22.91	23.72	24.31	24.90	25.53	26.17	26.55	26.91	27.30	27.67	28.05	28.45	28.82	29.22	29.62
	1,587.60	1,653.60	1,711.20	1,772.00	1,832.80	1,897.60	1,944.80	1,992.00	2,042.40	2,093.60	2,124.00	2,152.80	2,184.00	2,213.60	2,244.00	2,276.00	2,305.60	2,337.60	2,368.60
	41,538	42,994	44,491	46,072	47,653	49,338	50,565	51,792	53,102	54,434	55,224	55,973	56,784	57,554	58,344	59,176	59,946	60,778	61,610
809	20.97	21.69	22.45	23.25	24.06	24.89	25.52	26.15	26.81	27.48	27.87	28.25	28.65	29.05	29.46	29.86	30.25	30.67	31.09
	1,677.60	1,735.20	1,796.00	1,860.00	1,924.80	1,991.20	2,041.60	2,092.00	2,144.80	2,198.40	2,229.60	2,260.00	2,292.00	2,324.00	2,356.80	2,388.80	2,420.00	2,453.60	2,487.20
	43,618	45,115	46,696	48,360	50,045	51,771	53,082	54,392	55,765	57,158	57,970	58,760	59,592	60,424	61,277	62,109	62,920	63,794	64,667
810	22.01	22.78	23.58	24.40	25.27	26.14	26.79	27.47	28.16	28.85	29.27	29.67	30.09	30.50	30.93	31.36	31.78	32.20	32.66
	1,760.80	1,822.40	1,886.40	1,952.00	2,021.60	2,091.20	2,143.20	2,197.60	2,252.80	2,308.00	2,341.60	2,373.60	2,407.20	2,440.00	2,474.40	2,508.80	2,542.40	2,576.00	2,612.80
	45,781	47,382	49,046	50,752	52,582	54,371	55,723	57,138	58,573	60,008	60,882	61,714	62,587	63,440	64,334	65,229	66,102	66,976	67,933

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

**80 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 6, 2009**

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
811	24.21	25.05	25.84	26.85	27.78	28.76	29.48	30.22	30.88	31.74	32.18	32.64	33.09	33.57	34.03	34.49	34.85	35.43	35.81
	1,936.80	2,004.00	2,075.20	2,148.00	2,222.40	2,300.80	2,358.40	2,417.60	2,478.40	2,539.20	2,575.20	2,611.20	2,647.20	2,685.60	2,722.40	2,759.20	2,796.00	2,834.40	2,872.80
	50,357	52,104	53,955	55,848	57,782	59,821	61,318	62,858	64,438	66,019	66,955	67,891	68,827	69,826	70,782	71,739	72,898	73,894	74,693
812	27.11	28.07	29.06	30.06	31.11	32.20	33.01	33.85	34.68	35.55	36.04	36.54	37.05	37.58	38.10	38.82	39.13	39.67	40.23
	2,168.80	2,245.80	2,324.80	2,404.80	2,488.80	2,578.00	2,640.80	2,708.00	2,774.40	2,844.00	2,883.20	2,923.20	2,984.00	3,006.40	3,048.00	3,089.60	3,130.40	3,173.60	3,218.40
	58,389	58,386	60,445	62,525	64,709	66,978	68,861	70,408	72,134	73,944	74,983	76,003	77,084	78,166	79,248	80,330	81,390	82,514	83,878
813	30.37	31.43	32.54	33.68	34.85	36.08	36.96	37.90	38.84	39.82	40.38	40.94	41.53	42.11	42.68	43.27	43.85	44.44	45.04
	2,429.80	2,514.40	2,603.20	2,694.40	2,788.00	2,886.40	2,956.80	3,032.00	3,107.20	3,185.60	3,230.40	3,275.20	3,322.40	3,368.80	3,414.40	3,461.60	3,508.00	3,555.20	3,603.20
	63,170	65,374	67,683	70,054	72,488	75,046	76,877	78,832	80,787	82,826	83,990	85,155	86,382	87,589	88,774	90,002	91,208	92,435	93,683
814	34.00	35.22	36.44	37.72	39.02	40.40	41.41	42.45	43.51	44.58	45.21	45.85	46.49	47.14	47.81	48.45	49.10	49.77	50.45
	2,720.00	2,817.80	2,915.20	3,017.60	3,121.60	3,232.00	3,312.80	3,398.00	3,480.80	3,568.40	3,618.80	3,668.00	3,719.20	3,771.20	3,824.80	3,876.00	3,928.00	3,981.60	4,036.00
	70,720	73,258	75,795	78,458	81,162	84,032	86,133	88,296	90,501	92,726	94,037	95,368	96,699	98,051	99,445	100,776	102,128	103,522	104,936
815	38.07	39.43	40.80	42.24	43.70	45.25	46.37	47.53	48.70	49.93	50.63	51.35	52.07	52.79	53.53	54.25	54.99	55.73	58.50
	3,045.60	3,154.40	3,264.00	3,379.20	3,496.00	3,620.00	3,709.60	3,802.40	3,896.00	3,994.40	4,050.40	4,108.00	4,165.60	4,223.20	4,282.40	4,340.00	4,399.20	4,458.40	4,520.00
	78,186	82,014	84,864	87,858	90,896	94,120	96,450	98,862	101,296	103,854	105,310	106,808	108,306	109,803	111,342	112,840	114,378	115,818	117,520

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

CORRECTIONAL OFFICER CALVERT COUNTY PAY SCALE
EFFECTIVE July 6, 2009

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
CO1	19.27	19.96	20.65	21.37	22.11	22.88	23.47	24.06	24.65	25.27	25.63	25.98	26.35	26.72	27.09	27.46	27.83	28.21	28.58
	1,541.60	1,586.80	1,652.00	1,709.60	1,766.80	1,830.40	1,877.60	1,924.80	1,972.00	2,021.60	2,050.40	2,078.40	2,108.00	2,137.60	2,167.20	2,196.80	2,226.40	2,256.80	2,286.40
	40,082	41,517	42,952	44,450	45,889	47,590	48,818	50,045	51,272	52,562	53,310	54,038	54,808	55,578	56,347	57,117	57,886	58,677	59,446
CO2	21.46	22.20	22.97	23.79	24.61	25.48	26.13	26.77	27.44	28.11	28.50	28.90	29.31	29.73	30.13	30.54	30.96	31.38	31.81
	1,716.80	1,776.00	1,837.60	1,903.20	1,968.80	2,038.40	2,090.40	2,141.60	2,195.20	2,248.80	2,280.00	2,312.00	2,344.80	2,378.40	2,410.40	2,443.20	2,476.80	2,510.40	2,544.80
	44,637	46,176	47,778	49,483	51,189	52,998	54,350	55,682	57,075	58,469	59,280	60,112	60,965	61,838	62,670	63,523	64,397	65,270	66,165
CO3	23.58	24.42	25.29	26.16	27.07	28.03	28.72	29.43	30.17	30.92	31.37	31.80	32.24	32.69	33.15	33.60	34.05	34.51	34.98
	1,888.40	1,953.80	2,023.20	2,092.80	2,165.80	2,242.40	2,297.60	2,354.40	2,413.80	2,473.80	2,509.60	2,544.00	2,579.20	2,615.20	2,652.00	2,688.00	2,724.00	2,760.80	2,798.40
	48,046	50,794	52,603	54,413	56,306	58,302	59,738	61,214	62,754	64,314	65,250	66,144	67,059	67,985	68,952	69,888	70,824	71,781	72,758
CO4	25.95	26.85	27.81	28.77	29.77	30.82	31.81	32.38	33.20	34.02	34.50	34.97	35.47	35.97	36.48	36.96	37.47	37.97	38.51
	2,076.00	2,148.00	2,224.80	2,301.60	2,381.80	2,465.80	2,528.80	2,590.40	2,656.00	2,721.60	2,780.00	2,797.60	2,837.60	2,877.60	2,918.40	2,956.80	2,997.60	3,037.60	3,080.80
	53,976	55,848	57,845	59,842	61,922	64,108	65,749	67,350	69,056	70,762	71,760	72,738	73,778	74,818	75,878	76,877	77,938	78,978	80,101
CO5	30.13	31.19	32.30	33.43	34.59	35.81	36.88	37.82	38.56	39.53	40.08	40.63	41.21	41.79	42.37	42.93	43.52	44.11	44.71
	2,410.40	2,495.20	2,584.00	2,674.40	2,767.20	2,864.80	2,934.40	3,009.60	3,084.80	3,162.40	3,206.40	3,250.40	3,296.80	3,343.20	3,389.60	3,434.40	3,481.60	3,528.80	3,576.80
	62,670	64,875	67,184	69,534	71,947	74,485	76,294	78,250	80,205	82,222	83,366	84,510	85,717	86,923	88,130	89,284	90,522	91,749	92,997

