



BOARD OF COUNTY COMMISSIONERS CALVERT COUNTY, MARYLAND

**Adopted
Operating and Capital Budget
Fiscal Year 2014**



PREPARED BY:

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Calvert County, Maryland

Board of County Commissioners Adopted Budget Fiscal Year 2014

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Calvert County Government
Maryland**

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Merrill

President

Jeffrey P. Egan

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Calvert County Government for its annual budget for the fiscal year beginning July 1, 2012.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy department, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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INTRODUCTION



Board of County Commissioners of Calvert County, left to right: Steven R. Weems, Vice President, At Large; Gerald W. Clark, 1st District, Pat Nutter, President, At Large, Evan K. Slaughenhoupt, Jr., 3rd District, Susan Shaw, 2nd District.

Calvert County Government will:

- Be responsible and accountable to all citizens of Calvert County;*
- Provide high quality, effective, and efficient services;*
- Preserve Calvert County's environment, heritage, and rural character;*
- Foster opportunities for responsible and sustainable residential growth and economic development; and*
- Support Calvert County's essential institutions and keep them strong.*



CALVERT COUNTY
BOARD OF COUNTY COMMISSIONERS

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Board of Commissioners
Gerald W. Clark
Pat Nutter
Susan Shaw
Evan K. Slaughenhoupt Jr.
Steven R. Weems

TO THE CITIZENS OF CALVERT COUNTY:

We are pleased to present to you the fiscal year 2014 budget which begins July 1, 2013. The General Fund budget totals \$232,501,583. Within this budget, we continue to address the County's priorities signifying our commitment towards an educational partnership, public safety, growth management, promoting homeownership, fiscal responsibility, and investing in our future.

- ✓ **Educational Partnership:** More than half of this budget is spent funding the operations of our public school system. We will continue to foster an effective partnership with the Board of Education (BOE) for the good of our children, our community and for effective financial planning. In addition to the \$105.8 million state required, "maintenance of effort" funding (level cost per student), the county is providing an additional \$4 million, to be used as the BOE decides. This continues the County's practice of funding our schools above the maintenance of effort level.

- ✓ **Public Safety:** The safety of our citizens is of the utmost importance. Our 2010 violent crime rate was the lowest since 1976. Calvert County remains one of the safest counties in the State, proving that effective law enforcement is in place. Calvert County had a 17% reduction in violent crime from 2011 to 2012. The County is providing funding for 3 new Deputies, 4 office positions and promotions for the Sheriff's office management. In the last 10 years the number of sworn officers working for Calvert County has increased by 41.6, from 90.7 in FY 2004 to 132.3 in FY2014. The State's Attorney's Office is able to add two positions and make several promotions in FY 2014. Many of our citizens are also volunteers, continuing Calvert's tradition of a 100% volunteer Fire/Rescue/EMS membership, providing 100% effective emergency medical and fire response. Through innovative marketing and strategic actions, this remarkable tradition continues. Funding for public safety in the fiscal year 2014 budget totals \$27,062,254, representing 11.6% of the General Fund budget.

- ✓ **Growth Management:** We have successfully responded to your request to maintain the rural character of Calvert County through effective growth management. Adjustments to our zoning policies have resulted in the reduction of population projections for 2020 from 122,000 to 96,000, a 21% reduction. This coupled with the current economic cycle has resulted in a reduction in building permits issued. We continue with a proactive and consistent planning approach. The County has preserved almost 30,000 acres of the 140,000 acre total.

Maryland Relay for Impaired Hearing or Speech: 1-800-735-2258

- ✓ **Promoting Homeownership:** We are continuing to provide assistance to our citizens in response to the tough economic climate. The County plans include \$500,000 in Homeowner Credits with additional funds towards anticipated Homestead Credits in fiscal year 2014. The Homestead and Homeowner Tax Credit programs are in place to provide some relief to homeowners towards their property tax bills. Additionally, the County has an established, effective partnership with the State for a “House Keys 4 Employees” program. Additional information on these programs can be found on the County’s website at www.co.cal.md.us.

- ✓ **Fiscal Responsibility:** The Board of County Commissioners continues to exercise conservative financial management for the good of our citizens. This is the first year since 2009 where employee steps are included in the budget. The financial plan presented in this year’s budget shows the majority of resources directed to the most important services that a government provides. County management continues to lower operating budgets at every opportunity to do so, without impacting services. We currently are undertaking our first retirement initiative with the hope of decreasing our salary and benefit costs. We continue to balance our budget without affecting services and without having to raise taxes. This budget uses \$2.6 million of fund balance to pay for the general fund transfer to capital projects. This transfer is strictly for onetime items.

- ✓ **Investing in Our Future:** The Public Safety category, at \$11.3 million, is the largest funding commitment of our fiscal year 2014 capital improvement plan (CIP) budget, followed closely by the Education and Public Works categories. Most of the Public Safety funds will be used to upgrade the current 800 MHz analog trunked communications system to a digital 800 MHz P-25 compliant communications system. The current analog system is outdated and equipment is becoming obsolete. Educational funding included in the FY 2014 should allow for the completion of the Calvert High School replacement project. The fiscal year 2014 CIP budget totals \$31,353,713. The CIP plan is reviewed annually to take into consideration changes in the economy to include the County’s financial forecast and the cost of commodities, in addition to the requests being heard from the citizens.

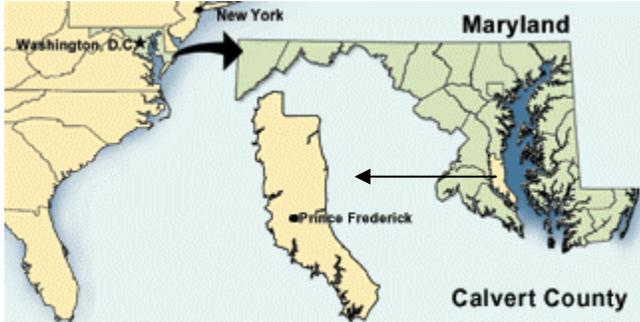
We would like to thank you, the citizens, for continuing to work with us to identify and ensure that funding is appropriately placed in line with the County’s highest priorities, keeping in mind the goal of a prudent, responsible, long-range financial plan, while continuing to enhance our beautiful County. Your efforts and contributions have afforded us the opportunity to present this structurally balanced budget.

Sincerely,

Board of County Commissioners for Calvert County

Pat Nutter, President
 Steven R. Weems, Vice President
 Gerald W. Clark
 Susan Shaw
 Evan K. Slaughenhaupt Jr.

CALVERT COUNTY, MD



213 Square Miles
143 Miles of Shoreline
Population: 89,400
Households: 31,800
County Seat: Prince Frederick

Calvert County, the smallest county in Southern Maryland, is one of the fastest growing counties in the State. Despite this growth, Calvert County retains its rural character and agrarian roots, offering good schools, a clean environment and good quality of life. A peninsula bounded by the Chesapeake Bay on the east and the Patuxent River on the west, Calvert is defined by steep cliffs and woods that predominate on the bay side while along the Patuxent, rolling fields slip gently down to the river. The County's many creeks provide refuge for wildlife as well as scenic areas for boating and fishing.

Prince Frederick, the County seat, is located 41 miles southeast of Washington, D.C., and 60 miles south of Baltimore. There are two incorporated towns in Calvert County: North Beach and Chesapeake Beach, located on the Bay at the northeast corner of the County. In addition, the Comprehensive Plan identifies seven "town centers." These include (from north to south) Dunkirk, Owings, Huntingtown, Prince Frederick, St. Leonard, Lusby, and Solomons.

Established in 1654, Calvert County is one of the oldest counties in the United States. Native people lived in Calvert County 9,000 years ago, according to evidence unearthed by archaeologists at Jefferson Patterson Park and Museum. Calvert County's earliest identified settlers were Piscataway Indians. Native American tribes established villages at intervals along the river with the largest being at the mouth of Battle Creek. They grew corn and tobacco on rich farmlands that were to prove very attractive to colonists arriving from England in the early 1600's.

John Smith is reported to be the first Western man to lay eyes on Calvert County's peninsula, describing it in his journal as he saw it in 1608 during his exploration of the Bay. The first English settlement in Southern Maryland dates to somewhere between 1637 and 1642, although the county was actually organized in 1654. Established by Cecelius Calvert, the second Lord Baltimore, English gentry were the first European settlers, followed by Puritans, Huguenots, Quakers and Scots.

In 1695, Calvert County was partitioned into St. Mary's, Charles and Prince George's counties, and its boundaries became substantially what they are today. Life in agrarian Calvert County continued without much change into the 20th century. The introduction of the automobile made inland travel more attractive, although the lack of good roads made for a rough ride. In 1936, the county had only 15.2 miles of paved roads.

Two improvements that dramatically affected the county were the construction of MD Rt.4, a 38 mile-long four-lane highway begun in 1964 and completed in 1987 that runs the length of the county, and the Thomas Johnson Bridge connecting the southern tip of the county to St. Mary's County. These changes have fueled the remarkable growth that Calvert County is experiencing today.

Form of Government

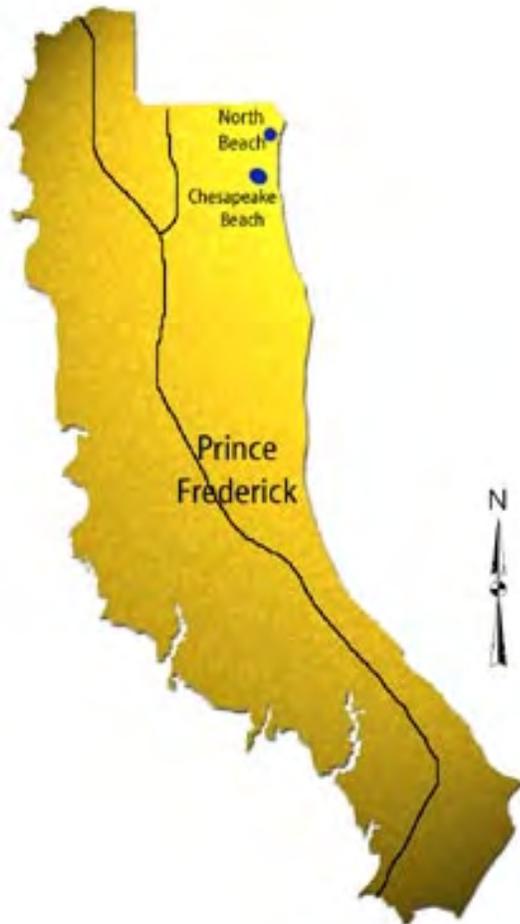
Calvert County has the Commissioner form of government in which the commissioners serve executive and legislative functions, operating under a Code of Public Local Laws of Calvert County, revised in 1985, and are subject to legislation adopted by the State Legislature.

"Beginning with the general election to be held in Calvert County in November, 1978, five county commissioners shall be elected by countywide vote. One shall be a resident of the first election district, one a resident of the second district, and one a resident of the third election district of the county. Of the remaining candidates, the two receiving the highest number of votes shall be selected. Commissioners who are elected and qualify shall take office the third Tuesday of December following election. Each commissioner shall hold office for four years or until a successor is elected and qualified." (Code 1981,§ 4-102; 1985,ch 715,§ 2.)

The Commissioners appoint a County Administrator who is responsible for the day-to-day administration of the County government. The Commissioners establish policy, enact ordinances, review and approve annual budgets, conduct public hearings and make decisions on land use matters. The Commissioners also appoint all department heads, members of boards and commissions and represent the county in dealings with other municipalities, the state and federal government.

The Board of County Commissioners meet on Tuesday of each week beginning at 10:00 a.m. in the Commissioners Hearing Room located on the second floor of the County Courthouse. Evening meetings are scheduled when necessary. All regular or special meetings are open to the public. The Commissioners also meet in Executive Session, as allowed by law.

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Cove Point Lighthouse

Total Population ¹		Labor Force ²	
1900	10,223	Total	47,943
1970	20,682		
1990	51,372		
2000	74,563		
2012	89,951		
Income ³		School Enrollment ⁴	
Median Household Income \$ 89,393		Pre-K	404*
Average single family home sold price \$310,030		Kindergarten	1,057
Median single family home sold price \$286,400		Elementary	5,656
		Middle	3,748
		High	5,353
		Other	72
		Total	15,886

¹ Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population County 1950-2010

Source: Calvert County Department of Community Planning & Building, June 2012

² Source: Maryland Department of Labor, Licensing and Regulation, Division of Workforce Development and Adult Learning, January 2013

³ Source: American Community Survey, released 2012

Source: RealEstate Business Intelligence, LLC. An MRIS company, January 2013

⁴ Source: Calvert County Public Schools, 2012-2013 school year – *Pre-K figures are not included in the FTE

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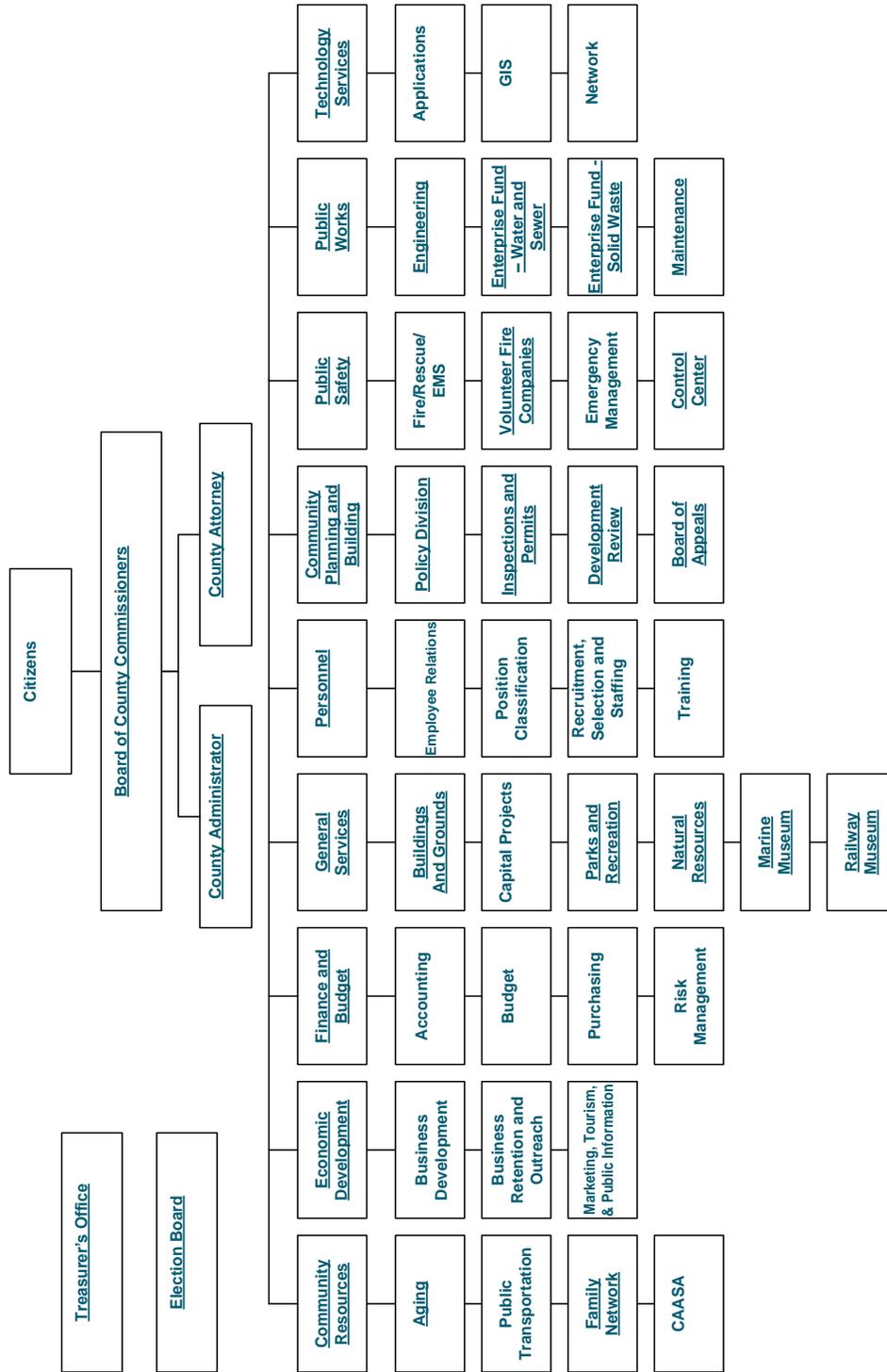
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CALVERT COUNTY GOVERNMENT

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DESCRIPTION OF FUNDS

The accounts of the County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenue and expenditures.

GOVERNMENTAL FUND TYPES

General Fund

The General Fund is the general operating fund of the County Commissioners. All financial resources are accounted for in this fund except those required to be accounted for in another fund.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds or specific revenue sources (other than major capital projects or expendable trusts) that are legally restricted or committed to expenditures for specified purposes. These funds consist of: Planning & Zoning Special Revenue Fund, Housing Fund, the Board of Library Trustees for Calvert County (the Library), Parks & Recreation Fund, Chesapeake Hills Golf Course Fund, Bar Library Fund, Economic Development Authority Revolving Loan Fund, Revolving Loan Fund, Calvert Family Network Fund, Grants Fund, Excise Tax Fund, Land Preservation Fund and Economic Development Incentive Fund. The Housing Fund is budgeted for separately, but does not meet Government Accounting Standards Board (GASB) Statement No. 54 standards for a special revenue fund and so is presented as a part of the General Fund in the annual financial statements. The county's fund structure chart on page 14 contains a comprehensive list of funds by size and type.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources that are restricted, committed, or assigned to be used for the acquisition or construction of major capital facilities of the Board of Commissioners of Calvert County and the Board of Education of Calvert County Public Schools.

PROPRIETARY FUND TYPE

Enterprise Funds

Enterprise Funds are used to support any activity for which a fee is charged to external users for goods or services. These funds are used to account for the operations of the Water & Sewer Fund, the Solid Waste & Recycling Fund, and the Calvert Marine Museum.

Fiduciary Funds

The County's trust funds (Length of Service Award Program for Volunteer Fire Department and Rescue Squads, the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees Retirement Savings Plan and the Calvert County Maryland Other Post-Employment Benefits Trust Fund) are accounted for in essentially the same manner as a proprietary fund type.

BUDGETARY ACCOUNTING AND THE BUDGET PROCESS

The County budget consists of the current expenditure operating budget, the capital improvements program budget, and the budget message. It represents a complete financial plan of the County and reflects all receipts and disbursements from all sources. Formal budgetary integration is employed as a management control device during the year for the General Fund, Capital Projects Fund, and Enterprise Funds. Enterprise fund budgets and, generally, special revenue fund budgets are for management control only.

Budgetary Accounting

The budgets of the General Fund and all of the Special Revenue Funds are prepared on a modified accrual basis. This means that the obligations of the County (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. Property taxes are the primary source of revenues susceptible to accrual. All other revenue is recognized when received. The County's annual financial statements are prepared on the basis of "generally accepted accounting principles" (GAAP), which conform to the way the budget is prepared except that encumbrances are recorded as a reservation of fund balance for financial reporting rather than as an expenditure.

The budget of the Capital Projects Fund is prepared on a project length basis, and encompasses six years. Only the first year of the six is adopted. This fund's annual financial statements are prepared using the modified accrual basis of accounting. The budgets of the Enterprise Funds (Water & Sewer, Solid Waste & Recycling, and Calvert Marine Museum) are prepared on the full accrual basis. Under this method, all revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. This is the same basis of accounting used for preparation of the annual financial statements of these funds.

The Budget Process

The budget process spans approximately ten months beginning with revenue projections in August through the formal budget adoption in June. This process is repeated annually. Generally, each County department, agency or board receiving County funds submits a budget request to the County Commissioners at a public hearing; additional public hearings are conducted to obtain taxpayer comments, and the budget is legally enacted through passage of a resolution by the County Commissioners. The budget calendar encompasses the process for both the operating and capital budgets.

BUDGETARY ACCOUNTING AND THE BUDGET PROCESS (CONT.)

Budget Adjustments

The Director of Finance & Budget is authorized to transfer budgeted amounts up to \$10,000 within departments in any fund. The County Administrator is authorized to transfer budgeted amounts up to \$25,000 within departments of any fund. Intradepartment budget adjustments exceeding \$25,000 but less than \$100,000 and all interdepartment budget adjustments less than \$100,000 may be approved by the Board of County Commissioners without passage of a resolution. Any change totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with certain public hearing requirements. In order to meet a public emergency affecting life, health or property, the Board of County Commissioners may, by resolution, make emergency appropriations from contingent or surplus funds.

FY 2014 BUDGET CALENDAR

July 2012

- Current approved fiscal year budget is implemented by Finance and County Cost Centers

August 2012

- Maintenance and repair project requests due to General Services

September 2012

- Capital project requests due to Finance & Budget
- Vehicle requests due to Fleet Maintenance
- Revenue projections prepared

October 2012

- Expenditure strategy developed for FY 2014
- Budget packets distributed to departments
- Legislative requests due to County Administrator
- Initial CIP work session with County Commissioners on FY 2014 CIP

November 2012

- Meeting with delegation on legislative requests
- Departmental budget requests due to Finance & Budget
- Outside agency requests due to Finance & Budget

December 2012

- Budget work sessions with Department Heads begin

January 2013

- Budget work sessions conclude
- Present Capital Project budget to the Planning Commission

February 2013

- Finalize Staff budget numbers
- 6 Year CIP work session with of Board of County Commissioners

March 2013

- Public Hearing – Staff Recommended Budget
- Budget work sessions with of Board of County Commissioners as required

April 2013

- The Board of County Commissioners finalizes unresolved operating and Capital project budget issues; Finance & Budget finalize Commissioners' budget numbers
- The Board of County Commissioners approves semi-annual payment option service charge rate
- County Commissioners meet with Town Mayors to approve tax differential
- Finance & Budget publish constant yield notice (if required)

May 2013

- Public Hearing – Commissioners' Budget

June 2013

- The Board of County Commissioners adopts FY 2014 Budget

STRUCTURE OF COUNTY FUNDS

<u>GOVERNMENTAL FUNDS</u>	<u>PROPRIETARY FUNDS</u>	<u>Budget Pages</u>	<u>Notes</u>
<i>Major Funds</i>			
General Fund (includes funding for State Agencies and Independent Boards, shown on pages 113-124)		25-128	1
	Water and Sewer Fund	129-134	2
	Solid Waste Fund	135-138	
Capital Projects Fund		183-362	
<i>Nonmajor Funds</i>			
	Calvert Marine Museum	84-85	3
Grants Fund		139-170	
Excise Tax Fund		171-172	
Land Preservation Fund		173-176	
Parks and Recreation Fund		179	
Golf Course Fund		179	4
Planning & Zoning Special Revenue Fund		178	
Bar Library Fund		178	
Calvert County Family Network Fund		180	
Economic Development Incentive Fund		180	
Revolving Loan Fund		180	
Economic Development Revolving Loan Fund		180	
Housing Opportunities Fund		180	5

Notes:

- 1 All of the organizations shown in the State Agencies and Independent Boards are not county organizations and each has its own board. They are presented in this document to the extent that the county's general funds are expended on them. The Calvert County Housing Authority is also not a part of County government, but is presented in the budget as the county acts as the pay agent for this organization. All but \$103k of their expenses are reimbursed to the county.
- 2 The Water and Sewer and Solid Waste Funds function as enterprise funds.
- 3 The Calvert Marine Museum falls under General Services and is presented as such in this book. All expenses shown in this section relate to their activities as funded by the General Fund. However, the County's financial statements reflect the combined activity of the Calvert Marine Museum Society, Calvert Marine Museum Board of Governors, and the County-funded portion as an enterprise fund.
- 4 The Golf Course fund was considered an enterprise fund from FY2009 (inception) to FY 2012, but the fund's status was changed to special revenue fund for FY2013 and future years.
- 5 The Housing Opportunities Fund is rolled into Fund 1 for presentation in the county's financial statements because it does not qualify as a special revenue fund per GASB 54, but is budgeted separately.

BUDGET SUMMARY



Solomons, Maryland

EXPENDITURE BUDGET SUMMARIES

WHERE THE MONEY COMES FROM AND
WHERE THE MONEY GOES

SOURCES AND USES OF FUNDS

Total Expenditure Budget Summary (Including Transfers)

FUND DESCRIPTION	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Commissioners Budget
General Fund:			
County Government ¹	\$ 113,580,844	\$ 107,868,425	\$ 112,303,171
Board of Education	124,467,825	117,075,774	120,198,412
Enterprise Funds: ²			
Calvert Marine Museum	3,583,944	3,544,653	3,811,056
Water and Sewer Fund	7,606,924	8,478,238	8,922,037
Solid Waste & Recycling Fund	10,717,986	10,559,822	10,999,260
Special Revenue Funds:			
Planning & Zoning Fund	166,637	131,881	134,530
Bar Library Fund	88,558	68,128	76,054
Parks and Recreation Fund	2,750,229	3,147,294	3,400,963
Chesapeake Hills Golf Course Fund ³	874,996	983,900	1,011,100
Calvert Family Network Fund	518,445	516,398	519,071
Excise Fund	1,656,039	4,865,152	3,616,424
Grants Fund	6,185,581	6,172,879	6,856,580
Land Preservation Fund	3,192,135	2,515,590	2,306,741
Affordable Housing Trust Fund ⁴	9,308	290,093	50,000
Total Operating Funds	\$ 275,399,451	\$ 266,218,227	\$ 274,205,399
Total Capital Projects Fund	\$ 21,690,541	\$ 18,859,100	\$ 29,503,187
Total Capital Projects-Enterprise Funds ⁵	-	5,143,750	1,850,526
Total Capital Program	\$ 21,690,541	\$ 24,002,850	\$ 31,353,713
Total All Funds	\$ 297,089,992	\$ 290,221,077	\$ 305,559,112

¹\$3,649,632 of FY 2014 expenses were pre-funded in FY 2013. See details on page 19.

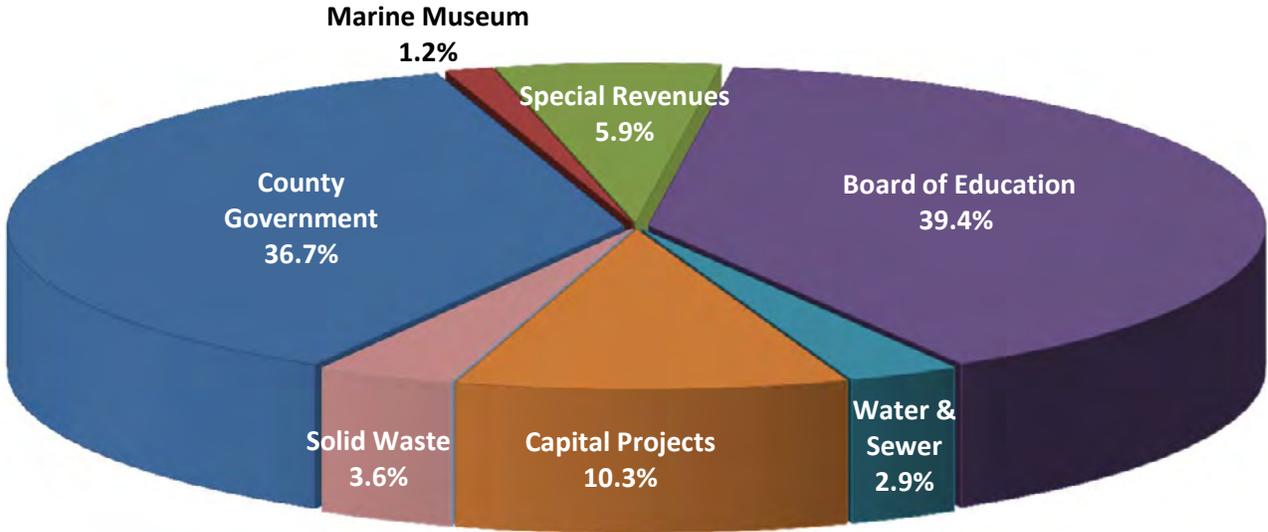
²Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

³Chesapeake Hills Golf Course results for FY12 have been restated due to a change in Fund designation from from Enterprise Fund to Special Revenue Fund made in FY13. Budgetary amounts for FY13 and FY14 are on the cash basis and do not require restatement.

⁴The Affordable Housing Fund is included in the General Fund for the financial statements, as required by GASB.

⁵Actual reflects full accrual accounting, which requires that expenses for capital projects be moved to the balance sheet at year end.

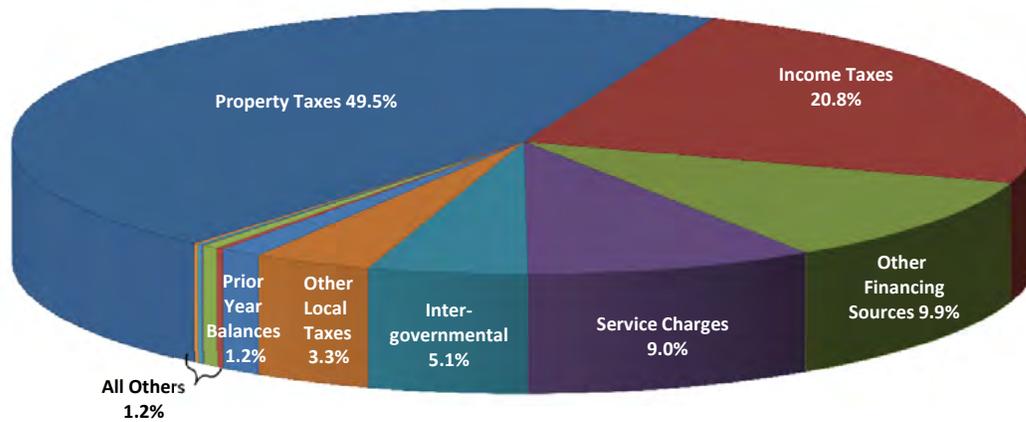
**FY 2014 Budgeted Expenditures - All Funds
Operating & Capital (Including Transfers)**



General Fund:	
County Government ¹	\$ 112,303,171
Board of Education ²	120,198,412
Other Funds:	
Calvert Marine Museum	3,811,056
Water & Sewer Fund	8,922,037
Solid Waste Fund	10,999,260
Special Revenue Governmental Funds	17,971,463
Capital Projects-Enterprise Funds	1,850,526
Capital Projects Fund	<u>29,503,187</u>
 Total Budget - All Funds	 <u><u>\$ 305,559,112</u></u>

WHERE THE MONEY COMES FROM . . .

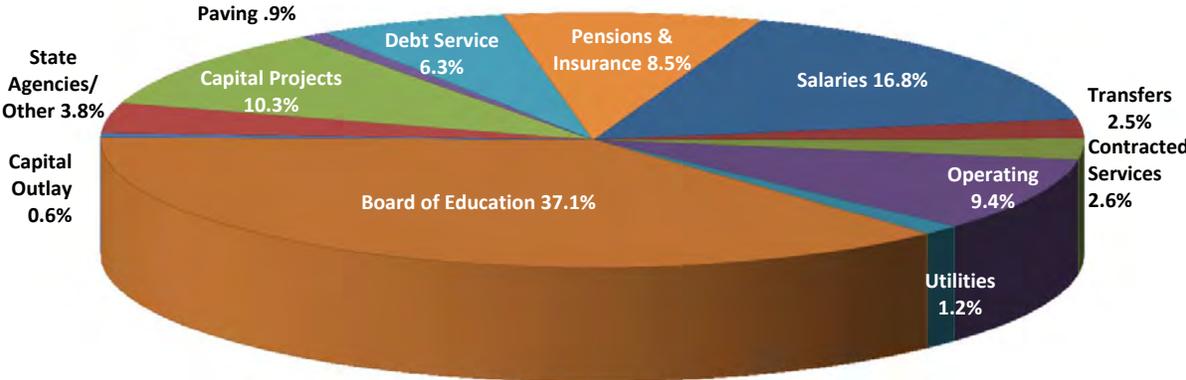
FY 2014 Budgeted Revenues - All Funds



Property Taxes	\$ 137,227,392
Income Taxes	73,426,000
Other Local Taxes	11,423,667
State Shared Taxes	671,187
Licenses & Permits	302,641
Intergovernmental	15,397,649
Service Charges	27,907,225
Prior Year Balances	4,123,575
Capital Connection Charges	435,022
Fines & Forfeitures	471,900
Miscellaneous	1,531,198
Other Financing Sources	<u>32,641,656</u>
Total Budget - All Funds	<u><u>\$ 305,559,112</u></u>

WHERE THE MONEY GOES . . .

FY 2014 Budgeted Expenditures - All Funds



Salaries	\$ 51,336,419
Transfers	7,782,445
Contracted Services	7,892,722
Operating	28,785,773 *
Utilities	3,805,230
Board of Education	113,394,429
Capital Outlays	1,840,261 *
State Agencies & Other	11,529,672
Capital Projects	31,353,713
Paving	2,838,782
Debt Service	19,102,229
Pensions & Insurance	<u>25,897,437 *</u>
Total Budget - All Funds	<u><u>\$ 305,559,112</u></u>

*FY 2014 items funded in FY 2013:
 Capital Outlay (vehicles) of \$733,875 for FY14
 Other Post Employment Benefit (OPEB) contribution of \$2,500,000
 Land Preservation Fund Interest of \$415,757 for FY14

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Government Funds**

	General Fund			Special Revenue Funds		
	2012 Actual	2013 Budget	2014 Budget	2012 Actual	2013 Budget	2014 Budget
Financial Sources:						
Property Taxes	\$ 146,449,619	\$ 140,550,264	\$ 137,227,392	\$ -	\$ -	\$ -
Income Tax	64,199,044	64,800,000	73,426,000	-	-	-
Other Local Taxes	7,284,963	9,326,000	8,160,000	2,608,709	2,457,121	3,263,667
State Shared Taxes	281,653	593,400	646,187	-	75,000	25,000
Licenses & Permits	304,571	291,400	302,641	-	-	-
Intergovernmental	4,799,329	3,784,296	4,348,498	4,600,710	6,031,855	6,145,846
Charges for Services	3,398,721	3,346,392	3,439,499	3,886,850	3,915,657	4,188,471
Fines & Forfeitures	457,748	439,900	406,900	38,905	45,000	65,000
Miscellaneous	1,331,667	392,418	633,498	1,397,510	289,989	367,781
Other Financing Sources	9,049,727	420,129	295,818	-	-	-
Use of Prior Year Fund Balance	-	-	2,615,150	-	2,971,232	1,444,963
Total Financial Sources	\$ 237,557,042	\$ 223,944,199	\$ 231,501,583	\$ 12,532,684	\$ 15,785,854	\$ 15,500,728
Use of Resources:						
General Government	11,228,211	11,986,542	12,042,312	\$ 4,912,475	\$ 4,554,821	\$ 4,682,064
Public Safety	26,753,215	25,660,359	27,062,254	1,651,724	907,970	1,137,905
General Services	11,628,165	12,056,301	12,203,577	3,642,159	4,038,373	4,329,982
Economic Development	1,238,967	1,242,445	1,269,353	-	-	-
Public Works	9,587,361	8,771,947	8,886,344	-	-	-
Community Resources	1,867,234	1,840,871	1,856,048	3,570,223	4,215,244	4,106,073
Capital Projects	-	-	-	-	-	-
Pension & Insurance	29,522,254	22,243,559	23,184,846	-	-	-
St / Other Agencies	13,418,353	14,289,346	14,456,358	-	-	-
Debt Service - Other	16,080,690	16,468,882	16,590,177	-	-	-
Planned Surplus	-	-	-	-	162,807	1,083,879
Total Use of Resources	\$ 121,324,450	\$ 114,560,252	\$ 117,551,269	\$ 13,776,581	\$ 13,879,215	\$ 15,339,903
Other Financing Sources (Uses):						
Proceeds from Bond Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	(109,059,947)	(107,448,486)	(109,799,429)	-	-	-
Operating Transfers In - Other	-	1,000,000	1,000,000	3,102,770	2,905,461	2,470,735
Operating Transfers Out - Other	(7,664,272)	(2,935,461)	(5,150,885)	(1,656,039)	(4,812,100)	(2,631,560)
Total Other Financing Sources (Uses)	\$ (116,724,219)	\$ (109,383,947)	\$ (113,950,314)	\$ 1,446,731	\$ (1,906,639)	\$ (160,825)
Fund Balance:						
Nonspendable	\$ 9,545,194	\$ 9,545,194	\$ 9,545,194	\$ 7,170,057	8,900,961	\$ 7,869,789
Restricted	-	-	-	2,324,747	53,750	3,750
Committed	21,430,248	21,430,248	21,430,248	12,426,597	10,159,850	10,879,938
Assigned	8,218,619	8,218,619	5,718,619	-	-	-
Unassigned	27,321,625	27,321,625	27,215,783	-	-	-
Fund Balance - Beginning of Year	\$ 66,543,067	\$ 66,524,994	\$ 66,524,994	\$ 21,720,152	\$ 21,922,986	\$ 19,114,561
Net Increase (Decrease) in use of Fund Balance - Budgetary	(491,627)	-	(2,615,150)	202,834	117,807	1,018,879
Encumbrance Adjustment for GAAP	473,554	-	-	-	-	-
Fund Balance - End of Year	\$ 66,524,994	\$ 66,524,994	\$ 63,909,844	\$ 21,922,986	\$ 22,040,793	\$ 20,133,440

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Government Funds**

	Capital Projects Funds			Total Governmental Funds		
	2012 Actual	2013 Budget	2014 Budget	2012 Actual	2013 Budget	2014 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ 146,449,619	\$ 140,550,264	\$ 137,227,392
Income Tax	-	-	-	64,199,044	64,800,000	73,426,000
Other Local Taxes	-	-	-	9,893,672	11,783,121	11,423,667
State Shared Taxes	-	-	-	281,653	668,400	671,187
Licenses & Permits	-	-	-	304,571	291,400	302,641
Intergovernmental	938,223	8,503,650	4,903,305	10,338,262	18,319,801	15,397,649
Charges for Services	-	-	-	7,285,571	7,262,049	7,627,970
Fines & Forfeitures	-	-	-	496,653	484,900	471,900
Miscellaneous	-	-	-	2,729,177	682,407	1,001,279
Other Financing Sources	-	-	-	9,049,727	420,129	295,818
Use of Prior Year Fund Balance	-	-	-	-	2,971,232	4,060,113
Total Financial Sources	\$ 938,223	\$ 8,503,650	\$ 4,903,305	\$ 251,027,949	\$ 248,233,703	\$ 251,905,616
Use of Resources:						
General Government	\$ -	\$ -	\$ -	\$ 16,140,686	\$ 16,541,363	\$ 16,724,376
Public Safety	-	-	-	28,404,939	26,568,329	28,200,159
General Services	-	-	-	15,270,324	16,094,674	16,533,559
Economic Development	-	-	-	1,238,967	1,242,445	1,269,353
Public Works	-	-	-	9,587,361	8,771,947	8,886,344
Community Resources	-	-	-	5,437,457	6,056,115	5,962,121
Capital Projects	13,670,936	11,342,250	22,673,326	13,670,936	11,342,250	22,673,326
Pension & Insurance	-	-	-	29,522,254	22,243,559	23,184,846
St / Other Agencies	-	-	-	13,418,353	14,289,346	14,456,358
Debt Service - Other	-	-	-	16,080,690	16,468,882	16,590,177
Planned Surplus	-	-	-	-	162,807	1,083,879
Total Use of Resources	\$ 13,670,936	\$ 11,342,250	\$ 22,673,326	\$ 148,771,967	\$ 139,781,717	\$ 155,564,498
Other financing sources (uses):						
Proceeds from Bond Sales	\$ 6,342,592	\$ 9,108,100	\$ 23,240,322	\$ 6,342,592	\$ 9,108,100	\$ 23,240,322
Operating Transfers In (Out) - BOE	(8,019,605)	(12,660,600)	(8,680,387)	(117,079,552)	(120,109,086)	(118,479,816)
Operating Transfers In - Other	5,784,422	6,391,100	3,210,086	8,887,192	10,296,561	6,680,821
Operating Transfers Out - Other	-	-	-	(9,320,311)	(7,747,561)	(7,782,445)
Total Other Financing Sources (Uses)	\$ 4,107,409	\$ 2,838,600	\$ 17,770,021	\$ (111,170,079)	\$ (108,451,986)	\$ (96,341,118)
Fund Balance:						
Nonspendable	\$ -	\$ -	\$ -	\$ 16,715,251	\$ 18,446,155	\$ 17,414,983
Restricted	-	-	-	2,324,747	53,750	3,750
Committed	-	-	-	33,856,845	31,590,098	32,310,186
Assigned	44,711,254	53,336,558	53,336,558	52,929,873	61,555,177	59,055,177
Unassigned	-	-	-	27,321,625	30,093,888	30,142,015
Fund Balance - Beginning of Year	\$ 44,711,254	\$ 53,336,558	\$ 53,336,558	\$ 132,974,473	\$ 141,784,538	\$ 141,902,345
Net Increase (Decrease) in use of Fund Balance - Budgetary	8,625,304	-	-	8,336,511	117,807	(1,596,271)
Encumbrance Adjustment for GAAP	-	-	-	473,554	-	-
Fund Balance - End of Year	\$ 53,336,558	\$ 53,336,558	\$ 53,336,558	\$ 141,784,538	\$ 141,902,345	\$ 137,379,842

Summary of Estimated Financial Sources and Uses and Changes in Fund Balance - Enterprise Funds

	Water & Sewer Fund			Solid Waste & Recycling Fund		
	2012 Actual	2013 Budget	2014 Budget	2012 Actual	2013 Budget	2014 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	6,781,926	7,258,370	8,059,096	10,174,347	10,494,722	10,833,798
Prior Years Fund Balance	-	352,751	-	-	-	63,462
Prior Years Capital Connection	-	208,735	209,422	-	-	-
Capital Connection Charges	593,864	309,600	225,600	-	-	-
Miscellaneous	377,238	348,782	427,919	643,997	65,100	102,000
Other Financing Sources	-	-	-	-	-	-
Total Financial Sources	\$ 7,753,028	\$ 8,478,238	\$ 8,922,037	\$ 10,818,344	\$ 10,559,822	\$ 10,999,260
Use of Resources:						
General Government	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	7,219,109	6,280,676	6,986,695	10,664,508	10,344,411	10,838,307
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	-	-	-	-	-	-
Debt Service - Other	387,815	2,197,562	1,935,342	53,478	164,423	160,953
Planned Surplus	-	-	-	-	50,988	-
Total Use of Resources	\$ 7,606,924	\$ 8,478,238	\$ 8,922,037	\$ 10,717,986	\$ 10,559,822	\$ 10,999,260
Other Financing Sources (Uses):						
Capital Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	-	-	-	-	-	-
Operating Transfers Out - Other	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Assets						
Net Assets - Beginning of Year	\$ 23,682,718	\$ 23,828,822	\$ 23,267,336	\$ 6,402,243	\$ 6,502,601	\$ 6,553,589
Change in Net Assets	146,104	(561,486)	(209,422)	100,358	50,988	(63,462)
Net Assets - End of Year	\$ 23,828,822	\$ 23,267,336	\$ 23,057,914	\$ 6,502,601	\$ 6,553,589	\$ 6,490,127

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Enterprise Funds**

	Calvert Marine Museum			Total Enterprise Funds		
	2012 Actual	2013 Budget	2014 Budget	2012 Actual	2013 Budget	2014 Budget
Financial Sources:						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	151,744	1,047,756	1,386,361	17,108,017	18,800,848	20,279,255
Prior Years Fund Balance	-	-	-	-	352,751	63,462
Prior Years Capital Connection	-	-	-	-	208,735	209,422
Capital Connection Charges	-	-	-	593,864	309,600	225,600
Miscellaneous	445,205	-	-	1,466,440	413,882	529,919
Other Financing Sources	-	-	-	-	-	-
Total Financial Sources	\$ 596,949	\$ 1,047,756	\$ 1,386,361	\$ 19,168,321	\$ 20,085,816	\$ 21,307,658
Use of Resources						
General Government	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	-	-	-	17,883,617	16,625,087	17,825,002
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	3,583,944	3,544,653	3,811,056	3,583,944	3,544,653	3,811,056
Debt Service - Other	-	-	-	441,293	2,361,985	2,096,295
Planned Surplus	-	-	-	-	50,988	-
Total Use of Resources	\$ 3,583,944	\$ 3,544,653	\$ 3,811,056	\$ 21,908,854	\$ 22,582,713	\$ 23,732,353
Other Financing Sources (Uses)						
Capital Contributions	\$ 65,374	\$ -	\$ -	\$ 65,374	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	2,604,330	2,496,897	2,424,695	2,604,330	2,496,897	2,424,695
Operating Transfers Out - Other	-	-	-	-	-	-
Total Other Financing Sources (Uses)	\$ 2,669,704	\$ 2,496,897	\$ 2,424,695	\$ 2,669,704	\$ 2,496,897	\$ 2,424,695
Net Assets						
Net Assets - Beginning of Year	\$ 3,770,901	\$ 3,453,610	\$ 3,453,610	\$ 33,855,862	33,785,033	\$ 33,274,535
Change in Net Assets	(317,291)	-	-	(70,829)	(510,498)	(272,884)
Net Assets - End of Year	\$ 3,453,610	\$ 3,453,610	\$ 3,453,610	\$ 33,785,033	\$ 33,274,535	\$ 33,001,651

**Summary of Estimated Financial Sources and Uses
and Changes in Fund Balance - Combined**

	Combined Governmental & Enterprise Funds		
	2012 Actual	2013 Budget	2014 Budget
Financial Sources:			
Property Taxes	\$ 146,449,619	\$ 140,550,264	\$ 137,227,392
Income Tax	64,199,044	64,800,000	73,426,000
Other Local Taxes	9,893,672	11,783,121	11,423,667
State Shared Taxes	281,653	668,400	671,187
Licenses & Permits	304,571	291,400	302,641
Intergovernmental	10,338,262	18,319,801	15,397,649
Charges for Services	24,393,588	26,062,897	27,907,225
Prior Years Fund Balance	-	3,323,983	4,123,575
Prior Years Capital Connection	-	208,735	209,422
Capital Connection Charges	593,864	309,600	225,600
Fines & Forfeitures	496,653	484,900	471,900
Miscellaneous	4,195,617	1,096,289	1,531,198
Other Financing Sources	9,049,727	420,129	295,818
Total Financial Sources	\$ 270,196,270	\$ 268,319,519	\$ 273,213,274
Use of Resources:			
General Government	\$ 16,140,686	\$ 16,541,363	\$ 16,724,376
Public Safety	28,404,939	26,568,329	28,200,159
General Services	15,270,324	16,094,674	16,533,559
Economic Development	1,238,967	1,242,445	1,269,353
Public Works	27,470,978	25,397,034	26,711,346
Community Resources	5,437,457	6,056,115	5,962,121
Capital Projects	13,670,936	11,342,250	22,673,326
Pension & Insurance	29,522,254	22,243,559	23,184,846
St / Other Agencies	17,002,297	17,833,999	18,267,414
Debt Service - Other	16,521,983	18,830,867	18,686,472
Planned Surplus	-	213,795	1,083,879
Total Use of Resources	\$ 170,680,821	\$ 162,364,430	\$ 179,296,851
Other Financing Sources (Uses):			
Capital Contributions	\$ 65,374	\$ -	\$ -
Proceeds from Bond Sales	6,342,592	9,108,100	23,240,322
Operating Transfers In (Out) - BOE	(117,079,552)	(120,109,086)	(118,479,816)
Operating Transfers In - Other	11,491,522	12,793,458	9,105,516
Operating Transfers Out - Other	(9,320,311)	(7,747,561)	(7,782,445)
Total Other Financing Sources (Uses)	\$ (108,500,375)	\$ (105,955,089)	\$ (93,916,423)
Fund Balance (General Government)			
Nonspendable	\$ 16,715,251	\$ 18,446,155	\$ 17,414,983
Restricted	2,324,747	53,750	3,750
Committed	33,856,845	31,590,098	32,310,186
Assigned	52,929,873	61,555,177	59,055,177
Unassigned	27,321,625	30,093,888	30,142,015
Fund Balance - Beginning of Year	\$ 132,974,473	\$ 141,784,538	\$ 141,902,345
Net Increase (Decrease) in use of Fund Balance - Budgetary	8,336,511	117,807	(1,596,271)
Encumbrance Adjustment for GAAP	473,554	-	-
Fund Balance - End of Year	\$ 141,784,538	\$ 141,902,345	\$ 137,379,842
Net Assets (Enterprise Funds)			
Net Assets - Beginning of Year	\$ 33,855,862	\$ 33,785,033	\$ 33,274,535
Change in Net Assets	(70,829)	(510,498)	(272,884)
Net Assets - End of Year	\$ 33,785,033	\$ 33,274,535	\$ 33,001,651

GENERAL FUND



STATEMENT OF REVENUES & EXPENDITURES
REVENUE DETAIL & HIGHLIGHTS
EXPENDITURE DETAIL
GENERAL GOVERNMENT
PUBLIC SAFETY
GENERAL SERVICES
ECONOMIC DEVELOPMENT
PUBLIC WORKS
COMMUNITY RESOURCES
STATE AGENCIES & INDEPENDENT BOARDS
PENSIONS/INSURANCE/OTHER FINANCING USES
CONTINGENCY/DEBT SERVICE

STATEMENT OF REVENUES & EXPENDITURES

	FY 2012 Actual*	FY 2013 Adopted Budget*	FY 2014 Commissioners Budget*	% Change from FY13 to FY14
Revenues				
Property Taxes	\$ 146,449,619	\$ 140,550,264	\$ 137,227,392	-2.4%
Income Tax	64,199,044	64,800,000	71,723,000	10.7%
Other Local Taxes	7,284,963	7,623,000	8,160,000	7.0%
State Tax Increases	-	1,703,000	1,703,000	0.0%
State Shared Taxes	281,653	593,400	646,187	8.9%
Licenses & Permits	304,571	291,400	302,641	3.9%
Intergovernmental	4,799,329	3,784,296	4,348,498	14.9%
Service Charges	3,398,721	3,346,392	3,439,499	2.8%
Fines, Fees & Forfeitures	457,748	439,900	406,900	-7.5%
Other Revenues	1,331,667	392,418	633,498	61.4%
Other Financing Sources (Transfers)	1,949,727	1,420,129	1,295,818	-8.8%
Collaborative Grant with Board of Education	7,100,000	-	-	N/A
Use of Prior Year Fund Balance	-	-	2,615,150	N/A
Total General Fund Revenues	\$ 237,557,042	\$ 224,944,199	\$ 232,501,583	3.4%
Expenditures				
General Government	\$ 11,228,211	\$ 11,986,542	\$ 12,042,312	0.5%
Public Safety	26,753,215	25,660,359	27,062,254	5.5%
General Services	11,628,165	12,056,301	12,203,577	1.2%
Economic Development	1,238,967	1,242,445	1,269,353	2.2%
Public Works	9,587,361	8,771,947	8,886,344	1.3%
Community Resources	1,867,234	1,840,871	1,856,048	0.8%
Pensions/Insurance/OPEB	20,772,039	19,407,621	19,589,846	0.9%
Transfers	7,664,272	2,935,461	5,150,885	75.5%
State/Other Agencies	13,418,353	14,289,346	14,456,358	1.2%
Debt Service - County	9,423,027	9,677,532	9,786,194	1.1%
Total County Government	\$ 113,580,844	\$ 107,868,425	\$ 112,303,171	4.1%
Education	\$ 109,059,947	\$ 107,448,486	\$ 109,799,429	2.2%
Debt Service - Education	6,657,663	6,791,350	6,803,983	0.2%
State Pension - Education	-	2,835,938	3,595,000	26.8%
OPEB - Education	8,750,215	-	-	N/A
Total Board of Education	\$ 124,467,825	\$ 117,075,774	\$ 120,198,412	2.7%
Total General Fund Expenditures	\$ 238,048,669	\$ 224,944,199	\$ 232,501,583	3.4%
Fund Balances				
Nonspendable	\$ 9,545,194	\$ 9,545,194	\$ 9,545,194	0.0%
Restricted	-	-	-	N/A
Committed	21,430,248	21,430,248	21,430,248	0.0%
Assigned	8,218,619	8,218,619	8,218,619	0.0%
Unassigned	27,321,625	27,321,625	24,706,475	-9.6%
Total Fund Balances	\$ 66,515,686	\$ 66,515,686	\$ 63,900,536	-3.9%

* In order to make comparisons of these fiscal years, please note that:

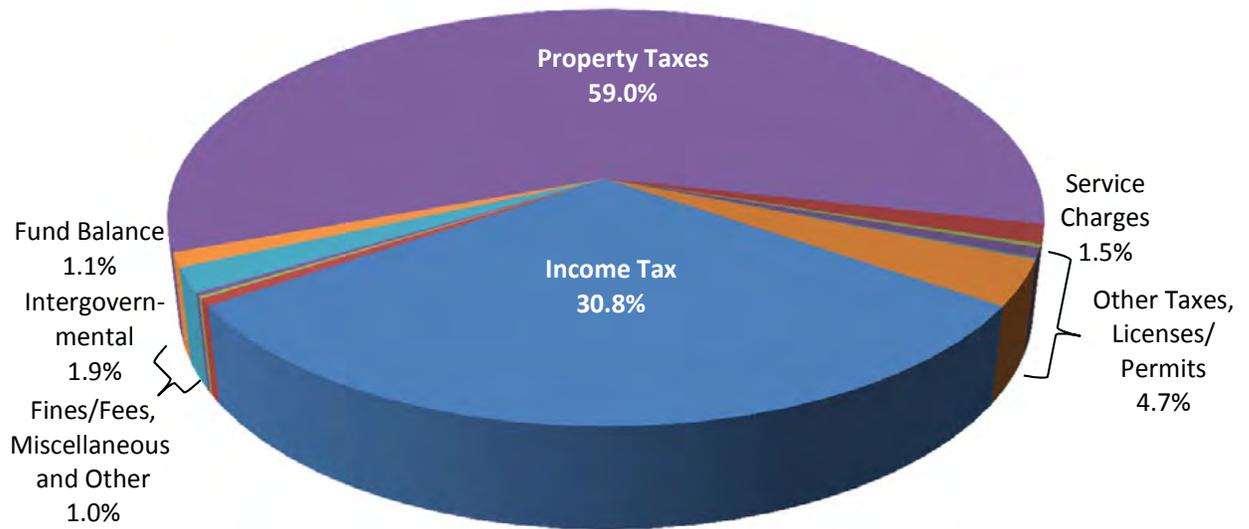
\$5.8m of FY 2013 General Fund expenses were pre-funded in FY 2012 consisting of:

- Capital Outlay (vehicles and heavy equipment) of \$703,140 for FY 2013
- Other Post Employment Benefit (OPEB) contribution of \$2,000,000
- Capital Projects pay-go (county operational funding) of \$3,121,600 for FY 2013 projects

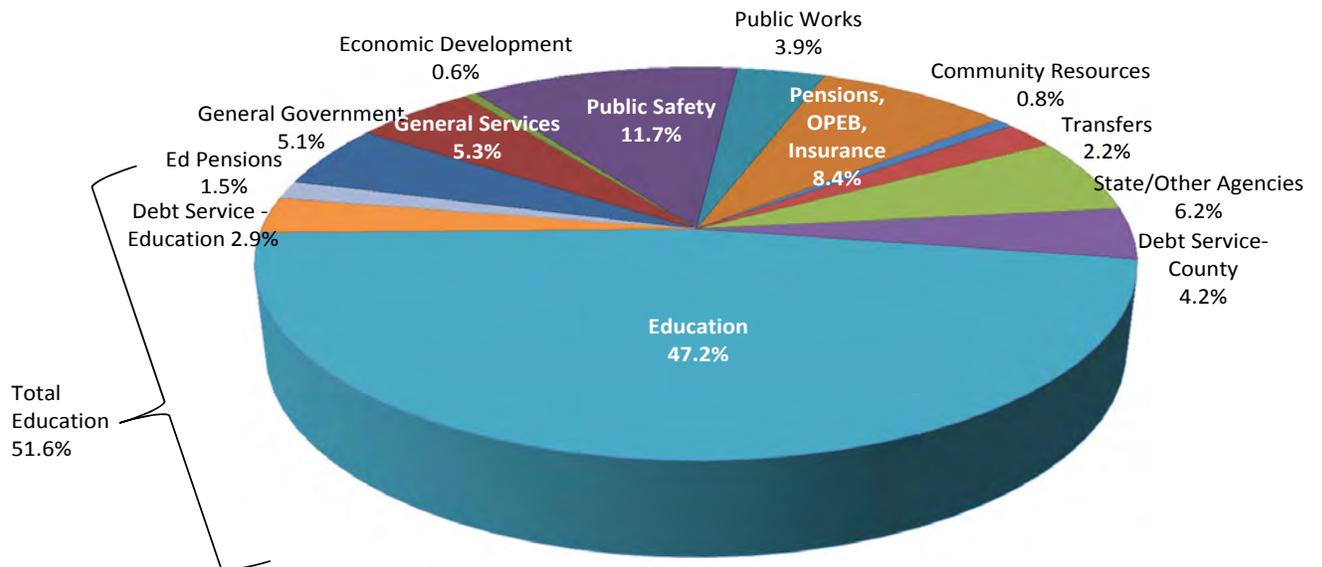
\$3.6m of FY 2014 General Fund expenses were pre-funded in FY 2013 consisting of:

- Capital Outlay (vehicles) of \$733,875 for FY 2014
- Other Post Employment Benefit (OPEB) contribution of \$2,500,000
- Land Preservation Fund Interest of \$415,757 for FY 2014

GENERAL FUND - SUMMARY OF REVENUES



GENERAL FUND - SUMMARY OF EXPENDITURES



GENERAL FUND REVENUES

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Commissioners Budget
<u>TAXES</u>			
Real Estate & Personal Property Taxes			
Real Estate Tax	\$ 107,642,997	\$ 100,880,772	\$ 97,230,143
Personal Property Tax	159,473	200,000	180,000
Corporate Personal Property Tax	2,268,497	2,500,000	2,400,000
Payment In Lieu of Tax	19,646,574	19,646,574	19,646,574
Public Utility Tax	17,868,027	18,100,000	18,300,000
Additions and Abatements	148,910	200,000	200,000
Penalties and Interest	854,020	517,960	500,000
Tax Credits	(1,908,021)	(1,205,042)	(989,325)
Land Preservation Credit	(230,858)	(290,000)	(240,000)
Total Real Estate & Personal Property Taxes	\$ 146,449,619	\$ 140,550,264	\$ 137,227,392
Other Local Taxes			
Income Tax	\$ 64,199,044	\$ 64,800,000	\$ 71,723,000
State Budget Tax Increases	-	1,703,000	1,703,000
Franchise Tax	1,192,010	1,170,000	1,200,000
Hotel Tax	753,981	810,000	810,000
Admissions & Amusements	30,938	30,000	30,000
Recordations	5,180,576	5,500,000	6,000,000
Trailer Parks	127,458	113,000	120,000
Total Other Local Taxes	\$ 71,484,007	\$ 74,126,000	\$ 81,586,000
State Shared Taxes			
Highway User	281,653	593,400	646,187
Total State Shared Taxes	\$ 281,653	\$ 593,400	\$ 646,187
TOTAL TAXES	\$ 218,215,279	\$ 215,269,664	\$ 219,459,579
<u>LICENSES & PERMITS</u>			
Business Licenses and Permits			
Builder Licenses	\$ 31,899	\$ 25,000	\$ 24,941
Beer, Wine, and Liquor Licenses	124,987	135,000	135,000
Traders	87,121	85,000	85,000
Hawkers and Peddlers	2,755	2,000	2,000
Total Business Licenses and Permits	\$ 246,762	\$ 247,000	\$ 246,941
Other Permits			
Animal	\$ 23,773	\$ 22,000	\$ 25,000
Code Book Sales	1,681	700	700
Marriage	4,215	3,700	5,000
Gambling Permits	28,140	18,000	25,000
Total Other Permits	\$ 57,809	\$ 44,400	\$ 55,700
TOTAL LICENSES & PERMITS	\$ 304,571	\$ 291,400	\$ 302,641
<u>INTERGOVERNMENTAL</u>			
Federal Grants			
Federal Emergency Management	\$ 57,967	\$ 82,407	\$ 82,407
FEMA Reimbursement (Storms)	1,000,257	-	-
Build America Bond Subsidy	110,437	110,437	110,437
Federal Detention Per Diem	20,625	-	-
Total Federal Grants	\$ 1,189,286	\$ 192,844	\$ 192,844

GENERAL FUND

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Commissioners Budget
State Grants			
Police Protection	\$ 470,600	\$ 470,000	\$ 775,000
Library	383,502	367,000	379,000
Soil Conservation	61,191	61,191	61,191
State Prisoner Housing	145,260	99,200	100,000
Jury Reimbursement	28,920	15,000	30,000
State Reimbursements	38,246	28,000	28,000
Health Department Core Services Reimbursement	127,342	126,998	132,781
CAASA Payroll Reimbursement	8,644	-	20,150
Total State Grants	\$ 1,263,705	\$ 1,167,389	\$ 1,526,122
Other Intergovernmental			
911 Fees	\$ 582,877	\$ 590,000	\$ 590,000
Shore Erosion	26,258	26,258	21,000
Housing Authority Payroll Reimbursement	1,121,755	1,139,305	1,315,788
CMM Payroll Reimbursement - Board	332,203	350,000	278,918
CMM Payroll Reimbursement - Society	283,245	290,000	407,993
SDAT Costs paid by the Towns	-	28,500	15,833
Total Other Intergovernmental	\$ 2,346,338	\$ 2,424,063	\$ 2,629,532
TOTAL INTERGOVERNMENTAL	\$ 4,799,329	\$ 3,784,296	\$ 4,348,498
<u>CHARGES FOR SERVICES</u>			
Public Safety			
Sheriff's Fees	\$ 80,459	\$ 90,000	\$ 75,000
Chesapeake Beach Police Reimbursement	698,934	706,947	689,009
North Beach Police Reimbursement	320,193	326,503	312,208
Dominion Police Reimbursement	1,229,375	1,240,000	1,240,000
Lab Fees	11,091	10,000	15,000
Engineering Inspections	81,500	100,000	100,000
DWI facility	2,470	7,345	7,345
Electronic Monitoring - Detention Center	12,687	16,000	16,000
Telephone Commission - Detention Center	104,832	100,000	100,000
Live In / Work Out - Detention Center	38,682	41,000	95,000
Sick Call - Detention Center	2,470	5,000	5,000
False Alarm Fees	150	2,000	2,000
False Alarm Registration	5,150	3,800	3,800
Protective Inspections	287,500	300,000	300,000
Public Safety Tower Revenue	78,133	70,000	70,000
Total Public Safety	\$ 2,953,626	\$ 3,018,595	\$ 3,030,362
General Services			
Watermen's Wharf	\$ 3,875	\$ 4,200	\$ 4,200
Tennison Charters	42,068	43,000	50,000
Kings Landing Camp Fees	18,182	10,000	10,000
Flag Pond Entrance Fees	47,654	40,000	40,000
Boat Ramp Fees	7,640	6,000	6,000
P&R Self Sustained Program	-	15,000	-
Total General Services	\$ 119,419	\$ 118,200	\$ 110,200

GENERAL FUND REVENUES

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Commissioners Budget
Public Works			
Road Tax Districts	\$ 75,344	\$ 75,420	63,000
Developer Street Signs	-	600	600
Utility Permit Fee	12,960	-	25,000
Waterway Improvements	7,441	6,837	6,837
Total Public Works	\$ 95,745	\$ 82,857	\$ 95,437
Community Resources			
Library - Copying and Miscellaneous	\$ 55,533	\$ 46,200	\$ 51,500
Library - Other Sources	34,170	-	-
Library - E-Rate	5,653	7,000	10,000
Office on Aging Program Fees	47,418	6,000	56,500
Total Community Resources	\$ 142,774	\$ 59,200	\$ 118,000
Other Charges for Services			
Administration Fees - Semi-annual Taxes	\$ 47,320	\$ 27,040	\$ 45,000
Rents and Concessions	26,602	40,000	40,000
Rent - Concrete Plant	13,005	-	-
Map Sales	230	500	500
Total Other Charges for Services	\$ 87,157	\$ 67,540	\$ 85,500
TOTAL SERVICE CHARGES	\$ 3,398,721	\$ 3,346,392	\$ 3,439,499
<u>FINES, FEES & FORFEITURES</u>			
General Government			
Soil Conservation Grading Fees	\$ 42,350	\$ 30,000	\$ 30,000
Administration Planting Bond - C, B & P	53	4,500	4,500
Replatting Fees - C P & B	4,752	4,000	4,000
Board of Appeals Application Fees	15,761	20,000	20,000
C B & P Tower Fees	1,140	500	500
	\$ 64,056	\$ 59,000	\$ 59,000
Public Safety			
Domestic Master Fees	\$ 779	\$ 800	\$ 800
Community Service Programs	31,261	25,000	25,000
Criminal Court Fines	6,952	9,000	9,000
Home Study / DSS	8,619	10,000	2,000
Animal Citation Fines	5,100	7,000	7,000
State's Attorney Fees	8,046	6,500	6,500
Forfeiture Sheriff	35,845	-	-
Forfeiture State's Attorney	20,681	15,000	-
	\$ 117,283	\$ 73,300	\$ 50,300
Other Fines, Fees, and Forfeitures			
Administration Fee - Grant Coordinator	\$ 133,745	\$ 150,000	\$ 150,000
Auto License Fees	2,304	2,600	2,600
Library Fines	126,985	135,000	125,000
Zoning Fees	13,250	20,000	20,000
Erosion/Sediment Control Penalty	-	-	-
Filing Fees Elected Officials	125	-	-
Total Other Fines, Fees, and Forfeitures	\$ 276,409	\$ 307,600	\$ 297,600
TOTAL FINES, FEES & FORFEITURES	\$ 457,748	\$ 439,900	\$ 406,900

GENERAL FUND

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Commissioners Budget
<u>OTHER REVENUE SOURCES</u>			
Investment Revenue			
Interest and Dividends	\$ 127,164	\$ 250,000	\$ 300,000
Interest on Notes	7,989	-	-
Total Investment Revenue	\$ 135,153	\$ 250,000	\$ 300,000
Reimbursements			
Salary Reimbursements	\$ 39,192	\$ 35,000	\$ 35,000
Battle Creek Payroll Reimbursement	9,020	7,418	7,418
Insurance Reimbursements	816,892	-	-
Miscellaneous	4,391	-	-
Total Reimbursements	\$ 869,495	\$ 42,418	\$ 42,418
Other Revenues			
Mosquito Control	24,740	20,000	41,080
Private Contributions	44,609	-	-
Miscellaneous Income	257,670	80,000	250,000
Total Other Revenues	\$ 327,019	\$ 100,000	\$ 291,080
TOTAL OTHER REVENUE SOURCES	\$ 1,331,667	\$ 392,418	\$ 633,498
<u>OTHER FINANCING SOURCES</u>			
Board of Education Transfers:			
Resident Trooper/Sheriff Deputy	\$ 269,512	\$ 150,036	265,818
Wireless	30,000	30,000	30,000
Collaborative Grant Agreement	7,100,000	-	-
Other Post Employment Benefits (OPEB)	1,650,215	-	-
Transfer from Housing Opportunities Fund	-	240,093	-
Transfer from Excise Tax Fund	-	1,000,000	1,000,000
TOTAL OTHER FINANCING SOURCES	\$ 9,049,727	\$ 1,420,129	\$ 1,295,818
<u>USE OF PRIOR YEAR FUND BALANCE</u>			
Use of Unassigned Fund Balance for Capital Project pay-go	-	-	2,615,150
TOTAL USE OF PRIOR YEAR FUND BALANCE	\$ -	\$ -	\$ 2,615,150
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$ 237,557,042	\$ 224,944,199	\$ 232,501,583

REVENUE HIGHLIGHTS

This section provides descriptions of some of the more significant revenue line items recorded in the funds and the assumptions used for the budget estimates. Many of these revenue types are recorded in the General Fund and are detailed on the General Fund Revenue pages just before this one.

Real Estate Taxes – Revenues are from real property taxes, related penalties and interest, and property tax credit adjustments.

Real property tax revenues less tax credits are projected to decrease by \$3.4 M from the FY 2013 adopted budget based upon the latest State Department of Assessments assessable base projections and the County's historical experience. This amount represents 41.6% of the General Fund revenue budget.

The budget is based on a FY 2014 tax rate of \$0.892 per \$100 of assessed property value, except within the two incorporated towns, North Beach and Chesapeake Beach. The County tax rate there is \$0.556 per \$100 of assessed property value.

This is third year of declines, in real property taxes. We expect a smaller (projected \$1.5M) decline in fiscal year 2015. After that, projections are based on a flat real estate market producing flat revenues.

Income Taxes – Local subdivisions in Maryland levy a percent of tax based upon State taxable income. In Calvert County, the local rate is 2.8%, slightly below the state average rate. Income tax amounts to almost 31% of the General Fund revenue budget.

FY 2013 income tax revenues were budgeted at \$64.8M. FY 2013 income tax revenues are projected to amount to \$66.0M a \$1.2M positive budget variance over the budgeted amount. Income tax revenues are projected to total \$71.7M in FY 2014. The significant increase in the projection for FY 2014 has two components. First, even though the Dominion liquid natural gas export facility is not expected to break ground prior to April 2014 and still requires additional Federal Energy Regulatory Commission approvals, one of the largest construction projects in the State of Maryland's history has started in Calvert County. Secondly, we have consistently under estimated this line item. There are significant headwinds that are working against income tax revenues but there always are.

Unemployment in Calvert County is reported at 5.6% for March 2013, well below the national average. Calvert County's proximity to Washington, DC is one reason for this. Federal jobs and the businesses that support our national government have continued to provide employment sources.

Projections show income tax increasing at 3% into the future. Along with economic forecasts used by the State of Maryland, Gross Domestic Product, Inflation expectations and prior year actual variances are considered in this projection. Note that the visibility of future years' income tax revenue is weak, at best.

Personal, Corporate, Payments in Lieu of Tax and Public Utilities Taxes – Payments in lieu of tax are currently the largest item in this group at just over \$19.6M. This amount represents an agreed upon payment that is the result of electric deregulation in the State of Maryland.

Public Utility assessments are estimated by the State Department of Assessments and Taxation using a unit cost method which considers the income generation capabilities as well as the operating and real assets which are owned and operated by utilities. The personal, corporate, and public utility tax rate, by law, is set at 2.5 times the local real estate tax rate or \$2.23 per \$100 of assessed value ($\$0.892 \times 2.5$).

The revenues within this group are primarily generated by Calvert Cliffs Nuclear Power Plant and Dominion Cove Point, one of the nation's largest liquefied natural gas (LNG) import facilities.

Personal and corporate property taxes are estimated with a slight decrease from the FY 2013 adopted budget level.

Charges for Services – Fees and charges are assessed by the County to offset the costs of various services provided.

Revenue is collected for zoning fees, inspection fees, protective inspections, reimbursements from Chesapeake Beach and North Beach for sheriff's deputies assigned to those jurisdictions, and fees collected from inmates at the Detention Center who are in the work release program. Additionally, a 100% reimbursed contractual agreement providing for sheriff's deputy security at Dominion Resources' Cove Point Liquefied Natural Gas Terminal was established in mid-2007, accounting for \$1.2M in this category. Charges for services are estimated with a slight decrease.

Revenue from Other Agencies – Revenues are received from the State and Federal governments, reimbursements from the Housing Authority, Calvert Marine Museum Board of Governors and Calvert Marine Museum Society for payroll processed on their behalf (the related payroll is included in the County's expenditures), and 911 fees collected through the telephone company. State and Federal grants can take the form of a general formula aid (e.g., Police Protection Aid) or specific program grants (e.g., Aging – Title III – Congregate Meals) and are also received to fund capital projects.

Other Taxes – Other tax revenue primarily includes recordation taxes, state budget tax increases and cable television franchise fees.

Recordation taxes are established by the local governing body with prior approval from the state legislature. Tax revenue is generated from the recording of real property financing transactions upon settlement. The FY 2013 budget is based on a rate of \$5.00 per \$500 value. The estimate involves various economic factors, such as housing starts, mortgage interest rates, real estate supply and demand, population growth, and speculation related to the housing market. Recordation tax is estimated at \$6.0M in the FY 2014 budget, a .5M increase over the FY 2013 budget.

The "State Budget Tax Increases" is a new line item that represents revenue offsets to help the County with the impact of teacher pension expenses. The three components of this local revenue enhancement are: Individual Income Tax at \$599,000, Income Tax Reserve at \$554,364, and Recordation Tax at \$550,000 (FY 2014 revenues based on estimates provided by the state).

Excise Tax and Other Fees – Excise taxes are collected from the property owners when a new home or building is constructed and provide a source of revenue to build schools, parks, roads and landfills/solid waste disposal centers necessitated by the growth associated with new construction.

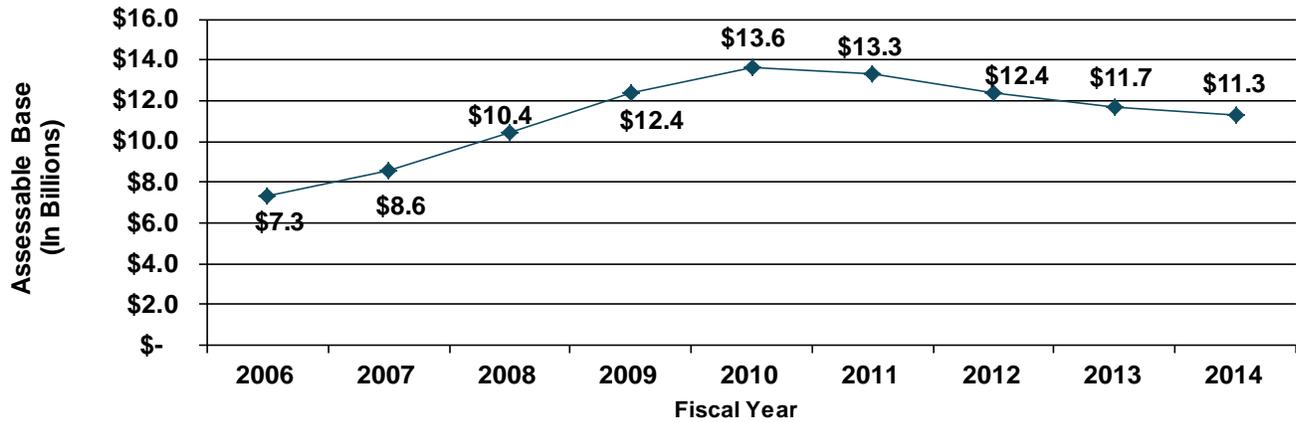
Revenue from Excise Taxes is recorded in a separate fund. However, when funds are available, a transfer to the General Fund is recorded to reimburse the General Fund for a portion of the debt service related to the borrowings to pay for the schools, parks, etc. mentioned above. The appendix provides for a summary of the excise tax structure.

Miscellaneous Other Revenues – Other miscellaneous sources of income are from investments, rents and concessions, donations, park entrance fees, and fees for recreation. This source of revenue fluctuates over the years.

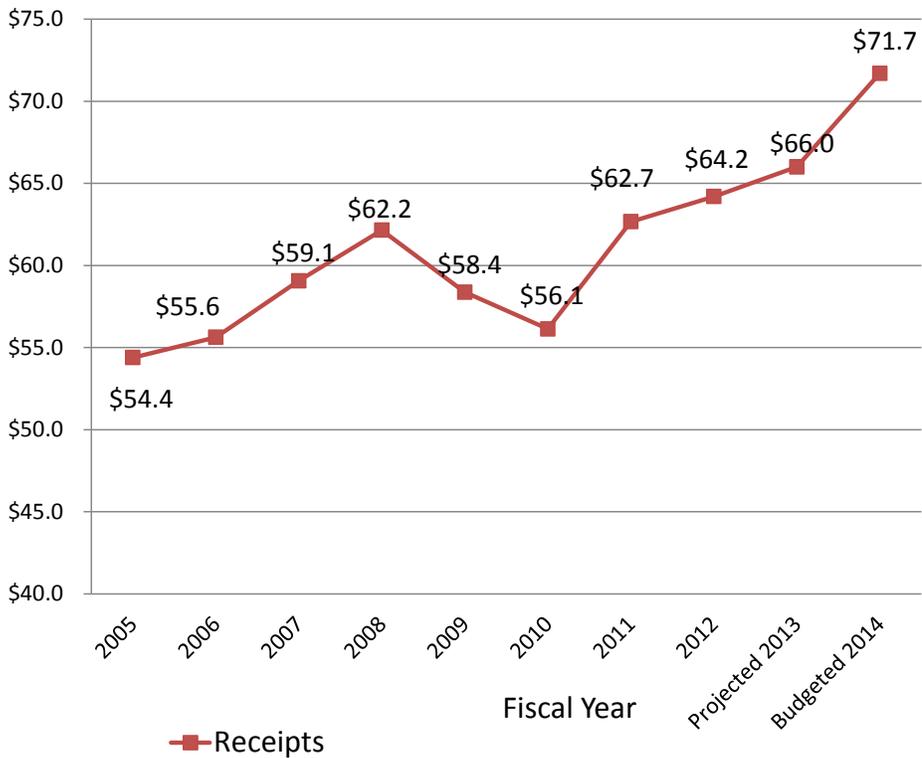
Transfers In – Transfers between funds occur during the year. Transfers in are shown as a revenue source for the receiving fund. The corresponding transfers out are shown as expenditures of the paying fund.

GENERAL FUND REVENUE TRENDS

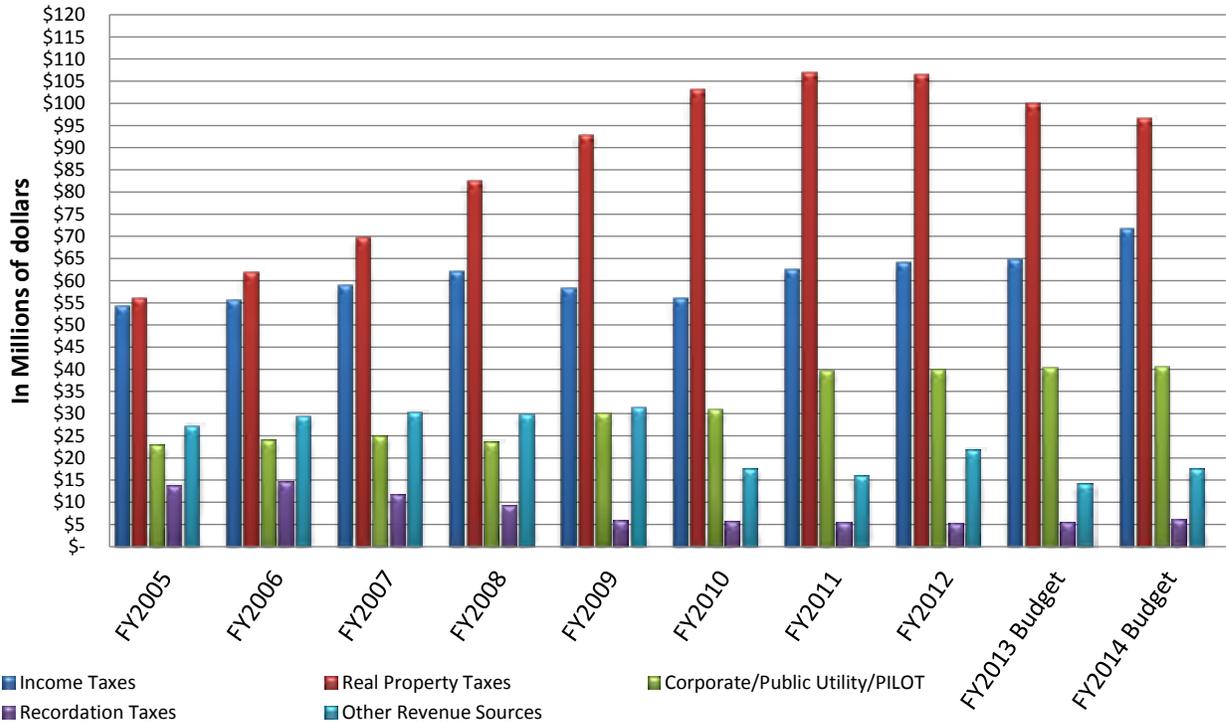
Real Property Tax Assessments Trends



Income Tax Trends



Major Components of General Fund Revenues



Historical Revenue Components: The General Fund takes in all of the broad-based property and income taxes which fund most of local government. In the FY 2014 budget, General Fund revenues total just over \$230 million. These revenue flows are not constants, and in fact change from year to year. This graph reflects the changes in the Calvert County revenue “mix” over the past ten years. The following paragraph details the changes in the major components.

The graph above provides ten years of trend data, 8 years of actual results and 2 years of budget. The **red bars** (second in each FY group) represent real property tax revenues, which had a huge ramp up from FY 2007 for FY 2011 (more details on the chart on the previous page). The **blue bars** (the first bar in each FY group) represent income taxes. Income taxes are returning to higher levels from a bottoming out in FY2010. The **green bars** (third in each FY group) include corporate taxes, payments in lieu of taxes, and public utility taxes. The addition of the Dominion liquid gas import facility is responsible for the uptick between FY 2010 and FY 2011. At present, public utility taxes are increasing due to the Dominion activity and the SMECO project. The **purple bars** (fourth in each FY group) are recordation taxes, which were a source of additional revenues from FY 2004 to FY 2007. They have flattened out but are making a slight rebound. All of the remaining revenues include state revenues and investment earnings, and are shown with the **turquoise bars** (the last bar in each FY group). In FY 2012 there was an increase from the collaborative grant from the BOE, which represented a one-time \$7m increase. Miscellaneous revenues are well below the levels in FY 2005 and FY 2006, but state revenues such as police protection funds and highway user fees increased in FY 2014 over FY 2013.

Future Years Forecasts: Given the uncertainty in today’s economy, the county continues to be very conservative in predictions of future revenues. On the following page there is a chart showing the current revenue and expenditure forecast through FY2017. All of the out years in this forecast currently show deficits, but as in the past, county management will use spending controls as needed to maintain a structurally balanced budget.