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

**DEPUTY SHERIFF CALVERT COUNTY PAY SCALE
EFFECTIVE July 6, 2009**

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
SDS01	21.25	22.38	23.60	24.92	26.31	26.81	27.32	27.86	28.93	29.51	30.08	30.68	31.29	31.89	32.51	33.14	33.82	34.48	35.13
	1,700.00	1,790.40	1,888.00	1,993.60	2,104.80	2,144.80	2,185.60	2,228.80	2,314.40	2,360.80	2,408.40	2,454.40	2,503.20	2,551.20	2,600.80	2,651.20	2,705.60	2,758.40	2,810.40
	44,200	46,550	49,088	51,834	54,725	55,765	56,828	57,949	60,174	61,381	62,566	63,814	65,083	66,331	67,621	68,931	70,346	71,718	73,070
SFS02	22.75	24.02	25.37	26.78	28.29	28.82	29.38	29.95	31.07	31.68	32.30	32.95	33.59	34.25	34.93	35.62	36.31	37.02	37.75
	1,820.00	1,921.60	2,029.60	2,142.40	2,263.20	2,305.60	2,350.40	2,396.00	2,485.60	2,534.40	2,584.00	2,636.00	2,687.20	2,740.00	2,794.40	2,849.60	2,904.80	2,961.60	3,020.00
	47,320	49,962	52,770	55,702	58,843	59,946	61,110	62,296	64,626	65,894	67,184	68,536	69,867	71,240	72,654	74,090	75,525	77,002	78,520
SCS03	24.44	25.81	27.27	28.80	30.43	31.01	31.60	32.23	33.38	34.04	34.70	35.40	36.10	36.80	37.54	38.28	39.01	39.78	40.58
	1,955.20	2,064.80	2,181.60	2,304.00	2,434.40	2,480.80	2,528.00	2,576.40	2,670.40	2,723.20	2,776.00	2,832.00	2,888.00	2,944.00	3,003.20	3,062.40	3,120.80	3,182.40	3,244.80
	50,835	53,685	56,722	59,904	63,294	64,501	65,728	67,038	69,430	70,803	72,176	73,632	75,086	76,544	78,063	79,622	81,141	82,742	84,365
SSS04	26.27	27.73	29.31	30.98	32.72	33.35	33.98	34.68	35.87	36.58	37.31	38.05	38.79	39.56	40.34	41.13	41.94	42.77	43.61
	2,101.60	2,218.40	2,344.80	2,478.40	2,617.60	2,668.00	2,718.40	2,772.80	2,869.60	2,926.40	2,984.80	3,044.00	3,103.20	3,164.80	3,227.20	3,290.40	3,355.20	3,421.60	3,488.80
	54,642	57,678	60,965	64,438	68,058	69,368	70,678	72,093	74,610	76,086	77,605	79,144	80,683	82,285	83,907	85,550	87,235	88,962	90,709
SSF05	27.98	29.54	31.22	32.99	34.84	35.53	36.20	36.92	38.20	38.97	39.73	40.52	41.33	42.13	42.96	43.81	44.68	45.57	46.45
	2,238.40	2,363.20	2,497.60	2,639.20	2,787.20	2,842.40	2,896.00	2,953.60	3,056.00	3,117.60	3,176.40	3,241.60	3,306.40	3,370.40	3,436.80	3,504.80	3,574.40	3,645.60	3,718.00
	58,198	61,443	64,938	68,619	72,467	73,902	75,298	76,794	79,456	81,058	82,638	84,282	85,966	87,630	89,357	91,125	92,934	94,786	96,616
SLS06	33.15	34.96	36.86	38.86	41.00	41.78	42.54	43.39	44.78	45.66	46.55	47.49	48.43	49.38	50.38	51.38	52.37	53.40	54.46
	2,652.00	2,796.80	2,948.80	3,108.80	3,280.00	3,342.40	3,403.20	3,471.20	3,580.80	3,652.80	3,724.00	3,799.20	3,874.40	3,950.40	4,028.80	4,108.80	4,189.60	4,272.00	4,356.80
	68,952	72,717	76,669	80,829	85,280	86,902	88,483	90,251	93,101	94,973	96,824	98,779	100,734	102,710	104,749	106,829	108,930	111,072	113,277

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays – annual salary will be rounded to the nearest dollar.

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TAX RATES & FEES



Calvert Cliffs

CALVERT COUNTY TAX RATES

TAX	BASIS	FY 2009 RATES	FY 2010 RATES
Property Tax	Real:		
	Per \$100 of assessed value:		
	County	\$0.892	\$0.892
	Chesapeake Beach	\$0.556	\$0.556
	North Beach	\$0.556	\$0.556
	Personal		
	Per \$100 of assessed value:		
	County	\$2.23	\$2.23
	Chesapeake Beach	\$1.39	\$1.39
	North Beach	\$1.39	\$1.39
Local Income Tax	Percentage of taxable income	2.80%	2.80%
Admissions & Amusement Tax	Percentage of receipts	1%	1%
Hotel Tax	Percentage of receipts	5%	5%
Recordation Tax	Per each \$500 of value when property is sold and title recorded	\$5.00	\$5.00
Trailer Park Tax	Percentage of space rental receipts	20%	20%
Cable T.V. Franchise Tax	Percentage of subscriber revenues	5%	5%
911 Fee (local)	Monthly telephone bill	\$0.75	\$0.75
Excise Tax	Per residential dwelling unit		
	Schools	\$7,800	\$7,800
	Roads	\$3,500	\$3,500
	Parks	\$1,300	\$1,300
	Landfills	\$350	\$350
	Per commercial square feet		
	Landfills	\$0.11	\$0.11

**CALVERT COUNTY
PROPERTY TAX RATES**

FISCAL YEAR	COUNTY APPROVED TAX RATE	CONSTANT YIELD TAX RATE
1991	\$2.23	\$2.13
1992	2.23	2.17
1993	2.23	2.12
1994	2.23	2.09
1995	2.23	2.17
1996	2.23	2.19
1997	2.23	2.22
1998	2.23	2.21
1999	2.23	2.19
2000	2.23	2.19
2001	2.23	2.33
2002	0.892 *	0.869
2003	0.892	0.867
2004	0.892	0.856
2005	0.892	0.842
2006	0.892	0.830
2007	0.892	0.805
2008	0.892	0.793
2009	0.892	0.803
2010	0.892	0.825

FISCAL YEAR	CHESAPEAKE BEACH		NORTH BEACH	
	APPROVED TAX RATE	CONSTANT YIELD TAX RATE	APPROVED TAX RATE	CONSTANT YIELD TAX RATE
1991	\$1.63	\$1.54	\$1.39	\$1.25
1992	1.63	1.52	1.39	1.31
1993	1.63	1.52	1.39	1.26
1994	1.63	1.54	1.39	1.28
1995	1.63	1.56	1.39	1.31
1996	1.39	1.33	1.39	1.32
1997	1.39	1.41	1.39	1.37
1998	1.39	1.37	1.39	1.36
1999	1.39	1.35	1.39	1.35
2000	1.39	1.33	1.39	1.33
2001	1.39	1.35	1.39	1.35
2002	0.556 *	0.527	0.556 *	0.527
2003	0.556	0.531	0.556	0.531
2004	0.556	0.531	0.556	0.531
2005	0.556	0.531	0.556	0.552
2006	0.556	0.494	0.556	0.490
2007	0.556	0.502	0.556	0.499
2008	0.556	0.502	0.556	0.515
2009	0.556	0.495	0.556	0.486
2010	0.556	0.502	0.556	0.495

The "constant yield tax rate" is certified to the County by the State Department of Assessments and Taxation. It represents the property tax rate for the coming tax year that will generate the same amount of revenue that was generated during the current tax year. As assessments increase, the constant yield tax rate decreases. In other words, if assessments increase and the approved tax rate stays the same, the County will generate more taxes than in the current year, thus a tax increase has occurred. In such cases, the County must advertise the tax increase and hold a public hearing. This is done as part of the annual budget process.

*Full cash value rate.

How are your Property Taxes Calculated?



Estimated Market Value of your House	\$250,000
Divided by \$100 increments	\$2,500
Multiplied by the real property tax rate	\$0.892
County property taxes due	\$2,230

Calvert County Schedule of Fees

Water & Sewer Fund

Rates shown do not include the Maryland Bay Restoration Fee.

Type	Jan-Dec 08 FY 2008/09	Jan-Dec 09 FY 2009/10	Jan-Dec 10 FY 2010/11
<u>Unmetered Water & Sewer (Flat Rate)*</u>			
Hunting Hills - Water	\$ 42.00	\$ 42.00	\$ 42.00
Lakewood - Water	\$ 42.00	\$ 42.00	\$ 42.00
St. Leonard - Water	\$ 42.00	\$ 42.00	\$ 42.00
Dares Beach - Sewer	\$ 106.00	\$ 106.00	\$ 106.00
Marley Run - Sewer	\$ 156.00	\$ 156.00	\$ 156.00
Twin Beach - Sewer	base/variable	base/variable	base/variable
<u>Metered Water (no minimum)</u>			
Cavalier	\$ 42.00	base/variable	base/variable
Chesapeake Heights	base/variable	base/variable	base/variable
Paris Oaks	base/variable	base/variable	base/variable
Shores of Calvert	base/variable	base/variable	base/variable
Summit & Highland	base/variable	base/variable	base/variable
White Sands	\$ 48.00	\$ 48.00	base/variable
<u>Metered Water (First 10,000 gals.)</u>			
Cross Point	\$ 45.00	base/variable	base/variable
Tara	\$ 45.00	base/variable	base/variable
Walnut Creek	\$ 45.00	base/variable	base/variable
Kenwood Beach	\$ 35.00	\$ 35.00	\$ 35.00
Marley Run	\$ 45.00	\$ 45.00	\$ 45.00
<u>Metered Water (First 15,000 gals.)</u>			
Dares Beach	\$ 18.75	\$ 18.75	\$ 18.75
<u>Water & Sewer (no minimum)</u>			
Chesapeake Lighthouse			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Solomons			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
<u>Water & Sewer (First 15,000 gals.)</u>			
Industrial Park			
Water	\$ 57.00	base/variable	base/variable
Sewer	\$ 69.00	base/variable	base/variable
Prince Frederick			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable

*Flat-rated water systems with meters installed in a given fiscal year will go to a metered rate in the following fiscal year. See ** for more on rate adjustments in years following the change to metered rates.