General Fund Operations Forecast

	05/15/2013 FY 2013 Year-end Projection	% Inc/Dec	FY 2014 Budget	% Inc/Dec	FY 2015 Projections	% Inc/Dec	FY 2016 Projections	% Inc/Dec	FY 2017 Projections	% Inc/Dec
General Fund Projections										
Revenues										
Real Property Tax	\$ 100,103,691	-5.60%	\$ 96,700,818	-3.40%	\$ 95,013,710	-1.74%	\$ 95,990,097	1.03%	\$ 98,404,975	2.52%
Corporate & Public Utility Tax	20,300,000	2.01%	20,880,000	2.86%	21,240,000	1.72%	21,500,000	1.22%	21,650,000	0.70%
P.L.L.O.T. Program	19,646,574	0.00%	19,646,574	0.00%	19,646,574	0.00%	19,646,574	0.00%	19,646,574	0.00%
Income Tax	66,000,000	1.93%	71,723,000	8.67%	75,220,690	4.88%	77,581,311	3.14%	78,406,750	1.06%
Est. State Revenue Enhancements	1,703,000	Not Mngfl	1,703,000	0.00%	1,824,000	7.11%	1,824,000	0.00%	1,824,000	0.00%
Other Sources	19,396,854	3.68%	19,233,041	-0.84%	19,188,890	-0.23%	18,993,716	-1.02%	19,331,865	1.78%
Total Revenues	\$ 227,150,119	-1.26%	\$ 229,886,433	1.20%	\$ 232,133,865	0.98%	\$ 235,535,698	1.47%	\$ 239,264,164	1.58%
Expenditures										
County										
Salaries	\$ 43,830,000	-0.16%	\$ 43,117,767	-1.62%	\$ 44,550,000	3.32%	\$ 46,090,000	3.46%	\$ 46,090,000	0.00%
County Step	-	Not Mngfl	1,012,788	Not Mngfl	1,100,000	8.61%	-	-100.00%	-	Not Mngfl
County COLA	-	Not Mngfl	431,117	Not Mngfl	440,000	2.06%	-	-100.00%	-	Not Mngfl
Operating	35,280,073	-1.07%	35,710,309	1.22%	37,023,538	3.68%	37,965,151	2.54%	38,934,019	2.55%
Insurances/Pensions/other	19,086,621	2.40%	19,629,846	2.85%	20,611,338	5.00%	21,641,905	5.00%	22,724,000	5.00%
Education	107,448,486	-1.48%	105,783,754	-1.55%	109,336,344	3.36%	113,751,671	4.04%	113,750,000	0.00%
Increase to BOE funding above MOE	-	Not Mngfl	4,015,675	Not Mngfl	-	-100.00%	-	Not Mngfl	-	Not Mngfl
State Pension expense	2,835,938	Not Mngfl	3,595,000	26.77%	4,071,000	13.24%	-	-100.00%	-	Not Mngfl
Other Post Employment	16,469,000	-1.68%	16,590,177	0.74%	17,766,673	7.09%	19,517,446	14.29%	22,069,336	13.07%
Debt Service	-	Not Mngfl	2,615,150	Not Mngfl	3,093,290	18.28%	2,897,700	-6.32%	2,352,000	-18.83%
Capital Projects	-	-5.37%	\$ 232,501,583	3.36%	\$ 241,492,185	3.87%	\$ 245,863,873	1.81%	\$ 250,919,356	2.06%
Total Expenditures	\$ 224,950,118		\$ 232,501,583		\$ 241,492,185		\$ 245,863,873		\$ 250,919,356	
Surplus/(Deficit)	\$ 2,200,000		\$ (2,615,150)		\$ (9,358,320)		\$ (10,328,174)		\$ (11,655,191)	
Deficit reduction options (+additional expense/-reduced exp)										
Move vehicle expenses from 2014 to 2013	\$ 733,875		\$ -		\$ -		\$ -		\$ -	
Use of unassigned fund balance (Capital Proj. Pay-go)	-		2,615,150		3,093,290		2,218,619		2,218,619	
Use surplus for OPEB (additional contribution)	2,500,000		-		-		-		-	
Land preservation interest moved from 2014 to 2013	415,757		-		-		-		-	
Adjusted Surplus/(Deficit)	\$ (1,449,632)		\$ -		\$ (4,046,411)		\$ -		\$ -	
Revenue Assumptions:										
Real Property assessments projected with an expected 5% decline impacting FY 15, then small (<5%) increases impacting future years										
Income Tax Growth projected at 3% with additional amounts added for the Dominion Liquid Natural Gas exporting facility in the future years presented here										
About this forecast:										
About this forecast: numerous assumptions are required in order to map out four years of revenues and expenditures. Financial forecasts can and will have many factors that affect the estimates. Few economists can accurately predict when the next recession or recovery will occur, and yet changes in the economy must be measured along with the growth in businesses, value of real and personal property, employment and the population of the county. Revenue forecasts are generally based on recent historical data mixed with any known facts that mainly affect future revenues. If future rate or fee changes are not known or planned, it is assumed they remain at the current level. Revenue estimates are extremely important, especially those for real property and income taxes as they make up 90% of the county's general revenues. Expenditures are estimated by applying inflationary factors to base year budgets. Future salary and fringe benefits are expected to increase as shown, and debt service is estimated based on what is required to fund the current six year Capital Project Budget during the four year period.										
These estimates are current as of the adoption of the FY 2014 budget, but are subject to change at any time.										

Providing leadership in the
coordination, implementation, and
administration of County policy.

Calvert County Courthouse



BOARD OF COUNTY COMMISSIONERS
TECHNOLOGY SERVICES
CIRCUIT COURT
ORPHAN'S COURT
STATE'S ATTORNEY
COUNTY TREASURER
FINANCE & BUDGET
COUNTY ATTORNEY
PERSONNEL
COMMUNITY PLANNING & BUILDING
INSPECTIONS & PERMITS

GENERAL GOVERNMENT

BOARD OF COUNTY COMMISSIONERS

DESCRIPTION

Serving the citizens of Calvert County by setting policy; providing effective efficient services; fostering responsible, sustainable growth and economic development; and supporting the County's essential institutions to keep them strong.

OBJECTIVES

- ◆ Monitor financial position to ensure long term financial stability.
- ◆ Continue to focus necessary resources toward education, transportation, and public safety.
- ◆ Continue the support for Calvert High School replacement (final phase in 2014), the Prince Frederick Loop Road, and the College of Southern Maryland's Prince Frederick Campus second building.
- ◆ Explore public/private partnerships to increase availability of workforce housing.
- ◆ Align resources with priorities to ensure effective and efficient use of tax payer dollars.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
BOCC Meetings	38	39	40	41
Public Hearings Conducted	20	31	36	43
Resolutions Passed	52	67	71	82
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Preserve the County's excellent financial position by maintaining a strong Bond Rating	Fitch AAA Moody's Aa1 S&P AAA			
Continue to provide financial assistance to eligible citizens through the Homeowner's Tax Credit Program	\$400,000	\$510,370	\$510,000	\$500,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Board of County Commissioners				
Salaries	\$ 252,363	\$ 249,046	\$ 249,046	\$ 252,845
Operating	47,043	39,995	38,995	38,995
Contracted Services	8,283	2,000	3,000	3,000
Total	<u>\$ 307,689</u>	<u>\$ 291,041</u>	<u>\$ 291,041</u>	<u>\$ 294,840</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.13%	0.13%	0.13%
Clerk to the Commissioners				
Salaries	\$ 71,326	\$ 60,952	\$ 60,952	\$ 63,085
Operating	172	1,580	1,580	1,580
Contracted Services	-	470	470	470
Total	<u>\$ 71,498</u>	<u>\$ 63,002</u>	<u>\$ 63,002</u>	<u>\$ 65,135</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
County Attorney				
Salaries	\$ 296,993	\$ 274,720	\$ 274,720	\$ 277,783
Operating	28,770	25,140	25,140	25,140
Contracted Services	10,978	33,000	150,000	50,000
Capital Outlay	367	-	-	-
Total	<u>\$ 337,108</u>	<u>\$ 332,860</u>	<u>\$ 449,860</u>	<u>\$ 352,923</u>
Total Expenditures as a percent of Total Operating Budget	0.14%	0.15%	0.19%	0.15%
Maryland Association of Counties				
Operating	\$ 16,987	\$ 17,000	\$ 17,000	\$ 17,000
Total	<u>\$ 16,987</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Paupers Burial				
Operating	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
Total	<u>\$ -</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

STAFFING:

Board of County Commissioners	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	1.0	1.0	1.0	1.0
TOTAL		6.0	6.0	6.0	6.0
Clerk to County Commissioners					
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
County Attorney					
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
TOTAL		4.0	4.0	4.0	4.0

COUNTY ADMINISTRATOR

DESCRIPTION

Direct the implementation of the Board of County Commissioners' (BOCC) policies to all County departments, as prescribed by the BOCC and Administrative Codes.

OBJECTIVES

- ◆ Ensure implementation of BOCC goals, directives, and policies.
- ◆ Provide regular communication via weekly Department Head meetings.
- ◆ Practice open communication with employees via effective problem resolution and promotion of equal opportunity and affirmative action.
- ◆ Continue to enhance working relationships with other local and state governmental agencies.
- ◆ Continue to ensure the general public's needs are met and all inquiries are responded to in a timely manner.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
<u>Implementation of BOCC goals, directives, and policies:</u>				
# of BOCC directives and policies issued and completed	100%	100%	100%	100%
# of administrative referrals and administrative assignments completed	100%	100%	100%	100%
Open Communications:				
# of Board and staff meetings	38	39	40	41
# of Department Head meetings	38	39	40	41
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
<u>Trim assignments to various Departments:</u>				
# assigned per year	212	339	400	415
# of due dates met	80%	80%	85%	90%
# of due dates not met	20%	20%	15%	10%

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
County Administrator				
Salaries	\$ 247,852	\$ 217,985	\$ 217,985	\$ 232,449
Operating	23,245	9,730	9,730	9,935
Contracted Services	11,762	-	-	-
Capital Outlay	-	-	-	-
Total	<u>\$ 282,859</u>	<u>\$ 227,715</u>	<u>\$ 227,715</u>	<u>\$ 242,384</u>
Total Expenditures as a percent of Total Operating Budget	0.12%	0.10%	0.10%	0.10%

STAFFING:

County Administrator	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	0.0	0.0	0.0
TOTAL		3.0	2.0	2.0	2.0

TECHNOLOGY SERVICES

DESCRIPTION

Providing dependable and secure computing systems and technological solutions to assist the Departments within Calvert County Government to accomplish their goals.

OBJECTIVES

- ◆ Finalize the Calvert County Government portion of the Maryland State Broadband Fiber Project and begin use.
- ◆ Implement management tool for all mobile computing devices including smartphones, laptops, and tablets.
- ◆ Replace Board of County Commissioners' agenda manager software and upgrade audio/video system in Hearing Room.
- ◆ Replace or upgrade Calvert County tax system.
- ◆ Interface emergency operations and public safety software.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Countywide support to managed desktop and laptop computers	875	726	960	1,000
Work Orders Completed	4,209	4,413	5,375	4,513
Mobile Data Terminals supported	107	228	141	240
Number of servers	137	144	150	160
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual 2012	Projected FY2013	Projected FY2014
Meet Milestones of Implementation for EDMS/ERMS	No	Yes	Yes	Yes
Meet Milestones of Implementation of Public Safety System	Yes	Yes	Yes	n/a
Meet Milestones of Upgrade of Public Safety System	n/a	n/a	n/a	Yes
Meet Milestones for Improvement to Wireless Network	Yes	Yes	Yes	Yes
Meet Milestones of countywide upgrade to next version	Yes	n/a	n/a	n/a
Meet milestones of website content management system replacement	Yes	Yes	Yes	n/a

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Technology Services				
Salaries	\$ 1,339,413	\$ 1,323,354	\$ 1,325,900	\$ 1,388,424
Operating	126,952	128,055	131,821	131,821
Contracted Services	596,115	794,608	894,370	894,370
Capital Outlay	310,032	337,975	310,875	204,100
Total	<u>\$ 2,372,512</u>	<u>\$ 2,583,992</u>	<u>\$ 2,662,966</u>	<u>\$ 2,618,715</u>
Total Expenditures as a percent of Total Operating Budget	1.00%	1.15%	1.15%	1.13%

STAFFING:

Technology Services	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
GIS Administrator	25	0.0	0.0	0.0	1.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	3.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	24	0.0	0.0	0.0	1.0
GIS Analyst	23	1.0	1.0	1.0	0.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
GIS Technician	21	1.0	1.0	1.0	0.0
Audio Visual Technician	21	0.0	0.0	0.6	1.0
Computer Services Technician II	20	1.0	1.0	1.0	1.0
Computer Services Technician I	18	3.0	3.0	3.0	3.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.6	0.6	0.0	0.0
Intern	n/a	0.2	0.2	0.2	0.0
TOTAL		22.8	22.8	22.8	23.0

Staffing changes made after the adoption of the FY13 budget but before the FY14 Commissioner's budget are reflected in the Commissioner's column

COURTS

DESCRIPTION

The Circuit Court is a court of general jurisdiction which serves the citizens of Calvert County by resolving issues in civil and criminal cases in a timely and professional manner.

OBJECTIVES

- ◆ The major objective of the Circuit Court is to resolve the cases before it, in a timely and equitable fashion so that the disruption in the lives of the litigants can be minimized as much as possible.

PERFORMANCE MEASURES

The Maryland Judiciary has adopted time periods within which cases should be completed. Different standards have been established for different types of cases. Below is a table showing the performance of the Circuit Court in meeting those standards in the most common cases over the past four years. The key column is the one entitled “time standard”. This column shows the percentage of the number of cases that have to be completed within the number of days listed in order for the court to have met the state standard. For instance, 98% percent of all criminal cases should be completed within 180 days of the time they commence. In FY2012, the court completed 88.5% of the criminal cases with the prescribed number of days.

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Civil Cases Filed (New & Reopened)	2,621	2,609	2,645	2,645
Juvenile Cases Filed (New & Reopened)	387	404	410	435
Criminal Cases Filed (New)	456	404	426	425
Domestic Violence Cases (New)	103	45	60	75
Program/Service Outcomes: (based on objectives)				
	Actual FY2009	Actual FY2010	Actual FY2011	Actual FY2012
Criminal (state standard: 98% of all cases completed within 180 days)	82.0%	92.0%	90.5%	88.5%
Civil, non-domestic (state standard: 98% of all cases completed within 548 days)	87.0%	83.3%	91.4%	89.7%
Juvenile (state standard: 98% of all cases completed within 90 days)	93.0%	89.8%	96.3%	94.1%
Domestic (state standard: 90% of all cases completed within 365 days)	87.0%	84.6%	89.0%	88.8%
Domestic (state standard: 98% of all cases completed within 730 days)	98.0%	98.2%	98.2%	99.0%

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Circuit Court				
Salaries	\$ 541,116	\$ 499,782	\$ 545,710	\$ 520,482
Operating	70,039	81,664	85,714	85,714
Contracted Services	75,142	80,414	76,370	76,370
Capital Outlay	11,632	5,100	7,996	7,996
Total	<u>\$ 697,929</u>	<u>\$ 666,960</u>	<u>\$ 715,790</u>	<u>\$ 690,562</u>
Total Expenditures as a percent of Total Operating Budget	0.29%	0.30%	0.31%	0.30%
Grand Jury				
Operating	\$ 5,420	\$ 5,000	\$ 5,000	\$ 5,000
Total	<u>\$ 5,420</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Judge of Orphan's Court				
Salaries	\$ 26,552	\$ 26,450	\$ 26,450	\$ 26,715
Operating	350	1,450	1,450	1,450
Total	<u>\$ 26,902</u>	<u>\$ 27,900</u>	<u>\$ 27,900</u>	<u>\$ 28,165</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%

STAFFING:

Circuit Court	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.8	0.8	0.8	0.8
Office Assistant I	16	0.0	0.0	0.0	0.0
Bailiff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	10.9	10.9
Judge of Orphan's Court	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

STATE'S ATTORNEY

DESCRIPTION

The Calvert County State's Attorney's Office exists to fulfill a State legislative mandate to prosecute all felony and misdemeanor offenses which occur in Calvert County, Maryland. These crimes include homicide, assault, sexual assault, child abuse and neglect, elder abuse, burglary, narcotics, domestic violence, economic crimes, DWI/DUI, incarcerable traffic violations, and certain civil proceedings. In addition, this office provides outreach services and education to the community.

OBJECTIVES

- ◆ Develop/expand/maintain programs in domestic violence, elder abuse (both financial and physical), child maltreatment, community outreach, District Court diversion and mediation, victim/witness assistance programs, and gang initiatives.
- ◆ Maintain an immediate screening process on all felony cases and a screening process for all citizen-generated criminal complaints.
- ◆ Continue to provide child support services to the community and continue to assist in the collection of child support funds for the children of Calvert County.
- ◆ Maintain a Community Service Program whereby labor is performed throughout the County by perpetrators of non-violent offenses.
- ◆ Continue to collect funds through forfeiture of illegal drug proceeds.
- ◆ Conduct truancy Court to ensure our children are attending school.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2011	Actual CY2012	Projected CY2013	Projected CY2014
Circuit Court Cases Prosecuted	398	424	450	475
Resolutions	369	213	250	265
District Court Cases Prosecuted	5,753	5,815	5,875	6,000
Juvenile Cases Prosecuted	230	133	150	160
Resolutions	229	113	130	140
Program/Service Outcomes: (based on objectives)				
	Actual CY2011	Actual CY2012	Projected CY2013	Projected CY2014
<u>Child Support</u>				
Court Orders Established	550	527	530	540
Court Orders Modified	130	122	125	130
Child Support Collections	\$11 million	\$11.4 million	\$11.5 million	\$11.6 million
<u>Community Service</u>				
Clients Assigned/Completed	731 / 723	1013 / 1011	1050 / 1025	1070 / 1055
Hours Assigned/Completed	17,710/9,651	25,887/20,079	26,250/20,500	26,750/21,100
Monetary Value of Community Service	\$102,103	\$212,431	\$216,890	\$223,238
Community Service Fees Collected	\$17,651	\$31,986	\$32,325	\$32,500
<u>Asset Forfeiture</u>				
Forfeited Funds	\$19,000			

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
State's Attorney				
Salaries	\$ 1,400,014	\$ 1,366,696	\$ 1,402,306	\$ 1,524,185
Operating	78,721	97,285	105,082	108,068
Contracted Services	16,569	23,774	25,200	25,200
Capital Outlay	66,685	-	22,000	2,014
Total	<u>\$ 1,561,989</u>	<u>\$ 1,487,755</u>	<u>\$ 1,554,588</u>	<u>\$ 1,659,467</u>
Total Expenditures as a percent of Total Operating Budget	0.66%	0.66%	0.67%	0.71%

STAFFING:

State's Attorney	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney*	A	4.0	4.0	4.0	5.0
Assistant State's Attorney II	A	1.0	1.0	1.0	1.0
Assistant State's Attorney I	A	2.0	2.0	2.0	2.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	2.0	2.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	4.0	4.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	2.0
Intern	n/a	0.1	0.1	0.1	0.0
TOTAL		22.1	22.1	23.1	25.0

Staffing changes made after the adoption of the FY13 budget but before the FY14 Commissioner's budget are reflected in the Commissioner's column.

*In January 2014, one new position will be staffed for the remainder of FY14.

COUNTY TREASURER

DESCRIPTION

Receiving and disbursing of funds for the Calvert County Government. Also, responsible for the initiation of the enforcement of tax collection.

OBJECTIVES

- ◆ Continue to increase public awareness of the Treasurer's Office billing process, of credits offered by the State of Maryland Department of Assessments, and Calvert County Government, via newspaper advertisements and Comcast Cable Channel 6 Slides.
- ◆ Utilize innovative software programs to locate property owners with insufficient addresses.
- ◆ Look at the feasibility of accepting credit card payments for transactions associated with walk-in payments.
- ◆ Continue with enhancements to the Munis Tax System: tax sale, audit letters, credits etc., to better meet the needs of the customers and the Treasurer's Office.
- ◆ Continue to provide prompt, friendly, and accurate customer service.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Real Estate Tax Bills	42,349	42,419	42,469	42,519
Personal/Corporate Tax Bills	2,366	2,565	2,575	2,585
Tax Bill Credits Issued				
Barn	569	567	570	573
Land Preservation	514	514	517	520
Commissioner	739	544	547	550
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
% of tax sale buyers registered in Munis Tax System	88%	84%	85%	85%
# of returned mail pieces for insufficient address	204	174	157	141
Increase the # of credit card and e-check transactions by 10% year				
# of transactions	346	466	513	564
\$\$ amount	\$537,611	\$705,434	\$775,977	\$853,575

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
County Treasurer				
Salaries	\$ 316,160	\$ 308,457	\$ 308,457	\$ 316,284
Operating	39,280	44,060	45,410	24,410
Contracted Services	20,762	17,850	16,500	12,500
Total	<u>\$ 376,202</u>	<u>\$ 370,367</u>	<u>\$ 370,367</u>	<u>\$ 353,194</u>
Total Expenditures as a percent of Total Operating Budget	0.16%	0.16%	0.16%	0.15%

STAFFING:

County Treasurer	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
TOTAL		7.6	7.6	7.6	7.6

FINANCE & BUDGET

DESCRIPTION

We are responsible for providing County management with timely and accurate information for decision making; maintaining a standard of excellence in financial reporting and budgeting; safeguarding assets; adding value to accounting data through financial analysis. The Department is also responsible for Purchasing, Health & Retirement Benefits, Payroll, Tax and Utility Billing, Risk Management, Capital Projects, Grants Coordination, Accounts Payable, Accounts Receivable and Oversight of County Investments.

OBJECTIVES

- ◆ Manage current financial plans and prepare financial models and forecasts to effectively manage the county's resources and financing associated with the county's current and long term program goals. Maintain and provide financial reporting as required under Generally Accepted Accounting Principles (GAAP), Governmental Accounting Standards Board (GASB) and as recommended by the Government Finance Officers Association (GFOA).
- ◆ Maintain an effective procurement system in accordance with county policies and procedures to acquire materials, services, and construction for the county.
- ◆ Review countywide internal control policies and practices.
- ◆ Produce and maintain payroll and accounts payable transactions in accordance with local, state, and federal requirements.
- ◆ Continue to manage an Other Post Employment Benefit (OPEB) trust plan for employees and retirees.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Purchase Orders Processed	6,759	5,953	6,139	6,329
Accounts Payable Checks	15,334	15,834	15,100	15,600
Average Number of Employees Per Pay	1,112	1,117	1,120	1,110
Fixed Assets Maintained	13,352	13,687	14,037	14,387
Fixed Asset Value	\$374 million	\$385 million	\$392 million	\$398 million
Employee Health Care Benefits Managed	835	825	825	815
Retiree Health Care Benefits Managed	185	205	205	225
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Maintain or improve General Obligation Bond rating which can result in a lower interest rate.	Fitch AAA Moody's Aa1 S&P AAA			
Preparation of the Comprehensive Annual Financial Report in conformance with GAAP and meets GFOA financial reporting excellence benchmarks.	Yes	Yes	Yes	Yes
Continue the phase-in of the required annual \$15 million OPEB contribution in the County's operating budget (amount contributed).	\$3,772,711	\$7,300,000	\$0	\$2,500,000

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Finance & Budget				
Salaries	\$ 1,436,390	\$ 1,393,383	\$ 1,393,383	\$ 1,440,161
Operating	66,359	89,299	84,000	109,000
Contracted Services	123,245	150,000	140,000	140,000
Capital Outlay	6,642	-	-	-
Total	<u>\$ 1,632,636</u>	<u>\$ 1,632,682</u>	<u>\$ 1,617,383</u>	<u>\$ 1,689,161</u>
Total Expenditures as a percent of Total Operating Budget	0.69%	0.73%	0.70%	0.73%
Accounting & Auditing				
Contracted Services	<u>\$ 76,079</u>	<u>\$ 80,275</u>	<u>\$ 61,575</u>	<u>\$ 61,575</u>
Total	<u>\$ 76,079</u>	<u>\$ 80,275</u>	<u>\$ 61,575</u>	<u>\$ 61,575</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.04%	0.03%	0.03%

STAFFING:

Finance & Budget	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	C	1.0	1.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Capital & Special Projects Analyst	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	1.5	1.5	1.5	1.5
Accountant II	24	1.0	1.0	1.0	0.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	1.0	1.0	1.0	1.0
Accountant I	23	0.0	0.0	0.0	1.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Benefits Coordinator	22	0.0	1.0	1.0	1.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	2.0	2.0	2.0	1.0
Purchasing Assistant	20	3.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Capital Projects Contract Coordinator	20	0.0	1.0	1.0	1.0
Account Technician I	19	2.0	2.0	2.0	3.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	0.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.0
TOTAL		23.6	25.6	25.6	25.5

Staffing changes made after the adoption of the FY13 budget but before the FY14 Commissioner's budget are reflected in the Commissioner's column.

PERSONNEL

DESCRIPTION

The Office of Personnel is responsible for administering and maintaining a comprehensive personnel system to enhance the efficient and effective use of the personnel resources of the County Government. It is a service-oriented organization responsive to employees, management, and the general public. Utilizing a system based upon merit principles and equal employment opportunities, the Office of Personnel administers programs for recruitment, examination, and selection; position classification; pay and leave; performance evaluation; tuition reimbursement; training; employee relations; and discipline and grievances.

OBJECTIVES

- ◆ Develop and promote the County’s general training program.
- ◆ Promote the Employee Assistance Program.
- ◆ Continue to provide outstanding customer service.
- ◆ Continue to update policies in the Personnel Chapter of the County Code.
- ◆ Maintain an effective recruitment program.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Positions Advertised	127	123	129	135
Applications Processed	5,821	5,316	5,581	5,860
Interviews Scheduled	507	646	678	712
Hired	253	204	214	225
Number of employees trained on various topics	567	711	747	784
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Prepare federally mandated EEO4 Report.	Yes	No	Yes	No
Transition from ink to digital fingerprints.	N/A	N/A	Yes	Yes
Develop and promote the County's training program.	Yes	Yes	Yes	Yes
Promote the Employee Assistance Program.	Yes	Yes	Yes	Yes
Update the Equal Employment Opportunity Plan.	No	Yes	No	Yes

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Personnel				
Salaries	\$ 510,502	\$ 498,357	\$ 499,595	\$ 517,291
Operating	27,768	58,725	56,104	56,104
Tuition Program	32,220	35,000	35,000	35,000
Contracted Services	88,229	71,939	79,560	79,560
Capital Outlay	3,890	-	-	-
Total	<u>\$ 662,609</u>	<u>\$ 664,021</u>	<u>\$ 670,259</u>	<u>\$ 687,955</u>
Total Expenditures as a percent of Total Operating Budget	0.28%	0.30%	0.29%	0.30%

STAFFING:

Personnel	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst	25	1.0	1.0	1.0	1.0
Personnel Analyst	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
TOTAL DIRECT STAFF		<u>7.6</u>	<u>7.6</u>	<u>7.6</u>	<u>7.6</u>
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

COMMUNITY PLANNING & BUILDING

DESCRIPTION

The Office of Community Planning & Building coordinates all planning activities within Calvert County Government, including Development Review, Appeals, Variances, and Exceptions as well as other Boards and Commissions. The Office administers the Zoning Ordinance, Subdivision Regulations and the Building Code. The Office provides advice to the Board of County Commissioners concerning growth and development in Calvert County.

OBJECTIVES

- ◆ Complete amendments to Zoning Ordinance for environmental regulations and complete Critical Area map update.
- ◆ Complete the draft and implement the Watershed Implementation Plan in a manner consistent with the Plans' two year milestones.
- ◆ Complete the update to the Land Preservation, Parks and Recreation Plan.
- ◆ Complete the update of the Lusby Town Center Master Plan and continue the update of the Prince Frederick Town Center Master Plan and Zoning Ordinance.
- ◆ Implement Hansen 8 for site plans, subdivisions, and Appeals, Variances, and Exceptions.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Subdivision Applications - three months after certification of complete application	100%	100%	100%	100%
Site Plan Applications receive technical evaluation within calendar schedule.	100%	100%	100%	100%
Non-crit. Area residential & commercial bldg. pmts receive PZ review-2 workdays	94%	97%	90%	95%
Appeals, Variances, and Exception Applications scheduled for 1st possible hearing date	100%	100%	100%	100%
Conducts site inspection within 2 business days of zoning violation complaint	100%	99%	100%	100%
Agricultural Preservation Applications reviewed within 45 days by Ag. Bd.	90%	100%	100%	100%
Historic District Applications heard within 45 days by HDC	100%	100%	100%	100%
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
New Major and Minor Subdivision Applications	21	61	30	65
Replatting	130	114	135	135
New Site Plan Applications	22	10	32	30
New Appeals, Variances, and Exceptions Cases heard	62	61	70	65
Service Requests Generated	406	376	325	380
New Zoning Violations - CASE Generated	191	204	175	180
Service Requests/Inspections w/o CASE	215	172	150	200
New Agricultural Preservation Applications	3	5	5	5
Citizen access to public presentation via internet	20	25	24	25

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Community Planning and Building				
Policy Division				
Salaries*	\$ 1,037,012	\$ 1,060,425	\$ 1,815,405	\$ 1,921,009
Operating	57,926	53,021	58,911	58,911
Contracted Services	27,519	27,850	27,850	27,850
Capital Outlay	88,886	13,600	39,600	13,600
Total	<u>\$ 1,211,343</u>	<u>\$ 1,154,896</u>	<u>\$ 1,941,766</u>	<u>\$ 2,021,370</u>
Total Expenditures as a percent of Total Operating Budget	0.51%	0.51%	0.84%	0.87%
*FY 2014 Salaries includes staff for development review, appeals, variances and exceptions which support the Planning Commission and Board of Appeals.				
Planning Commission				
Development Review				
Salaries (FY2014 included in Policy Division above*)	\$ 655,045	\$ 652,715	\$ -	\$ -
Operating	15,786	20,167	20,367	20,367
Contracted Services	29,479	54,000	53,800	53,800
Honorarium	63,400	72,000	72,000	72,000
Capital Outlay	-	-	-	-
Total	<u>\$ 763,710</u>	<u>\$ 798,882</u>	<u>\$ 146,167</u>	<u>\$ 146,167</u>
Total Expenditures as a percent of Total Operating Budget	0.32%	0.36%	0.06%	0.06%
Board of Appeals				
Appeals, Variances and Exceptions				
Salaries (FY2014 included in Policy Division above*)	\$ 124,384	\$ 122,413	\$ -	\$ -
Operating	4,418	12,200	9,225	9,225
Contracted Services	20,858	23,756	24,000	24,000
Honorarium	20,937	25,000	25,000	25,000
Capital Outlay	696	-	-	-
Total	<u>\$ 171,293</u>	<u>\$ 183,369</u>	<u>\$ 58,225</u>	<u>\$ 58,225</u>
Total Expenditures as a percent of Total Operating Budget	0.07%	0.08%	0.03%	0.03%

STAFFING:

Community Planning and Building:	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Policy Division:					
Director	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Principal Planner	26	1.0	1.0	1.0	1.0
Zoning Planner (Community Designer)	25	1.0	1.0	1.0	1.0
Zoning Enforcement Chief	25	1.0	1.0	1.0	1.0
Land Management System Coordinator	24	0.0	0.0	0.0	1.0
Planner II	24	6.3	6.3	6.3	6.4
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.0	0.0
Planning Commission:					
Development Review					
Planning Commission Administrator	27	1.0	1.0	1.0	1.0
Principal Planner	26	4.0	4.0	4.0	4.0
Planner I	22	2.0	2.0	2.0	1.0
Development Navigator	20	0.0	0.0	0.0	1.0
Public Advocate	19	1.0	1.0	1.0	0.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Assist. III	17	1.0	1.0	1.0	1.0
Board of Appeals:					
Appeals, Variances, & Exceptions					
Board of Appeals Planner	26	1.0	1.0	1.0	1.0
Office Assist. II	16	1.0	1.0	1.0	1.0
TOTAL		29.4	29.4	29.3	29.4

Staffing changes made after the adoption of the FY13 budget but before the FY14 Commissioner's budget are reflected in the Commissioner's column.

INSPECTIONS & PERMITS

DESCRIPTION

The primary mission of the Inspections & Permits Division is to provide for the health, safety, and welfare of all citizens of Calvert County by preventing and correcting hazards attributed to the built environment. We will accomplish this through the effective, efficient, and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code, and all other applicable local ordinances. The Division will act as a liaison between local government agencies and the construction community and ensure that a service oriented, professional atmosphere is always present. Staff will maintain effective working relationships with our customers, which include property owners, developers, contractors, sub-contractors, engineers, architects, and co-workers, through effective communication skills.

OBJECTIVES

- ◆ Continue to provide for the health, safety and welfare of all citizens of Calvert County through the effective, efficient and equitable administration.
- ◆ Continue to strive for customer satisfaction ensuring that a service oriented and professional atmosphere is always present.
- ◆ Staff will promote and maintain effective working relationships with our customers. We will provide efficient and timely services related to processing permits, licenses, and inspections.
- ◆ Continue to use and adapt to current technology that results in efficient/real-time updates to the Land Management System, a greener, more environmentally friendly method of receiving applications and improved communication resulting in more efficient and streamlined customer service.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Building/Home Occupation/Signs/Occupancy/Use				
Permits Processed	1,492	1,613	1,338	1,425
Inspections Performed	5,574	6,006	6,808	7,150
Grading				
Permits Processed	783	734	633	665
Plumbing				
Permits Processed	873	897	850	875
Inspections Performed	4,080	5,221	6,715	7,050
Electrical				
Permits Processed	1,437	1,735	1,525	1,600
Inspections Performed	3,667	4,642	4,770	5,010
Revenue				
Fees	\$272,817	\$309,096.22	\$321,212.50	\$337,398.25
Excise Tax	\$1,334,687	\$1,577,845.97	\$1,699,019.45	\$1,809,493.00
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
% of Inspections performed within 24 hours	98%	98%	98%	98%

GENERAL FUND
GENERAL GOVERNMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Inspections & Permits				
Salaries	\$ 740,156	\$ 739,585	\$ 739,585	\$ 692,201
Operating	51,233	59,100	59,550	59,550
Contracted Services	27,500	48,405	49,373	49,373
Capital Outlay	5,850	-	67,075	6,575
Total	<u>\$ 824,739</u>	<u>\$ 847,090</u>	<u>\$ 915,583</u>	<u>\$ 807,699</u>
Total Expenditures as a percent of Total Operating Budget	0.35%	0.38%	0.39%	0.35%

STAFFING:

Inspections & Permits	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	0.0	1.0	0.0
Land Management System Coordinator	24	0.0	1.0	0.0	0.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	1.0	0.0	1.0	0.0
Permits Manager	22	0.0	1.0	0.0	1.0
Permit Technician II	22	0.0	1.0	0.0	1.0
Permit Technician I	19	4.5	3.5	4.5	3.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	13.2

Staffing changes made after the adoption of the FY13 budget but before the FY14 Commissioner's budget are reflected in the Commissioner's column.

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PUBLIC SAFETY

Responding efficiently to emergency fire, rescue, and medical needs within the County; assisting in the enforcement of State and County Laws.

Calvert County Detention Center



Calvert County Sheriff's Office



Prince Frederick Volunteer Fire Department



Control Center

PUBLIC SAFETY
SHERIFF'S OFFICE
CONTROL CENTER
DETENTION CENTER
EMERGENCY MANAGEMENT
ANIMAL CONTROL
FIRE-RESCUE-EMS DIVISION

PUBLIC SAFETY

DESCRIPTION

The Department of Public Safety exists to enhance safety and preparedness in Calvert County through strong leadership, collaboration, and meaningful partnerships. Our Department is dedicated to the efficient management of daily calls requiring emergency responders; proactively mitigating man-made, technological and/or natural disasters; responding effectively to emergency fire, rescue, and medical services needs within the County; assertively reducing the number of false alarm dispatches; serve as the representative for Homeland Security issues and our Hazardous Materials Response Team; and assist the Calvert County Sheriff's Office, as well as the Maryland State Police in their efforts to protect and serve the citizens of Calvert County.

OBJECTIVES

- ◆ Maintain our high level of Public Safety services in a very difficult economical climate.
- ◆ Protect lives and property by effectively preparing for, preventing, responding to, and recovering from all threats, hazards, and emergencies.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Disaster Assistance to the Citizens of Calvert County	1	2	2	unknown
Collaborate with internal and external agencies to contain, supervise, enforce, and mitigate events that have the potential of attracting large crowds	3	3	4	5
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Integrated Disaster Drills and Exercises	2	6	6	6
Countywide Employee Safety Training Classes	4	6	10	10

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Public Safety				
Salaries	\$ 153,274	\$ 146,906	\$ 146,906	\$ 152,070
Operating	34,981	61,511	90,410	90,410
Contracted Services	1,309	10,380	26,610	26,610
Capital Outlay	-	7,000	-	-
Total	<u>\$ 189,564</u>	<u>\$ 225,797</u>	<u>\$ 263,926</u>	<u>\$ 269,090</u>
Total Expenditures as a percent of Total Operating Budget	0.08%	0.10%	0.11%	0.12%
Resident Trooper				
Contracted Services	<u>\$ 211,910</u>	<u>\$ 192,434</u>	<u>\$ 175,000</u>	<u>\$ 208,216</u>
Total	<u>\$ 211,910</u>	<u>\$ 192,434</u>	<u>\$ 175,000</u>	<u>\$ 208,216</u>
Total Expenditures as a percent of Total Operating Budget	0.09%	0.09%	0.08%	0.09%

STAFFING:

Public Safety	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0

SHERIFF'S OFFICE

DESCRIPTION

As the primary law enforcement agency for Calvert County, the Calvert County Sheriff's Office will provide exceptional law enforcement services to the citizens of Calvert County and to prevent crime and the fear of crime through innovative law enforcement efforts. We will accomplish such tasks with the utmost professionalism, integrity, compassion, and respect in order to maintain the highest standards of public trust and confidence.

OBJECTIVES

- ◆ Continue with strategic reorganization.
- ◆ Continue with our work in the area of Agency Accreditation.
- ◆ Review deployment strategies of personnel in all areas.
- ◆ Review, develop and continue with specific strategies and implement programs designed to decrease crime rate and envelope all communities with law enforcement coverage.
- ◆ Planned and executed an Active Shooter Exercise at the college of Southern Maryland Prince Frederick Campus.
- ◆ Trained and retrained agency sworn personnel in the Precision Immobilization Technique (P.I.T.) maneuver as well as safe and effective high speed operation of patrol vehicles.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)					
	Actual CY2007	Actual CY2008	Actual CY2009	Actual CY2010	Actual CY2011
Percentage increase in calls for service		12.0%	-3.4%	3.4%	2%
# of Murders	3	1	0	0	0
# of Rapes	1	6	10	17	8
# of Robberies	19	15	27	26	30
# of Aggravated Assaults	256	272	187	123	83
# of Breaking and Entering	312	352	369	455	445
# of Thefts	1200	1051	1067	1204	1246
# of Auto Thefts	105	92	82	92	55
% Change from previous year		-5.9%	-2.6%	9.1%	2.0%
Program/Service Outcomes: (based on objectives)					
	Actual CY2009	Actual CY2010	Percentage Change CY2009-CY2010	Actual CY2011	Percentage Change CY2010-CY2011
Reduce the number of alcohol related traffic fatalities	1	4	300%	2	-50%
Increase the number of overall traffic enforcement (citations, warnings, etc.)	29,471	22,613	-30%	24,203	6%
Increase the closure percentage of cases handled by the Calvert Investigative Team	71	76	6%	75	0%
Reduce the number of armed robberies	27	26	0%	30	13%
Increase the overall number of criminal arrests made by the Calvert County Sheriffs	4,663	2,255	-106%	3,092	27%

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Sheriff's Office				
Salaries	\$ 9,936,239	\$ 9,624,877	\$ 9,637,605	\$ 10,302,299
Operating	783,178	838,104	955,672	935,968
Vehicle Related	886,087	779,734	782,027	719,027
Contracted Services	92,389	70,270	85,945	77,445
Capital Outlay	867,653	-	620,000	127,081
Total	\$ 12,565,546	\$ 11,312,985	\$ 12,081,249	\$ 12,161,820
Total Expenditures as a percent of Total Operating Budget	5.28%	5.03%	5.20%	5.23%

STAFFING:

Sheriff's Office	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Sheriff	E	1.0	1.0	1.0	1.0
Assistant Sheriff	A	1.0	1.0	1.0	1.0
Deputy Sheriff Captain	SCPS	0.0	0.0	0.0	3.0
Deputy Sheriff Lieutenant	SLS	5.0	4.0	4.0	4.0
Deputy Sheriff First Sergeant	SSF	6.0	7.0	7.0	5.0
Deputy Sheriff Sergeant	SSS	13.7	13.7	13.7	13.7
Internal Affairs Investigator - Serg.	SSS	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	SCS	12.0	15.0	15.0	15.0
Crime Scene Technician	809	2.0	2.0	2.0	2.0
Deputy Sheriff	SFS/SDS	73.0	74.0	74.0	76.0
Special Deputy	C	8.5	8.5	8.5	8.5
Evidence Property Manager	C	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	1.0	1.0	1.0	1.0
Project Coordinator	21	1.0	1.0	1.0	1.0
Civil Process Specialist	20	0.6	0.6	0.6	0.6
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	2.1	2.1	2.1	2.1
Office Assistant III	17	1.0	1.0	1.0	1.0
Office Assistant II	16	4.3	4.3	4.3	4.3
Office Assistant I	15	1.0	1.0	1.0	1.0
Civilian Duty Officer Supervisor	18	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	0.0	2.0
Civilian Duty Officer	13	5.0	5.0	5.0	5.0
TOTAL		142.2	146.2	146.2	151.2

Staffing changes made after the adoption of the FY13 budget but before the FY14 Commissioner's budget are reflected in the Commissioner's column.

CONTROL CENTER

DESCRIPTION

To provide Police, Fire and EMS services to the citizens of Calvert County and to anyone visiting our area. We work collaboratively with Fire, Police, and Emergency Medical personnel in order to provide quality service to all. We achieve this through prompt, courteous, accurate, and efficient handling of calls for service via phone or radio and by providing any answers or direction to the best of our ability. Our goal is to increase public awareness through community involvement and public education. We strive to be the best professional center we can be through dedication and teamwork. We take pride in our association, being amongst an elite group called Tele-Communicators. To help save lives, protect property and assist the public is what we're all about.

OBJECTIVES

- ◆ Complete minor additions to the renovation of our Backup 9-1-1 Center and get it fully operational.
- ◆ With the mandatory negotiations with Sprint/Nextel winding down, complete the rebanding of the portable radios for emergency responders of our Public Safety Communications System.
- ◆ Continue obtaining money from the Emergency Number Systems Board (ENSB) for projects as they arise on an ongoing basis.
- ◆ Complete the renovations to the radio room at the main center before the end of the extension period, December 2013.
- ◆ Revisit and modify the original plan for an in-house training room in the communication section of the courthouse.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2011	Projected CY2012	Projected CY2013	Projected CY2014
Total Administrative Calls Received	95,029	99,780	104,769	88,865
Total 9-1-1 Calls Received	43,408	45,578	47,857	43,072
Total Calls Dispatched	112,298	117,913	123,809	97,614
Increase Staffing Level to full complement of staff	22 of 30	30 of 34	25 of 34	34 of 34
Program/Service Outcomes: (based on objectives)				
	Actual CY2011	Actual CY2012	Projected CY2013	Projected CY2014
Continue to submit projects to the Emergency Number Systems Board which meet guidelines for funding for reimbursement to Calvert County.	yes	yes	yes	yes
Work towards completion of Rebanding of the Public Safety Communications System	yes	yes	yes	Completed
Critique and score EPD and EFD calls for Quality Assurance to meet State Requirements (QA Report sent monthly to ENSB) Reporting Implemented January 1, 2011	N/A	yes	yes	yes
Critique and score EMD calls for Quality Assurance to meet Maryland State Law and requirements under MIEMSS (Formal Report given 3 times a year to Calvert's EMS Advisory Council)	yes	yes	yes	yes

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Control Center				
Salaries	\$ 1,618,584	\$ 1,747,748	\$ 1,773,584	\$ 1,815,540
Operating	136,723	152,064	154,804	154,804
Radio Maintenance	248,257	273,202	273,202	273,202
Contracted Services	307,571	313,223	328,081	328,081
Capital Outlay	34,733	10,655	6,968	6,968
Total	\$ 2,345,868	\$ 2,496,892	\$ 2,536,639	\$ 2,578,595
Total Expenditures as a percent of Total Operating Budget	0.99%	1.11%	1.09%	1.11%

STAFFING:

Control Center	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Communications Chief	814	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	810	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	0.0
Public Safety Dispatcher II	809	0.0	0.0	0.0	5.0
Communications Officer I	807	23.0	23.0	23.0	0.0
Public Safety Dispatcher 1/Trainee	807/805	0.0	0.0	0.0	23.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		34.0	34.0	34.0	34.0

Staffing changes made after the adoption of the FY13 budget but before the FY14 Commissioner's budget are reflected in the Commissioner's column.

DETENTION CENTER

DESCRIPTION

The Calvert County Detention Center is dedicated to protecting the citizens and making the community we all share a safe place to live and work by: Creating safer neighborhoods for the citizens of Calvert County by securing, in a humane environment, offenders legally entrusted to its custody and care, and to provide viable alternatives to incarceration. Contributing to offender rehabilitation by providing substance abuse counseling, anger management classes, and a life-skills framework to assist them in functioning as productive members of society. Developing staff through training programs to ensure the maintenance of a safe, pleasant, clean, and professional work environment. Conducting daily operations while demanding the highest level of professionalism and integrity from staff that are proud to represent the community and the organization. Continue to meet all federal, state, and local standards related to the correctional profession to ensure the health and safety of the staff and inmate population.

OBJECTIVES

- ◆ Continue to meet all federal, state, and local standards related to the correctional profession to ensure the health and safety of the staff and inmate population.
- ◆ Develop methods to reduce recidivism, control the rising costs of incarceration, and improve safe working conditions for our staff.
- ◆ Explore methods of meeting demands for increased inmate programs while balancing security, staffing, and physical building constraints.
- ◆ Promote leaders in Corrections by rewarding staff performance and providing methods of self-initiated educational, professional, and leadership opportunities for career growth
- ◆ Improve our functions in the law enforcement system by developing innovative ways of gathering and disseminating critical offender demographics.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY 2011	Actual FY 2012	Projected FY 2013	Projected FY 2014
Average Daily Population	233	212	220	225
Inmates Processed (intakes & releases)	9,149	8,900	9,138	9,200
Work Release	32	28	27	23
Inmate Transports (to include both ways)	2,652	4,522	4,893	5,264
Program/Service Outcomes: (based on objectives)				
	Actual FY 2011	Actual FY 2012	Projected FY 2013	Projected FY 2014
Staff Initiated Maintenance Requests (new category)	690	818	800	825
Indigent Inmates (new category)	360	257	250	275
Pre-Trial and Home Detention Inmates (new category)	17	19	15	18
Volunteers	308	341	360	380
JSAP Program Participants	125	167	223	298
Work Details	78,863	82,131	83,078	85,200
Incidents	1903	2109	2337	2592

GENERAL FUND
PUBLIC SAFETY

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Detention Center				
Salaries	\$ 5,191,410	\$ 4,981,536	\$ 4,981,536	\$ 5,014,223
Operating	428,485	247,552	253,997	253,997
Utilities	384,485	524,700	485,000	485,000
Inmate Care	137,139	120,763	126,363	126,363
Food	320,552	350,852	350,852	350,852
Contracted Services	564,400	589,698	578,584	658,584
Capital Outlay	51,921	61,315	163,654	81,654
Total	\$ 7,078,392	\$ 6,876,416	\$ 6,939,986	\$ 6,970,673
Total Expenditures as a percent of Total Operating Budget	2.97%	3.06%	2.99%	3.00%

STAFFING:

Detention Center	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	0.0	0.0	0.0	0.0
Classification Supervisor	24	1.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	9.0
Correctional Officer	CO1/CO2	57.0	57.0	57.0	53.0
Building Engineer	811	1.0	1.0	1.0	0.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	2.0
Nurse	23	1.0	1.0	1.0	0.0
Work Release Supervisor	23	2.0	2.0	2.0	2.0
Case Manager	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	2.0	2.0	2.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	1.0	1.0	1.0	1.0
Custodian I	801	0.6	0.6	0.6	0.6
TOTAL		88.6	88.6	88.6	87.6

EMERGENCY MANAGEMENT

DESCRIPTION

The mission of the Emergency Management and Safety Division is to minimize the effects of disasters through planning, training, mitigation, and response efforts; by coordinating the response agencies, fostering public education and awareness, and preparing the County workforce to minimize injury.

OBJECTIVES

- ◆ Continue to develop and enhance the Safety Program to ensure a safe work environment for County workers.
- ◆ Enhance the ability to communicate during a disaster, both within the EOC and external to the EOC, utilizing WebEOC and the Public Safety Integrated Technology System.
- ◆ Continue to work with County divisions and the Courts System to facilitate the Courts Security Committee endeavor.
- ◆ Continue to work with County agencies to ensure preparedness for disasters.
- ◆ Continue to develop and enhance the ability to utilize volunteers in disasters.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Blood Borne Pathogen (BBP) Training	20	40	80	100
Community Emergency Response Team (number of citizens trained)	275	300	340	370
Defensive Driving (personnel trained)	180	180	200	210
CPR / AED (personnel trained)	50	50	75	80
Emergency Preparedness Exercises	n/a	n/a	5	5
Workplace safety training (personnel trained)	n/a	n/a	200	250
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Provide Blood Borne Pathogen and Exposure Control Plan Training	30%	30%	30%	40%
Community Response Team training	100%	100%	100%	100%
Defensive Driving	50%	50%	80%	90%
CPR / AED training	50%	50%	80%	90%
Workplace Safety training	n/a	n/a	50%	75%
Emergency Preparedness Exercises	n/a	n/a	100%	100%

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Emergency Management				
Salaries	\$ 150,178	\$ 155,665	\$ 156,165	\$ 166,029
Operating	37,477	37,120	44,570	44,570
Contracted Services	23,300	29,781	70,600	70,600
Capital Outlay	-	-	3,000	3,000
Total	<u>\$ 210,955</u>	<u>\$ 222,566</u>	<u>\$ 274,335</u>	<u>\$ 284,199</u>
Total Expenditures as a percent of Total Operating Budget	0.09%	0.10%	0.12%	0.12%

STAFFING:

Emergency Management	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0	3.0

ANIMAL CONTROL

DESCRIPTION

The mission of the Calvert County Animal Control Unit is to fairly and humanely enforce the Animal Control laws, regulations and ordinances as set forth by the State of Maryland and the Board of County Commissioners for Calvert County.

OBJECTIVES

- ◆ Create a Bite Prevention Program to reduce the number of animal bites in the County.
- ◆ Create a Domestic Violence and Animal Cruelty Prevention Program and work with the Domestic Violence Advocate within the Calvert County Sheriff's Office. This program would be based on the proven link between violence against pets and domestic violence.
- ◆ Create a County Animal Response Team (CART) to assist at times of disasters, being able to respond in Maryland or surrounding areas for disasters when requested.
- ◆ To continue to provide a high level of service to the citizens of Calvert County.
- ◆ To further expand our ACO's participation in community events such as Rabies Clinics, Pet Walks, Neighborhood Crime Watch Meetings in all neighborhoods, Calvert County Fair, and to provide instruction and material to the schools within Calvert County about rabies, animal welfare and safety, domestic violence with animals, and bite prevention.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2010	Actual CY2011	Projected CY2012	Projected CY2013
Number of animal bites.	425	490	500	500
Sale of County Pet Licenses.	3,400	4,000	3,500	3,500
Fees collected from County Pet Licenses and Citations.	\$35,595	\$25,000	\$25,195	\$27,000
Number of calls for service.	5,601	6,129	5,000	5,000
Number of animals running at large.	737	821	650	600
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Create a bite prevention program to reduce the number of animal bites in the County.	N/A	N/A	10%	30%
To create a County Animal Response Team (CART).	N/A	N/A	10%	30%
Continue to increase the number of community events.	20	20	25	25

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Animal Control				
Salaries	\$ 327,621	\$ 316,610	\$ 315,518	\$ 326,966
Operating	24,656	31,650	31,650	31,650
Vehicle Related	44,165	45,600	45,000	45,000
Contracted Services	174,887	230,750	230,750	230,750
Capital Outlay	62,328	-	55,000	-
Total	<u>\$ 633,657</u>	<u>\$ 624,610</u>	<u>\$ 677,918</u>	<u>\$ 634,366</u>
Total Expenditures as a percent of Total Operating Budget	0.27%	0.28%	0.29%	0.27%

STAFFING:

Animal Control	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Animal Control Officer II	22	1.0	1.0	1.0	1.0
Animal Control Officer	18	5.0	5.0	5.0	5.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Office Clerk (temporary)	n/a	0.3	0.0	0.0	0.0
TOTAL		7.3	7.0	7.0	7.0

FIRE-RESCUE-EMS DIVISION

DESCRIPTION

To protect and preserve our 100% volunteer fire-rescue-EMS system. To support our volunteer Fire-Rescue-EMS department's high quality fire protection, rescue, and emergency medical services to the citizens of Calvert County by providing this service in the most effective, professional, and efficient manner possible, while upholding the County's policies, procedures, and directives. To promote partnerships within the public safety community, providing the citizens a high level of service and protection. To promote recruitment and retention of volunteer personnel by providing education, training, and benefit opportunities.

OBJECTIVES

- ◆ Continue working with the volunteer F/R/EMS service to assure timely, professional response to the emergency needs of the citizens of the County.
- ◆ Continue acting as liaison for the County to numerous County and State F/R/EMS Commissions, Councils and Committees.
- ◆ Work to assure all departments' EMS quality management activities are being performed as required.
- ◆ Work with volunteers on ways to implement and improve recruitment and retention programs.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual CY2010	Actual CY2011	Projected CY2012	Projected CY2013
Number of Volunteer Members (Average)	800	850	900	950
Number of responses	19,708	21,240	21,000	21,000
High School Vo-Tech Recruit Program	17	18	15	20
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Daycare Reimbursement	\$20,465	\$15,131	\$25,000	\$25,000
Scholarships/Tuition	\$54,823	\$52,300	\$50,000	\$50,000
Alternative Training	\$9,787	\$9,948	\$8,350	\$8,350
Communication Programs	\$19,687	\$10,475	\$22,700	\$14,800
Advertising and Promotions	\$10,882	\$12,363	\$13,000	\$14,000

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Fire/Rescue/EMS				
Salaries	\$ 247,360	\$ 233,337	\$ 243,337	\$ 251,054
Operating	143,151	175,062	156,712	175,062
Contracted Services	52,053	62,830	62,830	62,830
Capital Outlay	830	23,500	7,000	32,000
Total	<u>\$ 443,394</u>	<u>\$ 494,729</u>	<u>\$ 469,879</u>	<u>\$ 520,946</u>
Total Expenditures as a percent of Total Operating Budget	0.19%	0.22%	0.20%	0.22%
Volunteer Fire/Rescue/EMS Departments				
Operating	\$ 2,107,435	\$ 2,086,130	\$ 2,160,107	\$ 2,160,107
Insurance	668,535	820,000	862,242	862,242
Capital Outlay	142,525	148,600	252,800	252,800
Total	<u>\$ 2,918,495</u>	<u>\$ 3,054,730</u>	<u>\$ 3,275,149</u>	<u>\$ 3,275,149</u>
Total Expenditures as a percent of Total Operating Budget	1.23%	1.36%	1.41%	1.41%

STAFFING:

Fire/Rescue/EMS	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	1.0	1.0	1.0	1.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
EMS Coordinator	22	0.0	0.0	0.0	0.0
Fleet Maintenance Coordinator	21	0.0	0.0	0.0	0.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	0.0	0.0	0.0
EMS Medical Director	C	1.0	1.0	1.0	1.0
(Temp) Nurses	n/a	0.5	0.5	0.5	0.5
TOTAL		5.5	5.5	5.5	5.5

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GENERAL SERVICES

Providing cultural and recreational opportunities in addition to providing efficient facility maintenance and management.

Tom Wisner Hall at Kings Landing



Calvert Marine Museum



Edward T. Hall Aquatic Center



Chesapeake Beach Railway Museum

GENERAL SERVICES
BUILDINGS AND GROUNDS
MOSQUITO CONTROL
PARKS & RECREATION
CALVERT MARINE MUSEUM
NATURAL RESOURCES
RAILWAY MUSEUM

GENERAL SERVICES

DESCRIPTION

Oversee the operations and maintenance of all County offices, libraries, senior centers, community centers, parks, recreation areas, museums, and natural resource sites. General Services provides oversight and direction to the following Divisions: Buildings and Grounds, Mosquito Control, the Calvert Marine Museum, Natural Resources, Parks and Recreation, the Chesapeake Beach Railway Museum, the Capital Projects Supervisor, and the Johnson Grass program.

OBJECTIVES

- ◆ Continue providing oversight to the General Services' divisions to ensure that they accomplish their missions within a balanced budget.
- ◆ Continue to oversee and monitor the operations, maintenance, and improvements of all County facilities including office spaces, libraries, senior centers, community centers, parks, recreation areas, ball fields, museums, and natural resources sites.
- ◆ Plan, promote, and oversee the Capital Improvement Plan projects for the Department.
- ◆ Provide outstanding service to all County citizens and county agencies while maintaining a constant budget.
- ◆ Provide a safe, clean, comfortable, and environmentally-friendly workplace for over 1,000 County employees.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Number of new Capital Improvement Projects	8	9	10	12
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Percent of Capital Improvement Projects initiated	100%	100%	100%	100%
Percentage of General Services' divisions operating within a balanced budget	100%	100%	100%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
General Services				
Salaries	\$ 286,284	\$ 305,519	\$ 304,501	\$ 313,751
Operating	7,250	33,294	24,237	24,237
Contracted Services	-	-	12,551	12,551
Capital Outlay	676	-	-	-
Total	<u>\$ 294,210</u>	<u>\$ 338,813</u>	<u>\$ 341,289</u>	<u>\$ 350,539</u>
Total Expenditures as a percent of Total Operating Budget	0.12%	0.15%	0.15%	0.15%

STAFFING:

General Services	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Capital Project Supervisor	25	1.0	1.0	1.0	1.0
Public Works Project Inspector	810	1.0	1.0	1.0	1.0
Mailroom Clerk	14	0.0	1.0	1.0	1.0
TOTAL		4.0	5.0	5.0	5.0

BUILDINGS & GROUNDS

DESCRIPTION

Responsible for the custodial care, buildings and grounds maintenance, repair and renovation of County-owned and leased facilities with its staff and contractors. The Division provides these services to all county departments, the county libraries, the Sheriff's Department, the Circuit Court system, county community centers, aquatic facilities, and senior centers.

OBJECTIVES

- ◆ Continue building maintenance to improve indoor air quality and monitoring of all facilities.
- ◆ Continue scheduled replacement of HVAC units in County facilities with more efficient units.
- ◆ Continue scheduled roof replacements at County facilities with sun reflecting products on flat roofs.
- ◆ Reduce County Facilities' energy consumption by installing energy efficient lighting, replacement windows, and hot water heaters along with other cost saving measures.
- ◆ Continue necessary facilities repairs and maintenance.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Number of Work Orders completed	2,524	1,541	2,575	2575
Total Square Footage of Facilities Maintained	628,859	626,994	611,108	620,348
Total Work Force to which facility maintenance is provided	776.8	785.1	785.1	785.1
Number of Fixed Asset transfers performed	178	170	175	175
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY 2012	Projected FY2013	Projected FY2014
Percent of budgeted Planned Maintenance Projects Completed	100%	100%	100%	100%
Energy Conservation Measures installed in Ten County Facilities (kilowatt hours)	5,366,330	5,016,380	4,931,307	4,920,400
Percent of budgeted retrofitting of energy efficient lighting completed	100%	100%	100%	100%
Percent of budgeted HVAC Replacement Projects completed	100%	100%	100%	100%

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Buildings & Grounds				
Salaries	\$ 1,360,272	\$ 1,306,158	\$ 1,313,288	\$ 1,309,642
Operating	827,249	927,394	888,494	888,494
Utilities	968,817	1,271,097	1,261,807	1,271,807
Maintenance and Repair Projects	483,693	567,160	565,259	565,259
Contracted Services	481,249	546,859	543,221	597,221
Capital Outlay	102,066	25,000	99,669	15,000
Total	<u>\$ 4,223,346</u>	<u>\$ 4,643,668</u>	<u>\$ 4,671,738</u>	<u>\$ 4,647,423</u>
Total Expenditures as a percent of Total Operating Budget	1.77%	2.06%	2.01%	2.00%

STAFFING:

Buildings & Grounds	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief - Build. & Grounds	26	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	3.0	3.0	3.0	3.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	3.0	3.0	3.0	3.0
Custodian	11	12.0	12.0	12.0	10.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Grounds Maintenance Worker (Hourly)	n/a	0.6	0.6	0.6	0.6
TOTAL		31.7	31.7	31.7	29.7

MOSQUITO CONTROL

DESCRIPTION

Providing a county-wide integrated pest abatement of nuisance and vector (disease carrier) mosquitoes. The Mosquito Control Program is totally committed to an integrated approach that includes chemical, biological, and physical control options to reduce the mosquito population throughout Calvert County.

OBJECTIVES

- ◆ Increase the number of inspections for adult mosquitoes and larvae throughout the County.
- ◆ Continue community outreach with surveys and presentations to educate homeowners on the habits and biology of the Asian tiger mosquito and West Nile Virus.
- ◆ Assist the public, clientele, and others in accessing and making use of services.
- ◆ Complete all scheduled community spray routes.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
# of acres treated: ground larvicide	34	22	35	40
# of acres treated: ground adulticide	133,705	112,425	115,000	120,000
Number of citizen inquiries received with increased community education	245	222	200	220
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Percentage of community spraying completed as scheduled	97%	98%	100%	100%
Number of community mailings, handouts, surveys and presentations	7,454	5,140	5,000	5,000
Number of inspections for adult mosquitoes and larvae	2,107	1,811	1,400	1,600

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Mosquito Control				
Salaries	\$ 122,315	\$ 138,106	\$ 138,106	\$ 141,473
Operating	22,478	22,217	25,601	25,601
Chemicals	25,421	28,640	25,256	25,256
Contracted Services	4,384	6,000	2,080	2,080
Capital Outlay	20,850	14,480	-	-
Total	<u>\$ 195,448</u>	<u>\$ 209,443</u>	<u>\$ 191,043</u>	<u>\$ 194,410</u>
Total Expenditures as a percent of Total Operating Budget	0.08%	0.09%	0.08%	0.08%

STAFFING:

Mosquito Control	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	H10	0.2	0.4	0.4	0.4
Truck Driver Operator I/II (Seasonal)	H07/H05	1.6	1.4	1.4	1.4
Pest Management Technician (Seasonal)	H07	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

PARKS & RECREATION

DESCRIPTION

Providing opportunities for healthful, enjoyable, and lifetime leisure activities to our entire community through a comprehensive program of recreational activities in the community centers, the public schools, and the County parks. The Division is also responsible for the management, maintenance, and development of the County's active recreation parks.

OBJECTIVES

- ◆ Provide a wide variety of quality recreational programs to the citizens of Calvert County.
- ◆ Implement the Capital Budget as approved by the County Commissioners.
- ◆ Provide a high level of customer service to the public.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Provide quality recreation programs for the citizens of Calvert County	2,676	2,747	2,750	2,775
Increase the number of participants in recreation programs	46,269	49,869	50,000	52,000
Increase the number of rounds played at Chesapeake Hills Golf Course	22,062	20,792	22,500	23,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Continue to operate Breezy Point Park as a self sustaining operation	yes	yes	yes	yes
Implement Special Events/Programs at Breezy Point Beach	n/a	n/a	yes	n/a
Continue to operate programs as self-sustaining operations	yes	yes	yes	yes
Implement system of water management	n/a	n/a	n/a	yes
Increase Program Offerings at Edward T. Hall Aquatic Center	n/a	yes	yes	yes
Increase Special Events at Edward T. Hall Aquatic Center	n/a	n/a	n/a	yes
Implement P&R Capital Projects as authorized by the BOCC	4	4	3	2

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Parks and Recreation				
Salaries	\$ 2,550,510	\$ 2,686,846	\$ 2,686,846	\$ 2,799,975
Operating	382,120	408,517	425,937	425,937
Utilities	154,980	177,791	180,641	180,641
Maintenance and Repair Projects	76,831	85,000	85,000	85,000
Contracted Services	44,998	138,000	143,000	143,000
Capital Outlay	128,173	-	40,800	9,800
Total	<u>\$ 3,337,612</u>	<u>\$ 3,496,154</u>	<u>\$ 3,562,224</u>	<u>\$ 3,644,353</u>
Total Expenditures as a percent of Total Operating Budget	1.40%	1.55%	1.53%	1.57%

STAFFING:

Parks & Recreation	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Business Manager	25	0.0	0.6	0.6	0.6
Enterprise Facility Manager	25	0.0	0.0	0.0	0.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.8	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.8	2.8	2.8	2.8
Facility Coordinator (Hourly)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Hourly)	n/a	8.8	8.8	8.8	8.8
TOTAL		68.6	69.2	69.2	69.2

CALVERT MARINE MUSEUM

DESCRIPTION

To collect, preserve, research and interpret the cultural and natural history of Southern Maryland. We are dedicated to the presentation of our three themes: regional paleontology, estuarine life of the tidal Patuxent River and adjacent Chesapeake Bay, and maritime history of these waters.

OBJECTIVES

- ◆ Continue growing the newly launched education outreach programs, continue to expand distance learning, and enrich the pre-school programming funded through the PNC Grow Up Great initiative.
- ◆ Maintain current level of educational programming while improving quality.
- ◆ Using grant funds, renovate the Estuarium exhibit hall, which will coincide with the renovation closing.
- ◆ Continue to build and expand weekly rentals of Cove Point Lighthouse Keeper's Cottage to support museum operations.
- ◆ Complete renovation of the Museum auditorium and exhibit hall lobby.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected* FY2014
Museum Attendance	73,088	77,543	73,500	70,000
Participants in educational programs (on and off site)	20,256	23,790	22,000	15,000
Museum members	3,100	2,323	2,369	2,416
Museum Volunteer hours	23,292	26,772	27,000	24,000
Value of Volunteer hours	\$519,877	\$597,551	\$602,640	\$535,680
Attendance at special events (including concerts)	21,123	30,717	25,000	20,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Percent of members who renew	79%	67%	70%	70%
Increase participation in pre-school programming 30% by FY14	961	1,001	1,221	1,249
Increase participation in outreach programming by 20% over FY13	0	0	30	36
Percentage of time Cove Point Lighthouse Cottage is rented	0%	0%	30%	40%

*Numbers reflect closure of the museum during renovation period.

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Marine Museum				
Salaries	\$ 2,068,237	\$ 1,973,110	\$ 1,934,459	\$ 1,956,690
Operating	194,896	193,653	204,674	204,674
Utilities	164,024	198,416	189,008	189,008
Maintenance and Repair Projects	22,949	22,091	25,500	25,500
Contracted Services	64,522	56,347	48,823	48,823
Capital Outlay	48,114	6,791	26,220	-
Total	<u>\$ 2,562,742</u>	<u>\$ 2,450,408</u>	<u>\$ 2,428,684</u>	<u>\$ 2,424,695</u>
Total Expenditures as a percent of Total Operating Budget	1.08%	1.09%	1.05%	1.04%

STAFFING:

Marine Museum	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
COUNTY EMPLOYEES:					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	1.0	1.0	1.0	1.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	1.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Full-time	18	0.0	0.0	0.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennis (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennis (Seasonal)	n/a	0.4	0.4	0.4	0.4
BOARD OF GOVERNORS EMPLOYEES:					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	1.0	1.0	0.0
Education Assistant	18	1.0	1.0	1.0	0.0
Exhibits Graphic Technician	18	1.0	1.0	1.0	1.0
Admissions Clerk	11	1.6	1.6	1.6	1.2
Customer Service Attendant III	n/a	0.0	0.0	0.0	0.4
Paleo Collections Manager	n/a	0.2	0.2	0.2	1.0
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	0.2
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
SOCIETY EMPLOYEES:					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Account Technician	n/a	0.0	0.0	0.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2

NATURAL RESOURCES

DESCRIPTION

The Calvert County Natural Resources Division is responsible for the preservation, management, and operation of natural resource areas for the purpose of providing compatible outdoor recreation and educational opportunities for the public. Areas/Sites Managed; Battle Creek Cypress Swamp Sanctuary, Flag Ponds Nature Center, King’s Landing Park, Biscoe Gray Heritage Farm, Nan’s Cove Canoe/Kayak Launch, Solomons Boat Ramp and Fishing Pier, Hughes Memorial Tree Farm, and Hutchins’ Fishing Pond.

OBJECTIVES

- ◆ Provide educational field experiences for all 1st, 3rd, & 5th grade classes in Calvert County schools and provide quality field experiences for as many non-county school classes as our staff resources permit.
- ◆ Maintain grounds, buildings, trails, and other facilities at park locations to be aesthetically pleasing to the public.
- ◆ Continue offering broad range of quality educational programs and other services for the general public.
- ◆ Continue implementation of the Biscoe Gray Heritage Farm Master Plan.
- ◆ Provide marketing to maintain and increase visitation at all parks.
- ◆ Continue partnership with the Battle Creek Nature Education Society to supplement budget with grants and other non-county funds.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Number of visitors at park facilities	47,087	48,673	49,000	49,500
Number of educational program participants	13,152	12,276	13,000	13,200
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Provide outdoor experiences for all Calvert County 1st, 3rd, & 5th grade classes	yes	yes	yes	yes
Maintain grounds, buildings, trails and other facilities to a high level for the public	yes	yes	yes	yes
Offer a broad range of quality program opportunities for the public	119	131	130	135
Implement components of the Biscoe Gray Heritage Farm Master Plan	yes	yes	yes	yes

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Natural Resources				
Salaries	\$ 723,897	\$ 620,905	\$ 620,905	\$ 642,187
Operating	62,680	62,625	64,625	64,625
Utilities	29,600	43,450	43,450	43,450
Maintenance and Repair Projects	5,448	6,000	5,000	5,000
Contracted Services	29,800	8,000	7,000	7,000
Capital Outlay	18,212	35,000	81,800	31,800
Total	\$ 869,637	\$ 775,980	\$ 822,780	\$ 794,062
Total Expenditures as a percent of Total Operating Budget	0.37%	0.34%	0.35%	0.34%

STAFFING:

Natural Resources	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Manager	22	2.0	2.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Hourly)	n/a	0.8	0.5	0.5	0.5
Park Aide I (Hourly)	n/a	1.7	1.2	1.2	1.2
Park Ranger (Hourly)	n/a	0.5	0.5	0.5	0.5
Naturalist (Hourly)	n/a	0.2	0.2	0.2	0.2
Grounds Maintenance Worker (Hourly)	n/a	0.0	0.8	0.8	0.8
Summer Co-Op Students	n/a	0.5	0.5	0.5	0.5
TOTAL		13.7	13.7	13.7	13.7

RAILWAY MUSEUM

DESCRIPTION

The Chesapeake Beach Railway Museum is a public non-profit, educational, locally oriented museum. Our mission is to collect, preserve, interpret, and exhibit objects and information relating to the cultural and technological history of northern Calvert County. Our interpretive emphasis is placed on the history of the Chesapeake Beach Railway, the towns and resorts of Chesapeake Beach and North Beach, as well as general topics of railroad and local history. We are also dedicated to the preservation of the historic structure of the Chesapeake Beach Railway Station Building and the Railcar, Dolores.

OBJECTIVES

- ◆ Continue the restoration project of the Chesapeake Beach Railway's passenger railcar, Dolores.
- ◆ Continue to improve and expand children's programs and special events.
- ◆ Expand Adult Program Series and Outreach Programs with our Bayside Chat Series and other programs.
- ◆ Continue the Collections Management Program with the acquisition of artifacts and the continuing care of our collections.
- ◆ Prepare and present the eighth Annual Special Summer Exhibit focusing on The Art of the Early 20th Century Postcards: Summer Exhibit 2013.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
VISITORS	10,031	12,231	14,000	14,000
NUMBER OF SPECIAL PROGRAMS	50	50	50	50
PARTICIPANTS IN PROGRAMS	6,197	8,298	5,000	5,000
NUMBER OF STATES REPRESENTED BY VISITORS	41	29	42	42
NUMBER OF COUNTRIES REPRESENTED BY VISITORS	13	8	16	16
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
ANNUAL THEME EVENTS	16	16	16	16
HOSPITALITY TOURS	8	10	5	5
WEBSITE HITS - (Average p/day counts each person who visits the site every time)	7,968	11,301	2,500	2,500
WEBSITE HITS - (Average p/day counts each different person once)	9,422	8,553	1,000	1,000
OUTREACH PROGRAMS	12	15	12	12

GENERAL FUND
GENERAL SERVICES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Railway Museum				
Salaries	\$ 101,379	\$ 97,807	\$ 97,807	\$ 100,919
Operating	10,989	10,195	13,130	13,130
Utilities	3,341	6,412	7,000	7,000
Contracted Services	29,461	26,046	27,046	27,046
Capital Outlay	-	1,375	-	-
Total	<u>\$ 145,170</u>	<u>\$ 141,835</u>	<u>\$ 144,983</u>	<u>\$ 148,095</u>
Total Expenditures as a percent of Total Operating Budget	0.06%	0.06%	0.06%	0.06%

STAFFING:

Railway Museum	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0

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Overseeing the County's economic development, marketing, business retention and tourism programs.

ECONOMIC DEVELOPMENT

Calvert Cliffs Nuclear Power Plant



Dominion Cove Point LNG



Patuxent Business Park

ECONOMIC DEVELOPMENT

DESCRIPTION

To enhance and diversify the economy of Calvert County by promoting quality economic development and tourism, by increasing the commercial tax base and providing new employment opportunities for residents. The Department of Economic Development administers the County's economic development, marketing, business retention, tourism, and public information programs.

OBJECTIVES

- ◆ Conduct strategic outreach to secure new business and capital investment to Calvert County.
- ◆ Increase in-county jobs.
- ◆ Execute the 8th Annual Business Appreciation Week.
- ◆ Continue to expand outreach efforts for County government activities through electronic media.
- ◆ Evaluate marketing mix to continue to grow tourism visitation and business growth.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
<i>Tourism Visitors to the County</i>	577,338	631,434	637,748	644,126
<i>Electronic Newsletters</i>	8	24	24	24
<i>Visitors Guide Distributed</i>	200,000	200,000	176,000	176,000
<i>Business Seminars</i>	Yes	Yes	Yes	Yes
<i>Business Assistance Provided</i>	84	191	200	200
<i>Annual Business Survey</i>	No	Yes	Yes	Yes
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Capital Investment	\$10,459,600	\$13,525,100	\$14,201,355	\$14,911,423
New Business Growth - Maintain business growth rate	4,092	4,678	4,800	4,800
Commercial Real Property Tax Base - Maintain steady growth	\$1,260,787,378	\$1,310,153,719	\$1,323,255,256	\$1,336,487,809
Increase SBDC referrals to strengthen existing businesses and assist start-ups	27	36	40	40
Re-evaluate marketing mix to increase visitor counts	577,338	631,434	637,748	644,126

GENERAL FUND
ECONOMIC DEVELOPMENT

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Economic Development (EDA/EDC/Tourism)				
Salaries	\$ 694,698	\$ 729,869	\$ 729,869	\$ 756,277
Operating	149,062	105,716	246,131	246,131
Advertising	171,906	252,325	58,500	58,500
Chamber of Commerce	100,462	103,535	106,645	106,645
Small Business Development Center	20,400	20,400	20,900	20,900
Contracted Services	101,528	30,600	73,900	73,900
Capital Outlay	911	-	7,000	7,000
Total	<u>\$ 1,238,967</u>	<u>\$ 1,242,445</u>	<u>\$ 1,242,945</u>	<u>\$ 1,269,353</u>
Total Expenditures as a percent of Total Operating Budget	0.52%	0.55%	0.54%	0.55%

STAFFING:

Economic Development	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	1.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Business Retention Specialist	25	1.0	1.0	1.0	1.0
Public Information Specialist	24	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Audio Visual Technician	21	0.0	0.0	0.0	0.4
Business Retention Program Assistant	18	1.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.0	1.0	1.0	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	0.5
Media Specialist	16	0.4	0.4	0.4	0.0
Intern	n/a	0.1	0.1	0.1	0.0
TOTAL		12.5	12.5	12.5	12.4

Staffing changes made after the adoption of the FY13 budget but before the FY14 Commissioner's budget are reflected in the Commissioner's column.

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Managing capital construction projects and maintaining the public infrastructure and transportation system.

PUBLIC WORKS



Calvert County Highway Maintenance

ENGINEERING
PROJECT MANAGEMENT
HIGHWAY MAINTENANCE
FLEET MAINTENANCE

ENGINEERING

DESCRIPTION

To provide Calvert County citizens with cost-effective, safe, quality, and environmentally friendly facilities, infrastructure, and services through creative planning, quality design, efficient construction, and proper maintenance in a team oriented environment.

OBJECTIVES

- ◆ Process Road PWAs in a timely manner.
- ◆ Continue to provide professional review of subdivision and site plans.
- ◆ Continue to supervise all public facilities construction and maintenance projects.
- ◆ Review road plans in a timely manner.
- ◆ Continue to design and construct County roadways.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Public Works/Maintenance Agreements submitted for review	19	6	10	15
# of Minor Subdivisions submitted for development review	20	16	16	15
# of Major Subdivisions submitted for development review	34	35	36	36
# of Commercial site plans submitted for review	27	38	41	50
# of Residential/Commercial Grading Permits submitted for review	679	752	400	400
# of Road Plans submitted for review	9	13	17	18
As-builts - Road Completion Certifications	26	26	27	28
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Road PWA's processed within 30 days	3	0	4	5
Review of major & minor subdivision plans within 45 days	47	47	50	50
Initial review of commercial site plans within 30 days	25	37	39	48
Additional review of revised commercial site plans	18	41	47	50
Initial review of road plans within 90 days	58	105	115	125
Additional review of revised road plans	106	104	114	124
Initial review of As-Built Plans within 14 days	18	0	20	22
Additional review of revised As-Built Plans	7	1	1	1

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Engineering				
Salaries	\$ 1,012,947	\$ 1,050,946	\$ 1,050,946	\$ 1,063,159
Operating	101,073	71,669	71,588	71,588
Contracted Services	72,488	52,497	52,497	52,497
Capital Outlay	600	-	-	-
Total	<u>\$ 1,187,108</u>	<u>\$ 1,175,112</u>	<u>\$ 1,175,031</u>	<u>\$ 1,187,244</u>
Total Expenditures as a percent of Total Operating Budget	0.50%	0.52%	0.51%	0.51%

STAFFING:

Engineering	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Deputy Director	C	1.0	1.0	1.0	1.0
Enterprise Fund Deputy Director	C	1.0	1.0	1.0	1.0
Maintenance Operations Deputy Director	C	0.0	0.0	0.0	0.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	5.0	4.0	4.0	4.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agree. Coord.	20	1.0	1.0	1.0	1.0
Capital Projects Contract Coordinator	20	0.0	0.0	0.0	0.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.6	0.6	0.6
Intern	n/a	0.6	0.6	0.6	0.0
TOTAL		16.2	15.2	15.2	14.6

PROJECT MANAGEMENT

DESCRIPTION

The mission of Project Management includes the review and approval of all grading and utility permit applications for single family dwellings, commercial sites, mass grading plans, road construction, and County right-of-way utility cuts. Inspectors provide assurance to the citizens of Calvert County that construction and County contracted work related to this Division, meets the highest standards and complies with the County's DPW Road Ordinance, the Erosion and Sediment Control Ordinance, and the Storm Water Management Guidelines. Citizen inquiries and environmental concerns are given the highest priority and receive timely responses.

OBJECTIVES

- ◆ Provide excellent customer service to all citizens of Calvert County.
- ◆ To ensure the highest quality standards and specifications are met with contractors.
- ◆ To ensure specifications and design standards for new subdivision streets are met.
- ◆ To ensure that all grading and storm water inspections are in compliance with the Erosion and Sediment Control and Storm Water Management Ordinances.
- ◆ To ensure that the rental service and other contracts to include paving, guardrail, tree trimming etc., are performed with quality, quantity, and in a safe and cost effective manner.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Approved Grading Permits	486	491	500	500
Utility Permits issued	189	212	220	220
Grading inspections	3479	3230	3500	3400
Utility inspections	403	613	550	600
Inspector Response to Complaints	537	585	600	575
Inspections performed on final stage roadway inspections outside of daily site visits	28	29	38	30
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Projected FY2012	Projected 2013	Projected FY2014
Manage and inspect resurfacing of County roadways	11	11	10	10
Final stage roadway inspections in addition to daily site visits to new subdivisions	97	100	100	100
New subdivision roads receiving final approval and accepted into County's Road Inventory System	14	15	15	15

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Project Management & Inspections				
Salaries	\$ 462,580	\$ 442,574	\$ 442,574	\$ 453,002
Operating	34,079	12,600	12,600	12,600
Vehicle Related	6,560	24,360	24,360	24,360
Capital Outlay	-	-	25,500	-
Total	<u>\$ 503,219</u>	<u>\$ 479,534</u>	<u>\$ 505,034</u>	<u>\$ 489,962</u>
Total Expenditures as a percent of Total Operating Budget	0.21%	0.21%	0.22%	0.21%

STAFFING:

Project Management & Inspections	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
TOTAL		7.0	7.0	7.0	7.0

HIGHWAY MAINTENANCE

DESCRIPTION

Oversee the maintenance and care of the county's road network. This includes maintaining over 900 lane miles as follows: improving drainage, pot hole repair, maintaining roadside shoulders, roadside mowing, guardrail maintenance, roadway line striping, maintaining road signage, litter pickup, and cutting back roadside trees. It also includes responding to all emergency/weather related situations such as snow removal, fallen trees, roadway flooding, etc.

OBJECTIVES

- ◆ Maintain all roads in a safe, reliable condition.
- ◆ Improve the litter condition along our County roads.
- ◆ Improve driver sight distance on curves and at intersections.
- ◆ Complete all repairs and maintenance in 30 days or less.
- ◆ Expand Preventative Maintenance for all County road signs.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY 2013	Projected FY 2014
Tree Removal and Trimming (work orders)	603	1,050	1,066	1,200
Road Side Mowing (acres)	4,250	3,664	3,900	4,000
Drainage Repairs (work orders)	268	343	380	390
Asphalt Repairs (work orders)	332	314	325	300
Sign Installation and Maintenance (work orders) (*represents # of signs installed)	301	389	400	425
Road Side Trash Removal (acres)	2,050	2,885	3,000	3,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY 2013	Projected FY 2014
#of citizens request completed	2,312	2,593	2,500	2,600
#of in-house maintenance projects	970	3,362	3,100	3,100
#of average work orders per month	274	529	500	500
#of pending work orders	19	160	60	50

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Highway Maintenance				
Salaries	\$ 1,726,630	\$ 1,630,397	\$ 1,637,897	\$ 1,661,884
Operating	41,084	57,934	60,304	60,304
Vehicle Related	345,453	351,000	352,154	352,154
Utilities	15,854	23,500	23,500	23,500
Road Maintenance and Repairs	472,970	502,508	503,138	503,138
Paving	2,896,716	2,838,782	2,838,782	2,838,782
Snow Removal Supplies & Contractors	147,145	412,250	412,250	412,250
Rental Service Contract	573,896	180,000	180,000	180,000
Contracted Services	447,725	205,554	201,400	201,400
Capital Outlay	410,236	-	326,830	40,000
Total	\$ 7,077,709	\$ 6,201,925	\$ 6,536,255	\$ 6,273,412
Total Expenditures as a percent of Total Operating Budget	2.97%	2.76%	2.81%	2.70%
Highway Lighting				
Utilities	\$ 256,676	\$ 261,250	\$ 261,250	\$ 261,250
Total	\$ 256,676	\$ 261,250	\$ 261,250	\$ 261,250
Total Expenditures as a percent of Total Operating Budget	0.11%	0.12%	0.11%	0.11%

STAFFING:

Highway Maintenance	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Maintenance Bureau Chief	815	1.0	1.0	1.0	1.0
Highway Maintenance Division Chief	813	1.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Highway Maintenance Equipment Mech II	808	0.0	0.0	0.0	0.0
Sign Shop Supervisor	807	1.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	1.0	1.0	1.0	1.0
Highway Laborer/Operator	803	12.0	12.0	12.0	12.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
TOTAL		36.0	36.0	36.0	36.0

FLEET MAINTENANCE

DESCRIPTION

Calvert County Fleet Maintenance's mission is to provide premium quality vehicle repair and service to assure customer safety and satisfaction. The philosophy of Calvert County Fleet Maintenance is to constantly strive for improvement in our quality of workmanship and customer satisfaction. We pride ourselves in a job well done and keeping our customers in a safe and reliable vehicle. We encourage regular checks on the vehicle to achieve this goal, and perform safety inspections on our customers' vehicles during each service.

OBJECTIVES

- ◆ Maintain an effective and safe preventive maintenance program.
- ◆ Maintain an adequate parts inventory for the established fleet.
- ◆ Provide fuel for all County vehicles and equipment.
- ◆ Maintain the number of repairs sent to outside vendors to a less than 10% increase.
- ◆ Assist departments in obtaining appropriate vehicles for assigned duties.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Work Orders Completed	2,361	3,401	3,400	3,400
Man Hours Spent on Vehicle Maintenance	4,976	4,347	4,500	5,000
Labor Dollars Billed to Various County Divisions	124,106	108,749	112,500	125,000
Total Parts Transactions	38,114	33,176	34,000	35,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Vehicles in County Fleet	410	412	415	417
Safety Related Accidents	0	0	0	0
Jobs Sent to Outside Vendors	204	245	260	260
Outside Repair Costs	\$109,239	\$116,301	\$120,000	\$120,000

GENERAL FUND
PUBLIC WORKS

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Fleet Maintenance				
Salaries	\$ 573,225	\$ 558,881	\$ 558,881	\$ 579,231
Operating	19,747	19,665	19,665	19,665
Vehicle Related	(99,097)	28,850	28,850	28,850
Utilities	32,477	29,230	29,230	29,230
Contracted Services	17,570	17,500	17,500	17,500
Capital Outlay	18,727	-	-	-
Total	\$ 562,649	\$ 654,126	\$ 654,126	\$ 674,476
Total Expenditures as a percent of Total Operating Budget				
	0.24%	0.29%	0.28%	0.29%

STAFFING:

Fleet Maintenance	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Office Specialist (PW)	19	1.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
TOTAL		10.0	10.0	10.0	10.0

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Fostering a coordinated and collaborative delivery of human services to the citizens of Calvert County.

COMMUNITY RESOURCES

Public Transportation



Calvert Pines Senior Center



North Beach Senior Center



Community Resources Building

COMMUNITY RESOURCES
OFFICE ON AGING
TRANSPORTATION

COMMUNITY RESOURCES

DESCRIPTION

The mission of the Department of Community Resources is to foster a coordinated and collaborative delivery of human services to the citizens of Calvert County.

OBJECTIVES

- ◆ Provide a coordinated response to citizen inquiries about human services and related concerns.
- ◆ Oversee operation of direct services to citizens in areas of Public Transportation and Senior Citizen programs.
- ◆ Facilitate and monitor federal and state grants passed through county to local agencies and providers for homelessness prevention, emergency food and shelter, and public transportation.
- ◆ Supervise, as necessary, staff and functions of semi-independent offices of Calvert Alliance Against Substance Abuse (CAASA) and Calvert County Family Network.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Promote efficient and effective use of Public Transportation				
Farebox recovery ratio	80%	80%	90%	90%
Passenger trips/mile	70%	70%	80%	80%
Congregate and home-delivered meals served to eligible participants	45,322	50,986	53,000	53,400
Senior participation in activities at senior centers (total units of service)	54,978	52,050	54,500	55,500
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Provide administrative oversight of federal and state grants for shelter and emergency human services	\$87,927	\$95,034	\$95,000	\$95,000
Respond to citizen inquiries/issues through coordination with County and State human services systems	322	330	350	375
Promote use of Calvert County Prescription Discount Program (Avg svgs/month)	\$4,369	\$6,070	\$6,500	\$6,750

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Community Resources				
Salaries	\$ 309,848	\$ 287,085	\$ 287,085	\$ 298,098
Operating	27,349	32,997	32,347	35,126
Contracted Services	650	2,384	1,884	1,884
Capital Outlay	-	-	-	-
Total	<u>\$ 337,847</u>	<u>\$ 322,466</u>	<u>\$ 321,316</u>	<u>\$ 335,108</u>
Total Expenditures as a percent of Total Operating Budget	0.14%	0.14%	0.14%	0.14%

STAFFING:

Community Resources	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
Program Monitor	18	0.0	0.5	0.5	0.5
TOTAL		4.5	5.0	5.0	5.0

OFFICE ON AGING

DESCRIPTION

Providing programs and services to Calvert County senior citizens and their families, thereby enabling them to live with dignity and independence. Offering educational, nutritional, physical fitness and recreational activities at the three senior centers, as well as providing volunteer opportunities.

OBJECTIVES

- ◆ Offer support services to independent seniors in the areas of nutrition and socialization.
- ◆ Provide resource and referral for seniors needing medical and mental health services.
- ◆ Monitor, as state funds permit, local assisted living, group homes, and nursing homes to assure compliance with state regulations.
- ◆ Provide advocacy for seniors through the ombudsman program.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY 2011	Actual FY2012	Projected FY2013	Projected FY 2014
Number of Congregate and Home Delivered meals served to eligible participants	45,322	50,896	53,060	53,460
Senior participation in fitness activities at the senior centers (units of service)	21,947	21,030	22,386	22,834
Senior participation in education activities at the senior centers (units of service)	5,246	5,550	5,775	6,064
Senior participation in recreation activities at the senior centers (units of service)	22,335	21,662	22,353	22,800
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Offer educational presentations to seniors on areas of interest; including but not limited to retirement, financial/legal planning, elder scams and fraud to assist older adults with future planning (presentations)	n/a	n/a	2	2
Promote an evidence based program by offering "Living Well" classes and expanding program into the community partnering with Calvert Memorial Hospital through a United Way Eat Right:Move More grant over a five year period (Workshops)	3 workshops	6 workshops	6 workshops	6 workshops
Develop MAP Program to provide options counseling and information & assistance and referral to individuals with disabilities and seniors in Calvert County (units of service)	n/a	n/a	3375*	6750

*FY2013 projection is based on 6 month period (1/1/13-6/30/13) as grant program did not run entire year

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Office on Aging				
Salaries	\$ 1,135,255	\$ 1,143,918	\$ 1,143,918	\$ 1,110,126
Operating	82,378	94,084	93,513	93,513
Contracted Services	19,506	22,013	19,500	58,500
Capital Outlay	7,882	-	-	-
Total	\$ 1,245,021	\$ 1,260,015	\$ 1,256,931	\$ 1,262,139
Total Expenditures as a percent of Total Operating Budget	0.52%	0.56%	0.54%	0.54%

STAFFING:

Office on Aging	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Prog Manager	25	1.0	1.0	1.0	1.0
Long Term Care Manager	25	0.0	0.0	0.0	0.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	0.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
TOTAL		24.6	24.6	24.6	23.6

TRANSPORTATION

DESCRIPTION

To provide a high quality transportation service to the citizens of Calvert County, which is safe, dependable, and responsive to the needs of the community.

OBJECTIVES

- ◆ Provide information on and promote the use of County Public Transportation buses within Calvert County as well as commuter buses handling transportation out of the county.
- ◆ Maintain an acceptable compliance rate with Maryland Transit Administration performance measures.
- ◆ Increase Safety and Security training.
- ◆ Continue to work with the Maryland Transit Administration on the expansion of the new Dunkirk Park and Ride lot.
- ◆ Implement regular route service into the Dunkirk area with the approval of JARC funding through the MTA.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Total One Way Passenger Trips	108,875	109,658	110,000	111,000
Total Service Miles	470,678	492,687	494,000	495,000
Total Service Hours	29,585	30,628	31,000	31,000
Total Farebox Receipts	\$88,134	\$87,388	\$88,000	\$89,000
Program/Service Outcomes: (based on objectives)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Farebox Recovery Ratio-Minimum 7% per MTA Performance Standards	80%	80%	90%	90%
Cost Per Passenger Trip-Maximum \$13.00 per MTA Performance Standards	40%	60%	60%	60%
Cost Per Hour-Maximum \$40.00 per MTA Performance Standards	10%	20%	40%	40%
Passenger Trips Per Mile-Minimum .15 per MTA Performance Standards	70%	70%	80%	80%
Passenger Trips Per Hour-Minimum 2.5 per MTA Performance Standards	70%	70%	80%	80%

GENERAL FUND
COMMUNITY RESOURCES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Transportation				
Salaries	\$ 151,485	\$ 134,599	\$ 141,146	\$ 146,549
Operating	32,018	36,331	28,542	28,542
Transportation Subsidy	36,154	50,000	50,000	50,000
Contracted Services	64,709	37,460	33,710	33,710
Capital Outlay	-	-	-	-
Total	<u>\$ 284,366</u>	<u>\$ 258,390</u>	<u>\$ 253,398</u>	<u>\$ 258,801</u>
Total Expenditures as a percent of Total Operating Budget	0.12%	0.11%	0.11%	0.11%

STAFFING:

Transportation	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	1.0
Office Specialist I	18	1.0	1.0	1.0	0.8
TOTAL		2.8	2.8	2.8	2.8

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STATE AGENCIES & INDEPENDENT BOARDS



Annmarié Garden on St. John's Creek

BOARD OF EDUCATION

The Calvert County Board of Education provides a school environment and culture that creates enthusiasm for learning, where all students embrace the value of learning for its own sake. The system serves 15,886 students in thirteen elementary schools, six middle schools and four high schools. Calvert County Public Schools strive for partnerships with families, government, businesses, churches and community organizations to promote superior academic and extra-curricular activities. The goal is to always place children first.

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Board of Education				
Operating	\$ 109,059,947	\$ 104,948,486	\$ 105,799,429	\$ 107,699,429
Collaborative Grant	-	2,500,000	2,100,000	2,100,000
State Pension Costs	-	2,835,938	3,595,000	3,595,000
Total	\$ 109,059,947	\$ 110,284,424	\$ 111,494,429	\$ 113,394,429
Total Expenditures as a percent of Total Operating Budget	45.81%	49.03%	47.99%	48.77%

**BOARD OF EDUCATION
FULL-TIME EQUIVALENT (FTE)
(SEPTEMBER OFFICIAL COUNT)**

	ACTUAL					PROJECTED
	2008	2009	2010	2011	2012	2013
FTE Enrollment	16,660	16,627	16,373	16,136	15,886	15,766
% Increase	-2.09%	-0.20%	-1.53%	-1.45%	-1.55%	-0.76%

COLLEGE OF SOUTHERN MARYLAND

The College of Southern Maryland prepares its students and community to meet the challenges of individual, social and global changes. As a public two-year open-door institution, the college carries out its mission by promoting intellectual challenges, cultural exploration and social and environmental awareness; providing associate degree and certificate programs, job training opportunities, cultural enrichment, leadership development, community and economic development initiatives, customized workforce training, and wellness and fitness opportunities; and encouraging educational excellence, innovative approaches to instruction, problem solving, resource development, system design, and service delivery, collaboration with business, educational, community, and cultural organizations, and teamwork to foster constructive change.

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Community College				
Operating	\$ 3,401,964	\$ 3,906,429	\$ 4,244,419	\$ 4,238,219
State Pension Costs (estimated amount)	-	-	-	-
Total	\$ 3,401,964	\$ 3,906,429	\$ 4,244,419	\$ 4,238,219
Total Expenditures as a percent of Total Operating Budget	1.43%	1.74%	1.83%	1.82%



FULL-TIME EQUIVALENTS (FTE)
Fiscal Year 2013
Preliminary Budget - January 2013

All Locations

	Actual FY2012	Budgeted FY2013	Projected FY2014
	LaPlata Campus	3608	3737
Leonardtown Campus	1331	1375	1430
Prince Frederick Campus	1180	1237	1277
Waldorf Campus	401	404	424
TOTAL	6520	6753	6962

HEALTH DEPARTMENT

Providing basic public health services in the areas of community health, mental health and environmental health. Community health includes communicable disease, maternal and child health, reproductive health, health promotion and health choice. Mental health, provides evaluations, therapy, medication management, counseling on domestic violence/sexual assault and substance abuse. In environmental health, the department handles septic systems, food program, water sampling, animal rabies investigation and disaster responses.

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Health Department				
Salaries	\$ 144,848	\$ 144,681	\$ 151,469	\$ 152,781
Operating	2,424,317	2,423,116	2,423,116	2,423,116
Total	\$ 2,569,165	\$ 2,567,797	\$ 2,574,585	\$ 2,575,897
Total Expenditures as a percent of Total Operating Budget	1.08%	1.14%	1.11%	1.11%

RESIDENTIAL SUBSTANCE ABUSE TREATMENT

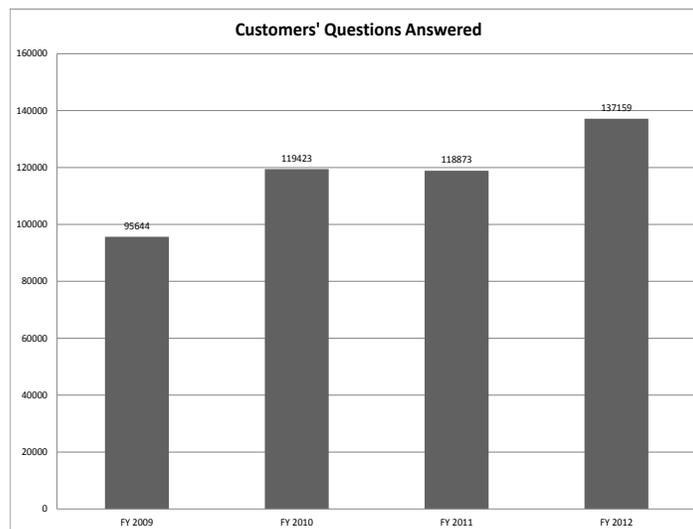
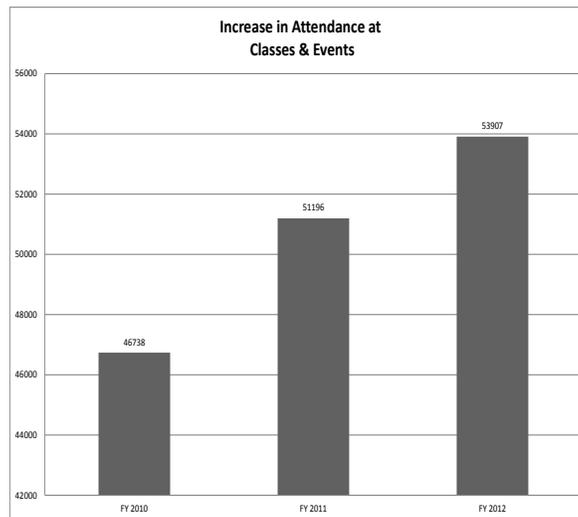
In coordination with Calvert Substance Abuse Services and the Calvert County Health Department, county funding provides professional assessment, treatment referrals and case management for Calvert County citizens in need of residential substance abuse services.

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Residential Substance Abuse Treatment				
Contracted Services	\$ 155,434	\$ 159,200	\$ 159,200	\$ 159,200
Total	<u>\$ 155,434</u>	<u>\$ 159,200</u>	<u>\$ 159,200</u>	<u>\$ 159,200</u>
Total Expenditures as a percent of Total Operating Budget	0.07%	0.07%	0.07%	0.07%

PUBLIC LIBRARY

The Calvert Library provides people of all ages with information resources they need for personal growth and development, promotes reading, provides timely, accurate responses to questions, provides guidance and training on locating information using a variety of technologies and serves as a community gathering place that reflects the community's culture.

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Public Library				
Salaries	\$ 2,381,466	\$ 2,345,486	\$ 2,307,891	\$ 2,481,090
Operating	1,180,167	1,148,935	1,058,184	1,093,343
Contracted Services	80,281	80,060	102,800	102,800
Capital Outlay	36,490	31,490	31,490	25,990
State Pension Costs (estimated amount)	-	-	-	-
Total	\$ 3,678,404	\$ 3,605,971	\$ 3,500,365	\$ 3,703,223
Total Expenditures as a percent of Total Operating Budget	1.55%	1.60%	1.51%	1.59%



*Calvert Library Locations:
Calvert Library in Prince Frederick
Fairview Branch in Owings
Twin Beaches Branch in Chesapeake Beach
Southern Branch in Lusby
Interim Southern Branch in Solomons*

A Sampling of Special Events and Classes at the Library

For Preschool:

Storytime
Monday Morning Movies
Storytime at Day Cares



For Children:

Kids Just Want to Have Fun
Code Name 4,5,6
Lunch Bunch Book Club
Gingerbread Houses
Summer Reading and Summer Fun



For Teens:

TACOS (Teen Advisory Council
on Library Services)
Zombies Apocalypse
Summer Book Blitz

For Adults:

Creative Memoirs
Gardening
Community Building
Resume Writing
Lifelong Learning
Local History
One Maryland One Book
Women's History Month Celebration
Lincoln Exhibit
Civil Discourse

For Tweens:

Craft Nights
History Fair Research
Tweird Science

STATE AGENCIES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Department of Social Services				
Operating	\$ 64,982	\$ 64,982	\$ 64,982	\$ 64,982
Total	<u>\$ 64,982</u>	<u>\$ 64,982</u>	<u>\$ 64,982</u>	<u>\$ 64,982</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
Liquor Board				
Salaries	\$ 22,775	\$ 24,720	\$ 24,720	\$ 24,720
Operating	184	700	700	700
Contracted Services	18,388	25,000	25,000	25,000
Total	<u>\$ 41,347</u>	<u>\$ 50,420</u>	<u>\$ 50,420</u>	<u>\$ 50,420</u>
Total Expenditures as a percent of Total Operating Budget	0.02%	0.02%	0.02%	0.02%
Co-op Extension Service				
Operating	\$ 81,941	\$ 83,699	\$ 83,592	\$ 83,592
Contracted Services	-	2,280	1,500	1,500
Total	<u>\$ 81,941</u>	<u>\$ 85,979</u>	<u>\$ 85,092</u>	<u>\$ 85,092</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.04%	0.04%	0.04%
Soil Conservation District				
Salaries	\$ 299,439	\$ 290,108	\$ 290,108	\$ 298,007
Operating	3,502	3,426	3,426	3,426
Total	<u>\$ 302,941</u>	<u>\$ 293,534</u>	<u>\$ 293,534</u>	<u>\$ 301,433</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.13%	0.13%	0.13%
State Department of Assessments and Taxation				
Operating	\$ 631,203	\$ 630,723	\$ 350,400	\$ 380,000
Total	<u>\$ 631,203</u>	<u>\$ 630,723</u>	<u>\$ 350,400</u>	<u>\$ 380,000</u>
Total Expenditures as a percent of Total Operating Budget	0.27%	0.28%	0.15%	0.16%

INDEPENDENT BOARDS

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Housing Authority				
Salaries	\$ 869,794	\$ 857,278	\$ 875,620	\$ 895,094
Benefits	-	385,775	411,541	420,694
Total	<u>\$ 869,794</u>	<u>\$ 1,243,053</u>	<u>\$ 1,287,161</u>	<u>\$ 1,315,788</u>
Total Expenditures as a percent of Total Operating Budget	0.37%	0.55%	0.55%	0.57%
Forestry Service				
Operating	\$ 20,978	\$ 20,785	\$ 20,785	\$ 20,785
Total	<u>\$ 20,978</u>	<u>\$ 20,785</u>	<u>\$ 20,785</u>	<u>\$ 20,785</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Election Board				
Salaries	\$ 301,812	\$ 304,256	\$ 300,768	\$ 310,650
Operating	43,628	61,353	54,906	54,906
Contracted Services	97,404	114,900	114,900	114,900
Election Judges	37,573	43,700	54,300	54,300
Capital Outlay	618	500	-	-
Total	<u>\$ 481,035</u>	<u>\$ 524,709</u>	<u>\$ 524,874</u>	<u>\$ 534,756</u>
Total Expenditures as a percent of Total Operating Budget	0.20%	0.23%	0.23%	0.23%

COMMITTEES & COMMISSIONS

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Ethics Commission				
Operating	\$ 1,745	\$ 10,450	\$ 47,000	\$ 10,451
Total	\$ 1,745	\$ 10,450	\$ 47,000	\$ 10,451
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.02%	0.00%
Environmental Commission				
Salaries	\$ 1,622	\$ 2,229	\$ 2,229	\$ 2,308
Operating	1,264	1,363	1,363	1,363
Contracted Services	623	274	274	274
Total	\$ 3,509	\$ 3,866	\$ 3,866	\$ 3,945
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
Historic District Commission				
Salaries	\$ 4,641	\$ 4,623	\$ 4,623	\$ 4,828
Operating	1,421	3,397	7,397	7,397
Contracted Services	8,194	6,600	6,600	6,600
Total	\$ 14,256	\$ 14,620	\$ 18,620	\$ 18,825
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
Commission for Women				
Operating	\$ 2,367	\$ 3,895	\$ 3,895	\$ 3,895
Total	\$ 2,367	\$ 3,895	\$ 3,895	\$ 3,895
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

NON-COUNTY AGENCIES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Non-County Agencies				
African American Family Day	\$ 1,895	\$ 1,895	\$ 2,250	\$ 1,895
Agriculture Committee	\$ 1,587	2,256	2,256	2,256
Annmarie Garden	\$ 289,750	289,750	289,750	289,750
ARC of Southern Maryland	\$ 332,222	332,222	332,222	332,222
Arts Council of Calvert County	\$ 9,630	9,630	9,630	9,630
Calvert County Literacy Council	\$ 3,775	-	-	-
Calvert Hospice	\$ 14,794	14,794	14,794	14,794
Children's Day - Jefferson Patterson Park	\$ 3,145	3,150	3,150	3,150
Christmas in April	\$ 10,505	10,505	10,505	10,505
East John Youth Center (formerly included w/P&R)	\$ 3,800	3,800	-	3,800
ECHO House	\$ 70,660	70,660	70,660	70,660
Employees' Recognition Committee	\$ 8,042	7,637	10,110	10,110
Employees' Represent. Committee	\$ 16	361	500	361
Fair Board	\$ 32,490	32,490	32,490	32,490
Farmer's Market Association	\$ 1,945	2,708	2,708	2,708
Heritage Committee	\$ 2,807	2,807	2,807	2,807
Historical Society	\$ 21,523	21,523	21,523	21,523
Jefferson Patterson Park	\$ 54,150	54,150	54,150	54,150
Patuxent River Appreciation Day	\$ 14,417	14,150	14,150	14,150
The Promise Resource Center	\$ 8,973	8,973	8,973	8,973
Southern MD Center for Family Advocacy	\$ 35,902	35,902	35,902	35,902
Southern MD Higher Education Center	\$ 31,588	31,588	35,000	31,588
Southern MD Resource Cons/Development	\$ 7,807	7,807	11,630	7,807
Solomons Annual Events	\$ 9,630	9,630	9,630	9,630
St. Mary's College	\$ 6,000	6,000	6,000	6,000
Town Center Garden Club	\$ 361	361	400	361
Tri County Council	\$ 85,015	85,015	94,200	94,200
Tri County Youth Services Bureau	\$ 19,000	19,000	20,000	19,000
Total	\$ 1,081,429	\$ 1,078,764	\$ 1,095,390	\$ 1,090,422
Total Expenditures as a percent of Total Operating Budget	0.45%	0.48%	0.47%	0.47%

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MISCELLANEOUS



Maryland Blue Crab

PENSION CONTRIBUTIONS

INSURANCE

OTHER FINANCING USES

CONTINGENCY

DEBT SERVICE

PENSIONS AND INSURANCE

The County contributes to four pension plans: the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees' Retirement Plan (this plan is closed to new employees), the Calvert County Employees Retirement Savings Plan (a 401A plan to which the County contributes 5% of eligible employees salary) and the Volunteer Fire Departments' and Rescue Squads' Retirement Plan. In addition to pension benefits, the County contributes to employees' health insurance benefits as well as the required employer related benefits, such as worker's compensation, unemployment insurance and social security. Employee benefits are administered by the Department of Finance and Budget.

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Pension Contributions				
Total	\$ 9,748,837	\$ 9,593,621	\$ 9,241,460	\$ 10,021,846
Total Expenditures as a percent of Total Operating Budget	4.10%	4.26%	3.98%	4.31%
Worker's Compensation				
Total	\$ 804,344	\$ 1,550,000	\$ 1,374,554	\$ 1,374,554
Total Expenditures as a percent of Total Operating Budget	0.34%	0.69%	0.59%	0.59%
Health Insurance				
Total	\$ 7,407,297	\$ 7,511,000	\$ 7,541,861	\$ 7,476,861
Total Expenditures as a percent of Total Operating Budget	3.11%	3.34%	3.25%	3.22%
Other Post Employee Benefits (OPEB)				
County Contribution	\$ 2,200,000	\$ -	\$ 544,250	\$ -
School Board Contribution	8,750,215	-	1,955,750	-
Total	\$ 10,950,215	\$ -	\$ 2,500,000	\$ -
Total Expenditures as a percent of Total Operating Budget	4.60%	0.00%	1.08%	0.00%
General Insurance				
Total	\$ 611,561	\$ 753,000	\$ 691,585	\$ 716,585
Total Expenditures as a percent of Total Operating Budget	0.26%	0.33%	0.30%	0.31%

OTHER FINANCING USES

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Transfers				
To Capital Projects Fund	\$ 4,398,600	\$ -	\$ 2,542,065	\$ 2,615,150
To Land Preservation Fund	857,000	607,000	415,757	-
To Solid Waste & Recycling Fund	115,176	30,000	65,000	65,000
To Grants Fund	1,661,210	1,736,406	1,832,352	1,902,480
To Parks & Recreation Self Sustaining	402,539	402,055	402,055	402,055
To Golf Course	182,021	160,000	144,000	166,200
To Water and Sewer	47,726	-	-	-
Total	\$ 7,664,272	\$ 2,935,461	\$ 5,401,229	\$ 5,150,885
Total Expenditures as a percent of Total Operating Budget	3.22%	1.30%	2.33%	2.22%

CONTINGENCY

This section shows the funding allotted to the Commissioners' contingency accounts: \$200,000 for general contingencies and \$100,000 for the Fire and Rescue contingency. These funds are used at the discretion of the Board of County Commissioners for unforeseen circumstances that may arise during the year.

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Contingency				
Contingency Reserve	\$ -	\$ 734,104	\$ 300,000	\$ 300,000
Total	\$ -	\$ 734,104	\$ 300,000	\$ 300,000
Total Expenditures as a percent of Total Operating Budget	0.00%	0.33%	0.13%	0.13%

DEBT SERVICE

Expenditures	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Debt Service				
Principal	\$ 10,971,736	\$ 11,563,816	\$ 12,065,173	\$ 12,065,173
Interest	5,108,954	4,905,066	4,510,004	4,525,004
Total	\$ 16,080,690	\$ 16,468,882	\$ 16,575,177	\$ 16,590,177
Total Expenditures as a percent of Total Operating Budget	6.76%	7.32%	7.14%	7.14%

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Operating and Maintaining Calvert County's Public Water and Sewer Systems

WATER & SEWER

*Solomons Standpipe and
Lusby Water Pumping Station*



Patuxent Business Park Tower



Summit/Highlands Water Tower



*Dares Beach Road Sewer Line
Replacement*

WATER & SEWER

DESCRIPTION

Providing all customers with the highest quality water (healthy, safe and clean) and service (reliable, responsive, timely and efficient), 24 hours a day, at the most cost effective and reasonable price. The Division of Water and Sewer currently serves approximately 5,000 County customers. The Division is responsible for the operation and maintenance of 21 water supply systems, 11 sewer systems and 9 wastewater treatment plants. Environmental monitoring and regulatory compliance are critical components of the operations.

OBJECTIVES

- ◆ Continue work on metering program for all systems, including installation of new meters for unmeasured systems and replacement of defective meters.
- ◆ Manage all operations and programs to maintain compliance with all federal and state requirements.
- ◆ Increase water and sewer revenues to bring them in line with related costs, following the completion of the adopted seven year rate adjustment plan.
- ◆ Review other fee structures as needed to cover costs in those areas.
- ◆ Work toward increased customer satisfaction by providing alternative payment methods such as credit card and electronic payments.
- ◆ Continue to build, improve and maintain facilities in accordance with the capital budget.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)				
	Actual FY2011	Actual FY2012	Projected FY2013	Projected FY2014
Total water flow (1,000 gallon increments)	467,573	470,247	461,544	470,775
Total sewer flow (1,000 gallon increments)*	298,025	314,732	284,305	298,520
Total number of customers with water-only service	1,750	1,754	1,760	1,760
Total number of customers with sewer-only service	422	422	422	422
Total number of customers with both water and sewer service	2,815	2,859	2,876	2,876
Total number of bulk water and septage service	48	56	56	56
*Chesapeake Beach Waste Water Treatment Plant no longer reported				
Program/Service Outcomes: (based on objectives)				
	Actual CY2011	Actual CY2012	Projected CY2013	Projected CY2014
Number of water systems on new base plus variable rates	13	17	18	19
Number of sewer systems on new base plus variable rates	5	7	7	7

WATER & SEWER FUND

Total Water and Sewer Fund				
	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Charges for Services	\$ 6,781,926	\$ 7,258,370	\$ 8,005,091	\$ 8,059,096
Other Revenue	377,238	348,782	379,290	427,919
Capital Connections - Current	367,933	309,600	225,600	225,600
Capital Contributions	225,931	208,735	208,735	209,422
Use of Operating Fund Balance*	-	352,751	-	-
Total Revenue	\$ 7,753,028	\$ 8,478,238	\$ 8,818,716	\$ 8,922,037
Expenses				
Salaries	\$ 1,566,419	\$ 1,562,932	\$ 1,562,848	\$ 1,619,651
Operating	2,689,070	2,974,564	3,628,606	3,715,694
Capital Outlay	6,674	478,948	303,120	337,213
Debt Service	387,815	2,197,562	2,040,350	1,935,342
Intrasystem Allocation	899,592	954,632	1,058,192	1,088,537
Depreciation	2,057,354	-	-	-
Equipment Reserve	-	-	-	-
Reserve for Capital Improvement	-	309,600	225,600	225,600
Total Expenditures	\$ 7,606,924	\$ 8,478,238	\$ 8,818,716	\$ 8,922,037
*Source of funding will be an operating loan from the general fund Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Water & Sewer Fund					
STAFFING	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Water and Sewer Division Chief	28	1.0	1.0	1.0	1.0
Engineer	27	0.7	0.7	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Business Manager	25	0.0	0.0	0.0	0.7
Operations Superintendent	25	0.0	1.0	1.0	1.0
Area Supervisor	24	3.0	3.0	2.0	2.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	3.0	2.0	3.0	3.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Master Electrician	22	1.0	1.0	1.0	1.0
Plant Supervisor I	21	1.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	8.0	8.0	9.0	9.0
Maintenance Technician	19	1.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Maintenance Trainee	15	1.0	0.0	0.0	0.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	4.0	3.0	2.0	1.0
Office Clerk (seasonal)	n/a	0.5	0.5	0.0	0.0
Grounds Maintenance (seasonal)	n/a	2.0	1.5	1.5	1.0
TOTAL		32.5	32.0	31.5	30.7



*Tobacco Ridge Sewage Treatment Plant
Prince Frederick, Maryland*

Water Systems				
	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Charges for Services	\$ 1,877,604	\$ 2,214,048	\$ 2,373,897	\$ 2,373,897
Other Revenue	230,826	117,036	146,436	171,436
Capital Connections - Current	142,752	99,000	69,000	69,000
Capital Contributions	-	-	-	-
Use of Operating Fund Balance*	-	249,292	-	-
Total Revenue	\$ 2,251,182	\$ 2,679,376	\$ 2,589,333	\$ 2,614,333
Expenses				
Salaries	\$ 435,026	\$ 435,591	\$ 437,577	\$ 431,247
Operating	885,093	963,156	904,998	881,899
Capital Outlay	3,885	122,523	40,995	77,138
Debt Service	97,420	482,048	497,105	497,048
Intrasystem Allocation	547,763	577,058	639,658	658,001
Depreciation	823,021	-	-	-
Equipment Reserve	-	-	-	-
Reserve for Capital Improvement	-	99,000	69,000	69,000
Total Expenditures	\$ 2,792,208	\$ 2,679,376	\$ 2,589,333	\$ 2,614,333
*Source of funding will be an operating loan from the general fund Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

Sewer Systems				
	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Charges for Services	\$ 3,891,639	\$ 3,976,147	\$ 4,453,931	\$ 4,468,930
Other Revenue	136,589	231,746	232,854	256,483
Capital Connections - Current	225,181	210,600	156,600	156,600
Capital Contributions	225,931	208,735	208,735	209,422
Use of Operating Fund Balance*	-	103,459	-	-
Total Revenue	\$ 4,479,340	\$ 4,730,687	\$ 5,052,120	\$ 5,091,435
Expenses				
Salaries	\$ 550,001	\$ 524,219	\$ 522,549	\$ 552,605
Operating	1,401,595	1,696,199	2,205,990	2,310,601
Capital Outlay	(746)	217,675	217,500	215,450
Debt Service	290,395	1,715,514	1,543,245	1,438,294
Intrasystem Allocation	345,733	366,480	406,236	417,885
Depreciation	1,205,232	-	-	-
Equipment Reserve	-	-	-	-
Reserve for Capital Improvement	-	210,600	156,600	156,600
Total Expenditures	\$ 3,792,210	\$ 4,730,687	\$ 5,052,120	\$ 5,091,435
*Source of funding will be an operating loan from the general fund Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				



*Solomons Wastewater Treatment
Sequential Batch Reactors*

Contracted Systems				
<i>Huntingtown HS WWTP, Northern HS WWTP, Tapestry North Water & Sewer</i>				
	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Charges for Services	\$ 113,091	\$ 113,543	\$ 119,072	\$ 127,732
Other Revenue	-	-	-	-
Capital Connections - Current	-	-	-	-
Capital Contributions	-	-	-	-
Use of Operating Fund Balance*	-	-	-	-
Total Revenue	\$ 113,091	\$ 113,543	\$ 119,072	\$ 127,732
Expenses				
Salaries	\$ 49,546	\$ 51,538	\$ 51,438	\$ 57,089
Operating	57,449	49,911	55,336	57,992
Capital Outlay	-	1,000	-	-
Debt Service	-	-	-	-
Intrasystem Allocation	6,096	11,094	12,298	12,651
Depreciation	-	-	-	-
Equipment Reserve	-	-	-	-
Reserve for Capital Improvement	-	-	-	-
Total Expenditures	\$ 113,091	\$ 113,543	\$ 119,072	\$ 127,732

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Administration, Lab & System Maintenance				
	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Charges for Services	\$ 899,592	\$ 954,632	\$ 1,058,191	\$ 1,088,537
Other Revenue	9,823	-	-	-
Capital Connections - Current	-	-	-	-
Capital Contributions	-	-	-	-
Use of Operating Fund Balance*	-	-	-	-
Total Revenue	\$ 909,415	\$ 954,632	\$ 1,058,191	\$ 1,088,537
Expenses				
Salaries	\$ 531,846	\$ 551,584	\$ 551,284	\$ 578,710
Operating	344,933	265,298	462,282	465,202
Capital Outlay	3,535	137,750	44,625	44,625
Debt Service	-	-	-	-
Intrasystem Allocation	-	-	-	-
Depreciation	29,101	-	-	-
Equipment Reserve	-	-	-	-
Reserve for Capital Improvement	-	-	-	-
Total Expenditures	\$ 909,415	\$ 954,632	\$ 1,058,191	\$ 1,088,537

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.



*Industrial Park Water Tower
Prince Frederick, Maryland*

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Managing Calvert County's Solid Waste Activities

SOLID WASTE

Oil Recycling



Landfill Administration Building



Transfer Station at Appeal



Commingled Recycling Boxes

SOLID WASTE

DESCRIPTION

Providing all customers with efficient, reliable, and safe management of Calvert County's solid waste activities. Management activities include the operation of six resident convenience centers, recycling activities, a bulk pick-up program, and environmental monitoring. Additionally, the Division oversees the County's waste transfer to an out-of-state facility and maintains an active landfill at the County's Appeal site. The Division is also responsible for ensuring compliance with federal and state disposal and environmental laws and regulations.

OBJECTIVES

- ◆ Continue work on the relocation/construction of convenience centers.
- ◆ Continue the program to assess and improve the physical condition and safety of the Appeal Landfill facilities and the customer convenience centers.
- ◆ Continue to seek new and more profitable methods of handling recycling by local businesses and county residents.
- ◆ Study ways to increase the recycling rate for Calvert County.

PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)									
	Actual FY2011		Actual FY2012		Projected FY2013		Projected FY2014		
Total number of tons of refuse and recycling processed and transferred	142,788**		106,905		125,000		117,079		
Total number of tons of material collected and transferred (includes landfill)	143,049**		108,977		125,150		119,047		
Total Trash handled/transferred through the county's convenience centers (see chart below):									
Please note: The information below includes collections from commercial entities and residents accepted at our customer convenience centers only, and such, does not represent the county as a whole.									
Total by Compactor Site (in tons)	Calendar Year 2011 (actual)			Calendar Year 2012 (actual)			Calendar Year 2013 (projected)		
	Trash	Recycling*	Diversion Rate	Trash	Recycling*	Diversion Rate	Trash	Recycling*	Diversion Rate
Appeal	3,325	393	11%	3,042	484	14%	3,000	500	14%
Ball Road	3,073	548	15%	2,970	567	16%	2,900	575	17%
Barstow	2,544	445	15%	2,523	500	17%	2,500	525	17%
Huntingtown	2,026	454	18%	1,951	458	19%	2,000	475	19%
Lusby	3,744	442	11%	3,584	428	11%	3,500	450	11%
Mt. Hope	4,868	1,009	17%	4,635	1,076	19%	4,600	1,100	19%
Plum Point	2,585	547	17%	2,480	550	18%	2,500	550	18%
Total	22,165	3,838	15%	21,185	4,063	16%	21,000	4,175	17%
County-wide recycling rate, including commercial entities, is approximately 26%.									
Program/Service Outcomes: (based on objectives)									
	Actual FY2011		Actual FY2012		Projected FY2013		Projected FY2014		
Design of convenience centers and landfill improvements	0		0		2		2		2
Construction of convenience centers and landfill improvements	2		0		2		2		2
Recycling contracts rebid for increased revenue	1		5		5		2		2

*Recycled materials include paper, glass, plastic, aluminum and steel cans and metal

**27,800 is brush from Hurricane Irene

SOLID WASTE FUND

Solid Waste Fund	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Charges for Services	\$ 10,174,347	\$ 10,494,722	\$ 10,666,149	\$ 10,833,798
Other Revenue	643,997	65,100	110,000	102,000
Use of Eqpt. Reserve (Prior Year)	-	-	-	63,462
Total Revenue	\$ 10,818,344	\$ 10,559,822	\$ 10,776,149	\$ 10,999,260
Expenses				
Salaries	\$ 1,737,834	\$ 1,766,092	\$ 1,761,092	\$ 1,822,587
Operating	8,133,481	8,374,319	8,476,227	8,640,599
Capital Outlay	53,033	141,000	104,580	104,580
Debt Service	122,496	162,423	160,953	160,953
Depreciation	606,142	-	-	-
Equipment Reserve	-	50,988	2,756	-
Closure/Post Closure Reserve	65,000	65,000	270,541	270,541
Total Expenditures	\$ 10,717,986	\$ 10,559,822	\$ 10,776,149	\$ 10,999,260

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

Solid Waste Fund		FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
STAFFING	Level				
Engineer	27	0.3	0.3	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Business Manager	25	0.0	0.0	0.0	0.3
Recycling Coordinator	24	1.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Compact Operator Supervisor	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Landfill Equipment Operator II	18	1.0	1.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	4.0	4.0	4.0	4.0
Compactor Operator	13	17.3	17.3	17.3	18.3
Landfill Attendant	11	0.5	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	0.5	0.5	0.5	0.5
TOTAL		41.3	41.3	41.3	42.6



Commingled Recycling



Citizen Convenience Center



Collection Box

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GRANTS

Utilizing Federal and State funds to enhance Local Government’s ability to respond to citizen’s needs and implement special programs.

Public Safety



Public Transportation



Senior Programs



Community Outreach

- GENERAL GOVERNMENT
- GENERAL SERVICES
- HUMAN SERVICES
- PUBLIC SAFETY

GRANTS FUND

REVENUE

SOURCES

Total

\$6,856,580

Federal

\$2,200,993

State

\$2,175,213

Fees

\$467,083

Other

\$110,811

County

\$1,902,480

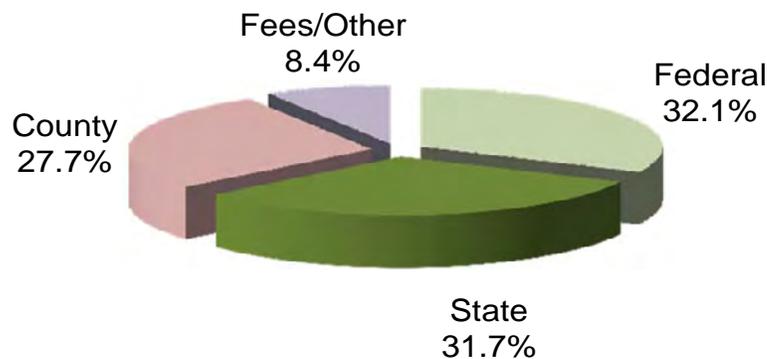
OVERVIEW

This fund is comprised of special projects supported in full or in part by state and/or federal dollars granted with specific criteria for how the funding may be used. In many cases, the county must also provide a match to support these projects.

In most cases, grants are awarded on a competitive basis. Determining factors in competition for grant dollars include need, the quality and creativity of the project proposed, and how well the project meets the criteria for which the grant was created.

Once awarded, grants generally come with specific requirements. Grant funded programs must adhere to strict financial requirements and must be monitored for effectiveness. Additionally, a separate audit of federal grants is required each year.

In Calvert County, grant funding helps the local government address a variety of needs. Due to the competitive nature of grants, budgets for each of the proposed projects listed in this document should be considered preliminary. Budgets for grant programs are not finalized until state or federal funds have actually been awarded. Typically, these awards are not made until after the beginning of the county's fiscal year in July.



SCHEDULE OF REVENUES

<u>Federal Grant Revenue</u>	<u>FY 2012 Actual</u>	<u>FY 2013 Adopted</u>	<u>FY 2014 Proposed</u>
Domestic Master Grant	\$ 88,583	\$ 101,983	\$ 89,532
SA Non Support Grant	218,199	292,007	298,136
Critical Area Grant	11,000	11,000	10,000
Sheriff Child Support Enforcement	285,717	339,396	397,884
Bullet Proof Vests	5,760	12,500	12,500
Justice Assistance Grant	30,922	30,000	30,000
Byrne Memorial Justice Assitanc Grant-ARRA	11,576	-	-
High Intensity Drug Trafficking Area Grant	7,500	7,500	7,500
Port Security Grant	33,087	-	-
COPS Technology Grant	77,709	-	-
COPS Technology Grant (Public Safety)	210,220	-	-
Domestic Violence Unit	9,810	10,251	10,251
Sex Offender Compliance Grant	11,287	-	12,650
VAWA	44,335	48,140	48,140
Buffer Zone Protection Grant	-	-	150,000
CCSO Highway Safety Grant	11,631	-	-
Homeland Security	323,989	45,025	29,404
Emergency Planner	18,649	62,916	29,404
Hazard Mitigation Plan Grant	20,274	-	-
Emergency Food Assistance	9,823	10,000	10,000
Transportation Grants	377,969	844,882	468,584
Highway Safety	47,833	-	-
CLG MHT	14,000	6,500	6,500
Emergency Shelter Grant	30,500	34,000	45,000
HUD Supportive Housing	18,252	18,252	18,617
CDBG Patuxent Habitat for Humanity	-	-	118,750
Outpatient Substance Abuse	169,464	185,787	180,307
Senior Health Insurance	15,059	14,160	12,535
Title III B	46,867	41,417	42,938
Title III C-1	98,012	95,276	89,345
Title III C-2	51,575	58,384	47,696
Ombudsman	8,218	8,270	4,545
Medicaid Waiver Grant	29,232	-	-
Title III D	9,138	9,000	9,000
Title III E	23,052	21,775	21,775
Library eBooks Grant	3,839	-	-
Library Staff Development	6,164	-	-
Total Federal Grant Revenue	\$ 2,379,244	\$ 2,308,421	\$ 2,200,993

SCHEDULE OF REVENUES CONTINUED

<u>State Grant Revenue</u>	<u>FY 2012 Actual</u>	<u>FY 2013 Adopted</u>	<u>FY 2014 Proposed</u>
Family Services Grant	\$ 167,736	182,719	170,295
SA Community Service Caseworker	6,775	7,337	8,988
Hall Creek Project Grant	-	-	-
Bay Restoration Fund Grant	652,161	672,500	1,250,000
Juvenile Transportation	16,612	45,000	30,000
In-Car Camera Acquisition Grant	70,380	-	-
School Bus Safety	-	10,000	10,000
Motor Carrier Safety Grant	12,682	10,000	15,000
EMD Training Grant	2,939	4,215	2,642
Camp Calvert (Special Education Program)	5,930	5,930	5,930
MTDB Marketing Grant	37,637	30,600	30,600
Farmers Marketing Grant	1,500	-	-
DNR Grant - Boat Removal	14,200	-	-
DNR Grant - Coastal Communities	19,405	40,000	20,001
Transportation Grants	235,758	299,159	249,961
Emergency & Transitional Housing Grant	25,654	25,675	22,036
MAP Grant	-	-	98,000
SMP Grant	11,720	5,000	7,101
Senior Nutrition	14,606	14,606	14,606
Senior I&A	3,935	3,935	3,935
DDA Grant	60,133	60,137	61,340
Senior Care Grant	107,374	100,000	100,000
Guardianship Grant	7,500	7,500	3,855
Sheltered Housing Grant	-	8,042	-
SCOF Grant	4,558	-	-
Ombudsman	14,955	14,955	15,822
Money Follows Grant	7,373	7,812	8,112
MIPPA Grant	4,641	-	-
Medicaid Waiver	26,443	68,324	46,989
Total State Grant Revenue	\$ 1,532,607	\$ 1,623,446	\$ 2,175,213

<u>Charges for Services</u>	<u>FY 2012 Actual</u>	<u>FY 2013 Adopted</u>	<u>FY 2014 Proposed</u>
Family Service Evaluations/Screening	5,295	-	-
Non-Support Lab Fees	6,663	-	-
Transportation Contracts and Fees	116,427	120,482	113,200
Substance Abuse Client Fees	197,409	171,851	186,556
DDA Program Fees	2,144	5,116	20,731
OOA Transportation Contributions	4,640	5,004	4,756
OOA Meal Contributions	46,914	50,195	53,956
Meals on Wheels Contributions	71,392	65,798	87,884
Total Charges for Services	<u>\$ 450,884</u>	<u>\$ 418,446</u>	<u>\$ 467,083</u>
 <u>Other Revenue Sources</u>			
SMADC Farmers Grant	10,842	-	-
Cove Point Natural Heritage	15,000	1,520	15,365
Emergency Planning Specialist	61,217	71,400	76,516
Port Security Grant - Dominion	22,119	-	-
Project Lifesaver	330	5,000	5,000
Living Well Grant	5,825	-	6,640
LGIT Training Grant	-	3,950	3,000
LGIT CALEA Grant	-	4,290	4,290
DHR Incentive Funds	9,881	-	-
Transfer from General Fund	1,661,210	1,736,406	1,902,480
Total Other Revenue Sources	<u>\$ 1,786,424</u>	<u>\$ 1,822,566</u>	<u>\$ 2,013,291</u>
 Total Grants Fund Revenue	 <u>\$ 6,149,158</u>	 <u>\$ 6,172,879</u>	 <u>\$ 6,856,580</u>

PROGRAM AREAS

EXPENDITURES

TOTAL

\$6,856,580

HUMAN SERVICES

\$3,587,002

Substance Abuse

\$1,121,202

Office on Aging

\$891,083

Community Resources

\$214,403

Transportation

\$1,360,314

GENERAL GOVERNMENT

\$2,114,739

Circuit Court

\$306,357

State's Attorney

\$475,916

Planning & Zoning

\$1,301,866

Economic Development

\$30,600

PUBLIC SAFETY

\$1,137,905

Sheriff

\$999,939

Advanced Life Support

\$2,642

Emergency Management

\$135,324

GENERAL SERVICES

\$16,934

Parks & Recreation

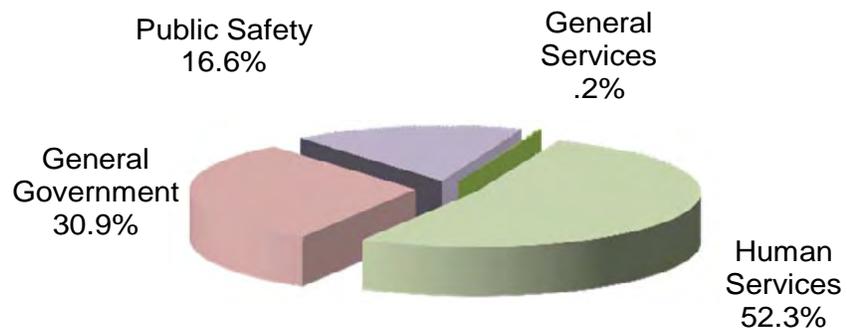
\$16,934

More than half of the grant funds included in the proposed FY 2014 budget will be devoted to human services including public transportation, programs for senior citizens, the homeless, those in need of emergency food and shelter, and substance abuse treatment.

Grant funds are proposed for general government to fund family services programs in Circuit Court, child support prosecution, marketing activities to enhance economic development, and programs to protect the critical area surrounding the Chesapeake Bay.

Public safety also benefits from grant funds in this budget. Grant dollars are used for such programs as child support enforcement, transportation of juvenile offenders, training of emergency services personnel, and to provide protection for police officers.

Grant funding used in the Department of General Services help support summer special education programs through the county's Parks and Recreation Division.



GRANT PROGRAMS

<u>General Government</u>	<u>FY 2012 Actual</u>	<u>FY 2013 Adopted</u>	<u>FY 2014 Proposed</u>
Family Services Grant	\$ 173,031	\$ 182,719	\$ 170,295
Domestic Master Grant	142,747	154,519	136,062
SA Non-Support Grant	366,847	442,434	466,928
SA Community Service Caseworker	6,775	7,337	8,988
Critical Area Grant	11,000	11,000	10,000
Bay Restoration Fund Grant	652,161	672,500	1,250,000
Cove Point Natural Heritage Grant	15,000	1,520	15,365
DNR Grant - Boat Removal	14,200	-	-
DNR Grant - Coastal Communities	19,405	40,000	20,001
CLG MHT Grant	14,000	6,500	6,500
SMADC Farmers Grant	10,842	-	-
Farmers Marketing Grant	1,500	-	-
MTDB Marketing Grant	37,637	30,600	30,600
Total General Government	<u>\$ 1,465,145</u>	<u>\$ 1,549,129</u>	<u>\$ 2,114,739</u>
 <u>General Services</u>			
Camp Calvert (Special Education Grant)	16,934	16,934	16,934
Total General Services	<u>\$ 16,934</u>	<u>\$ 16,934</u>	<u>\$ 16,934</u>

GRANT PROGRAMS CONTINUED

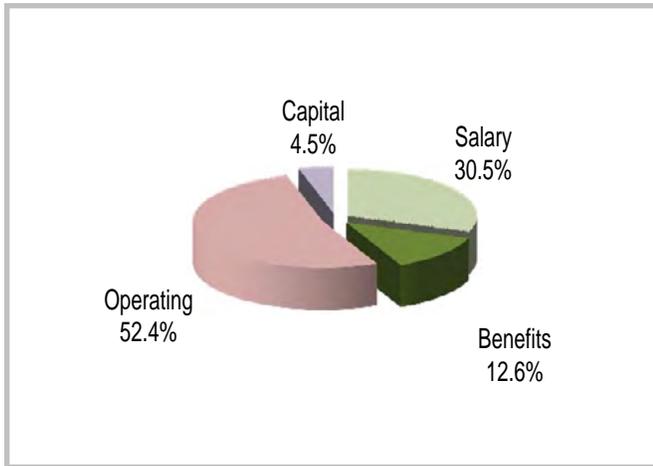
<u>Human Services</u>	<u>FY 2012 Actual</u>	<u>FY 2013 Adopted</u>	<u>FY 2014 Proposed</u>
Emergency Food Assistance Grant	9,823	10,000	10,000
Emergency and Transitional Housing Grant	25,654	25,675	22,036
Highway Safety	47,833	-	-
Emergency Shelter Grant	30,500	34,000	45,000
HUD Supportive Housing	18,252	18,252	18,617
CDBG Patuxent Habitat for Humanity	-	-	118,750
Transportation Grants	1,193,972	1,742,913	1,360,314
Outpatient Substance Abuse	890,089	1,045,893	1,064,912
JSAP	57,439	56,290	56,290
Senior Nutrition	36,474	36,474	36,474
SCOF Grant	4,558	-	-
Senior I&A Grant	3,935	3,935	3,935
DDA Grant	62,277	65,253	82,071
Senior Care Grant	107,374	100,000	100,000
Senior Health Insurance Grant	15,059	14,160	12,535
SMP Grant	11,720	5,000	7,101
Guardianship Grant	7,500	7,500	3,855
Sheltered Housing Grant	-	8,042	-
Title III B	51,506	46,421	47,694
Title III C-1	208,023	210,041	233,852
Title III C-2	130,580	133,861	147,683
Ombudsman	23,173	23,225	20,367
MAP Grant	-	-	98,000
Medicaid Waiver Grant	55,675	68,324	46,989
Title III D	9,138	9,000	9,000
Title III E	23,052	21,775	21,775
Money Follows Grant	7,373	7,812	8,112
MIPPA Grant	4,641	-	-
Living Well Grant	5,825	-	6,640
Project Lifesaver	330	5,000	5,000
Library eBooks Grant	3,839	-	-
Library Staff Development	6,164	-	-
Total Human Services	\$ 3,051,778	\$ 3,698,846	\$ 3,587,002

GRANTS FUND
EXPENDITURES

<u>Public Safety</u>	<u>FY 2012 Actual</u>	<u>FY 2013 Adopted</u>	<u>FY 2014 Proposed</u>
Juvenile Transportation	16,612	45,000	30,000
Sheriff Child Support Enforcement	468,428	514,237	638,062
Bullet Proof Vests	14,035	25,000	25,000
Justice Assistance Grant	30,922	30,000	30,000
Byrne Memorial Justice Assistance Grant-ARRA	11,576	-	-
School Bus Safety	-	10,000	10,000
Domestic Violence Unit	9,810	10,251	10,251
VAWA	60,301	64,186	64,186
Emergency Planning Specialist	61,217	71,400	76,516
Motor Carrier Safety Grant	12,682	10,000	15,000
High Intensity Drug Trafficking Area Grant	7,500	7,500	7,500
COPS Technology Grant	77,709	-	-
COPS Technology Grant (Public Safety)	210,220	-	-
Buffer Zone Protection Grant	-	-	150,000
PSIC Grant	153,772	-	-
EMD Training Grant	2,939	4,215	2,642
Emergency Planner	18,649	62,916	29,404
Homeland Security	326,572	45,025	29,404
Hazard Mitigation Plan Grant	20,274	-	-
Highway Safety	11,631	-	-
In-Car Camera Acquisition Grant	70,380	-	-
Sex Offender Compliance Grant	11,287	-	12,650
Port Security Grant	55,206	-	-
LGIT Training Grant	-	3,950	3,000
LGIT CALEA Grant	-	4,290	4,290
Total Public Safety	<u>\$ 1,651,724</u>	<u>\$ 907,970</u>	<u>\$ 1,137,905</u>
Total Grant Programs	<u>\$ 6,185,581</u>	<u>\$ 6,172,879</u>	<u>\$ 6,856,580</u>

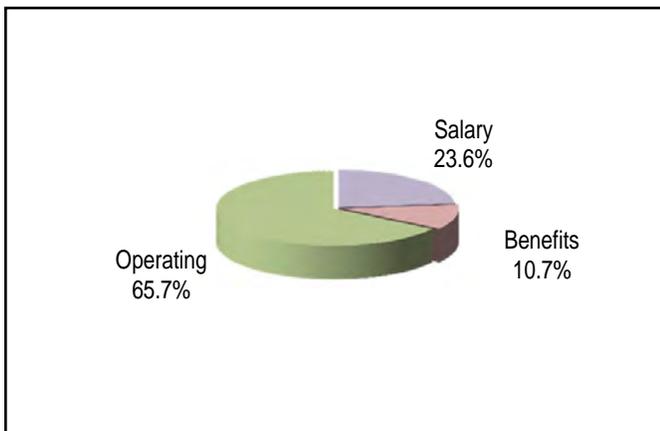
EXPENDITURE BY PROGRAM AND CATEGORY

TOTAL GRANT FUND



Expense	FY 2013	FY 2014
	Adopted	Proposed
Salary	\$ 1,963,435	\$ 2,091,449
Benefits	794,784	865,900
Operating	2,962,886	3,595,231
Capital	451,774	304,000
Total	\$ 6,172,879	\$ 6,856,580
Revenue		
Federal	\$ 2,308,421	\$ 2,200,993
State	1,623,446	2,175,213
County	1,736,406	1,902,480
Fees	504,606	577,894
Total	\$ 6,172,879	\$ 6,856,580

GENERAL GOVERNMENT



Expense	FY 2013	FY 2014
	Adopted	Proposed
Salary	\$ 471,716	\$ 498,940
Benefits	\$ 212,273	\$ 226,093
Operating	\$ 865,140	\$ 1,389,706
Capital	-	-
Total	\$ 1,549,129	\$ 2,114,739
Revenue		
Federal	\$ 411,490	\$ 404,168
State	\$ 933,156	\$ 1,479,884
County	\$ 202,963	\$ 215,322
Income/Interest	1,520	15,365
Total	\$ 1,549,129	\$ 2,114,739

FAMILY SERVICES

This program provides services to families involved in the legal system. The goal of this program is to enhance the Court's ability to provide fair and efficient forum for resolving domestic and juvenile matters.

Expense	FY 2013	FY 2014
	Adopted	Proposed
Salary	\$ 96,841	\$ 102,776
Benefits	43,578	49,044
Operating	42,300	18,475
Capital	-	-
Total	\$ 182,719	\$ 170,295
Revenue		
Federal	\$ -	\$ -
State	182,719	170,295
County	-	-
Income/Interest	-	-
Total	\$ 182,719	\$ 170,295

CHILD SUPPORT - MASTER

This grant supports the child support activities of the Domestic Master. Funds aid in the cost of adjudicating child support cases, including hearings and court orders.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 64,384	\$ 55,937
Benefits	28,973	26,290
Operating	61,162	53,835
Capital	-	-
Total	\$ 154,519	\$ 136,062
Revenue		
Federal	\$ 101,983	\$ 89,532
State	-	-
County	52,536	46,530
Income/Interest	-	-
Total	\$ 154,519	\$ 136,062

CHILD SUPPORT - STATE'S ATTORNEY

This grant program supports the Child Support branch of the State's Attorney's Office. It aids in establishing collection of child support money and prosecution of child support cases.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 250,489	\$ 260,953
Benefits	112,720	118,733
Operating	79,225	87,242
Capital	-	-
Total	\$ 442,434	\$ 466,928
Revenue		
Federal	\$ 292,007	\$ 298,136
State	-	-
County	150,427	168,792
Income/Interest	-	-
Total	\$ 442,434	\$ 466,928

CRITICAL AREA GRANT

This grant supports the county's efforts to provide high visibility advertising and marketing of local tourist sites and attractions.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 7,747	\$ 6,803
Benefits	3,253	3,197
Operating	-	-
Capital	-	-
Total	\$ 11,000	\$ 10,000
Revenue		
Federal	\$ 11,000	\$ 10,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 11,000	\$ 10,000

EXPENDITURE BY PROGRAM AND CATEGORY

MTDB MARKETING GRANT

This grant partially funds two staff positions to review the impact of proposed development on the Chesapeake Bay Critical Area and enforce the Critical Area regulations.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	30,600	30,600
Capital	-	-
Total	\$ 30,600	\$ 30,600

Revenue	FY 2013 Adopted	FY 2014 Proposed
Federal	\$ -	\$ -
State	30,600	30,600
County	-	-
Income/Interest	-	-
Total	\$ 30,600	\$ 30,600

COMMUNITY SERVICE CASEWORKER GRANT

This program not only supports the Community Service Workers assigned to that worksite, but inmates also. This program has had a beneficial impact on the County roadways and has helped us to protect the environment, the Chesapeake Bay watershed and the Bay. These funds will support the Community Service Litter Control program and will defray county equipment costs for this program.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	7,337	8,988
Capital	-	-
Total	\$ 7,337	\$ 8,988

Revenue	FY 2013 Adopted	FY 2014 Proposed
Federal	\$ -	\$ -
State	7,337	8,988
County	-	-
Interest/Income	-	-
Total	\$ 7,337	\$ 8,988

BAY RESTORATION FUND GRANT

The Bay Restoration Funds pays for costs associated with upgrading on site sewage disposal systems to best available technology for nitrogen removal. This grant funds one full-time sanitarian position and one part-time planner position as well as systems installation costs and nutrient analysis.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 26,208	\$ 49,704
Benefits	11,794	23,361
Operating	634,498	1,176,935
Capital	-	-
Total	\$ 672,500	\$ 1,250,000

Revenue	FY 2013 Adopted	FY 2014 Proposed
Federal	\$ -	\$ -
State	672,500	1,250,000
County	-	-
Income/Interest	-	-
Total	\$ 672,500	\$ 1,250,000

CLG MARYLAND HISTORICAL TRUST GRANT

The CLG grant from MHT will produce multimedia tours of agricultural landscapes in Calvert County based on products from earlier CLG-funded projects.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	6,500	6,500
Capital	-	-
Total	\$ 6,500	\$ 6,500
Revenue		
Federal	\$ 6,500	\$ 6,500
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 6,500	\$ 6,500

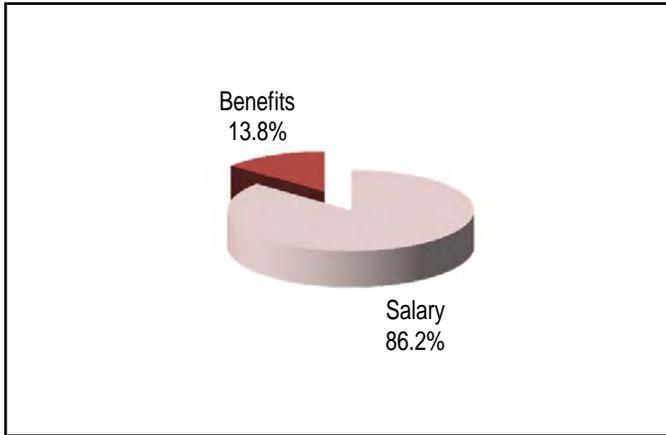
COVE POINT NATURAL HERITAGE GRANT

This grant The Cove Point Natural Heritage Trust covers a summer intern and continued work on quarterly water monitoring efforts.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 1,048	\$ 7,747
Benefits	472	2,218
Operating	-	5,400
Capital	-	-
Total	\$ 1,520	\$ 15,365
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	1,520	15,365
Total	\$ 1,520	\$ 15,365

EXPENDITURE BY PROGRAM AND CATEGORY

GENERAL SERVICES



Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 14,598	\$ 14,598
Benefits	2,336	2,336
Operating	-	-
Capital	-	-
Total	\$ 16,934	\$ 16,934
Revenue		
Federal	\$ -	\$ -
State	5,930	5,930
County	11,004	11,004
Income/Interest	-	-
Total	\$ 16,934	\$ 16,934

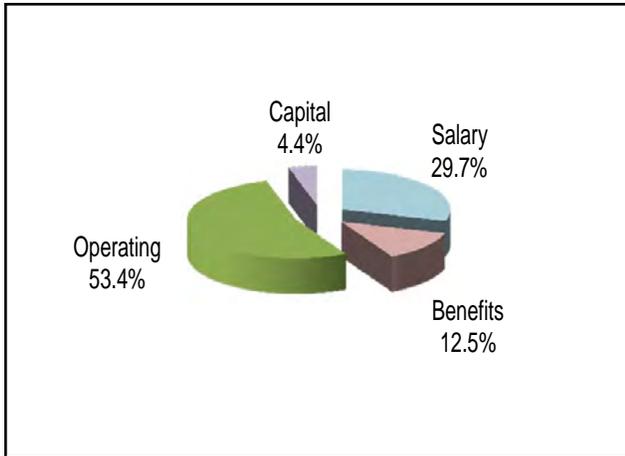
CAMP CALVERT (SPECIAL EDUCATION PROGRAM)

Grant funds are used to provide a summer camp for children with developmental disabilities. The program offers active and passive recreational activities that build social and physical skills. Participants are given the opportunity to engage in a wide variety of recreational activities in the least restrictive environment possible.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 14,598	\$ 14,598
Benefits	2,336	2,336
Operating	-	-
Capital	-	-
Total	\$ 16,934	\$ 16,934
Revenue		
Federal	\$ -	\$ -
State	5,930	5,930
County	11,004	11,004
Income/Interest	-	-
Total	\$ 16,934	\$ 16,934

EXPENDITURE BY PROGRAM AND CATEGORY

HUMAN SERVICES



Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 991,199	\$ 1,066,614
Benefits	416,291	449,413
Operating	1,839,582	1,916,975
Capital	451,774	154,000
Total	\$ 3,698,846	\$ 3,587,002

Revenue	FY 2013 Adopted	FY 2014 Proposed
Federal	\$ 1,341,203	\$ 1,069,092
State	615,145	631,757
County	1,319,052	1,407,430
Income/Interest	423,446	478,723
Total	\$ 3,698,846	\$ 3,587,002

SENIOR INFORMATION & ASSISTANCE

This program provides information and assistance on senior services and benefits to local senior citizens, caregivers, and family members.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 336	\$ 410
Benefits	151	193
Operating	3,448	3,332
Capital	-	-
Total	\$ 3,935	\$ 3,935

Revenue	FY 2013 Adopted	FY 2014 Proposed
Federal	\$ -	\$ -
State	3,935	3,935
County	-	-
Income/Interest	-	-
Total	\$ 3,935	\$ 3,935

DDA PROGRAM

This program provides individual support services for older adults with development disabilities.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 39,494	\$ 42,228
Benefits	18,562	19,847
Operating	7,197	19,996
Capital	-	-
Total	\$ 65,253	\$ 82,071

Revenue	FY 2013 Adopted	FY 2014 Proposed
Federal	\$ -	\$ -
State	60,137	61,340
County	-	-
Income/Interest	5,116	20,731
Total	\$ 65,253	\$ 82,071

EXPENDITURE BY PROGRAM AND CATEGORY

SENIOR CARE PROGRAM

This program helps income eligible seniors over the age of 65 to live in their own homes as long as possible with community support services.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	100,000	100,000
Capital	-	-
Total	\$ 100,000	\$ 100,000
Revenue		
Federal	\$ -	\$ -
State	100,000	100,000
County	-	-
Income/Interest	-	-
Total	\$ 100,000	\$ 100,000

SENIOR HEALTH INSURANCE

This program provides health insurance and benefits counseling to senior citizens.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 1,791	\$ 2,516
Benefits	805	1,183
Operating	11,564	8,836
Capital	-	-
Total	\$ 14,160	\$ 12,535
Revenue		
Federal	\$ 14,160	\$ 12,535
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 14,160	\$ 12,535

SENIOR NUTRITION

This grant provides supplemental funding for congregate and home-delivered meals for senior citizens.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	36,474	36,474
Capital	-	-
Total	\$ 36,474	\$ 36,474
Revenue		
Federal	\$ -	\$ -
State	14,606	14,606
County	21,868	21,868
Income/Interest	-	-
Total	\$ 36,474	\$ 36,474

SALGHS (SENIOR ASSISTED LIVING GROUP HOUSING SUBSIDY)

This grant provides subsidy funding for a senior assisted living group home in Calvert County.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	8,042	-
Capital	-	-
Total	\$ 8,042	\$ -
Revenue		
Federal	\$ -	\$ -
State	8,042	-
County	-	-
Income/Interest	-	-
Total	\$ 8,042	\$ -

MONEY FOLLOWS THE PERSON GRANT

The purpose of this grant is to reduce or eliminate barriers to receiving long term care services in home and community settings through the Living at Home Waiver and Older Adult Waiver programs. The Office on Aging will incorporate the goals and objectives of the MFP program into the current efforts provided under the Medicaid Waiver program.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 2,235	\$ 2,235
Benefits	1,006	1,050
Operating	4,571	4,827
Capital	-	-
Total	\$ 7,812	\$ 8,112
Revenue		
Federal	\$ -	\$ -
State	7,812	8,112
County	-	-
Income/Interest	-	-
Total	\$ 7,812	\$ 8,112

TITLE III B SUPPORT SERVICES

This program supports community services for senior citizens including transportation, legal aid and personal care.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	46,421	47,694
Capital	-	-
Total	\$ 46,421	\$ 47,694
Revenue		
Federal	\$ 41,417	\$ 42,938
State	-	-
County	-	-
Income/Interest	5,004	4,756
Total	\$ 46,421	\$ 47,694

EXPENDITURE BY PROGRAM AND CATEGORY

TITLE III C-1 CONGREGATE MEALS

This program provides noon-time meals each weekday at each of the county's three senior centers.

Expense	FY 2013		FY 2014	
	Adopted		Proposed	
Salary	\$	60,681	\$	65,628
Benefits		26,834		30,796
Operating		122,526		137,428
Capital		-		-
Total	\$	210,041	\$	233,852
Revenue				
Federal	\$	95,276	\$	89,345
State		-		-
County		64,570		90,551
Income/Interest		50,195		53,956
Total	\$	210,041	\$	233,852

TITLE III C-2 HOME DELIVERED MEALS

This program delivers a noon-time meal each weekday to home bound senior citizens. Emergency meals are also provided during inclement weather.

Expense	FY 2013		FY 2014	
	Adopted		Proposed	
Salary	\$	21,928	\$	23,849
Benefits		9,696		11,186
Operating		102,237		112,648
Capital		-		-
Total	\$	133,861	\$	147,683
Revenue				
Federal	\$	58,384	\$	47,696
State		-		-
County		9,679		12,103
Income/Interest		65,798		87,884
Total	\$	133,861	\$	147,683

GUARDIANSHIP

This program provides court appointed public guardianship for seniors who are unable to live without supervision.

Expense	FY 2013		FY 2014	
	Adopted		Proposed	
Salary	\$	5,148	\$	2,516
Benefits		2,316		1,182
Operating		36		157
Capital		-		-
Total	\$	7,500	\$	3,855
Revenue				
Federal	\$	-	\$	-
State		7,500		3,855
County		-		-
Income/Interest		-		-
Total	\$	7,500	\$	3,855

MEDICAID WAIVER

This program is designed to increase community health care to disabled individuals age 50 and over who would otherwise need nursing home care.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 22,568	\$ 39,646
Benefits	10,156	6,343
Operating	35,600	1,000
Capital	-	-
Total	\$ 68,324	\$ 46,989
Revenue		
Federal	\$ -	\$ -
State	68,324	46,989
County	-	-
Income/Interest	-	-
Total	\$ 68,324	\$ 46,989

***TITLE III D ASK FOR A NURSE/
MEDICATION MANAGEMENT***

Through this grant the Office on Aging (OOA) contracts with Calvert Memorial Hospital to provide an on-site nurse four times each month at each of the county's senior centers. The OOA will provide presentations by local pharmacists, a medication planner and information brochures to seniors throughout the county.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	9,000	9,000
Capital	-	-
Total	\$ 9,000	\$ 9,000
Revenue		
Federal	\$ 9,000	\$ 9,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 9,000	\$ 9,000

***TITLE III E FAMILY CAREGIVERS SUPPORT
PROGRAM***

This grant will fund training, information, and assistance to caregivers and establish a caregivers support group. Respite care and limited support services are available for caregivers.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	21,775	21,775
Capital	-	-
Total	\$ 21,775	\$ 21,775
Revenue		
Federal	\$ 21,775	\$ 21,775
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 21,775	\$ 21,775

EXPENDITURE BY PROGRAM AND CATEGORY

PROJECT LIFESAVER

Through a joint venture between the County's Office on Aging and Sheriff's Department, this grant supports the purchase of electronic tracking equipment that can locate lost or wandering persons suffering from Alzheimer's disease or other related disorders.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	5,000	5,000
Capital	-	-
Total	\$ 5,000	\$ 5,000
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	5,000	5,000
Total	\$ 5,000	\$ 5,000

OMBUDSMAN/VULNERABLE ELDERLY

This program provides advocacy and investigates complaints of residents in long-term care facilities in Calvert County. The program also supports elder abuse prevention.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 15,192	\$ 12,938
Benefits	6,769	6,081
Operating	1,264	1,348
Capital	-	-
Total	\$ 23,225	\$ 20,367
Revenue		
Federal	\$ 8,270	\$ 4,545
State	14,955	15,822
County	-	-
Income/Interest	-	-
Total	\$ 23,225	\$ 20,367

EMERGENCY & TRANSITIONAL SERVICES

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, Catholic Charities, and Angel's Watch Shelter.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	25,675	22,036
Capital	-	-
Total	\$ 25,675	\$ 22,036
Revenue		
Federal	\$ -	\$ -
State	25,675	22,036
County	-	-
Interest/Income	-	-
Total	\$ 25,675	\$ 22,036

TRANSPORTATION GRANTS

These funds support the operation of Calvert County's public transportation system. Grants include funding for the purchase of new vehicles, operation of special bus routes to improve access to local employment, and operation and extension of existing bus routes and hours of service. Contracts are also included for special services.

Expense	FY 2013	FY 2014
	Adopted	Proposed
Salary	\$ 576,618	\$ 606,178
Benefits	230,493	258,658
Operating	484,028	341,478
Capital	451,774	154,000
Total	\$ 1,742,913	\$ 1,360,314
Revenue		
Federal	\$ 844,882	\$ 468,584
State	299,159	249,961
County	478,390	528,569
Income/Interest	120,482	113,200
Total	\$ 1,742,913	\$ 1,360,314

LIVING WELL GRANT

These funds provide a countywide multi-faceted Healthy Lifestyle Behavior Modification Program focusing on improving nutrition and fitness awareness while helping to improve overall health and well-being. As part of this grant, the Office will provide Living Well workshops and training in the community. These workshops help individuals with chronic conditions manage symptoms, become more active and increase exercise levels.

Expense	FY 2013	FY 2014
	Adopted	Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	6,640
Capital	-	-
Total	\$ -	\$ 6,640
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	-	6,640
Total	\$ -	\$ 6,640

MARYLAND ACCESS POINT GRANT

The funding for this grant provides the Calvert County Office on Aging the ability to begin development of improved service integration and interagency coordination for a broader population in Calvert County.

Expense	FY 2013	FY 2014
	Adopted	Proposed
Salary	\$ -	\$ 48,917
Benefits	-	9,721
Operating	-	39,362
Capital	-	-
Total	\$ -	\$ 98,000
Revenue		
Federal	\$ -	\$ -
State	-	98,000
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 98,000

EXPENDITURE BY PROGRAM AND CATEGORY

HUD SUPPORTIVE HOUSING

This grant supports a transitional housing program at Project Echo, the primary homeless shelter in Calvert County. The program enables two homeless families to stay in the two donated homes located in the rear of the shelter for up to two years as they increase their ability to live independently.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	18,252	18,617
Capital	-	-
Total	\$ 18,252	\$ 18,617
Revenue		
Federal	\$ 18,252	\$ 18,617
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 18,252	\$ 18,617

EMERGENCY SHELTER GRANT

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, and Catholic Charities.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	34,000	45,000
Capital	-	-
Total	\$ 34,000	\$ 45,000
Revenue		
Federal	\$ 34,000	\$ 45,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 34,000	\$ 45,000

EMERGENCY FOOD ASSISTANCE

This grant funds the distribution of surplus food to needy residents. Grant funds are passed to Southern Maryland Tri-County Community Action Committee for this purpose.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	10,000	10,000
Capital	-	-
Total	\$ 10,000	\$ 10,000
Revenue		
Federal	\$ 10,000	\$ 10,000
State	-	-
County	-	-
Interest/Income	-	-
Total	\$ 10,000	\$ 10,000

OUTPATIENT SUBSTANCE ABUSE TREATMENT

This grant program is designed to improve public health and safety by providing substance abuse treatment and education to individuals and family members who are suffering from the effects of substance abuse and chemical dependency. Services are provided at the Treatment Facility and a number of satellite facilities in the county.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 243,518	\$ 218,353
Benefits	109,583	102,609
Operating	692,792	743,950
Capital	-	-
Total	\$ 1,045,893	\$ 1,064,912
Revenue		
Federal	\$ 185,787	\$ 180,307
State	-	-
County	688,255	698,049
Income/Interest	171,851	186,556
Total	\$ 1,045,893	\$ 1,064,912

JAIL SUBSTANCE ABUSE PROGRAM

The Jail Substance Abuse Program is an intensive 60-day program for inmates suffering from addiction. The program is conducted at the Calvert County Detention Center and was designed to offer an alternative to conventional treatment programs for those individuals who are incarcerated due to substance abuse. The program utilizes the following: assessment, intake and referral, drug education, individual therapy, group therapy, life skills training, parenting skills and anger management.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	56,290	56,290
Capital	-	-
Total	\$ 56,290	\$ 56,290
Revenue		
Federal	\$ -	\$ -
State	-	-
County	56,290	56,290
Income/Interest	-	-
Total	\$ 56,290	\$ 56,290

SMP GRANT

The purpose of the Senior Medicare Patrol grant is to target and educate Medicare beneficiaries and the public on Medicare fraud. The Calvert Co. Office on Aging will incorporate the goals and objectives of the SMP program into the current educational/outreach efforts that are provided by the Office on Aging under the Senior Health Insurance program (SHIP) and Senior Information and Assistance programs (Sr. I&A).

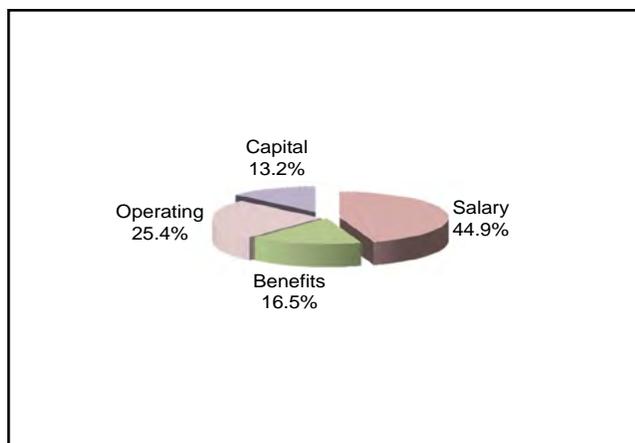
	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 1,690	\$ 1,200
Benefits	710	564
Operating	2,600	5,337
Capital	-	-
Total	\$ 5,000	\$ 7,101
Revenue		
Federal	\$ -	\$ -
State	5,000	7,101
County	-	-
Income/Interest	-	-
Total	\$ 5,000	\$ 7,101

EXPENDITURE BY PROGRAM AND CATEGORY

CDBG PATUXENT HABITAT FOR HUMANITY

This grant will be used for construction of a single-family home at 91 Mason Road, Prince Frederick for an eligible family within the Low-to-Moderate Income (LMI) guidelines established by the Department of Housing and Urban Development (HUD).