Type	Jan-Dec 08 FY 2008/09	Jan-Dec 09 FY 2009/10	Jan-Dec 10 FY 2010/11
User Benefits			
Dares Beach - Sewer	\$ 120.00	\$ 120.00	\$ 120.00
Dares Beach - Water	\$ 46.74	\$ 46.74	\$ 46.74
Kenwood Beach - Water	\$ 49.25	\$ 49.25	\$ 49.25
Solomons - Commercial	eliminated		
St. Leonard - Water	\$ 13.83	\$ 13.83	\$ 13.83
Base plus Variable Rates-Water (no minimum) **			
<i>Base rate charged per EDU</i>	\$ 27.82	\$ 31.31	\$ 31.31
<i>Variable Rate charged per 1,000 gallons</i>	\$ 1.55	\$ 1.65	\$ 1.65
Base plus Variable Rates-Unmetered Sewer (includes 10,000 gal charge) **			
<i>Base rate charged per EDU</i>	\$ 73.82	\$ 90.81	\$ 90.81
Base plus Variable Rates-Water & Sewer (no minimum) **			
<i>Base rate charged per EDU</i>	\$ 82.64	\$ 98.62	\$ 98.62
<i>Variable Rate charged per 1,000 gallons</i>	\$ 3.45	\$ 4.00	\$ 4.00

Systems transitioning 1/1/2009:

Cross Point Water Tara Water
Cavalier Country Water Walnut Creek Water
Industrial Park Water & Sewer

Systems transitioning 1/1/2010:

White Sands Water

<u>Other Fees--Charges per 1,000 gallons</u>	FY 2008	FY 2009	FY 2010
Bulk Water	\$ 3.75	\$ 3.75	\$ 3.75
Septage Treatment Plant	\$ 20.00	\$ 20.00	\$ 20.00
Holding Tank	\$ 10.00	\$ 10.00	\$ 10.00
Septage	\$ 45.00	\$ 45.00	\$ 45.00

**On December 13, 2005, the Board of County Commissioners voted to adopt a new, county-wide Base plus Variable Rate for all water and sewer systems, with a seven year phase-in planned. Systems will remain at their current rate until the new county-wide ra

Solid Waste Fund

Type	FY 2008	FY 2009	FY 2010
Solid Waste Fee	\$ 105.00	\$ 107.00	\$ 113.00
Tipping Fee/Per Ton-residential	\$ 58.50	\$ 58.50	\$ 63.77
Tipping Fee/Per Ton-commercial	\$ 65.00	\$ 65.00	\$ 70.85
Tire Tipping Fee/Per Ton	\$ 178.00	\$ 178.00	\$ 178.00
Impact Fee			
Commercial/Per Sq. Ft.	\$ 0.11	\$ 0.11	\$ 0.11
Residential	\$ 350.00	\$ 350.00	\$ 350.00

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ECONOMIC FACTORS



Constellation Energy Nuclear Power Plant

ECONOMIC FACTORS

SELECTED DEMOGRAPHIC AND ECONOMIC FACTORS

Population

The population of Calvert County has increased 64% over the last 58 years as set forth below.

2008	89,500 *
2000	74,563
1990	51,372
1980	34,638
1970	20,682
1960	15,826
1950	12,100

* Estimate, Calvert County Department of Planning and Zoning.

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count 1950-2000.

The following table sets forth the population of Calvert County in its two incorporated municipalities for the years 1970, 1980, 1990, and 2000.

<u>Municipality</u>	<u>1970</u>	<u>1980</u>	<u>1990</u>	<u>2000</u>
Chesapeake Beach	934	1,408	2,403	3,180
North Beach	761	1,504	1,179	1,880

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count, 1970, 1980, 1990 and 2000.

The following table sets forth the most recently published age and sex distribution estimates for Calvert County for the Census years 1980, 1990 and 2000:

<u>Age</u>	<u>1980</u>				<u>1990</u>				<u>2000</u>			
	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>
0-4.....	1,410	8.2	1,293	7.4	2,086	8.2	1,980	7.6	2,528	6.9	2,549	6.7
5-19.....	5,185	30.1	4,766	27.4	6,098	23.9	5,756	22.2	9,707	26.4	9,016	23.9
20-44.....	6,425	37.3	6,546	37.6	10,436	40.9	10,880	42.0	12,850	35.0	13,809	36.5
45-64.....	2,985	17.3	3,157	18.2	4,959	19.4	4,595	17.7	8,910	24.2	8,567	22.7
65+.....	1,234	7.1	1,637	9.4	1,908	7.6	2,675	10.5	2,772	7.5	3,855	10.2
Total.....	<u>17,239</u>	<u>100.0%</u>	<u>17,399</u>	<u>100.0%</u>	<u>25,487</u>	<u>100.0%</u>	<u>25,885</u>	<u>100.0%</u>	<u>36,767</u>	<u>100.0%</u>	<u>37,796</u>	<u>100.0%</u>

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count 1980, 1990 and 2000.

The average Calvert County household size was 2.91 persons in the 2000 Census, 3.01 persons in the 1990 Census, 3.19 persons in the 1980 Census and 3.73 persons in the 1970 Census.

Business, Employment and Labor

In the following table, statistics are provided relating to the distribution of employment by employer classification by place of work for calendar years 2004-2008.

**Calvert County
Employment by Place of Work**

<u>Classification</u>	<u>Number of Employees</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008*</u>
Wholesale and retail trade.....	N/A	N/A	N/A	N/A	N/A
Contract Construction	2,323	2,287	2,504	2,329	2,353
Finance, insurance, real estate.....	702	750	771	722	655
Transportation, communications and utilities (excluding railroads).....	4,703	4,669	4,713	4,863	4,681
Manufacturing.....	720	723	723	758	755
Service and other.....	8,441	8,605	8,746	9,035	8,265
Local and State Government.....	3,562	3,708	3,815	3,627	3,915
Federal Government.....	122	144	150	153	155
Total.....	<u>20,592</u>	<u>20,886</u>	<u>21,273</u>	<u>21,762</u>	<u>21,883</u>

Source: Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information, "Employment and Payrolls".
Annual averages for years 2004 - 2007.

* 3rd Quarter averages for 2008.

Listed below are the ten largest employers located in Calvert County:

Ten Largest Employers

<u>Employer</u>	<u>Principal Products or Activity</u>	<u>June 2008 Employment</u>
Calvert County Board of Education.....	Public Education	2,308
Calvert County Government	Hospital	1,117
Calvert Memorial Hospital.....	Government	1,040
Calvert Cliffs Nuclear Power Plant.....	Nuclear Power	800
Wal-Mart.....	Retail Chain	571
Giant.....	Grocery Chain	397
Arc of Southern Maryland	Assisted Living	350
Safeway.....	Grocery Chain	302
Direct Mail	Mailing services	250
Recorded Books.....	Audio books	226

Source: Calvert County Department of Economic Development.

The following table indicates the County's unemployment rate as compared with the other counties of the Maryland portion of the Washington Region, the State and the United States for the years 2005-2008 and the two month average for 2009.

Annual Average Unemployment Rate

	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>
Calvert County	5.7%	3.6%	3.1%	3.2%	3.4%
Charles County	5.7	3.7	3.2	3.2	3.4
Frederick County	6.1	3.6	3.1	3.1	3.2
Montgomery County.....	4.9	3.2	2.8	2.9	3.1
Prince George's County.....	6.7	4.5	4.0	4.1	4.5
State of Maryland	6.9	4.4	3.8	3.9	4.2
United States.....	8.8	5.8	4.6	4.6	5.1

Source: Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information; U.S. Bureau of Labor Statistics.

ECONOMIC FACTORS

The number of persons living in Calvert County who were available for work and composed the work force totaled 47,422 in February, 2009 and the total employment for this force was 42,827 resulting in an unemployment rate of 4.5% for this period. Certain comparative unemployment rates are given below for February, 2009.

Calvert County	6.0%
Charles County	6.0
Frederick County	6.4
Montgomery County	5.1
Prince George's County	7.0
State of Maryland	7.2
United States.....	8.9

Source: "State of Maryland Civilian Labor Force, Employment, and Unemployment by Place of Residence, February, 2009" Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information.

Income

Personal income growth in Calvert County, the State and the United States from 2003 to 2007 is shown below.

Calvert County, State of Maryland, and United States Average Per Capita Personal Income

<u>Calendar Year</u>	<u>Calvert County</u>	<u>Percent Change from Previous Year</u>	<u>State of Maryland</u>	<u>Percent Change from Previous Year</u>	<u>United States</u>	<u>Percent Change from Previous Year</u>
2007.....	\$41,200	5.3%	\$46,471	6.1%	\$38,615	5.1%
2006.....	39,134	4.8	43,788	7.4	36,714	6.1
2005.....	37,323	4.6	40,760	2.8	34,471	4.3
2004.....	35,684	6.0	39,631	5.8	33,050	5.0
2003.....	33,665	2.8	37,446	3.6	31,472	1.8

Source: Maryland Department of Planning, Planning Data Services from U.S. Bureau of Economic Analysis, April 2009.