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	118,750
Capital	-	-
Total	\$ -	\$ 118,750
Revenue		
Federal	\$ -	\$ 118,750
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 118,750

*EXPENDITURE BY PROGRAM AND CATEGORY**PUBLIC SAFETY*

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 485,922	\$ 511,297
Benefits	163,884	188,058
Operating	258,164	288,550
Capital	-	150,000
Total	\$ 907,970	\$ 1,137,905
Revenue		
Federal	\$ 555,728	\$ 727,733
State	69,215	57,642
County	203,387	268,724
Income/Interest	79,640	83,806
Total	\$ 907,970	\$ 1,137,905

JUVENILE TRANSPORTATION GRANT

The Department of Juvenile Services (DJS) provides this funding to cover the cost of transporting juvenile offenders incarcerated in DJS facilities to and from court.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 31,079	\$ 17,328
Benefits	6,672	5,872
Operating	7,249	6,800
Capital	-	-
Total	\$ 45,000	\$ 30,000
Revenue		
Federal	\$ -	\$ -
State	45,000	30,000
County	-	-
Interest/Income	-	-
Total	\$ 45,000	\$ 30,000

SCHOOL BUS SAFETY

This grant from the Maryland Department of State Police provides funding for enforcement of school bus safety laws with motorists.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 8,621	\$ 8,621
Benefits	1,379	1,379
Operating	-	-
Capital	-	-
Total	\$ 10,000	\$ 10,000
Revenue		
Federal	\$ -	\$ -
State	10,000	10,000
County	-	-
Income/Interest	-	-
Total	\$ 10,000	\$ 10,000

EXPENDITURE BY PROGRAM AND CATEGORY

BULLET PROOF VESTS

This program provides federal dollars to reimburse the county for 50 percent of the cost of body armor for law enforcement and correctional officers.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	25,000	25,000
Capital	-	-
Total	\$ 25,000	\$ 25,000

Revenue		
Federal	\$ 12,500	\$ 12,500
State	-	-
County	12,500	12,500
Interest/Income	-	-
Total	\$ 25,000	\$ 25,000

JUSTICE ASSISTANCE GRANT

The U.S. Department of Justice provides this funding to cover the cost of a variety of law enforcement and security needs.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	30,000	30,000
Capital	-	-
Total	\$ 30,000	\$ 30,000

Revenue		
Federal	\$ 30,000	\$ 30,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 30,000	\$ 30,000

HIGHWAY SAFETY GRANT-CCSO

The goal of this grant is to reduce the number and severity of crashes on Calvert County roadways through education programs and enforcement activities.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	30,000	30,000
Capital	-	-
Total	\$ 30,000	\$ 30,000

Revenue		
Federal	\$ 30,000	\$ 30,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 30,000	\$ 30,000

LGIT CALEA GRANT

This grant is provided by the Commission on Accreditation for Law Enforcement Agencies (CALEA) in order for personnel in the Calvert County's Sheriff's Office to attend annual training opportunities to teach new accreditation managers and staff members how to complete the very rigorous and time-consuming process of obtaining a Local Government Insurance Trust (LGIT) certification.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	4,290	4,290
Capital	-	-
Total	\$ 4,290	\$ 4,290
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	4,290	4,290
Total	\$ 4,290	\$ 4,290

HIGH INTENSITY DRUG TRAFFICKING AREA

The Washington/Baltimore High Intensity Drug Trafficking Area (HIDTA) grant provides reimbursement to the Sheriff's Office to offset the cost of supplying and operating vehicles used by personnel assigned to HIDTA law enforcement and intelligence initiatives on a full-time basis.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	7,500	7,500
Capital	-	-
Total	\$ 7,500	\$ 7,500
Revenue		
Federal	\$ 7,500	\$ 7,500
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 7,500	\$ 7,500

DOMESTIC VIOLENCE PROTECTIVE ORDER

The Domestic Violence Temporary Order 100 Percent Service Project supports the Sheriff's Office with additional manpower through the funding of overtime to effectively investigate and serve domestic violence orders on respondents who are difficult to locate.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 8,837	\$ 8,837
Benefits	1,414	1,414
Operating	-	-
Capital	-	-
Total	\$ 10,251	\$ 10,251
Revenue		
Federal	\$ 10,251	\$ 10,251
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 10,251	\$ 10,251

EXPENDITURE BY PROGRAM AND CATEGORY

EMERGENCY PLANNER

The Maryland Emergency Management Agency has provided funding for a minimum of two years for a full-time position in the Emergency Management office to address issues regarding regional planning, training, exercise, and equipment initiatives related to domestic preparedness.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 42,643	\$ 20,002
Benefits	20,273	9,402
Operating	-	-
Capital	-	-
Total	\$ 62,916	\$ 29,404
Revenue		
Federal	\$ 62,916	\$ 29,404
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 62,916	\$ 29,404

EMD TRAINING GRANT

This grant provides funding to support the ongoing training of Emergency Medical Dispatch personnel.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	4,215	2,642
Capital	-	-
Total	\$ 4,215	\$ 2,642
Revenue		
Federal	\$ -	\$ -
State	4,215	2,642
County	-	-
Income/Interest	-	-
Total	\$ 4,215	\$ 2,642

SHERIFF'S OFFICE

CHILD SUPPORT ENFORCEMENT

Grant funds underwrite the child support enforcement activities of the Sheriff's Office including service of court orders and civil warrants. Special activities include an annual child support sweep to locate and arrest non-custodial parents who fail to pay child support.

Expense	FY 2013 Adopted	FY 2014 Proposed
Salary	\$ 283,552	\$ 329,052
Benefits	104,116	133,462
Operating	126,569	175,548
Capital	-	-
Total	\$ 514,237	\$ 638,062
Revenue		
Federal	\$ 339,396	\$ 397,884
State	-	-
County	174,841	240,178
Income/Interest	-	-
Total	\$ 514,237	\$ 638,062

SEX OFFENDER COMPLIANCE GRANT

The purpose of this grant is to fund the monitoring of local sex offenders who are required to participate in the Sex Offender Registry.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ 10,905
Benefits	-	1,745
Operating	-	-
Capital	-	-
Total	\$ -	\$ 12,650
Revenue		
Federal	\$ -	\$ 12,650
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 12,650

HOMELAND SECURITY

This grant funding from the U.S. Department of Homeland Security, Office of Domestic Preparedness provides funds to enhance the ability of the county to prevent, deter, respond to, and recover from threats and incidents of terrorism in a framework of regional cooperation and planning. This grant program integrates the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Program.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	45,025	29,404
Capital	-	-
Total	\$ 45,025	\$ 29,404
Revenue		
Federal	\$ 45,025	\$ 29,404
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ 45,025	\$ 29,404

LGIT TRAINING GRANT

This grant funds Law Enforcement Fitness training and is an example of the Local Government Insurance Trust and local government working together to address risk management concerns.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	3,950	3,000
Capital	-	-
Total	\$ 3,950	\$ 3,000
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	3,950	3,000
Total	\$ 3,950	\$ 3,000

EXPENDITURE BY PROGRAM AND CATEGORY

MOTOR CARRIER SAFETY GRANT

This grant funding from the Maryland State Highway Administration enables the County to patrol roads on an overtime status to perform routine commercial vehicle traffic enforcement and North American Standard commercial motor vehicle inspections.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 8,621	\$ 12,931
Benefits	1,379	2,069
Operating Capital	-	-
Total	\$ 10,000	\$ 15,000
Revenue		
Federal	\$ -	\$ -
State	10,000	15,000
County	-	-
Income/Interest	-	-
Total	\$ 10,000	\$ 15,000

VIOLENCE AGAINST WOMEN GRANT (VAWA)

The VAWA grant will provide a deputy sheriff for protective order hearings to interview respondents regarding access to firearms and interview petitioners for lethality assessment screening to connect them with outreach services.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 51,569	\$ 51,569
Benefits	8,251	8,251
Operating Capital	4,366	4,366
Total	\$ 64,186	\$ 64,186
Revenue		
Federal	\$ 48,140	\$ 48,140
State	-	-
County	16,046	16,046
Income/Interest	-	-
Total	\$ 64,186	\$ 64,186

EMERGENCY PLANNING SPECIALIST GRANT

The grant funding from Calvert Cliffs Nuclear Power Plant will assist with the additional workload of planning current activities surrounding Calvert Cliffs Units 1 and 2 and planning for Calvert Cliffs Unit 3.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ 51,000	\$ 52,052
Benefits	20,400	24,464
Operating Capital	-	-
Total	\$ 71,400	\$ 76,516
Revenue		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	71,400	76,516
Total	\$ 71,400	\$ 76,516

BUFFER ZONE PROTECTION GRANT

This grant funding will help bolster the Calvert County Sheriff's Office response to the Dominion Liquid Natural Gas Facility, located in Lusby, Maryland. This gas facility has been designated by the Department of Homeland Security as a Critical Infrastructure (CI) location.

	FY 2013 Adopted	FY 2014 Proposed
Expense		
Salary	\$ -	\$ -
Benefits	-	-
Operating	-	-
Capital	-	150,000
Total	\$ -	\$ 150,000
Revenue		
Federal	\$ -	\$ 150,000
State	-	-
County	-	-
Income/Interest	-	-
Total	\$ -	\$ 150,000

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EXCISE TAX FUND

Providing a funding resource for construction financing and major maintenance costs associated with school facilities, parks & recreation, and roads.

Calvert Middle School



Breezy Point Beach & Campground



Southern Connector Road

EXCISE TAX

- ◆ The Calvert County Excise Tax was established in 2001 and increased in 2003. The collection and use of Excise Tax is broken down as follows for a single family dwelling:

\$7,800 Schools
 \$1,300 Recreation
 \$3,500 Roads

- ◆ These funds have significantly enhanced the County's ability to address capital needs in these areas without incurring new debt.

Note: The \$350 (per dwelling) Solid Waste portion of excise tax collected is not included in the above breakdown as it is recorded in the Solid Waste Fund.

Excise Tax	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Taxes	\$ 2,608,709	\$ 2,457,121	\$ 3,522,746	\$ 3,263,667
Miscellaneous	221,473	-	-	-
Use of Fund Balance	-	2,408,031	287,795	352,757
Total Revenue	\$ 2,830,182	\$ 4,865,152	\$ 3,810,541	\$ 3,616,424
Expenditures				
Transfer to General Fund - Debt Service	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Transfer to Capital Projects	1,574,355	3,812,100	1,608,520	1,631,560
Transfer to Towns	81,684	-	-	-
Planned Surplus	-	53,052	1,202,021	984,864
Total Expenditures	\$ 1,656,039	\$ 4,865,152	\$ 3,810,541	\$ 3,616,424

Managing multiple land preservation tools designed to help preserve agricultural land, maintain the County’s rural character, and reduce build out.

LAND PRESERVATION FUND



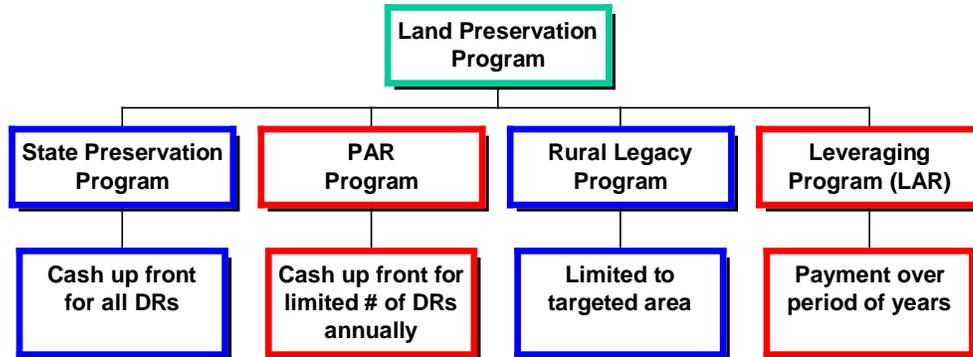
Farmland in Calvert County

LAND PRESERVATION

- ◆ Historically, the land preservation funding had been shown under the Capital Projects Fund, while the related interest on the installment purchase agreements for the Leveraging Program has been shown in the General Fund. Beginning in FY 2004, as a means of providing a more comprehensive picture of the agricultural and land preservation initiatives, all related appropriations are now being included in the Land Preservation Fund.
- ◆ This fund is used to account for all of the land preservation tools utilized by the County:

Maryland Agricultural Land Preservation Foundation (MALPF)
Maryland Rural Legacy Program
Purchase and Retire Program (PAR)
Leveraging Program (LAR)

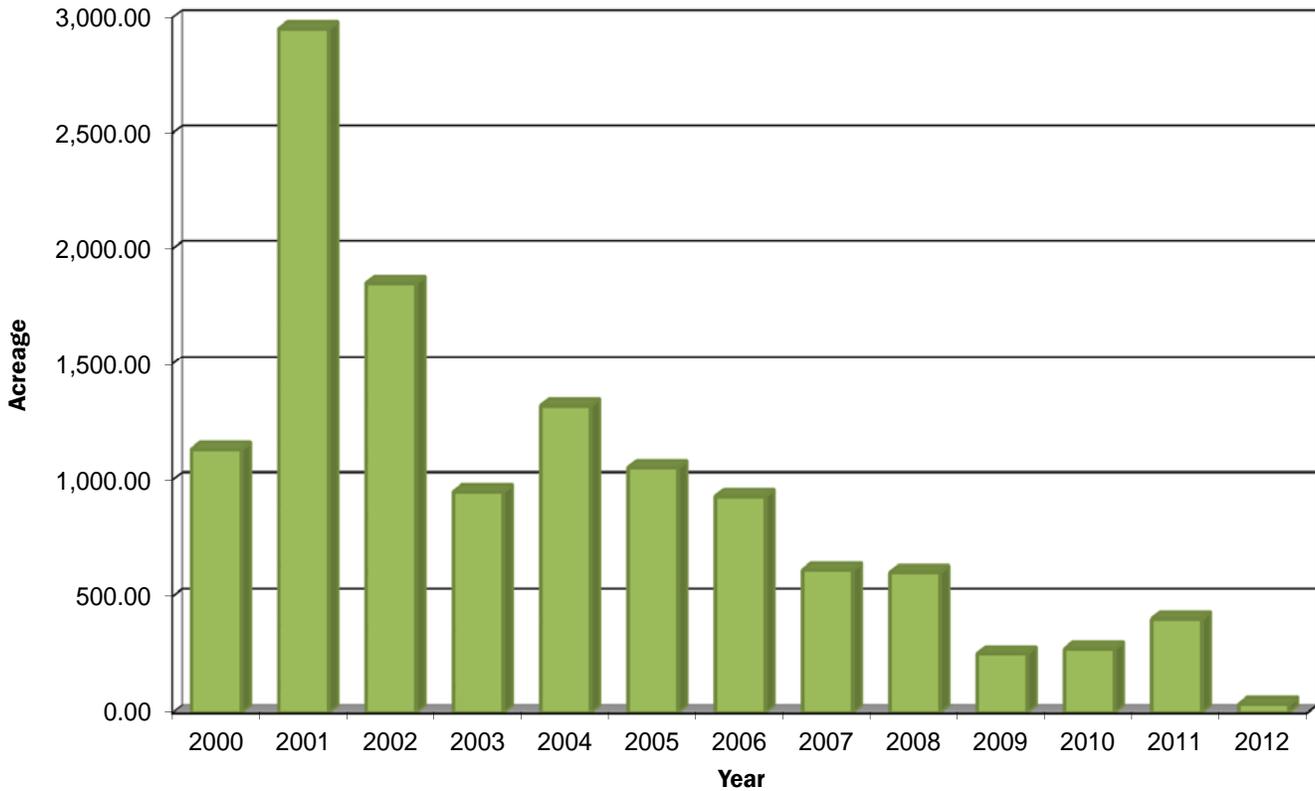
- ◆ The General Assembly granted authority up to \$17,800,000 for leveraging agreements. To date, the County has entered into agreements totaling \$11,245,305, with remaining authority of \$6,554,695.



LAND PRESERVATION FUND

Land Preservation	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Transfer from General Fund	\$ 857,000	\$ 607,000	\$ 915,757	\$ -
Interest	960,922	-	-	-
State Transfer Tax	170,414	75,000	25,000	25,000
DNR - Rural Legacy	-	1,583,590	188,037	188,037
Tobacco/SMADC	-	-	-	1,062,532
Use of Prior Year Fund Balance	-	250,000	115,415	1,031,172
Total Revenue	\$ 1,988,336	\$ 2,515,590	\$ 1,244,209	\$ 2,306,741
Expenditures				
Purchase and Retirement	\$ -	\$ 520,670	\$ 525,000	\$ 1,056,266
Leveraging	3,189,471	409,630	529,472	1,060,738
Rural Legacy	-	1,583,590	188,037	188,037
Interest/Administrative Fees	2,099	1,700	1,700	1,700
Easement Acquisition	565	-	-	-
Total Expenditures	\$ 3,192,135	\$ 2,515,590	\$ 1,244,209	\$ 2,306,741

Land Preserved 2000-2012



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OTHER SPECIAL REVENUE FUNDS

Breezy Point Beach & Campground



Job Shadow Day Participants



Cove Point Family Aquatic Center



Critical Area Reforestation

- BAR LIBRARY FUND
- PLANNING & ZONING FUND
- PARKS & RECREATION FUND
- GOLF COURSE FUND
- CALVERT FAMILY NETWORK FUND
- INCENTIVE & REVOLVING LOAN FUNDS
- ENTERPRISE & SPECIAL REVENUE FUND HIGHLIGHTS

BAR LIBRARY FUND

The Calvert County Law Library is the local repository for numerous legal resources, which are available in book form and/or computerized data. The facility is used by the members of the Calvert County Bar Association, the staff of the Circuit Court, the State's Attorney's Office, various County agencies, visiting attorneys, and the public.

Bar Library	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Court Fines	\$ 38,905	\$ 45,000	\$ 25,000	\$ 25,000
Bail Bond Fees	-	-	40,000	40,000
Interest/Misc Income	7,492	20	20	20
General Fund Contribution	-	-	-	-
Use of Prior Year Fund Balance	-	23,108	9,068	11,034
Total Revenue	\$ 46,397	\$ 68,128	\$ 74,088	\$ 76,054
Expenditures				
Salaries & Benefits	\$ 44,215	\$ 24,626	\$ 43,168	\$ 45,134
Operating	43,628	42,782	30,200	30,200
Contracted Services	715	720	720	720
Capital Outlay	-	-	-	-
Total Expenditures	\$ 88,558	\$ 68,128	\$ 74,088	\$ 76,054

PLANNING & ZONING FUND

The Calvert County Critical Area Program, implemented in December 1988, requires the County to maintain 100% of existing forest cover within the Critical Area (land within 1,000 feet of tidal waters). When maintenance or replacement of forest cover on site is not possible, a fee is collected to cover the cost of replacement on another tract within the critical area. These fees-in-lieu of replanting are held in the Critical Area Reforestation Fund and subsequently used to plant appropriate sites. The Critical Area Reforestation Evaluation (CARE) Committee reviews all applications for reforestation or tree planting using the Critical Area Reforestation Fund.

Planning and Zoning Special Revenue	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Fees/Fines	\$ 108,814	\$ 131,881	\$ 131,881	\$ 134,530
Interest/Misc Income	1,193	-	-	-
Total Revenue	\$ 110,007	\$ 131,881	\$ 131,881	\$ 134,530
Expenditures				
Salaries & Benefits	\$ 87,112	\$ 53,646	\$ 53,646	\$ 56,295
Operating	-	3,235	3,235	3,235
Contracted Services	79,525	75,000	75,000	75,000
Total Expenditures	\$ 166,637	\$ 131,881	\$ 131,881	\$ 134,530

PARKS & RECREATION FUND

The Parks & Recreation Fund is comprised of four components: recreation programs, Breezy Point Beach and Campground, Marley Run Concession Stand, and aquatics centers at Cove Point, Kings Landing and the indoor facility at Prince Frederick. These programs operate primarily on monies from collected fees.

Parks & Recreation Self-Sustaining	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Program Revenue	\$ 1,169,217	\$ 1,016,580	\$ 1,134,444	\$ 1,146,954
Rents & Concessions	229,639	317,250	289,210	306,654
Camping	260,207	225,000	241,000	241,000
General Admission	743,789	752,000	796,800	826,800
Passes	280,949	406,500	411,550	421,550
Misc. Income	71,343	27,909	63,699	55,950
General Fund Contribution	402,539	402,055	402,055	402,055
Total Revenue	\$ 3,157,683	\$ 3,147,294	\$ 3,338,758	\$ 3,400,963
Expenditures				
Salaries	\$ 1,356,771	\$ 1,172,343	\$ 1,181,790	\$ 1,242,162
Operating	325,421	817,621	804,953	829,286
Utilities	407,893	214,200	481,000	481,000
Food	56,830	104,000	85,000	85,000
Capital Outlay	9,685	63,000	-	-
Self Sustained Programs	468,854	546,875	538,000	538,000
Contracted Services	124,775	119,500	149,000	126,500
Contingency/Surplus	-	109,755	99,015	99,015
Total Expenditures	\$ 2,750,229	\$ 3,147,294	\$ 3,338,758	\$ 3,400,963

GOLF COURSE FUND

The Chesapeake Hills Golf Course, operated by the Calvert County Division of Parks and Recreation, is located in Lusby, Maryland. The course includes an 18-hole golf course, driving range, and clubhouse facility.

Golf Course	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Charges for Services	\$ 516,864	\$ 648,000	\$ 643,900	\$ 643,900
Other Revenue	131,784	175,900	201,000	201,000
General Fund Revenue	180,500	160,000	144,000	166,200
Total Revenue	\$ 829,148	\$ 983,900	\$ 988,900	\$ 1,011,100
Expenditures				
Salaries	\$ 386,652	\$ 361,900	\$ 385,700	\$ 403,000
Operating	482,219	260,125	556,925	561,825
Capital Outlay	-	-	-	-
Contracted Services	6,126	7,600	7,500	7,500
Surplus and Contingency Fees	-	54,275	38,775	38,775
Total Expenditures	\$ 874,997	\$ 683,900	\$ 988,900	\$ 1,011,100

CALVERT FAMILY NETWORK

The Calvert County Family Network (CCFN) is a Local Management Board (LMB). LMBs operate in each Maryland jurisdiction, partnering with county leadership, public and private agencies and businesses to build a community in which all children and families thrive.

Calvert Family Network	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Grants	\$ 518,445	\$ 516,398	\$ 514,927	\$ 519,071
Total Revenue	\$ 518,445	\$ 516,398	\$ 514,927	\$ 519,071
Expenditures				
Salaries	\$ 89,990	\$ 59,132	\$ 86,757	\$ 90,901
Board of Education	271,780	271,680	241,680	241,680
Operating	1,782	29,693	1,464	1,464
Contracted Services	154,893	155,893	185,026	185,026
Total Expenditures	\$ 518,445	\$ 516,398	\$ 514,927	\$ 519,071

HOUSING FUND

This fund is used to record funds available for affordable housing loans and the House Keys for Employees program.

Housing Fund	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Revenue				
Use of Fund Balance	\$ -	\$ 290,093	\$ 50,000	\$ 50,000
Interest Income	1,367	-	-	-
Total Revenue	\$ 1,367	\$ 290,093	\$ 50,000	\$ 50,000
Expenditures				
Transfer to Loan Fund	\$ 4,308	\$ -	\$ -	\$ -
Transfer to the General Fund	-	240,093	-	-
House Keys for Employees/Misc.	5,000	50,000	50,000	50,000
Total Expenditures	\$ 9,308	\$ 290,093	\$ 50,000	\$ 50,000

INCENTIVE & REVOLVING LOAN FUNDS

The Economic Development Incentive Fund was established by the Board of County Commissioners in 2005 and is administered by the Department of Economic Development. The purpose of the fund is to aid economic development within the County by providing assistance through loans and/or grants to qualified companies to establish new operations or facilities or to significantly expand existing operations or facilities in Calvert County. This fund had interest income of \$1,585 in FY12. The Economic Development Authority Revolving Loan Fund was established in FY1995 for the purpose of making funds available to non-profit land trusts as a loan to preserve open space within the County and is to be repaid to the fund for future loans. This fund had interest income of \$4,514 in FY12. Neither of these funds have current resources budgeted for in FY13 and FY14.

The county's Revolving Loan Fund is currently not active, but had a fund balance of \$12,100 as of 6/30/13.

REVENUE HIGHLIGHTS

Water & Sewer Fund

Charges for Services – The County assesses service charges to those residents and businesses connected to the county-operated water and sewer infrastructure. These charges are meant to cover the costs of general operations and maintenance plus equipment and debt service for water and/or sewer service. They are billed on a quarterly basis. The Board of County Commissioners began a new rate structure in January 2006 to phase-in county-wide adjustments over seven years, which was completed in December 2012. As of January 2013, only one water system was still on the old rate structure pending completion of meter installation. No rate increases are proposed for 2014. (Specific rates are addressed on pages 392-393 in the Appendix section of this document). An increase in expenses of 4.97% or \$443,799 is projected over the FY2013 adopted budget largely due to increases in operating expenses such as maintenance/repairs, salaries and benefits.

Capital Connection Fees – Capital Connection fees are one-time fees assessed by the County when new customers connect to the water & sewer infrastructure, or existing customers have a substantial change in usage. They are assessed to cover the cost of capacity for new usage. Current projections are that the number of new capital connections will decrease in FY2014 over FY2013. A county-wide water and sewer fee of \$3,000 per water connection and \$5,400 per sewer connection was adopted in FY2009.

Other Revenue Sources – Additional miscellaneous revenues include meter sales, cell tower rentals, bulk water sales, leachate treatment charges and interest on investments. A modest increase is projected from the FY2013 adopted budget.

Solid Waste Fund

Charges for Services – Landfill Tipping Fees are assessed by the County based on the weight of refuse disposed of at the landfill. This fee is primarily applicable to commercial haulers and others disposing of large quantities of waste. The FY2014 revenues (and the related expenses) generated by tipping fees are anticipated to continue to stay flat due to the unstable economy. Tipping fees will increase slightly for FY 2014 based on the CPI index (see page 393 in the Appendix section of this document). Another major component of revenue is the Solid Waste Fee. It is assessed by the County on all residential and commercial property tax bills annually, at a set amount. This amount is proposed to increase by two-dollars, raising the rate from \$115 to \$117. Solid Waste Fees collected are used to support the enterprise fund's general operations, especially financing the convenience centers used by county citizens and recycling efforts.

Special Revenue Funds:

The following paragraphs address the primary revenue sources of the special revenue governmental funds. These funds include the Bar Library Fund, Planning & Zoning Fund, Grants Fund, Excise Tax Fund, Land Preservation Fund, Parks & Recreation Fund, Golf Course Fund, and Calvert Family Network Fund. The Housing Fund is also shown separately for budgetary purposes, but is included with the General Fund in the Comprehensive Annual Financial Report.

Bar Library Fund - Revenues are collected in the form of court fines and fees. The revenues of this small fund from bail bond fees are budgeted to increase for FY2014.

Planning and Zoning Fund - Revenues are collected in the form of critical area fees to cover the County's cost of replacing forest cover in appropriate areas. The revenues of this fund are estimated to increase modestly (2%) in FY 2014.

Special Revenue Funds, continued:

Bar Library Fund - Revenues are collected in the form of court fines and fees. The revenues of this small fund from bail bond fees are budgeted to increase for FY2014.

Planning and Zoning Fund - Revenues are collected in the form of critical area fees to cover the County's cost of replacing forest cover in appropriate areas. The revenues of this fund are estimated to increase modestly (2%) in FY 2014.

Grants Fund – The primary sources of grant revenue are Federal and State grants along with a County, General Fund match and Charges for Services/Fees. The Federal grant revenues are projected to decrease by \$226,178 or 8.8% in FY2014. This is primarily due to the reduction in our request for replacement buses in the transportation grant. The State grant revenues are projected to increase by \$542,779 or 33.4% in FY2014, primarily due to the additional funding for the Bay Restoration Fund grant. Charges for Services are projected to increase \$48,637 or 11.6%, due to the rising cost and demands of Office on Aging Meal programs such as Meals on Wheels. In addition, Outpatient Substance Abuse has increased Client Fees to cover costs. County contributions in support of grant funded initiatives are to increase \$132,574 or 7% in FY2014 as compared to the FY2013 adopted budget.

Excise Tax Fund - The excise tax revenues assessed by the County are collected for the benefit of capital improvements for schools, recreation, roads, and solid waste. The solid waste portion of the excise tax is recorded in the Solid Waste Fund. The excise tax may be paid one-third annually over the course of three years. Growth management initiatives and a decrease in building permits have resulted in a steady decline in excise tax revenues through fiscal year 2012. The County is projecting a decrease in tax revenue in FY2014 as compared to the FY2013 adopted budget of 22%.

Land Preservation Fund –The General Fund provides revenues to support the land preservation goals by transferring funds for the successful Leveraging Program (LAR) in FY2013 to cover land preservation interest in FY2014. This year's revenues also include a \$500k use of prior years' fund balance to fund the Purchase and Retirement (PAR) Program. The County also expects to receive approximately \$1.1m in matching funds from the Southern Maryland Agricultural Development Commission (SMADC) in FY2014, which will also be used for the PAR and LAR programs. Additional revenues are received from the State Transfer Tax. The County will use the remainder of the Rural Legacy grant of \$188k in FY2014.

Parks & Recreation Fund – Revenues are collected in the form of program revenues, rents and concessions, camping, general admission, and miscellaneous income. Recreational opportunities are provided to the citizens of the County at Breezy Point Beach and Campground, Marley Run, the Cove Point Pool, the Edward T. Hall Aquatic Center and through a substantial number of programs. Fees are charged on a program or admission basis for those utilizing these recreational activities. The total revenues, including the \$402,055 general fund contribution, are estimated to increase over FY 2012 actual revenues by 9%. Most of this increase is due to an uptick in program revenues and general admission fees.

Housing Fund – This small fund's current purpose is primarily the House Keys for Employees program. No changes in revenues for FY 2014, as the fund is drawing on prior years' fund balance

Calvert Family Network Fund – Revenues are collected primarily in the form of grants, with additional sources being private contributions and local management board funding. At this time, funding is projected to decrease in FY2014.

CAPITAL PROJECTS

College of Southern Maryland Second Bulding



Calvert High School

CAPITAL IMPROVEMENT PLAN

The **Capital Improvement Plan (CIP)** is a multi-year planning and budget process that assists the County in prioritizing current and future needs. The CIP has been developed to identify and adequately plan for future expansion, renovation, and construction. The goals of the plan are:

1. To build facilities required by the County's Comprehensive Plan;
2. To support the physical development objectives incorporated in approved County plans which support and augment the Comprehensive Plan;
3. To improve financial planning by comparing needs with available resources, identifying alternate revenue sources, and estimating future bond issues and debt services;
4. To establish priorities among projects so that staff effort and limited funds are used to the best advantage;
5. To coordinate the interactions of the various County departments with State and Federal agencies involved in implementing capital projects;
6. To provide an accurate, central source of information on all planned public construction for citizens, agencies, and interested organizations.

The first year of the plan, the capital budget is adopted by the Board of County Commissioners and funds are appropriated. The next 5-year period is used for planning purposes and is not authorized by the Commissioners until the annual budget for those years are legally adopted.

Capital expenditure is the outlay of funds relating to capital projects that results in the acquisition or construction of capital assets. Capital project is defined as the purchase of land, construction of a new facility or building, renovation of an existing facility or building, or purchase of a major piece of equipment. The County has further defined, to include, a value greater than \$25,000 and has a multi-year service life.

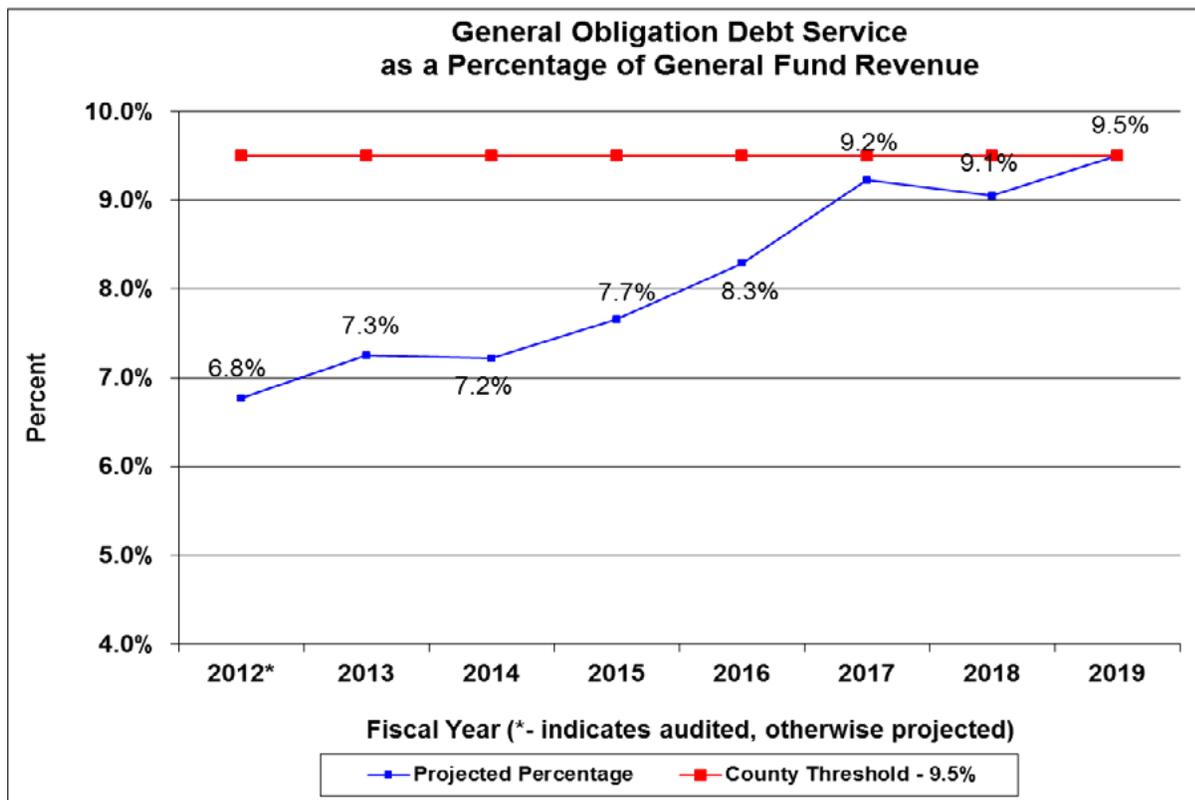
The CIP consists of two project categories; **Governmental Projects** and **Enterprise Fund Projects**. Governmental Projects include: Education, Public Facilities, Technology Services, Town Centers, Parks and Recreation, Public Works-Transportation, and Public Safety. Financing for these projects comes from the County's general fund, the sale of general obligation bonds, and federal/state funding. Funding for schools, roads, and recreation projects also comes from the collection of excise tax. These projects are accounted for in the Capital Project Fund and the debt payments associated with the sale of bonds are accounted for in the General Fund Operating Budget.

The Enterprise Fund Projects include: Water and Sewer, Solid Waste, Recycling, and the Chesapeake Hills Golf Course. Utility improvements in the Water and Sewer, Solid Waste and Recycling funds are funded from user fees, state and county loans, and general obligation bonds. The Golf Course is funded by user fees and if needed, will be supplemented by the general fund. These projects are accounted for in their individual Enterprise Funds and the debt payments associated with the sale of bonds or state loans are accounted for in the Enterprise Fund Operating Budgets.

There are various types of financial resources or revenues that are used to fund capital projects. Conventional revenue sources include: General Fund (Pay-go), General Obligation Bonds, grants from Federal and/or State agencies, excise tax, user fees, and state or county loans.

The General Fund, when used to fund capital projects, is normally limited to projects that are lower in costs and with shorter life spans or to supplement long term financing. General Fund refers to the collection of operating revenues from sources such as property taxes, income taxes, etc. The benefit of using this fund for projects is that no debt is acquired and the asset is fully paid for in one year while the benefit of the asset will continue into the future years. The downside to this funding is that tax rates or other revenue sources may have to be increased to cover the purchase of the capital assets.

Another revenue source is the sale of General Obligation Bonds, which are secured by the full faith and credit of the issuing body, and are generally considered to be payable from taxes and other general revenues. Bonds, when used to finance capital projects, are limited to project costs in excess of \$500,000 and with a 15-year lifespan. The County will sell bonds for a specific capital project at the time the project has commenced and the final project amount has been determined. The County's guideline is conservative and stipulates that the Debt Service threshold should not exceed 9.5% of General Fund Revenues. The County utilizes a Debt Affordability Model, which is shown below, as a guide to manage the debt level. The advantage of using this funding source for projects is that the financial impact is less of a burden on the taxpayer than if using General Fund and spreads the cost over the future generations using the facility/amenity. The disadvantage is that the interest expense related to the project is distributed over the life of the bond.



To ease the capital project financial burden the county receives supplemental assistance through state and local grants, excise tax revenues, water & sewer fees, and state loans.

Included as part of the CIP process, the debt levels and the scope of capital projects are established to determine their operational impact, if any, for both the General and Enterprise Funds. The operational and capital budgets are tied directly together. Additional infrastructure results in additional operating costs. Operating costs include: salary & wages, supplies, capital outlay, maintenance costs, and utilities. As the capital budget is developed, management considers the extent that significant nonrecurring capital expenditures effect the General and Enterprise funds' current and future operating budget. Management attempts to even out the significant fluctuations of capital projects, by revenue type, to avoid large changes in the overall budget.

Due to the pressures on the operating budget, under the current economic climate, several capital projects have been deferred beyond this six-year plan. See list below. Several of the projects listed had "seed" funds previously appropriated that are now being recommended to be reallocated to higher priority projects.

Capital Projects deferred from the FY2014-FY2019 Capital Improvement Plan

\$54,400,000

General Government

County Service Plaza 2 - \$18.3M

Marine Museum - Land Acquisition - \$1.3M

Public Safety

Prince Frederick VRS - Building Renovation - \$2.0M

St. Leonard VFDRS - Building Expansion and Storage Building - \$2.4M

Board of Education

Brooks Administration – Civil Improvement & Addition - \$2.6M

Beach Elementary Replacement - \$25M

Parks and Recreation

Cove Point Park -- \$503K

Dunkirk District Park -- \$1.7M

Hallowing Point Park -- \$687K

Components of the Capital Improvement Plan:

1. The Summary provides an overview of the capital budget for FY2014-FY2019 showing both expenditure and revenue categories by fiscal year.
2. The CIP Expenditure Section shows the projects by category over the six year period, providing the full scope of each project. Also shown is a summary of project expenditures by division according to the project prioritization level.
3. The CIP Revenue Section gives a breakout of sources of funding for each project by fiscal year.
4. The project summary sheets provide detailed information by project to include project description, project location, and the six year period for expenditures and revenues. This section will be included in the Board of County Commissioners' budget only.

Capital Improvement Plan Project Prioritization:

Level 1

Service Level Critical
 Construction In Progress or Project Out for Bid
 Requested or Matched by Other Funding Sources
 In Current Capital Improvement Plan

Level 2

Important But Not Service Level Critical
 Not In Construction / Possible Feasibility or Design Phase
 Not Tied to Other Funding Sources (As of Budget Adoption)
 In Current Capital Improvement Plan

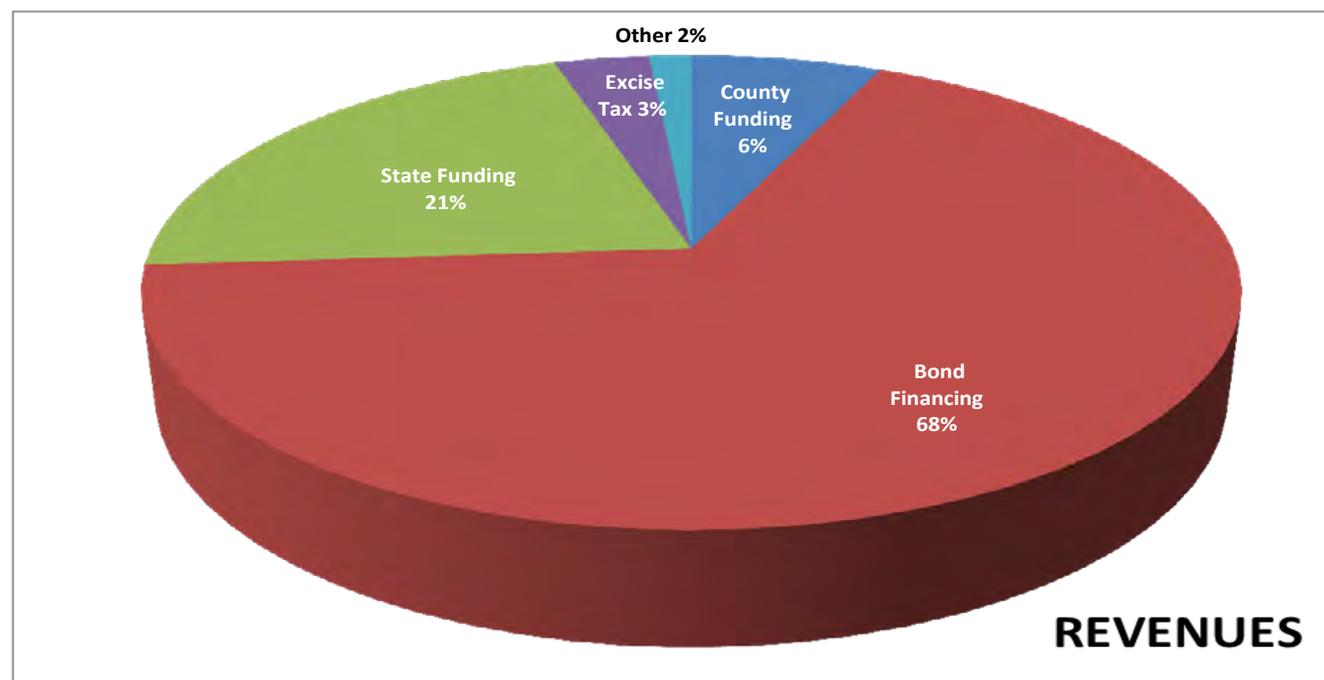
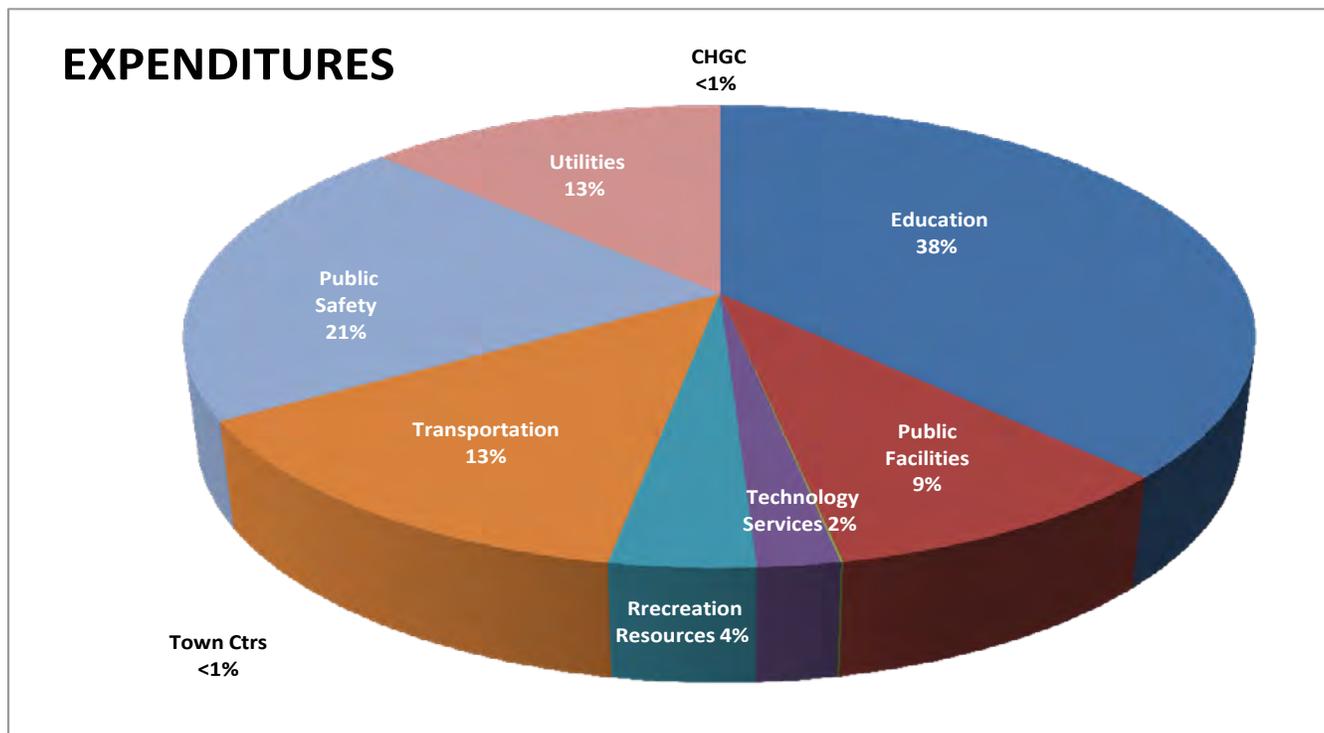
Level 3

Not Service Level Critical
 Not In Construction
 Not Tied to Other Funding Sources (As of Budget Adoption)
 Not In Current Capital Improvement Plan

CAPITAL IMPROVEMENT PLAN

FY2014 - FY2019 Summary

\$218,777,323



SUMMARY

The summary provides an overview of the Capital Plan for the full six year span, showing both expenditure and revenue categories by fiscal year.

EXPENDITURES	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
Education	\$8,680,387	\$5,650,000	\$17,559,000	\$19,410,000	\$20,043,000	\$11,073,000	\$82,415,387
Public Facilities	501,800	1,218,580	507,500	417,400	2,166,750	15,476,780	20,288,810
Town Centers	22,000	22,000	22,000	22,000	22,000	22,000	132,000
Technology Services	695,100	939,400	860,000	649,000	711,000	711,000	4,565,500
Recreation Resources	978,900	1,377,600	1,513,300	1,946,900	1,783,500	469,800	8,070,000
Public Works/Transportation	7,297,300	8,575,300	7,481,300	2,603,800	2,910,000	840,000	29,707,700
Public Safety	11,327,700	9,407,800	14,111,800	3,402,000	6,184,000	936,000	45,369,300
Public Works/Utilities	1,850,526	7,769,200	4,672,900	6,109,200	6,046,800	1,780,000	28,228,626
Total Expenditures	\$31,353,713	\$34,959,880	\$46,727,800	\$34,560,300	\$39,867,050	\$31,308,580	\$218,777,323

REVENUES	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
County Funding	\$2,615,150	\$3,093,290	\$2,897,700	\$2,352,000	\$1,854,550	\$1,874,580	\$14,687,270
Bond Funding - General Fund	19,198,389	19,969,000	28,462,800	15,239,200	19,059,500	21,732,750	123,661,639
Bond Funding - Enterprise Fund	4,041,933	5,047,100	3,604,800	4,707,700	4,924,800	1,007,500	23,333,833
State Grants/Loans	4,903,305	3,086,390	10,209,900	10,972,300	12,130,500	5,255,250	46,557,645
Excise Tax	1,631,560	1,037,000	1,552,600	1,041,900	1,377,400	666,000	7,306,460
Utilities Fees/Cap Conn/Other	-1,036,624	2,727,100	0	247,200	520,300	772,500	3,230,476
Total Revenues	\$31,353,713	\$34,959,880	\$46,727,800	\$34,560,300	\$39,867,050	\$31,308,580	\$218,777,323

GOVERNMENTAL		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
EDUCATION				
<i>Construction</i>				
Calvert High School Replacement				
A&E		\$4,747,000	\$150,000	
Construction	1	\$18,273,000	\$4,432,937	
Equipment & Other		\$1,333,000		
Beach Elementary School Replacement				
A&E	2			
Northern High School Renov/Addition				
A&E		\$1,700,000	\$1,000,000	\$1,000,000
Construction	1			\$4,000,000
Equipment & Other				
Brooks Administration Building				
Upgrade HVAC System			\$363,000	
Install Elevator	2			
Northern Middle School				
Feasibility Study	2			
Subtotal Construction		\$26,053,000	\$5,945,937	\$5,000,000
<i>Maintenance</i>				
ADA and Security Improvements	2			
Calvert Country School - HVAC	2			
Career & Technology Academy - Roof	2			
Huntingtown High - Athletic Track Resurfacing	3			
Mt. Harmony Elementary - HVAC	2			
Mutual Elem. - Fire Supp. & Interior Renovations	1	\$481,000	\$2,426,000	
Northern Middle - Energy Efficiency Initiative	1		\$208,830	
Patuxent High - Roof Consultant & Repair	2			
Patuxent High - Athletic Track Resurfacing	3			
Paving and Restriping	3			
Southern Middle - Energy Efficiency Initiative	1		\$99,620	
Sunderland Elementary - Roof Replacement	2	\$41,000		\$650,000
Subtotal Maintenance		\$522,000	\$2,734,450	\$650,000
TOTAL EDUCATION		\$26,575,000	\$8,680,387	\$5,650,000

CAPITAL IMPROVEMENT PLAN

				PROJECT	GOVERNMENTAL
FY 2016	FY 2017	FY 2018	FY 2019	FY14-FY19	
					EDUCATION
					<i>Construction</i>
				\$4,582,937	Calvert High School Replacement
					A&E
					Construction
					Equipment & Other
				\$2,620,000	Beach Elementary School Replacement
	\$120,000		\$2,500,000		A&E
				\$63,813,000	Northern High School Renov/Addition
\$400,000	\$250,000	\$650,000	\$250,000		A&E
\$13,600,000	\$17,000,000	\$16,300,000	\$7,303,000		Construction
	\$500,000	\$650,000	\$910,000		Equipment & Other
				\$726,000	Brooks Administration Building
					Upgrade HVAC System
		\$363,000			Install Elevator
				\$110,000	Northern Middle School
			\$110,000		Feasibility Study
\$14,000,000	\$17,870,000	\$17,963,000	\$11,073,000	\$71,851,937	Subtotal Construction
					<i>Maintenance</i>
\$100,000	\$60,000			\$160,000	ADA and Security Improvements
	\$32,000	\$960,000		\$992,000	Calvert Country School - HVAC
	\$8,000	\$850,000		\$858,000	Career & Technology Academy - Roof
	\$100,000			\$100,000	Huntingtown High - Athletic Track Resurfacing
\$3,423,000				\$3,423,000	Mt. Harmony Elementary - HVAC
				\$2,426,000	Mutual Elem. - Fire Supp. & Interior Renovations
				\$208,830	Northern Middle - Energy Efficiency Initiative
\$36,000	\$1,340,000			\$1,376,000	Patuxent High - Roof Consultant & Repair
		\$150,000		\$150,000	Patuxent High - Athletic Track Resurfacing
		\$120,000		\$120,000	Paving and Restriping
				\$99,620	Southern Middle - Energy Efficiency Initiative
				\$650,000	Sunderland Elementary - Roof Replacement
\$3,559,000	\$1,540,000	\$2,080,000	\$0	\$10,563,450	Subtotal Maintenance
\$17,559,000	\$19,410,000	\$20,043,000	\$11,073,000	\$82,415,387	TOTAL EDUCATION

GOVERNMENTAL		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
PUBLIC FACILITIES				
HVAC Replacements				
Battle Creek Cypress Swamp	3			
Calvert House	2			
Calvert Pines	1		\$125,800	
County Services Plaza	2			
Courthouse	2	\$30,000		\$360,500
Fairview Library & Tourist Center	2			
Health Department	2			
Northeast Community Center	2	\$120,000		
Courthouse Annex	3			
Southern Community Center	3			
North Beach Senior Center	3			
Roof Replacements				
Northeast Community Center	1	\$44,365	\$233,000	
CMM Exhibit Building	2			
County Services Plaza				
Facade	2	\$34,000		\$61,000
New Wing	3			
Calvert Marine Museum				
Master Plan Implementation	1	\$1,990,000	\$75,000	
Collections Boat	1		\$68,000	
Boat Basin Timber Replacement	1	\$0	\$0	\$102,080
Drum Point Lighthouse Roof Repair	3			
Drum Point Lighthouse Bulkhead Replace	3			
Wm. B Tennison Repairs	3			
Otter Holding Facility Renovations	3			\$5,000
Detention Center				
A&E - Renovation / Replacement	1	\$600,000	(\$47,000)	
Physical Plant Analysis	1		\$40,000	
Inmate Program Space	1		\$7,000	\$250,000
Rear Security Fence	1			\$270,000
Roof Access Stairs	1			\$130,000
Licenses				
Libraries				
Twin Beach Library	3			
Southern Branch Library	3			
Libraries Facilities Plan	2			\$40,000
Community/Senior Centers				
Calvert Pines Senior Center - Expansion	3	\$30,000		
TOTAL PUBLIC FACILITIES		\$2,848,365	\$501,800	\$1,218,580

CAPITAL IMPROVEMENT PLAN

FY 2016	FY 2017	FY 2018	FY 2019	PROJECT FY14-FY19	GOVERNMENTAL
					PUBLIC FACILITIES
				\$1,525,680	HVAC Replacements
		\$46,350			Battle Creek Cypress Swamp
	\$92,700				Calvert House
					Calvert Pines
\$118,450					County Services Plaza
	\$82,400				Courthouse
	\$61,800				Fairview Library & Tourist Center
\$82,400		\$87,350			Health Department
\$56,650					Northeast Community Center
		\$63,000			Courthouse Annex
			\$106,920		Southern Community Center
			\$241,360		North Beach Senior Center
				\$288,000	Roof Replacements
					Northeast Community Center
	\$55,000				CMM Exhibit Building
				\$13,496,200	County Services Plaza
		\$63,000			Façade
		\$720,200	\$12,652,000		New Wing
				\$452,430	Calvert Marine Museum
					Master Plan Implementation
					Collections Boat
					Boat Basin Timber Replacement
	\$85,500				Drum Point Lighthouse Roof Repair
	\$30,000				Drum Point Lighthouse Bulkhead Replace
		\$41,850			Wm. B Tennison Repairs
		\$45,000			Otter Holding Facility Renovations
				\$900,000	Detention Center
					A&E - Renovation / Replacement
					Physical Plant Analysis
\$250,000					Inmate Program Space
					Rear Security Fence
					Roof Access Stairs
					Licenses
				2,836,500	Libraries
		\$1,000,000	\$796,500		Twin Beach Library
			\$1,000,000		Southern Branch Library
					Libraries Facilities Plan
					Community/Senior Centers
	\$10,000	\$100,000	\$680,000	\$790,000	Calvert Pines Senior Center - Expansion
\$507,500	\$417,400	\$2,166,750	\$15,476,780	\$20,288,810	TOTAL PUBLIC FACILITIES

GOVERNMENTAL		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
TOWN CENTERS				
Solomons Town Center				
Waterman's Wharf	1	\$170,400	\$22,000	\$22,000
TOTAL TOWN CENTERS		\$170,400	\$22,000	\$22,000
TECHNOLOGY SERVICES				
Network Infrastructure	1	\$200,000	\$296,000	\$301,000
Wireless Infrastructure	1	\$103,000	\$82,400	\$72,400
Public Safety System	2	\$168,300		\$90,000
Licenses	3	\$525,000		
Major System Review	1	\$155,000	\$56,700	
Enterprise System Implementation	1	\$160,000	\$250,000	\$476,000
Phone System Upgrade	1	\$0	\$10,000	
Geographic Information System	3	\$0		
TOTAL TECHNOLOGY SERVICES		\$1,311,300	\$695,100	\$939,400

CAPITAL IMPROVEMENT PLAN

FY 2016	FY 2017	FY 2018	FY 2019	PROJECT FY14-FY19	GOVERNMENTAL
					TOWN CENTERS
					Solomons Town Center
\$22,000	\$22,000	\$22,000	\$22,000	\$132,000	Waterman's Wharf
\$22,000	\$22,000	\$22,000	\$22,000	\$132,000	TOTAL TOWN CENTERS
\$160,000	\$160,000	\$175,000	\$175,000	\$1,267,000	Network Infrastructure
\$100,000	\$203,000	\$100,000	\$100,000	\$657,800	Wireless Infrastructure
				\$90,000	Public Safety System
	\$206,000	\$206,000	\$206,000	\$618,000	Licenses
\$60,000	\$60,000	\$60,000	\$60,000	\$296,700	Major System Review
\$485,000				\$1,211,000	Enterprise System Implementation
\$15,000	\$20,000	\$20,000	\$20,000	\$85,000	Phone System Upgrade
\$40,000		\$150,000	\$150,000	\$340,000	Geographic Information System
\$860,000	\$649,000	\$711,000	\$711,000	\$4,565,500	TOTAL TECHNOLOGY SERVICES



Interim Southern Library

GOVERNMENTAL		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
RECREATION RESOURCES				
<i>Parks & Community Centers</i>				
Cove Point Park				
Re-light Fields 1 & 2	3			
Skateboard Park	2	\$64,000		\$450,000
Dog Park	3			
Shelters & Adjacent Pathways	3	\$31,000		
Dunkirk Park				
Multi-Purpose Field Restrooms	3			
Picnic Grove	3			
Pathways and Lights	3			
Calvert County Youth Recreation Facility				
Master Plan	1	\$2,850,458	\$150,000	
Hallowing Point Park				
Playground & Parking	1	\$590,115	\$257,900	
Restroom/Snack Stand Complex	3	\$84,126		
Basketball Courts	3			
Street & Parking Lot Lighting	3			
Solomons Town Center Park				
Field Lighting	1		\$241,000	
Chesapeake Hills Golf Course				
Course Improvements	1		\$220,000	\$277,600
Drainage Improvements	2			
Natural Resources Sites				
Battle Creek Cypress Swamp				
Renovation of Exhibits	3	\$25,000		
Addition/Renovation	3	\$20,000		\$170,000
Kings Landing Park				
Event Parking	2			\$280,000
Cabins & Campsites	2		\$30,000	
Solomons Boat Ramp - Addition/Renovation	2	\$50,000		\$100,000
Biscoe Gray Heritage Farm - Master Plan Implementation	1	\$200,000	\$80,000	\$100,000
TOTAL RECREATION RESOURCES		\$3,914,699	\$978,900	\$1,377,600

CAPITAL IMPROVEMENT PLAN

FY 2016	FY 2017	FY 2018	FY 2019	PROJECT FY14-FY19	GOVERNMENTAL
					RECREATION RESOURCES
					<i>Parks & Community Centers</i>
				\$1,494,500	Cove Point Park
\$290,300	\$406,900				Re-light Fields 1 & 2
			\$96,800		Skateboard Park
	\$250,500				Dog Park
					Shelters & Adjacent Pathways
				\$332,700	Dunkirk Park
\$212,200					Multi-Purpose Field Restrooms
			\$68,000		Picnic Grove
			\$52,500		Pathways and Lights
				\$150,000	Calvert County Youth Recreation Facility
					Master Plan
				\$2,180,100	Hallowing Point Park
	\$723,600				Playground & Parking
	\$84,000	\$843,000			Restroom/Snack Stand Complex
\$271,600					Basketball Courts
					Street & Parking Lot Lighting
				\$241,000	Solomons Town Center Park
					Field Lighting
					<i>Chesapeake Hills Golf Course</i>
\$36,000	\$281,900	\$240,500	\$252,500	\$1,308,500	Course Improvements
\$214,200				\$214,200	Drainage Improvements
					<i>Natural Resources Sites</i>
				\$359,000	Battle Creek Cypress Swamp
\$189,000					Renovation of Exhibits
					Addition/Renovation
				\$310,000	Kings Landing Park
					Event Parking
					Cabins & Campsites
\$100,000		\$500,000		\$700,000	Solomons Boat Ramp - Addition/Renovation
\$200,000	\$200,000	\$200,000		\$780,000	Biscoe Gray Heritage Farm - Master Plan
					Implementation
\$1,513,300	\$1,946,900	\$1,783,500	\$469,800	\$8,070,000	TOTAL RECREATION RESOURCES

GOVERNMENTAL		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
PUBLIC WORKS - TRANSPORTATION				
Barstow/Leitches Wharf Road	2			\$45,000
Boyds Turn Road - Phase 2	2			
Cage Farm Wetland Mitigation Bank Maintenance	1		\$15,000	\$15,000
Dowell Road Widening	1	\$5,189,260	\$2,000,000	\$1,914,000
Prince Frederick Loop Road				
MD Route 231	2	\$2,852,000		\$1,601,300
Fox Run/Armory/Dares Beach	2	\$14,928,000		\$1,150,000
Pushaw Station Road Improvements	1		\$290,000	\$500,000
Skinners Turn Road - Phase 1	3			
Skipjack Road @ MD 231	1	\$350,000	\$170,000	\$1,200,000
Solomons Island Road Sidewalk	2	\$62,000	\$852,300	
Southern Connector Road		\$250,000		
Construction			(\$160,000)	
Mill Creek Waterline Extension	1		\$160,000	
W. Dares Beach Road Improvements	2	\$80,000		
Williams Road/CSM Improvements	1	\$660,000	\$3,325,000	\$1,325,000
<i>Non-Specific Transportation Projects:</i>				
Bridge Maintenance Repairs	1	\$262,894	\$60,000	
Road Tax Districts	1	\$17,428	\$100,000	
Roadway Safety Improvement	2	\$125,000		\$250,000
SHA Signal Matching Funds	1	\$624,057	\$60,000	
Sidewalk Program	1	\$250,000	\$125,000	\$125,000
Storm Drainage Projects	1	\$720,000	\$120,000	\$120,000
Transportation Safety Projects	1	\$1,398,217	\$180,000	\$180,000
Watershed Implementation Plan	2	\$282,408		\$150,000
TOTAL PUBLIC WORKS - TRANSPORTATION		\$28,051,264	\$7,297,300	\$8,575,300



Solomons Boat Ramp and Pier

CAPITAL IMPROVEMENT PLAN

FY 2016	FY 2017	FY 2018	FY 2019	PROJECT FY14-FY19	GOVERNMENTAL
					PUBLIC WORKS - TRANSPORTATION
\$900,000				\$945,000	Barstow/Leitches Wharf Road
\$2,860,000				\$2,860,000	Boyd's Turn Road - Phase 2
\$15,000	\$15,000	\$15,000	\$15,000	\$90,000	Cage Farm Wetland Mitigation Bank Maintenance
				\$3,914,000	Dowell Road Widening
				\$6,151,300	Prince Frederick Loop Road MD Route 231
\$2,000,000	\$1,400,000				Fox Run/Armory/Dares Beach
				\$790,000	Pushaw Station Road Improvements
\$471,300	\$228,800			\$700,100	Skinner's Turn Road - Phase 1
				\$1,370,000	Skipjack Road @ MD 231
				\$852,300	Solomons Island Road Sidewalk
				\$0	Southern Connector Road Construction
					Mill Creek Waterline Extension
\$440,000	\$135,000	\$2,100,000		\$2,675,000	W. Dares Beach Road Improvements
				\$4,650,000	Williams Road/CSM Improvements
					<i>Non-Specific Transportation Projects:</i>
\$60,000		\$60,000		\$180,000	Bridge Maintenance Repairs
\$100,000		\$100,000		\$300,000	Road Tax Districts
	\$250,000		\$250,000	\$750,000	Roadway Safety Improvement
\$60,000		\$60,000		\$180,000	SHA Signal Matching Funds
\$125,000	\$125,000	\$125,000	\$125,000	\$750,000	Sidewalk Program
\$120,000	\$120,000	\$120,000	\$120,000	\$720,000	Storm Drainage Projects
\$180,000	\$180,000	\$180,000	\$180,000	\$1,080,000	Transportation Safety Projects
\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	Watershed Implementation Plan
\$7,481,300	\$2,603,800	\$2,910,000	\$840,000	\$29,707,700	TOTAL PUBLIC WORKS - TRANSPORTATION

GOVERNMENTAL		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
PUBLIC SAFETY				
<i>Communications</i>				
800n MHZ System Expansion - 6th Tower	1	\$404,900	\$2,687,900	
800 MHZ Digital Communication System Upgrade & Channel Expansion	1		\$7,213,800	\$7,213,800
Subtotal Communications		\$404,900	\$9,901,700	\$7,213,800
Fire & Rescue Apparatus				
North Beach VFD & RS				
Replace Command #1	1		\$50,000	
Rehab Engine #11	2			
Replace Brush #1	2			\$73,000
Replace Rescue #1	2			\$673,000
Replace Tower #1	2			
Replace Ambulance #19	2			
Rehab Boat #1	2			
Prince Frederick VFD				
Replace Command #2	1		\$50,000	
Replace Brush #2	2			
Replace Squad #2	3			
Solomons VRS & FD				
Replace Engine #34	2			\$549,000
Replace Command #3	2			
Replace Ambulance #38	2		\$220,000	
Rehab Boat #3	2			
Replace Truck #3	2			
Replace Ambulance #37	3			
Replace Brush 3	3			
Prince Frederick VRS				
Replace Command #4	2			
Replace Ambulance #49	2			\$192,000
Replace Ambulance #47	2			
Rehab Boat #4	2			
Dunkirk VFD & RS				
Replace Command #5	1		\$50,000	
Replace Ambulance #58	1		\$220,000	
Replace Brush #5	2			

CAPITAL IMPROVEMENT PLAN

FY 2016	FY 2017	FY 2018	FY 2019	PROJECT FY14-FY19	GOVERNMENTAL
					PUBLIC SAFETY
					Communications
				\$2,687,900	800n MHZ System Expansion - 6th Tower
\$7,213,800				\$21,641,400	800 MHZ Digital Communication System Upgrade & Channel Expansion
\$7,213,800	\$0	\$0	\$0	\$24,329,300	Subtotal Communications
					Fire & Rescue Apparatus
				\$2,931,000	North Beach VFD & RS
\$582,000					Replace Command #1
					Rehab Engine #11
					Replace Brush #1
					Replace Rescue #1
\$1,273,000					Replace Tower #1
	\$215,000				Replace Ambulance #19
	\$65,000				Rehab Boat #1
				\$1,010,000	Prince Frederick VFD
					Replace Command #2
\$78,000					Replace Brush #2
		\$882,000			Replace Squad #2
				\$2,563,000	Solomons VRS & FD
	\$47,000				Replace Engine #34
					Replace Command #3
					Replace Ambulance #38
\$62,000					Rehab Boat #3
	\$1,350,000				Replace Truck #3
			\$242,000		Replace Ambulance #37
			\$93,000		Replace Brush 3
				\$502,000	Prince Frederick VRS
\$45,000					Replace Command #4
					Replace Ambulance #49
\$203,000					Replace Ambulance #47
\$62,000					Rehab Boat #4
				\$353,000	Dunkirk VFD & RS
					Replace Command #5
					Replace Ambulance #58
	\$83,000				Replace Brush #5

GOVERNMENTAL		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
Huntingtown VFD & RS				
Replace Ambulance #69	2			\$192,000
Replace Command #6	1		\$50,000	
Replace Engine #61	1		\$518,000	
Replace Ambulance #68	1		\$181,000	
Replace Engine #62	2			
St. Leonard VFD & RS				
Replace Brush #7	2			
Replace Tanker #7	2			
Replace Command #7	3			
Replace Engine #72	3			
Calvert Advanced Life Support				
Replace Medic #101	2			\$90,000
Replace Medic #103	2			\$90,000
Replace Medic #102	2			
Replace Medic #104	2			
Replace Medic #105	2			
Subtotal Fire & Rescue Apparatus		\$0	\$1,339,000	\$1,859,000
Fire & Rescue Facilities				
Feasibility Studies				
	1		\$60,000	
Prince Frederick VFD				
A & E - Building Replacement	2			\$250,000
Building Replacement	2			
Solomons VRS & FD				
Annex HVAC	1		\$27,000	
A & E - Building Renovation	2			
Construction - Building Renovation	2			
Annex Roof	3			
Prince Frederick VRS				
A & E - Building Renovation	3			
Dunkirk VFD & RS				
Water Supply Storage Tanks	2			\$85,000
St. Leonard VRS & FD				
A & E - Building Expansion	3			
A & E - Storage Building	3			
Subtotal Fire & Rescue Facilities		\$0	\$87,000	\$335,000
TOTAL PUBLIC SAFETY		\$404,900	\$11,327,700	\$9,407,800
TOTAL GOVERNMENTAL		\$63,275,928	\$29,503,187	\$27,190,680

CAPITAL IMPROVEMENT PLAN

FY 2016	FY 2017	FY 2018	FY 2019	PROJECT FY14-FY19	GOVERNMENTAL
				\$1,558,000	Huntingtown VFD & RS
					Replace Ambulance #69
					Replace Command #6
					Replace Engine #61
					Replace Ambulance #68
	\$617,000				Replace Engine #62
				\$1,369,000	St. Leonard VFD & RS
	\$83,000				Replace Brush #7
	\$582,000				Replace Tanker #7
		\$50,000			Replace Command #7
		\$654,000			Replace Engine #72
				\$567,000	Calvert Advanced Life Support
			\$101,000		Replace Medic #101
					Replace Medic #103
\$93,000					Replace Medic #102
	\$95,000				Replace Medic #104
		\$98,000			Replace Medic #105
\$2,398,000	\$3,137,000	\$1,684,000	\$436,000	\$10,853,000	Subtotal Fire & Rescue Apparatus
					Fire & Rescue Facilities
				\$60,000	Feasibility Studies
				\$4,750,000	Prince Frederick VFD
					A & E - Building Replacement
\$4,500,000					Building Replacement
				\$4,792,000	Solomons VRS & FD
					Annex HVAC
	\$250,000				A & E - Building Renovation
		\$4,500,000			Construction - Building Renovation
	\$15,000				Annex Roof
				\$200,000	Prince Frederick VRS
			\$200,000		A & E - Building Renovation
				\$85,000	Dunkirk VFD & RS
					Water Supply Storage Tanks
				\$300,000	St. Leonard VRS & FD
			\$250,000		A & E - Building Expansion
			\$50,000		A & E - Storage Building
\$4,500,000	\$265,000	\$4,500,000	\$500,000	\$10,187,000	Subtotal Fire & Rescue Facilities
\$14,111,800	\$3,402,000	\$6,184,000	\$936,000	\$45,369,300	TOTAL PUBLIC SAFETY
\$42,054,900	\$28,451,100	\$33,820,250	\$29,528,580	\$190,548,697	TOTAL GOVERNMENTAL

ENTERPRISE		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
SOLID WASTE				
Appeal Landfill				
Construct Transfer Station	2	\$0		\$75,000
Vehicle Area	1	\$1,381,478	(\$484,000)	
Waterline Extension	1	\$0	\$484,000	
Barstow Convenience Center - Upgrade	2	\$0		\$536,000
TOTAL SOLID WASTE		\$1,381,478	\$0	\$611,000
WATER				
St. Leonard Well and Elevated Storage	2	\$753,000		\$257,500
East Prince Frederick Water Tower & Well	1	\$3,000,000	\$500,000	
Chesapeake Hgts/Dares Beach Water Treatment and System Upgrade	1	\$782,500	\$285,000	\$551,100
Water Meter Replacement	1	\$328,274	(\$278,274)	
Paris Oaks Pump Station & System Capacity Imp	1	\$100,000	\$330,000	\$700,000
Mill Creek Middle School	1	\$160,000	(\$160,000)	
Cove Point Water Capacity Expansion	1	\$460,000	\$460,000	
District 1 Tank Replacements (Kenwood/White Sands)	1	\$0	\$61,800	\$721,000
West Prince Frederick Storage Tank	2	\$0		\$463,600
Prince Frederick Boulevard Water Main	3	\$0		
Back Creek Water Loop	3	\$0		
TOTAL WATER		\$5,583,774	\$1,198,526	\$2,693,200

CAPITAL IMPROVEMENT PLAN

				PROJECT	ENTERPRISE
FY 2016	FY 2017	FY 2018	FY 2019	FY14-FY19	
					SOLID WASTE
				\$1,829,000	Appeal Landfill
\$1,754,000					Construct Transfer Station
					Vehicle Area
					Waterline Extension
				\$536,000	Barstow Convenience Center - Upgrade
\$1,754,000	\$0	\$0	\$0	\$2,365,000	TOTAL SOLID WASTE
					WATER
\$1,068,100				\$1,325,600	St. Leonard Well and Elevated Storage
				\$500,000	East Prince Frederick Water Tower & Well
				\$836,100	Chesapeake Hgts/Dares Beach Water Treatment and System Upgrade
				(\$278,274)	Water Meter Replacement
				\$1,030,000	Paris Oaks Pump Station & System Capacity Imp
				(\$160,000)	Mill Creek Middle School
				\$460,000	Cove Point Water Capacity Expansion
				\$782,800	District 1 Tank Replacements (Kenwood/White Sands)
\$463,600				\$927,200	West Prince Frederick Storage Tank
	\$247,200			\$247,200	Prince Frederick Boulevard Water Main
	\$412,000	\$412,000		\$824,000	Back Creek Water Loop
\$1,531,700	\$659,200	\$412,000	\$0	\$6,494,626	TOTAL WATER



Lakewood Pump House and Hydro Tank

ENTERPRISE		PRIOR		
	PRIORITY	APPROPRIATION	FY 2014	FY 2015
SEWERAGE / WASTEWATER				
CB WWTP Reconstruction and ENR Upgrade	1	\$3,417,000	(\$1,110,000)	
Industrial Park WWTP Upgrade	1	\$1,591,000	\$1,210,000	
Prince Frederick WWTP#1 Plant Upgrade	3	\$710,429		
Prince Frederick Master Plan	1	\$27,377	(\$27,377)	
Solomons Master Plan	1	\$6,023	(\$6,023)	
PF Sewer Replacement				
Phase 2 (PS #2 to WWTP #2)	1	\$0	\$360,500	\$360,500
Phase 3 (Dares Beach to PS #3)	1	\$547,250	\$345,100	
PF Pump Station Improvements				
Phase 1 (High Priorities)	1	\$485,000	(\$285,000)	\$285,000
Phase 2 (CMH WWPS Upgrade)	1	\$26,250	\$72,100	\$675,700
Phase 3 (PS #6 Upgrade)	3	\$0		
PF Forcemain Replacement PS#3 to Rt.231	2	\$296,082		
Lusby Pump Station & Collection System	2	\$0	\$51,500	\$2,163,000
Water & Sewer Maintenance Building	2	\$0	\$41,200	\$484,100
Solomons WWTP Improvements (Phase 2)	2	\$1,458,000		\$259,800
Solomons WWTP Study & Improvements				
Lab Expansion	2	\$270,752		\$236,900
Plant Upgrade	3	\$890,000		
Rehab Disposal Fields	3			
Solomons Harbor WWPS Upgrade	3			
TOTAL SEWERAGE / WASTEWATER		\$9,725,163	\$652,000	\$4,465,000
TOTAL ENTERPRISE		\$16,690,415	\$1,850,526	\$7,769,200
TOTAL FY2014-FY2019 CIP			\$31,353,713	\$34,959,880

CAPITAL IMPROVEMENT PLAN

				PROJECT	ENTERPRISE
FY 2016	FY 2017	FY 2018	FY 2019	FY14-FY19	
					SEWERAGE / WASTEWATER
				(\$1,110,000)	CB WWTP Reconstruction and ENR Upgrade
				\$1,210,000	Industrial Park WWTP Upgrade
	\$2,406,100	\$2,317,500		\$4,723,600	Prince Frederick WWTP#1 Plant Upgrade
				(\$27,377)	Prince Frederick Master Plan
				(\$6,023)	Solomons Master Plan
				\$1,066,100	PF Sewer Replacement
					Phase 2 (PS #2 to WWTP #2)
					Phase 3 (Dares Beach to PS #3)
				\$2,608,800	PF Pump Station Improvements
\$250,000	\$250,000	\$235,000	\$235,000		Phase 1 (High Priorities)
	\$445,500	\$445,500			Phase 2 (CMH WWPS Upgrade)
					Phase 3 (PS #6 Upgrade)
\$515,000				\$515,000	PF Forcemain Replacement PS#3 to Rt.231
				\$2,214,500	Lusby Pump Station & Collection System
				\$525,300	Water & Sewer Maintenance Building
\$622,200				\$882,000	Solomons WWTP Improvements (Phase 2)
				\$5,984,300	Solomons WWTP Study & Improvements
					Lab Expansion
	\$2,266,000	\$2,369,000			Plant Upgrade
	\$82,400	\$257,500	\$772,500		Rehab Disposal Fields
		\$10,300	\$772,500	\$782,800	Solomons Harbor WWPS Upgrade
\$1,387,200	\$5,450,000	\$5,634,800	\$1,780,000	\$19,369,000	TOTAL SEWERAGE / WASTEWATER
\$4,672,900	\$6,109,200	\$6,046,800	\$1,780,000	\$28,228,626	TOTAL ENTERPRISE
\$46,727,800	\$34,560,300	\$39,867,050	\$31,308,580	\$218,777,323	TOTAL FY2014-FY2019 CIP

FISCAL 2014 REVENUES	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
GOVERNMENTAL						
EDUCATION						
CONSTRUCTION						
Calvert High School Replacement						
A&E		\$150,000				\$150,000
Construction		\$1,294,689	\$3,138,248			\$4,432,937
Northern High School Replacment						
A&E		\$1,000,000				\$1,000,000
Brooks Administration Building						
Upgrade HVAC System & Install Elevator				\$363,000		\$363,000
Subtotal Construction	\$0	\$2,444,689	\$3,138,248	\$363,000	\$0	\$5,945,937
MAINTENANCE						
Mutual Elem - Fire Suppression & Int Work		\$1,067,000	\$1,359,000			\$2,426,000
Northern Middle - Energy Efficiency Initiative			\$138,000		\$70,830	\$208,830
Southern Middle - Energy Efficiency Initiative			\$74,000		\$25,620	\$99,620
Subtotal Maintenance	\$0	\$1,067,000	\$1,571,000	\$0	\$96,450	\$2,734,450
TOTAL EDUCATION	\$0	\$3,511,689	\$4,709,248	\$363,000	\$96,450	\$8,680,387
PUBLIC FACILITIES						
HVAC Replacement - Calvert Pines	\$125,800					\$125,800
Roof Replacement - Northeast Comm Ctr	\$233,000					\$233,000
Calvert Marine Museum						
Master Plan Implementation	\$75,000					\$75,000
Collection Boat				\$68,000		\$68,000
Detention Center						
A&E - Renovation / Replacement	(\$47,000)					(\$47,000)
Physical Plant Analysis	\$40,000					\$40,000
A&E - Inmate Program Space	\$7,000					\$7,000
TOTAL PUBLIC FACILITIES	\$433,800	\$0	\$0	\$68,000	\$0	\$501,800
TOWN CENTERS						
Waterman's Wharf				\$22,000		\$22,000
TOTAL TOWN CENTERS	\$0	\$0	\$0	\$22,000	\$0	\$22,000
TECHNOLOGY SERVICES						
Network Infrastructure	\$296,000					\$296,000
Wireless Infrastructure	\$82,400					\$82,400
Major System Review	\$56,700					\$56,700
Enterprise System Implementation	\$250,000					\$250,000
Phone System Upgrade	\$10,000					\$10,000
TOTAL TECHNOLOGY SERVICES	\$695,100	\$0	\$0	\$0	\$0	\$695,100
RECREATION RESOURCES						
PARKS & COMMUNITY CENTERS						
Calvert County Youth Recreation Facility						
Master Plan				\$150,000		\$150,000
Hallowing Point Park						
Playground & Parking			\$151,200	\$106,700		\$257,900
Solomons Town Center						
Field Lighting	\$60,250		\$180,750			\$241,000
CHESAPEAKE HILLS GOLF COURSE						
Course Improvements				\$220,000		\$220,000
NATURAL RESOURCE SITES						
Kings Landing Park - Cabins & Campgrounds			\$15,000	\$15,000		\$30,000
Biscoe Gray - Master Plan Implementation			\$30,000	\$50,000		\$80,000
TOTAL RECREATION RESOURCES	\$60,250	\$0	\$376,950	\$541,700	\$0	\$978,900
TRANSPORTATION						
Cage Farm Wetland Mitigation Bank Maintenance				\$15,000		\$15,000
Dowell Road Widening		\$2,000,000				\$2,000,000
Pushaw Station Road Improvements		\$290,000				\$290,000
Skipjack Road @ MD 231		\$170,000				\$170,000
Solomons Island Road Sidewalk			\$731,440	\$120,860		\$852,300
Williams Road/CSM Improvements		\$3,325,000				\$3,325,000
Bridge Maintenance Repairs				\$60,000		\$60,000
Road Tax Districts				\$100,000		\$100,000
SHA Signal Matching Funds				\$60,000		\$60,000
Sidewalk Program				\$125,000		\$125,000
Storm Drainage Projects				\$120,000		\$120,000
Transportation Safety Projects			\$144,000	\$36,000		\$180,000
TOTAL TRANSPORTATION	\$0	\$5,785,000	\$875,440	\$636,860	\$0	\$7,297,300

CAPITAL IMPROVEMENT PLAN

FISCAL 2014 REVENUES GOVERNMENTAL	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
PUBLIC SAFETY						
800 MHZ System Expansion - 6th Tower		\$2,687,900				\$2,687,900
800 MHZ Ditigal Communication System Upgrade & Channel Expansion		\$7,213,800				\$7,213,800
FIRE & RESCUE APPARATUS						
North Beach VFD & RS						
Replace Apparatus	\$50,000					\$50,000
Prince Frederick VFD						
Replace Apparatus	\$50,000					\$50,000
Solomons VRS & FD						
Replace Apparatus	\$220,000					\$220,000
Dunkirk VFD & RS						
Replace Apparatus	\$270,000					\$270,000
Huntingtown VFD & RS						
Replace Apparatus	\$749,000					\$749,000
Subtotal Apparatus	\$1,339,000	\$0	\$0	\$0	\$0	\$1,339,000
FIRE & RESCUE FACILITIES						
Feasibility Studies	\$60,000					\$60,000
Solomons VRS & FD						
Annex HVAC	\$27,000					\$27,000
Subtotal Facilities	\$87,000	\$0	\$0	\$0	\$0	\$87,000
TOTAL PUBLIC SAFETY	\$1,426,000	\$9,901,700	\$0	\$0	\$0	\$11,327,700
TOTAL GOVERNMENTAL	\$2,615,150	\$19,198,389	\$5,961,638	\$1,631,560	\$96,450	\$29,503,187
FISCAL 2014 REVENUES ENTERPRISE FUNDS	COUNTY FUNDS	BOND FINANCING	STATE FUNDS	EXCISE TAX	UTIL FEES / PRIVATE	PROJECT TOTAL
SOLID WASTE						
Appeal Landfill Convenience Center						\$0
Lusby Convenience Center Relocation						\$0
Appeal Landfill - Waterline Extension		\$484,000				\$484,000
Appeal Landfill - Vehicle Area		(\$484,000)				(\$484,000)
Subtotal-Solid Waste	\$0	\$0	\$0	\$0	\$0	\$0
WATER PROJECTS						
East Prince Frederick Water Tower & Well			\$500,000			\$500,000
Chesapeake Hgts/Dares Beach Water Treatment and System Upgrade			\$285,000			\$285,000
Water Meter Replacement					(\$278,274)	(\$278,274)
St. Leonard Well and Elevated Storage		\$603,000			(\$603,000)	\$0
Paris Oaks Pump Station & System Cap Imp		\$330,000				\$330,000
Mill Creek Middle School					(\$160,000)	(\$160,000)
Cove Point Water Capacity Expansion		\$460,000				\$460,000
District 1 Tank Replacements (Kenwood/White Sands)					\$61,800	\$61,800
Subtotal Water	\$0	\$1,393,000	\$785,000	\$0	(\$979,474)	\$1,198,526
SEWERAGE/WASTEWATER PROJECTS						
CB WWTP Reconstruction and ENR Upgrade			(\$1,110,000)			(\$1,110,000)
Industrial Park WWTP Upgrade		\$1,943,333	(\$733,333)			\$1,210,000
Prince Frederick Master Plan					(\$27,377)	(\$27,377)
Solomons Master Plan					(\$6,023)	(\$6,023)
PF Sewer Replacement - Ph 2 (PS#2 to WWTP#2)		\$360,500				\$360,500
PF Sewer Replacement - Ph 3 (Dares Beach to PS#3)		\$345,100				\$345,100
PF Pump Station Imp - Ph 1 (High Priorities)					(\$285,000)	(\$285,000)
PF Pump Station Imp - Ph 2 (CMH WWPS Upgrade)					\$72,100	\$72,100
Lusby Pump Station and Collection System					\$51,500	\$51,500
Water & Sewer Maintenance Bldg					\$41,200	\$41,200
Subtotal Sewerage/Wastewater	\$0	\$2,648,933	(\$1,843,333)	\$0	(\$153,600)	\$652,000
TOTAL UTILITIES	\$0	\$4,041,933	(\$1,058,333)	\$0	(\$1,133,074)	\$1,850,526
TOTAL FY2014	\$2,615,150	\$23,240,322	\$4,903,305	\$1,631,560	(\$1,036,624)	\$31,353,713