Calvert County and the State of Maryland Total Personal Income (\$000's)

<u>Calendar Year</u>	<u>Personal Income (\$000's)</u>		<u>Percent Change from Previous Year</u>	
	<u>Calvert County</u>	<u>State of Maryland</u>	<u>Calvert County</u>	<u>State of Maryland</u>
2007.....	\$3,631,560	\$261,114,676	5.9%	6.5%
2006.....	3,427,469	245,303,232	4.8	11.2
2005.....	3,270,323	234,609,327	6.2	6.4
2004.....	3,079,000	220,402,185	8.7	6.7
2003.....	2,833,000	206,412,000	6.9	4.3

Source: Maryland Department of Planning, Planning Data Services, from U.S. Bureau of Economic Analysis, April 2009.

Commuting Patterns

The 2000 Census survey determined the work commuting patterns for workers 16 years of age and older for the labor forces of each of Maryland’s counties and the City of Baltimore. Comparative figures for workers commuting outside the county of residence for the subdivisions in the Maryland portion of the Washington MSA are presented below.

Calvert County	60.6%
Charles County.....	59.8
Frederick County.....	41.1
Montgomery County	41.3
Prince George’s County	60.8

Source: Census 2000 Summary File 3 (SF3) – Sample Data, U.S. Census Bureau.

Education

Survey results of the number of high school students in the Maryland portion of the Washington MSA and the State as a whole who graduated in 2008, as a percentage of their ninth grade enrollment four grades earlier, are presented below:

Calvert County	91.8%
Charles County.....	87.4
Frederick County.....	94.7
Montgomery County	89.0
Prince George’s County	83.0
State of Maryland.....	85.0

Source: Maryland State Department of Education. Maryland Report Card 2008 - Performance Report State and School Systems.

The following table sets forth the years of school completed by persons 25 years of age and older as a percentage of the population described in the 2000 Census for Calvert County and the other counties in the Maryland portion of the Washington MSA and the State:

	<u>Calvert</u>	<u>Charles</u>	<u>Frederick</u>	<u>Montgomery</u>	<u>Prince George’s</u>	<u>State</u>
Elementary (grades K-8).....	3.1%	4.0%	4.29%	4.4%	4.7%	5.1%
High School						
1–3 years	9.9	10.1	8.7	5.3	10.4	11.1
4 years	34.4	33.4	30.1	14.5	27.3	26.7
College						
No degree	24.3	25.9	20.5	16.7	25.0	20.3
Associate degree.....	5.8	6.5	6.5	4.6	5.5	5.3
Bachelor’s degree.....	14.2	13.2	18.9	27.1	16.9	18.0
Graduate/Professional degree.....	8.3	6.8	11.1	27.5	10.2	13.4

Source: Table DP-2. Profile of Selected Social Characteristics: 2000. U.S. Census Bureau, Census 2000.

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RESOLUTIONS & FINANCIAL POLICIES



Calvert Marine Museum

EK00030PG158

RESOLUTION NO. 23-09

A RESOLUTION PERTAINING TO THE ADOPTION OF THE OPERATING AND CAPITAL IMPROVEMENT BUDGETS FOR FISCAL YEAR 2010 AND LEVYING TAXES

WHEREAS, the Board of County Commissioners for Calvert County has received and considered an operating budget and a capital improvements budget for Fiscal Year 2010, and

WHEREAS, the required revenue of the implementation of the said operating and capital improvements budgets necessitates a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of North Beach and Chesapeake Beach, and

WHEREAS, the Board of County Commissioners for Calvert County has considered a tax rate differential for the Towns of Chesapeake Beach and North Beach, pursuant to Tax Property Article, Section 6-306 of the Annotated Code of Maryland.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners for Calvert County that there is hereby levied a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Ten Billion, Nine Hundred Twenty-Three Million, Seven Hundred Thirty-Seven Thousand, Fifty Dollars (\$10,923,737,050.00).

BE IT FURTHER RESOLVED that a personal property tax rate of Two Dollars and Twenty-Three cents (\$2.23) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of public utility (real and personal) and personal property located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Four Hundred Fifty-Six Million, Fifty-Three Thousand, Five Hundred Forty Dollars (\$456,053,540.00).

BE IT FURTHER RESOLVED that a real property tax of Fifty-Five and Six-Tenths of a cent (\$.556) per One Hundred Dollars (\$100.00) of the full cash assessed valuation of real property in the estimated amount of Two Hundred Thirty-Two Million, Nine Hundred Eighty Thousand, Five Hundred Twenty-Nine Dollars (\$232,980,529.00) be applied in the Town of North Beach and a real property tax of Fifty-Five and Six-Tenths of a cent (\$.556) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property in the estimated amount of Seven Hundred Twenty Million, Eight Hundred Forty-Nine Thousand, Two Hundred Forty-One Dollars (\$720,849,241.00) be applied in the Town of Chesapeake Beach.

BE IT FURTHER RESOLVED that a personal property tax rate of One Dollar and Thirty-Nine cents (\$1.39) per One Hundred Dollars (\$100.00) on the assessed valuation of personal property in the estimated amount of One Million Seventeen Thousand, One Hundred Forty Dollars (\$1,017,140.00) be applied in the Town of North Beach and a personal tax rate of One Dollar and Thirty-Nine Cents (\$1.39) per One Hundred Dollars (\$100.00) on the assessed valuation of personal property in the estimated amount of Eight Million, Fifty-Nine Thousand, Three Hundred Twenty Dollars (\$8,059,320.00) be applied in the Town of Chesapeake Beach.

0000300159

BE IT FURTHER RESOLVED that a state real property tax rate of Eleven and Two Tenths of a cent (\$.112) per One Hundred Dollars (\$100.00) of full cash assessed valuation of real property is hereby levied on the estimated amount of Eleven Billion, Eight Hundred Seventy-Seven Million, Five Hundred Sixty-Six Thousand, Eight Hundred Twenty Dollars (\$11,877,566,820.00) and a state public utility real property tax rate of Twenty-Eight cents (\$.28) per One Hundred Dollars (\$100.00) of public utility real property is hereby levied on the estimated amount of Thirty-Five Million, Five Hundred Thousand Dollars (\$35,500,000.00) for the use of the State of Maryland.

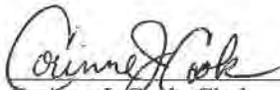
BE IT FURTHER RESOLVED that an interest rate of 2.00 annual percentage rate (APR) be established for the semi-annual real property tax payment option. This APR plus an administrative fee (10% of the APR) equates to a total semi-annual payment service charge rate of 2.2%. Therefore, for the three-month period, October 2009 to December 2009, this fee is .55%.

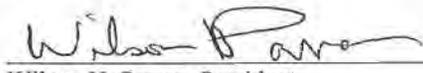
BE IT FURTHER RESOLVED that a General Fund budget for FY 2010 in the amount of Two Hundred Twenty Million, One Hundred Ninety-Two Thousand, One Hundred Fifty Dollars (\$220,192,150.00), attached hereto as Exhibit 1, is adopted. Included is a transfer to the Capital Projects Fund in the amount of Four Hundred Seventy Thousand, Seven Hundred Forty-Eight Dollars (\$470,748.00) that supports a FY 2010 Capital Projects Fund budget of Thirty-Three Million, Two Hundred Sixty-Nine Thousand, Four Hundred and Fifteen Dollars (\$33,269,415.00).

DONE, this 2 day of June, 2009, by the Board of County Commissioners for Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS
CALVERT COUNTY, MARYLAND

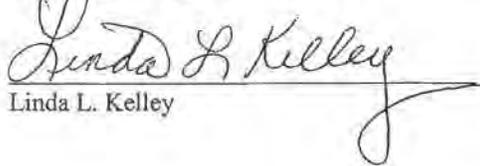

Corinne J. Cook, Clerk

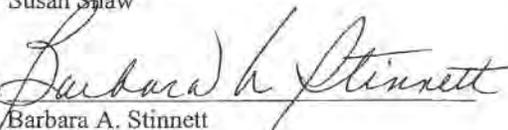

Wilson H. Parran, President

Approved for legal
sufficiency on 6/2/09
by


Gerald W. Clark, Vice President


Emanuel Demedis
County Attorney


Linda L. Kelley

Susan Shaw

Barbara A. Stinnett

Received for Record June 10 2009
11:40 AM
A
30
158
COUNTY COMMISSIONERS
RESOLUTIONS AND RESOLUTIONS



Resolution No. 23-09

BK00026PG715

RESOLUTION NO. 2707

**A RESOLUTION CONCERNING THE ADMINISTRATIVE
TRANSFER OF BUDGET APPROPRIATIONS**

WHEREAS, pursuant to the authority granted in Article 5, of the Code of Public Local Laws for Calvert County, Maryland, the Board of County Commissioners of Calvert County, Maryland, has the power to establish procedures for the administrative transfer of appropriations between specified categories of expenditures in the County's expenditures listed in the current budget; and

WHEREAS, the Board of County Commissioners has via previous resolution 8-97 empowered the Director of Finance and Budget to make administrative transfers of appropriations, in the amount of not more than five thousand dollars (\$5,000.00) each.