FISCAL 2015 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
GOVERNMENTAL							
EDUCATION							
CONSTRUCTION							
Northern High School - Replacement							
A&E			\$1,000,000				\$1,000,000
Construction			\$1,960,000	\$2,040,000			\$4,000,000
Subtotal Construction		\$0	\$2,960,000	\$2,040,000	\$0	\$0	\$5,000,000
MAINTENANCE							
Sunderland Elementary - Roof Replacement				\$364,000	\$286,000		\$650,000
Subtotal Maintenance		\$0	\$0	\$364,000	\$286,000	\$0	\$650,000
TOTAL EDUCATION		\$0	\$2,960,000	\$2,404,000	\$286,000	\$0	\$5,650,000
PUBLIC FACILITIES							
HVAC Replacement - Courthouse		\$360,500					\$360,500
County Services Plaza - Façade		\$61,000					\$61,000
Calvert Marine Museum							
Boat Basin Timber Replacement		\$33,390		\$68,690			\$102,080
Otter Holding Facility					\$5,000		\$5,000
Detention Center							
Inmate Program Space		\$125,000		\$125,000			\$250,000
Rear Building Security Fence		\$135,000		\$135,000			\$270,000
Roof Access Stairs		\$65,000		\$65,000			\$130,000
Libraries - Facilities Plan		\$40,000					\$40,000
TOTAL PUBLIC FACILITIES		\$819,890	\$0	\$393,690	\$0	\$5,000	\$1,218,580
TOWN CENTERS							
Waterman's Wharf		\$22,000					\$22,000
TOTAL TOWN CENTERS		\$22,000	\$0	\$0	\$0	\$0	\$22,000
TECHNOLOGY SERVICES							
Network Infrastructure		\$301,000					\$301,000
Wireless Infrastructure		\$72,400					\$72,400
Public Safety System		\$90,000					\$90,000
Enterprise System Implementation		\$476,000					\$476,000
TOTAL TECHNOLOGY SERVICES		\$939,400	\$0	\$0	\$0	\$0	\$939,400
RECREATION RESOURCES							
PARKS & COMMUNITY CENTERS							
Cove Point Park							
Skateboard Park			\$355,300	\$94,700			\$450,000
CHESAPEAKE HILLS GOLF COURSE							
Course Improvements			\$277,600				\$277,600
NATURAL RESOURCE SITES							
Battle Creek Cypress Swamp							
Addition/Renovation		\$170,000					\$170,000
King's Landing Park							
Event Parking		\$280,000					\$280,000
Solomons Boat Ramp				\$50,000	\$50,000		\$100,000
Biscoe Gray Heritage Farm					\$100,000		\$100,000
Master Plan Implementation					\$100,000		\$100,000
TOTAL RECREATION RESOURCES		\$450,000	\$632,900	\$144,700	\$150,000	\$0	\$1,377,600
FISCAL 2015 REVENUES							
PUBLIC WORKS							
TRANSPORTATION							
Barstow/Leitches Wharf Road					\$45,000		\$45,000
Cage Farm Wetland Mitigation Bank							
Maintenance		\$15,000					\$15,000
Dowell Road Widening			\$1,914,000				\$1,914,000
PF Loop - Rt. 231			\$1,601,300				\$1,601,300
PF Loop - FoxRun/Armory/DaresBch			\$1,150,000				\$1,150,000
Pushaw Station Road Improvements			\$500,000				\$500,000
Skipjack Road @ MD 231			\$1,200,000				\$1,200,000
Williams Road/CSM Improvements			\$1,325,000				\$1,325,000
Roadway Safety Improvement					\$250,000		\$250,000
Sidewalk Program		\$125,000					\$125,000
Storm Drainage Projects					\$120,000		\$120,000
Transportation Safety Projects				\$144,000	\$36,000		\$180,000
Watershed Implementation Plan					\$150,000		\$150,000
TOTAL TRANSPORTATION		\$140,000	\$7,690,300	\$144,000	\$601,000	\$0	\$8,575,300

CAPITAL IMPROVEMENT PLAN

FISCAL 2015 REVENUES GOVERNMENTAL	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
PUBLIC SAFETY							
800 MHZ Ditigal Communication System Upgrade & Channel Expansion			\$7,213,800				\$7,213,800
FIRE & RESCUE APPARATUS							
North Beach VFD & RS							
Replace Apparatus		\$73,000	\$673,000				\$746,000
Solomons VRS & FD							
Replace Apparatus			\$549,000				\$549,000
Prince Frederick VRS							
Replace Apparatus		\$192,000					\$192,000
Huntingtown VRS & FD							
Replace Apparatus		\$192,000					\$192,000
Calvert Advanced Life Support							
Replace Apparatus		\$180,000					\$180,000
Subtotal Apparatus		\$637,000	\$1,222,000	\$0	\$0	\$0	\$1,859,000
FIRE & RESCUE FACILITIES							
Prince Frederick VFD							
A&E - New Building			\$250,000				\$250,000
Dunkirk VFD & RS							
Water Supply Storage Tank		\$85,000					\$85,000
Subtotal Facilities		\$85,000	\$250,000	\$0	\$0	\$0	\$335,000
TOTAL PUBLIC SAFETY		\$722,000	\$8,685,800	\$0	\$0	\$0	\$9,407,800
TOTAL GOVERNMENTAL		\$3,093,290	\$19,969,000	\$3,086,390	\$1,037,000	\$5,000	\$27,190,680
FISCAL 2014 REVENUES ENTERPRISE FUNDS							
		COUNTY FUNDS	BOND FINANCING	STATE FUNDS	EXCISE TAX	UTIL FEES / PRIVATE	PROJECT TOTAL
SOLID WASTE						UTIL FEES	
Appeal Landfill - Convenience Center						\$75,000	\$75,000
Barstow Landfill - Convenience Ctr Upgrade			\$536,000				\$536,000
Subtotal-Solid Waste		\$0	\$536,000	\$0	\$0	\$75,000	\$611,000
WATER PROJECTS							
St. Leonard Well and Elevated Storage			\$257,500				\$257,500
Chesapeake Heights/Dares Beach Water Treatment and System			\$551,100				\$551,100
Paris Oaks Pump Station & System Cap Imp			\$700,000				\$700,000
District 1 Tank Replacements (Kenwood/White Sands)			\$721,000				\$721,000
West Prince Frederick Storage Tank			\$463,600				\$463,600
Subtotal Water		\$0	\$2,693,200	\$0	\$0	\$0	\$2,693,200
SEWERAGE/WASTEWATER PROJECTS							
PF Sewer Replacement - Ph 2 (PS#2 to WWTP#2)			\$360,500				\$360,500
PF Pump Station Imp - Ph 1 (High Priorities)			\$285,000				\$285,000
PF Pump Station Imp - Ph 2 (CMH WWPS Upgrade)			\$675,700				\$675,700
Lusby Pump Station and Collection System						\$2,163,000	\$2,163,000
Water & Sewer Maintenance Bldg						\$484,100	\$484,100
Solomons WWTP Improvements (Phase 2)			\$259,800				\$259,800
Solomons WWTP Study & Imp - Lab Expansion			\$236,900				\$236,900
Subtotal Sewerage/Wastewater		\$0	\$1,817,900	\$0	\$0	\$2,647,100	\$4,465,000
TOTAL UTILITIES		\$0	\$5,047,100	\$0	\$0	\$2,722,100	\$7,769,200
TOTAL FY2015		\$3,093,290	\$25,016,100	\$3,086,390	\$1,037,000	\$2,727,100	\$34,959,880

FISCAL 2016 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
GOVERNMENTAL							
EDUCATION							
CONSTRUCTION							
Northern High School Replacment							
A&E			\$400,000				\$400,000
Construction			\$6,664,000	\$6,936,000			\$13,600,000
Subtotal Construction		\$0	\$7,064,000	\$6,936,000	\$0	\$0	\$14,000,000
MAINTENANCE							
ADA and Security Improvements		\$100,000					\$100,000
Mt. Harmony Elem - HVAC		\$199,000	\$700,000	\$1,805,000	\$719,000		\$3,423,000
Patuxent High - Roof Consultant & Repair					\$36,000		\$36,000
Subtotal Maintenance		\$299,000	\$700,000	\$1,805,000	\$755,000	\$0	\$3,559,000
TOTAL EDUCATION		\$299,000	\$7,764,000	\$8,741,000	\$755,000	\$0	\$17,559,000
HVAC Replacements							
County Services Plaza		\$118,450					\$118,450
Health Department		\$82,400					\$82,400
Northeast Community Center		\$56,650					\$56,650
Detention Center							
Inmate Program Space		\$125,000		\$125,000			\$250,000
TOTAL PUBLIC FACILITIES		\$382,500	\$0	\$125,000	\$0	\$0	\$507,500
TOWN CENTERS							
Waterman's Wharf		\$22,000					\$22,000
TOTAL TOWN CENTERS		\$22,000	\$0	\$0	\$0	\$0	\$22,000
TECHNOLOGY SERVICES							
Network Infrastructure		\$160,000					\$160,000
Wireless Infrastructure		\$100,000					\$100,000
Major System Review		\$60,000					\$60,000
Enterprise System Implementation		\$485,000					\$485,000
Phone System Upgrade		\$15,000					\$15,000
GIS		\$40,000					\$40,000
TOTAL TECHNOLOGY SERVICES		\$860,000	\$0	\$0	\$0	\$0	\$860,000
RECREATION RESOURCES							
PARKS & COMMUNITY CENTERS							
Cove Point Park							
Skateboard Park			\$208,500	\$81,800			\$290,300
Dunkirk District Park							
Multi-purpose Field Restrooms		\$212,200					\$212,200
Hallowing Point Park							
Street and Parking Lot Lighting					\$271,600		\$271,600
CHESAPEAKE HILLS GOLF COURSE							
Course Improvements			\$250,200				\$250,200
NATURAL RESOURCE SITES							
Battle Creek Cypress Swamp							
Exhibit Renovation		\$189,000					\$189,000
Solomons Boat Ramp		\$50,000		\$50,000			\$100,000
Biscoe Gray Heritage Farm							
Master Plan Implementation		\$200,000					\$200,000
TOTAL RECREATION RESOURCES		\$651,200	\$458,700	\$131,800	\$271,600	\$0	\$1,513,300
FISCAL 2016 REVENUES							
PUBLIC WORKS							
TRANSPORTATION							
Barstow/Leitches Wharf Road			\$900,000				\$900,000
Boyds Turn Road - Phase 2			\$2,860,000				\$2,860,000
Cage Farm Wetland Mitigation Bank Maintenance		\$15,000					\$15,000
PF Loop - FoxRun/Armory/DaresBch			\$2,000,000				\$2,000,000
Skidders Turn Road			\$471,300				\$471,300
W. Dares Beach Road Improvements			\$440,000				\$440,000
Bridge Maintenance Repairs					\$60,000		\$60,000
Road Tax Districts					\$100,000		\$100,000
SHA Signal Matching Funds					\$60,000		\$60,000
Sidewalk Program		\$125,000					\$125,000
Storm Drainage Projects					\$120,000		\$120,000
Transportation Safety Projects				\$144,000	\$36,000		\$180,000
Watershed Implementation Plan					\$150,000		\$150,000
TOTAL TRANSPORTATION		\$140,000	\$6,671,300	\$144,000	\$526,000	\$0	\$7,481,300

CAPITAL IMPROVEMENT PLAN

FISCAL 2016 REVENUES GOVERNMENTAL	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
PUBLIC SAFETY							
800 MHZ Ditigal Communication System Upgrade & Channel Expansion			\$7,213,800				\$7,213,800
FIRE & RESCUE APPARATUS							
North Beach VFD & RS							
Replace Apparatus			\$1,855,000				\$1,855,000
Prince Frederick VRD							
Replace Apparatus		\$78,000					\$78,000
Solomons VRS & FD							
Rehab Existing Apparatus		\$62,000					\$62,000
Prince Frederick VRS							
Rehab Existing Apparatus		\$62,000					\$62,000
Replace Apparatus		\$248,000					\$248,000
Calvert Advanced Life Support							
Replace Apparatus		\$93,000					\$93,000
FIRE & RESCUE FACILITIES							
Prince Frederick VFD							
Construction - New Building			\$4,500,000				\$4,500,000
Subtotal Facilities		\$0	\$4,500,000	\$0	\$0	\$0	\$4,500,000
TOTAL PUBLIC SAFETY		\$543,000	\$13,568,800	\$0	\$0	\$0	\$14,111,800
TOTAL GOVERNMENTAL		\$2,897,700	\$28,462,800	\$9,141,800	\$1,552,600	\$0	\$42,054,900
FISCAL 2014 REVENUES ENTERPRISE FUNDS		COUNTY FUNDS	BOND FINANCING	STATE FUNDS	EXCISE TAX	UTIL FEES / PRIVATE	PROJECT TOTAL
SOLID WASTE						UTIL FEES	
Appeal Landfill - Convenience Center			\$1,754,000				\$1,754,000
Subtotal-Solid Waste		\$0	\$1,754,000	\$0	\$0	\$0	\$1,754,000
St. Leonard Well and Elevated Storage				\$1,068,100			\$1,068,100
West Prince Frederick Storage Tank			\$463,600				\$463,600
Subtotal Water		\$0	\$463,600	\$1,068,100	\$0	\$0	\$1,531,700
SEWERAGE/WASTEWATER PROJECTS						PRIVATE FUNDS	
PF Pump Station Imp - Ph 1 (High Priorities)			\$250,000				\$250,000
PF Forcemain Replacement PS#3 to 231			\$515,000				\$515,000
Solomons WWTP Improvements (Phase 2)			\$622,200				\$622,200
Subtotal Sewerage/Wastewater		\$0	\$1,387,200	\$0	\$0	\$0	\$1,387,200
TOTAL UTILITIES		\$0	\$3,604,800	\$1,068,100	\$0	\$0	\$4,672,900
TOTAL FY2016		\$2,897,700	\$32,067,600	\$10,209,900	\$1,552,600	\$0	\$46,727,800

FISCAL 2017 REVENUES GOVERNMENTAL	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
EDUCATION							
CONSTRUCTION							
Beach Elementary Reconstruction							
A&E					\$120,000		\$120,000
Northern High School Replacment							
A&E			\$250,000				\$250,000
Construction			\$8,330,000				\$8,330,000
Equipment			\$500,000	\$8,670,000			\$9,170,000
Subtotal Construction		\$0	\$9,080,000	\$8,670,000	\$120,000	\$0	\$17,870,000
MAINTENANCE							
ADA and Security Improvements		\$60,000					\$60,000
Calvert Country School - HVAC System					\$32,000		\$32,000
Career and Technology Academy					\$8,000		\$8,000
Huntingtown High - Track Resurfacing					\$100,000		\$100,000
Patuxent High - Roof Consultant & Repair			\$750,000	\$590,000			\$1,340,000
Subtotal Maintenance		\$60,000	\$750,000	\$590,000	\$140,000	\$0	\$1,540,000
TOTAL EDUCATION		\$60,000	\$9,830,000	\$9,260,000	\$260,000	\$0	\$19,410,000
PUBLIC FACILITIES							
HVAC Replacements							
Calvert House		\$92,700					\$92,700
Courthouse		\$82,400					\$82,400
Fairview Comm Ctr/Library/Tourism Ctr		\$61,800					\$61,800
Calvert Marine Museum							
CMM Exhibit Building Roof		\$55,000					\$55,000
Drum Point Lighthouse Roof		\$85,500					\$85,500
Drum Point Lighthouse Bulkhead Replace		\$30,000					\$30,000
Community/Senior Centers - Calvert Pines		\$10,000					\$10,000
TOTAL PUBLIC FACILITIES		\$417,400	\$0	\$0	\$0	\$0	\$417,400
TOWN CENTERS							
Waterman's Wharf		\$22,000					\$22,000
TOTAL TOWN CENTERS		\$22,000	\$0	\$0	\$0	\$0	\$22,000
TECHNOLOGY SERVICES							
Network Infrastructure		\$160,000					\$160,000
Wireless Infrastructure		\$203,000					\$203,000
Licenses		\$206,000					\$206,000
Major System Review		\$60,000					\$60,000
Phone System Upgrade		\$20,000					\$20,000
TOTAL TECHNOLOGY SERVICES		\$649,000	\$0	\$0	\$0	\$0	\$649,000
RECREATION RESOURCES							
PARKS & COMMUNITY CENTERS							
Cove Point Park							
Re-light Fields 1 & 2		\$194,400		\$132,900	\$79,600		\$406,900
Shelters and Adjacent Pathways		\$66,200		\$122,000	\$62,300		\$250,500
Hallowing Point Park							
Restroom/Snack Stand Complex			\$564,500	\$159,100			\$723,600
Basketball Courts					\$84,000		\$84,000
CHESAPEAKE HILLS GOLF COURSE							
Course Improvements			\$281,900				\$281,900
NATURAL RESOURCE SITES							
Biscoe Gray Heritage Farm							
Master Plan Implementation		\$200,000					\$200,000
TOTAL RECREATION RESOURCES		\$460,600	\$846,400	\$414,000	\$225,900	\$0	\$1,946,900
FISCAL 2017 REVENUES							
PUBLIC WORKS							
TRANSPORTATION							
Cage Farm Wetland Mitigation Bank Maintenance		\$15,000					\$15,000
PF Loop - FoxRun/Armory/DaresBch			\$1,400,000				\$1,400,000
Skinners Turn Road			\$228,800				\$228,800
West Dares Beach Road Improvements			\$135,000				\$135,000
Roadway Safety Improvement					\$250,000		\$250,000
Sidewalk Program		\$125,000					\$125,000
Storm Drainage Projects					\$120,000		\$120,000
Transportation Safety Projects				\$144,000	\$36,000		\$180,000
Watershed Implementation Plan					\$150,000		\$150,000
TOTAL TRANSPORTATION		\$140,000	\$1,763,800	\$144,000	\$556,000	\$0	\$2,603,800

CAPITAL IMPROVEMENT PLAN

FISCAL 2017 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
GOVERNMENTAL							
PUBLIC SAFETY							
FIRE & RESCUE APPARATUS							
North Beach FVD & RS							
Replace Apparatus		\$215,000					\$215,000
Rehab Existing Apparatus		\$65,000					\$65,000
Solomons VRS & FD							
Replace Apparatus		\$47,000	\$1,350,000				\$1,397,000
Dunkirk VFD & RS							
Replace Apparatus		\$83,000					\$83,000
Huntingtown VFD & RS							
Replace Apparatus			\$617,000				\$617,000
St. Leonard VFD & RS							
Replace Apparatus		\$83,000	\$582,000				\$665,000
Calvert Advanced Life Support							
Replace Apparatus		\$95,000					\$95,000
FIRE & RESCUE APPARATUS							
Solomons VRSFD							
Annex Roof		\$15,000					\$15,000
A&E- Building Renovation			\$250,000				\$250,000
TOTAL PUBLIC SAFETY		\$603,000	\$2,799,000	\$0	\$0	\$0	\$3,402,000
TOTAL GOVERNMENTAL		\$2,352,000	\$15,239,200	\$9,818,000	\$1,041,900	\$0	\$28,451,100
FISCAL 2014 REVENUES		COUNTY FUNDS	BOND FINANCING	STATE FUNDS	EXCISE TAX	UTIL FEES / PRIVATE	PROJECT TOTAL
ENTERPRISE FUNDS							
LANDFILL PROJECTS						UTIL FEES	
Mt. Hope Convenience Ctr Reconstruction							\$0
Subtotal Landfill		\$0	\$0	\$0	\$0	\$0	\$0
WATER PROJECTS						UTIL FEES	
Prince Frederick Boulevard Water Main						\$247,200	\$247,200
Back Creek Water Loop			\$412,000				\$412,000
Subtotal Water		\$0	\$412,000	\$0	\$0	\$247,200	\$659,200
SEWERAGE/WASTEWATER PROJECTS						UTIL FEES	
Prince Frederick WWTP#1 Plant Upgrade			\$1,251,800	\$1,154,300			\$2,406,100
PF Pump Station Imp - Ph 1 (High Priorities)			\$250,000				\$250,000
PF Pump Station Imp - Ph 3 (PS#6 Upgrade)			\$445,500				\$445,500
Solomons WWTP Study & Imp - Plant Upgrade			\$2,266,000				\$2,266,000
Solomons WWTP Study & Imp - Rehab Disposal Fields			\$82,400				\$82,400
Subtotal Sewerage/Wastewater		\$0	\$4,295,700	\$1,154,300	\$0	\$0	\$5,450,000
TOTAL UTILITIES		\$0	\$4,707,700	\$1,154,300	\$0	\$247,200	\$6,109,200
TOTAL FY2017		\$2,352,000	\$19,946,900	\$10,972,300	\$1,041,900	\$247,200	\$34,560,300

FISCAL 2018 REVENUES		COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
GOVERNMENTAL	PRIORITY						
EDUCATION							
CONSTRUCTION							
Northern High School Replacement							
A&E			\$650,000				\$650,000
Construction			\$7,987,000	\$8,313,000			\$16,300,000
Equipment			\$650,000				\$650,000
Brooks Administration Building							
Install Elevator					\$363,000		\$363,000
Subtotal Construction		\$0	\$9,287,000	\$8,313,000	\$363,000	\$0	\$17,963,000
MAINTENANCE							
Calvert Country School - HVAC			\$422,000	\$538,000			\$960,000
Career and Technology Academy			\$374,000	\$476,000			\$850,000
Patuxent High - Athletic Track Resurfacing					\$150,000		\$150,000
Paving and Restriping					\$120,000		\$120,000
Subtotal Maintenance		\$0	\$796,000	\$1,014,000	\$270,000	\$0	\$2,080,000
TOTAL EDUCATION		\$0	\$10,083,000	\$9,327,000	\$633,000	\$0	\$20,043,000
PUBLIC FACILITIES							
HVAC Replacements							
Battle Creek Cypress Swamp		\$46,350					\$46,350
Health Department		\$87,350					\$87,350
Courthouse Annex		\$63,000					\$63,000
County Services Plaza							
Façade		\$63,000					\$63,000
New Wing				\$720,200			\$720,200
Calvert Marine Museum							
Tennison Repairs		\$41,850					\$41,850
Otter Holding Facility		\$35,000				\$10,000	\$45,000
Libraries - Twin Beach Replace			\$500,000	\$500,000			\$1,000,000
Community/Senior Centers - Calvert Pines			\$100,000				\$100,000
TOTAL PUBLIC FACILITIES		\$336,550	\$600,000	\$1,220,200	\$0	\$10,000	\$2,166,750
TOWN CENTERS							
Waterman's Wharf		\$22,000					\$22,000
TOTAL TOWN CENTERS		\$22,000	\$0	\$0	\$0	\$0	\$22,000
TECHNOLOGY SERVICES							
Network Infrastructure		\$175,000					\$175,000
Wireless Infrastructure		\$100,000					\$100,000
Licenses		\$206,000					\$206,000
Major System Review		\$60,000					\$60,000
Phone System Upgrade		\$20,000					\$20,000
GIS		\$150,000					\$150,000
TOTAL TECHNOLOGY SERVICES		\$711,000	\$0	\$0	\$0	\$0	\$711,000
PARKS & COMMUNITY CENTERS							
Hallowing Point Park							
Basketball Courts		\$297,000		\$327,600	\$218,400		\$843,000
CHESAPEAKE HILLS GOLF COURSE							
Course Improvements			\$240,500				\$240,500
NATURAL RESOURCE SITES							
Solomons Boat Ramp							
Renovation of pier and ramp						\$500,000	\$500,000
Biscoe Gray Heritage Farm							
Master Plan Implementation		\$200,000					\$200,000
TOTAL RECREATION RESOURCES		\$497,000	\$240,500	\$327,600	\$218,400	\$500,000	\$1,783,500
FISCAL 2017 REVENUES							
PUBLIC WORKS		COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER**	PROJECT TOTAL
TRANSPORTATION							
Cage Farm Wetland Mitigation Bank Maintenance		\$15,000					\$15,000
West Dares Beach Road Improvements			\$2,100,000				\$2,100,000
Bridge Maintenance Repairs					\$60,000		\$60,000
Road Tax Districts					\$100,000		\$100,000
SHA Signal Matching Funds					\$60,000		\$60,000
Sidewalk Program		\$125,000					\$125,000
Storm Drainage Projects					\$120,000		\$120,000
Transportation Safety Projects				\$144,000	\$36,000		\$180,000
Watershed Implementation Plan					\$150,000		\$150,000
TOTAL TRANSPORTATION		\$140,000	\$2,100,000	\$144,000	\$526,000	\$0	\$2,910,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2018 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
GOVERNMENTAL							
PUBLIC SAFETY							
FIRE & RESCUE APPARATUS							
Prince Frederick VFD							
Replace Apparatus			\$882,000				\$882,000
St. Leonard VFD & RS							
Replace Apparatus		\$50,000	\$654,000				\$704,000
Calvert Advanced Life Support							
Replace Apparatus		\$98,000					\$98,000
TOTAL FIRE & RESCUE APPARATUS		\$148,000	\$1,536,000	\$0	\$0	\$0	\$1,684,000
Solomons VRSFD							
Construction - Building Renovation			\$4,500,000				\$4,500,000
Subtotal Facilities		\$0	\$4,500,000	\$0	\$0	\$0	\$4,500,000
TOTAL PUBLIC SAFETY		\$148,000	\$6,036,000	\$0	\$0	\$0	\$6,184,000
TOTAL GOVERNMENTAL		\$1,854,550	\$19,059,500	\$11,018,800	\$1,377,400	\$510,000	\$33,820,250
FISCAL 2014 REVENUES		COUNTY FUNDS	BOND FINANCING	STATE FUNDS	EXCISE TAX	UTIL FEES / PRIVATE	PROJECT TOTAL
ENTERPRISE FUNDS							
WATER PROJECTS						UTIL FEES	
Back Creek Water Loop			\$412,000				\$412,000
Subtotal Water		\$0	\$412,000	\$0	\$0	\$0	\$412,000
SEWERAGE/WASTEWATER PROJECTS						PRIVATE FUNDS	
Prince Frederick WWTP#1 Plant Upgrade			\$1,205,800	\$1,111,700			\$2,317,500
PF Pump Station Imp - Ph 1 (High Priorities)			\$235,000				\$235,000
PF Pump Station Imp - Ph 3 (PS#6 Upgrade)			\$445,500				\$445,500
Solomons WWTP Study & Imp - Plant Upgrade			\$2,369,000				\$2,369,000
Solomons WWTP Study & Imp - Rehab Disposal Fields			\$257,500				\$257,500
Solomons Harbor Wastewater PS Upgrade						\$10,300	\$10,300
Subtotal Sewerage/Wastewater		\$0	\$4,512,800	\$1,111,700	\$0	\$10,300	\$5,634,800
TOTAL UTILITIES		\$0	\$4,924,800	\$1,111,700	\$0	\$10,300	\$6,046,800
TOTAL FY2018		\$1,854,550	\$23,984,300	\$12,130,500	\$1,377,400	\$520,300	\$39,867,050



Interim Southern Library - Circulation

FISCAL 2019 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
GOVERNMENTAL							
EDUCATION							
CONSTRUCTION							
Beach Elementary Reconstruction							
A&E			\$2,500,000				\$2,500,000
Northern High School Replacement							
A&E			\$250,000				\$250,000
Construction			\$3,430,000	\$3,873,000			\$7,303,000
Equipment			\$510,000				\$510,000
Other			\$400,000				\$400,000
Northern Middle School							
Feasibility Study					\$110,000		\$110,000
Subtotal Construction			\$0	\$7,090,000	\$3,873,000	\$110,000	\$0
TOTAL EDUCATION			\$0	\$7,090,000	\$3,873,000	\$110,000	\$0
PUBLIC FACILITIES							
HVAC Replacements							
Southern Community Center		\$106,920					\$106,920
North Beach Senior Center		\$241,360					\$241,360
County Services Plaza - New Wing			\$12,652,000				\$12,652,000
Libraries							
Twin Beach Replacement			\$398,250	\$398,250			\$796,500
Southern Branch - Land Acquisition			\$500,000	\$500,000			\$1,000,000
Community/Senior Centers - Calvert Pines			\$340,000	\$340,000			\$680,000
TOTAL PUBLIC FACILITIES		\$348,280	\$13,890,250	\$1,238,250	\$0	\$0	\$15,476,780
TOWN CENTERS							
Waterman's Wharf		\$22,000					\$22,000
TOTAL TOWN CENTERS		\$22,000	\$0	\$0	\$0	\$0	\$22,000
TECHNOLOGY SERVICES							
Network Infrastructure		\$175,000					\$175,000
Wireless Infrastructure		\$100,000					\$100,000
Licenses		\$206,000					\$206,000
Major System Review		\$60,000					\$60,000
Phone System Upgrade		\$20,000					\$20,000
GIS		\$150,000					\$150,000
TOTAL TECHNOLOGY SERVICES		\$711,000	\$0	\$0	\$0	\$0	\$711,000
RECREATION RESOURCES							
Cove Point Park							
Dog Park		\$96,800					\$96,800
Dunkirk District Park							
Picnic Grove West		\$68,000					\$68,000
Paved Pathways & Lights		\$52,500					\$52,500
CHESAPEAKE HILLS GOLF COURSE							
Course Improvements			\$252,500				\$252,500
TOTAL RECREATION RESOURCES		\$217,300	\$252,500	\$0	\$0	\$0	\$469,800
FISCAL 2017 REVENUES							
PUBLIC WORKS							
TRANSPORTATION							
Cage Farm Wetland Mitigation Bank Maintenance		\$15,000					\$15,000
Roadway Safety Improvement					\$250,000		\$250,000
Sidewalk Program		\$125,000					\$125,000
Storm Drainage Projects					\$120,000		\$120,000
Transportation Safety Projects				\$144,000	\$36,000		\$180,000
Watershed Implementation Plan					\$150,000		\$150,000
TOTAL TRANSPORTATION		\$140,000	\$0	\$144,000	\$556,000	\$0	\$840,000
PUBLIC SAFETY							
FIRE & RESCUE APPARATUS							
Solomons VRS & FD							
Replace Apparatus		\$335,000					\$335,000
Calvert Advanced Life Support							
Replace Apparatus		\$101,000					\$101,000
TOTAL FIRE & RESCUE APPARATUS		\$436,000	\$0	\$0	\$0	\$0	\$436,000
Prince Frederick VRS							
A&E - Building Renovation			\$200,000				\$200,000
St. Leonard VFD & RS							
A&E - Building Expansion			\$250,000				\$250,000
A&E - Storage Building			\$50,000				\$50,000
Subtotal Facilities		\$0	\$500,000	\$0	\$0	\$0	\$500,000
TOTAL PUBLIC SAFETY		\$436,000	\$500,000	\$0	\$0	\$0	\$936,000
TOTAL GOVERNMENTAL		\$1,874,580	\$21,732,750	\$5,255,250	\$666,000	\$0	\$29,528,580
FISCAL 2014 REVENUES							
ENTERPRISE FUNDS							
SEWERAGE/WASTEWATER PROJECTS							
PF Pump Station Imp - Ph 1 (High Priorities)			\$235,000				\$235,000
Solomons WWTP Study & Imp - Rehab							
Disposal Fields			\$772,500				\$772,500
Solomons Harbor Wastewater PS Upgrade						\$772,500	\$772,500
Subtotal Sewerage/Wastewater		\$0	\$1,007,500	\$0	\$0	\$772,500	\$1,780,000
TOTAL UTILITIES		\$0	\$1,007,500	\$0	\$0	\$772,500	\$1,780,000
TOTAL FY2018		\$1,874,580	\$22,740,250	\$5,255,250	\$666,000	\$772,500	\$31,308,580

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**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Calvert High School	4650	Board of Education

Project Description:
Demolition of existing high school, including auditorium, cafeteria and gymnasium. Design and build a multi-story educational structure equipped with modern and state-of-the-art equipment, building systems, and infrastructure.

This project would include new grandstand and stadium lighting.

CATEGORY = 1

Project Location:
600 Dares Beach Road
Prince Frederick, MD 20678

Operational Budget Impact:
None

Project Lead:
George Leah, , Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
State and Local

Election District:
2

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$4,747,500	\$150,000					\$4,897,500
Land Acquisition							\$0
Site Work							\$0
Construction	\$47,978,950	\$4,432,937					\$52,411,887
Equipment	\$1,333,000						\$1,333,000
Other							\$0
TOTAL COSTS	\$54,059,450	\$4,582,937	\$0	\$0	\$0	\$0	\$58,642,387

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds							\$0
G.O. Bonds	\$30,458,450	\$1,444,689					\$31,903,139
Rec. Excise Tax							\$0
School Excise Tax							\$0
Road Excise Tax							\$0
Utility Fees							\$0
State Funds	\$23,601,000	\$3,138,248					\$26,739,248
Other Grant Funds							\$0
Private Funds							\$0
TOTAL FUNDS	\$54,059,450	\$4,582,937	\$0	\$0	\$0	\$0	\$58,642,387

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Beach Elementary School	4632	Board of Education

Project Description:
 FY2017 - Conduct a feasibility study to evaluate the expected enrollment and new instructional demands along with the unique site specifications and age of building.
 FY2019-FY2021 - Replacement of Beach Elementary due to the projected increase in school population. This facility will soon not be able to provide adequate core and institutional space. The age of the facility and the urban site limitations are presently problematic. For budget consideration, on-site replacement is being proposed. Estimated total construction is \$19,950,000.
CATEGORY = 2

Project Location:
 7900 Old Bayside Road
 Chesapeake Beach, MD 20732

Operational Budget Impact:
 None

Project Lead:
 George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
 "Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
 State and Local

Election District:
 3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$120,000		\$2,500,000	\$2,620,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$120,000	\$0	\$2,500,000	\$2,620,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds							\$2,500,000	\$2,500,000
Rec. Excise Tax								\$0
School Excise Tax					\$120,000			\$120,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$120,000	\$0	\$2,500,000	\$2,620,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

Calvert County
FY2014-FY2019 CIP Budget Worksheet

Northern High School	PROJ. # 4652	PROJECT CATEGORY Board of Education
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Project Description: Major renovation and expansion to increase the State Rated Capacity (SRC) to 1500. The original was built in 1972. FY2015-2019 - Construction FY2017-2019 - Furnishings and equipment FY2019 - Stadium Lighting, PA System and Entrance Upgrades	
CATEGORY = 1	
Project Location: 2950 Chaneyville Road Owings, MD 20736	Operational Budget Impact: None
Project Lead: George Leah, Director of School Construction	Objective Met for Comprehensive/Town Center Master Plan: "Construct public school facilities to accommodate the County's population growth."
Grant/Loan Funding Source: State and Local	Election District: 3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$1,700,000	\$1,000,000	\$1,000,000	\$400,000	\$250,000	\$650,000	\$250,000	\$5,250,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$4,000,000	\$13,600,000	\$17,000,000	\$16,300,000	\$7,303,000	\$58,203,000
Equipment					\$500,000	\$650,000	\$510,000	\$1,660,000
Other							\$400,000	\$400,000
TOTAL COSTS	\$1,700,000	\$1,000,000	\$5,000,000	\$14,000,000	\$17,750,000	\$17,600,000	\$8,463,000	\$65,513,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds		\$1,000,000	\$2,960,000	\$7,064,000	\$9,080,000	\$9,287,000	\$4,590,000	\$33,981,000
Rec. Excise Tax								\$0
School Excise Tax	\$1,700,000							\$1,700,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$2,040,000	\$6,936,000	\$8,670,000	\$8,313,000	\$3,873,000	\$29,832,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$1,700,000	\$1,000,000	\$5,000,000	\$14,000,000	\$17,750,000	\$17,600,000	\$8,463,000	\$65,513,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Brooks Administration Building	4655	Board of Education

Project Description: The planned renovations will include upgrades to the HVAC system and adding an elevator and addition. FY2014 - Upgrade the HVAC system. CATEGORY = 2 FY2017 - Upgrade the elevator system. CATEGORY = 3 FY2020 or beyond - Addition and civil improvements. CATEGORY = 3 CATEGORY = 2	
Project Location: 1305 Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact: None
Project Lead: George Leah, Director of School Construction	Objective Met for Comprehensive/Town Center Master Plan: "Construct public school facilities to accommodate the County's population growth."
Grant/Loan Funding Source: Local	Election District: 2

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$420,000	\$363,000				\$363,000		\$1,146,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$420,000	\$363,000	\$0	\$0	\$0	\$363,000	\$0	\$1,146,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$104,000							\$104,000
G.O. Bonds	\$316,000							\$316,000
Rec. Excise Tax								\$0
School Excise Tax		\$363,000				\$363,000		\$726,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$420,000	\$363,000	\$0	\$0	\$0	\$363,000	\$0	\$1,146,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Northern Middle School	4645	Board of Education

Project Description:
Conduct a feasibility study to evaluate the expected enrollment and new instructional demands along with the unique site specifications and age of building.

CATEGORY = 2

Project Location:
2954 Chaneyville Road
Owings, MD 20736

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
Local

Election District:
3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering							\$110,000	\$110,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000	\$110,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax							\$110,000	\$110,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000	\$110,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY14-FY2019 CIP Budget Worksheet

ADA & Security Improvements	PROJ. # 4659	PROJECT CATEGORY Board of Education
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Project Description:
ADA Improvements - Various disability access upgrades needed to comply with newly published ADA regulations.
Security Amenities - Add interim vestibules at older schools which will require entry through main office only; and implement an employee identification card system in the schools.

CATEGORY = 2

Project Location: TBD
Operational Budget Impact: None

Project Lead: George Leah, Director of School Construction
Objective Met for Comprehensive/Town Center Master Plan: "Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source: Local
Election District: 3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$100,000	\$60,000			\$160,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$100,000	\$60,000	\$0	\$0	\$160,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds				\$100,000	\$60,000			\$160,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$100,000	\$60,000	\$0	\$0	\$160,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2018 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Calvert Country School	4654	Board of Education

Project Description:
 FY2017 - Public School Construction Program (PSCP) submission and project documents need to be prepared for a new HVAC system for this facility.
 FY2018 - The chiller, boilers and most of the thru-wall air handling units are well beyond the useful life cycles, and are creating continued maintenance problems. To better serve the needs of the student population at this facility, the proposed HVAC system will be designed for individual classroom control by using a variable refrigerant flow zoning system.

CATEGORY = 2

Project Location: 1350 Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact: None
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Project Lead: George Leah, Director of School Construction	Objective Met for Comprehensive/Town Center Master Plan: "Construct public school facilities to accommodate the County's population growth."
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Grant/Loan Funding Source: State and Local	Election District: 2
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$32,000			\$32,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$960,000		\$960,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$32,000	\$960,000	\$0	\$992,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds						\$422,000		\$422,000
Rec. Excise Tax								\$0
School Excise Tax					\$32,000			\$32,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds						\$538,000		\$538,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$32,000	\$960,000	\$0	\$992,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Career and Technology Academy	4649	Board of Education

Project Description:
Public School Construction Program (PSCP) submission and project documents need to be prepared for roof replacement. The built-up roof system over the original portion of the building will be replaced.

CATEGORY = 2

Project Location:
330 Dorsey Road
Prince Frederick, MD 20678

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
State and Local

Election District:
2

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$8,000			\$8,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$850,000		\$850,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$8,000	\$850,000	\$0	\$858,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds						\$374,000		\$374,000
Rec. Excise Tax								\$0
School Excise Tax					\$8,000			\$8,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds						\$476,000		\$476,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$8,000	\$850,000	\$0	\$858,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Huntingtown High School	4651	Board of Education

Project Description:
Resurface the oval running track and various track & field runways.

CATEGORY = 3

Project Location:
4125 North Solomons Island Road
Huntingtown, MD 20639

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
Local

Election District:
2

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$100,000			\$100,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax					\$100,000			\$100,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Mt Harmony Elementary School	4636	Board of Education

Project Description:
Replacement of boilers, chiller and tower, pumps, 16 air handling units, new duct work and the introduction of classroom variable air volume units.

CATEGORY = 2

Project Location:
900 West Mount Hamony Road
Owings, MD 20736

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
State and Local

Election District:
3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering				\$199,000				\$199,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$3,224,000				\$3,224,000
Equipment								\$0
Other								\$0
TOTAL COSTS		\$0	\$0	\$0	\$3,423,000	\$0	\$0	\$0

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds				\$199,000				\$199,000
G.O. Bonds				\$700,000				\$700,000
Rec. Excise Tax								\$0
School Excise Tax				\$719,000				\$719,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds				\$1,805,000				\$1,805,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS		\$0	\$0	\$0	\$3,423,000	\$0	\$0	\$0

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Mutual Elementary School	4637	Board of Education

Project Description:
Phase II Systemic - Installation of fire suppression system, electrical upgrades, tanks and pumps. Renovation of 1975 open space addition area and lighting.

CATEGORY = 1

Project Location:
1455 Ball Road
Port Republic, MD 20676

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
State and Local

Election District:
2

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$271,000							\$271,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$210,000	\$2,426,000						\$2,636,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$481,000	\$2,426,000	\$0	\$0	\$0	\$0	\$0	\$2,907,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds		\$1,067,000						\$1,067,000
Rec. Excise Tax	\$353,000							\$353,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds	\$128,000	\$1,359,000						\$1,487,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$481,000	\$2,426,000	\$0	\$0	\$0	\$0	\$0	\$2,907,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Northern Middle School - Energy Efficiency Initiative	4645	Board of Education

Project Description:
Lighting upgrades, motion sensors and minor ceiling repair. This projects will be funded by the State school construction program; and Calvert County Public Schools has rebate funds secured from previous projects which will be used to cover the local contribution.

CATEGORY = 1

Project Location:
2954 Chaneyville Road
Owings, MD 20736

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Reduce the County government's energy consumption."

Grant/Loan Funding Source:
State and SMECO

Election District:
3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$208,830						\$208,830
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$208,830	\$0	\$0	\$0	\$0	\$0	\$208,830

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds		\$138,000						\$138,000
Other Grant Funds		\$70,830						\$70,830
Private Funds								\$0
TOTAL FUNDS	\$0	\$208,830	\$0	\$0	\$0	\$0	\$0	\$208,830

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Patuxent High School	4653	Board of Education

Project Description:
 FY2016 - Public School Construction Program (PSCP) submission documents and project documents need to be prepared.
 FY2017 - The built-up portion of the building replacement along with repairs to the metal standing seam roof panels.

CATEGORY = 2

Project Location:
 12485 Rousby Hall Road
 Lusby, MD 20657

Operational Budget Impact:
 None

Project Lead:
 George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
 "Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
 State and Local

Election District:
 1

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering				\$36,000				\$36,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$1,340,000			\$1,340,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$36,000	\$1,340,000	\$0	\$0	\$1,376,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds					\$750,000			\$750,000
Rec. Excise Tax								\$0
School Excise Tax				\$36,000				\$36,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds					\$590,000			\$590,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$36,000	\$1,340,000	\$0	\$0	\$1,376,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Patuxent High School - Athletic Track Resurfacing	4653	Board of Education

Project Description:
The oval running track, various track and field runways and tennis courts need to be resurfaced.

CATEGORY = 3

Project Location:
12855 Southern Maryland Boulevard
Lusby, MD 20657

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
Local

Election District:
1

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$150,000		\$150,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax						\$150,000		\$150,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

Southern Middle School - Energy Efficiency Initiative	PROJ. # 4647	PROJECT CATEGORY Board of Education
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Project Description:
Lighting upgrades, motion sensors and minor ceiling repair. This projects will be funded by the State school construction program; and Calvert County Public Schools has rebate funds secured from previous projects which will be used to cover the local contribution.

CATEGORY = 1

Project Location:
9615 HG Trueman Road
Lusby, MD 20657

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Reduce the County government's energy consumption."

Grant/Loan Funding Source:
State and SMECO

Election District:
1

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$99,620						\$99,620
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$99,620	\$0	\$0	\$0	\$0	\$0	\$99,620

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds		\$74,000						\$74,000
Other Grant Funds		\$25,620						\$25,620
Private Funds								\$0
TOTAL FUNDS	\$0	\$99,620	\$0	\$0	\$0	\$0	\$0	\$99,620

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Sunderland Elementary School	4641	Board of Education

Project Description:
The membrane portion of this roof will need to be replaced. The standing seam portion of this roof will need to be coated or replaced.

CATEGORY = 2

Project Location:
150 Clyde Jones Road
Sunderland, MD 20689

Operational Budget Impact:
None

Project Lead:
George Leah, Director of School Construction

Objective Met for Comprehensive/Town Center Master Plan:
"Construct public school facilities to accommodate the County's population growth."

Grant/Loan Funding Source:
State and Local

Election District:
3

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$41,000							\$41,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$650,000					\$650,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$41,000	\$0	\$650,000	\$0	\$0	\$0	\$0	\$691,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$41,000							\$41,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax			\$286,000					\$286,000
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$364,000					\$364,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$41,000	\$0	\$650,000	\$0	\$0	\$0	\$0	\$691,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Battle Creek Cypress Swamp	4451	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. The Battle Creek Cypress Swamp Nature Center has three (3) heat pump systems scheduled for a FY2018 replacement.

CATEGORY = 3

Project Location: Gray's Road Prince Frederick, MD 20678	Operational Budget Impact: None
Project Lead: Robert Atkins, Building Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: Ensure that public facilities are energy and cost efficient and easy to maintain.
Grant/Loan Funding Source:	Election District: 2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment						\$46,350		\$46,350
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$46,350	\$0	\$46,350

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds						\$46,350		\$46,350
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$46,350	\$0	\$46,350

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Calvert House	4206	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. The Calvert House system scheduled for replacement in FY2017.

CATEGORY = 2

Project Location: 30 Church Street Prince Frederick, MD 20678	Operational Budget Impact: None
Project Lead: Robert Atkins, Building Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: Ensure that public facilities are energy and cost efficient and easy to maintain.
Grant/Loan Funding Source:	Election District: 2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment					\$92,700			\$92,700
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$92,700	\$0	\$0	\$92,700

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
County Funds					\$92,700			\$92,700
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$92,700	\$0	\$0	\$92,700

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Calvert Pines	4601	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. Calvert Pines' units for the administration and senior center wings will be replaced in FY2014.

CATEGORY = 1

Project Location:
450 W. Dares Beach Road
Prince Frederick, MD 20678

Operational Budget Impact:
None

Project Lead:
Robert Atkins, Building Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master Plan:
Ensure that public facilities are energy and cost efficient and easy to maintain.

Grant/Loan Funding Source:

Election District:
2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$125,800						\$125,800
Other								\$0
TOTAL COSTS	\$0	\$125,800	\$0	\$0	\$0	\$0	\$0	\$125,800

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$125,800						\$125,800
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$125,800	\$0	\$0	\$0	\$0	\$0	\$125,800

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
HVAC County Services Plaza	4202	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. The County Services Plaza two roof top units scheduled for replacement in FY2016.

CATEGORY = 2

Project Location: 150 Main Street Prince Frederick, MD 20678	Operational Budget Impact: None
Project Lead: Robert Atkins, Building Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: Ensure that public facilities are energy and cost efficient and easy to maintain.

Grant/Loan Funding Source:	Election District: 2nd District
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment				\$118,450				\$118,450
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$118,450	\$0	\$0	\$0	\$118,450

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds				\$118,450				\$118,450
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$118,450	\$0	\$0	\$0	\$118,450

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Courthouse	4203	Public Facilities

Project Description: County facility HVAC equipment replacements based on a 10-year lifespan. Courthouse cooling tower and water source heat pump are scheduled for replacement in FY2015. The four (4) heat pumps servicing the EOC will be replaced in FY2018.	
CATEGORY = 2	
Project Location: 175 Main Street Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: Robert Atkins, Building Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: Ensure that public facilities are energy and cost efficient and easy to maintain.
Grant/Loan Funding Source:	Election District: 2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$30,000							\$30,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$360,500		\$82,400			\$442,900
Other								\$0
TOTAL COSTS	\$30,000	\$0	\$360,500	\$0	\$82,400	\$0	\$0	\$472,900

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$30,000		\$360,500		\$82,400			\$472,900
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$30,000	\$0	\$360,500	\$0	\$82,400	\$0	\$0	\$472,900

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Fairview	4611	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. Fairview Community Center/Library/Tourism Center has three (3) roof top units that will be replaced in FY2017.

CATEGORY = 2

Project Location: 8120 Southern Maryland Boulevard South Owings, MD 20736	Operational Budget Impact: None
Project Lead: Robert Atkins, Building Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: Ensure that public facilities are energy and cost efficient and easy to maintain.
Grant/Loan Funding Source:	Election District: 3rd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment					\$61,800			\$61,800
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$61,800	\$0	\$0	\$61,800

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds					\$61,800			\$61,800
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$61,800	\$0	\$0	\$61,800

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Health Department	4207	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. The Health Department fourteen (14) split heat pump system will be replaced in FY2016 and the roof top units are scheduled for FY2018.

CATEGORY = 2

Project Location: 975 Southern Maryland Boulevard North Prince Frederick, MD 20678	Operational Budget Impact: None
Project Lead: Robert Atkins, Building Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: Ensure that public facilities are energy and cost efficient and easy to maintain.
Grant/Loan Funding Source:	Election District: 2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment				\$82,400		\$87,350		\$169,750
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$82,400	\$0	\$87,350	\$0	\$169,750

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds				\$82,400		\$87,350		\$169,750
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$82,400	\$0	\$87,350	\$0	\$169,750

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Northeast Community Center	4336	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. Northeast Community Center has 3 heat pumps scheduled for FY2016 replacement.

CATEGORY = 1.5

Project Location: 4075 Gordon Stinnett Avenue Chesapeake Beach, MD 20732	Operational Budget Impact: None
Project Lead: Robert Atkins, Building Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: Ensure that public facilities are energy and cost efficient and easy to maintain.
Grant/Loan Funding Source:	Election District: 3rd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment				\$56,650				\$56,650
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$56,650	\$0	\$0	\$0	\$56,650

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds				\$56,650				\$56,650
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$56,650	\$0	\$0	\$0	\$56,650

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Courthouse Annex	4201	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. Courthouse Annex Technology Services main server room A/C 10-ton unit replacement is scheduled for replacement in FY2018.

CATEGORY = 3

Project Location:
176 Main Street
Prince Frederick, MD 20678

Operational Budget Impact:
None

Project Lead:
Robert Atkins, Building Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master Plan:
Ensure that public facilities are energy and cost efficient and easy to maintain.

Grant/Loan Funding Source:

Election District:
2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment						\$63,000		\$63,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$63,000	\$0	\$63,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds						\$63,000		\$63,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$63,000	\$0	\$63,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
HVAC Replacement Southern Community Center	4337	Public Facilities

Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. FY2019 replacement of the cooling tower scheduled.

CATEGORY = 3

Project Location: 20 Appeal Lane Lusby, MD 20657	Operational Budget Impact: None
Project Lead: Robert Atkins, Building Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: Ensure that public facilities are energy and cost efficient and easy to maintain.
Grant/Loan Funding Source:	Election District: 1st District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment							\$106,920	\$106,920
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$106,920	\$106,920

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds							\$106,920	\$106,920
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$106,920	\$106,920

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

HVAC Replacement North Beach Senior Center	PROJ. # 4600	PROJECT CATEGORY Public Facilities
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Project Description:
County facility HVAC equipment replacements based on a 10-year lifespan. FY2019 replacement of the air handling unit and chiller scheduled.

CATEGORY = 3

Project Location:
9010 Chesapeake Avenue
North Beach, MD 20714

Operational Budget Impact:
None

Project Lead:
Robert Atkins, Building Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master Plan:
Ensure that public facilities are energy and cost efficient and easy to maintain.

Grant/Loan Funding Source:

Election District:
3rd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment							\$241,360	\$241,360
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$241,360	\$241,360

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds							\$241,360	\$241,360
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$241,360	\$241,360

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Roof Replacement Northeast Community Center	4336	Public Facilities

Project Description:
Roof replacements are scheduled in accordance with material lifespan typically 20-30 years. The Northeast Community Center's metal roof has rusted through and is scheduled for FY14 replacement with sarnofil.

CATEGORY = 1

Project Location:
4075 Gordon Stinnett Avenue
Chesapeake Beach, MD 20732

Operational Budget Impact:
None

Project Lead:
Robert Rawlings, Buildings & Grounds Division Chief

Objective Met for Comprehensive/Town Center Master Plan:
Ensure that public facilities are energy and cost efficient and easy to maintain.

Grant/Loan Funding Source:

Election District:
3rd District

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering							\$0
Land Acquisition							\$0
Site Work							\$0
Construction	\$44,365	\$233,000					\$277,365
Equipment							\$0
Other							\$0
TOTAL COSTS	\$44,365	\$233,000	\$0	\$0	\$0	\$0	\$277,365

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds	\$44,365	\$233,000					\$277,365
G.O. Bonds							\$0
Rec. Excise Tax							\$0
School Excise Tax							\$0
Road Excise Tax							\$0
Utility Fees							\$0
State Funds							\$0
Other Grant Funds							\$0
Private Funds							\$0
TOTAL FUNDS	\$44,365	\$233,000	\$0	\$0	\$0	\$0	\$277,365

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Roof Restoration CMM Exhibit Building Roof	4405	Public Facilities

Project Description:
Roof replacements are scheduled in accordance with material lifespan typically 20-30 years. The Exhibition building at the Calvert Marine Museum is experiencing severe rusting of its metal roof. Painting the roof will extend its lifespan, which is scheduled during FY2017.

CATEGORY = 2

Project Location:
Calvert Marine Museum Exhibition Building
14200 Solomons Island Road South
Solomons, MD 20688

Operational Budget Impact:
None

Project Lead:
Robert Rawlings, Buildings & Grounds Division Chief

Objective Met for Comprehensive/Town Center Master Plan:
Ensure that public facilities are energy and cost efficient and easy to maintain.

Grant/Loan Funding Source:

Election District:
1st District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$55,000			\$55,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0	\$55,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds					\$55,000			\$55,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0	\$55,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
County Services Plaza Façade	4202	Public Facilities

Project Description:
The façade of the County Services Plaza requires painting and sealing of all windows every three (3) years to prevent the leaking issues the building has experienced in the past.

CATEGORY = 2

Project Location:
150 Main Street
Prince Frederick, MD 20678

Operational Budget Impact:
None

Project Lead:
Robert Rawlings, Buildings & Grounds Division Chief

Objective Met for Comprehensive/Town Center Master Plan:
Ensure that public facilities are energy and cost efficient and easy to maintain.

Grant/Loan Funding Source:

Election District:
2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other			\$61,000			\$63,000		\$124,000
TOTAL COSTS	\$0	\$0	\$61,000	\$0	\$0	\$63,000	\$0	\$124,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds			\$61,000			\$63,000		\$124,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$61,000	\$0	\$0	\$63,000	\$0	\$124,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
County Services Plaza New Wing	4202	Public Facility

Project Description:
The new wing of the County Services Plaza building will consist of a 4-story (w/basement) 50,000 square foot office complex. It will provide adequate space for the County services now housed in the Circuit Court building and offices in rental spaces. To include exterior renovation of existing structure.

CATEGORY = 3

Project Location:
150 Main Street
Prince Frederick, MD 20678

Operational Budget Impact:
FY20 and FY21 for operational budget

Project Lead:
Anita Jones, Capital Projects Supervisor

Objective Met for Comprehensive/Town Center Master Plan:

Grant/Loan Funding Source:

Election District:
2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering						\$720,200	\$ 370,100	\$1,090,300
Land Acquisition								\$0
Site Work							\$929,400	\$929,400
Construction							\$10,210,300	\$10,210,300
Equipment							\$909,300	\$909,300
Other							\$232,900	\$232,900
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$720,200	\$12,652,000	\$13,372,200

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds						\$720,200	\$12,652,000	\$13,372,200
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$720,200	\$12,652,000	\$13,372,200

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Master Plan	4405	Public Facilities

Project Description:
This project includes the renovation of the auditorium and lobby. The firm of GWWO prepared the construction documents. The renovation project has been bid and construction is scheduled to start in September 2013.

CATEGORY = 1

Project Location:
CMM Exhibition Building
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:
No additional budget impact

Project Lead:
Sherrod Sturrock, Deputy Director

Objective Met for Comprehensive/Town Center Master Plan:
Cultivate and nurture a sense of community. (33) Support efforts to address the diverse learning needs of students in their local communities. (45) Develop a network of recreational sites and facilities, including hiker/biker and horseback riding trails, based on the unique natural, cultural, and historical features of the County. (52-53)

Grant/Loan Funding Source:
State Bond Bills
Private Contributions

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$240,000							\$240,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$1,750,000							\$1,750,000
Equipment		\$75,000						\$75,000
Other								\$0
TOTAL COSTS	\$1,990,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$2,065,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding	\$80,000	\$75,000						\$155,000
G.O. Bonds	\$910,000							\$910,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds - Bond Bills	\$250,000							\$250,000
Private Funds	\$750,000							\$750,000
TOTAL FUNDS	\$1,990,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$2,065,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Collections Boat	4405	Public Facilities

Project Description:
The 25 foot boat that is used for collecting all the museum's live specimens is in need of replacement. The present boat was purchased in 1991 and has significant structural problems with the hull. The deck was replaced in 1999 and they estimated the remaining life of the hull at ten years. Soft areas have again developed in the deck, and the wooden structure beneath the deck has deteriorated beyond reasonable repair, therefore, replacement is the only viable option. It is essential that the museum has a structurally sound vessel since this is the only way to collect the specimens for live exhibits. The boat was recently evaluated by a licensed marine surveyor and he determined that the necessary repairs far exceed the current value of the boat and recommended from using the vessel any longer.

CATEGORY = 1

Project Location:
14200 Solomons Island Road
MD 20688

Operational Budget Impact:
Solomons, No additional budget impact

Project Lead:
Dave Moyer, Curator of Estuarine Biology

Objective Met for Comprehensive/Town Center Master Plan:
Support initiatives that emphasize stewardship of the environment, protect open space, and provide public access to water.

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$68,000						\$68,000
Other								\$0
TOTAL COSTS	\$0	\$68,000	\$0	\$0	\$0	\$0	\$0	\$68,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax		\$68,000						\$68,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$68,000	\$0	\$0	\$0	\$0	\$0	\$68,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Boat Basin Timber Replacement	4405	Public Facilities

Project Description: The boat basin boardwalk timbers need to be replaced as the treated wood has started to severely deteriorate and staff is no longer able to maintain it. It has become a safety hazard for our visitors and without further attention, staff may have to close sections of the boardwalk to the public. Through a reallocation of funding, the marshwalk area was replaced in FY13 due to its severe condition. Staff is in the process of applying for a state grant that will cover 50% of the project cost and would be awarded in FY15. The remaining 50% would need to be matched by County funding.	
CATEGORY = 1	
Project Location: CMM Boat Basin 14200 Solomons Island Road Solomons, MD 20688	Operational Budget Impact: No additional budget impact
Project Lead: Kenny Heard, Physical Plant Supervisor	Objective Met for Comprehensive/Town Center Master Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities.
Grant/Loan Funding Source: State DNR Waterway grants	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$24,500	\$35,300	\$102,080					\$161,880
Equipment								\$0
Other - Roof Replacement	(\$24,500)	(\$35,300)						(\$59,800)
TOTAL COSTS	\$0	\$0	\$102,080	\$0	\$0	\$0	\$0	\$102,080

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding			\$33,390					\$33,390
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$68,690					\$68,690
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$102,080	\$0	\$0	\$0	\$0	\$102,080

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Drum Point Lighthouse Roof	4405	Public Facilities

Project Description:
Repair the existing roof on the Drum Point Lighthouse. This roof is the original raised-seam metal roof from when the lighthouse was constructed in 1883. In order to maintain as much of the original history of the building as possible, staff intends to repair and renovate the roof.

CATEGORY = 3

Project Location:
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:
No additional budget impact

Project Lead:
Kenny Heard, Physical Plant Supervisor

Objective Met for Comprehensive/Town Center Master
Exercise stewardship of our cultural, historical, and natural heritage resources.

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$85,500			\$85,500
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$85,500	\$0	\$0	\$85,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding					\$85,500			\$85,500
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$85,500	\$0	\$0	\$85,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Drum Point Lighthouse Bulkhead Replacement	4405	Public Facilities

Project Description:
The bulkhead in front of the Drum Point Lighthouse is in need of replacement. This sixty foot section was built in 1975 prior to the construction of the museum's basin and bulkhead in 1983. The creosoted sheathing is failing and there are open sections below the waterline which will cause the soil beneath the lighthouse boardwalk to eventually erode into the harbor. A marine contractor has evaluated the bulkhead and agrees that replacement is warranted.

CATEGORY = **3**

Project Location:
14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:
No additional budget impact

Project Lead:
Kenny Heard, Physical Plant Supervisor

Objective Met for Comprehensive/Town Center Master
Exercise stewardship of our cultural, historical, and natural heritage resources.

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$30,000			\$30,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$30,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding					\$30,000			\$30,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$30,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Wm B Tennison Repairs	4410	Public Facilities

Project Description:

In November 2011, CMM staff met with the Coastal Heritage Alliance in order to facilitate planning for the long term sustainability of the Museum's landmark vessel, the *Wm. B. Tennison*. The meeting ultimately determined that near term restoration upgrades will be necessary in order to keep the *Wm. B. Tennison* integrally safe and sound. Those upgrades include side frame and floor timber bolt replacements, re-bolting of the keel, addition of 3 new transverse strongbacks, and reinforce/repair log hood ends. Due to the tremendous amount of labor involved, the restoration work will be spread over a two year period.

CATEGORY = 3

Project Location:

14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:

No additional budget impact

Project Lead:

Richard Dodds, Curator Maritime History

Objective Met for Comprehensive/Town Center Master

Exercise stewardship of our cultural, historical, and natural heritage resources.

Grant/Loan Funding Source:

Election District:

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other - Repairs & Maint						\$41,850		\$41,850
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$41,850	\$0	\$41,850

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding						\$41,850		\$41,850
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$41,850	\$0	\$41,850

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Renovate Otter Holding Facility	4405	Public Facilities

Project Description:

The otter holding area is antiquated and in poor repair. The steel mesh is heavily corroded and unsightly. The room is dank and the "island" is accessed by a wooden structure that can be destroyed by the animals. Galvanized wire makes up a significant portion of the structure (this is a potential source of zinc and lead poisoning in river otters). Steel shift gates are difficult to operate which create hazards for staff. This project would improve animal welfare and staff safety, it would also include an addition of more behind the scenes viewing for guests thereby improving guest experience.

CATEGORY = 3

Project Location:

14200 Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:

No additional budget impact

Project Lead:

Dave Moyer, Curator Estuarine Biology

Objective Met for Comprehensive/Town Center Master

Exercise stewardship of our cultural, historical, and natural heritage resources.

Grant/Loan Funding Source:

Private Contributions

Election District:

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering			\$5,000					\$5,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$35,000		\$35,000
Equipment						\$10,000		\$10,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$5,000	\$0	\$0	\$45,000	\$0	\$50,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding						\$35,000		\$35,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds			\$5,000			\$10,000		\$15,000
TOTAL FUNDS	\$0	\$0	\$5,000	\$0	\$0	\$45,000	\$0	\$50,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Detention Center - Renovation / Replacement	4103	Public Facility

Project Description: The funds requested will allow the Detention Center to begin the planning phase for the construction of a new 350 bed facility along with support and program spaces. The decision to build a new facility in lieu of renovating the existing is based on estimated costs to renovate of approximately \$56 million, whereas a new facility is estimated at approximately \$40 million. The current site will be used for the construction of the new facility thereby avoiding land acquisition costs. In conjunction the lower level of the current Work Release Facility will be renovated to accommodate additional office/inmate spaces. This project has been deferred beyond fiscal year 2019.	
CATEGORY = 1	
Project Location: 315 Stafford Road Barstow, MD 20610	Operational Budget Impact:
Project Lead: Anita Jones, Capital Projects Supervisor	Objective Met for Comprehensive/Town Center Master "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$600,000	(\$47,000)						\$553,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$600,000	(\$47,000)	\$0	\$0	\$0	\$0	\$0	\$553,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds	\$600,000	(\$47,000)						\$553,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$600,000	(\$47,000)	\$0	\$0	\$0	\$0	\$0	\$553,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Detention Center - Physical Plant Analysis	4103	Public Facilities

Project Description:
 A system survey (analysis) to determine the priority of repairs/replacement to the physical plant of the Detention Center. Purpose is to sustain the safe and efficient operation of the Detention Center while new facility construction is delayed. CCDC is experiencing rising unanticipated repair costs of the boilers, mixing valves, chillers, housing unit and staff area plumbing, major kitchen equipment and basic operational structures. This analysis will prioritize which systems are most critical and in need of replacement before a major failure occurs.
CATEGORY = 1

Project Location: 325 Stafford Road Barstow MD 20610	Operational Budget Impact: None until priority list of repairs/replacements is established
Project Lead: Anita Jones, Capital Projects Supervisor	Objective Met for Comprehensive/Town Center Master Plan: "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."

Grant/Loan Funding Source: N/A	Election District: Unknown
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$600,000	(\$40,000)						\$560,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other - Feasibility Study		\$40,000						\$40,000
TOTAL COSTS	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Detention Center - Inmate Program Space	4103	Public Facilities

Project Description: An architectural and engineering study to determine placement, security considerations and costs associated with the new construction/pre-fabrication of an inmate program space area. Program space availability is currently so limited that GED, Mental Health, re-entry and adult education classes are competing with religious programs for instructional areas. As inmate re-entry program responsibility is transferred from the State to local levels, CCDC will be unable to meet the basic operating standards of local detention centers.	
CATEGORY = 1	
Project Location: 325 Stafford Road Barstow MD 20610	Operational Budget Impact: N/A
Project Lead: Anita Jones, Capital Projects Supervisor	Objective Met for Comprehensive/Town Center Master Plan: "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."
Grant/Loan Funding Source: Department of Public Safety & Correctional Services Capital Program	Election District: Unknown

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
A/E- Replacement	\$600,000	(\$7,000)					\$593,000
A/E- Inmate Prgm Space		\$7,000					\$7,000
Land Acquisition							\$0
Site Work			\$250,000	\$250,000			\$500,000
Construction							\$0
Equipment							\$0
TOTAL COSTS	\$600,000	\$0	\$250,000	\$250,000	\$0	\$0	\$1,100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds			\$125,000	\$125,000			\$250,000
G.O. Bonds							\$0
Rec. Excise Tax							\$0
School Excise Tax							\$0
Road Excise Tax							\$0
Utility Fees							\$0
State Funds			\$125,000	\$125,000			\$250,000
Other Grant Funds							\$0
Private Funds							\$0
TOTAL FUNDS	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$500,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Detention Center - Rear Security Fence	4103	Public Facilities

Project Description:

A fenced in perimeter to effectively secure the rear of the building. Presently, vehicles can enter the rear of the building and approach officers and inmates by pushing past a wooden gate. Trespassers on foot can approach unabated and be within critical distance within seconds. This perimeter fence will secure the most vulnerable area of the facility and will require two moving gates. A study will progress immediately to determine if additional staffing is necessary to secure the gates safely and by Maryland Correctional Standards.

CATEGORY = 1

Project Location:

325 Stafford Road
Barstow MD 20610

Operational Budget Impact:

N/A

Project Lead:

Anita Jones, Capital Projects Supervisor

Objective Met for Comprehensive/Town Center Master Plan:

"Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."

Grant/Loan Funding Source:

Department of Public Safety & Correctional Services
Capital Program

Election District:

Unknown

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work			\$30,000					\$30,000
Construction			\$180,000					\$180,000
Equipment			\$60,000					\$60,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$270,000	\$0	\$0	\$0	\$0	\$270,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds			\$135,000					\$135,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$135,000					\$135,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$270,000	\$0	\$0	\$0	\$0	\$270,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Detention Center - Roof Access Stairs	4103	Public Facilities

Project Description:
An exterior secure staircase to the roof of the facility and officer station. Any maintenance project that requires moving materials to the roof of the building requires a crane to place items as light as 100 lbs on the roof. The facility currently has only 2 vertical ladders for roof access which make it impossible to safely move equipment. The exterior recreation yard requires an elevated officer post to protect the staff from potential assault. This post will be situated on the roof and the steps will also serve as an efficient and safe access to the post for staff.

CATEGORY = 1

Project Location:
325 Stafford Road
Barstow MD 20610

Operational Budget Impact:
N/A

Project Lead:
Anita Jones, Capital Projects Supervisor

Objective Met for Comprehensive/Town Center Master Plan:
"Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."

Grant/Loan Funding Source:
Department of Public Safety & Correctional Services
Capital Program

Election District:
Unknown

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work			\$40,000					\$40,000
Construction			\$40,000					\$40,000
Equipment			\$50,000					\$50,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0	\$130,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds			\$65,000					\$65,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$65,000					\$65,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0	\$130,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Calvert Libraries - Twin Beaches Branch	4612	Public Facilities

Project Description:
The Twin Beaches Branch will be built in Chesapeake or North Beach. A site is not determined. This will be about 15,000 square feet with the final size determined by a library facilities plan, to be conducted. Services will include materials to borrow, classes and events for all ages, computers for public use, reference services, a meeting room and a quiet study room. This project is budgeted as LEED Silver. Potential for state funds.

CATEGORY = 3

Project Location:
Northeast Sector of Calvert County

Operational Budget Impact:
Staffing impact beginning in FY2020.

Project Lead:
Pat Hofmann, Director

Objective Met for Comprehensive/Town Center Master Plan:
"Maintain library facilities and services to serve a growing population. [II-54]"
"Locate schools, colleges, recreational, and cultural facilities within or adjacent to town centers [II-48]."

Grant/Loan Funding Source:
State funds are available through Maryland State Dept. of Education.

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering							\$796,500	\$796,500
Land Acquisition						\$1,000,000		\$1,000,000
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$796,500	\$1,796,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds						\$500,000	\$398,250	\$898,250
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds						\$500,000	\$398,250	\$898,250
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$796,500	\$1,796,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Calvert Libraries - Southern Branch	4613	Public Facilities

Project Description: The Southern Branch will be built in Lusby. A site is not determined. This will be about 15,000 square feet with the final size determined by a library facilities plan, to be conducted. Services will include materials to borrow, classes and events for all ages, computers for public use, reference services, a meeting room and a quiet study room. This project is budgeted as LEED Silver. Potential for state funds.	
CATEGORY = 3	
Project Location: Undetermined	Operational Budget Impact: Staffing impact beginning in FY2022.
Project Lead: Pat Hofmann, Director	Objective Met for Comprehensive/Town Center Master Plan: "Maintain library facilities and services to serve a growing population. [II-54]" "Locate schools, colleges, recreational, and cultural facilities within or adjacent to town centers [II-48]."
Grant/Loan Funding Source: State funds are available through Maryland State Dept. of Education.	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition							\$1,000,000	\$1,000,000
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds							\$500,000	\$500,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds							\$500,000	\$500,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

Calvert Libraries - Facilities Plan	PROJ. #	PROJECT CATEGORY
		Public Facilities

Project Description:
 A consultant will prepare a **facilities master plan** for Calvert County libraries. This plan will emphasize the branches, Southern, Twin Beaches and Fairview. The main library in Prince Frederick will be mentioned, but not studied as the building is only 5 years old. This plan will include service areas, population served, locations, and recommended size of new buildings. Facilities implications of the library's long range plan will be studied. Current conditions, if appropriate, including public service and architectural strengths and weaknesses will be studied. Facility needs will be determined. A facilities master plan study is a pre-requisite to applying for capital funds from the state.
CATEGORY = 2

Project Location: Countywide	Operational Budget Impact: No operational impact.
Project Lead: Pat Hofmann, Director	Objective Met for Comprehensive/Town Center Master Plan: "Locate schools, colleges, recreational, and cultural facilities within or adjacent to town centers [11-48]." "Maintain library facilities and services to serve a growing population [11-54]."

Grant/Loan Funding Source: State funds are available through Maryland State Dept. of Education.	Election District: 1st, 2nd & 3rd
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering			\$40,000					\$40,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds			\$40,000					\$40,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Calvert Pines Senior Center Expansion/Renovation	4329	Public Facilities

Project Description:
Community Resources Dept./Office on Aging Division requests funding as follows: FY 2017-Senior Center Feasibility Study-request study to be conducted due to the expected senior population increase over the next 20 years. Study should include sufficient analysis and recommendations to satisfy the needs of the community and county's master plan and to support the implementation of the identified programmatic and physical improvements. (\$30,000 was approved in previous years, \$10,000 represents additional funding requested to allow for increase in the cost of the study.) FY 2018-Based on findings of study in FY 2017, request funding for A/E-Design Phase. FY 2019-Construction/Equipment Phase dependent upon approval of Maryland Senior Center Capital Improvement Grant.

CATEGORY = 3

Project Location:
450 West Dares Beach Road
Prince Frederick, MD 20678

Operational Budget Impact:
There will be no additional operational impact.

Project Lead:
Susan A. Justice, Division Chief/OOA

Objective Met for Comprehensive/Town Center Master Plan:
"Continue to evaluate the necessary support for senior citizens in their homes and evaluate the need to expand the senior centers to meet the anticipated increase in the number of elderly." CP, Chapter II-26

Grant/Loan Funding Source:
Maryland Senior Center Capital Improvement Grant-Maryland Dept. of Aging

Election District:
2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$30,000				\$10,000	\$100,000		\$140,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$620,000	\$620,000
Equipment							\$60,000	\$60,000
Other								\$0
TOTAL COSTS	\$30,000	\$0	\$0	\$0	\$10,000	\$100,000	\$680,000	\$820,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$30,000				\$10,000			\$40,000
G.O. Bonds						\$100,000	\$340,000	\$440,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds							\$340,000	\$340,000
Private Funds								\$0
TOTAL FUNDS	\$30,000	\$0	\$0	\$0	\$10,000	\$100,000	\$680,000	\$820,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Waterman's Wharf	4252	Town Centers

Project Description:
The Waterman's Wharf requires maintenance and repair of pilings and pier on a regular basis. The annual amount is based on the lease requirement with the Chesapeake Biological Lab for all repairs to the wharf.

CATEGORY = 1

Project Location:
Williams Street
Solomons, MD 20688

Operational Budget Impact:
None

Project Lead:
Robert Rawlings, Buildings & Grounds Division Chief

Objective Met for Comprehensive/Town Center Master Plan:
Ensure that public facilities are energy and cost efficient and easy to maintain.

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$132,000
TOTAL COSTS	\$0	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$132,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds			\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$110,000
G.O. Bonds								\$0
Rec. Excise Tax		\$22,000						\$22,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$132,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Network Infrastructure	4021	Technology Services

Project Description:
Upgrade network infrastructure that is required to provide secure and reliable transmission of data between the main courthouse campus and remote sites, and access to the internet service provider (ISP). This includes such items as servers, storage, memory, host bus adapters, controllers, chassis, routers, switches, firewalls, appliances, fiber, cabling and high-speed wireless transmission.

**PROJECT TO BE COMBINED WITH THE WIRELESS PROJECT NUMBER 4022.
CATEGORY = 1**

Project Location: Calvert County
Operational Budget Impact: Equipment maintenance and support costs (not new)

Project Lead: Donald Langley, Network Administrator Supervisor
Objective Met for Comprehensive/Town Center Master Plan: "Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

Grant/Loan Funding Source:
Election District: 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$200,000	\$296,000	\$301,000	\$160,000	\$160,000	\$175,000	\$175,000	\$1,467,000
Other								\$0
TOTAL COSTS	\$200,000	\$296,000	\$301,000	\$160,000	\$160,000	\$175,000	\$175,000	\$1,467,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$200,000	\$296,000	\$301,000	\$160,000	\$160,000	\$175,000	\$175,000	\$1,467,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$200,000	\$296,000	\$301,000	\$160,000	\$160,000	\$175,000	\$175,000	\$1,467,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Wireless Infrastructure	4022	Technology Services

Project Description:
FY 2014-2018 projects under this category in the adopted FY 2013 budget have been combined with the Network Infrastructure project.

PROJECT TO BE COMBINED WITH THE NETWORK INFRASTRUCTURE PROJECT NUMBER 4021.

CATEGORY = 1

Project Location:
Calvert County

Operational Budget Impact:
Equipment maintenance and support (not new)

Project Lead:
Donald Langley, Network Administrator Supervisor

Objective Met for Comprehensive/Town Center Master Plan:
"Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

Grant/Loan Funding Source:

Election District:
1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$103,000	\$82,400	\$72,400	\$100,000	\$203,000	\$100,000	\$100,000	\$760,800
Other								\$0
TOTAL COSTS	\$103,000	\$82,400	\$72,400	\$100,000	\$203,000	\$100,000	\$100,000	\$760,800

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$103,000	\$82,400	\$72,400	\$100,000	\$203,000	\$100,000	\$100,000	\$760,800
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$103,000	\$82,400	\$72,400	\$100,000	\$203,000	\$100,000	\$100,000	\$760,800

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Public Safety System	4040	Technology Services

Project Description:
FY 2015 funds will be used to upgrade the CAD system to a .net platform, increasing the speed and functionality of the system.

CATEGORY = 2

Project Location:
Calvert County

Operational Budget Impact:
Software maintenance and support costs

Project Lead:
Heath Starkweather, System Analyst II

Objective Met for Comprehensive/Town Center Master Plan:
"Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

Grant/Loan Funding Source:

Election District:
1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	\$168,000		\$90,000					\$258,000
TOTAL COSTS	\$168,000	\$0	\$90,000	\$0	\$0	\$0	\$0	\$258,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$168,000		\$90,000					\$258,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$168,000	\$0	\$90,000	\$0	\$0	\$0	\$0	\$258,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Licenses	4036	Technology Services

Project Description: Purchase of 3-year licensing agreement for Microsoft desktop applications.	
CATEGORY = 3	
Project Location: Calvert County	Operational Budget Impact: None
Project Lead: Kathleen O'Brien, Project Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]
Grant/Loan Funding Source:	Election District: 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	\$525,000				\$206,000	\$206,000	\$206,000	\$1,143,000
TOTAL COSTS	\$525,000	\$0	\$0	\$0	\$206,000	\$206,000	\$206,000	\$1,143,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$525,000				\$206,000	\$206,000	\$206,000	\$1,143,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$525,000	\$0	\$0	\$0	\$206,000	\$206,000	\$206,000	\$1,143,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Major Systems Review	4061	Technology Services

Project Description:
Consulting and design services for the evaluation of major technology systems to determine user requirements, existing capabilities, upgrade or replacement feasibility and future costs.

CATEGORY = 1

Project Location: Calvert County
Operational Budget Impact: None

Project Lead: Kathleen O'Brien, Project Coordinator
Objective Met for Comprehensive/Town Center Master Plan: "Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

Grant/Loan Funding Source:
Election District: 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$56,700		\$60,000	\$60,000	\$60,000	\$60,000	\$296,700
TOTAL COSTS	\$0	\$56,700	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$296,700

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$56,700		\$60,000	\$60,000	\$60,000	\$60,000	\$296,700
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$56,700	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$296,700

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Enterprise System Implementation	4061	Technology Services

Project Description:

FY 2014 system implementation includes completion of the cashiering replacement project and expansion of the number of licensed users of the Enterprise Document Management System. Future implementations include implementation of a Mobile Reporting System for inspectors (FY 2015), major upgrade or replacement of the Financial and Human Resources System (FY 2015-2016). The major upgrade or replacement of the Utility Billing System and the Document Management System and major upgrade or replacement (phased over 2 years) of the Public Safety System has been deferred beyond fiscal year 2019.

CATEGORY = 1

Project Location:

Calvert County

Operational Budget Impact:

None

Project Lead:

Kathleen O'Brien, Project Coordinator

Objective Met for Comprehensive/Town Center Master Plan:

"Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

Grant/Loan Funding Source:

Election District:

1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other		\$250,000	\$476,000	\$485,000				\$1,211,000
TOTAL COSTS	\$0	\$250,000	\$476,000	\$485,000	\$0	\$0	\$0	\$1,211,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$250,000	\$476,000	\$485,000				\$1,211,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$250,000	\$476,000	\$485,000	\$0	\$0	\$0	\$1,211,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Phone System Upgrade	4024	Technology Services

Project Description: Project funding will be used to bring remote sites into the County's VoIP phone system. FY 2014 - Mt Hope Community Center and Northeast Community Center FY 2015 - None FY 2016 - Hall Aquatic Center and Appeal Landfill FY 2017 - Southern Community Center FY 2018 - Calvert Pines Office on Aging FY 2019 - Marine Museum	
CATEGORY = 1	
Project Location: Calvert County	Operational Budget Impact: Equipment maintenance and support costs (not new).
Project Lead: Kathleen O'Brien, Project Coordinator	Objective Met for Comprehensive/Town Center Master Plan:
Grant/Loan Funding Source:	Election District: 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	\$300,000	\$10,000		\$15,000	\$20,000	\$20,000	\$20,000	\$385,000
TOTAL COSTS	\$300,000	\$10,000	\$0	\$15,000	\$20,000	\$20,000	\$20,000	\$385,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$300,000	\$10,000		\$15,000	\$20,000	\$20,000	\$20,000	\$385,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$300,000	\$10,000	\$0	\$15,000	\$20,000	\$20,000	\$20,000	\$385,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Geographic Information System	4035	Technology Services

Project Description:
FY 2016 funding will be used to acquire updated LiDAR data. Funds will be used in FY 2018-2019 to develop updated topographic and planimetric features.

CATEGORY = 3

Project Location: Calvert County
Operational Budget Impact: None

Project Lead: Kathleen O'Brien, Project Coordinator
Objective Met for Comprehensive/Town Center Master Plan: "Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

Grant/Loan Funding Source:
Election District: 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other				\$40,000		\$150,000	\$150,000	\$340,000
TOTAL COSTS	\$0	\$0	\$0	\$40,000	\$0	\$150,000	\$150,000	\$340,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds				\$40,000		\$150,000	\$150,000	\$340,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$40,000	\$0	\$150,000	\$150,000	\$340,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Re-Light Fields 1 & 2	4311	Recreation Resources

Project Description:
Re-light Fields 1 & 2 with energy efficient and dark sky friendly lighting. Current lights are old and inefficient and parts are difficult to obtain.

CATEGORY = 3

Project Location: 750 Cove Point Road
Lusby, MD 20657

Project Lead: Walter McKain, Park Maintenance Supervisor

Operational Budget Impact:

Objective Met for Comprehensive/Town Center Master
"Reduce the County government's energy consumption."

Grant/Loan Funding Source: Local POS

Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$406,900			\$406,900
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$406,900	\$0	\$0	\$406,900

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding					\$194,400			\$194,400
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax					\$79,600			\$79,600
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$132,900			\$132,900
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$406,900	\$0	\$0	\$406,900

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Skateboard Park	4311	Recreation Resources

Project Description:
Design and construct a skatepark and adjacent parking.