WHEREAS, the Board of County Commissioners finds that it is in the County's best interests to increase the Director of Finance and Budget's authority to conduct administrative transfers of appropriations from an upper limit of five thousand dollars (\$5,000.00) to ten thousand dollars (\$10,000.00) and to establish the County Administrator's authority to conduct administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each.

NOW, THEREFORE, BE IT RESOLVED AND ORDAINED by the Board of County Commissioners of Calvert County, Maryland, that the Director of Finance and Budget is empowered to make administrative transfers of expenditures within the current expense budget, within the same office or department, between departments, agencies, boards or commissions, inter-project transfers of appropriations between capital projects in the capital budget, and, the addition of new budget items, in the amount of not more than ten thousand dollars (\$10,000.00) each, and be it further

RESOLVED, that by the Board of County Commissioners of Calvert County Maryland, that the County Administrator is empowered to make administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each, and be it further

RESOLVED, that any change involving funds totaling more than twenty-five thousand dollars (\$25,000.00) but less than one hundred thousand dollars (\$100,000.00) be approved by the Board of County Commissioners without passage of a resolution, and be it further

RESOLVED, that any change involving funds totaling more than one hundred thousand dollars (\$100,000.00) may be made only by resolution approved by the Board of Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget; and be it further

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RESOLVED, that in order to meet a public emergency affecting life, health or property, the Board of Commissioners by resolution may make emergency appropriation without meeting publication and public hearing requirements.

AND BE IT FURTHER RESOLVED, that these provisions shall be effective immediately.

DONE, this 7 day of Aug., 2007, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS OF CALVERT COUNTY, MARYLAND

Corinne J. Cook
Corinne J. Cook, Clerk

Wilson H. Parran
Wilson H. Parran, President

Susan Shaw
Susan Shaw, Vice President

Approved for legal sufficiency on 8/7/07 by

Gerald W. Clark
Gerald W. Clark

Emanuel Demedis
Emanuel Demedis
County Attorney

Linda L. Kelley
Linda L. Kelley

Barbara A. Stinnett
Barbara A. Stinnett

Received for Record 8/14 2007
at 1:55 o'clock P. M. Same day
recorded in Liber KPS No. 26
Folio 116 BY COMMISSIONERS
ORDINANCES # 11.

Kathy P. Smith

Resolution No. 27-07

**TITLE 5
BUDGET AND FINANCE**

ANNOTATED CODE OF MARYLAND REFERENCES

Fiscal year — See Art. 24, § 1-102 and Art. 19, § 35.

Annual audit of county accounts, records, etc. — See Art. 19, §§ 40 and 41.

PUBLIC LOCAL LAW REFERENCES

County Treasurer — See Title 3.

Agricultural land preservation program — See Title 12.

Contracts and purchasing — See Title 6.

Subtitle 1

Budget

§ 5-101. Composition; contents. [1985, ch. 715, § 2]

- (a) Composition. The county budget shall consist of the current expense budget, the capital program and capital budget, and the budget message.
- (b) Contents of current expense budget. The proposed current expense budget shall contain not less than the following information:
 - (1) A detailed statement of all revenue estimated to be received by the county during the next fiscal year, showing all funds and sources of income;
 - (2) A statement of the bonded and other indebtedness of the county and all debt service requirements;
 - (3) A statement of the estimated cash surplus available for expenditures;
 - (4) Estimates of the amounts necessary for conducting the business of the county in the next fiscal year to be financed from the estimated revenue, classified by department, program, services, and project, together with a comparative statement of authorized expenditures and revenues from the fiscal year then ending; and
 - (5) Any other material that the Commissioners require.
- (c) Contents of capital program. The proposed capital program shall list and describe the proposed capital projects to be undertaken in the next fiscal year (including those previously authorized) and in each of the next five fiscal years, the proposed means of financing them, and the relative priority of each project in each fiscal year.
- (d) Contents of capital budget. The proposed capital budget shall include:

§ 5-101 CALVERT COUNTY CODE § 5-102

- (1) A statement of anticipated revenues for the next fiscal year from all borrowing and other sources, and
 - (2) The amount proposed to be spent on each project in the next fiscal year, including those previously authorized, considering the priorities set out in the capital program.
- (e) Contents of budget message. The budget message shall explain through a narrative and summary tables the current budgets and capital program. It shall at least describe all important features of the budgets and capital program and indicate any significant changes in programs, projects, fiscal policies, and expenditures compared to the fiscal year then ending.

§ 5-102. Budget requests; hearings, availability of copies. [Code 1981, §§ 4-201, 4-202; 1985, ch. 715, § 2]

- (a) Itemized budget requests. At a public hearing held on the date set by the Commissioners, each county department, agency, or board receiving county funds shall submit to the County Commissioners and to the Director of Administration and Finance, an itemized budget request for all funds requested for the next fiscal year. The Commissioners shall publish notice of the time and place of this hearing in at least two county newspapers for at least two weeks before the hearing is held. At this hearing, county citizens may present their views on budget requests and funding levels.
- (b) Public hearing. Before taking final action on a proposed budget, the County Commissioners shall hold a public hearing to permit county residents to comment on it. The Commissioners shall publish notice of the time and place of the hearing in at least two county newspapers for at least two weeks before the hearing is held. The final budget shall be adopted by a resolution approved by the Commissioners.
- (c) Availability of copies. By the time of the first notice of public hearing, the proposed county budget shall be filed with the clerk of the County Commissioners and be available for public inspection. One copy shall be supplied to each newspaper of general circulation in the county and to each branch of the county library and copies shall be made available to the public at or below cost.

§ 5-103. Subsequent budget changes. [1985, ch. 715, § 2; 1996, ch. 49, § 1]

- (a) The County Commissioners may change an adopted budget only by resolutions that comply with this section, the Maryland Constitution, state laws or public local laws. Changes may not be subdivided to alter the applicability of the requirements of this section.

- (b) The County Commissioners by resolution may establish procedures for the administrative transfer of appropriations between general classifications of expenditures in the current expense budget within the same office or department, transfers between departments, agencies, boards or commissions, interproject transfers of appropriations between capital projects in the capital budget, and the addition of new budget items.
- (c) Any change involving funds totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget. **[Amended 2001, ch. 237]**
- (d) To meet a public emergency affecting life, health, or property, the Commissioners by resolution may make emergency appropriations from contingent or surplus funds.

Subtitle 2
Permitted Appropriations

§ 5-201. Compliance with budget provisions. [1985, ch. 715, § 2]

All appropriations made under this subtitle shall comply with the provisions of Subtitle 1 of this title.

§ 5-202. Calvert Memorial Hospital. [Code 1981, § 4-401; 1985, ch. 715, § 2]

The County Commissioners may appropriate a sum in an amount to be determined by them to the Calvert Memorial Hospital.

1 § 5-203. Fair Board. [Code 1981, § 4-402; 1985, ch. 715, § 2; 1991, ch. 225.; 1992, ch. 22, § 1]

- (a) The County Commissioners shall appropriate annually not less than \$5,000 to the Fair Board of Calvert County.
- (b) The County Commissioners may loan monetary aid to the Fair Board.

§ 5-204. Preservation of historic sites, museums, etc. [Code 1981, § 4-403; 1985, ch. 715, § 2]

The County Commissioners may appropriate a sum in an amount to be determined by them for the benefit of the hemlock stand on Hellen Creek, the Chesapeake Beach Railway Museum, and the Jefferson Patterson Park and Museum.

1 Editor's Note: Section 2, Ch. 225 of 1991, provides, in part, that subsection (b) of this section "shall remain effective until December 31, 1994 and at the end of December 31, 1994, and with no further action required by the General Assembly, [subsection (b) of this section] shall be abrogated and of no further force and effect."

Subtitle 3**Audits****§ 5-301. Appointment, duties, removal, etc., of auditor. [Code 1981, § 1-101; 1985, ch. 715, § 2]**

The County Commissioners shall appoint and pay an auditor who annually shall audit the books, records, vouchers, and accounts of all persons, offices, boards, and commissions that collect, handle, or disburse funds of the county. The Commissioners may remove the auditor in their discretion, and shall fill all vacancies immediately. All audits shall be conducted by certified public accountants.

§ 5-302. Duties of officials; powers of auditor. [Code 1981, § 1-102; 1985, ch. 715, § 2]

The officials whose finances are being audited shall produce, upon request of the auditor, any and all books, vouchers, accounts, and other records and papers in any way pertaining to the funds or an audit of them. The auditor may summon, with or without directions to produce books and records, and examine under oath or affirmation, which the auditor may administer, officials whose affairs are being audited or any other person deemed necessary on the matters pertaining to the county funds or relating to the matters being audited. For these purposes the auditors shall have the power to issue process compelling the attendance of a witness and the production of the records and papers of a witness. Any person who refuses or neglects to produce any books, vouchers, accounts, or other records and papers, as required, or refuses to respond to the summons or to be sworn or affirmed, or being sworn or affirmed, to answer the questions of the auditor relating to the funds or the matters and finances to be audited, is guilty of a misdemeanor, and on conviction shall be fined not more than \$500 for each offense. The auditor, whenever possible, shall require the production or the attendance and testimony at the office or place where the books and records are kept or where the official duties of the official whose finances are being audited are principally carried on.