CATEGORY = 2

Project Location: 750 Cove Point Road Lusby, MD 20657	Operational Budget Impact: \$550
Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."
Grant/Loan Funding Source: Local POS	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$64,000							\$64,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$318,200	\$203,800				\$522,000
Equipment			\$131,800	\$86,500				\$218,300
Other								\$0
TOTAL COSTS	\$64,000	\$0	\$450,000	\$290,300	\$0	\$0	\$0	\$804,300

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding								\$0
G.O. Bonds	\$64,000		\$355,300	\$208,500				\$627,800
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$94,700	\$81,800				\$176,500
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$64,000	\$0	\$450,000	\$290,300	\$0	\$0	\$0	\$804,300

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs					\$550			\$550
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$550	\$0	\$0	\$550

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Dog Park	4311	Recreation Resources

Project Description:
Construct an off-leash area in Cove Point Park.

CATEGORY = 3

Project Location: 750 Cove Point Road Lusby, MD 20657	Operational Budget Impact: \$625
Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master: "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction							\$96,800	\$96,800
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$96,800	\$96,800

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding							\$96,800	\$96,800
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$96,800	\$96,800

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies							\$625	\$625
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$625	\$625

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Shelters and Adjacent Pathways	4311	Recreation Resources

Project Description:
Construct two picnic shelters and adjacent pathways.

CATEGORY = 3

Project Location: 750 Cove Point Road Lusby, MD 20657	Operational Budget Impact: \$825
Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."
Grant/Loan Funding Source: Local POS	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$31,000							\$31,000
Land Acquisition								\$0
Site Work					\$95,500			\$95,500
Construction					\$155,000			\$155,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$31,000	\$0	\$0	\$0	\$250,500	\$0	\$0	\$281,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding	\$31,000				\$66,200			\$97,200
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax					\$62,300			\$62,300
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$122,000			\$122,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$31,000	\$0	\$0	\$0	\$250,500	\$0	\$0	\$281,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies					\$825			\$825
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$825	\$0	\$0	\$825

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk District Park - Multi Purpose Field Restrooms	4316	Recreation Resources

Project Description:
Construct a restroom at the new multi-purpose field

CATEGORY = 3

Project Location:
10750 Southern Maryland Blvd.
Dunkirk, MD 20754

Operational Budget Impact:
\$1,050

Project Lead:
Walter McKain, Park Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master
"Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering				\$26,500				\$26,500
Land Acquisition								\$0
Site Work								\$0
Construction				\$185,700				\$185,700
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$212,200	\$0	\$0	\$0	\$212,200

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2016	FY2018	FY2019	
County Funding				\$212,200				\$212,200
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$212,200	\$0	\$0	\$0	\$212,200

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs					\$525			\$525
Utilities					\$525			\$525
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$1,050	\$0	\$0	\$1,050

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk District Park - Picnic Grove West	4316	Recreation Resources

Project Description:

Develop picnic area to include shelters, pathways and parking.

CATEGORY = 3

Project Location:

10750 Southern Maryland Blvd.
Dunkirk, MD 20754

Operational Budget Impact:

\$2,100

Project Lead:

Walter McKain, Park Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master

"Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."

Grant/Loan Funding Source:

Election District:

3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering							\$68,000	\$68,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$68,000	\$68,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding							\$68,000	\$68,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$68,000	\$68,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk District Park - Paved Pathways and Lights	4316	Recreation Resources

Project Description:
Construct paved lighted pathways between facilities.

CATEGORY = 3.18

Project Location:
10750 Southern Maryland Blvd.
Dunkirk, MD 20754

Operational Budget Impact:

Project Lead:
Walter McKain, Park Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master
"Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."

Grant/Loan Funding Source:

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering							\$52,500	\$52,500
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$52,500	\$52,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding							\$52,500	\$52,500
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$52,500	\$52,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Calvert County Youth Recreation Facility	4318	Recreation Resources

Project Description:
FY14 - Master plan development. The Architect/Engineering for phase one development of the Ward Property and phase one development has been deferred to FY2020 and beyond due to declining gambling receipt revenues from the State.

CATEGORY = 1

Project Location:
Ward Road
Dunkirk

Operational Budget Impact:
0

Project Lead:
Walter McKain, Park Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master Plan:
"Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."

Grant/Loan Funding Source:
CCYROF

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
Architect/Engineering		\$150,000						\$150,000
Land Acquisition	\$2,709,223							\$2,709,223
Site Work	\$100,000							\$100,000
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,809,223	\$150,000	\$0	\$0	\$0	\$0	\$0	\$2,959,223

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax		\$150,000						\$150,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds	\$2,809,223							\$2,809,223
Private Funds								\$0
TOTAL FUNDS	\$2,809,223	\$150,000	\$0	\$0	\$0	\$0	\$0	\$2,959,223

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages			\$45,339	\$144,192			\$189,531
Supplies			\$10,000				\$10,000
Capital Outlay		\$25,000		\$50,000			\$75,000
Maintenance Costs				\$36,000			\$36,000
Utilities				\$58,500			\$58,500
Other Expenses				\$25,000			\$25,000
TOTAL COST	\$0	\$25,000	\$55,339	\$313,692	\$0	\$0	\$394,031

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Playground and Parking	4320	Recreation Resources

Project Description: Construct accessible playground and parking to replace existing 20+ year old playground.	
CATEGORY = 1	
Project Location: 4755 Hallowing Point Road Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."
Grant/Loan Funding Source: Local POS	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$59,115							\$59,115
Land Acquisition								\$0
Site Work	\$297,000							\$297,000
Construction								\$0
Equipment	\$234,000	\$257,900						\$491,900
Other								\$0
TOTAL COSTS	\$590,115	\$257,900	\$0	\$0	\$0	\$0	\$0	\$848,015

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding	\$59,115							\$59,115
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax	\$372,000	\$106,700						\$478,700
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan	\$159,000	\$151,200						\$310,200
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$590,115	\$257,900	\$0	\$0	\$0	\$0	\$0	\$848,015

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Restroom/Snack Stand Replacement	4320	Recreation Resources

Project Description:
Construct separate restroom and snack stand facilities. Renovate existing building for storage/office.

CATEGORY = 3

Project Location:
4755 Hallowing Point Road
Prince Frederick, MD 20678

Project Lead:
Walter McKain, Park Maintenance Supervisor

Operational Budget Impact:

Objective Met for Comprehensive/Town Center Master Plan:
"Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."

Grant/Loan Funding Source:
Local POS

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$84,126							\$84,126
Land Acquisition								\$0
Site Work					\$129,500			\$129,500
Construction					\$594,100			\$594,100
Equipment								\$0
Other								\$0
TOTAL COSTS	\$84,126	\$0	\$0	\$0	\$723,600	\$0	\$0	\$807,726

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding	\$84,126							\$84,126
G.O. Bonds					\$564,500			\$564,500
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$159,100			\$159,100
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$84,126	\$0	\$0	\$0	\$723,600	\$0	\$0	\$807,726

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Basketball Courts	4320	Recreation Resources

Project Description:
Remove existing court and replace with two new courts with lighting.

CATEGORY = 3

Project Location:
4755 Hallowing Point Road
Prince Frederick, MD 20678

Operational Budget Impact:
\$575

Project Lead:
Walter McKain, Park Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master
"Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."

Grant/Loan Funding Source:
Local POS

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$84,000			\$84,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$843,000		\$843,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$84,000	\$843,000	\$0	\$927,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding						\$297,000		\$297,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax					\$84,000	\$218,400		\$302,400
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan						\$327,600		\$327,600
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$84,000	\$843,000	\$0	\$927,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities						\$575		\$575
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$575	\$0	\$575

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Street and Parking Lot Lighting	4320	Recreation Resources

Project Description:

Install street lighting throughout and parking lot lighting in the front parking lots.

CATEGORY = 3

Project Location:

4755 Hallowing Point Road
Prince Frederick, MD 20678

Operational Budget Impact:

\$1,880

Project Lead:

Walter McKain, Park Maintenance Supervisor

Objective Met for Comprehensive/Town Center Master Plan:

"Reduce the County government's energy consumption."

Grant/Loan Funding Source:

Election District:

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$271,600				\$271,600
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$271,600	\$0	\$0	\$0	\$271,600

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax				\$271,600				\$271,600
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$271,600	\$0	\$0	\$0	\$271,600

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities					\$590			\$590
Other Expenses					\$1,290			\$1,290
TOTAL COST		\$0	\$0	\$0	\$1,880	\$0	\$0	\$1,880

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center Park - Field Lighting	4348	Recreation Resources

Project Description: Install energy efficient, dark sky friendly field lighting on multi-purpose field.	
CATEGORY = 1	
Project Location: 13320 Dowell Road, Solomons, MD 20688	Operational Budget Impact: \$1,200
Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities." "Reduce the County government's energy consumption."
Grant/Loan Funding Source: Local POS	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$241,000						\$241,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$241,000	\$0	\$0	\$0	\$0	\$0	\$241,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding		\$60,250						\$60,250
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$180,750						\$180,750
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$241,000	\$0	\$0	\$0	\$0	\$0	\$241,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses					\$1,200			\$1,200
TOTAL COST		\$0	\$0	\$0	\$1,200	\$0	\$0	\$1,200

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Chesapeake Hill Golf Course - Course Improvements	4312	Recreation Resources

Project Description:
 FY14 - Rebuild #2 green to raise the surface above flood level.
 FY15 - Hole #15 improvements.
 FY16 - Install drainage pipe throughout course to facilitate the flow of surface water to ponds. This will eliminate wet areas and improve turf. Rebuild tees on #3, #4, #6 and #7, misc drainage and cart path improvements.
 FY17 - Renovate tees and bunkers on holes #1, 2, 11, and 17; sprig 9 fairways with Bermuda grass.
 FY18 - Hole #5 restroom and rain shelter; rebuild #8 bunker; rebuild #9 and #12 tees.
 FY19 - Renovate #10 and #18 tees; sprig #9 with Bermuda grass; renovate tees at #12, #13, #14, and #16; renovate bunker on #16; phase 1 driving range improvements; and rebuild practice greens on bunkers.

CATEGORY = 1

Project Location: Chesapeake Hills Golf Course 11342 H.G. Trueman Rd. Lusby, MD 20657	Operational Budget Impact: None
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Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes and abilities."
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Grant/Loan Funding Source:	Election District: 1st
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering		\$20,000	\$25,000	\$19,500	\$25,600	\$18,000	\$14,500	\$122,600
Land Acquisition								\$0
Site Work								\$0
Construction		\$200,000	\$252,600	\$230,700	\$256,300	\$222,500	\$238,000	\$1,400,100
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$220,000	\$277,600	\$250,200	\$281,900	\$240,500	\$252,500	\$1,522,700

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds			\$277,600	\$250,200	\$281,900	\$240,500	\$252,500	\$1,302,700
Rec. Excise Tax		\$220,000						\$220,000
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$220,000	\$277,600	\$250,200	\$281,900	\$240,500	\$252,500	\$1,522,700

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Chesapeake Hills Golf Course - Drainage Improvements	4312	Recreation Resources

Project Description: Install drainage pipe throughout course to facilitate the flow of surface water to ponds. This will eliminate wet areas and improve turf.	
CATEGORY = 2	
Project Location: Chesapeake Hills Golf Course 11342 H.G. Trueman Rd. Lusby, MD 20657	Operational Budget Impact: None
Project Lead: Walter McKain, Park Maintenance Supervisor	Objective Met for Comprehensive/Town Center Master Plan: "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering				\$19,500				\$19,500
Land Acquisition								\$0
Site Work								\$0
Construction				\$194,700				\$194,700
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$214,200	\$0	\$0	\$0	\$214,200

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds				\$214,200				\$214,200
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$214,200	\$0	\$0	\$0	\$214,200

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Battle Creek Cypress Swamp Nature Center - Exhibit Renovation	4451	Recreation Resources: Natural Resources

Project Description: The existing exhibits, at over 10 years old, need to be replaced and/or renovated to maintain and further the mission of the Natural Resources Division. New exhibits will entice and educate new visitors as well as the many school groups that come to this facility.	
CATEGORY = 3	
Project Location: 2880 Grays Road Prince Frederick, MD 20678	Operational Budget Impact: None
Project Lead: Karyn Molines, Natural Resources Division Chief	Objective Met for Comprehensive/Town Center Master "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities."
Grant/Loan Funding Source: None identified. The Battle Creek Nature Education Society has partially funded improvements to date.	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$25,000			\$189,000				\$214,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$25,000	\$0	\$0	\$189,000	\$0	\$0	\$0	\$214,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding	\$25,000			\$189,000				\$214,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$25,000	\$0	\$0	\$189,000	\$0	\$0	\$0	\$214,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Battle Creek Cypress Swamp Nature Center - Building Renovation / Addition	4451	Recreation Resources: Natural Resources

Project Description:
The Nature Center, which serves as headquarters for the Natural Resources Division, is in need of renovation of the visitor reception area to better serve the public. Also, additional space is needed to create two office spaces.

CATEGORY = 3

Project Location:
2880 Grays Road
Prince Frederick, MD 20678

Operational Budget Impact:
This project will require additional expense for utilities.

Project Lead:
Karyn Molines, Natural Resources Division Chief

Objective Met for Comprehensive/Town Center Master
"Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities."

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$20,000							\$20,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$170,000					\$170,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$20,000	\$0	\$170,000	\$0	\$0	\$0	\$0	\$190,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding	\$20,000		\$170,000					\$190,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$20,000	\$0	\$170,000	\$0	\$0	\$0	\$0	\$190,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities				\$1,500			\$1,500
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$1,500	\$0	\$0	\$1,500

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Kings Landing Park - Cabins & Campground	4452	Recreation Resources: Natural Resources

Project Description: The park is used for primitive camping for youth groups and for outdoor recreation. Funds would be used to restore and rehabilitate cabins; repair windows, doors, and entry stairs; refurbish interior including cots, walls, and floors; install campfire rings and amenities (such as picnic tables, recycling, trash); and develop interpretive signage, maps and brochures. The project also includes trail maintenance, improvement, and construction. Funds would be available for grant match.	
CATEGORY = 2	
Project Location: 3255 Kings Landing Road Huntingtown, MD 20639	Operational Budget Impact: None
Project Lead: Karyn Molines, Natural Resources Division Chief	Objective Met for Comprehensive/Town Center Master "Provide public access to the Patuxent River and the Chesapeake Bay."
Grant/Loan Funding Source: Qualifies for Program Open Space	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$25,000						\$25,000
Equipment								\$0
Other		\$5,000						\$5,000
TOTAL COSTS	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax		\$15,000						\$15,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$15,000						\$15,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
King's Landing Park - Event Parking	4452	Recreation Resources: Natural Resources

Project Description:
Tom Wisner Hall and the pavilions are used throughout the year for meetings, wedding receptions, picnics etc. However, there is no defined parking to support these activities. This project will provide parking for approximately 100 vehicles and some outdoor lighting for safety reasons. This parking must be compatible with the Chesapeake Bay Critical Area and it has to be a pervious surface like Grass Pavers.

CATEGORY = 2

Project Location:
3255 King's Landing Road
Huntingtown, MD 20639

Operational Budget Impact:
None

Project Lead:
Karyn Molines, Natural Resources Division Chief

Objective Met for Comprehensive/Town Center Master
"Provide public access to the Patuxent River and the Chesapeake Bay."

Grant/Loan Funding Source:
Qualifies for Program Open Space

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$280,000					\$280,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$280,000	\$0	\$0	\$0	\$0	\$280,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding			\$280,000					\$280,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$280,000	\$0	\$0	\$0	\$0	\$280,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Boat Ramp	4385	Recreation Resources: Natural Resources

Project Description: The Solomons Boat Ramp is need of renovation. Both the ramp and boat piers need extensive work at they are beginning to require regular repairs. Also, from a safety and public service standpoint, at least one of the boat piers should be floating so that easy access to boats can be maintained regardless of the tide.	
CATEGORY = 2	
Project Location: 14195 Solomons Island Road South Solomons, Maryland 20688	Operational Budget Impact: None
Project Lead: Karyn Molines, Natural Resources Division Chief	Objective Met for Comprehensive/Town Center Master "Provide public access to the Patuxent River and the Chesapeake Bay."
Grant/Loan Funding Source: Maryland DNR & Federal Boating Funds	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$100,000	\$100,000		\$500,000		\$700,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$100,000	\$100,000	\$0	\$500,000	\$0	\$700,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding				\$50,000				\$50,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax			\$50,000					\$50,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$50,000	\$50,000				\$100,000
Other Grant Funds						\$500,000		\$500,000
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$100,000	\$100,000	\$0	\$500,000	\$0	\$700,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET	IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Biscoe Gray Heritage Farm	4455	Recreation Resources: Natural Resources Sites

Project Description:
The Master Plan for this project was adopted in December 2010. The implementation of this plan includes continued rehabilitation of the George Rice house, and develops this facility as an educational resource, outdoor recreation resource, and a tourist attraction. Funds would provide public access and interpretation amenities including: planning and designing natural surface trails, boardwalks, and canoe/kayak platform; edveloping and installing wayfinding signs, interpretive signage, maps and brochures; installing picnic area (tables, recycling, trash cans;) and installing water, electric, and septic. Funds could be used for grant matching funds.

CATEGORY = 1

Project Location:
Off of Grays Road
Prince Frederick, MD 20678

Operational Budget Impact:
This facility will incur operating costs when complete.

Project Lead:
Karyn Molines, Natural Resources Division Chief

Objective Met for Comprehensive/Town Center Master
"Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities."

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$100,000							\$100,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$100,000	\$200,000	\$200,000	\$200,000		\$700,000
Equipment								\$0
Other	\$100,000	\$80,000						\$180,000
TOTAL COSTS	\$200,000	\$80,000	\$100,000	\$200,000	\$200,000	\$200,000	\$0	\$980,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding	\$30,000			\$200,000	\$200,000	\$200,000		\$630,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax	\$50,000	\$50,000	\$100,000					\$200,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$30,000						\$30,000
Other Grant Funds	\$120,000							\$120,000
Private Funds								\$0
TOTAL FUNDS	\$200,000	\$80,000	\$100,000	\$200,000	\$200,000	\$200,000	\$0	\$980,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages			\$25,000	\$100,000	\$100,000	\$100,000	\$100,000	\$425,000
Supplies								\$0
Capital Outlay		\$1,500	\$10,000					\$11,500
Maintenance Costs		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$30,000
Utilities					\$6,000	\$6,000	\$6,000	\$18,000
Other Expenses								\$0
TOTAL COST		\$6,500	\$40,000	\$105,000	\$111,000	\$111,000	\$111,000	\$484,500

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Barstow/Leitches Wharf Road	4511	Public Works-Transportation

Project Description:
Reconstruction of this dangerous intersection will improve sight distance and correct other safety deficiencies.

CATEGORY = 2

Project Location: Barstow and Leitches Wharf Road intersection Prince Frederick, MD 20678	Operational Budget Impact: None
Project Lead: Department of Public Works	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance and adding turning lanes and roundabouts." [I-60]
Grant/Loan Funding Source:	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$23,915		\$20,000					\$43,915
Land Acquisition	\$22,960		\$25,000					\$47,960
Site Work	\$16,049							\$16,049
Construction				\$900,000				\$900,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$62,924	\$0	\$45,000	\$900,000	\$0	\$0	\$0	\$1,007,924

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$62,924							\$62,924
G.O. Bonds				\$900,000				\$900,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax			\$45,000					\$45,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$62,924	\$0	\$45,000	\$900,000	\$0	\$0	\$0	\$1,007,924

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Boyd's Turn Road - Phase 2	4512	Public Works-Transportation

Project Description:
This project will widen Boyd's Turn Road northerly from MD Route 260 to Paris Oaks Road. Design of this project is complete. Construction will be programmed with commercial development on Boyd's Turn Road.

CATEGORY = 2

Project Location: Boyd's Turn Road @ MD Route 260
Operational Budget Impact: None

Project Lead: Department of Public Works
Objective Met for Comprehensive/Town Center Master Plan: "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance and adding turning lanes and roundabouts." [I-60]

Grant/Loan Funding Source:
Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$2,860,000				\$2,860,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$2,860,000	\$0	\$0	\$0	\$2,860,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds				\$2,860,000				\$2,860,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$2,860,000	\$0	\$0	\$0	\$2,860,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Cage Farm Wetland Mitigation Bank Maintenance	N/A	Public Works-Transportation

Project Description:
The Cage Farm Wetland Mitigation Bank was developed for the purpose of creating viable wetlands to serve as mitigation for the unavoidable disturbance of wetlands encountered on capital projects undertaken by Calvert County. This project provides for the perpetual monitoring, maintenance, inspection, and repair of the bank as required by the terms of the Mitigation Banking Instrument executed by the Corps of Engineers, Maryland Department of the Environment and the Board of County Commissioners.

CATEGORY = 1

Project Location:
3055 Cage Road
St. Leonard, MD 20685

Operational Budget Impact:
None

Project Lead:
K. Deugwillo, Project Engineer

Objective Met for Comprehensive/Town Center Master Plan:
"Restore or create wetlands in areas that will reduce nutrient pollution runoff from farms and developed areas." [I-160]

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other-Maintenance		\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$90,000
TOTAL COSTS	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$90,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds			\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax		\$15,000						\$15,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$90,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Dowell Road Widening	4519	Public Works-Transportation

Project Description:
This project will make improvements to Dowell Road. Improvements include wider travel lanes to accommodate "Share the Road" concept with bike riders, a two-way center turn lane from H.G. Trueman Road to Anne Marie Gardens, drainage and safety improvements. Project will support a projected higher volume of traffic from the Harbors of Solomons subdivision and also improve the overall efficiency of the road.

CATEGORY = 1

Project Location:
Dowell Road
Solomons, MD 20688

Operational Budget Impact:
None

Project Lead:
Frank Schlotter, Engineering Division Chief

Objective Met for Comprehensive/Town Center Master Plan:
"Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance and adding turning lanes and roundabouts." [I-60]

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
Architect/Engineering	\$772,547							\$772,547
Land Acquisition	\$1,782,500							\$1,782,500
Site Work	\$566,213							\$566,213
Construction	\$2,068,000	\$2,000,000	\$1,914,000					\$5,982,000
Equipment								\$0
Other	\$17,517							\$17,517
TOTAL COSTS	\$5,206,777	\$2,000,000	\$1,914,000	\$0	\$0	\$0	\$0	\$9,120,777

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
County Funds	\$30,000							\$30,000
G.O. Bonds	\$3,667,517	\$2,000,000	\$1,914,000					\$7,581,517
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax	\$1,361,000							\$1,361,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds	\$148,260							\$148,260
TOTAL FUNDS	\$5,206,777	\$2,000,000	\$1,914,000	\$0	\$0	\$0	\$0	\$9,120,777

OPERATING COSTS	IMPACT ON OPERATING BUDGET					Total Impact	
	FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
PF Loop Road-Route 231 Intersection Improvements	4537	Public Works-Transportation

Project Description:
The PF loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the funding for the intersection improvements that will be required for the MD 231/Prince Frederick Boulevard intersection upon completion of Prince Frederick Boulevard from south of MD 231 to the Prince Frederick Crossing subdivision.

CATEGORY = 2

Project Location: Prince Frederick Town Center	Operational Budget Impact: None
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Project Lead: K. Deugwillo, Project Engineer	Objective Met for Comprehensive/Town Center Master Plan: "Continue to adopt and update a County transportation plan, including an arterial highway system element." [I-57]
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Grant/Loan Funding Source:	Election District: 2nd
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$400,000							\$400,000
Land Acquisition	\$1,140,000							\$1,140,000
Site Work	\$150,000							\$150,000
Construction	\$1,162,000		\$1,601,300					\$2,763,300
Equipment								\$0
Other								\$0
TOTAL COSTS	\$2,852,000	\$0	\$1,601,300	\$0	\$0	\$0	\$0	\$4,453,300

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$2,852,000		\$1,601,300					\$4,453,300
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$2,852,000	\$0	\$1,601,300	\$0	\$0	\$0	\$0	\$4,453,300

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
PF Loop Road-Fox Run/Dares Beach/Armory Road Section	4541	Public Works=Transportation

Project Description:
The Prince Frederick Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the portion of the road from Calvert Middle School connecting with Fox Run Boulevard, MD Route 402 (Dares Beach Road) and Armory Road to Main Street on the east side of MD 2/4. This section has been divided into three design/construction contracts.

CATEGORY = 2

Project Location: Prince Frederick Town Center
Operational Budget Impact: None

Project Lead: K. Deugwillo, Project Engineer
Objective Met for Comprehensive/Town Center Master Plan: "Continue to adopt and update a County transportation plan, including an arterial highway system element." [I-57]

Grant/Loan Funding Source:
Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$780,005		\$100,000					\$880,005
Land Acquisition	\$1,432,069							\$1,432,069
Site Work								\$0
Construction	\$12,716,000		\$1,050,000	\$2,000,000	\$1,400,000			\$17,166,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$14,928,074	\$0	\$1,150,000	\$2,000,000	\$1,400,000	\$0	\$0	\$19,478,074

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$14,928,074		\$1,150,000	\$2,000,000	\$1,400,000			\$19,478,074
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$14,928,074	\$0	\$1,150,000	\$2,000,000	\$1,400,000	\$0	\$0	\$19,478,074

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Pushaw Station Road Improvements	4568	Public Works-Transportation

Project Description:
Relocate approximately 800 feet of Pushaw Station Road to reduce the vertical grade from 13.4 percent to 10 percent and realign the roadway to improve the sight distance for the community center.

CATEGORY = 1

Project Location: Pushaw Station Road @ Mt. Hope CC Sunderland, MD 20689	Operational Budget Impact: None
Project Lead: Department of Public Works	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance and adding turning lanes and roundabouts." [I-60]
Grant/Loan Funding Source:	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
Architect/Engineering		\$60,000					\$60,000	
Land Acquisition		\$200,000					\$200,000	
Site Work		\$30,000					\$30,000	
Construction			\$500,000				\$500,000	
Equipment							\$0	
Other							\$0	
TOTAL COSTS	\$0	\$290,000	\$500,000	\$0	\$0	\$0	\$0	\$790,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
County Funds							\$0	
G.O. Bonds		\$290,000	\$500,000				\$790,000	
Rec. Excise Tax							\$0	
School Excise Tax							\$0	
Road Excise Tax							\$0	
Utility Fees							\$0	
State Funds							\$0	
Other Grant Funds							\$0	
Private Funds							\$0	
TOTAL FUNDS	\$0	\$290,000	\$500,000	\$0	\$0	\$0	\$0	\$790,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Skidders Turn Road	N/A	Public Works-Transportation

Project Description:
Upgrade and widening of roadway to meet minimum safety standards. These improvements extend from MD 4 to MD 2 for a distance of approximately 9,600 feet (1.82 miles). Construction of this project will be performed in two phases. Construction funding shown below is first initial phase, and the second phase is scheduled beyond FY2019.

CATEGORY = 3

Project Location: Skidders Turn Road Owings, MD 20736	Operational Budget Impact: None
Project Lead: Department of Public Works	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance and adding turning lanes and roundabouts." [I-60]
Grant/Loan Funding Source:	Election District: 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering				\$471,300				\$471,300
Land Acquisition					\$228,800			\$228,800
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$471,300	\$228,800	\$0	\$0	\$700,100

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds				\$471,300	\$228,800			\$700,100
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$471,300	\$228,800	\$0	\$0	\$700,100

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Skipjack Road @ MD 231 Intersection Improvements	4567	Public Works-Transportation

Project Description:

Construction of safety and operational improvements at the intersection of Skipjack Road and MD 231. Work to include traffic signalization and geometric improvements.

CATEGORY = 1

Project Location:

Skipjack Road and MD 231
Prince Frederick, MD 20678

Operational Budget Impact:

None

Project Lead:

Terry Carlson, Director of Public Works
Rai Sharma, Deputy Director, Engineering

Objective Met for Comprehensive/Town Center Master Plan:

"Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [-60]

Grant/Loan Funding Source:

Election District:

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$350,000	\$50,000						\$400,000
Land Acquisition								\$0
Site Work		\$120,000	\$1,200,000					\$1,320,000
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$350,000	\$170,000	\$1,200,000	\$0	\$0	\$0	\$0	\$1,720,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$350,000	\$170,000	\$1,200,000					\$1,720,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$350,000	\$170,000	\$1,200,000	\$0	\$0	\$0	\$0	\$1,720,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Solomons Island Road Sidewalk	N/A	Public Works-Transportation

Project Description:
Construct 2,100 feet of sidewalk along the east side of Solomons Island Road for the safety of pedestrians while enjoying the various events in the area throughout the year. Sidewalks will also encourage tourism.

CATEGORY = 2

Project Location:
Solomons Island Road
Solomons, MD 20688

Operational Budget Impact:
None

Project Lead:
Rai Sharma, Deputy Director, Engineering

Objective Met for Comprehensive/Town Center Master Plan:
"Continue to retrofit existing roads and sidewalks, especially within the town centers, and connect communities within a one-mile radius of town centers by an internal network of sidewalks and roads." [I-68]

Grant/Loan Funding Source:
Maryland Department of Transportation (MDOT) - Transportation Alternatives Program

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering *	\$62,000							\$62,000
Land Acquisition		\$45,000						\$45,000
Site Work								\$0
Construction		\$807,300						\$807,300
Equipment								\$0
Other								\$0
TOTAL COSTS	\$62,000	\$852,300	\$0	\$0	\$0	\$0	\$0	\$914,300

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax *	\$62,000	\$120,860						\$182,860
Utility Fees								\$0
State Funds		\$731,440						\$731,440
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$62,000	\$852,300	\$0	\$0	\$0	\$0	\$0	\$914,300

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Southern Connector Road / Mill Creek Waterline Ext.	4525	Public Works-Transportation

Project Description:
Results from the hydraulic model indicate the water system near Mill Creek Middle School does not provide the required fire flow of 2000 gallons per minute (gpm). Currently, it is providing 1850 gpm. This project is recommended to extend the water and sewer main lines on Southern Connector Boulevard in order to meet the requirements of the Calvert County code.

Finance & Budget will realign \$160,000 from project 4815 (Mill Creek Waterline Ext which is a water project) because the end user of this project is the Board of Education.

This project will be closed out after the fiscal year 2014 budget process.

CATEGORY = 1

Project Location: Middle Creek Middle School 12200 Southern Connector Boulevard Lusby, MD	Operational Budget Impact:
Project Lead: Wayne Raither, Water & Sewer Division Chief	Objective Met for Comprehensive/Town Center Master "Allow both major and minor Town Centers to have community water and sewer." [I-20]
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering							\$0
Land Acquisition							\$0
Site Work							\$0
Construction	\$1,700,973	-\$160,000					\$1,540,973
Equipment							\$0
Utilities		\$160,000					\$160,000
TOTAL COSTS	\$1,700,973	\$0	\$0	\$0	\$0	\$0	\$1,700,973

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds							\$0
G.O. Bonds	\$1,700,973						\$1,700,973
Rec. Excise Tax							\$0
School Excise Tax							\$0
Road Excise Tax							\$0
Utility Fees							\$0
State Funds							\$0
Other Grant Funds							\$0
Private Funds							\$0
TOTAL FUNDS	\$1,700,973	\$0	\$0	\$0	\$0	\$0	\$1,700,973

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
West Dares Beach Road Improvements	4527	Public Works-Transportation

Project Description:
This project will make improvements to West Dares Beach Road from MD 2/4 to Prince Frederick Boulevard. The existing road consists of two travel lanes with a continuous center turn lane and a sidewalk on the south side. Improvements include widening roadway to provide four travel lanes (no center turn lane) with curb and gutter, sidewalks and safety improvements.

CATEGORY = 2

Project Location: Prince Frederick Town Center
Operational Budget Impact: None

Project Lead: Department of Public Works
Objective Met for Comprehensive/Town Center Master Plan: "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance and adding turning lanes and roundabouts." [I-60]

Grant/Loan Funding Source:
Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$80,000			\$240,000				\$320,000
Land Acquisition				\$200,000				\$200,000
Site Work					\$135,000			\$135,000
Construction						\$2,100,000		\$2,100,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$80,000	\$0	\$0	\$440,000	\$135,000	\$2,100,000	\$0	\$2,755,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$80,000			\$440,000	\$135,000	\$2,100,000		\$2,755,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$80,000	\$0	\$0	\$440,000	\$135,000	\$2,100,000	\$0	\$2,755,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Williams Road/CSM Improvements	4563	Public Works-Transportation

Project Description:
This project will provide major improvements to Williams Road. The improvements include additional travel lanes from MD 231 to the college roundabout (approximately 2,000 feet) to support CSM campus expansion and Barstow Elementary School, a new segment of roadway from the the roundabout to connect to the future extension of West Dares Beach Road and drainage and safety improvements.

CATEGORY = 1

Project Location: Adjacent to College of Southern Maryland Prince Frederick Campus Prince Frederick, MD 20678	Operational Budget Impact: None
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Project Lead: K. Deugwillo, Project Engineer	Objective Met for Comprehensive/Town Center Master Plan: "Continue to adopt and update a County transportation plan, including an arterial highway system element". [I-57]
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Grant/Loan Funding Source:	Election District: 2nd
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$660,000							\$660,000
Land Acquisition								\$0
Site Work		\$125,000	\$125,000					\$250,000
Construction		\$3,200,000	\$1,200,000					\$4,400,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$660,000	\$3,325,000	\$1,325,000	\$0	\$0	\$0	\$0	\$5,310,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$660,000	\$3,325,000	\$1,325,000					\$5,310,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$660,000	\$3,325,000	\$1,325,000	\$0	\$0	\$0	\$0	\$5,310,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Bridge Maintenance Repairs	4544	Public Works-Transportation

Project Description:
The County bridge consultant recommends types, quantities and estimated costs for short and long span bridges in Calvert County that are inspected on a biennial cycle. Repairs are required to prevent deterioration of the structures. Many of the repairs are specialized and consequently expensive. The repairs include epoxy injection of concrete wearing surfaces, abutments and wing walls; and repairs to spalled areas of concrete deck soffit, abutments and bridge railing. Repair of slope erosion, guardrail and replacement of rip rap is required periodically.
CATEGORY = 1

Project Location: Countywide	Operational Budget Impact: None
Project Lead: Department of Public Works	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-...]
Grant/Loan Funding Source:	Election District: 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$40,015	\$10,000		\$10,000		\$10,000		\$70,015
Land Acquisition								\$0
Site Work								\$0
Construction	\$222,879	\$50,000		\$50,000		\$50,000		\$372,879
Equipment								\$0
Other								\$0
TOTAL COSTS	\$262,894	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$442,894

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$262,894							\$262,894
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax		\$60,000		\$60,000		\$60,000		\$180,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$262,894	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$442,894

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Road Tax Districts	4542	Public Works-Transportation

Project Description:
These funds are used for design services, grading and paving of private roadways to meet County standards for acceptance into the County road system.

CATEGORY = 1

Project Location:
Countywide

Operational Budget Impact:
None

Project Lead:
Department of Public Works

Objective Met for Comprehensive/Town Center Master Plan:
"Continue the program for resurfacing. Prioritize resurfacing based on traffic counts, structural condition of paving and skid resistance of existing surfaces." [I-61]

Grant/Loan Funding Source:

Election District:
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work		\$100,000		\$100,000		\$100,000		\$300,000
Construction								\$0
Equipment								\$0
Other	\$17,428							\$17,428
TOTAL COSTS	\$17,428	\$100,000	\$0	\$100,000	\$0	\$100,000	\$0	\$317,428

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$17,428							\$17,428
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax		\$100,000		\$100,000		\$100,000		\$300,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$17,428	\$100,000	\$0	\$100,000	\$0	\$100,000	\$0	\$317,428

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Roadway Safety Improvements	4570	Public Works-Transportation

Project Description:
This project will provide the funding of safety improvement type projects whose cost does not exceed \$100,000 per project and can be designed and constructed utilizing staff and services contracts currently in place. Examples of such projects would include turning lanes, median construction and geometric improvements at County intersections.

CATEGORY = 2

Project Location: Countywide
Operational Budget Impact: None

Project Lead: Department of Public Works
Objective Met for Comprehensive/Town Center Master Plan: "Continue to Implement measures to maintain the safety and efficiency of travel." [I-56]

Grant/Loan Funding Source:
Election District: 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$125,000							\$125,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$250,000		\$250,000		\$250,000	\$750,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$125,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$875,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax	\$125,000		\$250,000		\$250,000		\$250,000	\$875,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$125,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$875,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
SHA Signal Matching Funds	4522	Public Works-Transportation

Project Description:
Funding for Calvert County's share of traffic signal costs for SHA installed traffic control devices.

CATEGORY = 1

Project Location:
Countywide

Operational Budget Impact:
None

Project Lead:
Department of Public Works

Objective Met for Comprehensive/Town Center Master Plan:
"Continue to implement measures to maintain the safety and efficiency of travel". [I-56]

Grant/Loan Funding Source:

Election District:
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$280,819	\$60,000		\$60,000		\$60,000		\$460,819
Equipment	\$199,835							\$199,835
Other	\$143,403							\$143,403
TOTAL COSTS	\$624,057	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$804,057

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$624,057							\$624,057
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax		\$60,000		\$60,000		\$60,000		\$180,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$624,057	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$804,057

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Sidewalk Program	4509	Public Works-Transportation

Project Description:
Sidewalk retrofit and repair program to meet ADA Standards in town centers. The County is responsible for the upgrade and maintenance of all sidewalks within both state and county rights-of-way.

CATEGORY = 1

Project Location:
Town Centers

Operational Budget Impact:
None

Project Lead:
Joan Jaquette, Engineering Technician

Objective Met for Comprehensive/Town Center Master Plan:
"Continue to retrofit existing roads and sidewalks, especially within town centers, and connect communities within a one-mile radius of town centers by an internal network of sidewalks and roads." [I-68]

Grant/Loan Funding Source:

Election District:
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$250,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$1,000,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$250,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$1,000,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$125,000		\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$750,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax	\$125,000	\$125,000						\$250,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$250,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$1,000,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Storm Drainage Projects	4543	Public Works-Transportation

Project Description:
Study, design and construction of storm drainage improvements in conjunction with the upgrade of County roads.

CATEGORY = 1

Project Location:
Countywide

Operational Budget Impact:
None

Project Lead:
Department of Public Works

Objective Met for Comprehensive/Town Center Master Plan:
"Ensure that environmental impacts, including stormwater impacts, are taken into consideration in road design and are properly managed during road construction." [I-65]

Grant/Loan Funding Source:

Election District:
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$40,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$160,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$680,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,280,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$720,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$1,440,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax	\$720,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$1,440,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$720,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$1,440,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Transportation Safety Projects	4526	Public Works-Transportation

Project Description:
These funds area used for guardrail, raised pavement markers and other safety program items.

CATEGORY = 1

Project Location: Countywide
Operational Budget Impact: None

Project Lead: Joan Jaquette, Engineering Technician
Obiective Met for Comprehensive/Town Center Master Plan: "Continue to implement measures to maintain the safety and efficiency of travel" [I-56]

Grant/Loan Funding Source:
Election District: 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$1,478,218	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$2,558,218
Equipment								\$0
Other								\$0
TOTAL COSTS	\$1,478,218	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$2,558,218

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$267,600							\$267,600
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax	\$20,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$236,000
Utility Fees								\$0
State Funds	\$1,190,618	\$144,000	\$144,000	\$144,000	\$144,000	\$144,000	\$144,000	\$2,054,618
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$1,478,218	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$2,558,218

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Watershed Implementation Plan	4702	Public Works-Transportation

Project Description:
Recurring funding for the design and construction of stormwater management facilities. Projects will be designed to reduce the pollutant loading impact of stormwater per the forthcoming 2013 Watershed Implementation Plan and the Total Maximum Daily Load targets mandated by the Maryland Department of the Environment and EPA

CATEGORY = 2

Project Location: Countywide
Operational Budget Impact: None

Project Lead: Erica Jackson, Project Engineer
Objective Met for Comprehensive/Town Center Master Plan: "Ensure that environmental impacts, including stormwater management impacts, are taken into consideration in road design and are properly managed during road construction." [-65]

Grant/Loan Funding Source:
Election District: 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$25,000		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$125,000		\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$750,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax	\$150,000		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
800 MHz Communications System Expansion	4039	Public Safety

Project Description:
Install the sixth communications system site in the Northeast sector of the County to prevent potential harmful interference to the Public Safety Communications System; and provide better in-building coverage in the Chesapeake Beach and North Beach areas. This site was recommended by the County's Communications Consultant because the density of new structures in this area. The site will properly support in-building communications for our police, fire, and EMS personnel in this area.

The federal mandated rebanding initiative is still in the negotiation phase; and we will not be able to move forward on this project until negotiations are completed later this year.

This project includes all electronic equipment, shelter, UPS, generator, and installation services.

CATEGORY = 1

Project Location:
Northeast Sector of Calvert County

Operational Budget Impact:
\$236,108 over a 6 year period

Project Lead:
Yvette Myers, Chief of Communications

Objective Met for Comprehensive/Town Center Master Plan:
"Continuously inventory and evaluate all existing radio equipment and analyze the need for additional equipment or enhancements to the system or its infrastructure." [I-79]

Grant/Loan Funding Source:
The County will work with the Consultant to identify any available grants.

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$404,900							\$404,900
Land Acquisition								\$0
Site Work								\$0
Construction		\$973,150						\$973,150
Equipment		\$1,714,750						\$1,714,750
Other								\$0
TOTAL COSTS	\$404,900	\$2,687,900	\$0	\$0	\$0	\$0	\$0	\$3,092,800

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$404,900	\$2,687,900						\$3,092,800
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$404,900	\$2,687,900	\$0	\$0	\$0	\$0	\$0	\$3,092,800

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs		\$31,864	\$32,820	\$33,804	\$34,818	\$35,863	\$36,939	\$206,108
Utilities		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$30,000
Other Expenses								\$0
TOTAL COST		\$36,864	\$37,820	\$38,804	\$39,818	\$40,863	\$41,939	\$236,108

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
800 Mhz Digital Communications System Upgrade & Channel Expansion	N/A	Public Safety

Project Description:
Upgrade the current 800 MHz analog trunked communications system to a digital 800 MHz P-25 compliant communications system. The current analog system is outdated and equipment is becoming obsolete. County is having difficulty obtaining replacement parts for the MTS2000 portable and MCS2000 mobile radios and system.

The digital system will allow for more interoperability with other and additional counties. Equipment costs include replacement of current portable and mobile radios for subscribers to operate on the new system.

CATEGORY = 1

Project Location: Countywide	Operational Budget Impact: Maintenance costs of the new system are unknown at this time.
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Project Lead: Yvette Myers, Chief of Communications	Objective Met for Comprehensive/Town Center Master Plan: "Continuously inventory and evaluate all existing radio equipment and analyze the need for additional equipment or enhancements to the system or its infrastructure." [I-79]
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Grant/Loan Funding Source: As the County gets closer to implementation, it will work with vendors to obtain any available grants.	Election District: 1st, 2nd, & 3rd
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering		\$1,875,860	\$1,875,860	\$1,875,860				\$5,627,580
Land Acquisition								\$0
Site Work								\$0
Construction		\$171,310	\$171,310	\$171,310				\$513,930
Equipment		\$5,166,630	\$5,166,630	\$5,166,630				\$15,499,890
Other								\$0
TOTAL COSTS	\$0	\$7,213,800	\$7,213,800	\$7,213,800	\$0	\$0	\$0	\$21,641,400

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds		\$7,213,800	\$7,213,800	\$7,213,800				\$21,641,400
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$7,213,800	\$7,213,800	\$7,213,800	\$0	\$0	\$0	\$21,641,400

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
North Beach VFD, Company 1	1610	Public Safety

Project Description:	
2014 - Replace Command 1 - \$50,000 2015 - Replace Brush 1 - \$73,000 2015 - Replace Rescue 1 - \$673,000 2016 - Replace Engine 11 - \$582,000 2016 - Replace Tower 1 - \$1,273,000 2017 - Replace Ambulance 19 - \$215,000 2017 - Rehab Boat 1 - \$65,000 (estimate)	

Project Location: North Beach VFD, Company 1	Operational Budget Impact:
Project Lead: Jim Richardson, FREMS Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel."

Grant/Loan Funding Source:	Election District:

PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$50,000	\$746,000	\$1,855,000	\$280,000	\$0	\$0	\$2,931,000
Other								\$0
TOTAL COSTS	\$0	\$50,000	\$746,000	\$1,855,000	\$280,000	\$0	\$0	\$2,931,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$50,000	\$746,000	\$1,855,000	\$280,000	\$0	\$0	\$2,931,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$50,000	\$746,000	\$1,855,000	\$280,000	\$0	\$0	\$2,931,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Prince Frederick VFD, Company 2	1620	Public Safety

Project Description:	
2014 - Replace Command 2 - \$50,000 2016 - Replace Brush 2 - \$78,000 2018 - Replace Squad 2 - \$882,000	Facility 2015 - New Building A & E - \$250,000 Facility 2016 - New Building Construction - \$4,500,000

Project Location: Prince Frederick VFD, Company 2	Operational Budget Impact:
Project Lead: Jim Richardson, FREMS Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel." "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."
Grant/Loan Funding Source:	Election District:

PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering			\$250,000					\$250,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$4,500,000				\$4,500,000
Equipment		\$50,000		\$78,000		\$882,000		\$1,010,000
Other								\$0
TOTAL COSTS	\$0	\$50,000	\$250,000	\$4,578,000	\$0	\$882,000	\$0	\$5,760,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$50,000		\$78,000	\$0	\$882,000	\$0	\$1,010,000
G.O. Bonds			\$250,000	\$4,500,000				\$4,750,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$50,000	\$250,000	\$4,578,000	\$0	\$882,000	\$0	\$5,760,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET	Six Year Capital Improvement Plan						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Solomons VRSFD, Company 3	1630	Public Safety

Project Description:	
2014 - Replace Ambulance 38 - \$220,000 2015 - Replace Engine 34 - \$549,000 2016 - Rehab Boat 3 (Estimate) - \$62,000 2017 - Replace Command 3 - \$47,000 2017 - Replace Truck 3 - \$1,350,000 2019 - Replace Ambulance 37 - \$242,000 2019 - Replace Brush 3 - \$93,000	Facility 2014 - Annex HVAC and Gas Heater - \$27,000 Facility 2017 - Main Building Renovation A & E - \$250,000 Facility 2018 - Main Building Renovation Construction - \$4,500,000 Facility 2017 - Annex Roof - \$15,000

Project Location: Solomons VRSFD, Company 3	Operational Budget Impact:
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Project Lead: Jim Richardson, FREMS Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel." "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."
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Grant/Loan Funding Source:	Election District:
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PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$250,000			\$250,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$4,500,000		\$4,500,000
Equipment		\$220,000	\$549,000	\$62,000	\$1,397,000		\$335,000	\$2,563,000
Other		\$27,000			\$15,000			\$42,000
TOTAL COSTS	\$0	\$247,000	\$549,000	\$62,000	\$1,662,000	\$4,500,000	\$335,000	\$7,355,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$247,000	\$549,000	\$62,000	\$1,412,000		\$335,000	\$2,605,000
G.O. Bonds					\$250,000	\$4,500,000		\$4,750,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$247,000	\$549,000	\$62,000	\$1,662,000	\$4,500,000	\$335,000	\$7,355,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Prince Frederick VRS, Company 4	1640	Public Safety

Project Description:	
2015 - Replace Ambulance 49 - \$192,000	Facility 2018 - Building Renovation A & E - \$200,000
2016 - Replace Command 4 - \$45,000	Facility 2020 - Building Renovation Construction - \$2,000,000
2016 - Replace Ambulance 47 - \$203,000	
2016 - Rehab Boat 4 (Estimate) - \$62,000	

Project Location: Prince Frederick VRS, Company 4	Operational Budget Impact:
Project Lead: Jim Richardson, FREMS Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel." "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."
Grant/Loan Funding Source:	Election District:

PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering							\$200,000	\$200,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$0	\$192,000	\$310,000				\$502,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$192,000	\$310,000	\$0	\$0	\$200,000	\$702,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$0	\$192,000	\$310,000				\$502,000
G.O. Bonds							\$200,000	\$200,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$192,000	\$310,000	\$0	\$0	\$200,000	\$702,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019		
Salaries & Wages							\$0	
Supplies							\$0	
Capital Outlay							\$0	
Maintenance Costs							\$0	
Utilities							\$0	
Other Expenses							\$0	
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Dunkirk VFD, Company 5	1650	Public Safety

Project Description:	
2014 - Replace Command 5 - \$50,000	Facility 2015 - Water Supply Storage Tank - \$85,000
2014 - Replace Ambulance 58 - \$220,000	
2017 - Replace Brush 5 - \$83,000	

Project Location: Dunkirk VFD, Company 5	Operational Budget Impact:
Project Lead: Jim Richardson, FREMS Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel."

Grant/Loan Funding Source:	Election District:
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PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$270,000			\$83,000			\$353,000
Other			\$85,000					\$85,000
TOTAL COSTS	\$0	\$270,000	\$85,000	\$0	\$83,000	\$0	\$0	\$438,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$270,000	\$85,000	\$0	\$83,000	\$0	\$0	\$438,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$270,000	\$85,000	\$0	\$83,000	\$0	\$0	\$438,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Huntingtown VFDRS, Company 6	1660	Public Safety

Project Description:	
2014 - Replace Ambulance 68 - \$181,000	
2014 - Replace Command 6 - \$50,000	
2014 - Replace Engine 61 - \$518,000	
2015 - Replace Ambulance 69 - \$192,000	
2017 - Replace Engine 62 - \$617,000	

Project Location: Huntingtown VFDRS, Company 6	Operational Budget Impact:
Project Lead: Jim Richardson, FREMS Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel."

Grant/Loan Funding Source:	Election District:
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PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment		\$749,000	\$192,000		\$617,000			\$1,558,000
Other								\$0
TOTAL COSTS	\$0	\$749,000	\$192,000	\$0	\$617,000	\$0	\$0	\$1,558,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$749,000	\$192,000	\$0	\$617,000	\$0	\$0	\$1,558,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$749,000	\$192,000	\$0	\$617,000	\$0	\$0	\$1,558,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET	Six Year Capital Improvement Plan						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County FY2014-FY2019 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
St. Leonard VFDRS, Company 7	1670	Public Safety

Project Description:	
2017 - Replace Brush 7 - \$83,000 2017 - Replace Tanker 7 - \$582,000 2018 - Replace Command 7 - \$50,000 2018 - Replace Engine 72 - \$654,000	Facility 2019 - Building Expansion A & E - \$250,000 Facility 2019 - Storage Building A & E - \$50,000 Facility 2020 - Bldg Expansion Construction (estimate)- \$1,400,000 Facility 2020 - Storage Building Construction - \$960,000

Project Location: St. Leonard VFDRS, Company 7	Operational Budget Impact:
Project Lead: Jim Richardson, FREMS Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel." "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."
Grant/Loan Funding Source:	Election District:

PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering							\$300,000	\$300,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment					\$665,000	\$704,000		\$1,369,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$665,000	\$704,000	\$300,000	\$1,669,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$0	\$0	\$0	\$665,000	\$704,000		\$1,369,000
G.O. Bonds							\$300,000	\$300,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$665,000	\$704,000	\$300,000	\$1,669,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

	PROJ. #	PROJECT CATEGORY
Calvert Advanced Life Support, Company 10	1700	Public Safety

Project Description:
 2015 - Replace Medic 103 - \$90,000
 2015 - Replace Medic 101 - \$90,000
 2016 - Replace Medic 102 - \$93,000
 2017 - Replace Medic 104 - \$95,000
 2018 - Replace Medic 105 - \$98,000
 2019 - Replace Medic 103 - \$101,000

Project Location: Calvert Advanced Life Support, Company 10	Operational Budget Impact:
Project Lead: Jim Richardson, FREMS Coordinator	Objective Met for Comprehensive/Town Center Master Plan: "Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel."

Grant/Loan Funding Source:	Election District:

PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$180,000	\$93,000	\$95,000	\$98,000	\$101,000	\$567,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$180,000	\$93,000	\$95,000	\$98,000	\$101,000	\$567,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$0	\$180,000	\$93,000	\$95,000	\$98,000	\$101,000	\$567,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$180,000	\$93,000	\$95,000	\$98,000	\$101,000	\$567,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

Fire & Rescue Facilities - Feasibility Studies	PROJ. # 1715	PROJECT CATEGORY Public Safety
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Project Description:

Evaluate each department's buildings for consideration of rehabilitation, renovation or replacement.

- * Prince Frederick Volunteer Rescue Squad (Co. 4)
- * Solomons Volunteer Rescue Squad & Fire Department – Main Station (Co. 3)
- * Solomons Volunteer Rescue Squad & Fire Department – Cove Point Annex (Co. 3)
- * St. Leonard Volunteer Fire Department and Rescue Squad (Co.7)

Considerations to include both meeting current and future operational needs (bunk rooms, training, administration and operations activities) as well as the actual physical plant conditions of the building. Determine if any intermediate facility repairs or modifications are required or that could assist to mitigate current or future operational needs. Determine a project ranking schedule for CIP consideration.

CATEGORY = 1

Project Location:

Countywide

Operational Budget Impact:

Project Lead:

Jim Richardson, FREMS Coordinator

Objective Met for Comprehensive/Town Center Master Plan:

"Maintain the existing high level of service by providing essential equipment and professional training for emergency personnel."

Grant/Loan Funding Source:

Election District:

PHASING	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering		\$60,000						\$60,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

FUNDING SOURCES	Prior Approval	Six Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds		\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Appeal Landfill Transfer Station Construction	4900	DPW - Solid Waste

Project Description:

Construct a new transfer station complex for receiving recyclables and trash to be transferred out of County that will separate Commercial and Residential customers.

CATEGORY = 2

Project Location:

401 Sweetwater Road
Lusby, MD 20657

Operational Budget Impact:

None

Project Lead:

Michael Thomas, Division Chief, Solid Waste

Objective Met for Comprehensive/Town Center Master

"Develop guidelines on how to dispose of stable wastes in a sustainable, non-polluting manner." [I-106]

Grant/Loan Funding Source:

Election District:

1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering			\$75,000					\$75,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$1,754,000				\$1,754,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$75,000	\$1,754,000	\$0	\$0	\$0	\$1,829,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding								\$0
G.O. Bonds				\$1,754,000				\$1,754,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.			\$75,000					\$75,000
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$75,000	\$1,754,000	\$0	\$0	\$0	\$1,829,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Appeal Landfill Waterline Extension	N/A	Public Works/Utilities: Water Project

Project Description: Extend ~ 3,000 LF 12" Waterline from existing 12" waterline at the entrance to Puatuxant Business Park at Appeal Lane to the WWTP at Appeal Landfill. A ~450 LF 10" sewer force main crossing and ~450 LF 6" re-use force main crossing for Route 2/4 will be constructed for future connection.	
CATEGORY = 1	
Project Location: Appeal Lane Lusby, MD 20657	Operational Budget Impact:
Project Lead: Andy Hipski, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Continue to use the Calvert County Water and Sewerage Plan as a water resources management implementation document for the Calvert County Comprehensive Plan." [1-120]
Grant/Loan Funding Source:	Election District: 1st

(Vehicle Area)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	(\$44,000)	\$44,000						\$0
Land Acquisition								\$0
Site Work								\$0
Construction	(\$440,000)	\$440,000						\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	(\$484,000)	\$484,000	\$0	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Barstow Convenience Center Upgrade	N/A	DPW - Solid Waste

Project Description:

Relocate the existing entrance, replace existing single compactor with two new below grade compactors. Install two new compactors for recycling.

CATEGORY = 2

Project Location:

350 Stafford Road
Barstow, MD 20610

Operational Budget Impact:

None

Project Lead:

Michael Thomas, Division Chief, Solid Waste

Objective Met for Comprehensive/Town Center Master

"Develop guidelines on how to dispose of stable wastes in a sustainable, non-polluting manner." [I-106]

Grant/Loan Funding Source:

Election District:

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering			\$50,000					\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$316,000					\$316,000
Equipment			\$170,000					\$170,000
Other								\$0
TOTAL COSTS	\$0	\$0	\$536,000	\$0	\$0	\$0	\$0	\$536,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funding								\$0
G.O. Bonds			\$536,000					\$536,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$536,000	\$0	\$0	\$0	\$0	\$536,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard Well and Elevated Storage	4804	DPW Utilities: Water Project

Project Description: Provide new 6" water supply well and elevated storage tank to supplement the existing production well to meet current and future demand. In FY2014 design and permit and in FY2015 construct an additional elevated storage tower (100,000 gallons) to ensure proper distribution system pressure, provide for adequate fire suppression reserves and balance the system supply in coordination with the existing water storage tank.	
CATEGORY = 2	
Project Location: 920 Calvert Beach Road St. Leonard, MD, 20685	Operational Budget Impact: The only operational impact will be utilities and future planned maintenance.
Project Lead: Andy Hipski, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Allow both major and minor Town Centers to have community water and sewer." [1-20]
Grant/Loan Funding Source: MDE Drinking Water State Revolving Loan	Election District: 2nd (02-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$355,000							\$355,000
Land Acquisition	\$131,000							\$131,000
Site Work								\$0
Construction	\$267,000		\$257,500	\$1,068,100				\$1,592,600
Equipment								\$0
Other								\$0
TOTAL COSTS	\$753,000	\$0	\$257,500	\$1,068,100	\$0	\$0	\$0	\$2,078,600

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds		\$603,000	\$257,500					\$860,500
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$753,000	(\$603,000)						\$150,000
State Funds				\$1,068,100				\$1,068,100
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$753,000	\$0	\$257,500	\$1,068,100	\$0	\$0	\$0	\$2,078,600

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs				\$15,500	\$15,500		\$31,000
Utilities	\$500	\$500	\$500	\$500	\$500		\$2,500
Other Expenses							\$0
TOTAL COST	\$500	\$500	\$500	\$16,000	\$16,000	\$0	\$33,500

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
East Prince Frederick Water Tower and Well	4807	Public Works/Utilities: Water Project

Project Description: New 750,000 gallon elevated water storage tower and new 10" well and water treatment plant required to meet the anticipated growth of the Town Center of Prince Frederick.	
CATEGORY = 1	
Project Location: 1800 Dares Beach Road Prince Frederick, MD 20678	Operational Budget Impact: There will be additional operational impact due to this water system improvement, with additional expenditures for electric costs for the operation of a new separate well site in Prince Frederick, as well as future tank maintenance expense.
Project Lead: Andy Hipski, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Allow both major and minor Town Centers to have community water and sewer." [1-20]
Grant/Loan Funding Source: MD Department of the Environment Grant: \$400,000 MD Department of the Environment Loan: \$1,600,000	Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$200,000							\$200,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$2,800,000	\$500,000						\$3,300,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$3,000,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$3,500,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$1,000,000							\$1,000,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$0							\$0
State Funds	\$1,600,000	\$500,000						\$2,100,000
Other Grant Funds	\$400,000							\$400,000
Private Funds								\$0
TOTAL FUNDS	\$3,000,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$3,500,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs				\$15,000	\$15,000	\$15,000	\$15,000	\$60,000
Utilities		\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$15,000
Other Expenses								\$0
TOTAL COST		\$2,500	\$2,500	\$17,500	\$17,500	\$17,500	\$17,500	\$75,000

Calvert County
FY2014-FY2019 CIP Budget Worksheet

CAPITAL IMPROVEMENT PLAN

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Chesapeake Heights/Dares Beach Water Treatment and System Upgrade	4810	DPW Utilities: Water Project

Project Description: Construct new well into the Patapsco Aquifer at the Chesapeake Heights Water Treatment Plant to assure compliance with MDE water quality standards. Replace aged infrastructure including distribution lines and isolation valves throughout the system.	
CATEGORY = 1	
Project Location: Chesapeake Heights Water Pump Station 4106 Cassell Boulevard Prince Frederick, MD 20678	Operational Budget Impact:
Project Lead: Andy Hipski, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Ensure sufficient water supply and water/sewer treatment capacity to serve future growth in Calvert County."
Grant/Loan Funding Source: MD Department of the Environment Loan	Election District: 2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$162,500		\$36,100					\$198,600
Land Acquisition								\$0
Site Work								\$0
Construction	\$590,000	\$285,000	\$515,000					\$1,390,000
Equipment								\$0
Other	\$30,000							\$30,000
TOTAL COSTS	\$782,500	\$285,000	\$551,100	\$0	\$0	\$0	\$0	\$1,618,600

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds			\$551,100					\$551,100
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$182,500							\$182,500
State Funds	\$500,000	\$385,000						\$885,000
Other Grant Funds	\$100,000	(\$100,000)						\$0
Private Funds								\$0
TOTAL FUNDS	\$782,500	\$285,000	\$551,100	\$0	\$0	\$0	\$0	\$1,618,600

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities				\$2,600	\$2,600	\$2,600	\$2,600	\$10,400
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$2,600	\$2,600	\$2,600	\$2,600	\$10,400

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Paris Oaks Pump Station Rehab and System Capacity Improvements	4814	Public Works/Utilities: Water Project

Project Description:
Demolish abandoned pump station and explore options to increase well yield or supply additional capacity through an interconnection to the Highlands Water System.

CATEGORY = 1

Project Location:
Fifth Street Extended
Chesapeake Beach, MD 20732

Operational Budget Impact:
None

Project Lead:
Andy Hipski, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and

Grant/Loan Funding Source:
N/A

Election District:
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$40,000							\$40,000
Land Acquisition		\$165,000						\$165,000
Site Work		\$165,000						\$165,000
Construction	\$60,000		\$700,000					\$760,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$100,000	\$330,000	\$700,000	\$0	\$0	\$0	\$0	\$1,130,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$100,000	\$330,000	\$700,000					\$1,130,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$100,000	\$330,000	\$700,000	\$0	\$0	\$0	\$0	\$0

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mill Creek Middle School	4815	Public Works/Utilities: Water Project

Project Description:
Results from the hydraulic model indicate the water system near Mill Creek Middle School does not provide the required fire flow of 2000 gallons per minute (gpm). Currently, it is providing 1850 gpm. This project is recommended to tie into the water and sewer main lines on Southern Connector Boulevard in order to meet the requirements of the Calvert County code.

THIS PROJECT WILL BE FUNDED THROUGH PROJECT 4525 - SOUTHERN CONNECTOR ROAD (GENERAL FUND).

CATEGORY = 1

Project Location: Middle Creek Middle School 12200 Southern Connector Boulevard Lusby, MD	Operational Budget Impact:
Project Lead: Wayne Raither, Water & Sewer Division Chief	Objective Met for Comprehensive/Town Center Master Plan: "Allow both major and minor Town Centers to have community water and sewer." [1-20]
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$160,000	(\$160,000)						\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$160,000	(\$160,000)	\$0	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$160,000	(\$160,000)						\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$160,000	(\$160,000)	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2014	FY2015	FY2016	FY2017	FY2018		FY2019
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Water Capacity Expansion	4817	Public Works/Utilities: Water Project

Project Description: To supplement the water supply of the Solomons Island Water System, the County is in discussions with Dominion Power regarding installing a 6,400 LF of 12-inch PVC pipe to connect the Cove Point well to the Solomons Island water system.	
CATEGORY = 1	
Project Location: Cove Point Road Lusby, MD 20657	Operational Budget Impact:
Project Lead: Andy Hipski, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$46,000	\$46,000						\$92,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$414,000	\$414,000						\$828,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$460,000	\$460,000	\$0	\$0	\$0	\$0	\$0	\$920,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$460,000	\$460,000						\$920,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$460,000	\$460,000	\$0	\$0	\$0	\$0	\$0	\$920,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
District 1 Tank Replacements (White Sands)	NA	Public Works/Utilities: Water Project

Project Description:
The White Sands' hydropneumatic tank has reached its life expectancy. The project will replace the tank and rehabilitate the pumping station.

CATEGORY = 1

Project Location:
White Sands
Lusby, MD 20657

Operational Budget Impact:
None

Project Lead:
Andy Hipski, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and

Grant/Loan Funding Source:
N/A

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering		\$30,900						\$30,900
Land Acquisition								\$0
Site Work								\$0
Construction			\$360,500					\$360,500
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$30,900	\$360,500	\$0	\$0	\$0	\$0	\$391,400

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds			\$360,500					\$360,500
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$30,900						\$30,900
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$30,900	\$360,500	\$0	\$0	\$0	\$0	\$391,400

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
District 1 Tank Replacements (Kenwood)	NA	Public Works/Utilities: Water Project

Project Description:
The Kenwood Beach's hydropneumatic tank has reached its life expectancy. The project will replace the tank and rehabilitate the pumping station.

CATEGORY = 1

Project Location:
Kenwood Beach
Saint Leonard, MD 20685

Operational Budget Impact:
None

Project Lead:
Andy Hipski, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and

Grant/Loan Funding Source:
N/A

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019		
Architect/Engineering		\$30,900						\$30,900	
Land Acquisition								\$0	
Site Work								\$0	
Construction			\$360,500					\$360,500	
Equipment								\$0	
Other								\$0	
TOTAL COSTS		\$0	\$30,900	\$360,500	\$0	\$0	\$0	\$0	\$391,400

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project	
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019		
County Funds								\$0	
G.O. Bonds			\$360,500					\$360,500	
Rec. Excise Tax								\$0	
School Excise Tax								\$0	
Road Excise Tax								\$0	
Utility Fees		\$30,900						\$30,900	
State Funds								\$0	
Other Grant Funds								\$0	
Private Funds								\$0	
TOTAL FUNDS		\$0	\$30,900	\$360,500	\$0	\$0	\$0	\$0	\$391,400

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
West Prince Frederick Storage Tank	N/A	Public Works/Utilities: Water Project

Project Description:
Results from the hydraulic analysis of the water system indicate the available fire flow in West Prince Frederick is below the required amount. Along JW Williams Road, near the College of Southern Maryland, the available fire flow is significantly below the required fire flow as set forth in Calvert County code. To remedy the situation, a new 100,000 gallon elevated water storage tank is recommended for West Prince Frederick.

CATEGORY = 2

Project Location:
JW Williams Road
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:
Andy Hipski, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering			\$46,400	\$46,400				\$92,800
Land Acquisition								\$0
Site Work								\$0
Construction			\$417,200	\$417,200				\$834,400
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$463,600	\$463,600	\$0	\$0	\$0	\$927,200

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds			\$463,600	\$463,600				\$927,200
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$463,600	\$463,600	\$0	\$0	\$0	\$927,200

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Boulevard Water Main	N/A	Public Works/Utilities: Water Project

Project Description:
To improve system redundancy and to reduce the number of customers vulnerable to service outages, install 1,600 LF 12-inch PVC water main along Prince Frederick Boulevard from Allnutt Court to West Dares Beach Road. In the event of a water main break, the water loop allows crews to repair the water main while maintaining water service to most customers.

CATEGORY = 3

Project Location:
Prince Frederick Boulevard
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:
Andy Hipski, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$24,700			\$24,700
Land Acquisition								\$0
Site Work								\$0
Construction					\$222,500			\$222,500
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$247,200	\$0	\$0	\$247,200

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees					\$247,200			\$247,200
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$247,200	\$0	\$0	\$247,200

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Back Creek Water Loop	N/A	Public Works/Utilities: Water Project

Project Description: To address the lack of redundancy in the Solomons Island Water System, a directional drill 2,000 LF 12-inch water line across the Back Creek, and conventionally install 2,300 LF of 12-inch water line to connect the Dowell Road and Solomons Island Road water mains. The resulting loop will minimize customers vulnerable to service outages during repair operations and eliminate fire flow deficiencies along Farren Avenue.	
CATEGORY = 3	
Project Location: Back River, from Dowell Road to Williams Street Solomons Island, MD 20688	Operational Budget Impact: None
Project Lead: Wayne Raither, Division Chief, Water & Sewer	Objective Met for Comprehensive/Town Center Master Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]
Grant/Loan Funding Source:	Election District: 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$41,200	\$41,200		\$82,400
Land Acquisition								\$0
Site Work								\$0
Construction					\$370,800	\$370,800		\$741,600
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$412,000	\$412,000	\$0	\$824,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds					\$412,000	\$412,000		\$824,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$412,000	\$412,000	\$0	\$824,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Chesapeake Beach WWTP Reconstruction and ENR Upgrade	4854	DPW Utilities: Sewer Project

Project Description: This project would replace equipment and upgrade the Chesapeake Beach WWTP which has reached the end of its useful life. Concurrently with this replacement, the plant will be modified for Enhanced Nutrient Removal (ENR).	
CATEGORY = 1	
Project Location: Chesapeake Beach Wastewater Treatment Plant 8550 Bayside Road Chesapeake Beach, MD 20732	Operational Budget Impact: None
Project Lead: Rick Mason, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." "Reduce nutrient pollution from sewerage treatment and septic systems."
Grant/Loan Funding Source: MD Department of the Environment Loan	Election District: 3rd (03-001, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$346,680							\$346,680
Land Acquisition								\$0
Site Work								\$0
Construction	\$3,070,320	(\$1,110,000)						\$1,960,320
Equipment								\$0
Other								\$0
TOTAL COSTS	\$3,417,000	(\$1,110,000)	\$0	\$0	\$0	\$0	\$0	\$2,307,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$346,680						\$346,680
State Funds	\$1,815,360	\$144,960						\$1,960,320
Other Grant Funds	\$1,601,640	(\$1,601,640)						\$0
Private Funds								\$0
TOTAL FUNDS	\$3,417,000	(\$1,110,000)	\$0	\$0	\$0	\$0	\$0	\$2,307,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County Government
FY2014-FY2019
CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Industrial Park Wastewater Treatment Plant Upgrade	4855	DPW Utilities: Sewer Project

Project Description:
Select the more cost effective alternative project to reconstruct the influent pump station to send the wastewater flow to the PF WWTP #1 in lieu of the alternative project to replace the aging WWTP equipment with a new sequencing batch reactor waterwater treatment plant. The potential for beneficial water reuse will also be evaluated.

CATEGORY = 1

Project Location:
Calvert County Industrial Park WWTP
300 Skipjack Road
Prince Frederick, MD 20678

Operational Budget Impact:

Project Lead:
Rick Mason, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Ensure the safe and environmentally sound disposal of solid waste, wastewater, and hazardous waste generated in Calvert County."

Grant/Loan Funding Source:
MD Department of the Environment Loan

Election District:
2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$133,000	\$240,000						\$373,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$1,458,000	\$970,000						\$2,428,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$1,591,000	\$1,210,000	\$0	\$0	\$0	\$0	\$0	\$2,801,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds	\$0							\$0
G.O. Bonds	\$811,000	\$1,943,333						\$2,754,333
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$46,667							\$46,667
State Funds	\$733,333	(\$733,333)						\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$1,591,000	\$1,210,000	\$0	\$0	\$0	\$0	\$0	\$2,801,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick WWTP #1 Plant Upgrade	4857	DPW Utilities: Sewer Project

Project Description: This project will improve the level of treatment at the existing facility. The intent is to address current effluent disposal practices for the existing facility and add SBR (Sequencing Batch Reactor) Technology to the processing.	
CATEGORY = 3	
Project Location: Prince Frederick WWTP #1 455 Sugar Notch Prince Frederick, MD 20678	Operational Budget Impact: There will be additional operational impact due to this WWTP undergoing process modifications.
Project Lead: Rick Mason, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Reduce nutrient pollution from sewerage treatment and septic systems."
Grant/Loan Funding Source: MD Department of the Environment Loan	Election District: 2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$10,149							\$10,149
Land Acquisition								\$0
Site Work	\$700,280							\$700,280
Construction					\$2,406,100	\$2,317,500		\$4,723,600
Equipment								\$0
Other								\$0
TOTAL COSTS	\$710,429	\$0	\$0	\$0	\$2,406,100	\$2,317,500	\$0	\$5,434,029

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds					\$1,251,800	\$1,205,800		\$2,457,600
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$710,429							\$710,429
State Funds					\$1,154,300	\$1,111,700		\$2,266,000
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$710,429	\$0	\$0	\$0	\$2,406,100	\$2,317,500	\$0	\$5,434,029

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies			\$1,500	\$1,500	\$1,500	\$1,500	\$6,000
Capital Outlay							\$0
Maintenance Costs			\$3,100	\$3,100	\$3,100	\$3,100	\$12,400
Utilities			\$4,100	\$4,100	\$4,100	\$4,100	\$16,400
Other Expenses							\$0
TOTAL COST	\$0	\$0	\$8,700	\$8,700	\$8,700	\$8,700	\$34,800

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Master Plan	4877	DPW Utilities: Sewer Project

Project Description:
Study performed to identify and prioritize recommended capital improvements to the Prince Frederick water and sewer systems. This study was completed in December 2011.

CATEGORY = 1

Project Location: Prince Frederick W&S system **Operational Budget Impact:** No operational budget impact

Project Lead: Rick Mason, Project Engineer II
Andy Hipski, Project Engineer II **Objective Met for Comprehensive/Town Center Master Plan:** "Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source: **Election District:** 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$27,377	(\$27,377)						\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$27,377	(\$27,377)	\$0	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$27,377	(\$27,377)						\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$27,377	(\$27,377)	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Master Plan	4878	DPW Utilities: Sewer Project

Project Description:
Study performed to identify and prioritize recommended capital improvements to the Prince Frederick water and sewer systems. This study was completed in January 2012.

CATEGORY = 1

Project Location:
Solomons W&S system

Operational Budget Impact:
No operational budget impact

Project Lead:
Rick Mason, Project Engineer II
Andy Hipski, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$6,023	(\$6,023)						\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
TOTAL COSTS	\$6,023	(\$6,023)	\$0	\$0	\$0	\$0	\$0	\$0

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$6,023	(\$6,023)						\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$6,023	(\$6,023)	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Sewer Replacement - Phase 2	N/A	DPW Utilities: Sewer Project

Project Description:
Phase 2 (PS #2 to WWTP #2) - Reline the existing gravity sewer line between Prince Frederick Wastewater Pump Station #2 (off of Main Street in the vicinity of Hawk Hill Drive) through easements north of Calvert Towne through to the Prince Frederick Wastewater Treatment Plant #2 (Tobacco Ridge Rd.) Wastewater Pump Station #1.

CATEGORY = 1

Project Location:
Main Street (MD 765) and County easements
Prince Frederick, MD 20679

Operational Budget Impact:
There will be no additional operational impact due to this infrastructure undergoing repairs.

Project Lead:
Rick Mason, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
2nd (02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering		\$20,000						\$20,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$340,500	\$360,500					\$701,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$360,500	\$360,500	\$0	\$0	\$0	\$0	\$721,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds		\$360,500	\$360,500					\$721,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$360,500	\$360,500	\$0	\$0	\$0	\$0	\$721,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Sewer Replacement - Phase 3	4862	DPW Utilities: Sewer Project

Project Description: Phase 3 (Dares Beach to PS #3) - Reline the existing gravity sewer line between the intersection of Dares Beach Road and Solomons Island Road through to the Prince Frederick Wastewater Pump Station #3 on Prince Frederick Blvd.	
CATEGORY = 1	
Project Location: Dares Beach Road (MD 402) through to Prince Frederick Wastewater Pump Station #3 via easements in Prince Frederick, MD 20678	Operational Budget Impact: There will be no additional operational impact due to this infrastructure undergoing repairs.
Project Lead: Rick Mason, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Allow both major and minor Town Centers to have community water and sewer." [I-20]
Grant/Loan Funding Source:	Election District: 2nd (02-002 & 02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$65,000	\$67,000					\$132,000
Land Acquisition							\$0
Site Work							\$0
Construction	\$482,250	\$278,100					\$760,350
Equipment							\$0
Other							\$0
TOTAL COSTS	\$547,250	\$345,100	\$0	\$0	\$0	\$0	\$892,350

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds							\$0
G.O. Bonds	\$547,250	\$345,100					\$892,350
Rec. Excise Tax							\$0
School Excise Tax							\$0
Road Excise Tax							\$0
Utility Fees							\$0
State Funds							\$0
Other Grant Funds							\$0
Private Funds							\$0
TOTAL FUNDS	\$547,250	\$345,100	\$0	\$0	\$0	\$0	\$892,350

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Pump Station Improvement - Phase I	4873	DPW Utilities: Sewer Project

Project Description:
Phase I (High Priorities) - The project will incorporate general repairs and upgrades to wastewater pump stations throughout the Prince Frederick service area under one contract. The project will address most urgent operational needs, Code compliance and safety measures.

CATEGORY = 1

Project Location:
Prince Frederick Town Center

Operational Budget Impact:
There will be no additional operational impact due to this WWPS undergoing equipment replacement and upgrade.

Project Lead:
Rick Mason, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$485,000	(\$285,000)	\$285,000	\$250,000	\$250,000	\$235,000	\$235,000	\$1,455,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$485,000	(\$285,000)	\$285,000	\$250,000	\$250,000	\$235,000	\$235,000	\$1,455,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds			\$285,000	\$250,000	\$250,000	\$235,000	\$235,000	\$1,255,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$485,000	(\$285,000)						\$200,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$485,000	(\$285,000)	\$285,000	\$250,000	\$250,000	\$235,000	\$235,000	\$1,455,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Pump Station Improvement - Phase 2	4870	DPW Utilities: Sewer Project

Project Description: Phase 2 (CMH Wastewater PS Upgrade) - Upgrade of the Prince Frederick Calvert Memorial Hospital Wastewater Pump Station (#4). This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.	
CATEGORY = 1	
Project Location: Calvert Memorial Hospital WWPS (#4) 150 Hospital Drive Prince Frederick, MD 20678	Operational Budget Impact: There will be no additional operational impact due to this WWPS undergoing equipment replacement and upgrade.
Project Lead: Rick Mason, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Ensure sufficient water supply and water/sewer treatment capacity to serve future growth in Calvert County."
Grant/Loan Funding Source:	Election District: 2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$26,250	\$72,100						\$98,350
Land Acquisition								\$0
Site Work								\$0
Construction			\$675,700					\$675,700
Equipment								\$0
Other								\$0
TOTAL COSTS	\$26,250	\$72,100	\$675,700	\$0	\$0	\$0	\$0	\$774,050

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds			\$675,700					\$675,700
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$26,250	\$72,100						\$98,350
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$26,250	\$72,100	\$675,700	\$0	\$0	\$0	\$0	\$774,050

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Pump Station Improvement - Phase 3	N/A	DPW Utilities: Sewer Project

Project Description:
Phase 3 (Upgrade Pump Station 6) - This project will provide an upgrade to add capacity to the existing facility and replace aged infrastructure.

CATEGORY = 3

Project Location:
Calvertown
South Main Street
Prince Frederick, MD 20678

Project Lead:
Rick Mason, Project Engineer II

Operational Budget Impact:

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$61,800			\$61,800
Land Acquisition								\$0
Site Work								\$0
Construction					\$383,700	\$445,500		\$829,200
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$445,500	\$445,500	\$0	\$891,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds					\$445,500	\$445,500		\$891,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$445,500	\$445,500	\$0	\$891,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Forcemain Replacement - PS #3 to 231	4874	DPW Utilities: Sewer Project

Project Description: Extend a force main from Prince Frederick Waste Water Pump Station #3 to the forcemain on Route 231. The project is necessary so that costs are reduced in the processing of sewerage and reduces environmental risk along the existing, force main route.	
CATEGORY = 2	
Project Location: Prince Frederick Boulevard through County easements to Church Street in Prince Frederick, MD 20678	Operational Budget Impact: None
Project Lead: Rick Mason, Project Engineer II	Objective Met for Comprehensive/Town Center Master Plan: "Allow both major and minor Town Centers to have community water and sewer." [I-20]
Grant/Loan Funding Source:	Election District: 2nd (02-002 & 02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$50,000							\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$515,000				\$515,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$50,000	\$0	\$0	\$515,000	\$0	\$0	\$0	\$565,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds				\$515,000				\$515,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$50,000							\$50,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$50,000	\$0	\$0	\$515,000	\$0	\$0	\$0	\$565,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lusby Pump Station and Collection System	N/A	Public Works/Utilities: Sewer Project

Project Description:
Lusby Town Center depends on the Solomon's force main to dispose of waste water. The Solomons forcemain is at capacity and cannot take any additional loads without compromising the ability of the headworks pump station to serve the Solomons community.

CATEGORY = 2

Project Location: Lusby Town Center **Operational Budget Impact:**

Project Lead: Rick Mason, Project Engineer II **Objective Met for Comprehensive/Town Center Master Plan:** |
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source: **Election District:** 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering		\$51,500						\$51,500
Land Acquisition								\$0
Site Work								\$0
Construction			\$2,163,000					\$2,163,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$51,500	\$2,163,000	\$0	\$0	\$0	\$0	\$2,214,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$51,500						\$51,500
State Funds								\$0
Other Grant Funds								\$0
Private Funds			\$2,163,000					\$2,163,000
TOTAL FUNDS	\$0	\$51,500	\$2,163,000	\$0	\$0	\$0	\$0	\$2,214,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Water & Sewer Maintenance Building	N/A	DPW Utilities: Water and Sewer Project

Project Description:
A centralized 3,000 square foot maintenance facility is needed for office space, inventory storage, and repair shops.

CATEGORY = 2

Project Location: Prince Frederick

Operational Budget Impact:

Project Lead: Rick Mason, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan: "Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District: 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering		\$41,200						\$41,200
Land Acquisition								\$0
Site Work								\$0
Construction			\$484,100					\$484,100
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$41,200	\$484,100	\$0	\$0	\$0	\$0	\$525,300

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$41,200	\$484,100					\$525,300
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$41,200	\$484,100	\$0	\$0	\$0	\$0	\$525,300

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages			\$21,000	\$42,000	\$42,000	\$42,000	\$42,000	\$147,000
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities			\$375	\$750	\$750	\$750	\$750	\$2,625
Other Expenses								\$0
TOTAL COST		\$0	\$21,375	\$42,750	\$42,750	\$42,750	\$42,750	\$149,625

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Improvements (Phase 2)	4860	DPW Utilities: Sewer Project

Project Description: To increase plant safety, efficiency and to protect electrical equipment on site. The scope of work includes pretreatment for septage receiving, plant safety study and rehabilitation, plant lightning protection, a PLC control system and new rotary fan sludge press.	
CATEGORY = 2	
Project Location: 500 Sweetwater Road Lusby, MD 20657	Operational Budget Impact: None
Project Lead: Wayne Raither, Division Chief, Water & Sewer	Objective Met for Comprehensive/Town Center Master Plan: "Allow both major and minor Town Centers to have community water and sewer." [I-20]
Grant/Loan Funding Source: N/A	Election District: 1st (01-002, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$118,893							\$118,893
Land Acquisition								\$0
Site Work								\$0
Construction	\$578,107		\$259,800	\$622,200				\$1,460,107
Equipment	\$606,000							\$606,000
Other	\$155,000							\$155,000
TOTAL COSTS	\$1,458,000	\$0	\$259,800	\$622,200	\$0	\$0	\$0	\$2,340,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$1,228,000		\$259,800	\$622,200				\$2,110,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$230,000							\$230,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$1,458,000	\$0	\$259,800	\$622,200	\$0	\$0	\$0	\$2,340,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Study & Imp - Laboratory Expansion	4875	DPW Utilities: Water and Sewer Project

Project Description:
This lab supports the 21 water systems and 7 wastewater treatment plants serving Calvert County. This lab has not had an expansion or upgrade of facilities since 1993. It has experienced more than a 50% increase in demand. The replacement of the existing laboratory will include new water testing capabilities.