§ 5-303. Auditor's report. [Code 1981, § 1-103; 1985, ch. 715, § 2]

The auditor shall submit to the County Commissioners each year by the date set by them, a management letter and a report on the revenues and disbursements of county funds for that fiscal year. The report shall contain the information required by the Commissioners and be executed in a manner that gives the citizens of the county an intelligent understanding of the revenues and expenditures of the county. The management letter and report shall be available for public inspection and copies shall be made available to the public at or below cost. The auditors shall prepare a summary of the report which shall be published in at least 1 county newspaper within a month after the report is received by the Commissioners.

§ 5-304. Accounting system. [Code 1981, § 1-104; 1985, ch. 715, § 2]

Upon recommendation by the auditor, the County Commissioners may require the use of any system of bookkeeping or accounting by the officials subject to an audit under this subtitle.

RESOLUTION No. 13-96

RESOLUTION ESTABLISHING POLICY ON UNDESIGNATED UNRESERVED
FUND BALANCE

WHEREAS, upon the advice and recommendation of certain bond rating agencies, the County Commissioners of Calvert County, Maryland adopt a resolution on May 7, 1996, 1996 establishing a "Undesignated Unreserved Fund Balance" for contingency and emergency situations as determined by the County Commissioners; and

WHEREAS, the County Commissioners of Calvert County recognize the fact that the County is dependent upon revenues from one large taxpayer, Baltimore Gas and Electric; and

WHEREAS, the County Commissioners recognize that the reliance on this one taxpayer necessitates a fund balance somewhat higher than normal standards might dictate.

NOW, THEREFORE, BE IT RESOLVED by the County Commissioners of Calvert County, that the following policies are hereby established with regard to the maintenance of the County's Undesignated Unreserved Fund Balance:

- (1) The Undesignated Unreserved Fund Balance shall be maintained at a level of \$10 million or eight percent (8%) of the current operating budget which ever is greater.
- (2) In the event the Undesignated Unreserved Fund Balance is drawn below a level of eight percent (8%) of current budgeted General Fund expenditures, the fund shall be replenished, as indicated in number one, within two years.
- (3) Conditions which shall be considered as emergency or contingency shall be at the sole discretion of the County Commissioners of Calvert County.

BE IT FURTHER RESOLVED that this Resolution shall become effective immediately upon its adoption.

PASSED AND ADOPTED this 7th day of May, 1996.

ATTEST:

Mary S. Watson
Mary S. Watson,
Clerk to the Board of
County Commissioners
for Calvert County

CALVERT COUNTY COMMISSIONERS

Hagler R. Mister
Hagler R. Mister, President

Resolution No. 13-96 (Establishing Policy on the Undesignated
Unreserved Fund Balance)

Approved for legal
sufficiency on May 7, 1996

BY: Emanuel Demedis
Emanuel Demedis
County Attorney

Mark R. Frazer
Mark R. Frazer, Vice President

Patrick M. Buehler
Patrick M. Buehler, Commissioner

Linda L. Kelley
Linda L. Kelley, Commissioner

Mary M. Krug
Mary M. Krug, Commissioner

6- 665

RESOLUTION NO. 31 - 95

PERTAINING TO THE ADOPTION OF INVESTMENT POLICIES AND GUIDELINES CONCERNING THE INVESTMENT OF COUNTY FUNDS.

WHEREAS, pursuant to the requirements in Article 95, Section 22F of the Annotated Code of Maryland, 1957 edition, as amended, the Board of County Commissioners of Calvert County, Maryland, must adopt investment policy and guidelines for the proper investment of county funds;

WHEREAS, after due notice was published, a public hearing was held by the Board of County Commissioners on August 15, 1995, at which time public comment was solicited, and at which time the Board then voted to adopt the investment policy and guidelines attached hereto.

NOW, THEREFORE, BE IT RESOLVED, AND ORDAINED by the Board of County Commissioners of Calvert County, Maryland, that the investment policy and guidelines which is attached hereto and incorporated herein by reference, BE and hereby IS adopted as the investment policy for Calvert County, Maryland.

DONE, this 22nd day of August, 1995, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

6- 666

ATTEST:

Mary S. Watson
Mary S. Watson, Clerk

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND

Mary M. Krug
Mary M. Krug, President

Hagner R. Mister
Hagner R. Mister, Vice President

Patrick M. Buehler
Patrick M. Buehler

Mark R. Frazer
Mark R. Frazer, D.D.S.

Linda L. Kelley
Linda L. Kelley

Reviewed and approved as
to form and legal sufficiency,
this 21st day of August, 1995.

Emanuel Demedis
Emanuel Demedis
County Attorney

Received for Record August 24, 1995
at 2:00 o'clock P.M. Same day
recorded in Liber A. B. E. No. 6
Folio 665 COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTIONS

Christy E. Evans, Clerk

CALVERT COUNTY GOVERNMENT
INVESTMENT POLICY AND GUIDELINES

**AUTHORITY: Article 95, § 22,
Annotated Code of Maryland and
State Finance & Procurement Article § 6-222**

Introduction

At such time as the County shall have on deposit funds not needed for immediate expenditure, the Director of Finance and Budget or his/her designee is authorized to invest such funds until the time they will be needed in such securities as are indicated in these guidelines.

Policy

It is the policy of the Board of County Commissioners of Calvert County to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all state and local statutes governing the investment of public funds.

Scope

This investment policy applies to all financial assets of the Board of County Commissioners of Calvert County. These assets are included in the following funds:

General Fund
Capital Project Funds
Enterprise Funds
Trust and Agency Funds
Special Revenue Funds

This investment policy also applies to those agencies whose investments are managed by County staff.

This policy does not cover the financial assets of the Calvert County Sheriff's and Correctional Officers Pension Plan or the Calvert County Volunteer Fire Department and Rescue Squad Pension Plan. There is a separate investment policy which governs these assets.

Investment Objectives

I. Safety of principal;

A. Gains through price appreciation may be taken at the discretion of the Investment Manager.

B. No principal loss will be realized without approval from the Director of Finance and Budget.

II. Long-run preservation of principal; low volatility of market value;

III. Liquidity to meet short term working capital needs;

IV. Best available yield consistent with safety and liquidity objectives.

Investment Guidelines

I. The standard of prudence to be applied by the investment officer shall be the “prudent person” rule, which states, “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” The prudent person rule shall be applied in the context of managing the overall portfolio.

II. Investments are limited to:

1. Any obligation for which the United States has pledged its full faith and credit for the payment of principal and interest:

a. There shall be no dollar limitation on investments in any U.S. Government obligation.

2. Any obligation that a federal agency issues in accordance with an act of Congress:

a. There is no dollar limitation on federal agency obligations guaranteed by or backed by the full faith and credit of the U.S. Government.

b. Investment in the debt of other federal agencies, instrumentalities, and/or government sponsored corporations shall not exceed 10% of the portfolio at the time of purchase.

3. Bankers' Acceptances (BA's) of domestic and foreign banks that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from either Standard & Poor's or Moody's:

- a. The maximum investments in individual domestic or foreign banking institutions shall be limited to the greater of \$1,000,000 or 10% of the total investment portfolio at the time of purchase.
- b. The total investment in Bankers' Acceptances shall not exceed 25% of the entire investment portfolio.

4. Repurchase Agreements (repo's) with dealers on the Approved List of Securities Dealers (attached) and/or with banking institutions that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from Standard and Poor's and/or AA from Moody's:

- a. Repo's must be collateralized by one of the following types of obligations:
 - U.S. Government obligations backed by the full faith and credit of the U.S. Government;
 - or
 - federal agency obligations that are backed by the full faith and credit of the U.S. Government.
- b. Value of the underlying repurchase collateral must be equal to or exceed 102% of the principal and interest amount of the investment.
- c. The maximum repo investments with authorized banking institutions or securities dealers may not exceed the greater of \$5,000,000 or 10% of the total investment portfolio at the time of purchase.
- d. Prior to negotiating repo trades with any financial institution, a repurchase agreement contract mutually acceptable to both the County and financial institution must be executed.

5. Certificates of deposit of financial institutions that are nationally chartered or chartered in the State of Maryland:

- a. The deposit must be interest bearing; and

- b. the financial institution provides collateral, equal to the investment criteria outlined in these guidelines, with a market value that equals or exceeds 102% of the amount by which the deposit exceeds the deposit insurance, and custodian holds the collateral.
 - c. The maximum investments in nationally or Maryland chartered banking institutions shall not exceed the greater of \$5,000,000 or 10% of the total portfolio at the time of purchase.
6. Securities of, or other interests in, any open-end or closed-end management type of investment company or investment trust registered under the provisions of the federal Investment Company Act of 1940.
- a. The portfolio of the investment company fund or trust is limited to direct obligations of the U.S. Government and to repurchase agreements fully collateralized by U.S. Government obligations and;
 - b. the investment company fund or trust takes delivery of that collateral, either directly or through an authorized custodian.
 - c. The investment company fund or trust must maintain a net asset value of \$1.00 at all times and the fund or trust must provide investors with daily liquidity.
 - d. The maximum investments in an investment company or trust of any one company shall not exceed the greater of \$5,000,000 or 25% of the total portfolio at the time of purchase.
7. Other investment instruments and guidelines which receive the express written approval of the Director of Finance and Budget.
8. Relative to sovereign risk, at any time, no more than \$1,000,000 or 10% of the total investment portfolio is to be invested with financial institutions residing in a single foreign country.
9. Investment maturities in any permitted investment shall not exceed 24 months in duration unless prior approval is received from the Director of Finance and Budget or his/her designee. Investment in securities exceeding 24 months in duration shall not exceed 20% of the total investment portfolio at the time of purchase.

10. No principal loss will be realized without the express approval of the Director of Finance and Budget.

11. Principal and interest income will be reinvested immediately upon receipt.

12. The borrowing of money for the sole purpose of investment is prohibited.

Ethics and Conflicts of Interest

Officials and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the Director of Finance and Budget any material (15% or more ownership) financial interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the County's portfolio. Employees and officers having material ownership as defined above shall subordinate their personal investment transactions to those of the County, particularly with regard to the time of purchases and sales.

Authorized Dealers/Brokers

All of the County's investments with the exception of certificates of deposit, money market accounts, and investments in the Maryland Local Government Investment Pool are required to be third party held, thereby eliminating the risk of using an dealer/broker who is in financial hardship. Therefore, the dealer/broker used in an investment transaction is at the discretion of the authorized individual making the trade.

It is the County's policy to limit the purchase of certificates of deposit to \$100,000 per financial institution covered under FDIC insurance. All money market accounts are to be maintained at the financial institution where the County has contracted its banking services.

Custodial/Investment Manager Guidelines

1. The investment manager is not permitted to invest public funds of Calvert County in a manner inconsistent with this adopted policy.
2. All investments, with the exception of directly purchased C.D.'s, must be third party held.

3. All securities purchased by the County or agencies shall be delivered versus payment to the applicable primary safekeeping bank or correspondent bank, on the settlement day.
4. The custodian will provide a monthly report of each portfolio's transactions to the Director of Finance and Budget.
5. The Investment Manager will issue quarterly reports and will be available for meetings with the Director of Finance and Budget.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the Board of Commissioners of Calvert County investment risk constraints and cash flow needs.
7. Performance Measurement Standards - Results will be reviewed on a quarterly basis using time weighted, dollar weighted, balanced index, and consumer prices. The manager is expected to outperform the appropriate measures over a full market cycle. The benchmarks are as follows:

Calvert County Government's portfolio return will be measured against:

Merrill Lynch 1-3 year government securities,
and,
91-day Treasury Bill Index.

Due to liquidity demands, the Board of Education's portfolio return will be measured against:

30-day Treasury Bill Index.

Reporting Requirements

The County shall file an investment report with the State Treasurer every January 15 and July 15, beginning January 15, 1996. The report shall be:

- a. prepared and certified by the investment manager for accuracy and compliance with the approved policy;
- b. certified by the County Administrator as to the date on which the form was received, and a statement that he/she has checked the report and has verified that the information contained in the report complies with the approved policy.

[This reporting requirement ended in October of 1999 and last required report was filed on July 15, 1999]

Calvert County Long – Term Obligations

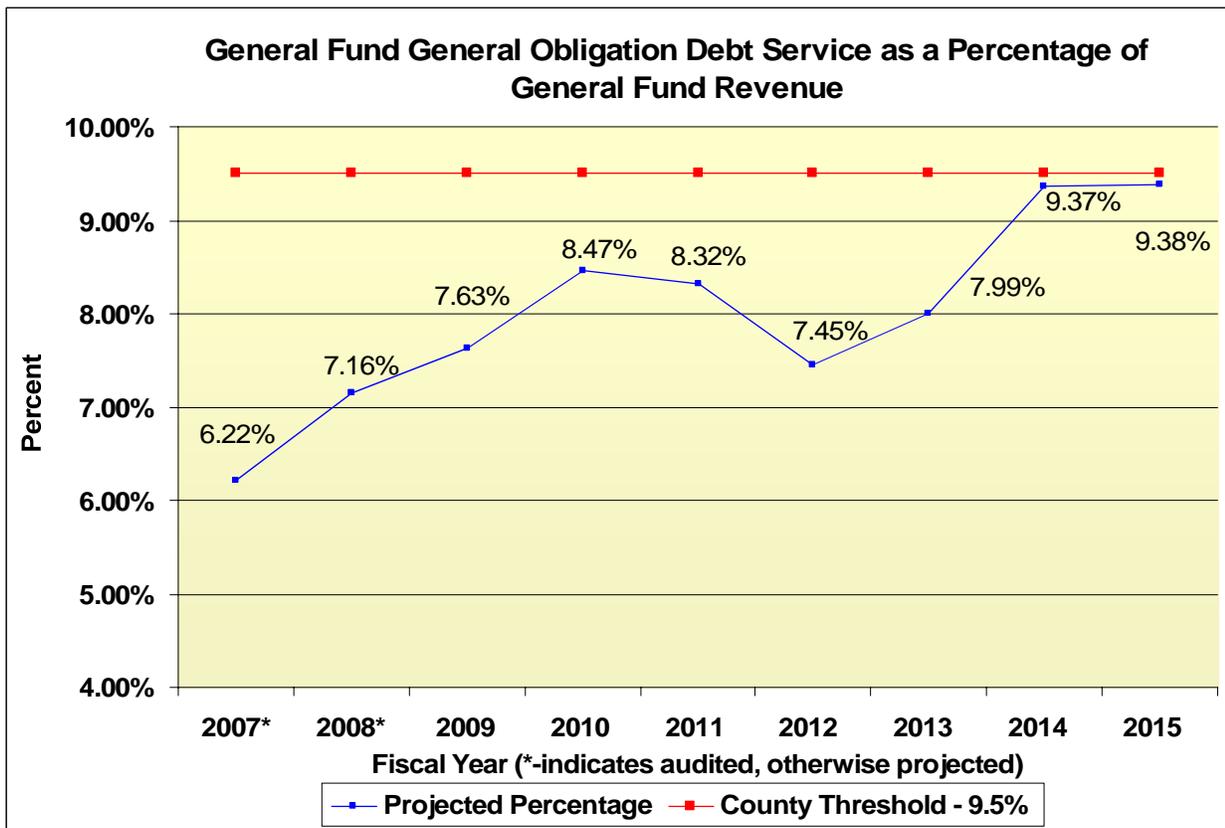
Over the years, Calvert County has issued debt to pay for capital projects and school construction. Our debt issues have been for fifteen-year terms; this is a rapid repayment schedule considering most counties issue debt for twenty-year terms. The County has received the following ratings from the three major rating agencies:

Fitch Ratings AA+
Moody's Investors Service, Inc. Aa2
Standard & Poor's AA+

The Board of County Commissioners of Calvert County approved the debt affordability limits proposed by the County's Financial Advisor, Davenport and Co. LLC, on November 13, 2001. The approved limits are as follows:

- Debt to assessed value 4.5%
- Debt per capita \$1,500
- Debt Service as a percent of current General Fund Revenue 9.5%

This means the County should only issue debt up to the point that the debt service, principal and interest payments do not exceed 9.5% of County revenues. The County's projected Fiscal Year 2010 level of Debt is 8.47% of General Fund revenue. The chart below shows the projected level of County debt to the debt affordability limit for the Fiscal Years 2007 through 2015.



Calvert County
Long – Term Obligations
All Funds

The minimum annual principal and interest requirements to amortize all outstanding debt, except accumulated unpaid vacation, personal and sick leave, estimated landfill closure and postclosure costs, as of June 30, 2008 are as follows:

Years Ending June	General Long-term Debt	Enterprise Funds
2009	\$ 16,873,721	\$ 2,104,496
2010	15,886,255	1,738,100
2011	15,901,888	1,518,813
2012	14,557,503	989,766
2013	11,695,742	991,476
2014-2018	59,005,970	3,586,581
2019-2023	31,798,252	2,090,763
2024-2028	240,852	163,063
2029-2033	6,799	80,647
Deferred loss on refunding		(228,886)
	\$ 165,966,982	\$ 13,034,819
Principal	\$ 128,708,680	\$ 11,194,282
Interest	37,258,302	1,840,537
	\$ 165,966,982	\$ 13,034,819

Additional bonds were recently sold in May 2009 in the amount of \$18,485,000 for the following projects:

Boyd's Turn Road	\$ 1,000,000
Calvert County Aquatic Center	\$ 4,863,501
Calvert Middle School	\$ 7,147,000
Dowell Newton Road	\$ 130,000
Prince Frederick Loop Road	\$ 3,500,000
Southern Connector Road	\$ 1,700,000
Issuance Costs	<u>\$ 143,700</u>
Total Issue	\$18,485,000

These bonds resulted in additional debt service in FY2010 of \$956,743 principal and \$894,825 interest.