CATEGORY = 2

Project Location:
Solomons WWTP Office
500 Sweetwater Road
Lusby, MD 20657

Operational Budget Impact:
There will be additional operating costs as a result of additional space.

Project Lead:
Rick Mason, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
1st (01-002, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$23,083							\$23,083
Land Acquisition								\$0
Site Work								\$0
Construction	\$155,917		\$236,900					\$392,817
Equipment	\$91,752							\$91,752
Other								\$0
TOTAL COSTS	\$270,752	\$0	\$236,900	\$0	\$0	\$0	\$0	\$507,652

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds			\$236,900					\$236,900
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$270,752							\$270,752
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$270,752	\$0	\$236,900	\$0	\$0	\$0	\$0	\$507,652

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019		
Salaries & Wages	\$21,600	\$43,300	\$43,300	\$43,300	\$43,300	43300	\$238,100	
Supplies							\$0	
Capital Outlay							\$0	
Maintenance Costs							\$0	
Utilities	\$375	\$750	\$750	\$750	\$750		\$3,375	
Other Expenses							\$0	
TOTAL COST	\$21,975	\$44,050	\$44,050	\$44,050	\$44,050	\$43,300	\$241,475	

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Study & Improvements - Plant Upgrade	4863	DPW Utilities: Sewer Project

Project Description:
In FY2010, a study was undertaken to determine the scope, construction cost and schedule for completing an upgrade to the existing 21-year old wastewater treatment plant. The upgrade will address increasing the plant capacity, replacing system components that are failing or undersized and satisfying MDE requirements for plant discharge limits.

CATEGORY = 3

<p>Project Location: Solomons WWTP 500 Sweetwater Road Lusby, MD 20657</p> <p>Project Lead: Rick Mason, Project Engineer II</p> <p>Grant/Loan Funding Source: Undetermined at this time</p>	<p>Operational Budget Impact: None</p> <p>Objective Met for Comprehensive/Town Center Master Plan: "Allow both major and minor Town Centers to have community water and sewer." [I-20] "Ensure sufficient water supply and water/sewer treatment capacity to serve future growth in Calvert County."</p> <p>Election District: 1st (01-002, 29C)</p>
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering	\$890,000							\$890,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$2,266,000	\$2,369,000		\$4,635,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$890,000	\$0	\$0	\$0	\$2,266,000	\$2,369,000	\$0	\$5,525,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds	\$500,000				\$2,266,000	\$2,369,000		\$5,135,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$390,000							\$390,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$890,000	\$0	\$0	\$0	\$2,266,000	\$2,369,000	\$0	\$5,525,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages							\$0
Supplies		\$1,000	\$1,000	\$1,000	\$1,000		\$4,000
Capital Outlay							\$0
Maintenance Costs		\$2,000	\$2,000	\$2,000	\$2,000		\$8,000
Utilities		\$4,000	\$4,000	\$4,000	\$4,000		\$16,000
Other Expenses							\$0
TOTAL COST		\$7,000	\$7,000	\$7,000	\$7,000	\$0	\$28,000

CAPITAL IMPROVEMENT PLAN

Calvert County
FY2014-FY2019 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Study & Imp - Rehab Disposal Fields	N/A	DPW Utilities: Sewer Project

Project Description:
This project will address the failing rapid sand filters at the Solomons Wastewater Treatment Plant. Approximately 14 sand bed needs to be replaced. Each bed is approximately 1/4 acres in size and 3 feet deep. Additionally, a reuse option will be explored in order to reduce the load on the rapid infiltration sand filters.

CATEGORY = 3

Project Location:
Solomons WWTP
500 Sweetwater Road
Lusby, MD 20657

Operational Budget Impact:
None

Project Lead:
Rick Mason, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering					\$82,400			\$82,400
Land Acquisition								\$0
Site Work								\$0
Construction						\$257,500	\$772,500	\$1,030,000
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$82,400	\$257,500	\$772,500	\$1,112,400

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds					\$82,400	\$257,500	\$772,500	\$1,112,400
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$82,400	\$257,500	\$772,500	\$1,112,400

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County
FY2014-FY2019 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Harbor Wastewater PS Upgrade	NA	DPW Utilities: Sewer Project

Project Description:
Upgrade of the Solomon's Harbor Wastewater Pump Station. This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.

CATEGORY = 3

Project Location:
14419 Paddington Court
Dowell, MD 20629

Operational Budget Impact:
None

Project Lead:
Rick Mason, Project Engineer II

Objective Met for Comprehensive/Town Center Master Plan:
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

Grant/Loan Funding Source:

Election District:
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Architect/Engineering						\$10,300		\$10,300
Land Acquisition								\$0
Site Work								\$0
Construction							\$772,500	\$772,500
Equipment								\$0
Other								\$0
TOTAL COSTS	\$0	\$0	\$0	\$0	\$0	\$10,300	\$772,500	\$782,800

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds						\$10,300	\$772,500	\$782,800
TOTAL FUNDS	\$0	\$0	\$0	\$0	\$0	\$10,300	\$772,500	\$782,800

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
TOTAL COST		\$0	\$0	\$0	\$0	\$0	\$0	\$0

STAFFING



Wm. B. Tennison

Board of County Commissioners		FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
	Level				
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	1.0	1.0	1.0	1.0
TOTAL		6.0	6.0	6.0	6.0
Clerk to County Commissioners		FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
	Level				
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
County Administrator		FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2013 Commissioners Budget
	Level				
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst (CA)	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	0.0	0.0	0.0
TOTAL		3.0	2.0	2.0	2.0
Technology Services		FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
	Level				
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
GIS Administrator	25	0.0	0.0	0.0	1.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	3.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	24	0.0	0.0	0.0	1.0
GIS Analyst	23	1.0	1.0	1.0	0.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
GIS Technician	21	1.0	1.0	1.0	0.0
Audio Visual Technician	21	0.0	0.0	0.6	1.0
Computer Services Technician II	20	1.0	1.0	1.0	1.0
Computer Services Technician I	18	3.0	3.0	3.0	3.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.6	0.6	0.0	0.0
Intern	n/a	0.2	0.2	0.2	0.0
TOTAL		22.8	22.8	22.8	23.0
Circuit Court		FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
	Level				
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.8	0.8	0.8	0.8
Office Assistant I	16	0.0	0.0	0.0	0.0
Bailiff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	10.9	10.9
Judge of Orphan's Court		FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
	Level				
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

		FY 2012	FY 2013	FY 2014	FY 2014
State's Attorney	Level	Actual	Adopted Budget	Requested Budget	Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	A	4.0	4.0	4.0	5.0
Assistant State's Attorney II	A	1.0	1.0	1.0	1.0
Assistant State's Attorney I	A	2.0	2.0	2.0	2.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	2.0	2.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	4.0	4.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	2.0
Intern	n/a	0.1	0.1	0.1	0.0
TOTAL		22.1	22.1	23.1	25.0

		FY 2012	FY 2013	FY 2014	FY 2014
Election Board	Level	Actual	Adopted Budget	Requested Budget	Commissioners Budget
Elections Administrator	27	1.0	1.0	1.0	1.0
Election Systems Auto. Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Elections Registrar	18	2.0	2.0	2.0	2.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Election Board Member	A	3.0	3.0	3.0	3.0
TOTAL		9.0	9.0	9.0	9.0

		FY 2012	FY 2013	FY 2014	FY 2014
County Treasurer	Level	Actual	Adopted Budget	Requested Budget	Commissioners Budget
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
TOTAL		7.6	7.6	7.6	7.6

		FY 2012	FY 2013	FY 2014	FY 2014
Finance & Budget	Level	Actual	Adopted Budget	Requested Budget	Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	C	1.0	1.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Capital & Special Projects Analyst	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	1.5	1.5	1.5	1.5
Accountant II	24	1.0	1.0	0.0	0.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	1.0	1.0	1.0	1.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Accountant I	23	0.0	0.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Benefits Coordinator	22	0.0	1.0	1.0	1.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	2.0	2.0	2.0	1.0
Purchasing Assistant	20	3.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Capital Projects Contract Coordinator	20	0.0	1.0	1.0	1.0
Account Technician I	19	2.0	2.0	2.0	3.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	0.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.0
TOTAL		23.6	25.6	25.6	25.5

		FY 2012	FY 2013	FY 2014	FY 2014
County Attorney	Level	Actual	Adopted Budget	Requested Budget	Commissioners Budget
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
TOTAL		4.0	4.0	4.0	4.0

Personnel	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst	25	1.0	1.0	1.0	1.0
Personnel Analyst	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
TOTAL DIRECT STAFF		7.6	7.6	7.6	7.6
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		1.0	1.0	1.0	1.0
Community Planning and Building					
Community Planning and Building	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Principal Planner	26	1.0	1.0	1.0	1.0
Zoning Planner (Community Designer)	25	1.0	1.0	1.0	1.0
Zoning Enforcement Chief	25	1.0	1.0	1.0	1.0
Land Management System Coordinator	24	0.0	0.0	0.0	1.0
Planner II	24	6.3	6.3	6.3	6.4
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.0
TOTAL		16.9	16.9	16.9	18.4
Planning Commission:					
Development Review	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Planning Commission Administrator	27	1.0	1.0	1.0	1.0
Principal Planner	26	4.0	4.0	4.0	4.0
Planner I	22	2.0	2.0	2.0	1.0
Public Advocate	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assist. III	17	1.0	1.0	1.0	1.0
Office Assist. II	16	0.0	0.0	0.0	0.0
TOTAL		10.0	10.0	10.0	9.0
Board of Appeals:					
Appeals, Variances & Exceptions	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Board of Appeals Planner	26	1.0	1.0	1.0	1.0
Office Assist. II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
Historic District Commission					
Historic District Commission	Level	0.0 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Office Assist. II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Environmental Commission					
Environmental Commission	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Office Assist II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Inspections & Permits					
Inspections & Permits	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	0.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	1.0	1.0	1.0	0.0
Permits Manager	22	0.0	0.0	0.0	1.0
Permit Technician II	22	0.0	0.0	0.0	1.0
Permit Technician I	19	4.5	4.5	4.5	3.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	13.2

		FY 2012	FY 2013	FY 2014	FY 2014
		Actual	Adopted	Requested	Commissioners
Director of Public Safety	Level		Budget	Budget	Budget
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
		FY 2012	FY 2013	FY 2014	FY 2014
		Actual	Adopted	Requested	Commissioners
Sheriff's Office	Level		Budget	Budget	Budget
Sheriff	E	1.0	1.0	1.0	1.0
Assistant Sheriff	A	1.0	1.0	1.0	1.0
Deputy Sheriff Captain	SCPS	0.0	0.0	0.0	3.0
Deputy Sheriff Lieutenant	SLS	5.0	4.0	4.0	4.0
Deputy Sheriff First Sergeant	SSF	6.0	7.0	7.0	5.0
Deputy Sheriff Sergeant	SSS	13.7	13.7	13.7	13.7
Internal Affairs Investigator - Serg.	SSS	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	SCS	12.0	15.0	15.0	15.0
Crime Scene Technician	809	2.0	2.0	2.0	2.0
Deputy Sheriff	SFS/SDS	73.0	74.0	74.0	76.0
Special Deputy	C	8.5	8.5	8.5	8.5
Evidence Property Manager	C	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	1.0	1.0	1.0	1.0
Project Coordinator	21	1.0	1.0	1.0	1.0
Civil Process Specialist	20	0.6	0.6	0.6	0.6
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	2.0	2.0	2.0	2.0
Office Assistant III	17	1.1	1.1	1.1	1.1
Office Assistant II	16	4.3	4.3	4.3	4.3
Office Assistant I	15	1.0	1.0	1.0	1.0
Civilian Duty Officer Supervisor	18	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	0.0	2.0
Civilian Duty Officer	13	5.0	5.0	5.0	5.0
TOTAL		142.2	146.2	146.2	151.2
		FY 2012	FY 2013	FY 2014	FY 2014
		Actual	Adopted	Requested	Commissioners
Control Center	Level		Budget	Budget	Budget
Communications Chief	814	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	810	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	0.0
Public Safety Dispatcher II	809	0.0	0.0	0.0	5.0
Communications Officer I	807	23.0	23.0	23.0	0.0
Public Safety Dispatcher I/Trainee	807/805	0.0	0.0	0.0	23.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		34.0	34.0	34.0	34.0
		FY 2012	FY 2013	FY 2014	FY 2014
		Actual	Adopted	Requested	Commissioners
Detention Center	Level		Budget	Budget	Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	0.0	0.0	0.0	0.0
Classification Supervisor	24	1.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	9.0
Correctional Officer	CO1/CO2	57.0	57.0	57.0	53.0
Building Engineer	811	1.0	1.0	1.0	0.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	2.0
Nurse	23	1.0	1.0	1.0	0.0
Work Release Supervisor	23	2.0	2.0	2.0	2.0
Case Manager	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	2.0	2.0	2.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	1.0	1.0	1.0	1.0
Custodian I	801	0.6	0.6	0.6	0.6

Emergency Management	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	0.0	0.0
TOTAL		3.0	3.0	3.0	3.0
Animal Control	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Animal Control Officer II	22	1.0	1.0	1.0	1.0
Animal Control Officer	18	5.0	5.0	5.0	5.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Office Clerk (temporary)	n/a	0.3	0.0	0.0	0.0
TOTAL		7.3	7.0	7.0	7.0
Liquor Board	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Liquor Board Member	A	3.0	3.0	3.0	3.0
Clerk	A	0.2	0.2	0.2	0.2
TOTAL		3.2	3.2	3.2	3.2
Fire/Rescue/EMS	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	1.0	1.0	1.0	1.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
EMS Coordinator	22	0.0	0.0	1.0	0.0
Fleet Maintenance Coordinator	21	0.0	0.0	1.0	0.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	0.0	1.0	0.0
EMS Medical Director	C	1.0	1.0	1.0	1.0
(Temp) Nurses	n/a	0.5	0.5	0.5	0.5
TOTAL		5.5	5.5	8.5	5.5
Director of General Services	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Project Engineer II	27	1.0	0.0	0.0	0.0
Capital Project Supervisor	25	0.0	1.0	1.0	1.0
Public Works Project Inspector	810	1.0	1.0	1.0	1.0
Mailroom Clerk	14	0.0	1.0	1.0	1.0
TOTAL		4.0	5.0	5.0	5.0
Buildings & Grounds	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief - Build. & Grounds	26	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	3.0	3.0	3.0	3.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	3.0	3.0	3.0	3.0
Custodian	11	12.0	12.0	12.0	10.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Grounds Maintenance Worker (Hourly)	n/a	0.6	0.6	0.6	0.6
TOTAL		31.7	31.7	31.7	29.7

		FY 2012	FY 2013	FY 2014	FY 2014
	Level	Actual	Adopted	Requested	Commissioners
Mosquito Control			Budget	Budget	Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.2	0.2	0.2
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.6	1.6	1.6
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

		FY 2012	FY 2013	FY 2014	FY 2014
	Level	Actual	Adopted	Requested	Commissioners
Parks & Recreation			Budget	Budget	Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Business Manager	25	0.0	0.6	0.6	0.6
Enterprise Facility Manager	25	0.0	0.0	0.0	0.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.8	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.8	2.8	2.8	2.8
Facility Coordinator (Hourly)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Hourly)	n/a	8.8	8.8	8.8	8.8
TOTAL		68.6	69.2	69.2	69.2

		FY 2012	FY 2013	FY 2014	FY 2014
	Level	Actual	Adopted	Requested	Commissioners
Marine Museum			Budget	Budget	Budget
COUNTY EMPLOYEES:					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	1.0	1.0	1.0	1.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	1.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Physical Plant Supervisor	24	0.0	0.0	0.0	0.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Education Assistant	18	0.0	0.0	0.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennison (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennison (Seasonal)	n/a	0.4	0.4	0.4	0.4

Marine Museum	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
BOARD OF GOVERNORS EMPLOYEES:					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	1.0	1.0	0.0
Education Assistant	18	1.0	1.0	1.0	0.0
Exhibits Graphic Technician	18	1.0	1.0	1.0	1.0
Admissions Clerk	11	1.6	1.6	1.6	1.2
Customer Service Attendant	n/a	0.0	0.0	0.0	0.4
Paleo Collections Manager	n/a	0.2	0.2	0.2	1.0
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	0.2
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
Marine Museum	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
SOCIETY EMPLOYEES:					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Account Technician	n/a	0.0	0.0	0.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2
Natural Resources	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Manager	22	2.0	2.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Hourly)	n/a	0.8	0.5	0.5	0.5
Park Aide I (Hourly)	n/a	1.7	1.2	1.2	1.2
Park Ranger (Hourly)	n/a	0.5	0.5	0.5	0.5
Naturalist (Hourly)	n/a	0.2	0.2	0.2	0.2
Grounds Maintenance Worker (Hourly)	n/a	0.0	0.8	0.8	0.8
Summer Co-Op Students	n/a	0.5	0.5	0.5	0.5
TOTAL		13.7	13.7	13.7	13.7
Railway Museum	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
Economic Development	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	1.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Business Retention Specialist	25	1.0	1.0	1.0	1.0
Public Information Specialist	24	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Audio Visual Technician	21	0.0	0.0	0.0	0.4
Business Retention Program Assistant	18	1.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.0	1.0	1.0	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	0.5
Media Specialist	16	0.4	0.4	0.4	0.0
Intern	n/a	0.1	0.1	0.1	0.0
TOTAL		12.5	12.5	12.5	12.4

Engineering	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Deputy Director	C	1.0	1.0	1.0	1.0
Enterprise Fund Deputy Director	C	1.0	1.0	1.0	1.0
Maintenance Operations Deputy Director	C	1.0	0.0	0.0	0.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	4.0	4.0	4.0	4.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agree. Coord.	20	1.0	1.0	1.0	1.0
Capital Projects Contract Coordinator	20	0.0	0.0	0.0	0.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.6	0.6	0.6
Intern	n/a	0.6	0.6	0.6	0.0
TOTAL		16.2	15.2	15.2	14.6

Project Management & Inspections	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
Office Specialist (PW)	19	0.0	0.0	0.0	0.0
TOTAL		7.0	7.0	7.0	7.0

Fleet Maintenance	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Fleet Maintenance Service Coord.	19	0.0	0.0	0.0	0.0
Office Specialist (PW)	19	1.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
Office Assistant II	16	0.0	0.0	0.0	0.0
TOTAL		10.0	10.0	10.0	10.0

Highway Maintenance	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Maintenance Bureau Chief	815	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	0.0	0.0	0.0	0.0
Highway Maintenance Division Chief	813	1.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Equipment Mechanic II	808	0.0	0.0	0.0	0.0
Highway Maintenance Equipment Mech II	808	0.0	0.0	0.0	0.0
Sign Shop Supervisor	807	1.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Equipment Mechanic I	806	0.0	0.0	0.0	0.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	1.0	1.0	1.0	1.0
Highway Laborer/Operator	803	12.0	12.0	12.0	12.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
TOTAL		36.0	36.0	36.0	36.0

Director of Community Resources	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
Juvenile Delq Prev Coordinator	n/a	0.0	0.0	0.0	0.0
Traffic Safety Cncl Coordinator	n/a	0.0	0.0	0.0	0.0
Program Monitor	18	0.0	0.5	0.5	0.5
TOTAL		4.5	5.0	5.0	5.0

Office on Aging		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
			Budget	Budget	Budget
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Program Manager	25	1.0	1.0	1.0	1.0
Long Term Care Manager	25	0.0	0.0	1.0	0.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
TOTAL		24.6	24.6	25.6	24.6

Transportation		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
			Budget	Budget	Budget
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	1.0
Office Specialist I	18	1.0	1.0	1.0	0.8
TOTAL		2.8	2.8	2.8	2.8

Library		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
			Budget	Budget	Budget
Director	30	1.0	1.0	1.0	1.0
Assistant Director	28	0.0	0.0	0.0	0.0
Branch Manager III	26	1.0	1.0	1.0	1.0
Branch Manager II	24	3.0	3.0	3.0	3.0
Information Services Coordinator	24	1.0	1.0	1.0	1.0
Children's Coordinator	24	1.0	1.0	1.0	1.0
Public Relations Coordinator	24	1.0	1.0	1.0	1.0
Network Administrator I	24	1.0	1.0	1.0	1.0
Assistant Branch Manager	22	3.0	3.0	3.0	3.0
Circulation Supervisor	22	1.0	1.0	1.0	1.0
Reference Supervisor	22	1.0	1.0	1.0	1.0
Children's Supervisor	22	1.0	1.0	1.0	1.0
Reference Librarian II	21	1.0	1.0	1.0	1.0
Children's Librarian II	21	4.8	4.8	4.8	4.8
Public Services Librarian II	20	18.4	18.4	18.4	18.4
Public Services Librarian I	19	3.8	3.8	3.8	5.7
Assistant Computer Services Tech.	18	1.0	1.0	1.0	1.0
Children's Assistant	17	1.0	1.0	1.0	1.0
Clerical Assistant	15	1.0	1.0	1.0	1.0
Circulation Assistant II	14	1.8	1.8	1.8	1.8
Circulation Assistant I	13	0.6	0.6	0.6	0.6
Custodian	11	0.7	0.7	0.7	0.7
Student Page	n/a	3.3	3.3	3.3	3.3
Substitute Librarians	n/a	0.4	0.4	0.4	0.4
TOTAL		52.8	52.8	52.8	54.7

Soil Conservation		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
			Budget	Budget	Budget
District Manager-Soil Conserv.	26	1.0	1.0	1.0	1.0
Erosion and Sed. Control Special.	22	2.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
TOTAL		5.0	5.0	5.0	5.0

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GENERAL FUND STAFFING SUMMARY	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Board of County Commissioners	6.0	6.0	6.0	6.0
Clerk To County Commissioners	1.0	1.0	1.0	1.0
County Administrator	3.0	2.0	2.0	2.0
Technology Services	22.8	22.8	22.8	23.0
Circuit Court	10.9	10.9	10.9	10.9
Judges of Orphans Court	3.0	3.0	3.0	3.0
State's Attorney	22.1	22.1	23.1	25.0
Election Board	9.0	9.0	9.0	9.0
County Treasurer	7.6	7.6	7.6	7.6
Finance and Budget	23.6	25.6	25.6	25.5
County Attorney	4.0	4.0	4.0	4.0
Personnel	8.6	8.6	8.6	8.6
Community Planning and Building	16.9	16.9	16.9	18.4
Inspections and Permits	14.2	14.2	14.2	13.2
Planning Commission	10.0	10.0	10.0	9.0
Historic District Commission	1.0	1.0	1.0	1.0
Board of Appeals	0.1	0.1	0.1	0.1
Environmental Commission	0.1	0.1	0.1	0.1
TOTAL GENERAL GOVERNMENT	163.9	164.9	165.9	167.4
Director of Public Safety	2.0	2.0	2.0	2.0
Sheriff's Office	142.2	146.2	146.2	151.2
Control Center	34.0	34.0	34.0	34.0
Detention Center	88.6	88.6	88.6	87.6
Emergency Management	3.0	3.0	3.0	3.0
Animal Control	7.3	7.0	7.0	7.0
Liquor Board	3.2	3.2	3.2	3.2
Fire/Rescue/EMS	5.5	5.5	8.5	5.5
TOTAL PUBLIC SAFETY	285.8	289.5	292.5	293.5
Director of General Services	4.0	5.0	5.0	5.0
Buildings and Grounds	31.7	31.7	31.7	29.7
Mosquito Control	4.1	4.1	4.1	4.1
Parks & Recreation	68.6	69.2	69.2	69.2
Marine Museum	40.2	40.2	40.2	40.2
Natural Resources	13.7	13.7	13.7	13.7
Railway Museum	2.0	2.0	2.0	2.0
TOTAL GENERAL SERVICES	164.3	165.9	165.9	163.9
Economic Development	12.5	12.5	12.5	12.4
TOTAL ECONOMIC DEVELOPMENT	12.5	12.5	12.5	12.4
Engineering	16.2	15.2	15.2	14.6
Project Management and Inspection	7.0	7.0	7.0	7.0
Fleet Maintenance	10.0	10.0	10.0	10.0
Highway Maintenance	36.0	36.0	36.0	36.0
TOTAL PUBLIC WORKS	69.2	68.2	68.2	67.6
Director of Community Resources	4.5	5.0	5.0	5.0
Office on Aging	24.6	24.6	25.6	24.6
Transportation	2.8	2.8	2.8	2.8
TOTAL COMMUNITY RESOURCES	31.9	32.4	33.4	32.4
Library	52.8	52.8	52.8	54.7
Soil Conservation	5.0	5.0	5.0	5.0
TOTAL MISCELLANEOUS	57.8	57.8	57.8	59.7
TOTAL POSITIONS BUDGETED	785.4	791.2	796.2	796.9
<p>Note: FTE's include full time, part time, seasonal, substitute, temporary, intern, and co-op positions.</p> <p>Staffing Level Guide E = Elected A = Appointed C = Contract</p>				

GENERAL FUND STAFFING SUMMARY (FTE) RECONCILIATION	FY 2013 Adopted Budget	FY 2013 Adjusted Budget	FY 2013 Increase/ (Decrease)	FY 2014 Commissioners Budget	FY 2014 Increase/ (Decrease)	Reason (see below)
Board of County Commissioners	6.0	6.0	0.0	6.0	0.0	
Clerk To County Commissioners	1.0	1.0	0.0	1.0	0.0	
County Administrator	2.0	2.0	0.0	2.0	0.0	
Technology Services	22.8	22.8	0.0	23.0	0.2	#1
Circuit Court	10.9	10.9	0.0	10.9	0.0	
Judges of Orphans Court	3.0	3.0	0.0	3.0	0.0	
State's Attorney	22.1	22.1	1.0	25.0	2.9	#2
Election Board	9.0	9.0	0.0	9.0	0.0	
County Treasurer	7.6	7.6	0.0	7.6	0.0	
Finance and Budget	25.6	25.6	0.0	25.6	0.0	
County Attorney	4.0	4.0	0.0	4.0	0.0	
Personnel	8.6	8.6	0.0	8.6	0.0	
Community Planning and Building	16.9	17.4	0.5	18.4	1.0	#3
Planning Commission: Development Review	10.0	10.0	0.0	9.0	(1.0)	#3
Inspections and Permits	14.2	14.2	0.0	13.2	(1.0)	#4
Historic District Commission	0.1	0.1	0.0	0.1	0.0	
Board of Appeals: Appeals, Variances & Exceptions	2.0	2.0	0.0	2.0	0.0	
Environmental Commission	0.1	0.1	0.0	0.1	0.0	
TOTAL GENERAL GOVERNMENT	165.9	166.4	1.5	168.5	2.1	
Sheriff's Office	146.2	146.2	0.0	151.2	5.0	#5
Control Center	34.0	34.0	0.0	34.0	0.0	
Detention Center	88.6	88.6	0.0	87.6	(1.0)	#6
Emergency Management	3.0	3.0	0.0	3.0	0.0	
Animal Control	7.0	7.0	0.0	7.0	0.0	
Liquor Board	3.2	3.2	0.0	3.2	0.0	
Fire/Rescue/EMS	5.5	5.5	0.0	5.5	0.0	
TOTAL PUBLIC SAFETY	287.5	287.5	0.0	291.5	4.0	
Director of General Services	5.0	5.0	0.0	5.0	0.0	
Buildings and Grounds	31.7	31.7	0.0	29.7	(2.0)	#7
Mosquito Control	4.1	4.1	0.0	4.1	0.0	
Parks & Recreation	69.2	69.2	0.0	69.2	0.0	
Marine Museum	40.2	40.2	0.0	40.2	0.0	
Natural Resources	13.7	13.7	0.0	13.7	0.0	
Railway Museum	2.0	2.0	0.0	2.0	0.0	
TOTAL GENERAL SERVICES	165.9	165.9	0.0	163.9	(2.0)	
Economic Development	12.5	12.5	0.0	12.4	(0.1)	#8
TOTAL ECONOMIC DEVELOPMENT	12.5	12.5	0.0	12.4	(0.1)	
Engineering	15.2	15.2	0.0	15.2	0.0	
Project Management and Inspection	7.0	7.0	0.0	7.0	0.0	
Fleet Maintenance	10.0	10.0	0.0	10.0	0.0	
Highway Maintenance	36.0	36.0	0.0	36.0	0.0	
TOTAL PUBLIC WORKS	68.2	68.2	0.0	68.2	0.0	
Director of Community Resources	5.0	5.0	0.0	5.0	0.0	
Office on Aging	24.6	24.6	0.0	24.6	0.0	
Transportation	2.8	2.8	0.0	2.8	0.0	
TOTAL COMMUNITY RESOURCES	32.4	32.4	0.0	32.4	0.0	
Library	52.8	52.8	0.0	54.7	1.9	#9
Soil Conservation	5.0	5.0	0.0	5.0	0.0	
TOTAL MISCELLANEOUS	57.8	57.8	0.0	59.7	1.9	
TOTAL POSITIONS BUDGETED	790.2	790.7	1.5	796.6	5.9	

Explanations

- #1: .4 FTE increase (to full-time) for Audio Visual Technician; .2 FTE decrease (elimination) of Intern position
- #2: 1 FTE for new Senior State's Attorney (to be filled on Jan.1, 2014); 1 FTE for new Legal Secretary I added during FY13; 1 FTE for new Office Assistant III; .1 FTE decrease (elimination) of Intern position
- #3: Transfer of Planner I position (1 FTE) from Planning Commission to Land Management System Coordinator in Community Planning & Building; .1 FTE increase in Planner II position due to decrease in grant funding; .1 FTE decrease (elimination) of intern position; .5 FTE increase due to Zoning Enforcer position no longer being 50% funded by the Planning and Zoning Special Revenue Fund (Critical Area)
- #4: 1 FTE decrease due to elimination of one Permit Technician I position
- #5: Increase of 3 FTE due to three new Deputy Sheriff positions; Increase of 2 FTE due to two new Office Aide positions
- #6: 1 FTE decrease due to the elimination of one Nurse position through Early Retirement Incentive - work to be performed by contractor
- #7: 2 FTE decrease due to the elimination of two Custodian positions through Early Retirement Incentive - work to be performed by contractor
- #8: .1 FTE decrease (elimination) of intern position
- #9: increase of 1 FTE and three .3 FTE for new employees due to the opening of the Southern Branch Library in Solomons, MD

Water & Sewer Fund					
STAFFING	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Water and Sewer Division Chief	28	1.0	1.0	1.0	1.0
Engineer	27	0.7	0.7	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Business Manager	25	0.0	0.0	0.0	0.7
Operations Superintendent	25	0.0	1.0	1.0	1.0
Area Supervisor	24	3.0	3.0	2.0	2.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	3.0	2.0	3.0	3.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Master Electrician	22	1.0	1.0	1.0	1.0
Plant Supervisor I	21	1.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	8.0	8.0	9.0	9.0
Maintenance Technician	19	1.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Maintenance Trainee	15	1.0	0.0	0.0	0.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	4.0	3.0	2.0	1.0
Office Clerk (seasonal)	n/a	0.5	0.5	0.0	0.0
Grounds Maintenance (seasonal)	n/a	2.0	1.5	1.5	1.0
TOTAL		32.5	32.0	31.5	30.7
Solid Waste Fund					
STAFFING	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Engineer	27	0.3	0.3	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Business Manager	25	0.0	0.0	0.0	0.3
Recycling Coordinator	24	1.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Compact Operator Supervisor	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Landfill Equipment Operator II	18	1.0	1.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	4.0	4.0	4.0	4.0
Compactor Operator	13	17.3	17.3	17.3	18.3
Landfill Attendant	11	0.5	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	0.5	0.5	0.5	0.5
TOTAL		41.3	41.3	41.3	42.6
Chesapeake Hills Golf Course Fund					
STAFFING	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
General Manager	26	1.0	1.0	1.0	1.0
Superintendent	24	1.0	1.0	1.0	1.0
Mechanic	18	1.0	1.0	1.0	1.0
Lead Worker	16	1.0	1.0	1.0	1.0
Club House Manager	16	1.0	1.0	1.0	1.0
Groundskeeper (Seasonal)	n/a	1.4	1.4	1.4	1.4
Pro Shop Attendant (Seasonal)	n/a	0.8	0.8	0.8	0.8
Starter (Seasonal)	n/a	0.8	0.8	0.8	0.8
Cart Person (Seasonal)	n/a	0.8	0.8	0.8	0.8
Beverage Cart Person (Seasonal)	n/a	0.8	0.8	0.8	0.8
Bartender (Seasonal)	n/a	0.8	0.8	0.8	0.8
Cook (Seasonal)	n/a	0.5	0.5	0.5	0.5
TOTAL		10.9	10.9	10.9	10.9

GRANTS FUND					
Circuit Court	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Family Services Coordinator	A	1.0	1.0	1.0	1.0
Legal Secretary III	21	0.6	0.6	0.6	0.6
Legal Secretary I	18	0.0	0.2	0.2	0.2
Office Assistant II	16	0.2	0.0	0.0	0.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Bailiff	A	0.4	0.4	0.4	0.4
TOTAL		3.2	3.2	3.2	3.2
State's Attorney	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Senior Assistant State's Attorney	27	1.0	1.0	1.0	1.0
Assistant State's Attorney	25	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		6.0	6.0	6.0	6.0
Community Planning and Building	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Planner II	24	1.1	1.1	1.1	1.0
TOTAL		1.1	1.1	1.1	1.0
Sheriff's Office	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Deputy Sheriff Sergeant	SSS	0.3	0.3	0.3	0.3
Deputy Sheriff First Class	SFS	2.0	2.0	2.0	2.0
Special Deputy	C	1.8	1.8	1.8	1.8
Office Specialist (Civil Process)	20	0.4	0.4	0.4	0.4
Office Specialist I	18	0.9	0.9	0.9	0.9
TOTAL		5.4	5.4	5.4	5.4
Emergency Management	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Emergency Planning Specialist	23	0.0	1.0	1.0	1.0
Emergency Planner	22	1.0	1.0	1.0	1.0
TOTAL		1.0	2.0	2.0	2.0
Transportation	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Bus/Van Driver	14	14.9	14.9	14.9	14.9
Office Specialist I	18	0.2	0.2	0.2	0.2
Bus/Van Driver (Temporary)	n/a	2.0	2.0	2.0	2.0
TOTAL		17.1	17.1	17.1	17.1
Community Resources	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Traffic Safety Cncl Coordinator	23	1.0	0.0	0.0	0.0
TOTAL		1.0	0.0	0.0	0.0
Substance Abuse	Level	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Requested Budget	FY 2014 Commissioners Budget
Substance Abuse & Fiscal Mgr	27	1.0	1.0	0.0	0.0
Substance Abuse Clinical Coord.	25	1.0	1.0	2.0	2.0
Addiction Counselor II	21	2.0	2.0	0.0	0.0
Addctn Couns/Adolescent	21	1.0	1.0	0.0	0.0
Office Specialist II	19	0.0	0.0	0.0	0.0
Office Assistant II - P/T	16	0.6	0.6	0.0	0.0
Custodian	11	0.4	0.4	0.3	0.3
TOTAL		6.0	6.0	2.3	2.3

Office on Aging		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
Developmental Disabilities Spec.	21	1.0	1.0	1.0	1.0
Medicaid Waiver Coordinator	21	0.6	0.6	0.6	0.6
Long Term Care Advocate	20	0.6	0.6	0.6	0.6
Food Services Coordinator	18	1.0	1.0	1.0	1.0
Food Service Worker	14	1.0	1.0	1.0	1.0
TOTAL		4.2	4.2	4.2	4.2
GRANTS FUND TOTAL		45.0	45.0	41.3	41.2
PLANNING AND ZONING SPECIAL REVENUE FUND		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
Planner II	24	0.8	0.9	0.9	0.6
Zoning Code Enforcer II	23	0.5	0.5	0.0	0.0
TOTAL		1.3	1.4	0.9	0.6
BAR LIBRARY FUND		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
Office Specialist II	19	0.8	0.8	0.8	0.7
TOTAL		0.8	0.8	0.8	0.7
CALVERT FAMILY NETWORK FUND		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
Family Network Coordinator	25	1.0	1.0	1.0	1.0
Evaluation & Monitoring Specialist	23	1.0	0.0	0.0	0.0
Account Technician II	20	0.4	0.0	0.0	0.0
Office Specialist I	18	1.0	0.0	0.0	0.0
TOTAL		3.4	1.0	1.0	1.0
PARKS AND RECREATION SELF-SUSTAINING FUND		FY 2012	FY 2013	FY 2014	FY 2014
Level	Actual	Adopted	Requested	Commissioners	Budget
Building Maintenance Mechanic	20	1.0	1.0	1.0	1.0
Park Manager	22	1.0	1.0	1.0	1.0
Aquatic Facility Manager	22	1.0	1.0	1.0	1.0
Aquatic Facility Assistant Manager	20	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Front Desk Attendant	14	1.0	1.0	1.0	1.0
Custodian	11	1.5	1.5	1.5	1.5
TRS Program Coordinator (Hourly)	n/a	0.3	0.3	0.3	0.3
TRS Counselor II (Hourly)	n/a	0.5	0.5	0.5	0.5
Pool Manager (Hourly)	n/a	3.4	3.4	3.4	3.4
Assistant Pool Manager (Hourly)	n/a	4.4	4.4	4.4	4.4
Reservations Clerk (Hourly)	n/a	0.7	0.7	0.7	0.7
Lifeguard Instructor (Hourly)	n/a	0.4	0.4	0.4	0.4
Lifeguard I/II (Hourly)	n/a	16.7	16.7	16.7	16.7
Pool Clerk/Gate Attendant (Hourly)	n/a	6.7	6.7	6.7	6.7
Concession Stand Mgr (Hourly)	n/a	1.0	1.0	1.0	1.0
Concession Stand Attend. (Hourly)	n/a	3.8	3.8	3.8	3.8
Camp Director (Hourly)	n/a	2.7	2.7	2.7	2.7
Facility Supervisor I/II (Hourly)	n/a	2.0	2.0	2.0	2.0
Facility Coordinator (Hourly)	n/a	2.0	2.0	2.0	2.0
Grounds Maint. Worker (Hourly)	n/a	1.1	1.1	1.1	1.1
Water Safety Instructor (Hourly)	n/a	1.6	1.6	1.6	1.6
Summer Swimming Coaches (Hourly)	n/a	0.0	0.0	0.0	0.5
Asst. Summer Swim. Coaches (Hourly)	n/a	0.0	0.0	0.0	0.3
Swimming Supervisors (Hourly)	n/a	0.4	0.4	0.4	0.5
Swimming Instructors (Hourly)	n/a	1.2	1.2	1.2	1.2
TOTAL		57.3	57.3	57.3	58.2

PAY SCALES



Solomons Island, Maryland

70 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 1, 2013

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
	14.25	14.76	15.27	15.83	16.37	16.94	17.36	17.81	18.24	18.70	18.96	19.21	19.49	19.77	20.04	20.29	20.56	20.84	21.13
711	997.50	1,033.20	1,068.90	1,108.10	1,145.90	1,185.80	1,215.20	1,246.70	1,276.80	1,309.00	1,327.20	1,344.70	1,364.30	1,383.90	1,402.80	1,420.30	1,439.20	1,458.80	1,479.10
	25,935	26,863	27,791	28,811	29,793	30,831	31,595	32,414	33,197	34,034	34,507	34,962	35,472	35,981	36,473	36,928	37,419	37,929	38,457
	14.82	15.35	15.89	16.44	17.02	17.61	18.04	18.49	18.97	19.44	19.72	19.99	20.27	20.55	20.84	21.12	21.40	21.69	21.99
712	1,037.40	1,074.50	1,112.30	1,150.80	1,191.40	1,232.70	1,262.80	1,294.30	1,327.90	1,360.80	1,389.40	1,399.30	1,418.90	1,438.50	1,458.80	1,478.40	1,498.00	1,518.30	1,539.30
	26,972	27,937	28,920	29,921	30,976	32,050	32,833	33,652	34,525	35,381	35,890	36,382	36,891	37,401	37,929	38,438	38,948	39,476	40,022
	15.43	15.97	16.50	17.09	17.70	18.30	18.77	19.24	19.73	20.22	20.50	20.79	21.07	21.37	21.67	21.97	22.26	22.56	22.86
713	1,080.10	1,117.90	1,155.00	1,196.30	1,239.00	1,281.00	1,313.90	1,346.80	1,381.10	1,415.40	1,435.00	1,455.30	1,474.90	1,495.90	1,516.90	1,537.90	1,558.20	1,579.20	1,600.20
	28,083	29,065	30,030	31,104	32,214	33,306	34,161	35,017	35,909	36,800	37,310	37,838	38,347	38,893	39,439	39,985	40,513	41,059	41,605
	16.03	16.59	17.16	17.80	18.40	19.04	19.54	20.00	20.51	21.02	21.32	21.62	21.93	22.23	22.53	22.85	23.16	23.48	23.80
714	1,122.10	1,161.30	1,201.20	1,246.00	1,288.00	1,332.80	1,367.80	1,400.00	1,435.70	1,471.40	1,492.40	1,513.40	1,535.10	1,556.10	1,577.10	1,599.50	1,621.20	1,643.60	1,666.00
	29,175	30,194	31,231	32,396	33,488	34,653	35,563	36,400	37,328	38,256	38,802	39,348	39,913	40,459	41,005	41,587	42,151	42,734	43,316
	16.69	17.27	17.87	18.48	19.12	19.81	20.29	20.81	21.33	21.88	22.18	22.48	22.80	23.11	23.44	23.77	24.08	24.40	24.73
715	1,168.30	1,208.90	1,250.90	1,293.60	1,338.40	1,386.70	1,420.30	1,456.70	1,493.10	1,531.60	1,552.60	1,573.60	1,596.00	1,617.70	1,640.80	1,663.90	1,685.60	1,708.00	1,731.10
	30,376	31,431	32,523	33,634	34,798	36,054	36,928	37,874	38,821	39,822	40,368	40,914	41,496	42,060	42,661	43,261	43,826	44,408	45,009
	17.35	17.96	18.57	19.22	19.91	20.59	21.11	21.64	22.19	22.74	23.05	23.38	23.71	24.04	24.37	24.69	25.03	25.36	25.72
716	1,214.50	1,257.20	1,299.90	1,345.40	1,393.70	1,441.30	1,477.70	1,514.80	1,553.30	1,591.80	1,613.50	1,636.60	1,659.70	1,682.80	1,705.90	1,728.30	1,752.10	1,775.20	1,800.40
	31,577	32,687	33,797	34,980	36,236	37,474	38,420	39,385	40,386	41,387	41,951	42,552	43,152	43,753	44,353	44,936	45,555	46,155	46,810
	18.03	18.67	19.33	19.99	20.69	21.41	21.96	22.51	23.07	23.65	23.98	24.31	24.65	25.00	25.35	25.70	26.05	26.39	26.74
717	1,262.10	1,306.90	1,353.10	1,399.30	1,448.30	1,498.70	1,537.20	1,575.70	1,614.90	1,655.50	1,678.60	1,701.70	1,725.50	1,750.00	1,774.50	1,799.00	1,823.50	1,847.30	1,871.80
	32,815	33,979	35,181	36,382	37,656	38,966	39,967	40,968	41,987	43,043	43,644	44,244	44,863	45,500	46,137	46,774	47,411	48,030	48,667
	18.76	19.42	20.09	20.80	21.53	22.27	22.84	23.40	23.98	24.59	24.94	25.27	25.66	26.02	26.37	26.73	27.07	27.45	27.82
718	1,313.20	1,359.40	1,406.30	1,456.00	1,507.10	1,558.90	1,598.80	1,638.00	1,678.60	1,721.30	1,745.80	1,768.90	1,796.20	1,821.40	1,845.90	1,871.10	1,894.90	1,921.50	1,947.40
	34,143	35,344	36,564	37,856	39,185	40,531	41,569	42,588	43,644	44,754	45,391	45,991	46,701	47,356	47,993	48,649	49,267	49,959	50,632
	19.52	20.20	20.90	21.63	22.37	23.15	23.77	24.34	24.94	25.58	25.96	26.31	26.67	27.05	27.42	27.80	28.17	28.55	28.93
719	1,366.40	1,414.00	1,463.00	1,514.10	1,565.90	1,620.50	1,663.90	1,703.80	1,745.80	1,790.60	1,817.20	1,841.70	1,866.90	1,893.50	1,919.40	1,946.00	1,971.90	1,998.50	2,025.10
	35,526	36,764	38,038	39,367	40,713	42,133	43,261	44,299	45,391	46,556	47,247	47,884	48,539	49,231	49,904	50,596	51,269	51,961	52,653
	20.28	21.00	21.74	22.50	23.28	24.10	24.69	25.31	25.95	26.60	26.97	27.35	27.74	28.12	28.52	28.90	29.28	29.69	30.09
720	1,419.60	1,470.00	1,521.80	1,575.00	1,629.60	1,687.00	1,728.30	1,771.70	1,816.50	1,862.00	1,887.90	1,914.50	1,941.80	1,968.40	1,996.40	2,023.00	2,049.60	2,078.30	2,106.30
	36,910	38,220	39,567	40,950	42,370	43,862	44,936	46,064	47,229	48,412	49,085	49,777	50,487	51,178	51,906	52,598	53,290	54,036	54,764
	21.92	22.66	23.48	24.28	25.13	26.04	26.66	27.33	28.04	28.72	29.13	29.54	29.97	30.37	30.79	31.21	31.64	32.08	32.49
721	1,534.40	1,586.20	1,643.60	1,699.60	1,759.10	1,822.80	1,866.20	1,913.10	1,962.80	2,010.40	2,039.10	2,067.80	2,097.90	2,125.90	2,155.30	2,184.70	2,214.80	2,245.60	2,274.30
	39,894	41,241	42,734	44,190	45,737	47,393	48,521	49,741	51,033	52,270	53,017	53,763	54,545	55,273	56,038	56,802	57,585	58,386	59,132

Shift differential remains \$0.88/hour for straight time and \$1.32/hour for overtime.

* Bi-weekly salary is calculated by multiplying 70 hours X hourly rate
* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

70 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 1, 2013

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
	23.66	24.49	25.34	26.23	27.15	28.11	28.81	29.53	30.27	31.01	31.45	31.90	32.34	32.79	33.24	33.70	34.16	34.61	35.09
722	1,656.20	1,714.30	1,773.80	1,836.10	1,900.50	1,967.70	2,016.70	2,067.10	2,118.90	2,170.70	2,201.50	2,233.00	2,263.80	2,295.30	2,326.80	2,359.00	2,391.20	2,422.70	2,456.30
	43,061	44,572	46,119	47,739	49,413	51,160	52,434	53,745	55,091	56,438	57,239	58,058	58,859	59,678	60,497	61,334	62,171	62,990	63,864
	25.80	26.68	27.64	28.60	29.60	30.63	31.38	32.18	32.99	33.82	34.29	34.76	35.25	35.76	36.26	36.73	37.24	37.73	38.26
723	1,806.00	1,867.60	1,934.80	2,002.00	2,072.00	2,144.10	2,196.60	2,252.60	2,309.30	2,367.40	2,400.30	2,433.20	2,467.50	2,503.20	2,538.20	2,571.10	2,606.80	2,641.10	2,678.20
	46,956	48,558	50,305	52,052	53,872	55,747	57,112	58,568	60,042	61,552	62,408	63,263	64,155	65,083	65,993	66,849	67,777	68,669	69,633
	28.11	29.09	30.11	31.17	32.26	33.38	34.22	35.07	35.96	36.84	37.36	37.91	38.43	38.97	39.51	40.04	40.58	41.13	41.69
724	1,967.70	2,036.30	2,107.70	2,181.90	2,258.20	2,336.60	2,395.40	2,454.90	2,517.20	2,578.80	2,615.20	2,653.70	2,691.00	2,727.90	2,765.70	2,802.80	2,840.60	2,879.10	2,918.30
	51,160	52,944	54,800	56,729	58,713	60,752	62,280	63,827	65,447	67,049	67,995	68,996	69,943	70,925	71,908	72,873	73,856	74,857	75,876
	30.63	31.72	32.81	33.98	35.16	36.39	37.30	38.25	39.18	40.18	40.72	41.30	41.88	42.47	43.06	43.63	44.24	44.82	45.44
725	2,144.10	2,220.40	2,296.70	2,378.60	2,461.20	2,547.30	2,611.00	2,677.50	2,742.60	2,812.60	2,850.40	2,891.00	2,931.60	2,972.90	3,014.20	3,054.10	3,096.80	3,137.40	3,180.80
	55,747	57,730	59,714	61,844	63,991	66,230	67,886	69,615	71,308	73,128	74,110	75,166	76,222	77,295	78,369	79,407	80,517	81,572	82,701
	33.41	34.58	35.79	37.03	38.32	39.67	40.66	41.67	42.71	43.77	44.39	45.02	45.64	46.29	46.92	47.55	48.22	48.85	49.53
726	2,338.70	2,420.60	2,505.30	2,592.10	2,682.40	2,776.90	2,846.20	2,916.90	2,989.70	3,063.90	3,107.30	3,151.40	3,194.80	3,240.30	3,284.40	3,328.50	3,375.40	3,419.50	3,467.10
	60,806	62,936	65,138	67,395	69,742	72,199	74,001	75,839	77,732	79,661	80,790	81,936	83,065	84,248	85,394	86,541	87,760	88,907	90,145
	36.40	37.68	39.00	40.36	41.77	43.23	44.33	45.42	46.57	47.72	48.39	49.07	49.75	50.46	51.16	51.84	52.55	53.25	53.99
727	2,548.00	2,637.60	2,730.00	2,825.20	2,923.90	3,026.10	3,103.10	3,179.40	3,259.90	3,340.40	3,387.30	3,434.90	3,482.50	3,532.20	3,581.20	3,628.80	3,678.50	3,727.50	3,779.30
	66,248	68,578	70,980	73,455	76,021	78,679	80,681	82,664	84,757	86,850	88,070	89,307	90,545	91,837	93,111	94,349	95,641	96,915	98,262
	39.68	41.06	42.52	44.02	45.52	47.13	48.32	49.51	50.75	52.02	52.75	53.48	54.25	54.99	55.75	56.51	57.28	58.05	58.85
728	2,777.60	2,874.20	2,976.40	3,081.40	3,186.40	3,299.10	3,382.40	3,465.70	3,552.50	3,641.40	3,692.50	3,743.60	3,797.50	3,849.30	3,902.50	3,955.70	4,009.60	4,063.50	4,119.50
	72,218	74,729	77,386	80,116	82,846	85,777	87,942	90,108	92,365	94,676	96,005	97,334	98,735	100,082	101,465	102,848	104,250	105,651	107,107
	43.25	44.76	46.34	47.98	49.63	51.37	52.65	53.97	55.32	56.69	57.48	58.30	59.10	59.93	60.77	61.58	62.43	63.26	64.16
729	3,027.50	3,133.20	3,243.80	3,358.60	3,474.10	3,595.90	3,685.50	3,777.90	3,872.40	3,968.30	4,023.60	4,081.00	4,137.00	4,195.10	4,253.90	4,310.60	4,370.10	4,428.20	4,491.20
	78,715	81,463	84,339	87,324	90,327	93,493	95,823	98,225	100,682	103,176	104,614	106,106	107,562	109,073	110,601	112,076	113,623	115,133	116,771
	47.14	48.79	50.51	52.28	54.11	55.99	57.38	58.83	60.29	61.79	62.66	63.53	64.44	65.33	66.25	67.13	68.04	68.96	69.91
730	3,299.80	3,415.30	3,535.70	3,659.60	3,787.70	3,919.30	4,016.60	4,118.10	4,220.30	4,325.30	4,386.20	4,447.10	4,510.80	4,573.10	4,637.50	4,699.10	4,762.80	4,827.20	4,893.70
	85,795	88,798	91,928	95,150	98,480	101,902	104,432	107,071	109,728	112,458	114,041	115,625	117,281	118,901	120,575	122,177	123,833	125,507	127,236
	51.40	53.18	55.05	56.97	58.96	61.02	62.55	64.12	65.71	67.37	68.31	69.28	70.24	71.22	72.23	73.19	74.17	75.18	76.22
731	3,598.00	3,722.60	3,853.50	3,987.90	4,127.20	4,271.40	4,378.50	4,488.40	4,599.70	4,715.90	4,781.70	4,849.60	4,916.80	4,985.40	5,056.10	5,123.30	5,191.90	5,262.60	5,335.40
	93,548	96,788	100,191	103,685	107,307	111,056	113,841	116,698	119,592	122,613	124,324	126,090	127,837	129,620	131,459	133,206	134,989	136,828	138,720
	27.97	28.94	29.96	30.99	32.09	33.20	34.05	34.89	35.77	36.65	37.15	37.67	38.22	38.74	39.28	39.83	40.36	40.89	41.46
CR01	1,957.90	2,025.80	2,097.20	2,169.30	2,246.30	2,324.00	2,385.50	2,442.30	2,503.90	2,565.50	2,600.50	2,636.90	2,675.40	2,711.80	2,749.60	2,788.10	2,825.20	2,862.30	2,902.20
	50,905	52,671	54,527	56,402	58,404	60,424	61,971	63,500	65,101	66,703	67,613	68,559	69,560	70,507	71,490	72,491	73,455	74,420	75,457

Shift differential remains \$0.88/hour for straight time and \$1.32/hour for overtime.

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 * Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

80 HOUR CALVERT COUNTY PAY SCALE
EFFECTIVE July 1, 2013

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
	13.76	14.22	14.74	15.25	15.78	16.32	16.74	17.14	17.60	18.02	18.27	18.53	18.79	19.05	19.32	19.59	19.86	20.12	20.38
801	1,100.80	1,137.60	1,179.20	1,220.00	1,262.40	1,305.60	1,339.20	1,371.20	1,408.00	1,441.60	1,461.60	1,482.40	1,503.20	1,524.00	1,545.60	1,567.20	1,588.80	1,609.60	1,630.40
	28,621	29,578	30,659	31,720	32,822	33,946	34,819	35,651	36,608	37,482	38,002	38,542	39,083	39,624	40,186	40,747	41,309	41,850	42,390
	15.11	15.67	16.19	16.77	17.36	17.97	18.41	18.86	19.35	19.85	20.11	20.38	20.66	20.95	21.24	21.56	21.84	22.14	22.43
802	1,208.80	1,253.60	1,295.20	1,341.60	1,388.80	1,437.60	1,472.80	1,508.80	1,548.00	1,588.00	1,608.80	1,630.40	1,652.80	1,676.00	1,699.20	1,724.80	1,747.20	1,771.20	1,794.40
	31,429	32,594	33,675	34,882	36,109	37,378	38,293	39,229	40,248	41,288	41,829	42,390	42,973	43,576	44,179	44,845	45,427	46,051	46,654
803	1,271.20	1,314.40	1,361.60	1,408.80	1,458.40	1,508.00	1,547.20	1,587.20	1,624.00	1,664.80	1,687.20	1,711.20	1,735.20	1,760.00	1,784.00	1,808.00	1,832.80	1,856.80	1,884.00
	33,051	34,174	35,402	36,629	37,918	39,208	40,227	41,267	42,224	43,285	43,867	44,491	45,115	45,760	46,384	47,008	47,653	48,277	48,984
	16.69	17.27	17.87	18.48	19.12	19.81	20.29	20.81	21.33	21.87	22.17	22.47	22.79	23.10	23.43	23.76	24.07	24.39	24.73
804	1,335.20	1,381.60	1,429.60	1,478.40	1,529.60	1,584.80	1,623.20	1,664.80	1,706.40	1,749.60	1,773.60	1,797.60	1,823.20	1,848.00	1,874.40	1,900.80	1,925.60	1,951.20	1,978.40
	34,715	35,922	37,170	38,438	39,770	41,205	42,203	43,285	44,366	45,490	46,114	46,738	47,403	48,048	48,734	49,421	50,066	50,731	51,438
	17.52	18.12	18.75	19.42	20.08	20.80	21.32	21.86	22.38	22.95	23.26	23.61	23.94	24.27	24.60	24.93	25.26	25.63	25.98
805	1,401.60	1,449.60	1,500.00	1,553.60	1,606.40	1,664.00	1,705.60	1,748.80	1,790.40	1,836.00	1,860.80	1,888.80	1,915.20	1,941.60	1,968.00	1,994.40	2,020.80	2,050.40	2,078.40
	36,442	37,690	39,000	40,394	41,766	43,264	44,346	45,469	46,550	47,736	48,381	49,109	49,795	50,482	51,168	51,854	52,541	53,310	54,038
	18.39	19.03	19.68	20.37	21.08	21.84	22.37	22.94	23.52	24.11	24.45	24.79	25.13	25.48	25.85	26.19	26.54	26.91	27.26
806	1,471.20	1,522.40	1,574.40	1,629.60	1,686.40	1,747.20	1,789.60	1,835.20	1,881.60	1,928.80	1,956.00	1,983.20	2,010.40	2,038.40	2,068.00	2,095.20	2,123.20	2,152.80	2,180.80
	38,251	39,582	40,934	42,370	43,846	45,427	46,530	47,715	48,922	50,149	50,856	51,563	52,270	52,998	53,768	54,475	55,203	55,973	56,701
	19.30	19.98	20.68	21.39	22.16	22.92	23.50	24.10	24.68	25.31	25.67	26.03	26.39	26.74	27.13	27.49	27.87	28.26	28.62
807	1,544.00	1,598.40	1,654.40	1,711.20	1,772.80	1,833.60	1,880.00	1,928.00	1,974.40	2,024.80	2,053.60	2,082.40	2,111.20	2,139.20	2,170.40	2,199.20	2,229.60	2,260.80	2,289.60
	40,144	41,558	43,014	44,491	46,093	47,674	48,880	50,128	51,334	52,645	53,394	54,142	54,891	55,619	56,430	57,179	57,970	58,781	59,530
	20.27	20.98	21.72	22.48	23.25	24.08	24.67	25.27	25.92	26.56	26.95	27.31	27.71	28.09	28.47	28.88	29.25	29.66	30.07
808	1,621.60	1,678.40	1,737.60	1,798.40	1,860.00	1,926.40	1,973.60	2,021.60	2,073.60	2,124.80	2,156.00	2,184.80	2,216.80	2,247.20	2,277.60	2,310.40	2,340.00	2,372.80	2,405.60
	42,162	43,638	45,178	46,758	48,360	50,086	51,314	52,562	53,914	55,245	56,056	56,805	57,637	58,427	59,218	60,070	60,840	61,693	62,546
	21.28	22.02	22.79	23.60	24.42	25.26	25.91	26.54	27.21	27.90	28.29	28.67	29.08	29.49	29.91	30.31	30.70	31.13	31.56
809	1,702.40	1,761.60	1,823.20	1,888.00	1,953.60	2,020.80	2,072.80	2,123.20	2,176.80	2,232.00	2,263.20	2,293.60	2,326.40	2,359.20	2,392.80	2,424.80	2,456.00	2,490.40	2,524.80
	44,262	45,802	47,403	49,088	50,794	52,541	53,893	55,203	56,597	58,032	58,843	59,634	60,486	61,339	62,213	63,045	63,856	64,750	65,645
	22.34	23.12	23.94	24.77	25.65	26.53	27.19	27.89	28.58	29.28	29.71	30.12	30.54	30.96	31.39	31.84	32.26	32.68	33.15
810	1,787.20	1,849.60	1,915.20	1,981.60	2,052.00	2,122.40	2,175.20	2,231.20	2,286.40	2,342.40	2,376.80	2,409.60	2,443.20	2,476.80	2,511.20	2,547.20	2,580.80	2,614.40	2,652.00
	46,467	48,090	49,795	51,522	53,352	55,182	56,555	58,011	59,446	60,902	61,797	62,650	63,523	64,397	65,291	66,227	67,101	67,974	68,952

Shift differential remains \$0.88/hour for straight time and \$1.32/hour for overtime.

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

80 HOUR CALVERT COUNTY PAY SCALE
 EFFECTIVE July 1, 2013

Grade	(HOURLY SALARY)																		
	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
	24.57	25.43	26.33	27.25	28.20	29.19	29.93	30.67	31.44	32.22	32.67	33.13	33.59	34.08	34.54	35.01	35.47	35.97	36.45
811	1,965.60	2,034.40	2,106.40	2,180.00	2,256.00	2,335.20	2,394.40	2,453.60	2,515.20	2,577.60	2,613.60	2,650.40	2,687.20	2,726.40	2,763.20	2,800.80	2,837.60	2,877.60	2,916.00
	51,106	52,894	54,766	56,680	58,656	60,715	62,254	63,794	65,395	67,018	67,954	68,910	69,867	70,886	71,843	72,821	73,778	74,818	75,816
812	2,201.60	2,279.20	2,360.00	2,440.80	2,526.40	2,614.40	2,680.80	2,748.80	2,816.00	2,887.20	2,926.40	2,967.20	3,008.80	3,052.00	3,093.60	3,136.00	3,177.60	3,221.60	3,266.40
	57,242	59,259	61,360	63,461	65,686	67,974	69,701	71,469	73,216	75,067	76,086	77,147	78,229	79,352	80,434	81,536	82,618	83,762	84,926
813	2,466.40	2,552.80	2,642.40	2,735.20	2,829.60	2,929.60	3,000.80	3,077.60	3,153.60	3,233.60	3,279.20	3,324.00	3,372.80	3,419.20	3,465.60	3,513.60	3,560.80	3,608.80	3,657.60
	64,126	66,373	68,702	71,115	73,570	76,170	78,021	80,018	81,994	84,074	85,259	86,424	87,693	88,899	90,106	91,354	92,581	93,829	95,098
814	2,760.80	2,860.00	2,959.20	3,063.20	3,168.80	3,280.80	3,363.20	3,447.20	3,533.60	3,620.00	3,671.20	3,723.20	3,775.20	3,828.00	3,882.40	3,934.40	3,987.20	4,041.60	4,096.80
	71,781	74,360	76,939	79,643	82,389	85,301	87,443	89,627	91,874	94,120	95,451	96,803	98,155	99,528	100,942	102,294	103,667	105,082	106,517
815	3,091.20	3,202.40	3,312.80	3,429.60	3,548.80	3,674.40	3,765.60	3,860.00	3,954.40	4,111.20	4,170.40	4,228.00	4,286.40	4,347.20	4,405.60	4,464.80	4,525.60	4,588.00	
	80,371	83,262	86,133	89,170	92,269	95,534	97,906	100,360	102,814	105,414	106,891	108,430	109,928	111,446	113,027	114,546	116,085	117,666	119,288

Shift differential remains \$0.88/hour for straight time and \$1.32/hour for overtime.

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate
 * Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

CORRECTIONAL OFFICER CALVERT COUNTY PAY SCALE
EFFECTIVE July 1, 2013

(HOURLY SALARY)
(BI-WEEKLY SALARY)
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
	19.56	20.26	20.96	21.69	22.44	23.22	23.83	24.42	25.02	25.65	26.02	26.37	26.74	27.12	27.50	27.88	28.25	28.63	29.01
CO1	1,564.80	1,620.80	1,676.80	1,735.20	1,795.20	1,857.60	1,906.40	1,953.60	2,001.60	2,052.00	2,081.60	2,109.60	2,139.20	2,169.60	2,200.00	2,230.40	2,260.00	2,290.40	2,320.80
	40,685	42,141	43,597	45,115	46,675	48,298	49,566	50,794	52,042	53,352	54,122	54,850	55,619	56,410	57,200	57,990	58,760	59,550	60,341
	21.79	22.53	23.31	24.15	24.98	25.87	26.52	27.17	27.86	28.53	28.93	29.33	29.75	30.18	30.58	31.00	31.42	31.86	32.29
CO2	1,743.20	1,802.40	1,864.80	1,932.00	1,998.40	2,069.60	2,121.60	2,173.60	2,228.80	2,282.40	2,314.40	2,346.40	2,380.00	2,414.40	2,446.40	2,480.00	2,513.60	2,548.80	2,583.20
	45,323	46,862	48,485	50,232	51,958	53,810	55,162	56,514	57,949	59,342	60,174	61,006	61,880	62,774	63,606	64,480	65,354	66,269	67,163
	23.94	24.79	25.67	26.55	27.48	28.45	29.15	29.88	30.62	31.38	31.85	32.28	32.72	33.18	33.65	34.11	34.56	35.03	35.50
CO3	1,915.20	1,983.20	2,053.60	2,124.00	2,198.40	2,276.00	2,332.00	2,390.40	2,449.60	2,510.40	2,548.00	2,582.40	2,617.60	2,654.40	2,692.00	2,728.80	2,764.80	2,802.40	2,840.00
	49,795	51,563	53,394	55,224	57,158	59,176	60,632	62,150	63,690	65,270	66,248	67,142	68,058	69,014	69,992	70,949	71,885	72,862	73,840
	26.34	27.25	28.23	29.20	30.22	31.28	32.09	32.87	33.70	34.53	35.02	35.49	36.01	36.51	37.03	37.51	38.04	38.54	39.09
CO4	2,107.20	2,180.00	2,258.40	2,336.00	2,417.60	2,502.40	2,567.20	2,629.60	2,696.00	2,762.40	2,801.60	2,839.20	2,880.80	2,920.80	2,962.40	3,000.80	3,043.20	3,083.20	3,127.20
	54,787	56,680	58,718	60,736	62,858	65,062	66,747	68,370	70,096	71,822	72,842	73,819	74,901	75,941	77,022	78,021	79,123	80,163	81,307
	30.58	31.66	32.78	33.94	35.11	36.35	37.23	38.19	39.14	40.13	40.68	41.24	41.83	42.42	43.01	43.57	44.18	44.77	45.38
CO5	2,446.40	2,532.80	2,622.40	2,715.20	2,808.80	2,908.00	2,978.40	3,055.20	3,131.20	3,210.40	3,254.40	3,299.20	3,346.40	3,393.60	3,440.80	3,485.60	3,534.40	3,581.60	3,630.40
	63,606	65,853	68,182	70,595	73,029	75,608	77,438	79,435	81,411	83,470	84,614	85,779	87,006	88,234	89,461	90,626	91,894	93,122	94,390

Shift differential remains \$0.88/hour for straight time and \$1.32/hour for overtime.

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate
* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

DEPUTY SHERIFF CALVERT COUNTY PAY SCALE
EFFECTIVE July 1, 2013

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
	21.57	22.71	23.96	25.29	26.70	27.21	27.73	28.28	29.36	29.96	30.53	31.14	31.76	32.37	33.00	33.64	34.33	35.00	35.66
SDS01	1,725.60	1,816.80	1,916.80	2,023.20	2,136.00	2,176.80	2,218.40	2,262.40	2,348.80	2,396.80	2,442.40	2,491.20	2,540.80	2,589.60	2,640.00	2,691.20	2,746.40	2,800.00	2,852.80
	44,866	47,237	49,837	52,603	55,536	56,597	57,678	58,822	61,069	62,317	63,502	64,771	66,061	67,330	68,640	69,971	71,406	72,800	74,173
	23.09	24.38	25.76	27.18	28.71	29.25	29.83	30.40	31.54	32.16	32.78	33.44	34.10	34.76	35.45	36.16	36.85	37.58	38.32
SFS02	1,847.20	1,950.40	2,060.80	2,174.40	2,296.80	2,340.00	2,386.40	2,432.00	2,523.20	2,572.80	2,622.40	2,675.20	2,728.00	2,780.80	2,836.00	2,892.80	2,948.00	3,006.40	3,065.60
	48,027	50,710	53,581	56,534	59,717	60,840	62,046	63,232	65,603	66,893	68,182	69,555	70,928	72,301	73,736	75,213	76,648	78,166	79,706
	24.81	26.20	27.68	29.23	30.89	31.48	32.08	32.71	33.89	34.55	35.22	35.94	36.64	37.35	38.11	38.85	39.60	40.38	41.17
SCS03	1,984.80	2,096.00	2,214.40	2,338.40	2,471.20	2,518.40	2,566.40	2,616.80	2,711.20	2,764.00	2,817.60	2,875.20	2,931.20	2,988.00	3,048.80	3,108.00	3,168.00	3,230.40	3,293.60
	51,605	54,496	57,574	60,798	64,251	65,478	66,726	68,037	70,491	71,864	73,258	74,755	76,211	77,688	79,269	80,808	82,368	83,990	85,634
	26.66	28.15	29.75	31.44	33.21	33.86	34.49	35.18	36.41	37.13	37.88	38.62	39.37	40.16	40.95	41.75	42.57	43.41	44.27
SSS04	2,132.80	2,252.00	2,380.00	2,515.20	2,656.80	2,708.80	2,759.20	2,814.40	2,912.80	2,970.40	3,030.40	3,089.60	3,149.60	3,212.80	3,276.00	3,340.00	3,405.60	3,472.80	3,541.60
	55,453	58,552	61,880	65,395	69,077	70,429	71,739	73,174	75,733	77,230	78,790	80,330	81,890	83,533	85,176	86,840	88,546	90,293	92,082
	28.40	29.99	31.69	33.48	35.36	36.07	36.74	37.47	38.77	39.55	40.33	41.13	41.96	42.76	43.60	44.47	45.35	46.26	47.15
SSF05	2,272.00	2,399.20	2,535.20	2,678.40	2,828.80	2,885.60	2,939.20	2,997.60	3,101.60	3,164.00	3,226.40	3,290.40	3,356.80	3,420.80	3,488.00	3,557.60	3,628.00	3,700.80	3,772.00
	59,072	62,379	65,915	69,638	73,549	75,026	76,419	77,938	80,642	82,264	83,886	85,550	87,277	88,941	90,688	92,498	94,328	96,221	98,072
	33.65	35.48	37.41	39.44	41.62	42.41	43.18	44.05	45.43	46.35	47.25	48.21	49.16	50.13	51.12	52.14	53.16	54.21	55.28
SL506	2,692.00	2,838.40	2,992.80	3,155.20	3,329.60	3,392.80	3,454.40	3,524.00	3,634.40	3,708.00	3,780.00	3,856.80	3,932.80	4,010.40	4,089.60	4,171.20	4,252.80	4,336.80	4,422.40
	69,992	73,798	77,813	82,035	86,570	88,213	89,814	91,624	94,494	96,408	98,280	100,277	102,253	104,270	106,330	108,451	110,573	112,757	114,982
	35.67	37.61	39.65	41.80	44.12	44.96	45.77	46.69	48.16	49.13	50.09	51.10	52.11	53.14	54.19	55.27	56.35	57.46	58.59
SCPS07	2,853.60	3,008.80	3,172.00	3,344.00	3,529.60	3,596.80	3,661.60	3,735.20	3,852.80	3,930.40	4,007.20	4,088.00	4,168.80	4,251.20	4,335.20	4,421.60	4,508.00	4,596.80	4,687.20
	74,194	78,229	82,472	86,944	91,770	93,517	95,202	97,115	100,173	102,190	104,187	106,288	108,389	110,531	112,715	114,962	117,208	119,517	121,867

Shift differential remains \$0.88/hour for straight time and \$1.32/hour for overtime.

* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate
* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

**HOURLY/SEASONAL CALVERT COUNTY PAY SCALE
EFFECTIVE July 1, 2013**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
H01	3.67	3.80	3.93	4.06	4.21	4.35	4.50	4.67	4.83	5.00
H02	7.32	7.58	7.85	8.12	8.40	8.70	9.00	9.31	9.65	9.98
H03	7.83	8.10	8.38	8.68	8.98	9.29	9.63	9.96	10.31	10.67
H04	8.33	8.63	8.93	9.24	9.56	9.90	10.24	10.61	10.97	11.35
H05	8.84	9.15	9.46	9.80	10.14	10.49	10.87	11.24	11.64	12.05
H06	9.34	9.67	10.01	10.36	10.72	11.10	11.48	11.89	12.30	12.74
H07	10.10	10.45	10.82	11.20	11.59	12.00	12.41	12.85	13.30	13.77
H08	10.86	11.24	11.64	12.04	12.46	12.90	13.34	13.82	14.30	14.80
H09	11.36	11.76	12.17	12.59	13.04	13.49	13.97	14.45	14.96	15.48
H10	12.12	12.54	12.98	13.43	13.91	14.39	14.90	15.42	15.96	16.51
H11	14.14	14.63	15.15	15.68	16.23	16.80	17.38	17.99	18.62	19.27
H12	15.15	15.69	16.23	16.80	17.38	18.00	18.62	19.27	19.95	20.64
H13	16.16	16.73	17.31	17.92	18.54	19.19	19.87	20.56	21.28	22.03
H14	17.17	17.78	18.39	19.04	19.71	20.39	21.11	21.85	22.61	23.40
H15	19.19	19.87	20.55	21.28	22.02	22.80	23.59	24.41	25.27	26.16
H16	21.00	21.74	22.50	23.28	24.10	24.94	25.81	26.72	27.65	28.62
H17	23.00	23.81	24.64	25.50	26.39	27.32	28.27	29.26	30.29	31.35
H18	25.00	25.88	26.78	27.72	28.69	29.69	30.73	31.81	32.92	34.07
H19	27.00	27.95	28.92	29.94	30.98	32.07	33.19	34.35	35.55	36.80

TAX RATES & FEES



Chesapeake Bay

CALVERT COUNTY TAX RATES

TAX	BASIS	FY 2013 RATES	FY 2014 RATES
Property Tax *	Real:		
	Per \$100 of assessed value:		
	County	\$0.892	\$0.892
	Chesapeake Beach	\$0.556	\$0.556
	North Beach	\$0.556	\$0.556
	Personal		
	Per \$100 of assessed value:		
	County	\$2.23	\$2.23
	Chesapeake Beach	\$1.39	\$1.39
	North Beach	\$1.39	\$1.39
Local Income Tax *	Percentage of taxable income	2.80%	2.80%
Admissions & Amusement Tax *	Percentage of receipts	1.00%	1.00%
Hotel Tax *	Percentage of receipts	5.00%	5.00%
Recordation Tax *	Per each \$500 of value when property is sold and title recorded	\$5.00	\$5.00
Trailer Park Tax	Percentage of space rental receipts	20.00%	20.00%
Cable T.V. Franchise Tax	Percentage of subscriber revenues	5.00%	5.00%
911 Fee (local)	Monthly telephone bill	\$0.75	\$0.75
Excise Tax	Per residential dwelling unit		
	Schools	\$7,800	\$7,800
	Roads	\$3,500	\$3,500
	Parks	\$1,300	\$1,300
	Solid Waste	\$350	\$350
	Per commercial square feet		
	Solid Waste	\$0.11	\$0.11
Utility Permit Fee	Per Permit	\$240	\$240

* These resolutions are listed in the Appendix; see summary on page 400

**CALVERT COUNTY
PROPERTY TAX RATES**

FISCAL YEAR	COUNTY APPROVED TAX RATE	CONSTANT YIELD TAX RATE**
2003	0.892	0.867
2004	0.892	0.856
2005	0.892	0.842
2006	0.892	0.830
2007	0.892	0.805
2008	0.892	0.793
2009	0.892	0.803
2010	0.892	0.825
2011	0.892	0.857
2012	0.892	0.911
2013	0.892	0.953
proposed 2014	0.892	0.953

FISCAL YEAR	CHESAPEAKE BEACH		NORTH BEACH	
	APPROVED TAX RATE	CONSTANT YIELD TAX RATE**	APPROVED TAX RATE	CONSTANT YIELD TAX RATE**
2003	0.556	0.531	0.556	0.531
2004	0.556	0.531	0.556	0.531
2005	0.556	0.531	0.556	0.552
2006	0.556	0.494	0.556	0.490
2007	0.556	0.502	0.556	0.499
2008	0.556	0.502	0.556	0.515
2009	0.556	0.495	0.556	0.486
2010	0.556	0.502	0.556	0.495
2011	0.556	0.502	0.556	0.499
2012	0.556	0.669	0.556	0.639
2013	0.556	0.555	0.556	0.554
proposed 2014	0.556	0.554	0.556	0.562

**The "constant yield tax rate" is certified to the County by the State Department of Assessments and Taxation. It represents the property tax rate for the coming tax year that will generate the same amount of revenue that was generated during the current tax year. As assessments increase, the constant yield tax rate decreases. In other words, if assessments increase and the approved tax rate stays the same, the County will generate more taxes than in the current year, thus a tax increase has occurred. In such cases, the county must advertise the tax increase and hold a public hearing. This is done as part of the annual budget process.

How are your Property Taxes Calculated?



Estimated Market Value of your House	\$250,000
Divided by \$100 increments	\$2,500
Multiplied by the real property tax rate	\$0.892
County property taxes due	<u>\$2,230</u>

Calvert County Schedule of Fees

Water & Sewer Fund

Rates shown do not include the Maryland Bay Restoration Fee.

Type	Jan-Dec 12 FY 2012/13	Jan-Dec 13 FY 2013/14	Jan-Dec 14 FY 2014/15
<u>Unmetered Water & Sewer (Flat Rate)*</u>			
Lakewood - Water	\$ 42.00	\$ 42.00	base/variable
<u>Metered Water</u>			
Cavalier	base/variable	base/variable	base/variable
Chesapeake Heights	base/variable	base/variable	base/variable
Cross Point	base/variable	base/variable	base/variable
Kenwood Beach	base/variable	base/variable	base/variable
Hunting Hills - Water	\$ 42.00	base/variable	base/variable
Paris Oaks	base/variable	base/variable	base/variable
Shores of Calvert	base/variable	base/variable	base/variable
St. Leonard - Water	base/variable	base/variable	base/variable
Summit & Highland	base/variable	base/variable	base/variable
White Sands	base/variable	base/variable	base/variable
Tara	base/variable	base/variable	base/variable
Walnut Creek	base/variable	base/variable	base/variable
<u>Water & Sewer</u>			
Chesapeake Lighthouse			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Dares Beach			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Industrial Park			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Marley Run			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Prince Frederick			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Solomons			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
<u>Sewer Only (calculated based on 10,000 gal use)</u>			
Twin Beach - Sewer	base/variable	base/variable	base/variable

*Flat-rated water systems with meters installed in a given fiscal year will go to a metered rate in the following fiscal year.

Type	Jan-Dec 12 FY 2012/13	Jan-Dec 13 FY 2013/14	Jan-Dec 14 FY 2014/15
Base plus Variable Rates-Water			
Base rate charged per EDU	\$ 41.94	\$ 49.22	\$ 49.22
Variable Rate charged per 1,000 gallons	\$ 1.95	\$ 1.97	\$ 1.97
Base rate charged per EDU	\$ 106.97	\$ 109.55	\$ 109.55
Variable Rate charged per 1,000 gallons	\$ 3.38	\$ 4.98	\$ 4.98
Fixed Rate-Unmetered Sewer			
Base rate charged per EDU	\$ 140.74	\$ 159.35	\$ 159.35
Base plus Variable Rates-Water & Sewer			
Base rate charged per EDU	\$ 148.88	\$ 158.77	\$ 158.77
Variable Rate charged per 1,000 gallons	\$ 5.33	\$ 6.95	\$ 6.95

Systems transitioning 1/1/2014:

Lakewood Water

<u>Other Fees--Charges per 1,000 gallons</u>	FY 2012	FY 2013	FY 2014
Bulk Water	\$ 3.00	\$ 3.00	\$ 3.00
Septage Treatment Plant	\$ 10.00	\$ 10.00	\$ 10.00
Holding Tank	\$ 5.00	\$ 5.00	\$ 5.00
Septage	\$ 23.00	\$ 23.00	\$ 23.00

Solid Waste Fund

Type	FY 2012	FY 2013	FY 2014
Solid Waste Fee	\$ 113.00	\$ 115.00	\$ 117.00
Tipping Fee/Per Ton-residential	\$ 65.27	\$ 67.23	\$ 68.74
Tipping Fee/Per Ton-commercial	\$ 72.52	\$ 74.70	\$ 76.37
Tire Tipping Fee/Per Ton	\$ 178.00	\$ 178.00	\$ 178.00
Impact Fee			
Commercial/Per Sq. Ft.	\$ 0.11	\$ 0.11	\$ 0.11
Residential	\$ 350.00	\$ 350.00	\$ 350.00

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ECONOMIC FACTORS



Dominion Cove Point LNG

ECONOMIC FACTORS

SELECTED DEMOGRAPHIC AND ECONOMIC FACTORS

Population

The population of Calvert County has increased 630% over the last 60 years as set forth below.

2010	88,737
2000	74,563
1990	51,372
1980	34,638
1970	20,682
1960	15,826
1950	12,100

Source: U.S. Department of Commerce, U.S. Census Bureau.

The following table sets forth the population of Calvert County in its two incorporated municipalities for the years 1980, 1990, 2000 and 2010.

<u>Municipality</u>	<u>1980</u>	<u>1990</u>	<u>2000</u>	<u>2010</u>
Chesapeake Beach.....	1,408	2,403	3,180	9,919
North Beach	1,504	1,179	1,880	4,345

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count, 1980, 1990, 2000 and 2010.

The following table sets forth the most recently published age and sex distribution estimates for Calvert County for the Census years 1990, 2000, and 2010.

<u>Age</u>	<u>1990</u>				<u>2000</u>				<u>2010</u>			
	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>
0-4	2,086	8.2	1,980	7.6	2,528	6.9	2,549	6.7	2,594	5.9	2,394	5.3
5-19	6,098	23.9	5,756	22.2	9,707	26.4	9,016	23.9	10,494	24.0	10,045	22.3
20-44	10,436	40.9	10,880	42.0	12,850	35.0	13,809	36.5	12,790	29.3	13,384	29.7
45-64	4,959	19.4	4,595	17.7	8,910	24.2	8,567	22.7	13,533	31.0	13,820	30.7
65+	<u>1,908</u>	<u>7.6</u>	<u>2,675</u>	<u>10.5</u>	<u>2,772</u>	<u>7.5</u>	<u>3,855</u>	<u>10.2</u>	<u>4,302</u>	<u>9.8</u>	<u>5,381</u>	<u>12.0</u>
Total	<u>25,487</u>	<u>100.0%</u>	<u>25,885</u>	<u>100.0%</u>	<u>36,767</u>	<u>100.0%</u>	<u>37,796</u>	<u>100.0%</u>	<u>43,713</u>	<u>100.0%</u>	<u>45,024</u>	<u>100.0%</u>

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count 1990, 2000 and 2010.

The average Calvert County household size was 2.85 persons in the 2010 Census, 2.91 persons in the 2000 Census, 3.01 persons in the 1990 Census and 3.19 persons in the 1980 Census.