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GLOSSARY



*On Watch Statue
Dowell, Maryland*

GLOSSARY

Accounting System	The total structure of records and procedures which are used to record, classify, and report information on the financial position and operations of a governmental unit.
Accrual Basis of Accounting	The recognition of a financial transaction at the time of occurrence.
Appropriation	An authorization granted by a legislative body to incur obligations and make expenditures for specific purposes within a specific time frame.
Assessable Tax Base	The total valuation placed upon real and personal property, less certain exemptions, by the State Department of Assessments and Taxation for the purposes of levying property taxes. The Board of County Commissioners determines the tax rate to be applied against the tax base to generate tax revenues to support the annual budget.
Assessed Valuation	The valuation established for individual real estate or other property by the State for purposes of taxation. The assessment for real property is currently established at 100% of market value.
Authorized Position	Employee positions authorized in the annual budget by the Board of County Commissioners. Position status will vary depending upon factors such as full or part-time status, merit system or contract position, etc.
Balanced Budget	A budget in which all expenditures are equaled by all revenues. The County's General Fund budget must be balanced by State Law.
Bond Rating	Evaluation of the credit quality of bonds usually made by independent rating services. Ratings generally measure the probability of the timely repayment of principal of and interest on municipal bonds. Before a bond issuance, rating agencies may require information on demographics, debt burden, economic base, finances and management structure. The information is evaluated and the bond issue is assigned a letter rating which reflects the creditworthiness of the bonds. For example, Moody's Investors Service has 19 different gradations of bond ratings in 9 bond categories ranging from highest quality (Aaa) to default status (C). Calvert County's bond ratings are: Standard & Poor's AA+, Moody's Investors Service Aa2 and Fitch Investors Service AA+. The higher the credit rating, the more favorable the effect on the marketability of the bond.
Bonds	A written promise to pay a specified sum of money, called the face value of principal amount, at a specified date or dates in the future, called the maturity date, together with periodic interest at a specified rate. Bonds are primarily used to finance capital projects.
Budget	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar	The schedule of key dates which Calvert County follows in the preparation and adoption of the budget.
Budget Document	The document prepared by the Department of Finance & Budget to present the comprehensive financial program of the Board of County Commissioners. Included in the document are the Commissioners' budget message, performance and workload indicators, various supporting schedules and other supplemental information. The County's long-term capital improvements program is also incorporated in the document.
Budget Message	A general discussion of the budget by the Board of County Commissioners which contains an overview of the approved budget, explains some of the principal budget issues and major items funded, and describes how the budget is financed.
Capital Budget	A plan of capital expenditures and the means of financing, usually based on the first year of the capital improvement program; represents the appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.
Capital Improvements Plan	A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth in each capital project, identifying the beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures. Annually the Board of County Commissioners adopts a capital budget and six-year capital program.
Capital Outlay	An expenditure expected to have a useful life greater than five years or an estimated total cost of \$5,000 or more.
Capital Projects Fund	A fund created to account for all capital project expenditures and revenues.
Capital Project	Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increases useful life.
Component Unit	A legally separate organization for which the elected officials of the primary government are financially accountable.
Cost-of-Living Adjustment (COLA)	An increase in salaries to offset the impact of inflation on compensation.
Debt Service	The required principal and interest payments due on debt issued by the County for financing long-term capital improvements according to a predetermined payment schedule.
Department/Division	A basic organizational unit of a government which is functionally unique in its delivery of services.
Depreciation	The accounting process of expensing capital assets over its estimated useful life.

Encumbrances	A commitment of funds against an appropriation which may be in the form of a purchase order or contract. The encumbrance reserves the appropriated funds for a future expenditure. The total of expenditures and encumbrances for a department in a given fiscal year may not exceed its total appropriation.
Enterprise Fund	A fund established to account for operations that are financed and operated in a manner similar to business enterprises and where operations are entirely or predominately self-supporting by user charges. Examples in Calvert County are the Water and Sewer Fund.
Expenditures	The payment for goods delivered or services rendered and which decreases net financial resources.
Fiscal Year	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. Calvert County's fiscal year begins on July 1 and end on June 30 of the following year. Fiscal year 2010 begins on July 1, 2009 and will end on June 30, 2010.
Fixed Assets	Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.
Fund	An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.
Fund Balance	The excess of the assets of a fund over its liabilities and reserves. A negative fund balance is sometimes called a deficit.
Full Time Equivalent	A method of measuring the equivalent full time personnel by combining the hours of those employees working more than 24 hours but less than 35 hours.
General Fund	The general operating fund that is used to account for all transactions of a governmental unit which are not accounted for in another fund. Generally, the governmental accounting fund that accounts for the ordinary operations of a governmental unit which are financed from taxes and other general revenues.
General Fund Transfer	In Calvert County this refers to the transfer of general fund current revenues from the operating budget to the capital budget to finance certain capital projects in lieu of borrowing funds. Utilizing current revenues instead of long-term financing is often referred to as "pay-as-you-go" or "pay-go". It also refers to transfers to the Solid Waste & Recycling Fund, Land Preservation Fund, Parks & Recreation Self Sustaining Fund, Grants Fund, and the Economic Development Incentive Fund.
General Obligation Bonds	Bonds that are secured by the full faith and credit of the issuing body and generally are considered to be payable from taxes and other general revenues.

Grade/Step	Refers to the placement on the Calvert County salary schedules and depends on the position classification and the individual employee status and longevity.
Grant	A contribution of assets by one governmental unit to another unit. Typically, these contributions are made to local governments from the state and federal governments and are usually made to aid in the support of a specified function, but may also be for general purposes.
Homestead Tax Credit	A State property tax credit program that limits the increase in residential taxable assessments each year to a fixed percentage. Each county is required to limit taxable assessment increases to 10% or less.
Impact Fees	One-time charges assessed against new development that attempt to recover from the developer the capital cost of the additional public facilities needed to serve that development. The current impact fee in Calvert County is \$12,950, and is utilized for parks and recreation facilities, school facilities, and landfills.
Income Tax	Tax on personal income. This is the second largest revenue source for Calvert County. The current income tax rate is 2.8%.
Investment	Securities purchased and held for the production of income in the form of interest and dividends. An investment instrument is the specific type of security which a government purchases and holds.
Modified Accrual	The basis of accounting under which expenditures are recorded when the related fund liability is incurred and revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). In Calvert, the modified accrual basis of accounting is used by all governmental fund types which includes the general fund.
Operating Budget	The annual budget which supports the day-to-day operations of the County government. Most of the expenditures occur in the general fund, but there are also some operational costs funded through enterprise and special revenue funds.
Operating Expenditures	The costs of day-to-day operations such as personnel, materials, and equipment required for a department of function.
Other Post Employment Benefits (OPEB)	The Government Accounting Standards Board (GASB) Statement 43 requires that a postemployment benefit plan be set up and that disclosure of the funding status of the plan be shown in the county's financial statements. The postemployment benefit required to be disclosed under this Statement is healthcare insurance costs. GASB Statement 45 requires that the county account for the actuarially determined liability of the postemployment benefit and annual contribution to the plan.
Pay-Go	Pay-Go funding is the application of operating revenues for projects. The County typically used this type of financing for projects that are relatively small in nature, have short life spans, or as a supplement to long-term financing.

Performance/Workload Indicator	Specific quantitative measures of work performed or to be accomplished within an activity or program (e.g., total circulation of library books and materials). Also, a specific quantitative measure of results obtained through an activity or program (e.g., percentage of library materials available within seven days of the request at a specific branch library).
Property Tax	Tax on the value of real and personal property and is levied almost exclusively by local governments. In Maryland, the State Department of Assessments and Taxation is responsible for the valuation and assessment of all property in the State. The local government is responsible for setting the tax rate to be applied to the property assessments to general revenues in support of the local budget. The property tax is the major revenue source in Maryland county governments. The current local real property tax rate in Calvert County is \$.892 per \$100 of assessed value. The current local personal property tax rate in Calvert County is \$2.23 per \$100 of assessed value.
Revenue	Funds that a government receives as income and represents an increase in net financial resources. These receipts may include tax payments, interest earnings, service charges, fees, grants, intergovernmental payments, and other miscellaneous sources.
Special Revenue Fund	A fund used to account for revenues from specific taxes or other earmarked revenue sources which by law are designated to finance particular functions or activities of government.

ACRONYMS

A/E	Architecture/Engineering
AED	Automated External Defibrillator
ALS	Advanced Life Support
BOCC	Board of County Commissioners
BOE	Board of Education
CAFR	Comprehensive Annual Financial Report
CALS	Calvert Advanced Life Support
CB	Chesapeake Beach
CCFN	Calvert County Family Network
CCG	Calvert County Government
CCM	Calvert Country Market
CHESPAX	Chesapeake/Patuxent
CIP	Capital Improvement Plan
CJIS	Criminal Justice Information System
CLG	Certified Local Government
CMH	Calvert Memorial Hospital
CMM	Calvert Marine Museum
CSM	College of Southern Maryland
DCSAP	Detention Center Substance Abuse Program
DDA	Developmental Disabilities Administration
DPW	Department of Public Works
DPZ	Department of Planning & Zoning
EEOP	Equal Employment Opportunity Plan
EMD	Emergency Medical Device
EMS	Emergency Medical Service
ETHS	Emergency Transitional Housing Service
FLSA	Fair Labor Standards Act
GFOA	Government Finance Officers Association

GIS	Geographical Information System
G.O.	General Obligation (Bonds)
HVAC	Heating Ventilation & Air Conditioning
IPA	Industrial Park Authority
IVR	Interactive Voice Response System
JSAP	Jail Substance Abuse Program
LAR	Leveraging Program
LGIT	Local Governments Insurance Trust
LMB	Local Management Board
MALPF	Maryland Agricultural Land Preservation Foundation
MIEMSS	Maryland Institute for Emergency Medical Services System
MPFOA	Maryland Public Finance Officers Association
MTA	Maryland Transit Authority
MTDB	Maryland Tourism Development Board
MUNIS	Municipal Information System
NB	North Beach
OOA	Office on Aging
OPEB	Other Post Employment Benefits
P&Z	Planning & Zoning
PILG	Preservation Incentives for Local Governments
PAR	Purchase and Retire Program
SBDC	Small Business Development Center
So MD	Southern Maryland
TC	Town Center
VFD	Volunteer Fire Department
VRS	Volunteer Rescue Squad
WMD	Weapons of Mass Destruction
WWTP	Wastewater Treatment Plant

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Fishermen in Solomons

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