Business, Employment and Labor

Ten Largest Employers

<u>Employer</u>	<u>Principal Products or Activity</u>	<u>June 2012 Employment</u>	<u>June 2011 Employment</u>
Calvert County Board of Education(1).....	Public Education	2,200	2,246
Calvert County Government.....	Government	1,242	1,189
Calvert Memorial Hospital	Hospital	1,188	1,146
Constellation Energy Group	Nuclear Power	892	892
Wal-Mart	Retail Chain	420	460
Giant Food.....	Grocery Chain	356	385
ARC of Southern Maryland.....	Assisted Living	348	425
Safeway	Grocery Chain	340	290
Navy Recreation Center	Military Recreation	292	292
Asbury Solomons	Retirement Community	240	229

Listed below are the ten largest employers located in Calvert County:

Source: Calvert County Department of Economic Development.

(1) FTE – Full-Time Equivalent positions.

**Calvert County
Employment by Place of Work**

<u>Classification</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Contract Construction	2,379	2,358	1,925	1,864	1,815
Finance, insurance, real estate.....	740	667	667	618	613
Transportation, communications and utilities (excluding railroads).....	4,829	4,741	4,686	4,596	4,624
Manufacturing	789	752	628	619	640
Service and other.....	6,115	9,227	9,115	9,161	9,314
Local and State Government	3,830	3,954	3,999	4,038	4,082
Federal Government.....	156	156	148	171	144
Total.....	<u>21,838</u>	<u>21,855</u>	<u>21,168</u>	<u>21,067</u>	<u>21,232</u>

Source: Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information, "Employment and Payrolls". Annual averages for years 2007-2011.

The number of persons living in Calvert County who were available for work and composed the work force totaled 47,761 in February, 2013 and the total employment for this force was 45,063 resulting in an unemployment rate of 5.6% for this period. Certain comparative unemployment rates are given below for February, 2013.

Calvert County	5.6%
Charles County	6.1
Frederick County	6.1
Montgomery County.....	5.0
Prince George's County.....	6.7
State of Maryland	6.9
United States ¹	7.7

¹U.S. Department of Labor, Bureau of Labor Statistics.

Source: "State of Maryland Civilian Labor Force, Employment, and Unemployment by Place of Residence, March 2012" Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information.

ECONOMIC FACTORS

Unemployment

Calvert County's unemployment rate remains consistently low and stable when compared to other jurisdictions in Maryland. In 2012, Calvert's average annual unemployment rate is the third lowest in the state and significantly lower than the 2011 national average of 8.1%.

Average Unemployment Rate by County

	<u>2008*</u>	<u>2009*</u>	<u>2010*</u>	<u>2011*</u>	<u>2012</u>
Anne Arundel.....	3.8%	6.7%	7.1%	6.4%	6.1%
Calvert County.....	3.5	6.2	6.6	5.9	5.6
Carroll County.....	3.7	6.8	7.2	6.4	6.2
Charles County.....	3.6	6.2	6.6	6.0	5.9
Frederick County.....	3.6	6.6	6.9	6.1	5.7
Montgomery County.....	3.2	5.6	5.8	5.2	5.0
St. Mary's County.....	3.6	5.9	6.5	6.0	5.8

*Estimated are revised to the 2011 benchmark from the current Population Survey. Published April 2012.
Source: Maryland Department of Labor, Licensing, and Regulation, Division of Workforce Development and Adult Learning, April 2013.

Income

Personal income growth in Calvert County, the State and the United States from 2007 to 2011 is shown below.

Calvert County, State of Maryland, and United States Average Per Capita Personal Income

<u>Calendar Year</u>	<u>Calvert County</u>	<u>Percent Change from Previous Year</u>	<u>State of Maryland</u>	<u>Percent Change from Previous Year</u>	<u>United States</u>	<u>Percent Change from Previous Year</u>
2007.....	42,477	6.4	46,998	-1.5	34,586	4.7
2008.....	44,935	3.3	48,472	3.1	40,674	3.1
2009.....	44,700	0.2	48,247	0.5	39,635	-2.6
2010.....	45,666	2.1	49,070	1.7	39,945	0.7
2011.....	47,483	3.9	50,656	3.2	41,560	4.0

Source: Maryland Department of Planning, Planning Data Services from U.S. Bureau of Economic Analysis, March, 2013.

Calvert County and the State of Maryland Total Personal Income (\$000's)

<u>Calendar Year</u>	<u>Personal Income (\$000's)</u>		<u>Percent Change from Previous Year</u>	
	<u>Calvert County</u>	<u>State of Maryland</u>	<u>Calvert County</u>	<u>State of Maryland</u>
2007.....	3,714,419	264,797,700	5.9	6.5
2008.....	3,944,776	274,285,685	5.6	4.3
2009.....	3,944,473	274,980,101	0.9	0.2
2010.....	4,060,283	283,633,895	2.9	3.1
2011.....	4,238,187	295,235,516	4.3	4.0

Source: Maryland Department of Planning, Planning Data Services, from U.S. Bureau of Economic Analysis, March 2013.

Commuting Patterns

The Census Bureau 2010 American Community Survey determined the work commuting patterns for workers 16 years and older for the labor forces for each of Maryland’s counties with populations of 65,000 or more and the City of Baltimore. Comparative figures for workers commuting outside the county of residence for the subdivisions in the Maryland portion of the Washington Metropolitan Statistical Area MSA are presented below:

Calvert County	44.5%
Charles County	28.7
Frederick County	31.6
Montgomery County	11.3
Prince George’s County	18.2

Source: U.S. Census Bureau, 2010 American Community Survey, Table S0801.

Education

Survey results of the number of high school students in the Maryland portion of the Washington PMSA and the State as a whole who graduated in 2012, as a percentage of their ninth grade enrollment four grades earlier, are presented below:

Calvert County	93.7%
Charles County	91.2
Frederick County	91.3
Montgomery County	91.3
Prince George’s County	82.5
State of Maryland	87.3

Source: Maryland State Department of Education. Maryland Report Card 2012 Performance Report State and School Systems.

The following table sets forth the years of school completed by persons 25 years of age and older as a percentage of the population described in the 2010 Census for Calvert County and the other counties in the Maryland portion of the Washington PMSA and the State:

	<u>Calvert</u>	<u>Charles</u>	<u>Frederick</u>	<u>Montgomery</u>	<u>Prince George’s</u>	<u>State</u>
Elementary (grades K-8)	2.2%	3.3%	3.2%	5.2%	6.4%	4.7%
High School						
1–3 years	6.5	6.8	5.2	4.2	6.9	7.2
4 years	32.7	29.1	24.3	14.5	28.2	25.9
College						
No degree	22.7	28.4	20.6	14.5	22.6	19.7
Associate degree	7.5	6.8	8.8	5.1	6.0	6.3
Bachelor’s degree	15.7	14.8	23.1	26.3	17.0	19.7
Graduate/Professional degree	12.8	10.8	14.8	30.2	12.3	16.4

Source: Table S1501 – Educational Attainment. U.S. Bureau of the Census, 2010. American Community Survey, 2006-2010. American Fact Finder.

ECONOMIC FACTORS

Economy

Over the past several decades, Calvert County has transitioned from an agricultural community into a mixed community with both suburban and rural characteristics. This is due to the county's strategic geographic proximity to Washington, D.C., Baltimore, Annapolis and the Patuxent River Naval Air Station.

Calvert County's economy remains stable when compared to other jurisdictions in Maryland and the nation. Calvert County was recently identified as the 13th richest county in the United States by *TheStreet*. Several other factors have contributed to the economic stability including: 1) a strong and positive local business climate; 2) job market stability; 3) an enhanced focus on business retention and expansion efforts that have served to strengthen and encourage development of the county's existing industries and provided strong support during a national economic downturn; and 4) an enhanced focus on economic development activities. The following table reflects jobs located in the county regardless of place of residence.

<u>Year</u>	<u>Total Private Sector Jobs</u>	<u>Financial</u>	<u>Prof/Bus Services</u>	<u>Other Services</u>	<u>Target Market</u>
2007	17,852	740	1,744	823	3,307
2008	17,745	667	1,747	856	3,270
2009	17,021	667	1,691	821	3,179
2010	16,858	618	1,776	774	3,168
2011	17,006	613	1,933	765	3,311

Source: Maryland Department of Labor, Licensing and Regulation, Division of Workforce Development and Adult Learning

RESOLUTIONS & FINANCIAL POLICIES



Calvert Marine Museum

Policies and Resolutions

	<u>Date Adopted</u>	<u>County Code or Resolution Number</u>	<u>Appendix Page</u>
Calvert County Code:			
Title 5 Budget and Finance	1996/1985/1981	Section 5-101 to 5-304	403-406
Taxing Resolutions:			
Budget Adoption FY 2014	6/4/2013	21-13	407-410
Income Tax			
Real Property Tax			
Personal Property Tax			
Public Utility Tax			
Payment in Lieu of Taxes			
Service Charge on Real Property Bills			
Admission and Amusement Tax	6/13/2006	24-06	411-412
Hotel Tax	5/20/2003	16-03	413-415
Recordation Tax	9/28/1999	36-99	416
Policies:			
Stabilization Arrangement	6/7/2011	16-11	417
Fund Balance Policy	6/7/2011	17-11	418
Debt Policy	9/22/2009	37-09	419-426
Transfer of Budget Appropriations	8/7/2007	27-07	427-428
Investment Policy	8/22/1995	31-95	429-434
Models:			
Debt Affordability/Long Term Debt	11/13/2001		436-437

§ 4-103 CODE OF PUBLIC LOCAL LAWS § 5-101

TITLE 5
BUDGET AND FINANCE

ANNOTATED CODE OF MARYLAND REFERENCES

Fiscal year — See Art. 24, § 1-102 and Art. 19, § 35.

Annual audit of county accounts, records, etc. — See Art. 19, §§ 40 and 41.

PUBLIC LOCAL LAW REFERENCES

County Treasurer — See Title 3.

Agricultural land preservation program — See Title 12.

Contracts and purchasing — See Title 6.

Subtitle 1

Budget

§ 5-101. Composition; contents. [1985, ch. 715, § 2]

- (a) Composition. The county budget shall consist of the current expense budget, the capital program and capital budget, and the budget message.
- (b) Contents of current expense budget. The proposed current expense budget shall contain not less than the following information:
- (1) A detailed statement of all revenue estimated to be received by the county during the next fiscal year, showing all funds and sources of income;
 - (2) A statement of the bonded and other indebtedness of the county and all debt service requirements;
 - (3) A statement of the estimated cash surplus available for expenditures;
 - (4) Estimates of the amounts necessary for conducting the business of the county in the next fiscal year to be financed from the estimated revenue, classified by department, program, services, and project, together with a comparative statement of authorized expenditures and revenues from the fiscal year then ending; and
 - (5) Any other material that the Commissioners require.
- (c) Contents of capital program. The proposed capital program shall list and describe the proposed capital projects to be undertaken in the next fiscal year (including those previously authorized) and in each of the next five fiscal years, the proposed means of financing them, and the relative priority of each project in each fiscal year.
- (d) Contents of capital budget. The proposed capital budget shall include:

§ 5-101 CALVERT COUNTY CODE § 5-102

- (1) A statement of anticipated revenues for the next fiscal year from all borrowing and other sources, and
 - (2) The amount proposed to be spent on each project in the next fiscal year, including those previously authorized, considering the priorities set out in the capital program.
- (e) Contents of budget message. The budget message shall explain through a narrative and summary tables the current budgets and capital program. It shall at least describe all important features of the budgets and capital program and indicate any significant changes in programs, projects, fiscal policies, and expenditures compared to the fiscal year then ending.

§ 5-102. Budget requests; hearings, availability of copies. [Code 1981, §§ 4-201, 4-202; 1985, ch. 715, § 2]

- (a) Itemized budget requests. At a public hearing held on the date set by the Commissioners, each county department, agency, or board receiving county funds shall submit to the County Commissioners and to the Director of Administration and Finance, an itemized budget request for all funds requested for the next fiscal year. The Commissioners shall publish notice of the time and place of this hearing in at least two county newspapers for at least two weeks before the hearing is held. At this hearing, county citizens may present their views on budget requests and funding levels.
- (b) Public hearing. Before taking final action on a proposed budget, the County Commissioners shall hold a public hearing to permit county residents to comment on it. The Commissioners shall publish notice of the time and place of the hearing in at least two county newspapers for at least two weeks before the hearing is held. The final budget shall be adopted by a resolution approved by the Commissioners.
- (c) Availability of copies. By the time of the first notice of public hearing, the proposed county budget shall be filed with the clerk of the County Commissioners and be available for public inspection. One copy shall be supplied to each newspaper of general circulation in the county and to each branch of the county library and copies shall be made available to the public at or below cost.

§ 5-103. Subsequent budget changes. [1985, ch. 715, § 2; 1996, ch. 49, § 1]

- (a) The County Commissioners may change an adopted budget only by resolutions that comply with this section, the Maryland Constitution, state laws or public local laws. Changes may not be subdivided to alter the applicability of the requirements of this section.

§ 5-102 CODE OF PUBLIC LOCAL LAWS § 5-203

- (b) The County Commissioners by resolution may establish procedures for the administrative transfer of appropriations between general classifications of expenditures in the current expense budget within the same office or department, transfers between departments, agencies, boards or commissions, interproject transfers of appropriations between capital projects in the capital budget, and the addition of new budget items.
- (c) Any change involving funds totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget. **[Amended 2001, ch. 237]**
- (d) To meet a public emergency affecting life, health, or property, the Commissioners by resolution may make emergency appropriations from contingent or surplus funds.

Subtitle 2**Permitted Appropriations****§ 5-201. Compliance with budget provisions. [1985, ch. 715, § 2]**

All appropriations made under this subtitle shall comply with the provisions of Subtitle 1 of this title.

§ 5-202. Calvert Memorial Hospital. [Code 1981, § 4-401; 1985, ch. 715, § 2]

The County Commissioners may appropriate a sum in an amount to be determined by them to the Calvert Memorial Hospital.

1 § 5-203. Fair Board. [Code 1981, § 4-402; 1985, ch. 715, § 2; 1991, ch. 225.; 1992, ch. 22, § 1]

- (a) The County Commissioners shall appropriate annually not less than \$5,000 to the Fair Board of Calvert County.
- (b) The County Commissioners may loan monetary aid to the Fair Board.

§ 5-204. Preservation of historic sites, museums, etc. [Code 1981, § 4-403; 1985, ch. 715, § 2]

The County Commissioners may appropriate a sum in an amount to be determined by them for the benefit of the hemlock stand on Hellen Creek, the Chesapeake Beach Railway Museum, and the Jefferson Patterson Park and Museum.

1 Editor's Note: Section 2, Ch. 225 of 1991, provides, in part, that subsection (b) of this section "shall remain effective until December 31, 1994 and at the end of December 31, 1994, and with no further action required by the General Assembly, [subsection (b) of this section] shall be abrogated and of no further force and effect."

Subtitle 3

Audits

§ 5-301. Appointment, duties, removal, etc., of auditor. [Code 1981, § 1-101; 1985, ch. 715, § 2]

The County Commissioners shall appoint and pay an auditor who annually shall audit the books, records, vouchers, and accounts of all persons, offices, boards, and commissions that collect, handle, or disburse funds of the county. The Commissioners may remove the auditor in their discretion, and shall fill all vacancies immediately. All audits shall be conducted by certified public accountants.

§ 5-302. Duties of officials; powers of auditor. [Code 1981, § 1-102; 1985, ch. 715, § 2]

The officials whose finances are being audited shall produce, upon request of the auditor, any and all books, vouchers, accounts, and other records and papers in any way pertaining to the funds or an audit of them. The auditor may summon, with or without directions to produce books and records, and examine under oath or affirmation, which the auditor may administer, officials whose affairs are being audited or any other person deemed necessary on the matters pertaining to the county funds or relating to the matters being audited. For these purposes the auditors shall have the power to issue process compelling the attendance of a witness and the production of the records and papers of a witness. Any person who refuses or neglects to produce any books, vouchers, accounts, or other records and papers, as required, or refuses to respond to the summons or to be sworn or affirmed, or being sworn or affirmed, to answer the questions of the auditor relating to the funds or the matters and finances to be audited, is guilty of a misdemeanor, and on conviction shall be fined not more than \$500 for each offense. The auditor, whenever possible, shall require the production or the attendance and testimony at the office or place where the books and records are kept or where the official duties of the official whose finances are being audited are principally carried on.

§ 5-303. Auditor's report. [Code 1981, § 1-103; 1985, ch. 715, § 2]

The auditor shall submit to the County Commissioners each year by the date set by them, a management letter and a report on the revenues and disbursements of county funds for that fiscal year. The report shall contain the information required by the Commissioners and be executed in a manner that gives the citizens of the county an intelligent understanding of the revenues and expenditures of the county. The management letter and report shall be available for public inspection and copies shall be made available to the public at or below cost. The auditors shall prepare a summary of the report which shall be published in at least 1 county newspaper within a month after the report is received by the Commissioners.

§ 5-304. Accounting system. [Code 1981, § 1-104; 1985, ch. 715, § 2]

Upon recommendation by the auditor, the County Commissioners may require the use of any system of bookkeeping or accounting by the officials subject to an audit under this subtitle.

EX00042 1328

RESOLUTION NO. 21-13

SUBJECT: FY2014 Calvert County Revenues and Appropriations

Page 1 of 4

**A RESOLUTION FOR THE PURPOSE OF ADOPTING
THE OPERATING AND CAPITAL IMPROVEMENT
BUDGETS FOR FISCAL YEAR 2014 AND LEVYING TAXES**

Budget Authority

WHEREAS, the 1985 Laws of Maryland, Chapter 725, the 1991 Laws of Maryland, Chapter 225, the 1992 Laws of Maryland, Chapter 22, the 1996 Laws of Maryland, Chapter 49, the 2001 Laws of Maryland, Chapter 237, together codified as the Code of Public Local Laws of Maryland, *Article 5*, (Calvert County), Title 5, authorizes and empowers the Board of County Commissioners of Calvert County to adopt a Budget and Appropriations each fiscal year;

Compliance with Budget Procedures

WHEREAS, the Staff Recommended Budget was received in the office of the Board of County Commissioners by March 26, 2013;

WHEREAS, in accordance with the Code of Public Local Laws of Maryland, *Article 5*, (Calvert County), Section 5-102(b), a public hearing on the County Commissioners' Recommended Budget was duly advertised and conducted on May 21, 2013;

WHEREAS, the Board of County Commissioners of Calvert County received and has considered a County Budget for Fiscal Year 2014 consisting of the current expense (operating) budget, the capital program and capital improvement budget, and the budget message;

Property Tax Authority

WHEREAS, *Tax-Property Article* of the Maryland Annotated Code, Sections 6-202, 6-204, 6-302, 6-306 and 6-308 authorizes and empowers the Board of County Commissioners of Calvert County to levy a property tax and set the property tax rate for each fiscal year;

Authority for a Service Charge for the Semi-Annual Payment of Property Taxes

WHEREAS, the Maryland Department of Assessments and Taxation has approved a service charge of Three-Tenths percent, (0.3%), of the amount of tax due at the second installment to cover lost interest income and administrative expenses associated with the semiannual payment for a property owner electing to pay real property taxes under a semiannual payment schedule pursuant to Section 10-204.3 of the *Tax-Property Article* of the Maryland Annotated Code. As a result, the service charge shall be effective at the rate of Three-Tenths percent, (0.3%), of the amount of tax due at the second installment;

Income Tax Levy Authority

WHEREAS, pursuant to Section 10-106(a) (iii) of the *Tax-General Article* of the Maryland Annotated Code the Board of County Commissioners of Calvert County shall set, by ordinance or

2014-0330

RESOLUTION NO. 21-13

SUBJECT: FY2014 Calvert County Revenues and Appropriations

Page 3 of 4

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County, Maryland that there is hereby levied a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$0.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of operating real property of a public utility) located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Ten Billion Two Hundred Ninety-Five Million Dollars (\$10,295,000,000).

BE IT FURTHER RESOLVED by the Board of County Commissioners of Calvert County, Maryland that there is hereby levied a real property tax of Fifty-Five and Six-Tenths of a cent (\$0.556) per One Hundred Dollars (\$100.00) of the full cash assessed valuation of real property (with the exception of operating real property of a public utility) within the municipal limits of North Beach and Chesapeake Beach, in the estimated amount of Two Hundred Forty-Two - Million Dollars (\$242,000,000) in the Town of North Beach and Seven Hundred Thirty Million Dollars (\$730,000,000) in the Town of Chesapeake Beach.

BE IT FURTHER RESOLVED by the Board of County Commissioners of Calvert County, Maryland that a personal property rate of Two Dollars and Twenty-Three Cents (\$2.23) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of operating real and operating personal property of a public utility and personal property located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Nine Hundred Nineteen Million Dollars (\$919,000,000).

BE IT FURTHER RESOLVED by the Board of County Commissioners of Calvert County, Maryland that a personal property tax rate of One Dollar and Thirty-Nine cents (\$1.39) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of operating real and operating personal property of a public utility and personal property located within the municipal limits of North Beach and Chesapeake Beach, in the estimated amount of Four Million Dollars (\$4,000,000) in the Town of North Beach and One Million Dollars (\$1,000,000) in the Town of Chesapeake Beach.

BE IT FURTHER RESOLVED by the Board of County Commissioners of Calvert County, Maryland that, notwithstanding the foregoing, every valid Tax Credit agreement and agreement for the Payment In Lieu of Taxes executed by the Board of County Commissioners of Calvert County, Maryland heretofore, shall supersede the tax rates set forth herein and taxes levied hereby for so long as that agreement shall remain valid and effective.

BE IT FURTHER RESOLVED by the Board of County Commissioners of Calvert County, Maryland that an interest rate of 0.3% annual percentage rate (APR) be established for the semi-annual real property tax payment option. This APR plus an administrative fee (10% of the APR) equates to a total semi-annual payment service charge rate of 0.33%. Therefore, for the three-month period, October 2013 to December 2013, this fee is 0.08%.

BE IT FURTHER RESOLVED by the Board of County Commissioners of Calvert County, Maryland that General Fund appropriations for FY 2014 in the amount of Two Hundred Thirty-Two Million Five Hundred One Thousand Five Hundred Eighty-Three Dollars

(\$232,501,583), allocated as set forth in Exhibit 1 and incorporated herein by reference, is adopted and enacted for the County Fiscal Year beginning July 1, 2013 (FY 2014).

BE IT FURTHER RESOLVED by the Board of County Commissioners of Calvert County, Maryland that the Capital Improvement appropriations for FY 2014 in the amount of Thirty-One Million, Three Fifty-Three Thousand, Seven Hundred Thirteen Dollars (\$31,353,713), allocated as set forth in Exhibit 1 attached hereto and incorporated herein by reference, is adopted and enacted for the County Fiscal Year beginning July 1, 2013 (FY 2014).

BE IT FURTHER RESOLVED by the Board of County Commissioners of Calvert County, Maryland that the capital program for the fiscal years ending June 30, 2015; June 30, 2016; June 30, 2017; June 30, 2018 and June 30, 2019; is hereby approved as set forth in the Calvert County Capital Improvement Plan, a copy of which is attached hereto as Exhibit 1 and incorporated herein by reference.

BE IT FURTHER RESOLVED, by the Board of County Commissioners of Calvert County, Maryland that this Resolution shall be effective as set forth below.

DONE, this 4th day of June, 2013, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

Aye: 4
Nay: 1 - Slaughterhaupt
Absent/Abstain: Ø

Effective Date of Ordinance: July 1, 2013
Effective Date of Property Tax & Service Charge: July 1, 2013
Effective Date of Income Tax Rate: January 1, 2014

Received for Record 6/4/13
at 2:30 P.M. Clerk M. Burns Gay
recorded in Liber KFS No. 462
Folio 328
COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTIONS

Gary P. Smith

ATTEST:

**BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND**

Maurcen L. Frederick
Maurcen Frederick, Clerk

Pat Nutter
Pat Nutter, President

Steven R. Weems
Steven R. Weems, Vice President

Approved for form and legal sufficiency on June 4, 2013 by:

Gerald W. Clark
Gerald W. Clark

John B. Norris
John B. Norris, County Attorney

Susan Shaw
Susan Shaw

Evan K. Slaughterhaupt Jr.
Evan K. Slaughterhaupt Jr.

BK00025PG068

RESOLUTION NO. 24-06**PERTAINING TO A CHANGE IN THE ADMISSIONS AND AMUSEMENT TAX**

WHEREAS, by Resolution Number 18-03, dated May 20, 2003, the Board of County Commissioners imposed a tax of 10% on gross receipts derived from any admissions and amusements as authorized by Section 4-102 of the Tax-General Volume of the Annotated Code of Maryland; and

WHEREAS, Section 4-102 of the Tax-General Volume of the Annotated Code of Maryland authorizes the County to charge as much as 10% of the gross receipts derived from any admissions and amusements; and

WHEREAS, on May 23, 2006, a duly advertised hearing was conducted concerning the decrease of the admission and amusement tax from 10% to 1%; and

WHEREAS, the Board of County Commissioners voted to decrease the admission and amusements tax from 10% to 1%.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County, Maryland, that pursuant to the authority of Section 4-102 of the Tax-General Volume of the Annotated Code of Maryland, a tax is imposed on the gross receipts derived from any admissions and amusement charge as defined in Section 4-101(b) of the Tax-General Volume of the Annotated Code of Maryland, at the rate of 1%, except as this imposition of tax is limited by the exemptions set forth in Section 4-102 of the Tax-General Volume of the Annotated Code of Maryland; and

AND BE IT FURTHER RESOLVED, that the rate of 1% shall remain in effect until changed by resolution of this Board; and

BE IT FURTHER RESOLVED, that the new rate of 1% shall become effective on August 1, 2006.

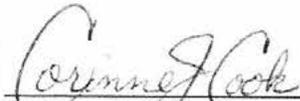
BK00025PG069

BE IT FURTHER RESOLVED, that the passage of this resolution shall immediately be certified to the Comptroller of the Treasury of the State of Maryland

DONE, this 13 day of June, 2006, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND

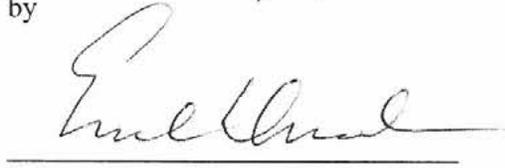

Corinne J. Cook, Clerk

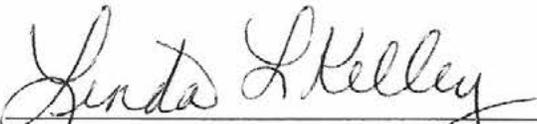

David F. Hale, President

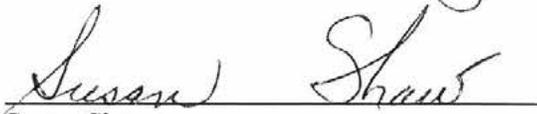

Wilson H. Parran, Vice President

Approved for legal
sufficiency on 6/13/06
by


Gerald W. Clark


Emanuel Demedis
County Attorney


Linda L. Kelley


Susan Shaw

Received for Record 6-14 2006
at 9:10 o'clock A.M. Same day
recorded in Liber KFS No. 25
Folio 68
ORDINANCE COUNTY COMMISSIONERS



ORDINANCE NO. 16-03**[Pertaining to the enactment of Article IV of Chapter 136 of the Code of Calvert County]**

For the purpose of imposing a tax on a transient charge paid to a hotel located in Calvert County.

By enacting a new article to Chapter 136 of the Code of Calvert County, Volume 1 (2000 Edition and March 2003 Supplement, as amended).

Pursuant to authority granted in Article 24, Title 9, Subtitle 3 of the Annotated Code of Maryland, as may be amended from time to time, and following a duly advertised public hearing held on May 20, 2003.

Be it Ordained by the Board of County Commissioners of Calvert County, Maryland, that Chapter 136 of the Code of Calvert County, Volume 1, **Be** and the same hereby **Is** amended to include the following Article IV:

Article IV
Hotel Rental Tax

§ 136-21. Definitions.

As used in this article, the following words have the meanings indicated:

ACCOMODATION TAX – The tax authorized under this article.

BOARD – The Board of County Commissioners of Calvert County, Maryland.

COUNTY – As the context requires, Calvert County.

HOTEL – An establishment, including an apartment, cottage, hostelry, inn, motel, rooming house or tourist home that offers sleeping accommodation for compensation to any transient.

PERSON – A natural person, individual, firm, corporation, partnership, association or other legal entity.

TRANSIENT – Any person who, for any period not exceeding four (4) consecutive months, obtains sleeping accommodation at any hotel, either at his or her own expense or at the expense of another.

TRANSIENT CHARGE -- A hotel charge for sleeping accommodations for a period not exceeding four (4) consecutive months, but does not include any hotel charge for services and accommodations other than sleeping accommodations.

§ 136-22. Imposition and rate.

- A. The Board hereby imposes an accommodation tax on the amount paid for a transient charge.
- B. The accommodation tax shall be five (5) percent of the transient charge and shall be effective July 1, 2003.

§ 136-23. Payment, collection and return.

- A. A person shall pay the accommodation tax to the hotel when the person pays the transient charge.
- B. The hotel shall:
 - (1) Give the person who is required to pay a transient charge a bill that identifies the transient charge as a separate item from any other charge; and
 - (2) Collect the accommodation tax from the person who pays the transient charge.
- C. The hotel shall hold in trust the accommodation tax collected for the county until the hotel pays the tax to the county as required by this article.
- D. The hotel shall, on the form the county requires, complete, sign and file an accommodation tax return and remit payment in full to the county on or before the 21st day of each month for the preceding month.
- E. The hotel is allowed, for administrative costs, a discount of one-half ($\frac{1}{2}$) of one (1) percent of the gross amount of the accommodations tax collected, provided that the hotel, on or before the due date:
 - (1) Files the accommodation tax return; and
 - (2) Pays the accommodation tax.

§ 136-24. Administration.

- A. The Board may adopt regulations consistent with Title 9 of Article 24 of the Annotated Code of Maryland, as amended, and Title 11 of the Tax-General Article of the Maryland

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Code Annotated, as amended, to provide for orderly, systematic and thorough administration of the accommodation tax.

- B. The Board may increase the surety bond that the county requires for its Treasurer in order to cover the revenue the Treasurer collects from the accommodation tax. The county may treat any additional premium due to the surety bond increase allowed as an administrative tax administrative cost.
- C. From the accommodation tax revenue collected, the Board shall distribute a reasonable sum for accommodation tax administrative costs to the general fund of the county.

And be it Further Ordained by the Board of County Commissioners of Calvert County, Maryland, that this Ordinance shall take effect July 1, 2003, or the date this Ordinance is approved, whichever is later.

Approved and Done this 20th day of May, 2003.

Attest:

Board of County Commissioners of Calvert County, Maryland

Mary S. Watson
Mary S. Watson, Clerk

David F. Hale
David F. Hale, President

Linda L. Kelley
Linda L. Kelley, Vice-President

Gerald W. Clark
Gerald W. Clark

Wilson H. Parran
Wilson H. Parran

Approved for Legal Sufficiency on 5/20/03
By: Emanuel Demedis
Emanuel Demedis
County Attorney

Susan Shaw
Susan Shaw

Received for Record May 20 2003
at 3:30 o'clock PM Same day
recorded in Liber KPS No. 19
Folio 274 COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTION.

Kathy P. Smith

RESOLUTION NO. 36-99

PERTAINING TO THE ADOPTION OF A RECORDATION TAX RATE IN CALVERT COUNTY

WHEREAS, the Board of County Commissioners pursuant to Section 12-103, Tax Property Article of The Annotated Code of the Public General Laws of Maryland, is granted the power to set, by law, the recordation tax rate in Calvert County; and

WHEREAS, the Board of County Commissioners at a public meeting held on September 21, 1999 has given consideration to the rate that should be applied effective November 1, 1999.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County that the recordation tax rate of Five and NO/100THS Dollars (\$5.00) for each Five Hundred and NO/100THS Dollars (\$500.00) or fraction of Five Hundred and NO/100THS Dollars (\$500.00) of consideration payable or of the principal amount of the debt secured of an instrument of writing which are recorded with the Clerk of the Circuit Court for Calvert County, Maryland BE and hereby IS adopted and said rate shall be effective November 1, 1999.

DONE, THIS 28th DAY OF Sept, 1999, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY,
MARYLAND

Mary S. Watson
Mary S. Watson, Clerk

Linda L. Kelley
Linda L. Kelley, President

David F. Hale
David F. Hale, Vice-President

Approved for legal sufficiency
On 9/28/99
By

Emanuel Demedis
Emanuel Demedis
County Attorney

Patrick M. Buehler
John Douglas Parran
John Douglas Parran

Received for Record Sept 29, 1999
at 9:45 clock A.M. Same day
recorded in Calvert County
File No. 263 COUNTY COMMISSIONERS
OFFICE OF THE CLERK

Barbara A. Stinnett

Kathy R. Smith

BK00036PG391

RESOLUTION NO. 16-11

[PERTAINING TO THE REPEAL OF RESOLUTION NO. 13-96 AND THE RE-ESTABLISHMENT OF A POLICY ON CALVERT COUNTY'S STABILIZATION ARRANGEMENT]

WHEREAS, upon the advice and recommendation of certain bond rating agencies, the Board of County Commissioners of Calvert County, Maryland, adopted Resolution 13-96 establishing a Stabilization Arrangement Amount within the Committed Fund Balance for contingency and emergency situations as determined by the County Commissioners; and

WHEREAS, the Board of County Commissioners recognizes the fact that the County is dependent upon revenues from its two largest taxpayers, Constellation Energy Group LLC and Dominion, both members of the energy industry; and

WHEREAS, the Board of County Commissioners desire a short-term replacement source, in the event of a catastrophic change in the value of their enterprise assets.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County, Maryland, that the policy contained in Resolution 13-96 be, and the same hereby is repealed, and be it further

RESOLVED, that the following policies are hereby established with regard to the maintenance of the County's Stabilization Arrangement Amount within the Committed Fund Balance:

- 1) The Stabilization Arrangement Amount within the Committed Fund Balance shall be maintained at a level of \$10 million or eight percent (8%) of the current operating budget, whichever is greater.
- 2) In the event the Stabilization Arrangement Amount within the Committed Fund Balance is drawn below a level of eight percent (8%) of current budgeted General Fund expenditures, the funds shall be replenished, as indicated in number one, within two years.
- 3) This Stabilization Arrangement Amount is intended to be used only after all other available fund balances are exhausted and that use shall be at the sole discretion of the Board of County Commissioners of Calvert County.

BE IT FURTHER RESOLVED, that this Resolution shall become effective immediately upon its adoption.

DONE, this 7 day of June, 2011, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

Corinne J. Cook
Corinne J. Cook, Clerk

BOARD OF COUNTY COMMISSIONERS
OF CALVERT COUNTY, MARYLAND

Susan Shaw
Susan Shaw, President

Patrick Nutter
Patrick Nutter, Vice President

Approved for legal sufficiency on 6/7/11

Gerald W. Clark
Gerald W. Clark

By: Emmanuel Demedis
Emmanuel Demedis
County Attorney
6/17/11 20:11
A
M. Same day
391
36
COUNTY COMMISSIONERS
OFFICES AND RESOLUTION.

Evan K. Slaughenhoupt Jr.
Evan K. Slaughenhoupt Jr.

Steven R. Weems
Steven R. Weems

Victory R. Smith

RESOLUTION NO. 17-11

[PERTAINING TO THE CLASSIFICATION OF FUND BALANCES IN GOVERNMENTAL FUNDS]

WHEREAS, the Board of County Commissioners of Calvert County, Maryland, seeks to adhere to the reporting requirements set forth by Governmental Accounting Standards Board (GASB) Statement No. 54 Fund Reporting and Governmental Fund Type definitions; and

WHEREAS, one of the mandates of GASB No. 54 requires a governmental entity to establish the order in which source of funds will be spent to meet the expenditures of the governmental entity.

NOW THEREFORE, BE IT RESOLVED, that the Board of County Commissioners of Calvert County, Maryland, establishes the following order in which fund balances will be spent when multiple fund balance types are available for a specific purpose: nonspendable, restricted, committed, assigned and unassigned; and

BE IT FURTHER RESOLVED, that the Director of the Department of Finance and Budget, or his designee, is hereby authorized to identify the fund balance components from which funds are to be drawn to pay a particular expenditure; and,

BE IT FURTHER RESOLVED, that this Resolution shall become effective immediately upon its adoption.

DONE, this 7 day of June, 2011, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

Corinne J. Cook
Corinne J. Cook, Clerk

BOARD OF COUNTY COMMISSIONERS OF CALVERT COUNTY, MARYLAND

Susan Shaw
Susan Shaw, President

Pat Nutter
Pat Nutter, Vice President

Gerald W. Clark
Gerald W. Clark

Evan K. Slaughenaupt Jr.
Evan K. Slaughenaupt Jr.

Steven R. Weems
Steven R. Weems

Approved for legal sufficiency on 6/7/11

By: Emanuel Demedis
Emanuel Demedis
County Attorney

Received for Record 6/9 20.. 11
at 10:45 o'clock A M. Same day
recorded in Liber K... .. 36
... 392 ... COUNTY COMMISSIONERS
... NCES AND ...

John Smith

RES. NO. 17-11

DK00031PG136

RESOLUTION NO. 37-09

PERTAINING TO THE ADOPTION OF A DEBT POLICY

WHEREAS, the Board of County Commissioners for Calvert County, Maryland, has general authority to adopt policies for Calvert County, Maryland; and

WHEREAS, 2009, MD Acts, c. 693, requires that each local government unit adopt a local debt policy; and

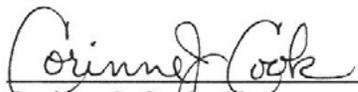
WHEREAS, the Board of County Commissioners for Calvert County, Maryland, met in public session on September 22, 2009, and determined to adopt the Debt Policy.

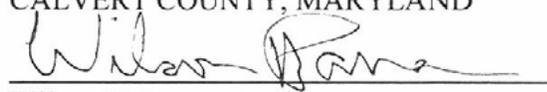
NOW, THEREFORE, BE IT RESOLVED AND ORDAINED, by the Board of County Commissioners for Calvert County, Maryland, that the Debt Policy, attached hereto as Exhibit A, BE and the same hereby IS adopted as the official Debt Policy for Calvert County, Maryland.

DONE, this 22 day of Sept., 2009, by the Board of County Commissioners for Calvert County, Maryland, sitting in regular session.

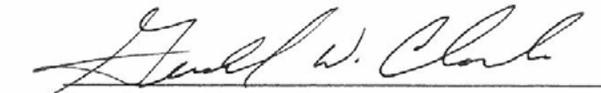
ATTEST:

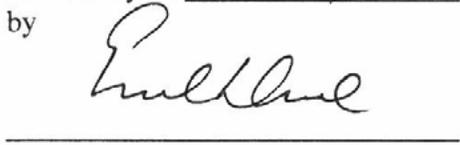
BOARD OF COUNTY COMMISSIONERS
CALVERT COUNTY, MARYLAND


Corinne J. Cook, Clerk


Wilson H. Parran, President

Approved for legal
sufficiency on 9/22/09
by

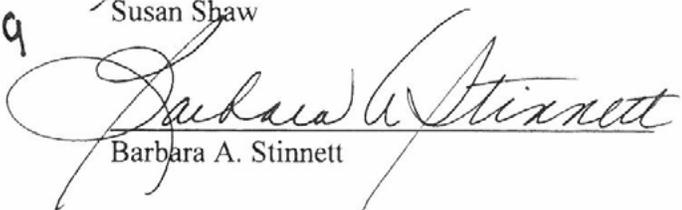

Gerald W. Clark, Vice President


Emanuel Demedis
County Attorney


Linda L. Kelley


Susan Shaw

Received for Record... 9/24 2009
at 9:15 o'clock 3A M. Same day
recorded in Liber KPS No. 31
Folio 136 COUNTY COMMISSIONERS
ORDINANCES AND RESOLUTION.


Barbara A. Stinnett

DEBT POLICY FOR CALVERT COUNTY MARYLAND

This debt policy is intended to provide Calvert County management with written guidelines and restrictions affecting the amount, issuance process and type of debt issued. The County uses debt to spread the costs of public facilities/amenities (Capital Projects) over a longer period of time. The citizens using the facilities in the future will be the same tax payers supporting the general fund's payment of debt service.

I. INTRODUCTION

- A. This Debt policy reflects the combined practices of Calvert County (also referred to as the "County") with respect to long-term debt management. Debt policies are written guidelines and restrictions that affect the amount and type of debt issued by Calvert County.
- B. This debt policy is to be used in conjunction with the operating and capital budgets, the Capital Improvement Program (CIP) and other fiscal policies.
- C. Adherence to debt policies signals to the rating agencies and the capital markets that Calvert County is well managed and will meet its obligations in a timely manner. Following this debt policy will enhance the quality of debt related decisions by imposing order and discipline and by promoting consistency and continuity in decision making. Adherence to this debt policy will help to ensure that Calvert County maintains a sound financial position and credit quality is protected. This debt policy demonstrates the County's commitment to long-term financial planning and will be positively regarded by the municipal market when reviewing Calvert County's credit quality.
- D. Calvert County's debt policy is intended to apply to most forms of long-term obligations including General Obligation Debt, capital leases, State revolving loan funds, conduit debt, and inter-fund borrowings. Vested leave and health care benefits, while they fit the definition of long term debt, are not intended to be covered by this policy.

II. QUALIFYING USES OF DEBT/PROHIBITIONS ON THE USE OF DEBT

Much of the CIP is expected to be funded with debt. Capital assets usually have a long useful life and will serve future, as well as current, taxpayers. It would be inequitable and an unreasonable fiscal burden to make current taxpayers pay for capital projects out of current tax revenues. Accordingly, debt issues are advisable, necessary and equitable.

- A. Debt issued for projects should have a term equal to or less than the useful life of the asset financed.
- B. Prior to considering debt as a source of funding capital projects, the County shall determine if other potential revenue sources, such as pay-as-you-go (Paygo), intergovernmental aid or private contributions are available.
- C. Projects costing less than \$500,000 will not be funded from borrowings unless as a part of a group of projects.

- D. The County may share funding with municipalities in their projects if it is clear that the County will receive the benefit of these projects.
- E. The County will consider issuing debt to improve leased property only if the County has a non-cancellable lease on the property that exceeds the economic life of the asset and the maturity of the debt.
- F. The County will only issue debt to construct or acquire public facilities for which it expects to sustain future annual operational and maintenance costs. By providing a yearly budget to the Buildings and Grounds division and consistent with the philosophy of keeping the capital facilities and infrastructure systems in good repair and to maximize the capital stock's useful life, the County will set aside sufficient revenue from operations to fund ongoing normal maintenance needs.
- G. The County has no intent to issue long-term debt to reduce the unfunded liability of the Pension Trust.
- H. The County has no intent to issue long-term debt to reduce the unfunded liability of the Other Post Employment Benefits Trust.
- I. Long-term debt may not be used to finance ongoing and recurring operational expenditures and expenses.

III. TYPES OF DEBT INSTRUMENTS

A. General Obligation Debt

1. General Obligation Bonds – General Obligation (“G.O.”) Bonds are the most common form of debt instrument for Calvert County. These are generally tax-exempt and are backed by the full faith and credit of Calvert County. General Obligation Bonds are issued to finance the purchase, construction and equipment of infrastructure and facilities for a wide variety of functions such as transportation, public schools, community college, public safety, roads and highways, bridges and other programs. Calvert County issues General Obligation Bonds pursuant to authorization granted from time to time by the Maryland General Assembly at the request of the County.
2. Bond Anticipation Notes (BANs) - These are generally short term in nature and are issued as interim financing for a variety of financial reasons. On occasion BANs may be issued in one or more smaller amounts before a single larger size G.O. issue is executed. Proceeds of future G.O. Bond issues would be used to pay off the BANs. State law permits the issuance of BANs by Calvert County.
3. Agricultural Land Preservation Installment Purchase Agreements (IPAs) – These are general obligation debt instruments to fund purchases of property development rights and are backed by the full faith and credit of Calvert County. When these agreements are entered into, a treasury security is purchased to pay the principal when due. Because of this source for payment, this debt is not part of Debt Affordability calculations.

4. State of Maryland Revolving Loan Programs – The loan programs the County regularly participates in are those offered by the Maryland Department of the Environment. Interest rates are generally lower than those for which the County qualifies on its own merit in the open market. On occasion, loans may be for no interest. On some loans, the State assesses fees to supplement the low interest rates.
 5. The recently enacted American Recovery and Reinvestment Act (“ARRA”) provides a number of taxable and tax-exempt financing options, some with a limited duration. Calvert County will review appropriate ARRA options and utilize them where such an issuance would benefit the County.
- B. Other Forms of Debt
1. Revenue Bonds
 - a. Revenue Bonds are secured by the pledge of particular revenues to their repayment. The revenues pledged may be those of a Special Revenue or Enterprise fund, or they may be derived from revenues received from or in connection with a particular project, all or part of which is financed from the proceeds of revenue bonds.
 - b. Revenue Bonds are generally tax-exempt and structured to be self-supporting. Because they are self-supporting they are excluded from Debt Affordability calculations.
 - c. Revenue-based debt generally carries a higher interest rate but allows a direct relationship between the cost of a project and the users who benefit from it.
 2. Interfund Loans – Loans may be extended between funds of the County. In such an event, interest rates will be determined by the Board of County Commissioners. No inter-fund loans will be executed without a plan of repayment to the affected fund.
- C. Other Financing Mechanisms
1. Capital Leases – this form of financing is used regularly for the purchase of substantial equipment that may not qualify to be financed with General Obligation Bonds. The term of this form of financing is typically five to ten years. The equipment being purchased is sometimes the collateral for the leases. Capital Lease agreements are subject to annual appropriation.

IV. DEBT LIMITS

- A. The County periodically requests authorization from the General Assembly, which specifies a not to exceed principal amount of bonds that can be issued pursuant to that authorization.
- B. The County has a Debt Affordability model that it uses to determine the amount of new debt the County can afford to support. The model is driven by revenue and growth assumptions with established standards controlling the amount of new debt to be issued over the life of the CIP. The County uses the following guidelines in deciding how much additional General Obligation Debt may be issued in the six-year CIP period:

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- There are guidelines relative to:
 1. The ratio of General Fund Debt Service to General Fund Revenue
 - Set at 9.5%;
 2. The ratio of General Fund Debt to Assessed Value of Taxable Real Property.
 - Set at 4.5%;
 3. The ratio of Debt Per Capita
 - Set at \$1,500;
 4. Other standards as may be appropriate.

V. DEBT STRUCTURE: TERM

- A. Bonds are typically issued for 15 years. The Agricultural Land Preservation Installment Purchase Agreements (IPA) program typically limits terms to between ten (10) and twenty (20) years. When bond market conditions warrant, or when a specific project would have a shorter useful life, then different repayment terms may be used.
- B. Capital Leases generally have a term of five to ten years.
- C. County debt issues may be structured for repayment with near level debt service payments or level principal payments. Current County practice has been to utilize the near-level debt service payment method to facilitate the budget process.
- D. The size of the debt issue should be such that economies of scale are reached with regard to issuance costs, including but not limited to Bond Counsel, Financial Advisor, and rating fees.

VI. METHOD OF SALE

- A. Competitive sales should generally be used for General Obligation Debt issues. Negotiated sales may be used if the Board of County Commissioners (BOCC), in conjunction with the Director of Finance and Budget and the County's Financial Advisor, determines that such a sale method is in the best interests of the County.
- B. Electronic bidding systems should be encouraged in order to enhance participation.

VII. DEBT MANAGEMENT POLICIES

- A. The County will at all times manage its debt and sustain its strong financial position, including healthy reserves, to seek and maintain the highest credit rating possible. As established in Resolution No. 13-96, based on recommendations by certain bond rating agencies, an Undesignated Unreserved Fund Balance of \$10 million or eight percent (8%) of the current operating budget whichever is greater shall be maintained as detailed in the resolution.
- B. The County may seek credit enhancements such as letters of credit or insurance when necessary for marketing purposes or cost effectiveness.
- C. The County will consider utilizing debt service reserve funds for certain debt issuances if advantageous to the County for marketing or cost mitigation purposes.
- D. The County will monitor compliance with bond covenants as applicable. Bond covenants are generally related to Revenue Bonds or special obligation debt.
- E. Each year in conjunction with the adoption of the capital budget, the Capital Projects Coordinator will file a "Declaration of Official Intent to Reimburse." This provides

the County with the right to reimburse itself from future General Obligation Debt issues for capital costs advanced prior to the issuance of the debt. These reimbursement rights are subject to rules promulgated by the Internal Revenue Service.

VIII. FINANCING MECHANISMS

- A. The County pledges its full faith and credit to repayment of all General Obligation Debt. Accordingly, paying principal and interest on General Obligation Debt is the absolute first claim on County resources.
- B. In addition to its general income and property tax resources the County may allocate portions of certain revenue sources to the repayment of its General Obligation Debt
- C. The County will consider various financing techniques, including fixed or variable interest rate debt, to minimize the interest costs over the life of the issue. These techniques will be evaluated based on market conditions and risk.
- D. Use of Derivatives/Swaps
 - 1. A derivative is an instrument that receives its value from or gets its value from another instrument, asset, index or event. County policy is to not use derivatives. Any use of derivatives would require a revision to the County's current policy. This policy is not intended to preclude the investment by the County in U.S. Treasury STRIPS (Separate Trading in Registered Interest and Principal Securities) and, in particular, the County may invest in STRIPS in connection with its agricultural land preservation program.
 - 2. A swap is an interest rate exchange transaction. County policy is to not enter into swap agreements. Again, any use of Swaps would require a revision to the County's current policy.

IX. REFUNDING

- A. The County, in conjunction with its Financial Advisor, will monitor its outstanding debt in light of current debt market conditions and will refund any qualifying debt when sufficient savings can be realized.

X. POST-ISSUANCE ADMINISTRATION/ARBITRAGE

- A. In connection with each issuance of debt the interest on which will qualify for exemption from federal income tax, the County will execute such certificate(s) and file such information returns as Bond Counsel advises are necessary and appropriate to establish qualification for such exemption.
- B. Subsequent to the issuance of any issue of tax-exempt debt the County will comply with such requirements for the maintenance of the tax-exempt status of the interest payable on the debt (including without limitation restrictions related to arbitrage yield restrictions, rebate of arbitrage profits, and private business use) as are contained in the certificate(s) referenced in paragraph X.A or as may otherwise become applicable to the debt subsequent to its issuance.
- C. The County intends that its tax-exempt debt be issued in such amounts and at such times relative to the expected expenditure of proceeds as to reasonably expect, as of

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Attachment A

the time of issuance, that the expenditure of proceeds will qualify for an exception to the arbitrage rebate and yield restriction rules of federal income tax law.

- D. The investment of unspent bond proceeds shall be in accordance with the County's Investment Policy, the tax certificate executed by the County in connection with the issuance of such debt, and the trust indenture or other documents, if any, entered into by the County in connection with the issuance of the debt and imposing restrictions on such investment.
- E. All trust accounts will be closed timely when no longer needed.

XI. CONTINUING DISCLOSURE

- A. The County will comply with all disclosure requirements established by the Securities and Exchange Commission.
- B. The Continuing Disclosure Agreements can be found as an appendix to every Official Statement.

XII. SERVICE PROVIDERS

- A. The BOCC is responsible for establishing a selection and contracting process for professional services relative to the issuance of debt. The criteria used in selecting service providers include quality of services, cost of services, experience in their respective expertise, and ability and willingness to comply with the County's terms and conditions. The main service providers include:
 - 1. Financial Advisor
 - a. The Financial Advisor's primary role is assisting in the issuance of General Obligation Debt.
 - b. The Director of Finance and Budget shall advise the BOCC relative to the solicitation for, selection of and contract duration of the Financial Advisor.
 - c. The County shall not limit itself to having a single Financial Advisor or firm under contract at any one time if desired.
 - 2. Bond Counsel
 - a. As part of its responsibility to manage outside attorney contracts, the County Attorney will work closely with the Director of Finance and Budget and advise the BOCC relative to the duties and responsibilities and the solicitation and selection of and duration of employment for Bond Counsel.
 - b. Bond Counsel's primary role is assisting in the issuance of General Obligation Debt.
 - c. In addition to debt related issues, Bond Counsel may be employed to handle issues related to tax matters and Internal Revenue Service procedural issues.
 - d. The County shall not limit itself to having a single Bond Counsel firm under contract at any one time if desired.

XIII. CREDIT RATINGS

- A. The County's ability to borrow at the lowest cost of funds depends upon its credit standing as assessed by major credit rating agencies.
- B. In order to enhance the County's position in the debt market, the Director of Finance and Budget will be responsible for determining whether ratings will be requested.
- C. The Director of Finance and Budget is responsible for maintaining relationships with these agencies and keeping them informed relative to material economic events that occur in the County between debt issuances (between official rating events). The BOCC, Bond Counsel and the County's Financial Advisor may be consulted when determining whether an economic event is of significant proportion to qualify for such a notification.
- D. The County shall maintain adequate systems of internal control, comply with applicable laws and regulations, and conduct its financial affairs in such a way as to sustain a strong financial position in order to maintain the highest credit rating level possible.

XIV. ADMINISTRATION/RESPONSIBILITIES

- A. The BOCC is responsible for implementing and revising these policies as appropriate.
- B. The Director of Finance and Budget is responsible for:
 - 1. The administration of these policies.
 - 2. Analyzing debt issuances or other debt related proposals, responding to such proposals and recommending to the President of the Board of County Commissioners if in the opinion of the Director of Finance and Budget, or their designee the proposed financing agreement is beneficial to the County and complies with the County's long term financial strategy.
- C. The Director of Finance and Budget, based upon advice and counsel from the Financial Advisor and Bond Counsel, may deviate from the guidelines established in this Debt Policy on a case by case basis, as may be warranted in particular circumstances, with the advance approval of the BOCC.

BK00026PG715

RESOLUTION NO. 2707**A RESOLUTION CONCERNING THE ADMINISTRATIVE
TRANSFER OF BUDGET APPROPRIATIONS**

WHEREAS, pursuant to the authority granted in Article 5, of the Code of Public Local Laws for Calvert County, Maryland, the Board of County Commissioners of Calvert County, Maryland, has the power to establish procedures for the administrative transfer of appropriations between specified categories of expenditures in the County's expenditures listed in the current budget; and

WHEREAS, the Board of County Commissioners has via previous resolution 8-97 empowered the Director of Finance and Budget to make administrative transfers of appropriations, in the amount of not more than five thousand dollars (\$5,000.00) each.

WHEREAS, the Board of County Commissioners finds that it is in the County's best interests to increase the Director of Finance and Budget's authority to conduct administrative transfers of appropriations from an upper limit of five thousand dollars (\$5,000.00) to ten thousand dollars (\$10,000.00) and to establish the County Administrator's authority to conduct administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each.

NOW, THEREFORE, BE IT RESOLVED AND ORDAINED by the Board of County Commissioners of Calvert County, Maryland, that the Director of Finance and Budget is empowered to make administrative transfers of expenditures within the current expense budget, within the same office or department, between departments, agencies, boards or commissions, inter-project transfers of appropriations between capital projects in the capital budget, and, the addition of new budget items, in the amount of not more than ten thousand dollars (\$10,000.00) each, and be it further

RESOLVED, that by the Board of County Commissioners of Calvert County Maryland, that the County Administrator is empowered to make administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each, and be it further

RESOLVED, that any change involving funds totaling more than twenty-five thousand dollars (\$25,000.00) but less than one hundred thousand dollars (\$100,000.00) be approved by the Board of County Commissioners without passage of a resolution, and be it further

RESOLVED, that any change involving funds totaling more than one hundred thousand dollars (\$100,000.00) may be made only by resolution approved by the Board of Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget; and be it further

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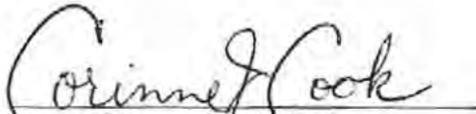
RESOLVED, that in order to meet a public emergency affecting property, the Board of Commissioners by resolution may make emergent without meeting publication and public hearing requirements.

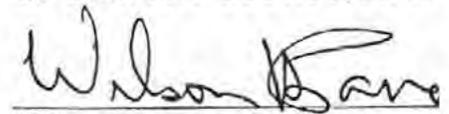
AND BE IT FURTHER RESOLVED, that these provisions sh immediately.

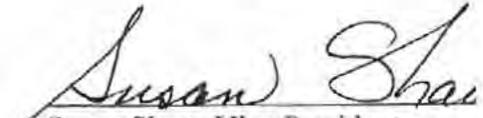
DONE, this 7 day of Aug., 2007, by the Board of County Commissi County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMIS
OF CALVERT COUNTY, MAR


Corinne J. Cook, Clerk

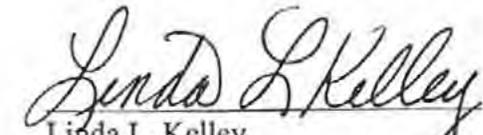

Wilson H. Parran, President

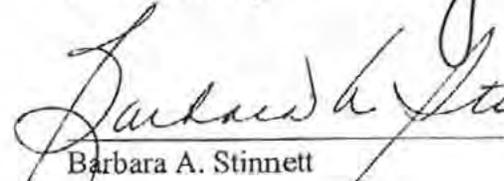

Susan Shaw, Vice President

Approved for legal
sufficiency on 8/7/07
by


Gerald W. Clark


Emanuel Demedis
County Attorney


Linda L. Kelley


Barbara A. Stinnett

Received for Record 8/14 2007
at 1:55 o'clock P. M. Same day
recorded in Liber KPS No 56
Folio 716

CALVERT COUNTY GOVERNMENT
INVESTMENT POLICY AND GUIDELINES

**AUTHORITY: Article 95, § 22,
Annotated Code of Maryland and
State Finance & Procurement Article § 6-222**

Introduction

At such time as the County shall have on deposit funds not needed for immediate expenditure, the Director of Finance and Budget or his/her designee is authorized to invest such funds until the time they will be needed in such securities as are indicated in these guidelines.

Policy

It is the policy of the Board of County Commissioners of Calvert County to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all state and local statutes governing the investment of public funds.

Scope

This investment policy applies to all financial assets of the Board of County Commissioners of Calvert County. These assets are included in the following funds:

General Fund
Capital Project Funds
Enterprise Funds
Trust and Agency Funds
Special Revenue Funds

This investment policy also applies to those agencies whose investments are managed by County staff.

This policy does not cover the financial assets of the Calvert County Sheriff's and Correctional Officers Pension Plan or the Calvert County Volunteer Fire Department and Rescue Squad Pension Plan. There is a separate investment policy which governs these assets.

Investment Objectives

I. Safety of principal;

A. Gains through price appreciation may be taken at the discretion of the Investment Manager.

B. No principal loss will be realized without approval from the Director of Finance and Budget.

II. Long-run preservation of principal; low volatility of market value;

III. Liquidity to meet short term working capital needs;

IV. Best available yield consistent with safety and liquidity objectives.

Investment Guidelines

I. The standard of prudence to be applied by the investment officer shall be the “prudent person” rule, which states, “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” The prudent person rule shall be applied in the context of managing the overall portfolio.

II. Investments are limited to:

1. Any obligation for which the United States has pledged its full faith and credit for the payment of principal and interest:

a. There shall be no dollar limitation on investments in any U.S. Government obligation.

2. Any obligation that a federal agency issues in accordance with an act of Congress:

a. There is no dollar limitation on federal agency obligations guaranteed by or backed by the full faith and credit of the U.S. Government.

b. Investment in the debt of other federal agencies, instrumentalities, and/or government sponsored corporations shall not exceed 10% of the portfolio at the time of purchase.

3. Bankers' Acceptances (BA's) of domestic and foreign banks that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from either Standard & Poor's or Moody's:

- a. The maximum investments in individual domestic or foreign banking institutions shall be limited to the greater of \$1,000,000 or 10% of the total investment portfolio at the time of purchase.
- b. The total investment in Bankers' Acceptances shall not exceed 25% of the entire investment portfolio.

4. Repurchase Agreements (repo's) with dealers on the Approved List of Securities Dealers (attached) and/or with banking institutions that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from Standard and Poor's and/or AA from Moody's:

- a. Repo's must be collateralized by one of the following types of obligations:
 - U.S. Government obligations backed by the full faith and credit of the U.S. Government;
 - or
 - federal agency obligations that are backed by the full faith and credit of the U.S. Government.
- b. Value of the underlying repurchase collateral must be equal to or exceed 102% of the principal and interest amount of the investment.
- c. The maximum repo investments with authorized banking institutions or securities dealers may not exceed the greater of \$5,000,000 or 10% of the total investment portfolio at the time of purchase.
- d. Prior to negotiating repo trades with any financial institution, a repurchase agreement contract mutually acceptable to both the County and financial institution must be executed.

5. Certificates of deposit of financial institutions that are nationally chartered or chartered in the State of Maryland:

- a. The deposit must be interest bearing; and

b. the financial institution provides collateral, equal to the investment criteria outlined in these guidelines, with a market value that equals or exceeds 102% of the amount by which the deposit exceeds the deposit insurance, and custodian holds the collateral.

c. The maximum investments in nationally or Maryland chartered banking institutions shall not exceed the greater of \$5,000,000 or 10% of the total portfolio at the time of purchase.

6. Securities of, or other interests in, any open-end or closed-end management type of investment company or investment trust registered under the provisions of the federal Investment Company Act of 1940.

a. The portfolio of the investment company fund or trust is limited to direct obligations of the U.S. Government and to repurchase agreements fully collateralized by U.S. Government obligations and;

b. the investment company fund or trust takes delivery of that collateral, either directly or through an authorized custodian.

c. The investment company fund or trust must maintain a net asset value of \$1.00 at all times and the fund or trust must provide investors with daily liquidity.

d. The maximum investments in an investment company or trust of any one company shall not exceed the greater of \$5,000,000 or 25% of the total portfolio at the time of purchase.

7. Other investment instruments and guidelines which receive the express written approval of the Director of Finance and Budget.

8. Relative to sovereign risk, at any time, no more than \$1,000,000 or 10% of the total investment portfolio is to be invested with financial institutions residing in a single foreign country.

9. Investment maturities in any permitted investment shall not exceed 24 months in duration unless prior approval is received from the Director of Finance and Budget or his/her designee. Investment in securities exceeding 24 months in duration shall not exceed 20% of the total investment portfolio at the time of purchase.

10. No principal loss will be realized without the express approval of the Director of Finance and Budget.

11. Principal and interest income will be reinvested immediately upon receipt.

12. The borrowing of money for the sole purpose of investment is prohibited.

Ethics and Conflicts of Interest

Officials and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the Director of Finance and Budget any material (15% or more ownership) financial interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the County's portfolio. Employees and officers having material ownership as defined above shall subordinate their personal investment transactions to those of the County, particularly with regard to the time of purchases and sales.

Authorized Dealers/Brokers

All of the County's investments with the exception of certificates of deposit, money market accounts, and investments in the Maryland Local Government Investment Pool are required to be third party held, thereby eliminating the risk of using an dealer/broker who is in financial hardship. Therefore, the dealer/broker used in an investment transaction is at the discretion of the authorized individual making the trade.

It is the County's policy to limit the purchase of certificates of deposit to \$100,000 per financial institution covered under FDIC insurance. All money market accounts are to be maintained at the financial institution where the County has contracted its banking services.

Custodial/Investment Manager Guidelines

1. The investment manager is not permitted to invest public funds of Calvert County in a manner inconsistent with this adopted policy.

2. All investments, with the exception of directly purchased C.D.'s, must be third party held.

3. All securities purchased by the County or agencies shall be delivered versus payment to the applicable primary safekeeping bank or correspondent bank, on the settlement day.
4. The custodian will provide a monthly report of each portfolio's transactions to the Director of Finance and Budget.
5. The Investment Manager will issue quarterly reports and will be available for meetings with the Director of Finance and Budget.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the Board of Commissioners of Calvert County investment risk constraints and cash flow needs.
7. Performance Measurement Standards - Results will be reviewed on a quarterly basis using time weighted, dollar weighted, balanced index, and consumer prices. The manager is expected to outperform the appropriate measures over a full market cycle. The benchmarks are as follows:

Calvert County Government's portfolio return will be measured against:

Merrill Lynch 1-3 year government securities,
and,
91-day Treasury Bill Index.

Due to liquidity demands, the Board of Education's portfolio return will be measured against:

30-day Treasury Bill Index.

Reporting Requirements

The County shall file an investment report with the State Treasurer every January 15 and July 15, beginning January 15, 1996. The report shall be:

- a. prepared and certified by the investment manager for accuracy and compliance with the approved policy;
- b. certified by the County Administrator as to the date on which the form was received, and a statement that he/she has checked the report and has verified that the information contained in the report complies with the approved policy.

[This reporting requirement ended in October of 1999 and last required report was filed on July 15, 1999]

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Calvert County Long – Term Obligations

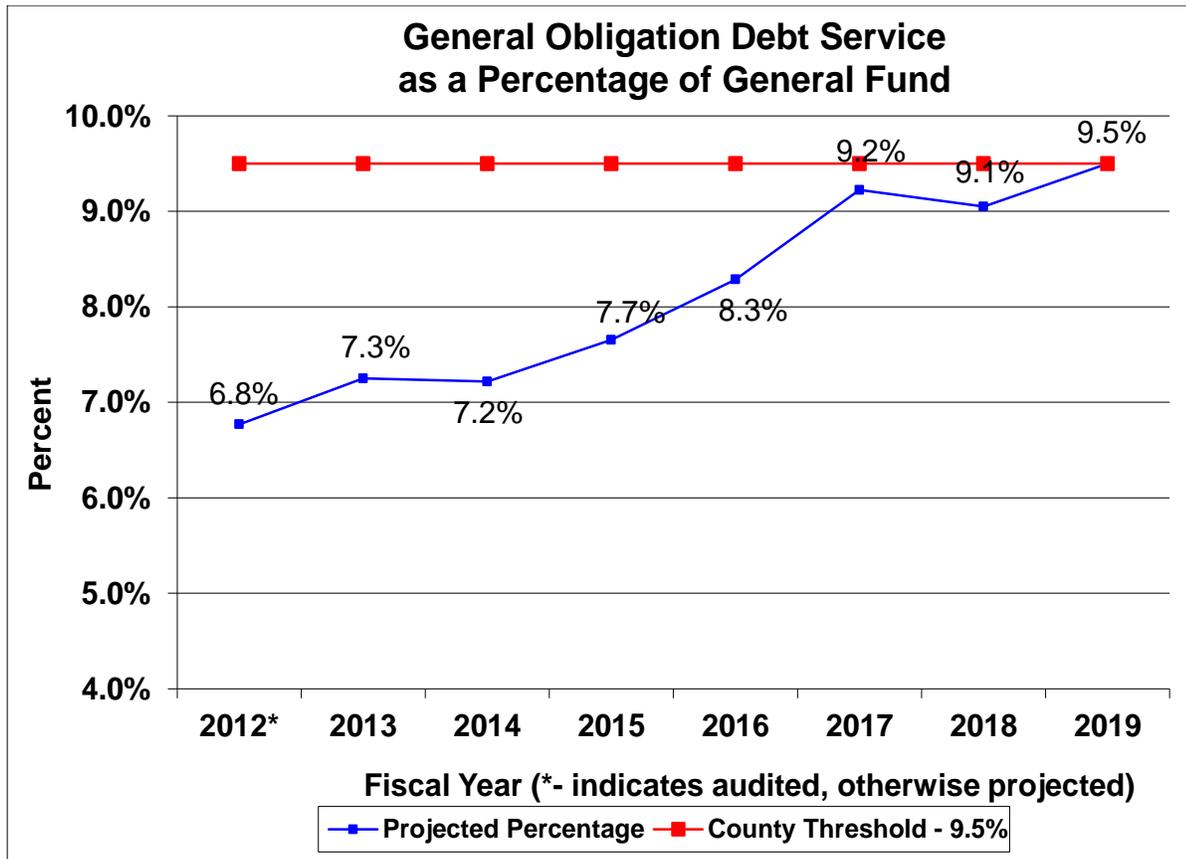
Over the years, Calvert County has issued debt to pay for capital projects and school construction. Our debt issues have been for fifteen-year terms with a recent extension to twenty-year terms for some business-type activity debt. The County has received the following ratings from the three major rating agencies:

Fitch Ratings AAA
Moody’s Investors Service, Inc. Aa1
Standard & Poor’s AAA

The Board of County Commissioners of Calvert County approved the debt affordability limits proposed by the County's Financial Advisor, Davenport and Co. LLC, on November 13, 2001. The approved limits are as follows:

- Debt to assessed value 4.5%
- Debt per capita \$1,500
- Debt Service as a percent of current General Fund Revenue 9.5%

This means the County should only issue debt up to the point that the debt service, principal and interest payments do not exceed 9.5% of County revenues. The County's projected Fiscal Year 2013 level of debt service is 7.3% of General Fund revenue. The chart below shows the level of County debt, actual and projected, to the debt affordability limit for the Fiscal Years 2012 through 2019.



Calvert County
Long – Term Obligations
All Funds

The minimum annual principal and interest requirements to amortize all outstanding debt, except accumulated unpaid vacation, personal and sick leave, estimated landfill closure and postclosure costs, as of June 30, 2012 are as follows:

Years Ending June 30,	Governmental Activities	Business-Type Activities
2013	\$ 16,804,105	\$ 1,830,285
2014	16,993,637	1,848,835
2015	16,566,000	1,835,799
2016	18,616,920	1,443,951
2017	16,429,212	1,430,243
2018-2022	63,309,670	6,749,019
2023-2027	19,598,689	3,680,791
2028 +	10,200	2,646,602
Def. loss on ref./premium	298,117	616,082
	<u>\$ 168,626,550</u>	<u>\$ 22,081,607</u>
Principal	\$ 137,494,387	\$ 17,236,126
Interest	31,132,163	4,845,481
	<u>\$ 168,626,550</u>	<u>\$ 22,081,607</u>

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GLOSSARY



*Otter Exhibit at Calvert Marine Museum
Solomons, Maryland*

GLOSSARY

Accounting System	The total structure of records and procedures which are used to record, classify, and report information on the financial position and operations of a governmental unit.
Accrual Basis of Accounting	The recognition of a financial transaction at the time of occurrence.
Appropriation	An authorization granted by a legislative body to incur obligations and make expenditures for specific purposes within a specific time frame.
Arbitrage	Arbitrage is the difference which occurs when tax-exempt bonds bear interest at a lower rate than comparable taxable securities. This difference happens when a local government unit (in normal market conditions) issues tax-exempt bonds and invests the bond proceeds in higher-yielding taxable securities. Since local governments do not pay income taxes, the spread between the interest <i>payments</i> on the bonds and the interest <i>earnings</i> on the investments is profit, or arbitrage, for the local government. In some cases the local government must "rebate" the arbitrage to the Federal government.
Assessable Tax Base	The total valuation placed upon real and personal property, less certain exemptions, by the State Department of Assessments and Taxation for the purposes of levying property taxes. The Board of County Commissioners determines the tax rate to be applied against the tax base to generate tax revenues to support the annual budget.
Assessed Valuation	The valuation established for individual real estate or other property by the State for purposes of taxation. The assessment for real property is currently established at 100% of market value.
Authorized Position	Employee positions authorized in the annual budget by the Board of County Commissioners. Position status will vary depending upon factors such as full or part-time status, merit system or contract position, etc.
Balanced Budget	A budget in which all expenditures are equaled by all revenues. The County's General Fund budget must be balanced by State Law.
Bond Rating	Evaluation of the credit quality of bonds usually made by independent rating services. Ratings generally measure the probability of the timely repayment of principal of and interest on municipal bonds. Before a bond issuance, rating agencies may require information on demographics, debt burden, economic base, finances and management structure. The information is evaluated and the bond issue is assigned a letter rating which reflects the creditworthiness of the bonds. For example, Moody's Investors Service has 19 different gradations of bond ratings in 9 bond categories ranging from highest quality (Aaa) to default status (C). The higher the credit rating, the more favorable the effect on the marketability of the bond. Calvert County's bond ratings are shown in the performance measures for the Department of Finance and Budget.

Bonds	A written promise to pay a specified sum of money, called the face value of principal amount, at a specified date or dates in the future, called the maturity date, together with periodic interest at a specified rate. Bonds are primarily used to finance capital projects.
Budget	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.
Budget Calendar	The schedule of key dates which Calvert County follows in the preparation and adoption of the budget.
Budget Document	The document prepared by the Department of Finance & Budget to present the comprehensive financial program of the Board of County Commissioners. Included in the document are the Commissioners' budget message, performance and workload indicators, various supporting schedules and other supplemental information. The County's long-term capital improvements program is also incorporated in the document.
Budget Message	A general discussion of the budget by the Board of County Commissioners which contains an overview of the approved budget, explains some of the principal budget issues and major items funded, and describes how the budget is financed.
Capital Budget	A plan of capital expenditures and the means of financing usually based on the first year of the capital improvement program; represents the appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.
Capital Improvements Plan	A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth in each capital project, identifying the beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures. Annually the Board of County Commissioners adopts the first year of the capital budget and the future years are for planning purposes.
Capital Outlay	An expenditure expected to have a useful life greater than five years or an estimated total cost of \$5,000 or more.
Capital Project	Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increases useful life.
Capital Project Fund	This fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay including the acquisition or construction of capital facilities and other capital assets.
Component Unit	A legally separate organization for which the elected officials of the primary government are financially accountable.
Cost-of-Living Adjustment (COLA)	An increase in salaries to offset the impact of inflation on compensation.

Debt Service	The required principal and interest payments due on debt issued by the County for financing long-term capital improvements according to a predetermined payment schedule.
Department/Division	A basic organizational unit of a government which is functionally unique in its delivery of services.
Depreciation	The accounting process of expensing capital assets over its estimated useful life.
Encumbrances	A commitment of funds against an appropriation which may be in the form of a purchase order or contract. The encumbrance reserves the appropriated funds for a future expenditure. The total of expenditures and encumbrances for a department in a given fiscal year may not exceed its total appropriation.
Enterprise Fund	A fund established to account for operations that are financed and operated in a manner similar to business enterprises and where operations are entirely or predominately self-supporting by user charges. Examples in Calvert County are the Water and Sewer Fund and the Solid Waste Fund.
Excise Tax Fees	One-time charges assessed against new development that attempt to recover from the developer the capital cost of the additional public facilities needed to serve that development. The current impact fee in Calvert County is \$12,950, and is utilized for parks and recreation facilities, school facilities, and landfills.
Expenditures	The payment for goods delivered or services rendered and which decreases net financial resources.
Fiduciary Funds	A fund established for assets held in a trustee or agent capacity for outside parties, including individuals, private organizations, and other governments.
Fiscal Year	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. Calvert County's fiscal year begins on July 1 and ends on June 30 of the following year. Fiscal year 2013 begins on July 1, 2012 and will end on June 30, 2013.
Fixed Assets	Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.
Fund	An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.
Fund Balance	<p>The excess of the assets of a fund over its liabilities and reserves. Fund balance is also sometimes called net assets. A negative fund balance is sometimes called a deficit. Since the adoption of GASB 54, there are five types of governmental fund balance. They are:</p> <ul style="list-style-type: none"> • <u>Nonspendable</u> – Amounts that cannot be spent because they are either in a nonspendable form, or are legally or contractually required to be maintained intact.

- Restricted – Amounts that have constraints place on them either externally by third-parties (creditors, grantors, contributors, or laws or regulations of other governments) or by law through constitutional provisions or enabling legislation.
- Committed: Amounts that can only be used for specific purpose pursuant to constraints imposed by formal action of the County’s highest level of decision making authority. The Board of County Commissioners (BOCC) is the highest level of decision-making authority, and committed funds are established by resolution or legislation. Those committed amounts cannot be used for any other purpose unless the BOCC removes or changes the specified used by taking the same type of action it employed previously to commit those amounts.
- Assigned: Amounts that are constrained by the County’s intent to be used for specific purposes, but are neither restricted nor committed. The authority for assigning fund balance is expressed by the BOCC or their designee as established in the County’s Fund Balance Policy.
- Unassigned: Amounts that have not been restricted, committed or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. Other governmental funds besides the general fund can only report a negative unassigned fund balance amount.

Full Time Equivalent	A method of measuring the equivalent full time personnel by combining the hours of those employees working more than 24 hours but less than 35 hours.
General Fund Transfer	In Calvert County this refers to the transfer of general fund current revenues from the operating budget to the capital budget to finance certain capital projects in lieu of borrowing funds. Utilizing current revenues instead of long-term financing is often referred to as “pay-as-you-go” or “pay-go”. It also refers to transfers to the Solid Waste & Recycling Fund, Land Preservation Fund, Parks & Recreation Self Sustaining Fund, Grants Fund, and the Economic Development Incentive Fund.
General Obligation Bonds	Bonds that are secured by the full faith and credit of the issuing body and generally are considered to be payable from taxes, user fees, and other general revenues.
Governmental Funds	<p>Governmental funds are the operating funds for local government. They do not include proprietary (business) funds, or fiduciary funds held in trust. Governmental funds are where the bread-and-butter services can be found—police, fire, social services, inspections and permits, and so on. There are five types of governmental funds:</p> <ul style="list-style-type: none"> • The General Operating fund is used to account for all transactions of a governmental unit which are not accounted for in another fund. Generally, this is the governmental accounting fund that accounts for the ordinary operations of a governmental unit which are financed from taxes and other general revenues.

- Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects or expendable trusts) that are legally restricted to expenditures for specified purposes, such as the Land Preservation Fund.
- Debt service funds account for the repayment of debt. Calvert County does not use a debt service fund.
- The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities of the County. The Capital Projects Fund is a major fund.
- Permanent funds account for resources that cannot be expended, but must be held in perpetuity. Calvert County does not have any permanent funds.

Grade/Step	Refers to the placement on the Calvert County salary schedules and depends on the position classification and the individual employee status and longevity.
Grant	A contribution of assets by one governmental unit to another unit. Typically, these contributions are made to local governments from the state and federal governments and are usually made to aid in the support of a specified function, but may also be for general purposes.
Homestead Tax Credit	A State property tax credit program that limits the increase in residential taxable assessments each year to a fixed percentage. Each county is required to limit taxable assessment increases to 10% or less.
Income Tax	Tax on personal income. This is the second largest revenue source for Calvert County. The current income tax rate is 2.8%.
Investment	Securities purchased and held for the production of income in the form of interest and dividends. An investment instrument is the specific type of security which a government purchases and holds.
Modified Accrual	The basis of accounting under which expenditures are recorded when the related fund liability is incurred and revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). In Calvert, the modified accrual basis of accounting is used by all governmental fund types which includes the general fund.
Operating Budget	The annual budget which supports the day-to-day operations of the County government. Most of the expenditures occur in the general fund, but there are also some operational costs funded through enterprise and special revenue funds.
Operating Expenditures	The costs of day-to-day operations such as personnel, materials, and equipment required for a department of function.

Other Post Employment Benefits (OPEB)	Government Accounting Standards Board (GASB) Statement 43 requires that a postemployment benefit plan be set up and that disclosure of the funding status of the plan be shown in the county's financial statements. The postemployment benefit required to be disclosed under this Statement is healthcare insurance costs. GASB Statement 45 requires that the county account for the actuarially determined liability of the postemployment benefit and annual contribution to the plan.
Pay-Go	Pay-Go funding is the application of operating revenues for projects. The County typically used this type of financing for projects that are relatively small in nature, have short life spans, or as a supplement to long-term financing.
Performance/Workload Indicator	Specific quantitative measures of work performed or to be accomplished within an activity or program (e.g., total circulation of library books and materials). Also, a specific quantitative measure of results obtained through an activity or program (e.g., percentage of library materials available within seven days of the request at a specific branch library).
Proprietary funds	See Enterprise funds.
Property Tax	Tax on the value of real and personal property and is levied almost exclusively by local governments. In Maryland, the State Department of Assessments and Taxation is responsible for the valuation and assessment of all property in the State. The local government is responsible for setting the tax rate to be applied to the property assessments to general revenues in support of the local budget. The property tax is the major revenue source in Maryland county governments. The current local real property tax rate in Calvert County is \$.892 per \$100 of assessed value. The current local personal property tax rate in Calvert County is \$2.23 per \$100 of assessed value.
Revenue	Funds that a government receives as income and represents an increase in net financial resources. These receipts may include tax payments, interest earnings, service charges, fees, grants, intergovernmental payments, and other miscellaneous sources.
Special Revenue Funds	These funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

ACRONYMS

A/E	Architecture/Engineering
AED	Automated External Defibrillator
ALS	Advanced Life Support
BOCC	Board of County Commissioners
BOE	Board of Education
CAFR	Comprehensive Annual Financial Report
CALS	Calvert Advanced Life Support
CB	Chesapeake Beach
CCFN	Calvert County Family Network
CCG	Calvert County Government
CCM	Calvert Country Market
CCSO	Calvert County Sheriff's Office
CHESPAX	Chesapeake/Patuxent
CIP	Capital Improvement Plan
CIT	Criminal Investigative Team
CJIS	Criminal Justice Information System
CLG	Certified Local Government
CMH	Calvert Memorial Hospital
CMM	Calvert Marine Museum
CP&B	Community Planning & Building
CSM	College of Southern Maryland
DCSAP	Detention Center Substance Abuse Program
DDA	Developmental Disabilities Administration
DPW	Department of Public Works
DCPB	Department of Community Planning & Building
EEOP	Equal Employment Opportunity Plan
EMD	Emergency Medical Device
EMS	Emergency Medical Service
ETHS	Emergency Transitional Housing Service
FLSA	Fair Labor Standards Act

GFOA	Government Finance Officers Association
GIS	Geographical Information System
G.O.	General Obligation (Bonds)
HVAC	Heating Ventilation & Air Conditioning
IPA	Industrial Park Authority
IVR	Interactive Voice Response System
JSAP	Jail Substance Abuse Program
LAR	Leveraging Program
LGIT	Local Governments Insurance Trust
LMB	Local Management Board
MALPF	Maryland Agricultural Land Preservation Foundation
MIEMSS	Maryland Institute for Emergency Medical Services System
MPFOA	Maryland Public Finance Officers Association
MTA	Maryland Transit Authority
MTDB	Maryland Tourism Development Board
MUNIS	Municipal Information System
NB	North Beach
OOA	Office on Aging
OPEB	Other Post Employment Benefits
PILG	Preservation Incentives for Local Governments
PIT	Precision Immobilization Technique
PAR	Purchase and Retire Program
SBDC	Small Business Development Center
So MD	Southern Maryland
TC	Town Center
VFD	Volunteer Fire Department
VRS	Volunteer Rescue Squad
WMD	Weapons of Mass Destruction
WWTP	Wastewater Treatment Plant

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Fishing Pier, Solomons

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